

PRESIDENT'S ANNUAL REPORT 2010



UNT
UNIVERSITY OF
NORTH TEXAS



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C COMMITTED TO EXCELLENCE

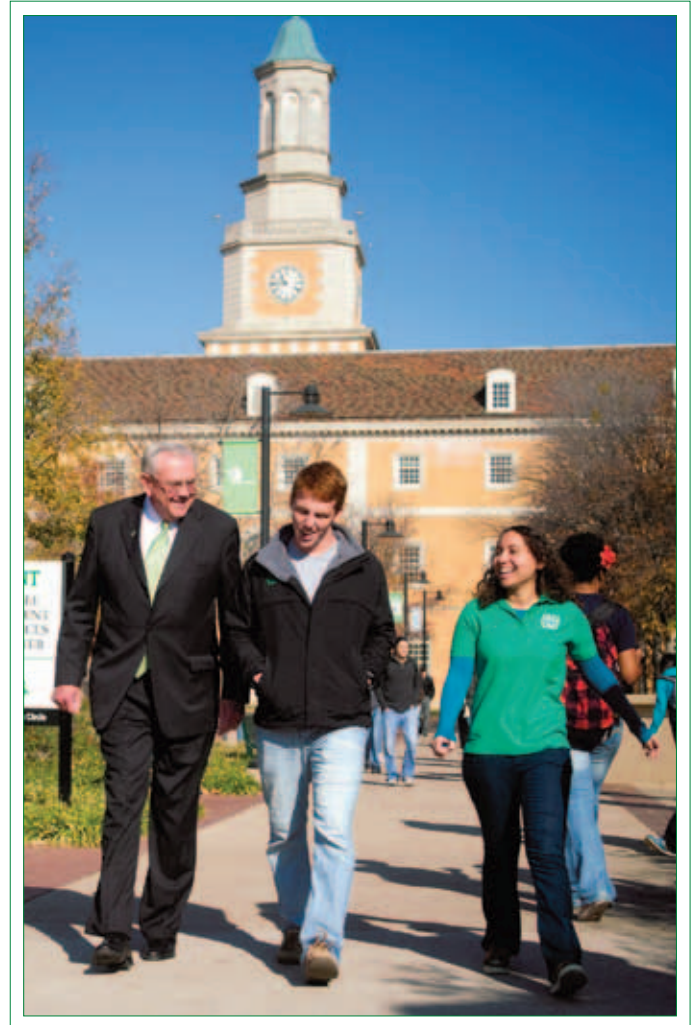
It is an honor to serve as president of the University of North Texas, a major force in the Dallas-Fort Worth region's economy and the largest university in the region.

Because UNT is an innovative, large public university in the business of change, we decided to do something different when creating this report. We resisted the temptation to tell only stories about our outstanding students, faculty and programs. Instead, we are giving you a quantitative view of what UNT is and what we are trying to do.

With this report, you can assess the importance of UNT, through numbers that clearly measure our strengths and weaknesses. By relying on these data, we are giving you a picture of where we are as well as our plans for the future.

I would be interested in your comments on this approach to a report. While the data reveal areas that need attention, they still show that UNT is on a very positive trajectory toward our goal — to be a nationally recognized research university offering the best undergraduate education in Texas.

Partly as a response to tough economic times, and partly because it's how UNT has always operated, we are changing many aspects of how we do business so we can protect what we do well and improve upon what we can do better. We know there is more work to do, but we are building on a strong foundation and nothing is out of reach.



Sincerely,

V. Lane Rawlins
President
president@unt.edu

DFW'S LEADING UNIVERSITY

As a student-focused public research university with more than 36,000 students, the University of North Texas is the nation's 33rd-largest public university. As DFW's leading university, UNT drives America's fourth-largest metropolitan area, which is home to many of America's fastest-growing cities.

Known for its comprehensiveness, UNT is a diverse institution that is furthering its impact in science, engineering and nanotechnology while building on its foundation in the arts, education and business. Often at the forefront of new programs, UNT continually evolves to be in step with changing industry and to prepare graduates to be leaders in the work force.

UNT FIRSTS

- First jazz studies program in the U.S.
- First undergraduate emergency administration and planning program in the U.S.
- First bachelor's degree in e-merchandising in the U.S. and first Master of Science program in merchandising offered completely online
- First school library certification program in the U.S. offered completely online
- First comprehensive training/research center for Spanish language media
- First graduate applied anthropology program in the U.S. offered completely online
- First accredited master's program in applied behavior analysis in the world
- First and only Ph.D. program in art education in Texas
- First and only Bachelor of Science degree in aviation logistics at a Texas university
- World's first graduate program in environmental philosophy and world's first field station in environmental philosophy, science and policy at Cape Horn, Chile

UNT BESTS

- Graduate rehabilitation counseling program ranked 13th in the nation by *U.S. News & World Report*
- Medical librarianship graduate program ranked third nationally by *U.S. News & World Report*
- Texas' best public administration (city management/urban policy) master's program ranked ninth nationally by *U.S. News & World Report*
- Graduate counseling program ranked 12th in the nation by *U.S. News & World Report*
- School library media graduate program ranked 11th by *U.S. News & World Report*
- Services for children and youth graduate program ranked 13th by *U.S. News & World Report*
- Environmental philosophy program recognized as the best in the world by the International Association for Environmental Philosophy
- One of the nation's best music colleges and an internationally respected jazz program
- Online M.B.A. ranked 12th as a best buy among distance programs
- Only accredited professional journalism master's program in Texas
- UNT named one of America's 100 Best College Buys® for 15 consecutive years
- UNT named a Best in the West college by *The Princeton Review*
- UNT named a top Military Friendly School and ranked first in Texas and sixth nationally

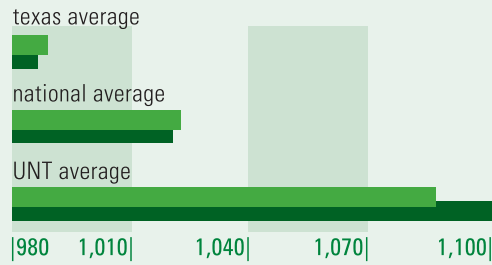
33rd largest public university in the nation

4th largest Texas university

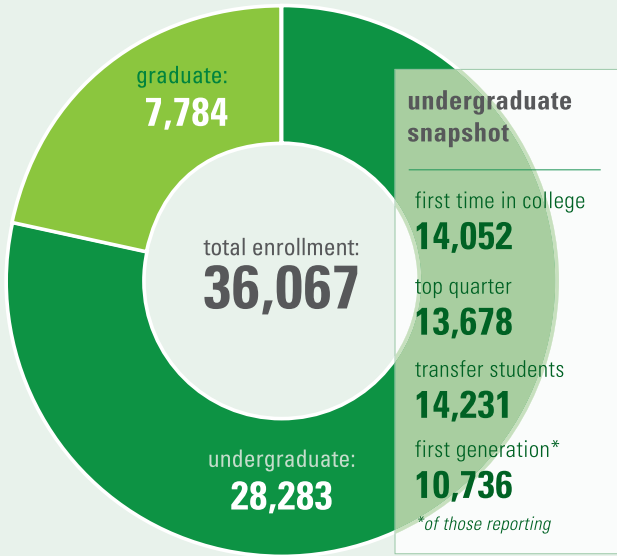
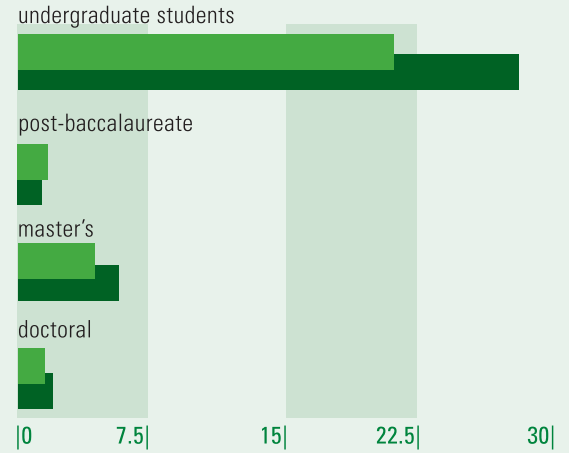
45,000 projected enrollment by 2016

