

THE RECORD

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Fall 1986

The University of Texas at Austin
Lyndon B. Johnson School of Public Affairs

APPAM National Conference to Focus on State Issues

Urgent state issues such as taxes, budgets, economic development, and education reform will be among the session topics of a national conference at the LBJ School October 30-November 1.

The timing of the eighth annual research conference of the Association for Public Policy Analysis and Management is "appropriate," says Associate Dean Dagmar Hamilton, "because it occurs on the eve of state elections."

The yearly conference alternates between Washington, D.C., and the states and, correspondingly, shifts in focus between federal and state issues. With Texas as the conference site, several sessions will feature state and local officials such as Texas Agriculture Commissioner Jim Hightower, Texas Economic Development Director Meg Wilson, San Antonio Mayor Henry Cisneros, and Austin Mayor Frank Cooksey.

With its focus on state issues, the conference should appeal to local and state officials, who "might find new ways of coping with problems," according to Susan Hadden, LBJ School associate professor and local arrangements chairman.

One panel on state educational reforms, for example, will review strategies implemented in various states. The panel was organized by LBJ School Professor Norton Grubb and will include LBJ School graduate Lynn Moak, now on the staff of the Texas Education Agency.

State economic development will be the topic of several panel presentations, including two organized by LBJ School professors. Norman J. Glickman's panel will view economic development in terms of industrial change, while Jurgen Schmandt's panel will consider the relationship to

science and technology policy. A third panel on state economic development features Jared Hazleton, former LBJ School Associate Dean and current Director of the Texas Research League.

Although state issues form a primary focus for the conference, a broad range of federal issues also will be discussed. LBJ School Professors Wilbur Cohen and Emmette Redford will debate the question, "Should Social Security be a separate agency?" James K. Galbraith, associate professor at the LBJ School, has organized a panel on the role of Congress in economic policy.

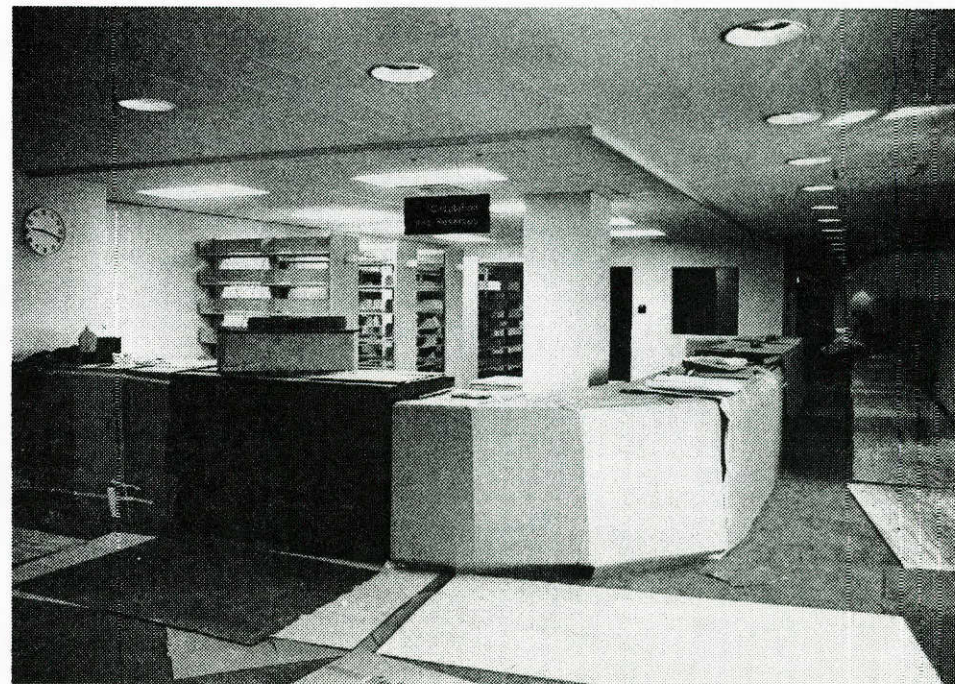
International policy issues are also on the conference agenda. LBJ School Assistant Professor Chandler Stolp will head a panel on the evolution of the public sector in Nicaragua. Joining him will be Michael Convoy, Veronica Frankel, and Saul Niers of the UT Institute of Latin American Studies, Lawrence Graham of the UT Government Department, and R.B. "Doc" Greene of Health Information Designs.

LBJ School Professor Sidney Weintraub will appear as a panelist in a roundtable discussion, "Surprises in the International Economy Over the Next Fifteen Years." He will be joined by UT Professor Walt Rostow, Leif Olson of Citibank in New York, Robert Kaufmann of the Joint Economics Committee, and moderator Richard Neu of the Rand Corporation.

In addition to the regular APPAM sessions, four special sessions will run concurrently during the conference.

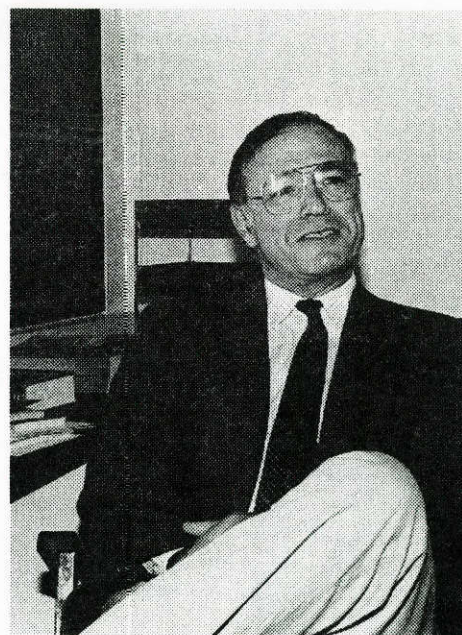
1) Public management—a series of eight sessions that will include such topics as

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A sneak preview of the remodeled Wasserman Public Affairs Library, which is scheduled to open at 9:00 a.m. November 3. Until that date, no service will be available other than the reserve reading circulation provided through the temporary reserve room on the second floor. (Charles Steele, UT Photography Services)

Hirschfeld Holds 1986-87 Slick Professorship



Thomas J. Hirschfeld (Charles Steele, UT Photography Services)

Thomas J. Hirschfeld, an expert in arms control and European security issues, is the Distinguished Visiting Tom Slick Professor of World Peace for 1986-87.

Professor Hirschfeld began his twenty-five year career in the U.S. Department of State as a Foreign Service Officer in 1956, holding assignments in the Department's Bureau of Intelligence and Research and then in embassies in Bonn, Phnom Penh,

and Stockholm. These assignments led to appointments first as Deputy Chief and then as Chief of the Regional Affairs Division of the U.S. Arms Control and Disarmament Agency, a tour as a member of the State Department Policy Planning Staff (for science and technology), and an appointment as Deputy Assistant Director of the Arms Control Agency. His last assignment with the State Department was as Deputy U.S. Negotiator (Minister) to the Mutual and Balanced Force Reduction Negotiations in Vienna, a post he held from April 1979 until his retirement in February 1982.

Mr. Hirschfeld then became Deputy Director and Editor of the European Bureau of International Reporting Information Systems (IRIS), supervising a staff of correspondents in Europe and Washington to produce political and economic risk analysis and assessment reports for corporate and foreign government clients. Since leaving IRIS in 1983 he has taught at the Foreign Service Institute and George Washington University, lectured at U.S. and European universities, served as a consultant to U.S. corporations and government agencies, and published articles and reviews in U.S. newspapers and magazines.

At the LBJ School he is teaching a seminar on arms control and national security this fall and will offer a course on European security next spring.

