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During a break at the "Managing for Results" conference, Dean Max Sherman (left) meets with Ted Gaebler (center) and Austin American-Statesman political columnist Dave McNeely. Gaebler, who coauthored the book *Reinventing Government*, was one of the conference's featured speakers.

Conference on Performance Measures Attracts Government Innovators

"Managing for Results," a major conference on institutional accountability, drew about 900 public administrators from across the country as well as Australia, Canada, Great Britain, Mexico, Poland, and Puerto Rico to Austin's Convention Center in late October. Sponsored by the LBJ School, five state executive branch offices, and the Texas Municipal League, the conference featured discussions by some of the leading innovators in the field of performance measurement.

According to Dean Max Sherman, who gave the opening comments at the three-day event, the conference provided an opportunity for public officials from all levels of government to collect new tools and establish networks critical for adapting performance-based programs in their own organizations.

Noting that citizens are less tolerant of "turf-oriented" government, Ted Gaebler, President of the Gaebler Group and coauthor of *Reinventing Government*, challenged participants to become leaders of change. "We have the opportunity to literally reinvent our society's institutions for the next millennium," he said. "It is a fantastic opportunity, an awesome responsibility."

Besides Gaebler's address, the first day of the conference featured talks by Austin City Manager Camille Cates Barnett, who is a board member of the Alliance for Re-

designing Government; Texas Comptroller of Public Accounts John Sharp, who spearheaded the 1991 and 1993 state government performance audits and who was subsequently asked by President Clinton to advise and counsel on the conduct of the National Performance Review; Michael D. Campbell, a public affairs consultant specializing in strategic policy development and public sector accountability; Harry Hatry, State and Local Government Research Director at The Urban Institute; and Jay Fountain, Assistant Director of Research at the Governmental Accounting Standards Board.

Conference participants had a variety of workshops to choose from, including a series of talks directly related to government accountability—strategic planning and performance, data collection and analysis, and the use of technology in performance measurement. Other workshops focused on tools and strategies for contemporary public administration and discussions of experiments in performance measurement by state and municipal governments.

The final day of the conference featured a talk by Barbara Dyer, Executive Director of the Alliance for Redesigning Government, entitled "Remaking Government: Creating Partnerships and Facilitating the Flow of Information." A panel discussion on fu-

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Telecommunity Conference Salutes Johnson and Public Television Act

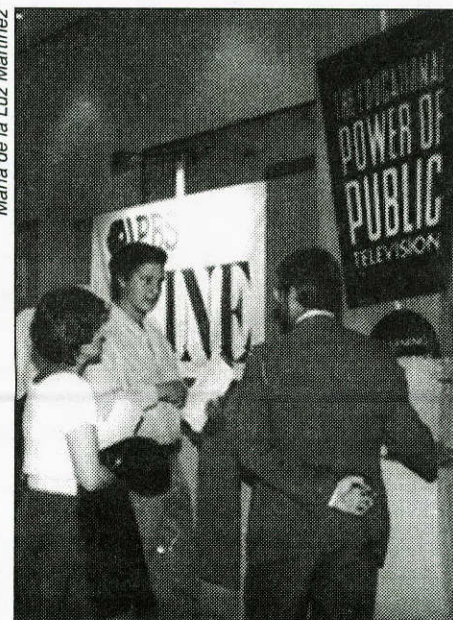
Leaders from television, politics, business, and education discussed ways for all citizens to take a ride on the electronic highway during a national conference held November 4 and 5 at the LBJ School.

The public conference, entitled "Bringing Home the Electronic Highway: Public TV and Universal Access," marked the beginning of a yearlong salute to public television leading up to the 25th anniversary of the Public Broadcasting Service (PBS) on November 3, 1994. The event was sponsored by PBS, the LBJ Library, the LBJ School, UT Austin, and the Alliance for Public Technology; funding was provided by Southwestern Bell Corporation and the LBJ Foundation.

Among those participating were Ervin Duggan, FCC Commissioner and journalist; Walter Anderson, Editor of *Parade* magazine and a member of the PBS board of directors; Roger Rosenblatt, award-winning national magazine journalist; Judy Woodruff, CNN Anchor and Senior Correspondent; David Britt, Chief Executive Officer of the Children's Television Workshop; Jennifer Lawson, Executive Vice President of PBS; and Kay Toliver, a teacher at East Harlem Tech.

LBJ School Professor Susan G. Hadden, a conference organizer, said that the purpose of the conference was to assess the effectiveness of 25 years of public television and to consider appropriate policies to

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Telecommunity conference participants took advantage of hands-on demonstrations to see how advanced technologies are being used today.

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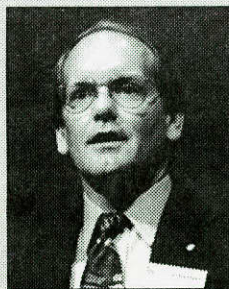
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Partners in Policy Series Forum Discusses Texas Energy Policy

An energy forum held at the LBJ School in late September drew three Clinton administration representatives as well as numerous state officials, scholars, and managers of energy-related entities to a discussion of how Texas will consume and produce energy in the future. Entitled "Toward a Texas Energy Policy," the forum was sponsored by the LBJ School, the Texas House of Representatives and its Committee on Energy Resources, and the Lower Colorado River Authority. The event, the fourth in a Partners in Policy Forum series organized by the LBJ School and the LCRA, was coordinated by Cis Myers (LBJ Class of '76), Senior Environmental Coordinator in the LCRA's Office of Conservation and Environmental Protection.

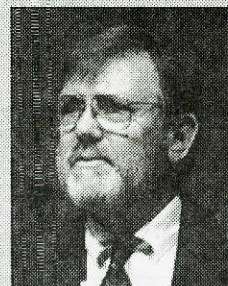


"There will be an energy policy whether we direct it or not. The real question is not whether or not there's going to be one. The question is what is that policy going to be and what kind of future are we going to have."