fall 2010 enrollment overview

SAT scores



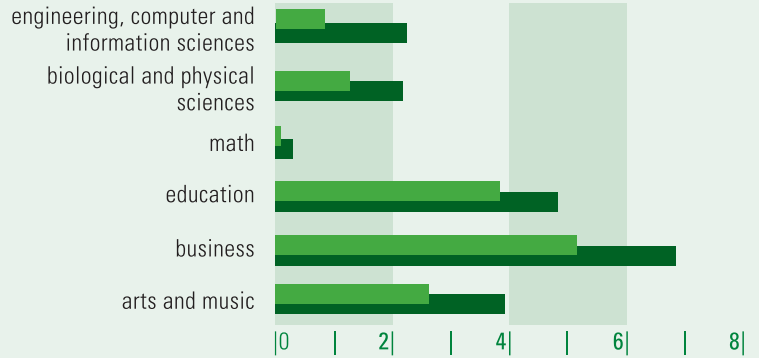
student enrollment growth



Bar Chart Key

all bar chart measurements in thousands except for SAT scores
 Statistics for 2000 (light green)
 Statistics for 2010 (dark green)

program enrollment in key areas



67 research centers at UNT **11** collaborative research clusters

1,500+ faculty members

student to faculty ratio of 23:1



12

schools and colleges

225 total degree programs

97 bachelor's | 88 master's | 40 doctoral

7,926

degrees awarded in 2009-10

882 acres in Denton, Texas **285** acres at UNT's Discovery Park **162** buildings **14** residence halls

\$858 million budget for 2010-11

326,294 alumni

\$1.3 billion annual UNT economic activity boost

\$10 billion annual alumni economic activity boost

UNT generates about \$1.3 billion in recurring economic activity in the Dallas-Fort Worth area and its alumni's household spending impacts the North Texas region's economy by more than \$10 billion each year. The DFW area is the sixth-largest economy in the United States.

Focusing on Students



UNT is a nationally recognized university with programs that are among the very best.

As the nation's 33rd-largest public university and the choice of more than 36,000 students, UNT is committed to helping students reach their potential, whether they dream of making the next great scientific discovery, leading a major corporation, creating a better world through music and art, or teaching the next generation.

Providing access and a rich, supportive environment to help prepare a highly qualified work force is key to powering the regional economy and helping students achieve their goals.

10-year enrollment growth

measurements in thousands

33%

growth since 2000. UNT ranks third in the state for increased total enrollment among Texas universities. UNT is planning to enroll 45,000 students by 2016.

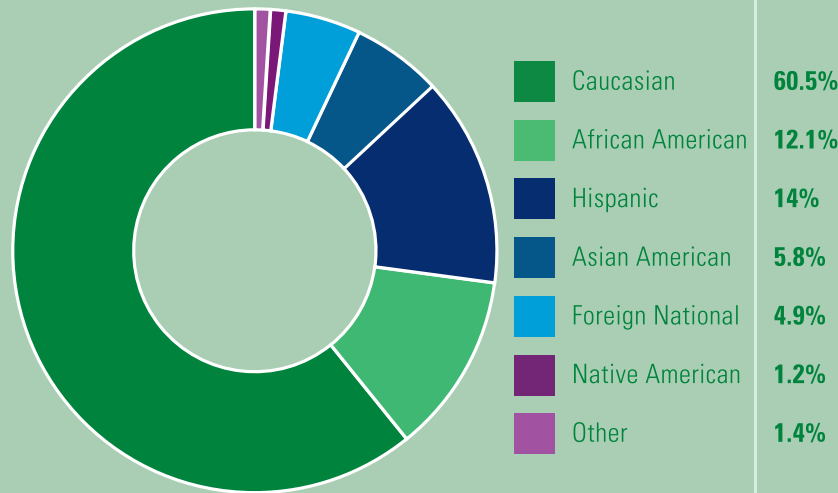
2000: **27,054**

2010: **36,067**

|0 |10 |20 |30 |40

top 50

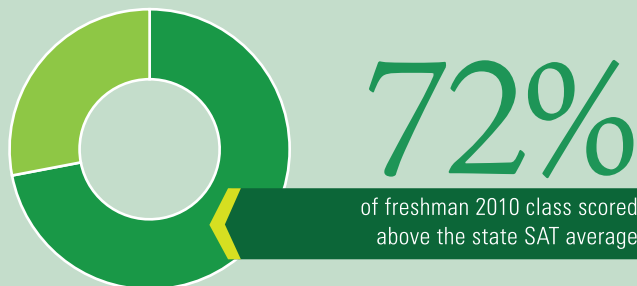
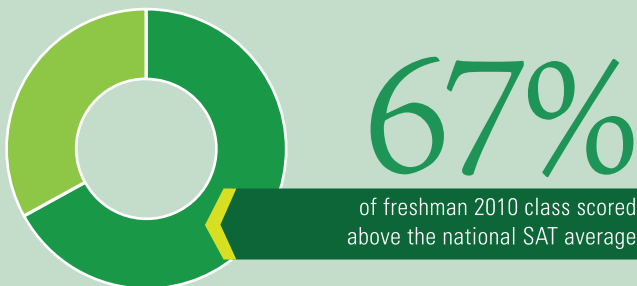
UNT ranks in the top 50 in the nation for degrees awarded to ethnic minority students, who account for more than one-third of the university's student body. UNT is one of only eight public universities in the nation with more than 5,000 Hispanic students and more than 4,300 African American students.



Serving more than 9,000 students each year, the Multicultural Center helps students celebrate their differences while being part of the University community.

SAT scores on the rise

UNT students consistently score above the state and national averages.



Military Friendly Honors

In 2010, UNT earned a top Military Friendly School designation and ranked first in Texas and sixth nationally on the Best for Vets: Colleges 2010 list. The Military Friendly School distinction places it among the top 15 percent of all universities.



1st and 4th

UNT is **first in Texas** and **fourth in the nation** for the enrollment of transfer students.

385,000

volunteer hours

UNT students gave more than 385,000 hours of volunteer service in the last year.

providing opportunity



75 percent of Emerald Eagle Scholars are first-generation college students.

Since the Emerald Eagle Scholars program's inception in 2007, it has removed roadblocks for more than 1,900 students, putting them on the path to a college degree.

- The program earned UNT's third Star Award, which is a highly competitive award given by the Texas Higher Education Coordinating Board.
- All Emerald Eagle Scholars have high financial need. All of these students are Pell Grant eligible, coming from households with an annual family income of \$40,000 or less.



laurenDOXLEY

"I always told myself that I had to be the one to finish what most of my family members started but never completed. Words cannot describe how big an accomplishment graduating was for me. It would not have been possible without the Emerald Eagle Scholars program," says Lauren Doxley, who graduated cum laude and was one of 29 scholars to graduate early in 2010.