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LBJ School Committees, 1986-88

ACADEMIC POLICIES

Dagmar Hamilton, Chair
Susan Hadden, Vice Chair
Leigh Boske
Ken Robinson, first-year student
Steven Miller, second-year student

ADMISSIONS AND FINANCIAL AID

James Galbraith, Chair
Glen Cope
John Gronouski
Ray Marshall
Joyce Atkins, second-year student
Barron Pennings, second-year student

FACULTY RECRUITMENT

Marlan Blissett, Chair
Robert Wilson
Chandler Stolp
Richard Schott
Stattler Mood, second-year student
Ann Mills, first-year student

INTERNSHIPS, PLACEMENT, AND ALUMNI AFFAIRS

Lodis Rhodes, Chair
Robert Rickards
David Eaton
Jurgen Schmandt
Parisrice Robinson, first-year student
Mario Espinoza, second-year student

BENTSEN CHAIR

David Warner, Chair
John Gronouski

PUBLIC EVENTS AND PUBLICATIONS

Terrell Blodgett, Chair
Elspeth Rostow
Norman Glickman
Lynn Anderson

Marian Barber, first-year student
Alexander Lurie, second-year student

SID RICHARDSON CHAIR

Barbara Jordan, Chair
Ray Marshall
Sidney Weintraub

AD HOC COMPUTATION

Chandler Stolp

AD HOC PH.D. PROGRAM

Jurgen Schmandt, Chair
Norman Glickman
Elspeth Rostow
Robert Wilson

UNIVERSITY COUNCIL REPRESENTATIVE

Robert Wilson

FIRST-YEAR STUDENT REPRESENTATIVES

Steven Aleman
Jennifer Mason

SECOND-YEAR STUDENT REPRESENTATIVES

James Taylor
Jorge Torro

GRADUATE STUDENT COUNCIL REPRESENTATIVE

Oscar Hinojosa, second year

SENATOR

Susan Milavitz, second year

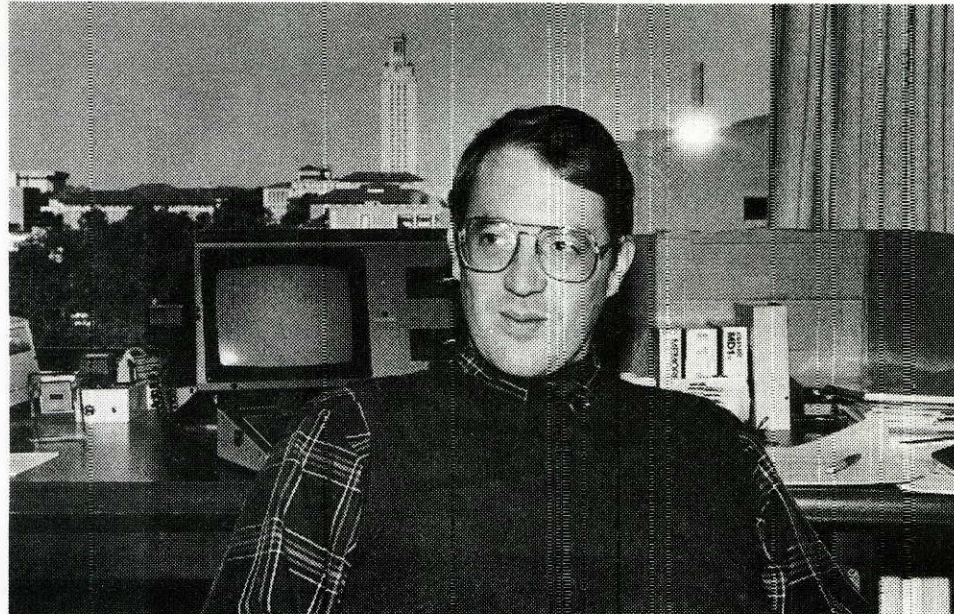
STUDENT COMMENCEMENT COMMITTEE

Michael J. Smith, third year
Shelly Leavitt, second year

FOLLIES

Tracy Henderson, second year
Ingrid Korguth, second year

Galbraith Appointed to Permanent Faculty



James K. Galbraith (Charles Steele, UT Photography Services)

Dr. James K. Galbraith, son of noted economist John Kenneth Galbraith, has been appointed a regular member of the faculty of the LBJ School. He holds the rank of associate professor.

Galbraith, who was a visiting faculty member at the School last year, was associated from 1981 to 1985 with the Joint Economic Committee of the U.S. Congress, serving first as Executive Director and then as Deputy Director. He also worked for five years as an economist with the U.S. House of Representatives Committee on Banking, Finance, and Urban Affairs.

During 1985 he was a visiting scholar at the Brookings Institution, where he began work on a book on macroeconomic

policy design, still in progress. He is also coauthor, with Robert L. Heilbroner, of the eighth edition of *The Economic Problem*, to be released in December by Prentice-Hall.

At the LBJ School, he is teaching a Political Economy II course on fiscal and monetary issues and a seminar on advanced industrial systems, which deals with comparative theoretical treatments of economic growth and decline in advanced industrial economies.

An honor graduate of Harvard University, Galbraith also earned three degrees in economics from Yale—M.A., M.Phil., and Ph.D.

Twelve Visiting Faculty Teaching This Fall

The LBJ School has twelve visitors on its teaching staff this semester. In addition to the Visiting Tom Slick Professor (see story p. 1), seven visiting faculty members are codirecting policy research projects and four are teaching seminars or core courses.

Assisting Professor John Gronouski on the policy research project on high technology in developing countries is **Ambassador H. Eugene Douglas**. Ambassador Douglas, who holds the C.B. Smith Jr. Centennial Chair in U.S.-Mexico Relations in the UT College of Liberal Arts, was U.S. Coordinator for Refugee Affairs and Ambassador-at-Large from 1982 to 1985. For one year prior to that appointment he was a senior member of the State Department's Policy Planning Staff.

Before his service in the federal government, Ambassador Douglas was director of international trade and government affairs for the Memorex Corporation. Since 1985 he has been president of Alpha Environmental, Inc., a biotechnology company in Midland.

David V. Edwards, UT Austin Professor of Government, is teaching a section of Policy Development this fall. Professor Edwards, who has a Ph.D. from Harvard University, has been on the UT faculty

since 1965. He is the author of numerous books and articles on political analysis and forecasting, including *The American Political Experience* (now in its third edition), *American Government: The Facts Reorganized*, and *Arms Control in International Politics*. He is currently conducting research for a book on the relations between social scientific theory and practical policymaking—a project that he says “reconceives the enterprise of theorizing to make it more accurate and more policy-relevant.”

Robert W. Glover, who is codirecting a policy research project on employment in Texas with Professor Ray Marshall, specializes in labor economics and human resource development. Dr. Glover has been associated with the UT Center for the Study of Human Resources since 1970, serving as acting director and then director from 1977 to 1985. He has been codirector of five other policy research projects at the LBJ School, most recently a study of occupational training programs in Texas (with Norton Grubb, 1981-82). From 1978-82 he was Chairman of the Federal Committee on Apprenticeship, a national advisory body to the U.S. Secretary of Labor.

Vijaya K. Ganju, who is teaching a section of Operations Research, is Director

of Strategic Planning Programs for the Texas Department of Mental Health and Mental Retardation and an Adjunct Professor in the UT School of Communication and Center for Asian Studies. He has a Ph.D. in communication from UT Austin and three master's degrees—M.A. in communication from UT Austin, M.A. in physics from the University of California at Santa Barbara, and M.S. in physics from Delhi University in India. A Program Director for the Department of MHMR for ten years, Dr. Ganju is author of numerous reports and articles on topics ranging from employee turnover in state schools for the mentally retarded to the role of communication in economic and social development.

