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Lyndon B. Johnson School of Public Affairs
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William F. Winter to Address 1992 Graduates at Convocation

The class of 1992 will be honored during the 21st Annual Graduation Convocation of the LBJ School of Public Affairs on Saturday, May 23. The ceremony begins at 11 a.m. in Bates Recital Hall on 23rd and East Campus Drive. A reception following the ceremony will be held in the Connally Ballroom of the Texas Alumni Center.

Program highlights include the presentation of the Emmette S. Redford Award for Outstanding Research and the Lyndon Baines Johnson Foundation Award for Academic Excellence. Remarks will be made by graduating student Kendall Moss; GPAC President Alisa Malechek, also a graduating student, will present the class gift.

Almost every UT college and school will have an individual graduation convocation on May 23, which is commencement day. The all-University commencement will be at 7:30 p.m. on the Terrace of the Main Building, with Governor Ann Richards as speaker.

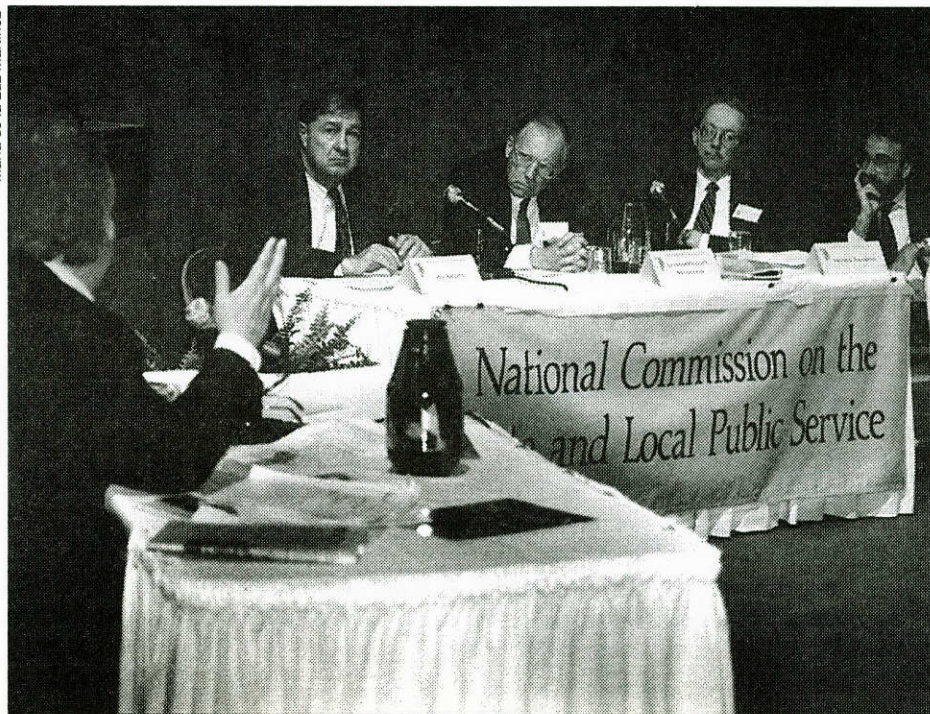
Former Mississippi Governor William F. Winter will be the commencement speaker at the LBJ School's 21st graduation convocation. Presently, Winter is a Senior Partner in the law firm of Watkins Ludlam & Stennis in Jackson, Mississippi.

A native Mississippian, Winter served as governor from 1980 to 1984. He has also

served as state representative, state treasurer, and lieutenant governor of that state.

Currently, he is President of the Board of the Mississippi Department of Archives and History and serves as Chairman of the Kettering Foundation, the National Commission on the State and Local Public Service, and the Foundation for the Mid South.

Maria de la Luz Martinez



The chair of the National Commission on the State and Local Public Service, former Mississippi Governor William Winter (third from right), will be the keynote speaker at this year's graduation convocation. Winter visited the School earlier this spring to participate in hearings being held across the country (see story, p. 2). Also pictured (left to right) are Ernesto Cortés, Southwest Regional Director of the Industrial Areas Foundation; Dean Max Sherman, who is a member of the commission; and commission staff members Frank Thompson and Paul Light.

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Maria de la Luz Martinez



The U.S.-Mexican Policy Studies Program has initiated two series of publications on U.S.-Mexican policy issues. During the spring break, Georganne Chapple (left) and Cynthia Bock-Goodner were part of an LBJ School staff team who mailed 1,500 copies of the first books in the series. See story, p. 4.

State Policy Analysis Conference Looks at Key Issues Facing Texas

A March conference on state policy analysis drew about 400 state government representatives to hear discussions on such topics as the key issues facing the 73rd Legislature and change in Texas public education.

Sponsored by the Texas Comptroller of Public Accounts and the LBJ School, the two-day conference included about 50 speakers and panelists who led sessions on fiscal policy, health and human services, academic research, criminal justice, education, research techniques and data bases, performance reviews, and state/local relations.

The conference featured keynote speaker David Osborne, the coauthor of the recently published book, *Reinventing Government: How the Entrepreneurial Spirit is Transforming the Public Sector*. Osborne is also the author of a 1988 book, *Laboratories of Democracy*.

Several LBJ School faculty, students, and alumni played key roles in the event. Among them were Associate Dean Glen Hahn Cope, Professor Leigh Boske, and Professor Robert Wilson, who led a discussion on academic research; Professor William Hobby, who gave a talk on policy

analysis for legislative action; and Professor Terrell Blodgett, a panelist for the state/local relations session. Donna Blevins, a part-time LBJ School student, served on the fiscal policy panel. Blevins is Director of Communications for the Equity Center, a nonprofit research group dealing with school district finance equity.

Among the alumni participating in the event was Billy Hamilton (Class of '75), who as Deputy Comptroller of Public Accounts helped organize the conference. Others who served as panelists for the different program sessions included Dan Casey (Class of '76), Director of Governmental Relations for the Texas Association of School Boards; DeAnn Friedholm (Class of '79), Special Assistant for Health and Human Services in the Office of the Texas Lieutenant Governor; Albert Hawkins (Class of '78), Assistant Director for Program Evaluation for the Texas Legislative Budget Board; Ronnie Jung (Class of '91), Director of Planning and Support Services for the State Auditor's Office; and Carl Reynolds (Class of '85), Director of the Texas Punishment Standards Commission.

Maria de la Luz Martinez

School Hosts State and Local Public Service Commission Meeting

The National Commission on the State and Local Public Service, chaired by former Mississippi Governor William F. Winter, held a regional meeting at the LBJ School on March 25.

The meeting in Austin was one in a series of hearings being held in several American cities this year to gather information on both the public's attitudes toward government and public employees' attitudes toward their working conditions. Other meetings are being held in Chicago, Jackson (Mississippi), Philadelphia, Sacramento, and Tallahassee.

The commission, whose goal is to develop public confidence in state and local government through innovative and quality management, will use the information gathered at the regional meetings to offer a comprehensive look at state and local government management and will publish its findings in 1993.

Dean Max Sherman, who is a member of the commission, said Texas was chosen as a hearing site for its "unique perspective"—it is a large state that is 80 percent urban and has three cities that rank in the top ten for population in the nation. Another unique feature of the state, according to the commissioners, is the state's decentralized government—Texas has no central civil service system and its local governments have more autonomy than most of its counterparts in other states.