4

UNT launched four new Residents Engaged in Academic Living Communities in 2010. The University's 13 REAL Communities bring together students with common interests or majors, providing them with an immediate campus community to encourage learning, development and leadership outside the classroom. Whether their shared interest is music, health or journalism, students in REAL Communities have an instant bond and a built-in support network.

COST^{of} education

While UNT lags behind its Texas peers in the amount of state funding per student, the University uses its dollars wisely to get the greatest returns.

Formula Funding: Dollar to Student Ratio

Nearly
300 million
in financial aid and scholarships is awarded to UNT students each year.

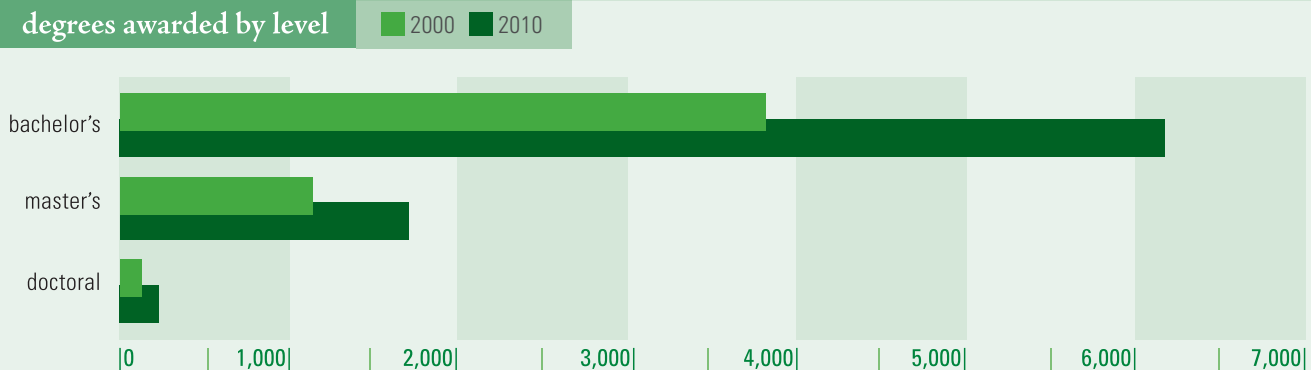


graduating more students

As one of the largest universities in Texas, UNT is a driving force in higher education in Texas. The University has made some of the biggest gains in enrolling and graduating students and currently ranks first in the state for the increased number of degrees awarded and third for increased total enrollment, achievements that have come even as the University lags behind many of its peers in state funding.

Because of its commitment to help students succeed in the classroom, UNT works hard to ensure every student makes it to graduation. UNT has made the largest gain in bachelor's degrees awarded per FTSE (full-time student equivalent) among its Texas peers. In 2000, UNT awarded one bachelor's degree for every 4.3 FTSE. In 2010, UNT awarded one bachelor's degree for every 3.51 FTSE, meaning essentially that for every third undergraduate enrolled, the University is awarding a degree.

degrees awarded by level



prestigious scholarships

UNT's students are regularly singled out for their academic, research and civic achievements in the nation's top prestigious scholarship competitions, including Harry S. Truman, Rotary Ambassadorial, Fulbright and U.S. Presidential scholars.

Nearly 40

UNT students have received awards from the Hispanic Scholarship Fund, the premier national scholarship agency serving Hispanic students, in the past decade.

2

UNT graduates earned Rotary Ambassadorial Scholarships to study abroad in 2011. More than 30 UNT students have earned the scholarship since 2000.

student satisfaction

More students are happy with their educational experience at UNT as compared to its selected Texas and national peers and would attend the university again, according to the National Survey of Student Engagement.

student satisfaction rates

rated on a scale from 0 to 4.0

■ UNT

■ NSSE selected peers

freshman year - entire educational experience



freshman year - would attend again



senior year - entire educational experience



senior year - would attend again



writinglab

Nearly **7,000** students a year improve their writing skills through help provided at the Writing Lab.



innovative teaching

UNT is leading the way in reinventing the typical large-lecture undergraduate course so that students learn at a higher level. The University's Next Generation courses are designed to encourage higher-level thinking in undergraduate classes. Learning outcomes are being assessed to gauge how well students do at achieving higher-level thinking.

The model focuses on enhancing student learning through three primary strategies:

1. Reducing the time spent in large group lectures
2. Developing and incorporating experiential learning activities
3. Increasing the use of online technology for instruction



"I learned more and was more engaged in my Next Generation classes. The combination of going to the lectures and doing classroom discussions and assignments helps you learn the material better," says Sean Carter, a sophomore in mechanical engineering technology. He has taken two Next Generation courses, political science and music and occupational health (pictured at left).

accelerated math and science program

UNT's Texas Academy of Mathematics and Science was founded in 1987 and was the nation's first accelerated residential program in which talented high school students complete their first two years of college while earning their high school diplomas. With only five such programs in the U.S., TAMS remains a leader. TAMS students are the best of the best, winning national research competitions and earning top accolades. Many go on to pursue careers as engineers, scientists and researchers, working at places like NASA, MIT, Johns Hopkins University and Harvard University.

Nearly

40

Goldwater scholars

Since 2000, UNT has had nearly 40 Goldwater scholars, thanks to TAMS students. For six out of the past 10 years, UNT has had four Goldwater scholars, the most any university can earn. In 2010, UNT had the same number of scholars as Harvard University and Princeton University.

About

45

Intel semifinalists and finalists

Since 2000, about 45 TAMS students have made it as semifinalists or finalists in the Intel Talent Search, a nationally competitive program that recognizes high school student research in science, mathematics and engineering.