Lawrence S. Graham, UT Austin Professor of Government and Coordinator of Outreach Programs for the UT Institute of Latin American Studies, is codirecting the policy research project on Brazil with Professor Robert Wilson. He is the author of numerous books and articles on the politics of Brazil, Portugal, Mexico, Romania, and Yugoslavia, including *Civil Service Reform in Brazil: Principles vs. Practice*, *In Search of Modern Portugal: The Revolution and Its Consequences*, “Democracy and the Bureaucratic State in Latin America,” and “Yugoslav and

Brazilian Experience with Federalism.” A member of the UT government faculty since 1965, Professor Graham has been actively involved in the programs of the Institute of Latin American Studies for over a decade.

Laura Lein, Senior Lecturer and Research Scientist in the UT School of Social Work and Department of Anthropology, is codirecting the project on policy initiatives for women with Professor Susan Hadden. Dr. Lein, who has a Ph.D. in social anthropology from Harvard University, was associated for seven years with the Wellesley College Center for Research on Women, serving as Associate Director from 1977 to 1980, Acting Director in 1980-81, and Director from 1981 to 1985. During that period she also directed a series of projects on women and families. Among her many publications are *Children; Families without Villains*; and “Families under Pressure: Meeting Their Demands for Services.”

A. James Schwab, Jr., is an Assistant Professor of Social Work at UT Austin. He has been involved in fieldwork, administration, and programming for over sixteen years, including five years as a field unit supervisor for the UT School of Social Work before joining its faculty in 1981 and three years as Administrator for

the St. Joseph Center for Children in Dallas. Since 1980 he has also been a consultant to the Texas Department of Human Services, where he has designed and implemented computer programs for the Continuum of Care System. Dr. Schwab has a Ph.D. in Business Management and a Master of Science in Social Work from UT Austin. At the LBJ School he is teaching two sections of Operations Research.

Returning to the LBJ School as visitors this year are **Howard R. Balanoff**, **Jagat S. Mehta** and **Ernest T. Smerdon**. Dr. Balanoff, an Associate Professor of Public Administration at Southwest Texas State University in San Marcos, is directing a policy research project on Brackenridge Hospital. Professor Mehta, former Foreign Secretary of the Government of India, is teaching a seminar on postwar diplomacy this fall. Dr. Smerdon, the Bess Harris Jones Centennial Professor and Director of the UT Center for Research in Water Resources, is codirecting the policy research project on state water policies with Professor Jurgen Schmandt.

Lonna Milburn, Research Associate at the LBJ School, is codirecting the policy research project on medical care indigency with Professor Wilbur Cohen. Dr. Milburn, who has a Ph.D. in Nursing Education Administration from UT Austin, was a Research Associate with the Texas Rural Health Field Services Program of UT Austin for three years and Supervisor of Patient Care Services for St. Joseph's Hospital in North Dakota for five years. Among her publications are *Acute Health Delivery*, *Energy Impact*, and *Rural Texas*, and "Health Care Problems in Rural Energy Boom Towns."

Hawkins Named Head Librarian of Perry Castaneda



Jo Anne Hawkins (UT News & Information)

Jo Anne Hawkins, a part-time student in the LBJ School of Public Affairs, has been appointed to the new position of head librarian of the Perry-Castaneda Library, UT Austin's main library.

For the last eleven years, she has been head librarian of the Circulation Services Department there.

In her new position, Ms. Hawkins will coordinate public services in the Perry-Castaneda Library. Departments and units reporting to her will include Reference Services, Circulation Services, Inter-Library Service, and the Periodicals and Micro-

forms Unit. For the time being, she also will continue her library-wide responsibilities for circulation services.

Linda Cain, associate director of General Libraries, says Ms. Hawkins's responsibilities were broadened "in order to improve and provide better coordination of services in the Perry-Castaneda Library and to allow more time for program planning, especially in the areas of utilization of new information technology and cooperative services with other libraries."

"The reorganization also will strengthen the administrative structure of the General Libraries," Ms. Cain added, "and will allow me to spend more time addressing library-wide issues."

During Ms. Hawkins' nineteen-year association with the General Libraries, she has been a reference librarian and the head librarian of Inter-Library Service and of Circulation Services.

She has been responsible for a number of improvements in General Libraries services, including helping to develop and implement the computer-based Interactive Circulation System and the mail-renewal service for faculty members.

In 1983, Ms. Hawkins received a \$1,000 Librarian Excellence Award from UT Austin and also was named an outstanding alumnus of the University's Graduate School of Library and Information Science.

Prior to joining the library staff, she was a graphic designer for two years in the Office of University Publications.

She has two degrees from UT Austin—Bachelor of Science in Art (studio art) and Master of Library Science. She has been enrolled in the part-time program of the LBJ School since 1983, and expects to receive a Master of Public Affairs degree next spring.

Derived from UT News & Information

School Receives IBM Gift for Bentsen Chair

A \$10,000 gift from the IBM Corporation for the Lloyd M. Bentsen Jr. Chair in Government/Business Relations has been received by the LBJ School of Public Affairs.

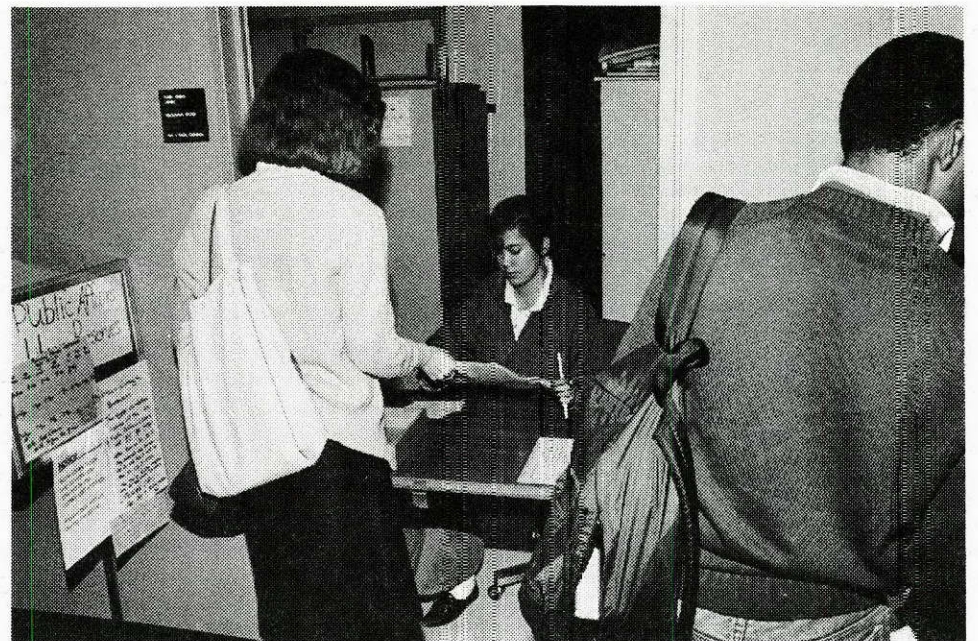
The chair is named for the senior U.S. Senator from Texas.

The Bentsen endowment in the LBJ School began in 1973 as a professorship, but that position was upgraded to a chair in 1980 when gifts and pledges for it exceeded \$500,000. The School hopes to increase the chair's endowment to \$1 million. Current funds in the Bentsen endowment exceed \$865,000.

In conveying the IBM gift to the LBJ School, Jerry Carlson, site general manager of the IBM firm in Austin, noted that "Senator Bentsen has been a strong proponent of effective relations between business and government. IBM also recognizes the importance of effective communications and working relationships between business and government."

Senator Bentsen, who has served in the U.S. Senate since 1971, earned a law degree from UT Austin in 1942 and has been honored as a Distinguished Alumnus of the University.

UT News and Information



Students make use of the limited library services available during the remodeling of the Wasserman Library. Assisting student Melissa Gilliam at the checkout desk of the temporary reserve room in Sid Richardson Hall is Library Clerk Myn Nguyen. (Charles Steele, UT Photography Services)

Fall Enrollment Reflects Growth, Diversity

According to the final enrollment report issued in October by the LBJ School's Student Office, 210 students are enrolled in the School's various degree programs for 1986-87.