During the Austin meeting, commission members met with local officials and scholars to discuss innovative programs in state and local government. Speakers included Austin City Manager Camille Barnett; Ernesto Cortés, Southwest Regional Director of the Industrial Areas Foundation; DeAnn Friedholm (LBJ Class of '79), Special Assistant to Lieutenant Governor Bob Bullock; Fred Ellis, Appointments Director in the Governor's Office; Bell County Judge John Garth; Deputy Comptroller of Public Accounts Billy Hamilton (LBJ Class of '75); Dallas City Manager Jan Hart (LBJ Class of '75); former Houston Mayor Kathy Whitmire; Texas State Representative Ric Williamson; and Anne Wynne, Chair of the General Services Commission.

Composed of 27 members, the commission membership includes three former governors, two former big city mayors, a former big-city manager, a former member of the Los Angeles County Board of Supervisors, a former U.S. Secretary of Labor (LBJ School Professor Ray Marshall), seven former state and local agency heads, and several scholars and experts on various aspects of government.

Funded with foundation grants, the commission is centered at the Rockefeller Institute, a nationally prominent think tank on state and local government and the public policy research arm of the State University of New York.

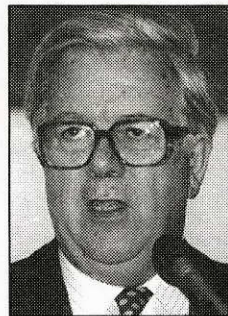
Edmund L. Nichols



Edmund L. Nichols, Minister-Counselor for Agricultural Affairs in the U.S. Mission to the European Communities, led a brown bag discussion March 24 on the topic, "The European Community, the U.S., and the General Agreement on Tariffs and Trade: Friends in Contention." Nichols noted that, of all the GATT participants in the Uruguay Round, the European Community is having the most difficulty because of agricultural issues. Currently, the EC heavily protects its agricultural market through tariff and nontariff barriers, and the individual countries cannot agree among themselves to what extent they should revise this system.

Sir Geoffrey Howe

Sir Geoffrey Howe, Member of Parliament and former Deputy Prime Minister of the United Kingdom, discussed his experiences in international politics at a brown bag talk on January 23.



Howe noted the relative importance of presentation in the acceptance of ideas and described how a leader often relies upon the nuances of metaphor to win over others to his position. As an example, Howe cited an exchange in which he and former President Jimmy Carter compared East-West relations to various types of marriages: polygamous, arranged, and no-divorce.

The former deputy prime minister also shared his views on the EC. The EC works, Howe maintained, because it allows different players to share sovereignty without destroying their individual sovereignties. This can only happen, however, "if the chemistry of leadership is right."

David Berteau



Berteau noted that because of recent steep budget cuts, the department's funding equals approximately 3.5 percent of GNP,

BROWN BAG TALKS

A large number of government officials as well as international, national, and local agency representatives visited the LBJ School during the spring semester. Some of these visits are described below.

the smallest percentage since before World War II. He referred to the massive scale-down and reorganization efforts in the department as a "bureaucratic revolution" which is forcing the branches of the military to take unprecedented steps to consolidate functions.

Lesley Anne Simmons



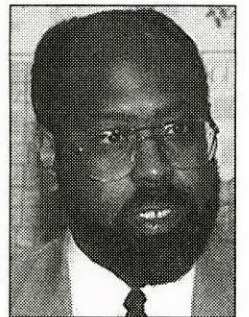
Lesley Anne Simmons, Public Information Officer for the World Bank, outlined the role of the organization in a presentation made on January 27. The World Bank provides low-interest loans to projects in developing countries with the aim of reducing absolute poverty in these regions.

Simmons noted that while developing countries clearly benefit from these programs, the industrialized nations also stand to gain from World Bank activities in less obvious ways. Increasing the Third World countries' capacity to import goods by improving their economies benefits the economies of other nations. U.S. exports to developing countries increased by 40 percent between 1983 and 1990, for example. Simmons cited other examples of how World Bank programs positively affect industrialized countries, such as fighting the drug war by helping coca farmers find other crops to substitute for coca.

John Hall

Texas Water Commission Chairman John Hall (LBJ Class of '78) led a March brown bag discussion on the commission's

priorities. He described the evolving role of the Water Commission as it changes "from a detached regulator to a problem solver" for which "the bottom line . . . is environmental quality." According to Hall, the commission plans to increase its public education efforts and to work more closely with businesses to obtain voluntary reductions in hazardous waste.



Alicia Perez



Austin Assistant City Manager Alicia Perez discussed her career in local government at a brown bag sponsored by the LBJ School Women's Issues Network on April 1. Perez described herself as a product of Lyndon Johnson's Great Society program in referring to the college scholarship help she received through the Education Defense Fund. Perez, whose career has led her to management positions in Corpus Christi, Boston, and presently Austin, said that she saw "a lot of carryover" in the basic tools used in local government in both large and small cities. Currently, she oversees the parks and recreation, emergency medical services, fire, and police operations of the City of Austin.

Jody Forehand



During a recent visit to the School, Dr. Bruce MacLaury (right), President of the Brookings Institution, met with Dean Max Sherman (center) and faculty members of the LBJ School, Graduate School of Business, and Government Department. During his visit, MacLaury was a guest lecturer in the National Security and Economic Policymaking class, which is cross-listed in public affairs, finance, management, and law. Pictured with MacLaury and Dean Sherman is Finance Professor Robert Mettlen.

Conference on Children Scheduled September 18-19

Child care experts and policymakers will gather at UT Austin on September 18-19 to look at the problems children encounter during the first five years of life and to examine how existing support structures can be improved.

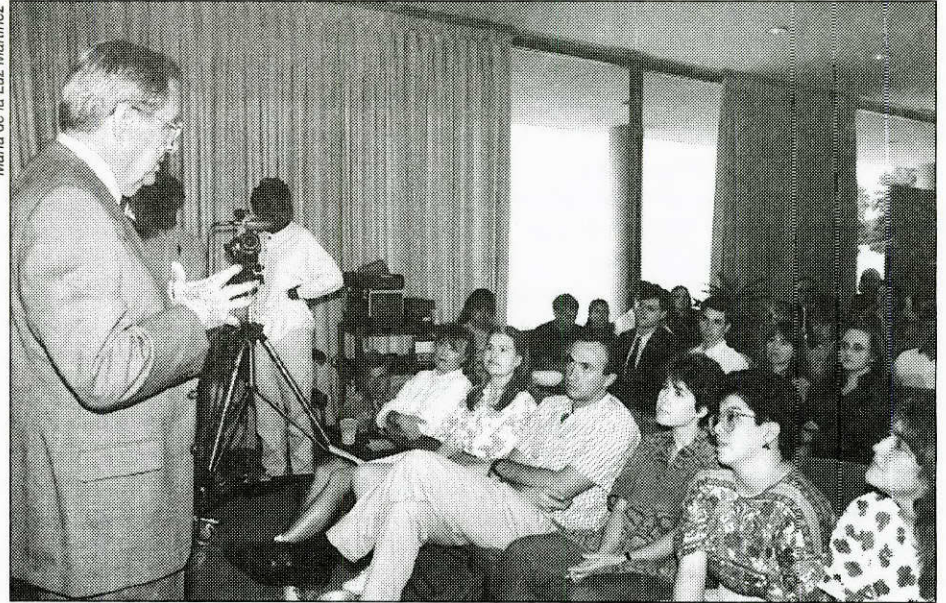
Entitled "Children in Crisis: A Call to Conscience," the conference is sponsored by the university and the LBJ Library. The event is being organized by a cross-disciplinary committee headed by Harry J. Middleton, Director of the LBJ Library, and LBJ School Dean Max Sherman.