Mark Rose, General Manager,
Lower Colorado River Authority

"I am certain that (these) insights . . . will spark the type of dialogue that will be necessary for Texas to develop its own energy policy."

Angela Flores Beck, Chair,
Lower Colorado River Authority
Board of Directors

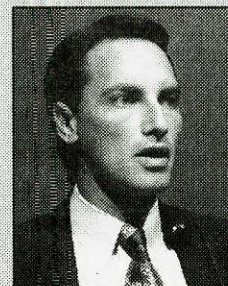


"Let's look at science, let's look at our needs, and let's . . . figure out how we approach things in a sensible way so we can handle the energy needs and the environmental needs."

Bob Armstrong, Assistant Secretary,
U.S. Department of the Interior

"Our institutions of higher learning . . . can help . . . our citizens to have high-skilled, high-wage jobs in a competitive international market place."

William White, Deputy Secretary,
U.S. Department of Energy



"The energy industry in the state of Texas transcends all of our economies."

Robert Earley, Chairman, Committee on Energy
Resources, Texas House of Representatives

"I am here to send a message . . . that the White House is listening."

Bill Burton, White House Deputy
Assistant to President Bill Clinton



Performance Measures—continued from page 1

ture issues in performance measurement in government led by Katherine Barrett and Richard Greene, contributing editors for *Financial World Magazine*, and Becky Caine, President of the League of Women Voters of the U.S., capped off the event.

Conference sponsors included the LBJ School, the Texas Governor's Office, the

State Auditor's Office, the Texas Municipal League, the Texas Lieutenant Governor's Office, the Legislative Budget Office, and the Office of the Texas Speaker of the House.

The event was organized in collaboration with 15 national associations for government executives and public administrators.

Conference Promotes Public Sector Careers

Careers in the Public Sector, an annual conference on graduate preparation and career opportunities for ethnic minorities, was held October 8-9 in the UT Bass Lecture Hall. The conference consisted of an evening reception and a full day of panel discussions and speakers.

The keynote speaker, Texas Assistant Secretary of State Audrey Selden, discussed the dynamics of public administration in a talk entitled "Lead, Follow, or Get Out of the Way." Panels included a discussion led by LBJ School alumni on public sector career options, one on joint programs, and another on internships and placement. Remarks were offered by Dean

Max Sherman; LBJ School Professor Jorge Chapa, who is the new Associate Dean and Graduate Opportunity Program Director in the UT Office of Graduate Studies; and other faculty and administrators of the LBJ School.

Now in its 16th year, the conference drew over 100 college students from Louisiana, Oklahoma, and Texas who are interested in public affairs careers.

The conference was coordinated by the School's Minority Programs Office with funding by the Ford Foundation, the Rockefeller Foundation, the Philip D. Reed Foundation, and the Woodrow Wilson National Fellowship Foundation.

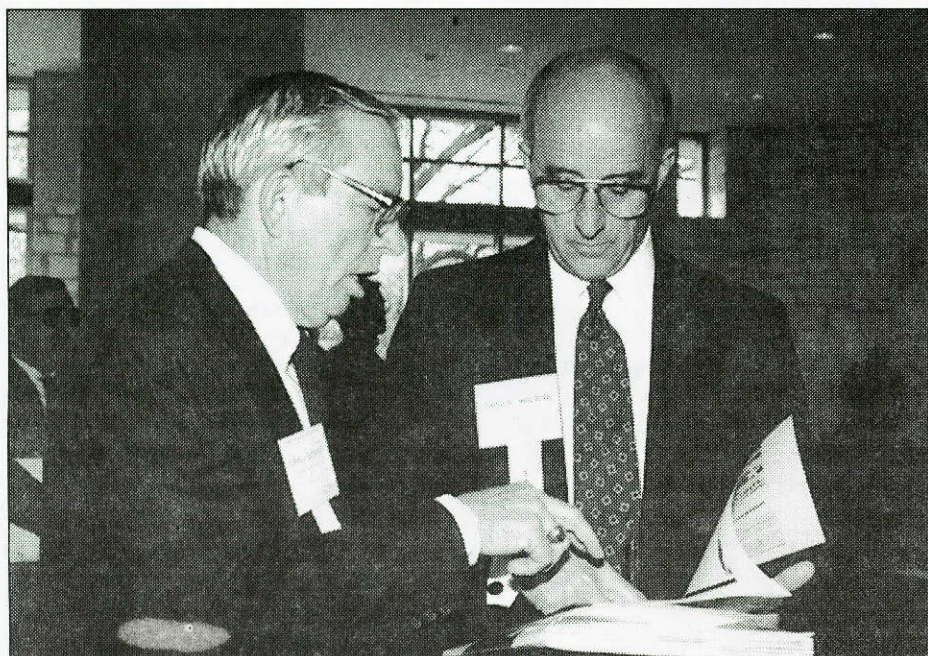
Texas-Bangladesh Program Established

A \$100,000 grant from the U.S. Information Agency will link The University of Texas at Austin—through the LBJ School, the Center for Asian Studies, and the Environmental and Water Resources Engineering Program—with the Bangladesh University of Engineering and Technology in a long-term program of cooperative research, teaching, and service.

The three-year program's goal is to improve the skills of Bangladesh's senior government managers responsible for regulating water resources and managing

the environment. According to Professor David Eaton, who represented the LBJ School in the effort to establish the affiliation, the program is intended to strengthen Bangladeshi-American understanding, improve the academic programs in both countries, and support Bangladesh's emerging democratic institutions.

During the grant agreement, which expires in 1996, LBJ School faculty members and staff will participate in the program through academic exchanges, research, and public service.