Of that number, 151 are enrolled in the full-time regular program, 9 in the part-time regular program, 40 in joint degrees programs, and 10 in the mid-career program.

The entering class of 95 students includes 55 males and 40 females, in contrast to 56 males and 59 females in the returning group. Their average age is 25.6 years.

Other statistics reveal that the new class is highly diversified in terms of ethnicity, residency, and backgrounds. The class includes 26 minority students—10 black, 14 Hispanic, and, for the first time, 2 Native Americans—as well as 12 international students.

Forty of the new class members are

Texas residents and 55 are nonresidents (both U.S. and foreign). Most—88 (93%)—have some work experience, and 24 (25%) have worked five or more years.

Their academic backgrounds represent 37 different undergraduate degree areas, with the highest percentage in political science/government (27.4%) and significant numbers in economics (10.5%), history (6.3%), English (5.36%), and engineering (5.25%). Also represented are nontraditional majors such as human development, family living, consumer science, industrial/labor relations, community studies, and foreign service.

Among those enrolled in the LBJ School's joint degrees programs (JDPs), 14 are in law/public affairs, 11 are in Latin American studies/public affairs (newly established), 2 are in business/public affairs, and 1 is in engineering/public affairs.

ALUMNI NEWS

William C. Lenhart, LBJ School Class of '75, has been elected a principal in the management consulting department of the Houston office of Peat, Marwick, Mitchell & Co.

Lenhart, who has been with Peat Marwick, since 1980, specializes in working with public sector clients, including school districts and state and local governments. He began his public sector career in 1970 as an assistant to former Wisconsin Governor Warren Knowles and subsequently worked in the U.S. Senate and the Texas House of Representatives. He currently serves on the Government Relations Committee of the Houston Chamber of Commerce.

An article by **John Bartle**, LBJ School Class of '83, has been published in the Winter 1986 issue of the *Minnesota Tax Journal*. Entitled "The Tax System and Intergovernmental Linkages," the article

provides a detailed look at the linkages among state and local tax relief and direct grant programs in Minnesota.

Bartle is currently a research associate with the Minnesota Taxpayers Association.

Arthur J. (Art) Anderson, also of the Class of '83, has published an article in the September 1986 issue of the *Texas Bar Journal*. Anderson's article, entitled "Promoters of Timeshare Interests Pay Attention: Now It's 'Seller Beware,'" discusses the stricter new tax laws regulating the timeshare industry in Texas.

Anderson, as associate in the Dallas law firm of Geary, Stahl & Spencer, is a graduate of the joint degrees program in law and public affairs. He served as legislative aide to State Senator Ray Farabee during the 68th Legislature, and was recently appointed cochairman of the Texas Young Lawyers Association Legislative Committee.

LBJ Faculty Members Organize Water Conference in Australia

This past summer, two LBJ School faculty members helped organize a workshop to highlight the potential of ground and surface water resources of the Brahmaputra-Ganges Basin and the mounting opportunity costs if cooperative measures are delayed.

The workshop, held in July near Brisbane, Australia, arose out of discussions at the LBJ School last year between Visiting Professor Jagat Mehta and Professor David Eaton.

Nepal, Bhutan, India, and Bangladesh share the Ganges and Brahmaputra, which flow from the Himalayas to the Bay of Bengal. The key to economic and social progress for four hundred and fifty million people who live in the basin hinges on cooperation between the countries tied together as riparian partners. Planned harnessing of these rivers could increase

agricultural productivity by extending irrigation and provide an inexhaustible source of energy for industrial and mineral development of the area.

On the other hand, without cooperative planning and development, the ecology of the entire subcontinent is increasingly menaced by deforestation, loss of topsoil, and resulting flood damage. The problem is symbolic of the basic problem in international politics: the need to balance and adjust national progress with the imperatives of international interdependence.

Recognizing the potential value of a combined academic and technical workshop on these issues, Professors Mehta and Eaton explored the possibility of bringing together experts in the field of water management from the countries concerned and others with experience in international riparian cooperation.

The Ford Foundation, the Australian government, and three water resources boards provided funds and facilities for the workshop, which was held in conjunction with the international meeting of the Institute of Management Scientists.

The workshop included papers and discussions by participants from all four South Asian countries as well as from Australia and Hungary. The representatives of the two latter areas were able to provide relevant information about their water management experiences with the Australian Murray-Darling basin/Snowy Mountain systems and the Danube, which flows through twelve countries (including Hungary) with differing social and political systems.

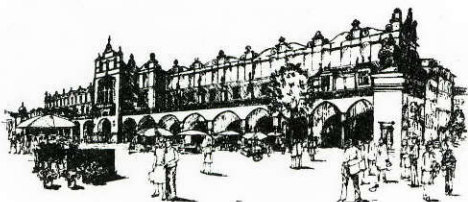
According to Professors Mehta and Eaton, the interaction among senior officials, technical experts, journalists, and

scholars from various disciplines provided valuable perspectives on the differing priorities and national concerns of the countries sharing an integrated river system. They said the workshop "revealed that the application of systems analysis, combined with findings of new geological studies on ground and surface waters, could optimize availability, overcome the acute seasonal shortages, and reverse the threat of an ecological disaster."

"Such cooperation ultimately depends on intergovernmental agreements," added Mehta, "but academic studies could help decisionmaking and promote public awareness of the magnitude of the challenge and the rewards of relieving the poverty and suffering in the entire basin."

The conference papers are being collected and will be published in a book next year.

Summer Program Adds New Dimension to UT-Poland Connection



Three LBJ School students last summer enjoyed the rare opportunity of doing public policy research in an Eastern bloc country.

During the two-month program in Cracow, Poland, Andre Brunel researched youth groups, Kathleen Merrigan studied pesticide use in agriculture, and Bryan Murdock investigated water conservation, combining their summer internships with academic studies.

They were among eighteen participants in the Texas Summer Study and Research Program in Cracow, sponsored by UT Austin and two universities in Cracow—the Jagiellonian University and the Technical University (Politechnika).

The program was open to graduate and undergraduate students in all academic disciplines across the United States. Besides public policy, participants did field research in such topics as Polish jazz, avant-garde art, folk art, physics, and linguistics.

Integrated into the program were intensive Polish language training classes and forty lectures on Polish history, culture, economics, and education. Participants gained further insight into Polish life by living in dormitories and eating in a cafeteria with Polish students.

Faculty coordinators for the project were David J. Eaton, professor in the LBJ School, and Gilbert C. Rappaport, UT associate professor of Slavic languages. Dr. Eaton used his operations research background to study emergency medical services in Cracow, and Dr. Rappaport did a project on the syntax of conversational Polish.

The research experience for students was invaluable, according to the coordinators. Each student was matched with a

Polish faculty member who helped supervise and expedite the research. One surprise was the investment the Poles were willing to make to assist students, including securing interviews with Polish leaders and arranging access to materials such as privately held art collections.

The program will prove beneficial to UT Austin in many ways: the publishing of high quality research, campus cultural enrichment as a result of the students' experience, and national exposure.

A benefit to the United States is enhanced understanding between American participants and their Polish colleagues as well as a positive perception of the United States by the Poles. For example, the American Consulate in Poland noted three firsts with Polish newspapers: an interview with Dr. Rappaport about the program, an announcement of a public lecture by Dr. Eaton, and a report of a talk by participant John Osborne on what it's like to be an American police officer.