According to LBJ Library Assistant Director Charles W. Corkran, discussions will center on prenatal care as well as early child care, education, and abuse. "The conference will look at what needs to be done to

get a child ready for the first grade," he said, adding that although children encounter many problems in subsequent years, the focus of the conference had to be narrowed.

At this stage of the conference's development, only a few speakers' confirmations have been received. These include Lynda Johnson Robb, who is with the National Commission for the Prevention of Infant Mortality; Carnegie Foundation President David Hamburg; LBJ School Professor Ray Marshall, who specializes in education and human resource policy; and author and researcher Jonathan Kozol, who has written on the homeless and problems affecting children's education.

María de la Luz Martínez



In his opening remarks, Congressman Jake Pickle (left) recalled President Johnson's belief in the value of public service and urged students to preserve their service orientation. Government should be the public's helper, Pickle stressed, and helping people improve their lives is one of the career's rewards.

"Chat 'n Chili" Event Features Congressman J. J. "Jake" Pickle

U.S. Representative J. J. "Jake" Pickle stopped at the LBJ School on April 16 to chat with students about a \$1.7 million endowed scholarship announced last fall—and to eat a bowl of chili.

The informal gathering, dubbed a "Chat 'n Chili," allowed students to meet the congressman and ask questions about the scholarship, pending legislation, and other matters. The chili feast imitated the traditional venison chili event Pickle organizes in Washington every year for his colleagues.

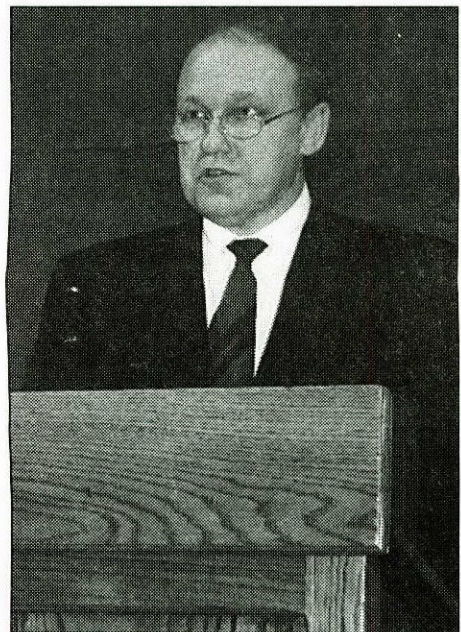
Calling on students to "consider the possibilities" as they enter public service, Pickle reminded his audience that they can affect the direction the country moves. He

also told students that although federal public servants are not always popular, "what you learn at the LBJ School will prepare you for the obstacles."

The J. J. "Jake" Pickle Scholarship Fund provides need-based scholarships to LBJ School students and supports an internship program in congressional offices and state and federal government staffs. The program's internship component will allow students to learn about the legislative process while exposing them to the ethical and moral questions faced by those who work with and for the American political system. Approximately 15 to 20 students each year are expected to receive aid.

María de la Luz Martínez

Czech Prime Minister Gives Talk



Marián Calfa

Marián Calfa, Prime Minister of Czechoslovakia, described his nation's "rocky road to democracy" in an address to the university community in Bass Lecture Hall on April 13.

Prime Minister Calfa expressed appreciation for the support provided by the U.S. during Czechoslovakia's struggle for democracy and self-determination since World War I. He emphasized the need for both "material help" and "moral help" from the Western industrialized nations in order for his country to continue its efforts for a market economy and democratic pluralism.

Calfa explained the rise of Czech and Slovak nationalism as a response to economic and social insecurity felt by the population. Although he expressed concern about "a growth in social tension and conflict" in Central Europe, the prime minister was optimistic about Czechoslovakia's prospects. He predicted that his country would achieve full membership in the European Economic Community by the year 2000.

The prime minister's visit was sponsored by the LBJ School as well as the university's Department of Slavic Languages, Texas Chair in Czech Studies, and Center for Soviet and East European Studies.

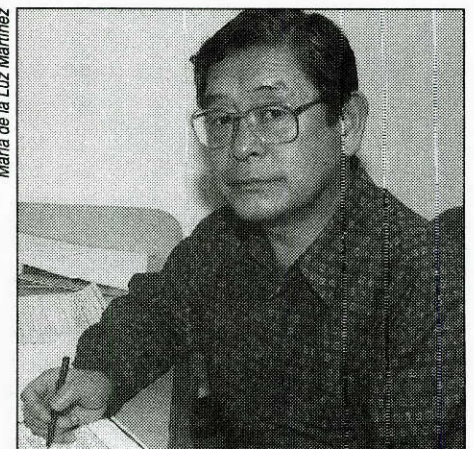
Jody Forehand

Korean Scholar Visits School as Part of Han Nam/UT Exchange

Professor Min-Sang Koo from Korea's Han Nam University visited the LBJ School in January and February as part of a new exchange program sponsored by the two academic institutions. Koo, an associate professor in the Department of Public Administration at Han Nam, was the first faculty member from Korea to take advantage of the agreement.

The agreement with Han Nam University along with a similar agreement with Kyung Hee University provided four LBJ School students with internships last summer. This summer, three more students will travel to that part of the world.

During his four-week stay, Koo researched the historical development of the American form of local government and examined its structural and functional changes to understand how the system works. According to Koo, this topic is of special interest to him because local autonomy and self administration were just implemented in Korea last year. Koo plans



Min-Sang Koo

to publish a short book based on his research.

The exchange program stems from a sister university agreement coordinated by LBJ School Professor Robert Rickards between Han Nam University and The University of Texas at Austin. The agreement went into effect in 1991.

María de la Luz Martínez

Robert Bellah Leads Panel Discussion

Acclaimed author and sociologist Dr. Robert N. Bellah (far right) gave a lecture on "The Good Society: The Challenge to Public Policy" during March. Bellah, along with coauthors of *The Good Society* (1991), has received much attention for the book's analysis of institutions and the encouragement of the common good.

The lecture, sponsored by the Center for Spirituality and Work, St. Edward's University, and the LBJ School, was followed by responses from a panel composed of (front, left to right) Deece Eckstein, Director of Regulatory Policy, Governor's Office; Wilhelmina Delco, Speaker Pro-Tempore, Texas House of Representatives; and Austin City Councilman Gus García.



NAFTA Talks Keep U.S.-Mexican Policy Staff Busy

The proposed North American free trade agreement has generated international attention, new publications, and additional research projects for the LBJ School's U.S.-Mexican Policy Studies Program.



Sidney Weintraub

"Since the U.S. Congress authorized President Bush to proceed with U.S.-Mexican free trade negotiations in the spring of 1991, our phone has not stopped ringing," said Professor Sidney Weintraub, the program's director. Weintraub

and his staff have testified before numerous congressional committees about the effects of trade on the Texas and the U.S. economy and written many newspaper and journal articles and books on the evolving trade relationship between the United States and Mexico.

In addition, LBJ School faculty members involved with the program have served on a variety of state committees aimed at helping Texas lawmakers understand the significance of free trade for Texas. Professors Weintraub, Chandler Stolp, and Leigh Boske, and Jan Gilbreath, a policy special-

ist employed by the program, recently served on the governor's statewide task force on free trade, which helped identify the economic benefits and challenges of free trade.

Since 1988, when the U.S.-Mexican Policy Studies Program was established with the help of funds from the William and Flora Hewlett Foundation, the program has sponsored six policy research projects on a range of issues dealing with Mexico. Three of these projects have been completed and their findings published in the School's Special Project Report and Policy Research Project Report series.