Professor Terrell Blodgett (left), who helped coordinate the "Managing for Results" conference along with the LBJ School's Office of Conferences and Training, discusses the program with Texas Municipal League President and Abilene Mayor Gary McCaleb.

Maria de la Luz Martinez

Governor's Management Center Administered by School's Office of Conferences and Training

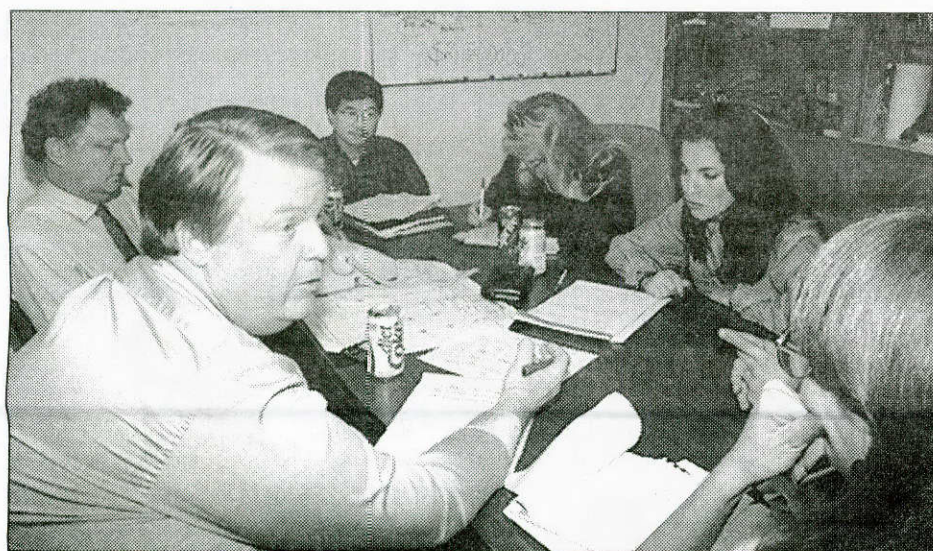
Through an executive order issued by Texas Governor Ann Richards this past summer, the Governor's Center for Management Development (GCMD) was transferred to the LBJ School at the beginning of October. The Center will be administered by the School's Office of Conferences and Training, which also works with the LBJ School-based Governor's Executive Development Program (GEDP).

GCMD was established by the Legislature in 1980 and has trained over 20,000 managers through its skills-based programs—the Management Development Program, the Leadership Development Program, the Senior Management Program, and the Total

Quality Train-the-Trainer Program.

According to Barry Bales, Director of the Office of Conferences and Training, these programs coincide with the LBJ School's public service goals and will allow the School to expand its involvement in public management training.

Bales, who is Associate Director of GEDP and who will oversee GCMD, said that the two programs target managers at all levels of state government. While GEDP is geared toward high-level executives, offering intensive management skills courses for directors of Texas state agencies and universities, GCMD is designed for first-level and mid-level managers in state government.



Staff members and others associated with The Austin Project meet to discuss goals and projects. Pictured (clockwise, starting at lower left) are Executive Director Martin Gerry; Associate Director Sherwood Bishop; Soon Choi, an economics graduate student who works part-time with TAP; Administrative Assistant Deirdre Anderson; Associate Director Anita Benavides; and Ronnelle Paulsen, an assistant professor with the UT Sociology Department. Also at the meeting (not pictured) was Dan Owens, an economics graduate student who is also a half-time TAP staff person.

LBJ School Houses The Austin Project

The Austin Project (TAP), a nonprofit organization established in 1992 to reverse the decline of disadvantaged inner city neighborhoods in Austin, is now headquartered at the LBJ School.

Headed by UT Professor Emeritus Walt Rostow, the organization is governed by a board of directors drawn from all sectors of the greater Austin community—city, county, state, and federal government officials; representatives of neighborhood community and professional organizations; and leaders of the business, academic, and nonprofit sectors.

The administrative staff is housed on the School's third floor and includes Martin Gerry, Executive Director; Anita Benavides (LBJ Class of '93), Associate Director; and Sherwood Bishop, Associate Director.

Core financial support is provided through grants from the Carnegie Corporation of New York, the Annie E. Casey Foundation, and the Robert Wood Johnson Foundation. The University of Texas at Austin provides overhead support.

For further information, call 512/471-7564.

American Indian Education Conference Held

The Third Annual American Indian Education Conference was held at the LBJ School on October 16-17. Sponsored by the American Indian Resource and Education Coalition, the two-day event included lectures on such topics as American Indian women in education, ethnicity and identity, and cultural interaction and adaptation.

Representing various tribes in Texas and outside the state, participants engaged in group discussions on a broad range of is-

ues. These included education, textbook review, repatriation, curriculum development, physical and mental health, legal issues, reservation issues, urban Indian issues, and tribal membership issues.

Students enrolled in Professor Richard Schott's multiculturalism class participated in the event. Schott is a member of the board of trustees of the American Indian Resource and Education Coalition.

1993-94 Policy Research Projects

Students in this year's 11 policy research projects are working in four of the School's major policy areas—human resources and social policy, international policy, environmental and regulatory policy, and strategic management and fiscal/economic policy.

Glass Ceilings, Sticky Floors, Slippery Stairs: Work Force Diversity in State Government

Director: Kenneth W. Tolo

Funders: Policy Research Institute; Texas Natural Resource Conservation Commission (TNRCC)

Project members are assessing TNRCC employment procedures and identifying strategies that could be implemented to enhance work force diversity.

This project will produce a tool that will allow a user to see the implications of any budgetary option—an electronic worksheet that will include spending and revenue alternatives and that would display the impact of any decision.