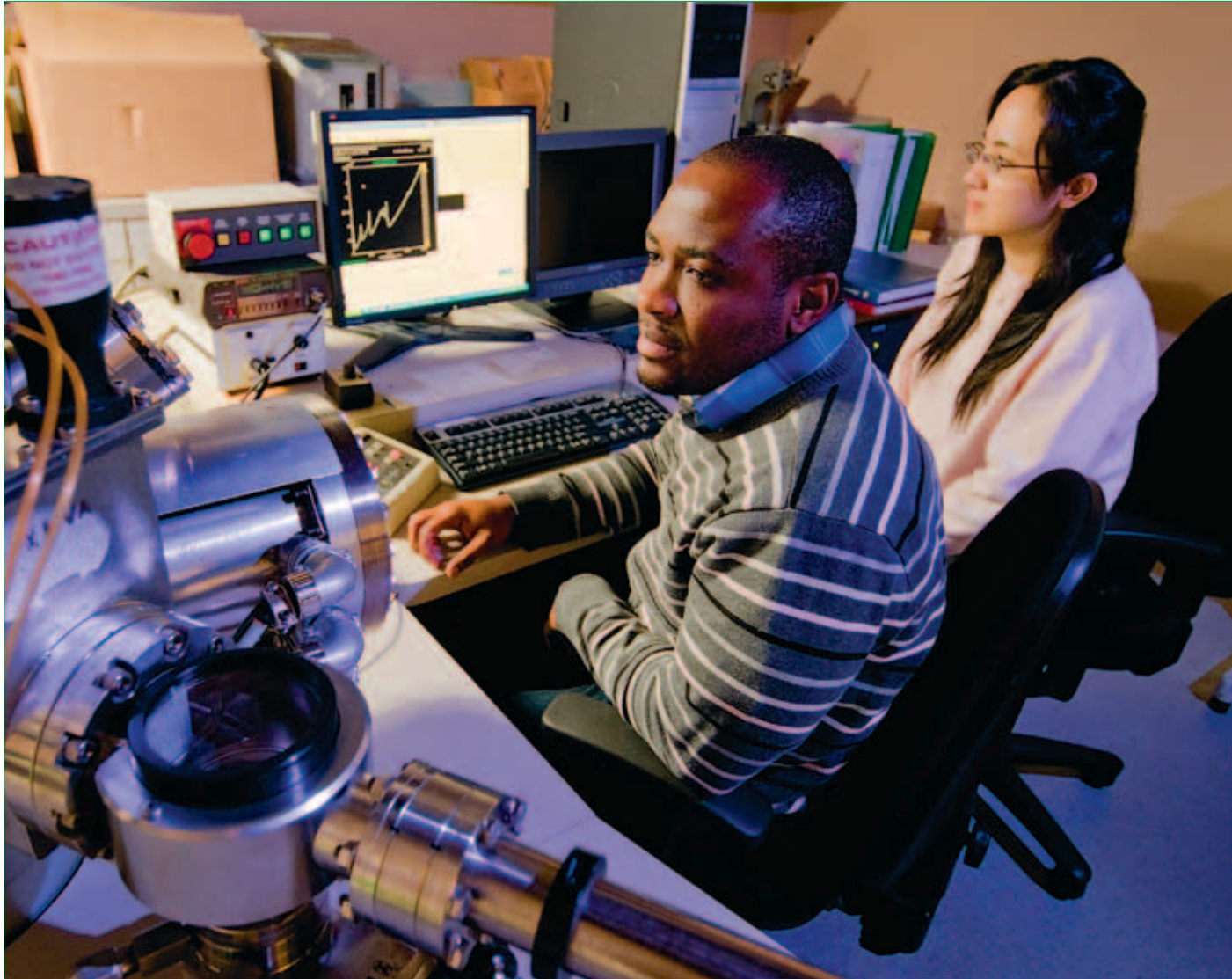
About

90

Siemens semifinalists or finalists

Since 2000, UNT has had about 90 semifinalists or finalists in the Siemens Competition in Math, Science and Technology, one of the premier high school competitions for math, science and technology research. Several have made it to the finals of the national competition and gone on to win or place in the top 10.

GROWING AS A RESEARCH UNIVERSITY



A leader. A pacesetter. A work force generator. An economic driver. An idea maker. A problem solver.

From its very start as a teacher's training school in 1890, the University of North Texas has been all of these things and more as it has become a mainstay of higher education in Texas. UNT is one of the nation's 50 biggest public universities and the largest, most comprehensive university in a region that is home to many of the fastest-growing cities in the U.S.

At its core, UNT is a university where learning, creativity and research go hand in hand. The University stokes inspiration and fuels knowledge to transform individuals, the community and society.

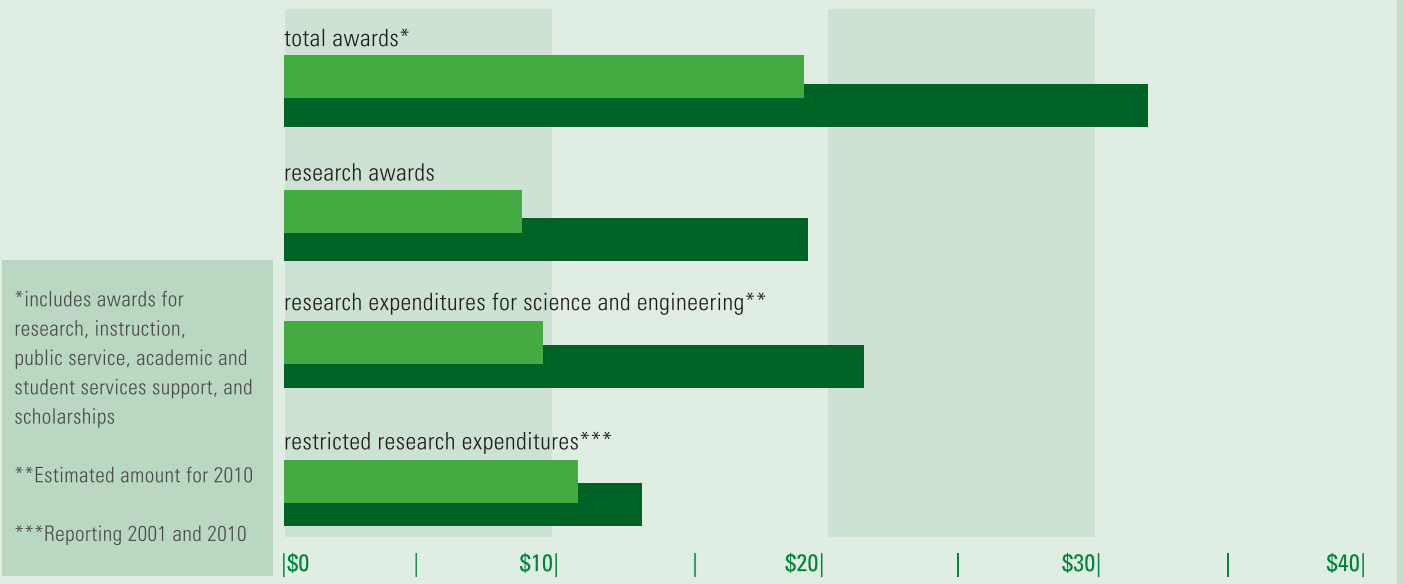
Throughout the 20th century, UNT staked its claim as a leader in the arts, with one of the nation's most highly regarded music programs and a top-caliber arts and arts education program. Most recently, it launched the Institute for the Advancement of the Arts, a creative think tank that attracts artists who are at the top of their fields.

Moving forward in the 21st century, UNT is capitalizing on its long-held strengths in the sciences, which include a century in chemistry and nearly as long in biology, while shaping its young engineering and technology programs to be leading collaborative research programs from the outset.

growth in research funding

figures in millions of dollars

2000 2010



138%

increase in research awards since 2000

71%

increase in total awards since 2000

133%

increase in research expenditures for science and engineering fields since 2000

More than

1,000

DFW region-enriching community concerts and exhibitions presented every year.

More than

2,200

publications, performances, presentations and exhibitions by UNT faculty members

6

UNT's One O'Clock Lab Band has earned six Grammy nominations to date. In 2010, music professor Joseph Banowetz earned his second Grammy nomination for Best Instrumental Soloist Performance with Orchestra.

1 of 3 in the U.S.

The UNT Libraries, housing collections of nearly 6 million cataloged items, have a nationally recognized digital library program that offers millions of pages of historic and unique content. The program has garnered more than \$4 million in federal funding for research in digital access and preservation. The music library is the third largest in the U.S. And because of the University's role in creating vital government-related digital collections, such as the CyberCemetery, UNT is one of only 10 affiliated archives of the National Archives and Records Administration, one of only three universities in the U.S. to hold that distinction.