One of these, a study of the trade agreement's potential economic impact on Texas (see description, p. 7), received international attention last summer after it was featured in a story in *The Economist* of London. Another, a report on the Texas-Mexico transborder transportation system, received much attention from the Texas Legislature, the Governor's Office, and state agencies such as the Department of Commerce and the State Comptroller's Office. The third focused on the tourism industry in Guerrero, Mexico, and was used by Guerrero's governor to improve his state's tourism program, which is the primary source of revenue and the main economic activity in state government.

Other policy research projects sponsored

by the program are a 1990-91 study directed by Professor David Warner entitled, "Providing Health and Human Services to U.S. Citizens in Mexico"; and two 1991-92 projects, "Politics, Power, and Public Administration in Urban Mexico: The Experience and Future of Opposition Governments" (see story below) and "North American Free Trade: Sectoral Implications in Texas."

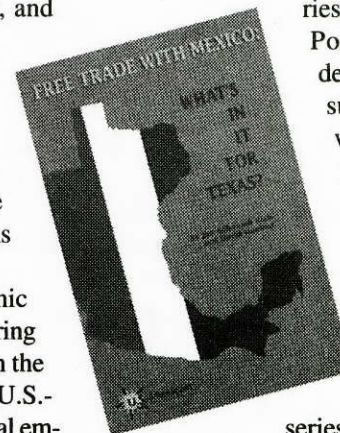
For the 1992-93 academic year, the program is sponsoring a policy research project on the infrastructure needs of the U.S.-Mexican border, with special emphasis on Texas and northeastern Mexico. The project will be conducted jointly with the Instituto Tecnológico y de Estudios Superiores de Monterrey and will allow the two universities to exchange faculty and students.

"A substantial amount of research material has been gathered on various issues on the U.S. side of the border, but little data has been gathered on the Mexican side," said Stolp, who will supervise this study with Weintraub and Boske. "We hope to augment the data that is available on Mexico and link it with existing U.S. sources."

The program has initiated so much research over the past two years that its staff has begun to disseminate information through two new publications series. One of these, U.S.-Mexican Policy Reports, provides in-depth analyses of binational issues. Although initial reports will focus on LBJ School research, future publications will feature work underway in other academic institutions. U.S.-Mexican Occasional Papers, the second new series, features the opinions of public policy specialists. Both series are edited by Gilbreath.

The first policy report, *Free Trade with Mexico: What's in it for Texas?*, and the first occasional paper, *Planning the Border's Future: The Mexican-U.S. Integrated Border Environmental Plan*, were issued in March (see descriptions, p. 7). Copies were mailed to 1,500 U.S. and Mexican policymakers, including key members of Congress.

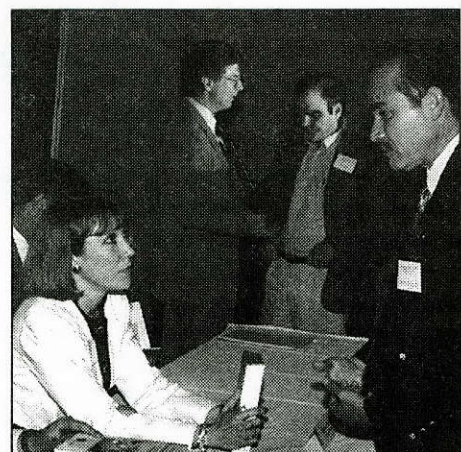
As the program grows, Weintraub plans to seek additional funding and staff. "One goal is to finance doctoral student research and to combine research and curriculum, such as with the policy research projects," he said.



Conference Considers Political Reform in Mexico

Mexican opposition party leaders met with U.S. and Mexican academics to consider the future of political reform in Mexico at a conference entitled "Opposition Government in Mexico: Past Experiences and Future Opportunities," held at the LBJ School April 2 and 3.

"We have seen some amazing changes in Mexican state elections over the past year," said LBJ School Professor Victoria Rodríguez, one of the organizers of the event. "The fact that three Mexican governors from the ruling PRI party have been forced to step down in the past year is unprecedented in Mexican politics."



Professor Victoria Rodríguez confers with Morelia Mayor Jesús Samuel Maldonado Bautista. Pictured in the background (left) is keynote speaker Peter Smith.

Peter Smith, Simón Bolívar Professor of Latin American Studies at the University of California at Berkeley and former co-chair of the Bilateral Commission on the Future of U.S.-Mexican Relations, gave the keynote address on "The Political Impact of the Free Trade Agreement upon Democratization and Pluralism in Mexico."

According to Smith, the Mexican government is not now democratic, but rather engages in a "soft form of authoritarianism." In his talk he discussed four possible effects of the North American Free Trade Agreement (NAFTA) on Mexican politics: NAFTA will contribute to the democratization of Mexico; it will contribute to the consolidation of authoritarianism in Mexico; it will have no meaningful impact on democratization in Mexico; and it will contribute to the debilitation of the Mexican state.

"Americans should be aware of one essential fact. The new Mexican administration offers the U.S. an implicit deal of which the free trade agreement is the latest step," Smith said. "Mexico will indiscriminately put in place the type of economic reforms that the U.S. always wanted from Mexico, but the U.S. will accept and protect the existing political system."

Saying that Mexican opposition parties are unlikely to find forceful allies in Washington, Smith questioned the widely held belief that a free trade agreement will lead

to democratic reform. "Are we to assume that when the regime is doing very well, when the economy is growing, when its economic strategies have been vindicated, that they then decide, well, it's time for us to go now? . . . I don't think it works that way. In fact, if you look at the record, it has to be economic crisis that has been a precondition for the exit of the . . . authoritarians."

Among the politicians attending the conference was 1992 Mexican peace prize recipient Salvador Nava Martínez. Martínez was the first non-PRI mayor elected in Mexico and architect of the social mobilization to protest the elections in August 1991. His march on Mexico City forced the ouster of the newly inaugurated governor of the state of San Luis Potosí in October 1991.

The conference was sponsored by the LBJ School, the LBJ School's U.S.-Mexican Policy Studies Program, the UT Institute of Latin American Studies, and the UT Mexican Center.

The conference was part of a National Science Foundation-funded policy research project directed by Rodríguez and Professor Peter Ward. The project is entitled "Politics, Power, and Public Administration in Urban Mexico: The Experience and Future of Opposition Governments."

Doug Marshall and
UT News and Information



On March 18, LBJ School Professor Peter Ward gave the keynote address at a conference entitled "Mexico City: Chaos and Creativity Among Latin American Megacities." The conference, held at the Royal Tropical Institute in Amsterdam, dealt with the political and economic future of Mexico City, its popular culture, and the quality of life experienced by its citizens.

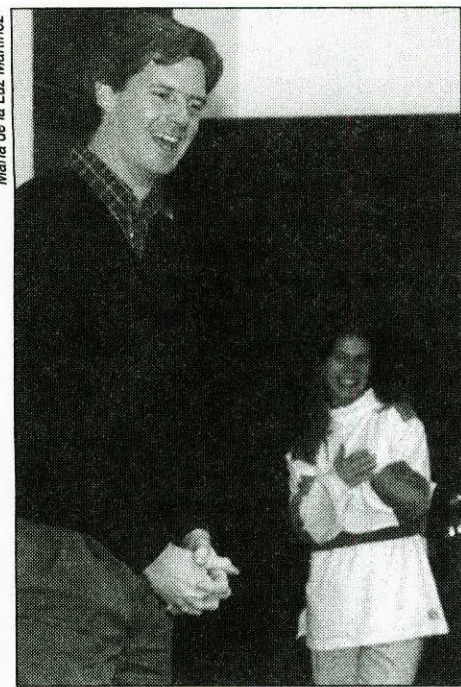
Texas Excellence Teaching and Advising Awards Presented

The annual surprise party to honor the recipient of the Texas Excellence Teaching Award was particularly boisterous this year. Three honorees instead of one shared the limelight as the awards program was expanded to include the recipients of two new Texas Excellence Teaching awards—the teaching assistant/assistant instructor (TA/AI) award and the adviser's award.