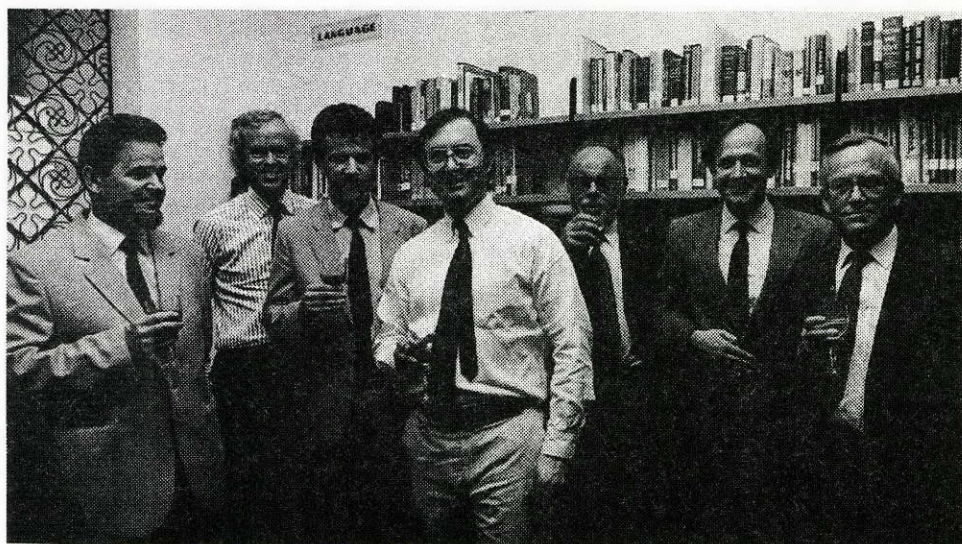
UT's involvement with Poland and the Technical University of Cracow reaches back at least twenty years. A number of UT faculty have lectured or done research in Poland, the first being Earnest Gloyna, now UT's Engineering Dean, in 1967. Dr. Eaton and Professor John Gronouski, former U.S. Ambassador to Poland, negotiated an academic exchange agreement with the Technical University during 1977-79, which has enabled the exchange of some twenty persons since that time. This year the LBJ School has enrolled two students from Poland—Leszek Kasproicz and Janusz Szczypula.

The 1986 research program was funded with a \$50,000 grant from the U.S. Department of Education's Fulbright-Hays Group Projects Abroad, supplemented with contributions from UT Austin. The Polish universities and the American Consulate are eager to have future programs, coordinators said, but much depends on whether UT Austin can afford to continue its support.

Barbara Langham



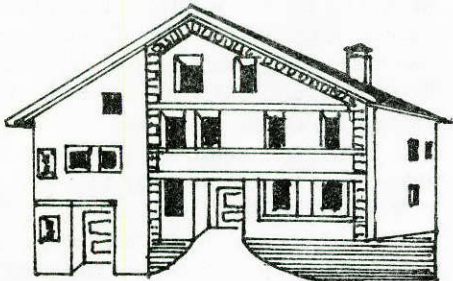
Participants in the Summer Program gather in Cracow for sightseeing. Pictured are (left to right) Tomek Stypka, 1985 graduate of the LBJ School through the UT-Poland exchange program; LBJ School students Kathleen Merrigan and Andre Brunel; Claudia Ade and Tom Erkert, German students who interned at the LBJ School last year; and LBJ School student Bryan Murdock.



Professor David Eaton (center) meets with Polytechnika faculty and U.S. consulate officials following his public lecture on U.S. environmental policy. Pictured are (left to right) Professor Stanislaw Rybicki of Polytechnika; U.S. Consul General Michael Hornblow; Stanislaw Rybicki, Jr., of Polytechnika; Professor Eaton; Professor Zbigniew Pietrzyk, head of Polytechnika's Institute of Sanitary Engineering and Environmental Protection; U.S. Consul John Brown; and Professor Jerzy Kurbiel, director of Polytechnika's Department of Water and Wastewater.

Policy Research Projects, 1986-87

Twelve policy research projects are underway at the LBJ School during the 1986-87 academic year. The projects, their directors, and their clients (when applicable) are listed below. The next issue of the *Record* will report on the scope and preliminary findings of each study.



The Austin Housing Commission: Policy Options to Improve Housing Stock and Residents' Services, directed by Lodis Rhodes. Client: City of Austin Housing Authority.

Brackenridge Hospital: Strategies for Dealing with the Uninsured Population, directed by Howard Balanoff. Client: City of Austin.

Contemporary Issues in Brazilian Society, directed by Robert Wilson and Lawrence Graham (UT Government Department and Institute of Latin American Studies).

Cost-Effective Contracting: A Legislative Model for State Implementation, directed by Terrell Blodgett. Client: Texas Commission on Economy and Efficiency in State Government.

Employment in Texas: The Year 2000 and Beyond, directed by Ray Marshall and Robert Glover (UT Center for the Study of Human Resources). Clients: Texas State Job Training Coordinating Council; Texas Employment Commission.

High-Level Nuclear Waste Disposal: An Assessment of Impact Evaluations and Decisionmaking Systems, directed by Marlan Blissett.

Innovative State Policies for Transportation of Hazardous Wastes, directed by Leigh Boske and Susan G. Hadden. Client: Texas Department of Highways and Public Transportation.

Innovative State Water Policies, directed by Jurgen Schmandt and Ernest Smerdon (UT Center for Research in Water Resources). Client: National Science Foundation.

Local Economic Development Policy in Texas, directed by Norman Glickman and Robert Wilson.

Medical Care Indigency in Texas, directed by Wilbur J. Cohen and Lonna Milburn. Client: Hermann Hospital Estate (Houston).

Public-Private Policy Initiatives for Women in Texas: A Sesquicentennial Project, directed by Susan G. Hadden and Laura Lein (UT School of Social Work). Client: Governor's Commission for Women.

The Role of High Technology in the Development Process for Developing Nations, directed by John A. Gronouski and Ambassador H. Eugene Douglas.

APPAM CONFERENCE, continued from page 1

bureaucratic entrepreneurship, ethics, and a comparison of public and private management.

2) Policy Sciences Group—three sessions that will feature papers on such wide ranging subjects as free enterprise and civilian control of the Argentinian military.

3) Water policy—six panels on comprehensive river basin management coordinated by LBJ School Professor David Eaton. Presenting papers on these panels will be civil engineering faculty Ernest Smerdon, Larry Mays, and Neal Armstrong. Dr. Smerdon is also Director of the UT Center for Research in Water Resources

and holds the Bess Harris Jones Centennial Professorship in Natural Resource Policy Studies at the LBJ School. Howard T. Odum, a visiting professor at the LBJ School last year, will present a paper on the values of a river basin.

The water policy sessions are cosponsored by the Lower Colorado River Authority and other water policy institutions. The series will end with a "drought simulation" to be videotaped for distribution on public television.

4) Sloan Fellows Conference—a special program for minority college students who are sponsored by the Sloan Foundation as a way of increasing the number of

minorities in public service.

Other LBJ School faculty participating as panelists or commentators are Ray Marshall on regulation and the policy process; Robert Wilson on income inequality as well as science and technology policy; and Chandler Stolp on microcomputers for policy analysis. LBJ School alumnus Dale Whittington, now a faculty member at the University of North Carolina at Chapel Hill, will chair a panel on "Ethical Issues at the Boundaries of Cost-Benefit Analysis."