Youth Corps—An Approach to Community Service

Director: Lodis Rhodes

Funder: Lyndon B. Johnson Foundation

A pilot program cosponsored by the LBJ School and the Austin Housing Authority is allowing students in this policy research project to become involved in the establishment of a teen-initiated and teen-guided nonprofit corporation for community service.

Water for the Environment

Directors: Susan G. Hadden and William P. Hobby

Funder: Lower Colorado River Authority

This policy research project is assisting several state agencies in their efforts to establish a water policy framework that addresses both economic development and environmental protection concerns.

Policies to Reduce Ecological and Human Risks in Texas

Directors: Susan G. Hadden and Jurgen Schmandt

Funder: Texas Natural Resource Conservation Commission

This project is working with nine state agencies that are developing a "comparative risk" approach to setting priorities among environmental policies.

NAFTA and Health Care—The Impact of the Free Trade Agreement on Health Services in the U.S. and Mexico

Directors: David Warner; Louis De Nino, Audie L. Murphy Veterans Hospital and UT Health Science Center, San Antonio

Funder: William and Flora Hewlett Foundation

A follow-up to a policy research project conducted in 1990-91, this study is examining possible developments in the health sector subsequent to the North American Free Trade Agreement.

Social Policy and Political Decentralization in Brazil

Directors: Robert H. Wilson; Vilmar Faria, Brazilian Center for Analysis and Planning

Funders: Ford Foundation; Policy Research Institute

The class is examining intergovernmental relations in Brazil, the country's social needs, the administrative structure of the provision of social services, and the technical and administrative capacity of state and local governmental agencies.

Politics, Power, and Public Administration in Urban Mexico: The Experience and Future of Opposition Governments

Directors: Victoria E. Rodríguez and Peter M. Ward

Funder: Lyndon B. Johnson Foundation

This year's students are studying the obstacles faced by one of Mexico's opposition governments in winning and exercising power at the municipal level in the State of Michoacán.

Medicaid Managed Care Evaluation

Directors: Pat Wong; Chuck Begley, UT School of Public Health, Houston; Austin Kessler and Amy Orum (LBJ Class of '85), Texas Department of Human Services

Funder: Texas Department of Health

Students enrolled in this class are following a demonstration project authorized by the Texas Legislature as part of a statewide health and human services reorganization.

International Industrial Linkages and NAFTA

Directors: Chandler Stolp and John Horrigan

Funder: William and Flora Hewlett Foundation

This policy research project is exploring issues in trade, industrial organization, and regional economic development posed by the increasing integration of the Texas and Mexican economies.

Water Conservation and Irrigation

Director: David Eaton, assisted by Jobaid Kabir, Lower Colorado River Authority

Funders: Lower Colorado River Authority; Texas Water Development Board

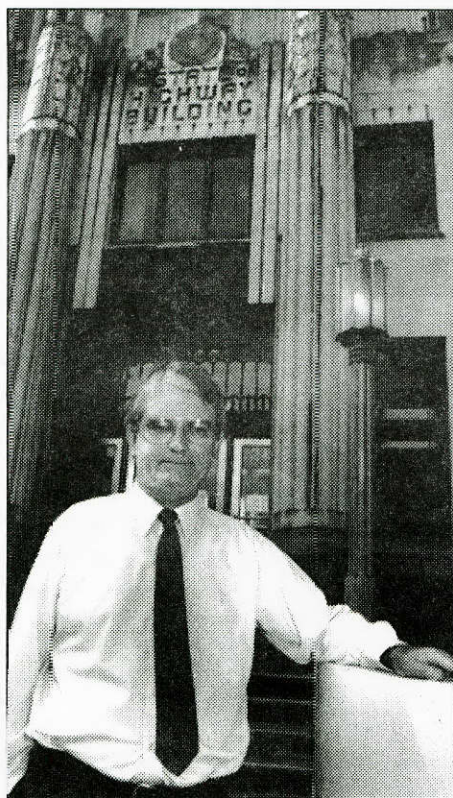
The purpose of this project is to provide students with opportunities for working with professional natural resource managers who are developing policy recommendations based on research.

The Texas Budget: Setting Priorities

Directors: William P. Hobby and Thomas M. Keel

Funder: Legislative Budget Board

Boske Is First Professor Involved in State's Exchange Program



Maria de la Luz Martinez

that the School—with the help of Mary Beth Rogers, an LBJ School visiting professor and former chief of staff to the governor—was able to garner Texas Governor Ann Richards's support. This past April, the Governor signed an executive order encouraging an exchange between university faculty and state agencies, paving the way for Boske's appointment.

Boske, an expert on transportation policy issues, has been assisting the Texas Transportation Commission on the reorganization of the Department of Transportation. Among other things, the reorganization includes expanding the department's focus to include not only highways but also other aspects of transportation such as passenger and freight trains, airline operations, and waterborne commerce.

In addition, Boske is reviewing the policymaking processes of the department to determine if any aspects can be improved to better meet the needs of the Transportation Commission. A third task will be to assist in the development of a comprehensive statewide transportation plan. The plan, required by both federal and state law, is scheduled for completion by January 1995.

The exchange agreement between universities and state agencies is meant to be mutually beneficial, said Boske, adding that he is attempting to forge ties with policymakers who could speak to LBJ School classes, provide internship opportunities for LBJ students, and possibly help support future policy research projects. He also is dealing with case studies that he says will make useful teaching tools when he

returns in fall 1994 to begin his 17th year of teaching at the LBJ School.

"This exposes me to how an agency is run," Boske said of the 16,000-person department. "You have to get to the top of the pyramid to see how policy is made. And this is just a very good opportunity for me to do it."