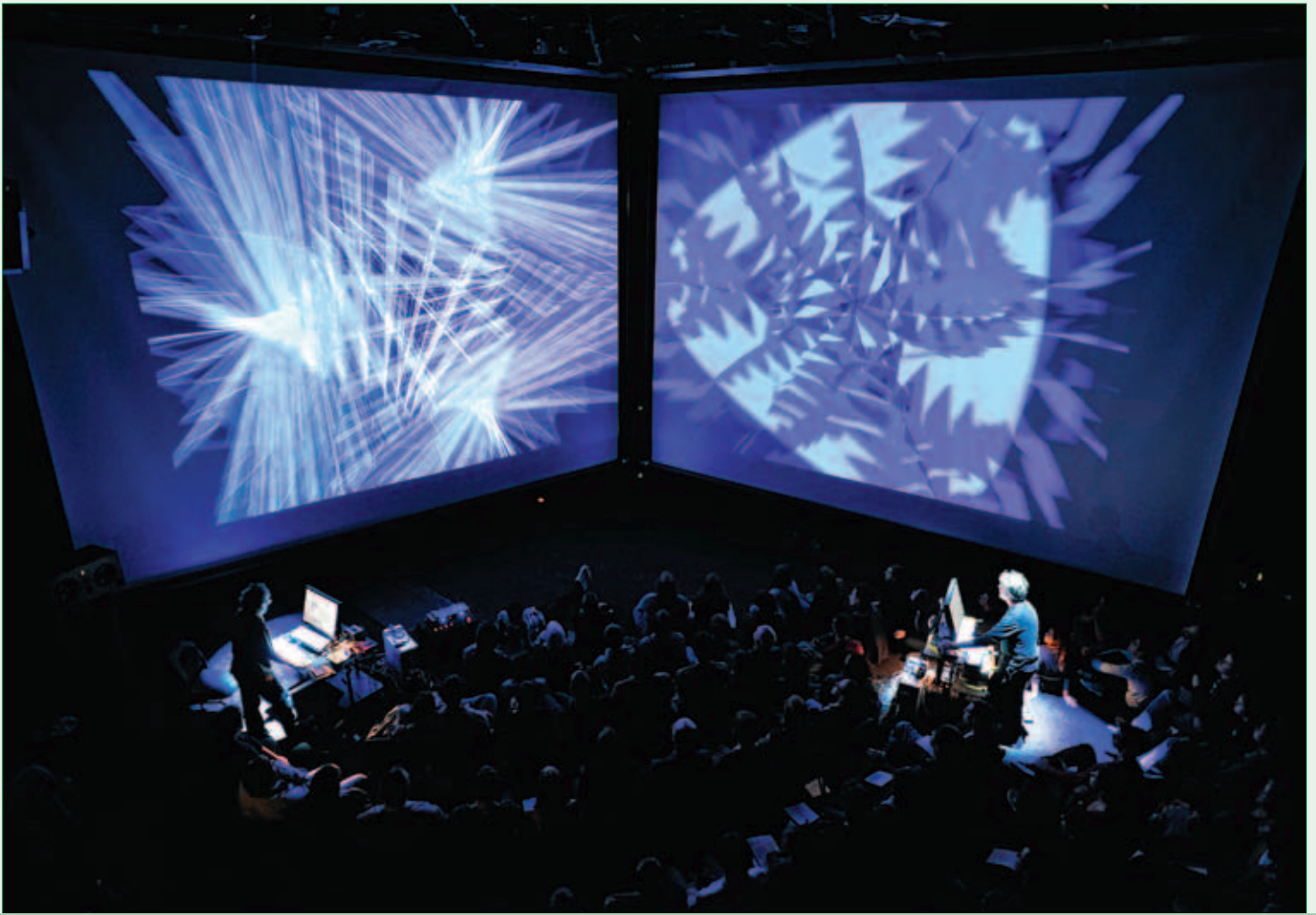
NSF-REU

UNT has a strong tradition of supporting undergraduate research through the National Science Foundation's Research Experiences for Undergraduates (NSF-REU) program, a highly selective program that enables up to 10 students per program to do research at a university selected for its expertise in a particular area. UNT's political science program is one of only two NSF-REU political science programs in the country and is the newest of UNT's three programs. The Department of Anthropology has offered an NSF-REU program for 12 years, serving almost 100 students, about 75 percent of whom have gone on to graduate school. The Department of Chemistry's seven-year-old NSF-REU program has given students the opportunity to study both experimental and computational chemistry, and more than two-thirds of them end up studying science in graduate school.

research clusters



New UNT professors Vladimir Shulaev, left, and Ron Mittler are internationally renowned in the field of plant science. Shulaev's research has applications in crop protection, cancer treatments and nutrition. Mittler works to enhance the tolerance of plants to environmental conditions such as drought, salinity and temperature stress.



Faculty in the iARTA research cluster debuted *NoiseFold*, an interactive media ensemble, in October with guest artist Cory Metcalf in UNT's Merrill Ellis Intermedia Theater.

UNT has created collaborative research clusters that are carrying out innovative, high-impact research to find answers to scientific, environmental and societal problems. Supporting collaborations with researchers around the globe and hiring premier faculty researchers are the cornerstones of UNT's growth as a major research university.

Most recently, UNT's longtime partnership with universities and nonprofit organizations in Chile is helping to preserve the Cape Horn Archipelago, one of the world's last great pristine wilderness areas. With the opening of the Cape Horn Field Station — the world's first environmental philosophy, science and policy field station at Cape Horn — UNT and its Chilean partners are further promoting global research, preservation and collaboration, and providing valuable research and field experience for faculty and students.

4

New collaborative research clusters launched in 2010



11

Total number of research clusters



11

New cluster faculty. They have brought more than \$3 million in research funding to UNT.

5


New strategic areas of research that have the potential to expand UNT's impact and reach

21

new patents since 2000

UNT's dual mission as a university is to develop new knowledge and solutions while giving rise to the next generation of engineers, scientists, artists, educators and business leaders. UNT is enrolling and graduating record numbers of engineering and science students who will help drive new innovations for a better, cleaner and healthier world. Since becoming the first university to offer a jazz studies program in the nation, UNT has become one of the top universities for music. UNT is also a leader in the arts and arts education. And because of its diverse business programs, UNT is home to one of the largest colleges of business in the nation.

increases in KEY areas



Graduate student enrollment

reached an all-time high of 7,784 students in 2010.

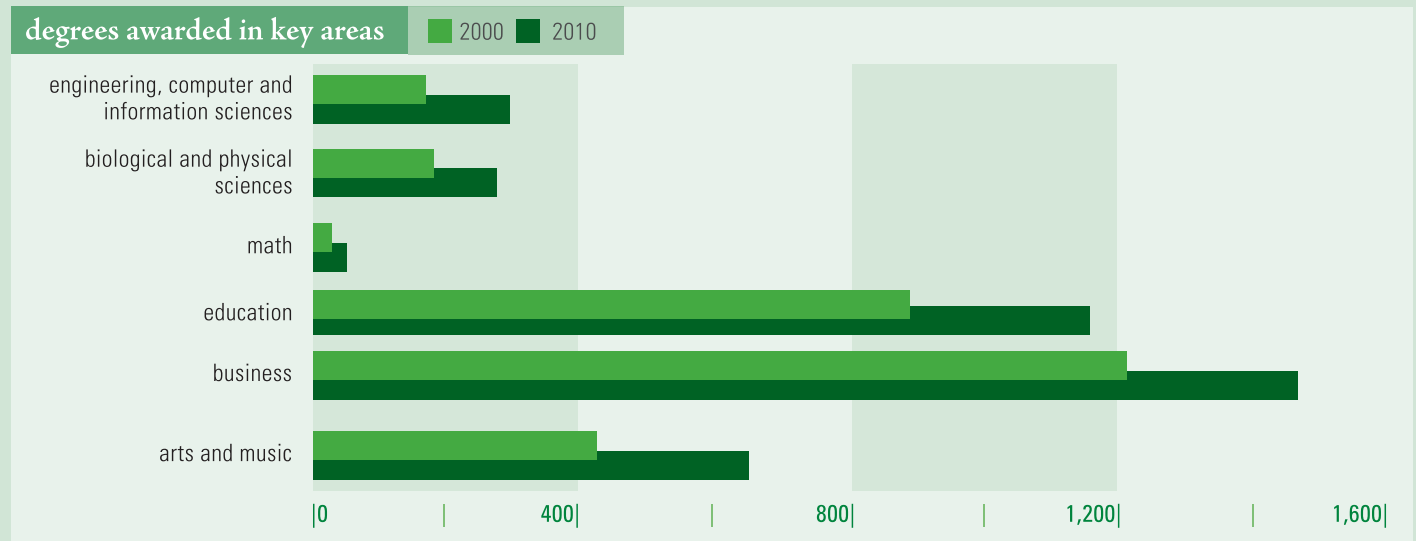
7,784

49%

Increase in master's degrees awarded since 2000

59%

Increase in doctoral degrees awarded since 2000



Sciences

78%

Increase in biological and physical sciences enrollment since 2000

46%

Increase in biological and physical sciences degrees awarded since 2000

Engineering and Computer and Information Sciences

69%

Increase in engineering and computer and information sciences enrollment since 2000