In its eleventh year, the awards program encourages and promotes overall excellence in teaching by publicly recognizing UT Austin teachers, teaching assistants, assistant instructors, and advisers who have had a positive influence on the educational experience of students. Selections for the cash awards, funded and administered by the Ex-Students' Association through its Foundation for Texas Excellence, are based entirely on nominations submitted by students.

This year's LBJ School selection committee included co-chairs Ruth Decker and Martheil Mauthe as well as Steven Birenbaum, Oscar Carrillo, Mary Colletti, Amy Hightower, Wally Ingram, Eric Reddel, Monica Rousset, and Jim Underwood.

William Spelman, Teaching Award



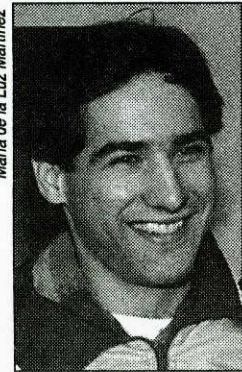
During the celebration, TETA Selection Committee members introduced LBJ School Professor William Spelman as the 1992 teaching award recipient.

Reading from nominations submitted by students, committee members praised Spelman's teaching style. "I have met few individuals whom I feel are gifted as teachers," one student wrote. Another stated, "Professor Spelman is the first teacher I

have ever had in a technically oriented or applied skills course whom I would regard as inspiring." Other students singled out the "strong spirit of camaraderie" fostered within the class through the assignments as well as "his regard for . . . individuals."

An urban policy specialist, Spelman holds a Ph.D. in public policy from Harvard University's John F. Kennedy School of government and has been at the LBJ School since 1988.

David Sullivan, Graduate TA/AI Award



Calling him a "valuable resource for the students," TETA committee members announced David Sullivan as the recipient of the graduate TA/AI award.

"He is reliable, dependable to extremes, ready

to give advice and help whenever one needs it; even beyond his office hours he welcomes everybody," one student wrote on his nomination. "My deep conviction is that his conscientious work helps us a lot in doing well . . .," another student stated.

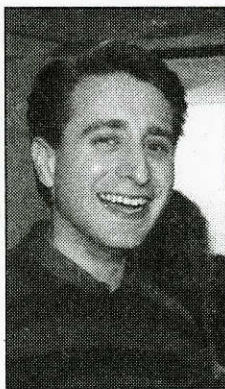
Sullivan, who is a joint program (law) student, was Professor David Eaton's teaching assistant during the 1991 fall semester.

Gary Springer, Adviser Award

Gary Springer's work in the student records and registration area of the Office of Student and Alumni Programs brought him to the attention of this year's students.

Stating that Springer was "overdue for recognition," students who nominated him for the new advising award lauded his willingness to assist students "above and beyond his normal OSAP duties" and described his function as one vital to students, faculty, and staff.

Springer, who had been with the LBJ School since 1990, recently left his position and is now employed as an administrative assistant/travel coordinator in the UT Austin Department of Astronomy and McDonald Observatory.



María de la Luz Martínez

Sharon Rhodes Honored



Sharon Rhodes was named the recipient of the 1992 LBJ Appreciation Award at a schoolwide spring convoca-

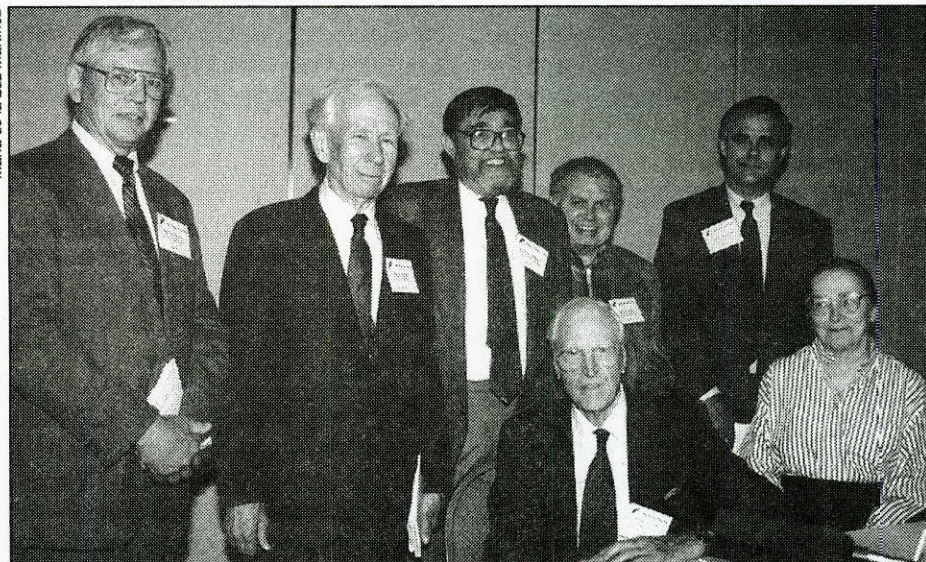
tion in January.

The \$600 annual award recognizes a staff member whose reliability, common sense, initiative, and positive attitude have made life easier for those in the School community.

As one nomination noted, Rhodes has had her hand on the pulse of the School for six and a half years—first as the School's switchboard operator from August 1985 until November 1991, then as a Senior Office Assistant at the front desk in the Dean's Office.

In their nominations, faculty, staff, and students described her pleasant manner, attention to detail, and helpfulness. One person wrote that Rhodes could be depended on to go the extra mile to assist either her fellow employees or the thousands who call the School each year.

Former Redford Students Salute Mentor



Professor Emmette Redford (seated, center) was honored by a group of his former doctoral students. They include (standing, left to right) James Anderson, York Willbern, David Welborn, Roy Young, Steven Neuse, and (seated) Valerie Earle.

Former doctoral students of LBJ School Professor Emmette Redford took advantage of the Southwestern Political Science Association's annual board meeting to offer a salute to his intellectual legacy. Held in Austin during March, the meeting featured a roundtable discussion and reception in his honor.

Redford, who is a former president of the Association, was introduced by David Welborn, roundtable discussion chair and Professor of Political Science with the University of Tennessee. "Through his activities . . . , Emmette Redford has been engaged in teaching government and politics for more than 60 years," Welborn said in his opening remarks, noting that few scholars have had such an enduring impact in the political science field.

Of the six discussion leaders at the March 19th meeting, five wrote their doctoral dissertations under Professor Redford's immediate supervision and another had included him on his committee. Along with one other Redford student who was in the audience, the group spanned a period of about

40 years. In his career, Professor Redford has supervised 31 doctoral students.

Besides Welborn, roundtable discussants included James E. Anderson, Professor of Political Science, Texas A&M University; Valerie Earle, Professor of Government, Georgetown University; Steven Neuse, Professor of Political Science, University of Arkansas; York Y. Willbern, Professor Emeritus of Political Science, Indiana University; and Roy E. Young, Professor of Political Science, San Jose State University.

Examining books and other publications by Redford, the group outlined his interest areas—government and the economy, the relation between policy and administration, and the American presidency—as well as his public philosophy.