While the LBJ School was the catalyst to the arrangement, the new program opens the door for faculty members at all state colleges and universities. "Ideally, every year, a university professor would take this opportunity to be reinvigorated," said Dean Sherman. "The new experience would help focus their research and make them aware of its practical implications and that would help them become better teachers."

Based on interviews conducted by Alex Pham (LBJ Class of '93)

Professor Leigh B. Boske has taken a 15-month leave of absence to become policy adviser to the Texas Transportation Commission, which oversees the Texas Department of Transportation. In doing so, Boske is the first professor to take part in a statewide effort to involve university faculty in Texas state agencies.

According to Dean Max Sherman, the idea of having an LBJ School professor serve in state government during a sabbatical has been around for several years. However, he added, it was not until spring 1993

ICMA Presents Terrell Blodgett with Prestigious Award

LBJ School Professor Terrell Blodgett has received the Distinguished Service Award, the highest honor granted by the International City-County Management Association (ICMA) to its members or supporters. He is only the fifth Texan to receive the award in the 80-year history of the ICMA.

Presented on September 22 at the association's annual conference, the award recognizes Blodgett's "distinguished service and outstanding contributions to the professional management of local government."

Blodgett, who is the Mike Hogg Professor in Urban Management at the LBJ School, has been City Manager of Garland and Waco and Assistant City Manager of Austin. In addition, he was Administrative Assistant to Texas Governor John B. Connally from late 1964 to early 1969 and served as the principal in charge of government services for Peat, Marwick, Mitchell and Co. in a nine-state Southwest region.

International Visitors

1993-94 Humphrey Fellows



UT Photography Services

The Humphrey Fellowship Program, which brings professionals from developing countries for a year of study and related experiences, is being hosted by the LBJ School for the fourth consecutive year. In this photo, the 1993-94 Humphrey Fellows are pictured with program administrators: (back row, l-r) Conferences and Training Assistant Director Anneliese Geis, Festus Lameck

(Namibia), Futhi Kuhlase (Swaziland), Florence Kuteesa (Uganda), Gregg Bekko (Kenya), Marcos Primo (Brazil), Mamoun El Malik (Sudan), Professor Chandler Stolp, Zed Grant-Essiffie (Ghana), (front row, l-r) Associate Dean Glen Cope, Andreas Shiakas (Cyprus), Naila Suraiya Islam (Bangladesh), Marcela Cosignani (Chile), Jutatip Mahavera (Thailand), and Tembi Mtine (Zambia).

Brazilian Visitors



UT Photography Services

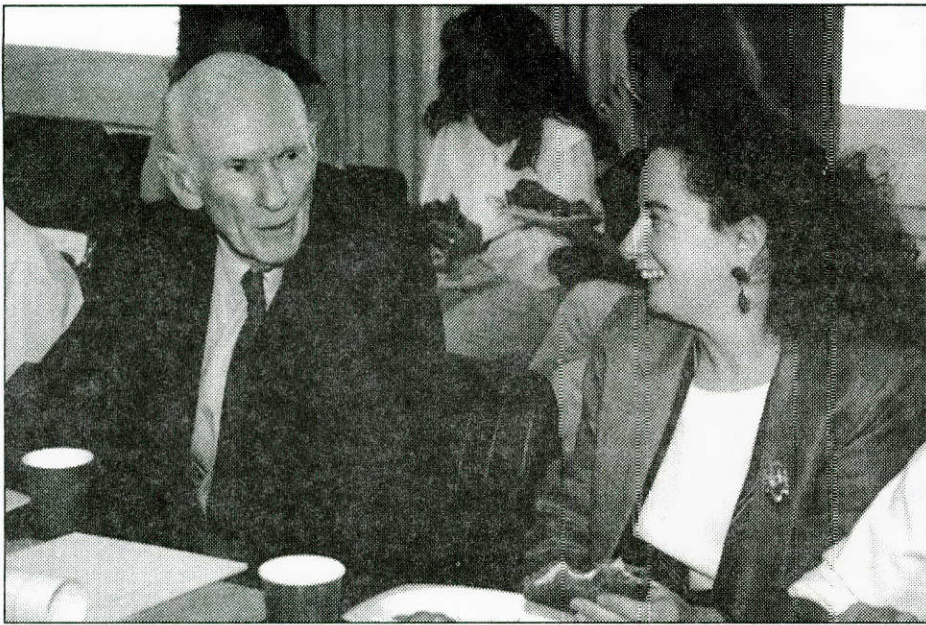
As part of a three-year Ford Foundation grant, a public policy research training program is being conducted by the LBJ School and the Brazilian Center for Analysis and Planning. Each year, five Brazilians will be chosen to participate in the program. This year's participants are: (l-r) Lauro Mattei, Telma Castello Branco, Regina Santos, Athayde Motta Filho, and Sonia Wright.

Polish Exchange Students



Maria de la Luz Martinez

A three-year U.S. Information Agency program established in fall 1992 has linked the LBJ School with the National School of Public Administration (NSPA) in Warsaw. This fall, five NSPA students are serving two-month internships in Austin: (standing, l-r) Filip Busz, Dariusz Koba, Robert Bartold, (seated, l-r) Robert Kupieki, and Iwona Jedrezejczak.



Maria de la Luz Martinez

During a luncheon with members of the LBJ School community, Alan Cranston chatted with students about foreign policy and answered a range of questions.

Former Senator Alan Cranston Shares Political Insights with LBJ Students

Former U.S. Senator Alan Cranston of California, who was recently named chairman of the board of the Gorbachev Foundation and who for 14 years served as the Democratic Whip in Congress, visited the LBJ School for three days in late September.

During class lectures and meetings with students, Cranston discussed his views on global security and conflict resolution and his work in the Senate. On a more personal note, he shared vignettes about his encounters with such prominent figures as Albert Einstein, Mikhail Gorbachev, and Lyndon Johnson.