In addition, Matthew McCubbins of the UT government faculty will present a

continued on page 6

FALL CALENDAR

OCTOBER

23-24	Advanced Governmental Accounting Conference Office of Conferences and Training	Thompson Conference Center (TCC)
27	Sid Richardson Lecturers: Roderic Ai Camp, Miguel Basanez "U.S.-Mexico Relations" (see story p. 6)	SRH 3.109 12:15-1:30 p.m.
27-28	Introductory Governmental Accounting Conference Office of Conferences and Training	TCC
28	Brown Bag Seminar: Jorge Carrasco, Austin City Manager	LBJ Student Lounge 12:15-1:00 p.m.
28-Nov. 1	Preregistration for Spring Semester	
30-Nov. 1	APPAM Conference (See story p. 1)	TCC, LBJ

NOVEMBER

3-5	Advanced Public Purchasing Conference Office of Conferences and Training	TCC
6	Brown Bag Seminar: Reverend Kefa Sempangi of Uganda "Political and Other Problems of Uganda"	LBJ Student Lounge 12:15-1:00 p.m.
12	Program: "The Hopi-Navajo Land Dispute" Nona Tuchawema and others	Bass Lecture Hall 7:00-9:00 p.m.
17-19	Intermediate Governmental Accounting Office of Conferences and Training	TCC
21	Fifteen copies of final resume due	
21-22	Careers in the Public Sector—Sloan Minority Conference Councilman Rodney Ellis and Professor Barbara Jordan, speakers	TCC, LBJ 2:00-8:00 p.m. (Fri.) 9:00 a.m.-3:30 p.m. (Sat.)
24-26	Registration fee bills for Spring Semester distributed	
27-28	Thanksgiving Holidays	

DECEMBER

1	Last day to submit Professional Report to Graduate School for December graduation	
1-5	Governor's Executive Development Program	Wyndham North Austin
3-5	Pre-Session Legislative Conference (See story on p. 6)	TCC
8-9	Institute of Property Taxation Office of Conferences and Training	TCC
9-10	Communicating with Taxpayers Conference Office of Conferences and Training	TCC
10	Payment deadline for students registering for Spring Semester	
12-13, 15-18	Fall Semester Final Examinations	
19-Jan. 12	Christmas Holidays	

APPAM CONFERENCE,

continued from page 5

paper on Congressional control of executive spending. Ruben McDaniel and Michael Dowling of the UT business faculty will present a paper on hazardous waste policy.

APPAM is an organization concerned more with public policy analysis than with the nuts-and-bolts of public administration. Its members are public policy institutions and individuals, both scholars and government officials.

The association publishes a scholarly journal, *Journal of Policy Analysis and Management*. Dean Hamilton and Dr. Weintraub are on the editorial board.

The conference is open to anyone interested in public policy issues. Participants can register at the conference beginning at 1 p.m. Oct. 30 at the Joe C. Thompson Conference Center.

Barbara Langham

STAFF NOTES

Minority Program Coordinator **Ronaldo Ramirez** left the LBJ School in September to become Assistant to the Graduate Dean at the University of California at Santa Cruz. Ramirez, who had headed the School's minority recruitment effort since 1983, will return to Austin in late October to assist with the Sloan-sponsored Careers in the Public Sector Conference.

Joining the LBJ School staff as the new Coordinator of Minority Programs is **Ana Maria Juarez**. Ms. Juarez, who has a master's degree in anthropology from UT Austin, was a Graduate Opportunity and Danforth-Compton Fellow while enrolled at UT. She also served as a member of the Presidential Advisory Committee for Recruitment and Retention of Minorities.

Sally Nelson, Coordinator of Internships, Placement, and Alumni Affairs, has been elected chair of the UT Career Planning and Placement Council for 1986-87. The council, which includes about fifty career planning and placement counselors from schools and departments throughout the campus, meets monthly to share information related to area career counseling as well as personal professional development.

Two new staff members joined the School's Office of Computation in October. **Kirk Barnett**, who is working afternoons as a computer programmer assistant, has a B.A. in radio-television-film from UT Austin and is a graduate student in management. **Kay Nettle**, morning computer programmer assistant, has a B.A. in computer science from UT.

THE RECORD

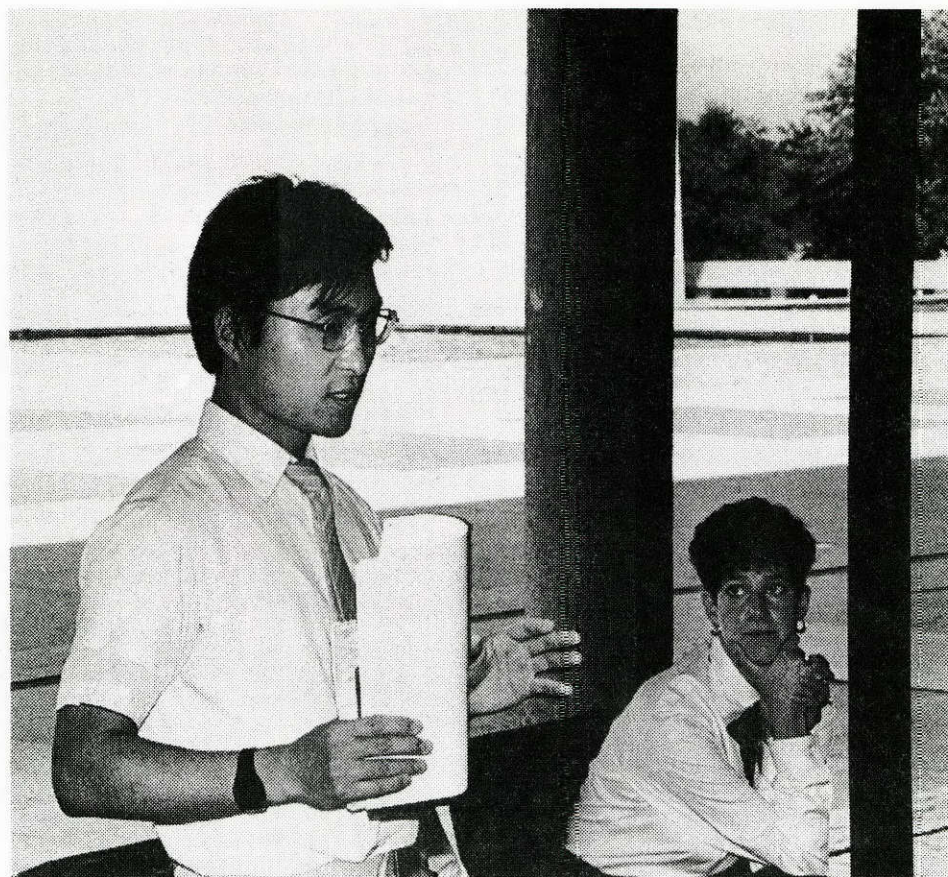
Lyndon B. Johnson School of Public Affairs
The University of Texas at Austin

Dean: Max Sherman

The Record is published three times a year for students, faculty, alumni, and friends of the LBJ School. Articles and suggestions are always welcome.

Editor: Marilyn Duncan

Designed by Barbara Jezek



At a brown bag seminar held at the School on October 2, Toru Yanagihara discussed the culture of policy analysis in Japan, looking at the way in which analysts interact (or, more precisely, do not interact) with people making policy decisions in that country. Mr. Yanagihara works for the Institute for Developing Economy in Tokyo. (Charles Steele, UT Photography Services)

Pre-Session
Conference for Legislators
to be Held in December

The Pre-Session Legislative Conference for the 70th Legislature is scheduled for December 3-5. Cosponsored by the LBJ School and the Texas Legislature, the conference will be held at the Thompson Conference Center and the State Capitol.

The December 3-4 sessions of this year's program are open to newly elected legislators only. The December 5 session is designed for both the newly elected and returning legislators and will be open to the public.

Issues to be examined in the December 5 session include "State Finance: Status, Outlook, and Alternatives," "Findings and Recommendations of the Select Committee on Higher Education," and "Tort Reform."

Speakers at this year's conference will include Lt. Governor William P. Hobby, Speaker of the House Gibson D. Lewis, Senators Grant Jones and Ray Farabee, Representatives Stan Schleuter, Jim Rudd, and Mike Toomey, and Legislative Budget Board Director James P. Oliver.

Basanez, Ai Camp to
Give Richardson Lecture

The political relations between Mexico and the United States will be described from the points of view of both countries when the LBJ School hosts its first Sid W. Richardson Lecture for 1986-87 later this month.

The lecture, to be held October 27 at the LBJ School, will be given by Mr. Miguel Basanez, private secretary to Mr. Alfredo del Mazo, former Governor of the State

of Mexico and current Secretary of Mining, Energy, and Public Enterprises, and Dr. Roderic Ai Camp, Director of Latin American Studies at the Central University of Iowa.