Redford, who has a Ph.D. in government from Harvard University, has been on the faculty of UT Austin for 61 years—from 1927 to 1929 and from 1933 to the present. From 1963 to 1975 he was UT's Ashbel Smith Professor of Government.

María de la Luz Martínez

Ten LBJ School Students Selected to PMI Program



Ten LBJ School students were chosen this year to participate in the Presidential Management Internship Program. Standing (left to right) are Steve Niemeyer, Michelle McClendon, Rob Stephens, Sarah Lyons, and Susan Grant. Seated (left to right) are David Laird, Michèle Olivier, and Jessica Freeman. Nancy Jackson and Matthew Witosky are not pictured.

The PMI program, which provides two-year paid internships in federal agencies, was established in 1978 by President Jimmy Carter to attract persons of exceptional management potential into federal service. Despite a rigorous evaluation process and strong national competition, the LBJ School has always been strongly represented among the finalists chosen to participate in the program. The group selected this year brings the total number of LBJ School student finalists to 126.

Fourth *LBJ Journal* Distributed; Publication Features Student Work

Foreign policy models and issues dealing with the economy and children are among the topics discussed in the 1992 *LBJ Journal*. Now in its fourth year, the publication—written, edited, and produced entirely by LBJ School students—is scheduled for release in early May.

This year's issue includes five articles, one opinion piece, and a list of professional reports and theses written by students in 1991. The five articles and opinion piece were selected by the editorial board from papers submitted anonymously through faculty adviser James Galbraith.

This year's selections are "Russia and Community Ethos," by Bruce Truitt; "Extending the Statute of Limitations in Texas for the Sexual Assault of Children," Nicholas Dauster; "Limits of Policy: The Automobile Industry in Mexico," Andrew Bowman; "Child Care Policy in the United States: Lessons from Sweden and Germany," Bee Watson Moorhead; "Foreign

Direct Investment: Federal and State Roles," David Schlosser; and "Hyperinflation and Stabilization: Lessons from Bolivia," Jimmy Blanton.

According to Rob Stephens, one of two managing editors, the *LBJ Journal* has reached several milestones this year. "The organization has approved by-laws, making the group an official organization," he said. "This brings us closer to eligibility for future endowments." In addition, this year's editorial board has established procedures for accepting non-LBJ School papers for review, he said, although none survived the selection process this year.

In addition to being distributed to the LBJ School community, the *Journal* will be sent to state legislators, the Texas Legislative Reference Library, the LBJ Foundation, LBJ School alumni, and schools that belong to the Association for Public Policy Analysis and Management.

María de la Luz Martínez



ALUMNI UPDATE

From Courtney's Desk

We have dates for the Sacramento, Washington, D.C., and Austin receptions. The Sacramento reception will be held on May 29 at the Sterling Hotel, the Washington reception will be held on July 17 in the Cannon Caucus Room, and the Austin reception will follow on August 21 at the Texas Ex-Students' new facility on San Jacinto. All the receptions are on Friday and begin at 5:30 p.m.

It's been a remarkably busy spring (PMI finalists were announced in April, internships are being finalized, and the long-awaited Alumni Directory has been completed), and the mail indicates that our experience in OSAP is reflective of the lives of many LBJ alums. Here are a few of the highlights:

Derrel B. De Passe ('73), Vice President of Government Relations for Varian Associates, has been appointed to the California World Trade Commission by Governor Pete Wilson. According to the press release, Derrel is Director of the California Council for International Trade and Vice Chairman of the U.S. Department of Commerce Industry Sector Advisory Committee on Electronics and Instrumentation for Trade Policy Matters.

From the March 6 issue of *The Georgia Bulletin*: **Patricia Siemen ('75)**, Ordinis

Praedicatorem, "is one of five women elected to leadership for the Adrian Dominican Sisters during the congregation's February Assembly of the general chapter. . . . She will serve as general councilor, vicarress." Her new responsibilities as second in charge of the congregation will require that she leave her current post as prioress of the Mid-Atlantic chapter, which she administered from an office in Atlanta. Sister Siemen serves on the national advisory committee of the National Conference of Catholic Bishops as a representative of the Leadership Conference of Women Religious.

Bruce Byron ('76), formerly of the Texas Water Development Board, has taken on new responsibilities as the Director of Government Relations for the Greater Austin Chamber of Commerce.

Jorge Garces ('77) has been chosen as Executive Director of the Border Trade Alliance in McAllen, Texas.

Anthony Grigsby ('78) has joined the staff of the Texas Water Commission as the Assistant General Counsel in the Office of the General Counsel. Still another LBJ School alum recently recruited by TWC is **Mike Personett ('80)**, Director of the Water Policy Division. These are the latest in a list of LBJers now associated with TWC. The list includes Chairman of the Board **John Hall ('77)**; Executive Director **Jesús Garza ('77)**; **Marc Dominus ('78)**, Director of Community Assistance and Special Programs; **Kim O'Brien ('81)**, Manager of the Evaluation Section in Planning, Budget, and Evaluation; and **Barbara Britton**

('83), Director of the Standards and Assessment Division.

David Hobbs ('82) has entered the race to challenge Democratic Representative Pete Geren in the newly redrawn 12th Congressional District of Texas. The reconfiguration of former House Speaker Jim Wright's district, the new 12th District includes parts of central Tarrant County and much of Parker and Johnson counties. David defeated Terry Lee Hicks in the primary election on March 10.

A letter from **Michael Reyna ('82)** says, "I am writing to notify you that I am running for a City Council seat in the City of Sacramento and to ask for your support. . . . I believe. . . that my LBJ School experience, coupled with my work on the Sacramento City Planning Commission and staff to the California Legislature, makes me particularly qualified to. . . address these challenges. . . . Please feel free to call me at home at (916) 421-1742. . . ."

Chuck Hempstead ('85) has been selected as the Executive Director of the Austin Chapter of Associated General Contractors. The association represents the interests of the commercial building industry in the Austin area and consists of approximately 30 general contractor members and 400 subcontractors and suppliers.

J. R. Dempsey ('86) has passed his preliminary exam and is well on his way to a Ph.D. in sociology. He's also been promoted to Associate Dean for Administration at the Irving B. Harris Graduate School of Public Policy Studies at the University of Chicago.

Linda Rife ('90) has been named Interim Executive Director of the Texas Council on Vocational Education.

Charles Hansen ('91) is now Assistant to Chairman Donald Newquist at the International Trade Commission in Washington.



In Memoriam

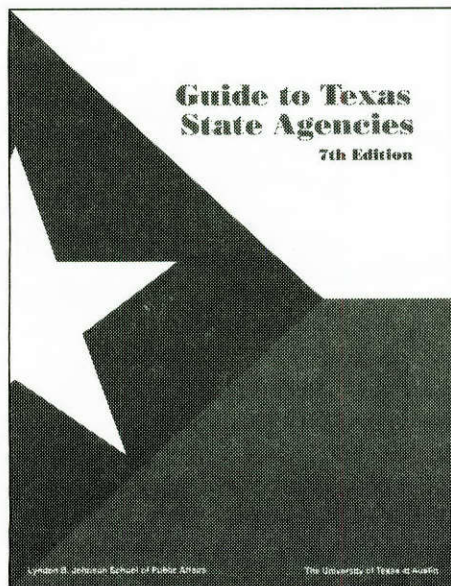
Malcolm C. MacDonald

The LBJ School was sad to learn of the death of Malcolm C. MacDonald (LBJ Class of '76) on February 11 after a short illness. MacDonald was a former president of the LBJ School Alumni Association and was involved in the organization for many years.