85%

Increase in engineering and computer and information sciences degrees awarded since 2000

Arts and Music

51%

Increase in visual and performing arts enrollment since 2000

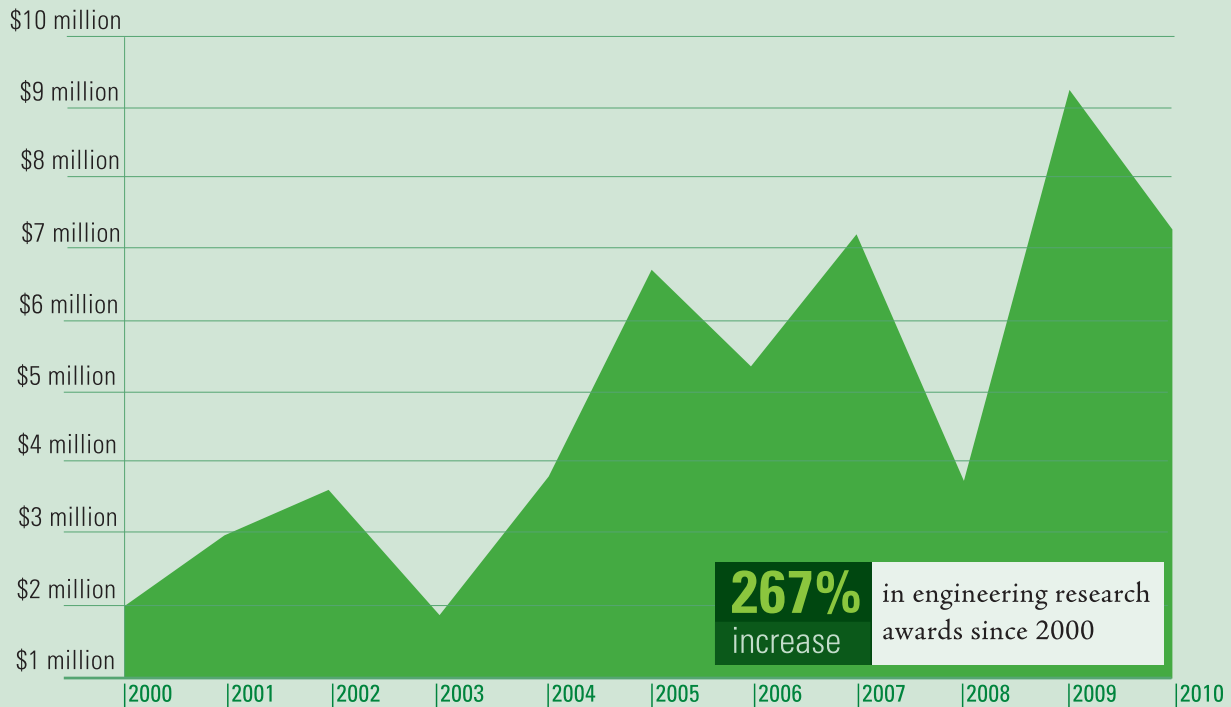
40%

Increase in visual and performing arts degrees awarded since 2000

engineering advances

Since becoming a stand-alone college in 2003, UNT's College of Engineering has gained incredible ground in offering innovative degree programs that meet industry needs and has dramatically increased its research funding.

College of Engineering Research Awards



67

research
centers

Research centers like the federally funded Institute for Science and Engineering Simulation are solving problems that are leading to a safer world. UNT is home to a rare collection of microscopes that is the center of a new Nanofabrication Analysis and Research Facility under construction at Discovery Park.

leader in the arts

Giving faculty opportunities to tap into the creative process allows them to find new meaning in their work. And when they return to the classroom, they share their new perspectives and renewed passions with students. The Faculty Fellows program, offered through the University's Institute for the Advancement of the Arts, enables UNT's already renowned artists, writers and performers to expand the boundaries in their work. In 2010, composer David Bithell, assistant professor of composition; poet Bruce Bond, Regents Professor of English; and artist Lesli Robertson, lecturer of fibers, each took time to hone their craft and share their talents.

Already recognized as a leader in jazz, orchestra and vocal performance, UNT staked its claim in the world of double bass when it hosted the inaugural Bradetich Foundation International Double Bass Solo Competition in 2010, founded by Regents Professor and renowned double bassist Jeffrey Bradetich. The competition attracted some of the finest solo double bass performers from around the world and gave a top prize that included a New York debut in Weill Recital Hall at Carnegie Hall.



award-winning faculty

Many UNT faculty have been singled out with prestigious recognitions as leaders and standout contributors to their fields. Faculty recognitions include academy of sciences appointments, NSF CAREER awards, Ralph E. Powe Junior Faculty Enhancement awards, the Presidential Early Career Award for Scientists and Engineers, National Medal of Arts honors, Texas Institute of Letters appointments, and recognitions for distinguished service within their professions.

Many UNT faculty are fellows of the premier societies of their respective fields and are members of such honor societies as Sigma Xi. And UNT faculty's work has earned acclaim, whether it be in art, music, dance, journalism, film, literature, business, education, social sciences, computer science, science, engineering or math.

6

NSF CAREER awards

Cheng Yu, assistant professor of engineering technology, is the sixth professor at UNT in seven years to win the NSF CAREER award, which is the most prestigious award offered by the NSF for young researchers. Yu's research on cold-formed steel and its applications as a construction material could make buildings more structurally sound and less susceptible to damage brought by natural disasters such as earthquakes and hurricanes.

"The environment that UNT offers and the state-of-the art structural testing lab I have here allow me to expand my research,"

says Yu, who is initiating a nationwide student competition on cold-formed steel structural design by collaborating with professional societies and other universities.

"The use of cold-formed steel shear walls as a structural system is very under-developed in terms of design theory. We are seeking to close the knowledge gaps about this type of structure."



7

Powe awards

Feifei Pan is the seventh UNT faculty member since 2005 to win a competitive Ralph E. Powe Junior Faculty Enhancement Award from Oak Ridge Associated Universities.

3 Fulbright honors in 2010

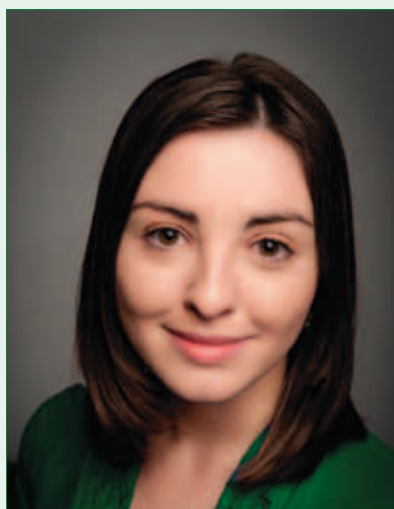
In 2010, Elizabeth Oldmixon, associate professor of political science; Claudia Howard Queen, assistant professor of music for dance; and Dale E. Yeatts, professor of sociology, each earned Fulbright honors.