Mr. Basanez has a law degree from the National University of Mexico and a master's degree in political science from the London School of Economics. He has published several books, papers, and articles about political issues, some of them together with Professor Ai Camp, an expert in U.S.-Mexico affairs.

The program, which is free and open to the public, will be held from 12:15 to 1:30 p.m. in room 3.109 of Sid Richardson Hall.

November Event to
Consider Hopi-Navajo
Relocation Issue

The historical concerns and events leading up to the present conflict over the Hopi-Navajo Relocation Bill (P.L. 93-531) will be presented by representatives of the Hopi people at a program to be held here November 12 from 7:00 to 9:00 p.m. in the Bass Lecture Hall.

The program will feature Nona Tuchawena and Jerry Sekayumptewa, of the Hopi tribal council in Arizona, speaking on the topic "Hopi-Navajo Relocation: Over 100 Years of Deprivation, Trauma, and Frustration." A question and answer session will follow their presentation.

The event, which is free and open to the public, is being sponsored by the LBJ School, the Alfred P. Sloan Foundation, and the Clearinghouse for Native American Concerns.

New PRP Reports
Published

Three policy research projects have been added to the LBJ School's published series in recent months.

Environmental Permitting in Texas, number 73 in the series, was directed by Professors Jurgen Schmandt and James Katz. Funded by the Environmental Protection Agency and the Conservation Foundation of Washington, D.C., the study evaluates the environmental permitting system in Texas and formulates policy recommendations to improve the federal and state permitting processes.

In order to determine whether permits comprehensively manage the disposal of waste into the environment, the project conducted case studies of five sites: the Walnut Creek Wastewater Treatment Facility in Austin, the Lower Colorado River Authority's Fayette Power Project No. 3, Monsanto Fibers and Intermediates Company in Texas City, Motorola Austin, and IBM Austin. The study concluded that state and federal authorities need to (1) inform and educate agency engineers about cross-media transfers; (2) establish a special section in each agency to address cross-media issues; (3) institute certain actions, such as surprise inspections and annual reports of cumulative emissions, to reduce opportunities for permit violations; (4) raise permit fees so that additional resources are available for permit processing; and (5) increase interaction between agencies and applicants to improve understanding and cooperation in areas of uncertainty.

Public Policy for the Humanities in Texas (number 74), directed by Professor Susan G. Hadden, is based on a project conducted in 1985-86 with funding from the Texas Committee for the Humanities (TCH) and the LBJ Foundation. The report discusses the role of TCH in promoting the humanities in Texas, looking particularly at the committee's past and potential interactions with libraries, museums, public schools, colleges and universities, and the media.

As background, the study traces the history of federal involvement in the arts and humanities and examines humanities programs in other states. It then suggests some organizational and programmatic changes that the committee might make in response to severely curtailed financial resources. Among these changes are that TCH (1) turn increasingly to the private sector, both corporations and individuals, for funding; (2) join with the Texas Commission on the Arts to sponsor projects and increase public recognition; (3) streamline the application process for grants; and (4) designate a specific budget for rural programs.

The most recently published report, number 75 in the series, is entitled *Contracting Selected State Government Functions: Issues and Next Steps*. Directed by Professor Terrell Blodgett with funding from the Texas Commission on Economy and Efficiency in State Government, this study investigates the issue of contracting

for five specific state government functions: care of the mentally retarded in community-based homes, care of the mentally ill in institutional settings, the provision of medical services in state institutions, the provision of food services in state institutions, and the operation of adult correctional facilities.

Among the report's conclusions in each of the five functional areas are these: (1) that Texas should vigorously expand the use of contracts with the private sector for the provision of community-based services; (2) that the private management of mental health services at state hospitals is not currently a viable alternative to the present system; (3) that the state should

consider contracting with medical schools for medical services; (4) that the Coordinating Board or Legislative Budget Board should conduct a detailed study of the cost and quality advantages of in-house production of public university food services versus contracting; and (5) that the Texas Legislature should give the Texas Department of Corrections specific authority to enter into management contracts with private corrections companies.

Copies of these reports are available from the LBJ School's Office of Publications, P.O. Drawer Y, University Station, Austin, TX 78713-7450. For information about costs and discounts, call (512) 471-4962, ext. 218.

Newly Published in the LBJ Symposia Series: Texas in Transition

Texas in Transition, edited by Michael L. Gillette. 6"x9", paperback, 260 pp., \$9.95. (ISBN: 0-89940-419-7)

One hundred fifty years after winning its battle for independence, Texas is engaged in a new struggle. The rapid decline of oil prices in early 1986 precipitated an economic crisis that is forcing Texans to grapple with problems unknown to the state in recent decades—high unemployment rates, state revenue shortfalls, and bank failures, to name a few—and to reassess the values that have guided resource allocation in times of plenty. In coming to terms with these changes, Texans are also beginning to absorb into their collective consciousness the realization that the Texas of the past may bear little resemblance to the Texas of the future.

It was in this spirit of concern and self-scrutiny that a group of prominent Texas writers, educators, and political and business leaders gathered in Austin in April 1986 at the invitation of the Lyndon Baines Johnson Library, the LBJ School of Public Affairs, the University of Texas at Austin, and *Texas Monthly* magazine. *Texas in Transition* records what transpired

on that occasion, including both formal presentations and town-meeting-style discussions characterized, in the words of *New Yorker's* Mark Singer, by "spontaneity, bombast, imaginativeness, pomposity, posturing, heartfelt self-expression—the gamut."

Among those whose comments appear in the volume are Pulitzer Prize-winning author Larry McMurtry; journalists Paul Burka, Bill Broyles, Alison Cook, Ronnie Dugger, and Molly Ivins; humorist John Henry Faulk; San Antonio Mayor Henry Cisneros; Texas Agriculture Commissioner Jim Hightower; State Senator Cyndi Taylor Krier; Texas historian Joe B. Frantz; and former presidential adviser George Christian. Comments by LBJ School Dean Max Sherman and Professors Wilbur J. Cohen and John A. Gronouski are also included.

The volume is illustrated with twenty-five photographs by such noted Texas photographers as Russell Lee, Ave Bonar, and Alan Pogue.

Copies may be purchased for \$9.95 each from the LBJ School Office of Publications, P.O. Drawer Y, University Station, Austin, TX 78713, or from Texas Monthly Press, P.O. Box 1569, Austin, TX 78767 (bookstores).



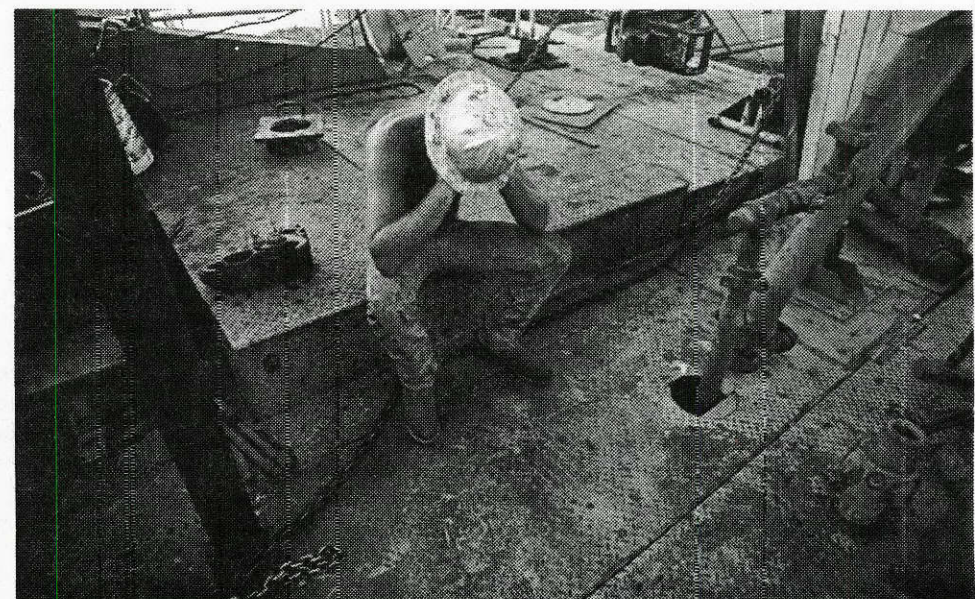
Texas in transition from an economy based on ranching...