A former President of the American Probation and Parole Association, MacDonald had been honored by a number of organizations for his commitment to the criminal justice field and for his services to the improvement of the criminal justice process.

At the time of his death, MacDonald was the Director of Program Services of the Community Assistance Justice Division of the Texas Department of Criminal Justice.

NEW PUBLICATIONS FROM THE LBJ SCHOOL



**Guide to Texas State Agencies,
Seventh Edition**
ISBN 0-89940-311-5
8 1/2"x11", approx. 350 pp.
\$50.00

The 72nd Texas Legislature made significant changes to many of the state's major agencies, particularly those related to health and human services, transportation, the environment, and the criminal justice system. The 1992 edition of this popular reference book incorporates changes that took place following the legislative session and tracks changes that will be made over the next two years. Like previous editions of the *Guide*, the seventh edition provides directory information; statutory information; a listing of board and commission members, their dates of service, senate confirmation, and qualifications for membership; organizational charts for major agencies; and descriptions of functions and programs.

**The United States and Latin America:
Redefining U.S. Purposes in the
Post-Cold War Era**

Edited by G. Pope Atkins
ISBN 0-89940-426-X
6"x9", 175 pp.
\$12.00

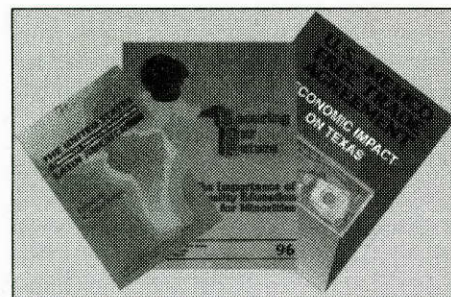
In this new book in the Tom Slick World Peace Series, fourteen international experts on Latin America explore the economic, social, political, and military dimensions of the U.S.-Latin American relationship. Looking at the new opportunities for productive ties as well as the new and residual problems that threaten to undermine progress for many years, the contributors offer a mixed prognosis for the future: serious problems continue to plague many Latin American countries, but progress has been made in improving economic conditions, establishing a free international trade system, protecting human rights, and developing alternative remedies to the problem of drug trafficking. Contributors include G. Pope Atkins, Bruce M. Bagley, Anthony T. Bryan, Jorge Chapa, Peter S. Cleaves, Isaac Cohen, Henry A. Dietz, Eduardo A. Gamarra, Wolf Grabendorff, Margaret

Daly Hayes, John D. Martz, Doris Meissner, Sidney Weintraub, and Fred Woerner, Jr.

**Securing Our Future: The Importance
of Quality Education for Minorities**
Project directed by Robert Glover and Ray Marshall

Policy Research Project Report No. 96
ISBN 0-89940-704-8
8 1/2"x11", 352 pp.
\$14.00

This report examines changes such as school restructuring, parent-child interventions for children up to age three, and magnet schools designed to improve education for minorities. The study also looks at the effects of tracking on minority students and the problems children have learning math and science. It describes innovative programs for math and science education, bilingual education, and special education for Spanish-speaking students. In addition, the study evaluates open enrollment, school-sponsored social services, and performance-based funding for schools on the basis of their effectiveness in helping minority students. Other chapters in the report look at the use of high school vocational counseling to help students implement career choices and at effective strategies for the recruitment and development of black faculty at four-year institutions of higher education.



**The U.S.-Mexico Free Trade Agreement:
Economic Impact on Texas**

Project directed by Sidney Weintraub and Leigh Boske
Special Project Report
ISBN 0-89940-871-0
8 1/2"x11", 75 pp.
\$11.00

This report, supported by the School's U.S.-Mexican Policy Studies Program, estimates the effect on Texas of a free trade agreement between the U.S. and Mexico by examining the potential effects on the manufacturing, service, and agricultural sectors of the Texas economy. Two surveys address the main concerns known to exist in Texas: whether the agreement will lead to the relocation of maquiladora plants away from the border as their tariff benefits are eroded by the elimination of tariffs on other imports, whether retail sales to Mexicans who cross the border to shop in Texas will suffer as a result of greater competition from Mexican retailers, and whether business establishments in Texas are well in-

formed about the free trade agreement so they can take advantage of the opportunities it offers and meet the increased competition it will cause.

**Budget Imbalance and the External
Influences: A Study of the Legislative
Budget Board of Texas**

Project directed by Glen H. Cope and Thomas Keel
Policy Research Project Report No. 99
ISBN 0-89940-707-2
8 1/2"x11", 46 pp.
\$8.00

This report discusses the state's continuing internal need for information, communication, and coordination among agencies. The Uniform Statewide Accounting System currently under development is examined to see if it will fill these needs. The report details the increasing need of state government to anticipate and respond to federal initiatives, both legislative and judicial. Judicial reform and its effect on Texas finances are examined in discussions of the Texas Department of Mental Health and Mental Retardation, the Texas prison system, and public school financing. Finally, the report looks at creative and effective responses to judicial mandates that have been used in other states.

**The Economy of the Urban
Ethnic Enclave**

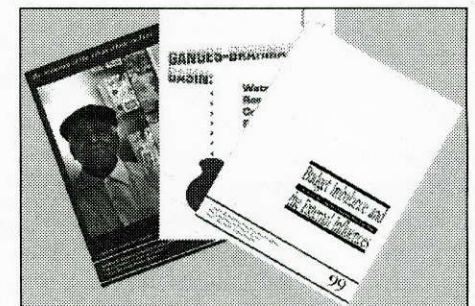
Project directed by Jorge Chapa and Gilberto Cardenas
Policy Research Project Report No. 97
ISBN 0-89940-705-6
8 1/2"x11", 156 pp.
\$12.00

Copublished with the Tomás Rivera Center of San Antonio, this study looks at the characteristics of businesses within selected commercial districts in predominantly Mexican-American neighborhoods and at the nature of their links with the

larger economies of San Antonio, the region, and the nation. It includes a detailed survey of the businesses in the Mexican-American enclave of San Antonio known as the West Side and discusses the City of San Antonio's Small and Minority Business Advocacy Program and its effectiveness on the West Side.

**The Ganges-Brahmaputra Basin:
Water Resources between Nepal,
India, and Bangladesh**

Edited by David J. Eaton
ISBN 0-89940-102-3
8 1/2"x11", 128 pp.
\$10.00



This book, based on an international conference held in Australia, discusses opportunity costs of delay in water resource management; development of water resources in the Ganges and Brahmaputra River Basins; a Nepalese perspective of Himalayan water resource development; Bangladesh's opportunity costs; water resources engineering considerations; intergovernmental cooperation in the Murray-Darling Basin; politics, economics, and technology in the shared use of an interstate river basin in Australia; and the future of the Ganges-Brahmaputra Basin.

For order information on these or other LBJ School publications, contact the Office of Publications at (512) 471-4218.

Books from the U.S.-Mexican Policy Studies Program

**Planning the Border's Future:
The Mexican-U.S. Integrated
Border Environmental Plan**

By Jan Gilbreath Rich
Occasional Paper No. 1
8 1/2"x11", 54 pp.
\$5.00

This paper includes a brief history of the economic trends that led to the creation of the Integrated Environmental Plan for the Mexico-U.S. Border Area. It analyzes the Mexican and U.S. border community response to the first publicly released draft of this plan in August 1991. The paper also discusses the revised version of the plan and examines whether these modifications adequately address the concerns of border communities affected by the plan.