130%

increase in faculty endowed
chairs and professorships
since 2000

student research

UNT students are serving as research interns in the nation's leading labs and institutes. More UNT students have been earning these prestigious, competitive internships. Students also gain valuable research experience at UNT through programs such as the Honors College's Undergraduate Research Initiative.



marshaSOWELL

"After being accepted to the McNair program, I found my faculty mentor, James Meernik, and he and the McNair staff guided me through the maze of learning the craft of research," says Marsha Sowell, a Ronald McNair scholar and political science major who won a \$120,000 National Science Foundation Graduate Research Fellowship in 2010. Sowell was one of only 75 students from Texas colleges, universities and medical schools to receive a fellowship. She entered a doctoral program in political science at Penn State in fall 2010 after graduating in May. ***"I plan to become a professor, act as a mentor and continue conducting research on human rights and conflict. It's exciting to find something that no one else knows and to share that knowledge."***



adrianCADAR

"After I earn my M.D. and Ph.D., I hope to inspire future first-generation college students to become scientists and medical professionals," says Adrian Cadar, an undergraduate research assistant and biology major, who served as a 2010 summer research intern with the National Institutes of Health's National Institute on Aging in the Laboratory of Cardiovascular Science. He is one of 10 UNT students to earn a competitive NIH internship since 2009. He will attend Vanderbilt University in fall 2011 to pursue a Ph.D. in biomedical and biological sciences. ***"I want to help install a new foundation of scientists by being a helpful mentor like mine were to me."***

1,200 The Honors College has grown to 1,200 students since its inception in 2005. Talented and motivated students seeking an enriched undergraduate experience, including a growing number of National Merit Scholars, find the academic and intellectual growth they are seeking in the Honors College.

E X P A N D I N G C A M P U S



With more than 2,500 aquatic tanks and 24,000 square feet of labs, the Life Sciences Complex, UNT's new world-class facility, significantly expands research and learning.

To become a university of tomorrow, UNT is transforming its environment from the inside out. The University has created new facilities, renovated its existing space and boosted its computational power to give faculty and students the latest tools to carry out innovative research, art and scholarship.

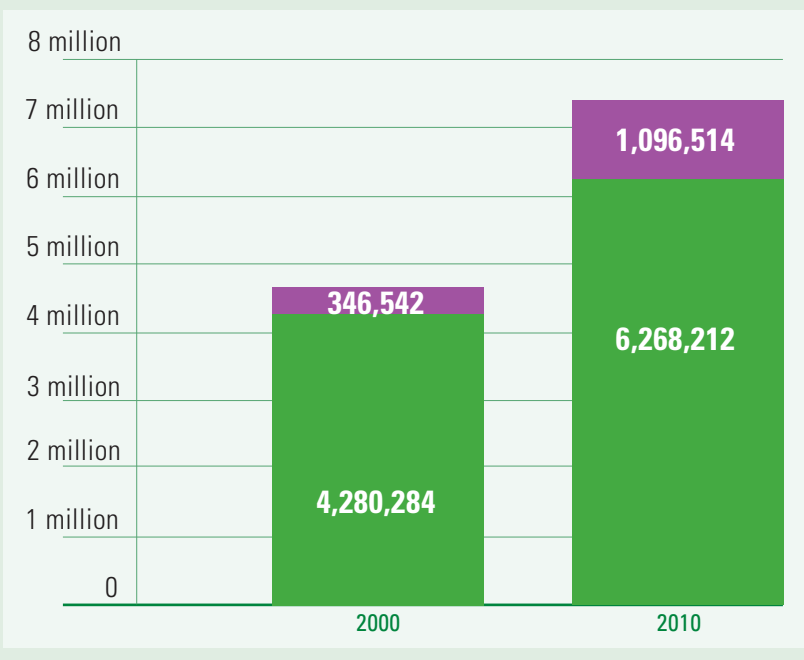
UNT's progress can be seen and felt throughout campus. The new \$2.2 million Talon High-Performance Computing System has broadened UNT's reach in computation-based research and given faculty a competitive edge. The new Life Sciences Complex, which features some of the finest aquatic and plant research facilities in the nation, has become a new hub for groundbreaking research. As a transformed performance space, the Paul Voertman Concert Hall reopened in fall 2010 with an inaugural concert sponsored by the National Endowment for the Arts, celebrating 300 years of American Chamber Music. And UNT began construction on a \$6 million Nanofabrication Analysis and Research Facility that will be one of the most advanced university laboratories for materials synthesis and analysis and micro/nano device fabrication.

UNT added 65,548 newly constructed square feet of space in 2010 and created 24,303 square feet of research labs and support space through renovations.

By 2011, several more of the University's new major facilities will open, adding an additional 777,412 square feet of space. Some of the new spaces and major facilities set to open in 2011 include the new stadium at Mean Green Village and the Business Leadership Building. By August 2011, UNT will have an additional 36,081 square feet of research and laboratory space and 24 more classrooms to transform the learning and research environment for students and faculty.



Above left: The 180,000-square-foot Business Leadership Building is slated to open in summer 2011. Right: With a brand new football stadium opening in 2011, UNT Athletics will have 12 of its 16 intercollegiate athletic teams practicing and playing in facilities that have been built in the last decade.



THECB Space Projection Model

The Texas Higher Education Coordinating Board model predicts the educational and general space and institution needs for teaching, research and public service. The model is based on an institution's levels of instruction, student enrollment, number of faculty and staff, current fund and research expenditures, and clinical space. Auxiliary space is not included.

■ actual space ■ space deficit

(gross square footage)

SUPPORTING THE FUTURE

Since its founding in 1890 as a teacher's training school, UNT has been a university that fuels knowledge and drives the economy. Now one of the biggest, most comprehensive universities in Texas, UNT stands out because of its talented graduates who support, lead and start businesses large and small and can be found in every industry. As a burgeoning research university, UNT shapes the world through research and scholarship.

The University gives students a strong academic foundation and hands-on experience for the jobs that the global economy demands. Offering programs covering many of the fastest-growing, high-wage jobs, UNT is committed to evolving its programs so students have the latest knowledge and skills.

Armed with the knowledge to act, UNT graduates contribute every day to the social and economic well-being of the North Texas region, the state and the nation.

alumni giving back to UNT

Alumni giving at UNT supports scholarships, enriches programs and fosters new and better environments for learning and campus engagement — helping to make UNT a place where doing is as important as dreaming. With a community of alumni and friends that is growing every day, the UNT family is constantly evolving. As UNT alumni make their mark on the world, more are finding ways to leave a lasting imprint on the University and the generations of students who have come after them.

27% increase in number of people giving to UNT since 2005

39% increase in total commitments since 2005

powering the economy and work force

UNT is the largest, most comprehensive university in Dallas-Fort Worth. Nearly 93,000 UNT graduates work in Dallas-Fort Worth.

UNT alumni's spending boosts the North Texas region by more than **\$10 billion** each year. The Dallas-Fort Worth area is the nation's sixth-largest economy and the fourth-largest metropolitan area.



Murphy Center for Entrepreneurship

UNT's Murphy Center for Entrepreneurship is a leading place for entrepreneurial education, offering resources, and holding events and competitions such as the New Venture Creation Contest to spur ideas and ventures. The center connects students and the business community with well-known figures and business leaders through its annual leadership luncheon. In 2010, sportswriter, commentator and author Frank Deford (left) was the keynote speaker at the ninth annual luncheon.

meeting industry demands

UNT offers programs covering seven of the 10 fastest-growing, high-wage jobs in North Texas counties, which are among the fastest-growing counties in the nation.