A scene from the Kokernot Ranch in 1939. (Courtesy of Eugene C. Barker Texas History Center)



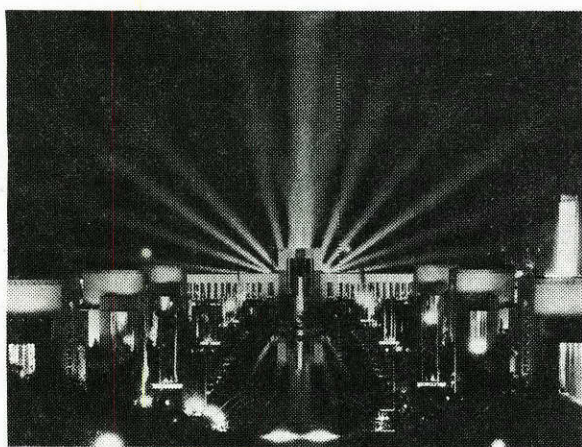
...to one heavily dependent on oil...

Oil as a way of life in Kilgore in the late 1930s. (Wendell McRae, courtesy of Eugene C. Barker Texas History Center)



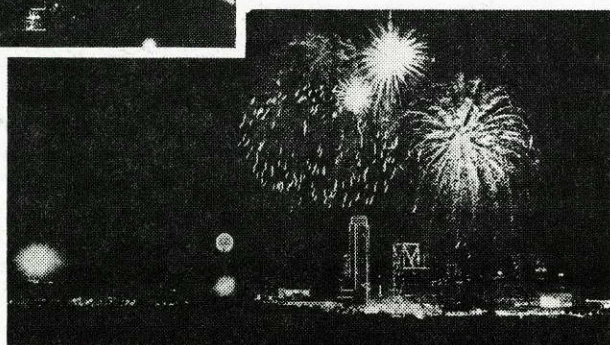
...to one facing an uncertain future due to the decline of oil prices in 1986.

Jones Rig No. 51, near Albany, Texas. (Rick Williams)



Texas Centennial Exposition in Dallas, 1936. (Courtesy of Texas/Dallas History and Archives Division, Dallas Public Library)

New Year's Eve Sesquicentennial Celebration in Dallas, 1985. (Bill Canada)



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ON THE RECORD

Dean Max Sherman has been appointed by Governor Mark White to serve a four-year term on the Southern Regional Education Board (SREB).

His appointment was approved in August by the UT System Board of Regents.

The SREB, consisting of four members from each of fourteen states and their governors, studies issues such as quality and testing, relationships between higher education and economic development, remedial education at the college level, and educational standards.

Dean Sherman has also been elected a member of the National Academy of Public Administration. The academy, which recognizes outstanding achievement in the field of public administration, is chartered by Congress "to provide independent advice and counsel of the highest professional standards on the organization, processes, and programs of government at all levels...." Dean Sherman will attend the academy's fall meeting in Washington, D.C., on November 13 and 14.

Associate Dean Dagmar Hamilton has been nominated to serve a three-year term on the Policy Council of the Association of Public Policy Administration and Management (APPAM). She also chaired a committee to select the best article from each of volumes 4 (1985) and 5 (1986) of the quarterly *Journal of Policy Analysis and Management*, published by John Wiley for APPAM.

On October 7-9, Dean Hamilton attended the impeachment trial of Judge Harry E. Claiborne, the first such U.S. Senate trial in fifty years.

In September, Professor John A. Gronouski received the Austin Area Urban League's 1986 Whitney M. Young Jr. Award for Distinguished Service.

The award, established in 1985 in honor of a former executive director of the National Urban League, is presented annually "to an individual whose contributions to the Austin community are in keeping with the ideals personified in the life of Mr. Young and the principles of the Urban League Movement."

Dr. Gronouski is the immediate past board chairman of the AAUL.

At the invitation of U.S. Senator Bill Bradley and Representative Jack Kemp, Professor James Galbraith participated in the International Parliamentary Working Round on Exchange Rates and Coordination, held June 28-30 in Zurich, Switzerland. The ninety-member group, made up of political, financial, and industrial leaders from thirteen nations, evaluated the international policy initiatives emerging from the IMF Interim Committee held in April and the Tokyo Economic Summit held in May.

Professor Galbraith was also an invited commentator at a conference on global macroeconomic policies held in Helsinki, Finland, August 12-14 under the sponsorship of the United Nations University's Institute for Development Economics Research.

Professor David Eaton has received a Citation Award in the 1986 Association of American Geographers' Applied Geography Project Awards Program. The honor was awarded for a research project entitled "Application of Applied Geographic Methods to Development of an Ambulance System for Santo Domingo, the Dominican Republic."

In summer 1984, Dr. Eaton headed a team of three Dominicans and one other American in determining the best locations for emergency ambulances in Santo Domingo. The research was supported by the Dominican Ministry of Health,

the Pan American Health Organization, the U.S. Department of Education, and UT Austin's University Research Institute.

The award is described as "the highest professional recognition for applied geographical excellence."

Professors Norman Glickman and Ray Marshall have completed a report on the decline of the manufacturing sector and its implications for economic policy. The report, "Choices for American Industry," will be published this fall by the Industrial Union Department of the AFL-CIO.

In September, Professor Glickman lectured in several cities in Brazil under the auspices of the U.S. Information Service. His subject was the university's role in economic development.

An article about Professor Jurgen Schmandt and his work on science policy appeared in the August issue of *Chemical & Engineering News*. The article discusses the theory of science policy developed by Schmandt and coauthor James Katz in a paper published last winter in the journal *Science, Technology, & Human Values*. As a result of the article, Dr. Schmandt was invited to address the Washington, D.C., Science Policy Seminar in late September. The seminar, organized by George Washington University, brings together over one hundred people from government and academia in the Washington area.

An article about Professor Lynn Anderson and his work in the LBJ School's Office of Conferences and Training appeared in the fall issue of the UT Division of Continuing Education newsletter.

On October 15, Professor Anderson addressed the regional annual meeting

of the National Association of Boards of Pharmacy/American Association of Colleges of Pharmacy, held at South Padre Island. His topic was "Austerity in Government: Managing with Less."

Lonna Milburn, Research Associate in the LBJ School, presented a paper entitled "Service Delivery Opportunities Awaiting Public Health Nurses in Economically Changing Rural Communities," at the Annual Conference of the American Public Health Association, held in October in Las Vegas. In August, she made a presentation at the Rural Sociological Society Meeting in Salt Lake City on "The Health Care Delivery System: An Overlooked Component in the Social Impact Assessment of Rural Resource Communities."

Professor Wilbur J. Cohen recently spoke on the future of medicare at the Fiftieth Anniversary of Harvard's John F. Kennedy School of Government. He was also the keynote speaker at the October 15 meeting of the Texas Association of Community Health Centers in El Paso.

Ambassador H. Eugene Douglas, who is codirecting a policy research project at the LBJ School this year with Professor John Gronouski, was recently appointed by President Ronald Reagan to serve on the Fellowship Board of the National Graduate Fellows Program.

The twelve-member board deals with policy issues and the management of funds made available under the Fellows Program, which was created to attract—through financial awards—more graduate students into the arts, humanities, and social sciences. The program functions under the U.S. Department of Education.