At a brown bag talk held on September

27, Cranston said that the United States did not provide enough assistance to the Soviet Union when it was needed. "The folly is that we spent trillions to stem communism but declined to spend a few billions effectively to ensure democracy and free market economies there," he said.

Remarking on his recent appointment as chairman of the board of the Gorbachev Foundation, Cranston remarked that his principal goal "before, during, and after my tenure in the Senate is working to prevent nuclear war and the spread of nuclear weapons."

Based on notes by Barbara Jann

Telecommunity Conference—continued from page 1

ensure the public usefulness of the new telecommunications technologies.

According to Hadden, who specializes in the field of telecommunications and moderated one of the sessions, the debate about these policies is heating up, but the most active participants in the debate are companies that hope to provide the network or the information delivered on it. "Citizens, who stand to gain or lose greatly from the outcome of the debate, are not yet much involved," she said, adding that the conference was organized to increase citizen awareness of the issues and alternatives.

Hadden pointed out that when Lyndon Johnson signed the Public Television Act 25 years ago, he advocated staking a claim "in the name of all the American people" and enlisting television in the cause of education. During the conference, participants looked at how well public television has fulfilled this mission, where it has succeeded, and where it has fallen short.

Conference speakers also discussed the benefits of a broadband interactive network to the home, including better health and education services. "Another important potential benefit of advanced telecommunication is increased efficacy of the mar-

ket," Hadden said. "People will be able to search for information about products and purveyors easily, obtaining up-to-the-minute information about cost and quality at any level of detail they want," she noted. "Buyers will have access to sellers, strengthening competition. Sellers will have access to more buyers, allowing development of niche markets and meeting the needs of nonstandard consumers."

During the second day of the conference, several issues were addressed, including how universal access to the electronic highway can be achieved. Questions that were examined were: What does it mean to have "broadband at the home?" How will it get to people's homes—will there be one or more than one network, and how will networks reach from the distribution point into the home?

"Who Pays for the Highway?" "Who Benefits?" and "Next Steps" were the topics of the last conference sessions. "To ensure very widespread access to and use of the telecommunications superhighway, rates must be low enough to be affordable to most people," Hadden said, adding that while benefits from the network will affect many different people and companies,

BROWN BAG TALKS

Tom Doyal

Tom Doyal, attorney and gay rights activist, led an informal discussion on the issue of "Equal Rights versus Special Rights" in a brown bag talk sponsored by the LBJ School Lesbian, Bisexual, and Gay Policy Forum on September 14.

Doyal, who maintains that gays ask for the same measure of civil liberties that any other American citizen enjoys rather than special rights, said the greatest problem faced by gays is informal discrimination. He remarked that one of the biggest areas of discrimination is that of parenting.

Public schools need legal protection of gay teachers because of the belief that gays are dangerous to young people, he remarked, adding that he is encouraged that there is a movement toward equality, as evidenced by recent court cases.

Doyal stressed the importance of advocacy and education, both of legislators and the general population, to help promote greater understanding.

Michael Burton

"John Henry Faulk: The Man Who Broke the Blacklist" was the subject of a brown bag talk on October 13 given by Michael Burton. Burton is the author of the biography *John Henry Faulk: The Making of a Liberated Mind*.

The author used a video to give his audience an overview of Faulk's life, then went on to describe the Texan and defender of constitutional rights as a courageous, outspoken, and funny man who sacrificed a career in radio and television to help end the blacklisting racket that existed in the McCarthy era of the 1950s. Blacklisting, Burton said, was a sometimes successful tool used to quiet dissent during a time when the nation was afraid of its own freedoms.

Expressing concern over name-calling and labeling in our society, Burton ended his presentation with a warning that blacklisting could occur today.

Gonzalo Barrientos

Texas State Senator Gonzalo Barrientos used a November 2 brown bag session to get in touch with some of his constituents. After prompting his audience for questions, he discussed his grassroots efforts of running a campaign and offered insights on other issues.

During his talk he endorsed NAFTA, which he favors because he believes it would be valuable for both the U.S. and Mexico. If Congress does not ratify the agreement, Barrientos speculated, Mexico will likely strengthen its ties to Japan and Germany.

One of Barrientos's main concerns is that politicians have been reluctant to vote for new taxes, placing Texas in a position where it has no money to finance necessary programs. "We must prioritize when it comes to money spent on services," he said, adding that his priorities are the elderly and the poor, race and gender discrimination, and education.

To make sure we elect true public servants, he suggested checking a candidate's motives by asking him why he is running for office.

Barbara Jann

Also this semester, UT-Pan American Professor **Patrick Lynch** spoke on "Mexican Immigrant High School Students" and Houston City Controller **George Greanias** discussed "The Politics of Term Limits and Bond Finance in Houston."

On Monday, November 29, UT President **Robert Berdahl** will give a talk entitled "Public Service versus Private Ambition: Doing the Right Thing." The brown bag lecture is scheduled for 12:15 p.m. in the Student Lounge.

On February 9, Austin City Manager **Camille Barnett** will give a talk. Barnett is also scheduled to teach a course during the spring semester.

some of the most important—economic development, improved education, reduced costs of health care—will benefit society as a whole.

"Thus it seems likely that some aspects of the network will require public input or at least public-private partnerships," she said.

Panelists discussed the questions of who should contribute to building the network, what should be the financial arrangements to ensure service to those who otherwise would not receive it, and which level of government, if any, should be responsible.