Because of the new Technology Incubator program established in 2010, more companies are launching their businesses at the University's nearly 290-acre research park, Discovery Park. The incubators marry the best of research and technology, allowing entrepreneurs to tap into the research expertise and innovation of faculty and students.

2

New start-ups at Discovery Park in 2010

sustaining a legacy

More than
1,000

students a year take the teaching exam for teacher education. UNT consistently ranks first in the state for the number of students taking the state teaching certification exam, and on average 98 percent of those who take the test pass.

200

students are on track to earn their degrees and teacher certifications through Teach North Texas, a program that is helping to increase the number of qualified math and science teachers. After only two years, the TNT program surpassed its five-year goal because of strong enrollment in the first phases of the program.

5

First five graduates of Teach North Texas earned their degrees in December 2010.



1st

In 2010, UNT graduated its **1st** student in aviation logistics, the first four-year aviation logistics program at a Texas university and one of only two such programs in the nation.

MANAGING FINANCES RESPONSIBLY

UNT excels at doing more with less. The University's state funding per student is among the lowest of its state peers even though UNT serves the fourth-largest student population in Texas — more than 36,000 students. Despite this funding lag, UNT is a leader in enrolling and graduating students, ranking first in the state for the increased number of degrees awarded.

UNT has become a leader by balancing value with fiscal responsibility, all the while ensuring students receive a top-quality education.

operating and capital expenditures

capital
operating
figures in \$ millions

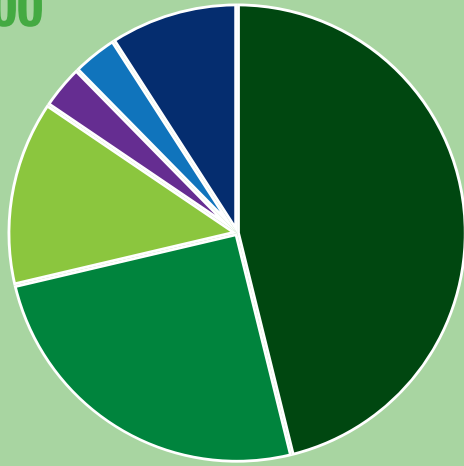


net assets

net assets
figures in \$ millions



2000

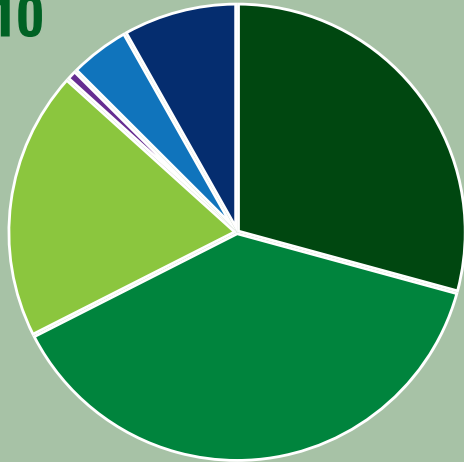


State of Texas	\$127.42
Tuition & Fees	\$69.55
Federal, State & Private Grants & Contracts	\$36.32
Endowment & Interest	\$8.71
Sales, Services & Other	\$8.99
Auxiliary	\$25.16

operating and capital sources

figures in \$ millions

2010

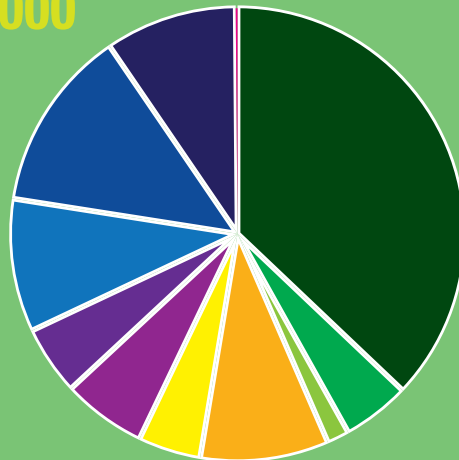


State of Texas	\$157.49
Tuition & Fees	\$202.26
Federal, State & Private Grants & Contracts	\$103.20
Endowment & Interest	\$4.32
Sales, Services & Other	\$23.39
Auxiliary	\$44.01

operating and capital uses

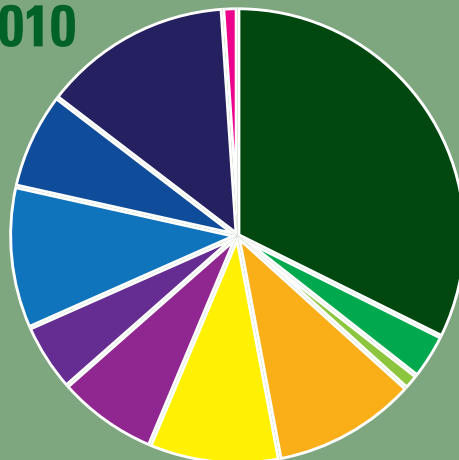
figures in \$ millions

2000



Instruction	\$98.32
Research	\$12.78
Public Service	\$4.21
Academic Support	\$24.25
Student Services	\$11.83
Institutional Support	\$15.85
Operation & Maintenance of Plant	\$13.03
Scholarships & Fellowships	\$25.13
Auxiliary Enterprises	\$34.46
Capital Outlay	\$24.92
Other	\$0.35

2010



Instruction	\$177.42
Research	\$17.83
Public Service	\$6.16
Academic Support	\$56.64
Student Services	\$50.95
Institutional Support	\$39.46
Operation & Maintenance of Plant	\$26.66
Scholarships & Fellowships	\$55.58
Auxiliary Enterprises	\$37.88
Capital Outlay	\$74.32
Other	\$5.84

C HANGING LIVES AND COMMUNITIES



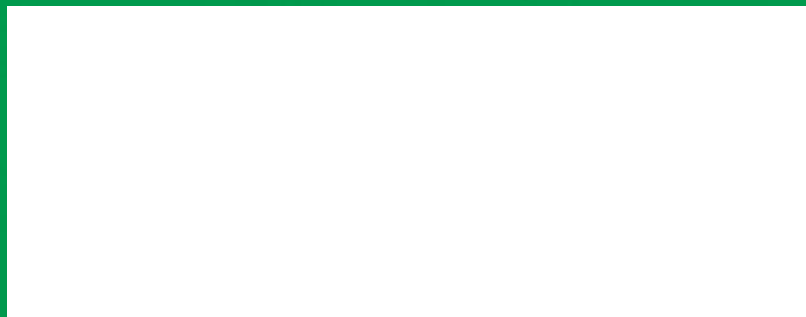


As one of Texas' most comprehensive universities, UNT makes room for artists, engineers, teachers and everything in between. Taught by faculty who push boundaries, UNT students are instilled with the passion to discover and the knowledge to act.

UNT graduates become the educators, leaders, entrepreneurs, innovators, scientists and artists who bring new ideas to light. With vision and purpose, they blaze new trails and make their communities stronger. UNT graduates can be found all over the world, powering the economy, sustaining the work force and shaping the future.

A UNT degree takes them anywhere they want to go. UNT graduates make a difference. They make an impact.

UNT graduates change the world.



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Throughout its 120-year history, the University of North Texas has been constantly evolving and growing to become one of the best universities in Texas. The University's success comes from its entrepreneurial spirit and focus on helping students change their lives and communities. As the nation's 33rd-largest university, UNT has set a course to become a leading public research university, where pushing the boundaries of a student's knowledge is as important as probing for new insights through research. Innovation runs deep at UNT, and the best is yet to come.