**Free Trade with Mexico:
What's in it for Texas?**

By Jan Gilbreath Rich and David Hurlbut
Policy Report No. 1
ISBN 0-89940-310-7
6"x9", 80 pp.
\$10.00

An outgrowth of a 1990-91 study entitled "U.S.-Mexican Free Trade Agreement: Economic Impact on Texas," this report analyzes the impact of free trade on the Texas border region and on the state's labor market. It offers a series of policy recommendations on how to enhance the regional benefits of free trade.

For order information, contact the U.S.-Mexican Policy Studies Program of the LBJ School, (512) 471-8951.



Chris Brown and Michelle McClendon

LBJ World Debate Team Competes in Ireland

LBJ School students Michelle McClendon and Chris Brown rang in the new year at the 1992 World Debate Championship in Dublin, Ireland, this past January. McClendon and Brown, winners of last fall's LBJ School Debate Tournament, were the third team to represent the School in the international competition.

The LBJ School team was one of 138 teams who participated in the first nine rounds of competition. Although McClendon and Brown did not advance to the final rounds, the trip allowed the students to meet debaters from around the world and visit Dublin landmarks. Among the sites they visited were St. Patrick's Cathedral and Christ Church Cathedral, which were built by the Normans in 1190 and 1169, respectively, as well as St. Stephen's Green, one of the largest and oldest parks in the city.

Six Staff Members Honored at UT Recognition Program

Six LBJ School staff members will be honored during the university's 31st Annual Staff Recognition Program and President's Reception, which will be held Friday, May 15, in the LBJ Auditorium.

Honorees include **Judy Caskey**, Assistant to the Dean, for 20 years of service; **Anne Rohe**, Senior Administrative Associate, 15 years of service; **Pamala Bockoven**, Computer Programmer/Services Assistant (Center for the Study of Human Resources), 10 years; **Rosemary Foster**, Administrative Assistant, 10 years; **Barbara Jann**, Administrative Assistant, 10 years; and **Judy Kay Shafer**, Computer Programmer (CSHR), 10 years.

In addition, **Margaret Flores**, Circulation Desk Supervisor in the Wasserman Public Affairs Library, will be recognized for 20 years of university service. Although Flores is now employed by the General Libraries, she has had a long relationship with the LBJ School. In January 1972, she joined the Dean's Office as a receptionist. In 1975 she transferred to the School's Business Office and worked there until 1977, when she joined the Public Affairs Library, a unit of the School at that time.

María de la Luz Martínez

THE RECORD

Lyndon B. Johnson School of Public Affairs
The University of Texas at Austin
Dean: Max Sherman

The Record is published twice a year for students, faculty, alumni, and friends of the LBJ School. Articles and suggestions are always welcome.
Editor: Marilyn Duncan

Managing Editor: María de la Luz Martínez
Staff Writers: Jody Forehand, Doug Marshall, María de la Luz Martínez
Technical Production: Doug Marshall

Spring 1992

THE RECORD

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ON THE RECORD

Beginning in June, Professor **Chandler Stolp** will serve as the School's Graduate Adviser for the 1992-94 academic years. He replaces Professor **Susan Hadden**, who has served since 1989.

LBJ School Professor **Ray Marshall**, a former U.S. Labor Secretary, was one of four inductees to the "Hall of Honor" of the International Labor Organization's Washington Office for 1991. In announcing the annual selections, ILO Washington Office Director Steve Schlossberg said the honorees had "made significant contributions toward strengthening the United States role in the ILO and extending worker and human rights throughout a world marked by swift change."

The Supreme Court of Texas appointed four university faculty members to the Citizens' Commission on the Texas Judicial System. Appointees are LBJ School Professor **Barbara C. Jordan**, LBJ School Adjunct Professor **Bobby R. Inman**, School of Law Dean Mark G. Yudof, and School of Law Professor Jerre S. Williams.

The Commission will study the present and future needs of the Texas Judicial System, excluding judicial selection, and recommend improvements in its structure and operation.

Associate Dean **Glen Hahn Cope** has been appointed by the Lieutenant Governor and Speaker of the Texas House of Representatives to serve on a newly formed Inter-agency Performance Budgeting Panel. The panel is charged with reviewing the state budget process to incorporate performance measures as decision criteria in conjunction with the legislatively mandated state strategic plan. The final report is due November 1, 1992.

Dean Cope served as co-chair of the Council for Women in Higher Education, which was created by the 72nd Texas Leg-

islature to assess the underrepresentation of women faculty and administrators in higher education. The Council completed its report last December.

Currently, Dean Cope is serving as co-chair of the NASPAA Faculty Recognition Committee and as a member of the NASPAA Task Force on Education for the State and Local Public Service.

The Austin Housing Authority, chaired by Professor **Lodis Rhodes**, received an Outstanding Performance Award for 1991 from the U.S. Department of Housing and Urban Development in February. The award singled out the Authority's Family Learning Centers and Neighborhood Longhorns programs (featured in the fall 1991 issue of *The Record*), describing them as "an excellent strategy to promote self-sufficiency and revitalization of housing developments through education."

Professor **Elspeth D. Rostow** testified before the Subcommittee on Labor/Management of the U.S. House of Representatives Committee of Education and Labor in Washington, D.C., during March.

Also in March, Professor Rostow gave a lecture entitled "U.S. and Global Security" to a group of mid-career diplomats who met in Austin as part of the U.S. Department of State's international visitor program.

In February, Professor **William P. Hobby** received the Governor Allan Shivers Public Service Award for outstanding public service. He was honored at the 38th Annual Headliners Club and Foundation's Charles E. Green Awards Luncheon.

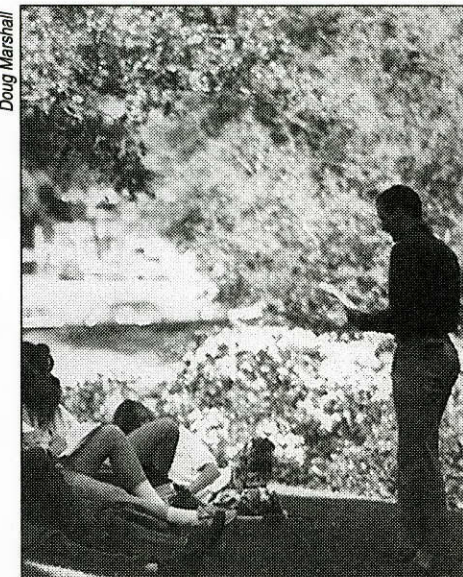
Professor **Richard L. Schott** was recently elected a member of the Board of Trustees of the American Indian Resource and Education Coalition. The coalition is a statewide intertribal association dedicated to the resource development, educational, and ad-

vocacy goals of both reservation and non-reservation American Indian people in Texas.

In addition, an article by Schott, "Abraham Maslow, Humanistic Psychology, and Organization Leadership: A Jungian Perspective," appeared in the winter 1992 issue of the *Journal of Humanistic Psychology*.

Professor **Kenneth W. Tolo** was recently elected to a three-year term on the Graduate Assembly of The University of Texas at Austin. Composed of 26 faculty members from across campus, the Graduate Assembly has the power to legislate on all matters having to do with the academic character of UT Austin's graduate program.

Professor **Dagmar S. Hamilton** will be a visiting professor at the University of Maine Law School in Portland next fall. She will return to the LBJ School to teach in the spring 1993 semester.



LBJ School Assistant Professor Chrys Dougherty (right) (LBJ Class of '85) takes advantage of a beautiful spring afternoon to move his class outdoors. Dougherty joined the School's faculty in January.