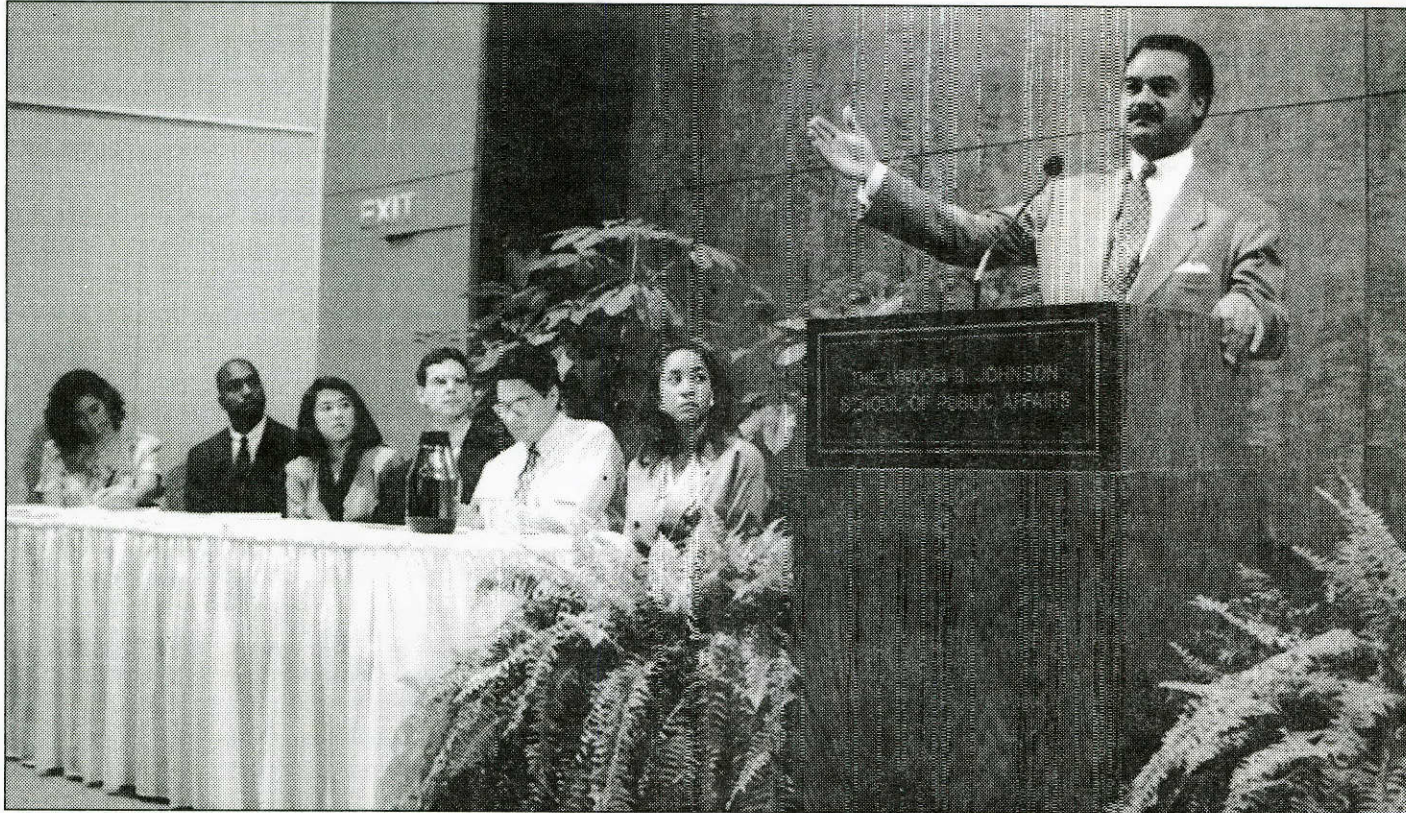
Derived from UT News and Information Service

Parliament Member Hain Talks about Racism, Nazism

Peter Hain, a Labour Member of Parliament in the British House of Commons, gave an evening lecture on October 12 on the Anti-Nazi League and the spread of racism and Nazism in Europe.

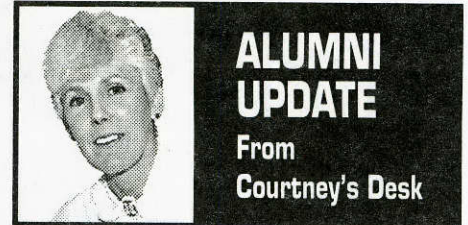
A member of the House of Parliament since 1991, Hain is the author of 11 books and a frequent commentator on television and radio. He is a former member of the Anti-Apartheid, Anti-Nazi League, which recently regrouped to address the rise in skinhead and Nazi activity in Europe.

U.S. Commerce Secretary Ron Brown Visits



U.S. Secretary of Commerce Ron Brown discussed his support of the North American Free Trade Agreement during a visit to the LBJ School in early September. The talk was sponsored by the Public Affairs Minority Liaison Committee and the School's Office of

Minority Programs. Pictured with Secretary Brown are (l-r) Janet Himler, PAMLICO Secretary Russell Benford, Mee Moua, GPAC President Andy Bowman, Ramiro Canales, and PAMLICO President Patricia Bowman.



1973

Barbara West has moved from Colorado to Washington, D.C., to become Special Assistant to the Assistant Secretary of the Interior for Fish and Wildlife and Parks, National Park Service.

1975

Jan Hart recently resigned her position as City Manager of Dallas to take a position with the banking firm of Bear Stearns and Co. in Dallas. Hart, who had been City Manager since April 1990, worked for the City of Dallas for 23 years, serving variously as First Assistant City Manager, Assistant City Manager, Budget Director, and City Controller.

1976

Meg Wilson became Vice President of Business Development for MCC on September 1. She was previously the Manager of MCC's Associates Program.

1977

Sarah and Robert Farley have moved once more, this time from the Chicago/Evanston area to Washington, D.C., where Bob has become a partner in the firm of PHH Fantus Corporation Services.

1980

Steven Palmer is President Bill Clinton's nominee for Assistant Transportation Secretary for Governmental Affairs. Palmer is a senior staff member of the Senate Commerce, Science, and Transportation Subcommittee on Science, Technology, and Space.

1982

Michael Reyna has been appointed by President Bill Clinton as the California State Director of the Farmers Home Administration. The position, which he assumed on November 1, is responsible for planning and policy development of the FHA's agricultural management, credit, financial assistance, and rural/community development programs in California.

Reyna was formerly the Principal Consultant to the Assembly Ways and Means Committee for the California State Legislature.

1985

Tim Boncoskey recently became the Director of the Office for Excellence in Government, Arizona Governor's Office.

1986

Petros Pashiardis is now an Assistant Professor of Education at the University of Cyprus. He formerly served as a Lecturer in Education at that university.

STUDENT NOTES

Community Service Organization

The LBJ School's Community Service Organization (CSO) kicked off the fall semester with a trip to Port Aransas in September to participate in the Annual Texas Coastal Clean-up. Other fall events included a project with Middle Earth—an organization focusing on at-risk youth—and a Thanksgiving food drive.

In January, CSO plans to coordinate the first LBJ Service Day, a city-wide project involving concurrent service-related activities. This will be followed by a Bowl-for-Kid's-Sake event in February for Big Brothers/Big Sisters of Austin and the alternative spring break project in March.

GPAC

The Graduate Public Affairs Council (GPAC) is involved in several activities related to the School's academic program as well as a number of extracurricular projects.

According to GPAC President Andy Bowman, an ad hoc Curriculum Review Committee is doing a comprehensive analysis and evaluation of the LBJ School's curriculum that will be presented to the faculty in the spring. GPAC is also promoting the creation of a new program of internships for credit in select Austin government offices, he said.

In other areas, the group is seeking to improve computer services, expand course counseling and other services for joint degree students, and increase AIDS awareness among students. In response to concerns about late night safety around the building, GPAC is pursuing the possibility of better lighting on the north end of the School and around the parking lot.

International Current Issues Group

The International Current Issues Group (ICIG) meets every Monday during lunch to discuss an international issue of current concern. This fall, ICIG has discussed such issues as U.S. nonmilitary participation in Bosnia, political and economic changes in Brazil from 1970 to 1990, the prospects of enduring peace between Israel and the Palestine Liberation Organization, and the U.S. dilemma over Somalia.

LBJ Journal

The *LBJ Journal* editorial staff is soliciting articles during November and December for the sixth issue of the publication.

This year's managing editors are Jean-Pierre Boyea and Charles Montgomery. Associate editors are Jon Coifmar, Andrea Guerrero, Michael Henry, David Lippeatt, and Beverly Paul.

Lesbian, Bisexual, and Gay Policy Forum

To celebrate National Coming Out Day on October 11, the Lesbian, Bisexual, and Gay Policy Forum (LBGPF) sponsored a panel discussion entitled "Coming Out in the Public Sector." Several gay and lesbian professionals, including State Representative Glen Maxey, shared their experiences of being "out" in the workplace.

Other fall activities have included a talk by local gay rights activist Tom Doyal (see story, p. 5) and participation in the annual From All Walks of Life AIDS benefit. Currently, LBGPF members are working on developing an alumni network.

An LBGPF-sponsored film series, scheduled on the third Thursday of every month

in the Student Lounge, is open to all students, faculty, and alumni.

Men's Empowerment Network

The newly created Men's Empowerment Network (MEN) was established to address the changing role of men in society, according to its president, Mark Vane. The group's events, which are open to all students, will include speakers, community service projects, and social gatherings.

Jordan Scholarship Awarded to Bowman

Patricia Bowman is the recipient of the Barbara Jordan Scholarship for 1993-94.

Chosen by Professor Jordan on the basis of outstanding achievement and promise for future success, Bowman is a second-year student in the regular master's degree program. She received a Bachelor of Science degree in psychology from Xavier University in New Orleans and is the current president of the LBJ School's Public Affairs Minority Liaison Council. In that capacity, she coordinated the visit of U.S. Commerce Secretary Ron Brown to the School in early September.

The Barbara Jordan Scholarship was established in 1988 through a donation from the Perot Foundation of Dallas to honor Professor Jordan for her service to Texas and the nation. Bowman is the 10th LBJ School student to receive the award.



TNRCC Chair John Hall Named School's 1993 Distinguished Alumnus

He is the creator of Clean Texas 2000, a statewide pollution prevention program aimed at reducing hazardous and toxic emissions by 60 percent by the year 2000. He is described by his professional peers as a "tireless and dedicated public servant," "a man of vision," and "a consensus builder." This year, John Hall's fellow LBJ School alumni decided to tag him with their own label—recipient of the 1993 Distinguished Alumnus Award.

Hall (LBJ Class of '78), who is the Chair of the Texas Natural Resource Conservation Commission (TNRCC), was appointed by Governor Ann Richards to the Texas Water Commission in 1991. When TWC merged with other environment-related state agencies this fall to become TNRCC, he became the head of one of the state's new "super" agencies, assuming primary responsibility for the conservation of natural resources and protection of the environment until his term expires in 1997.

Hall's public service career is filled with important contributions to the state's environmental management plan. At TWC, he opened the doors to the citizens it regulates, transforming the agency into a problem-solving, customer-oriented organization. As Senior Director of the Conservation and Environmental Quality Division for the Lower Colorado River Authority, he was instrumental in obtaining LCRA board approval

of the Lake Travis Non-Point Source Pollution Control Ordinance, the first such ordinance by a river authority in Texas. At the General Land Office, where he was Senior Deputy Commissioner, he increased state revenues by more than \$120 million by streamlining oil and gas royalty programs.

Although the bulk of his contributions have been at the state level, Hall's work also has had an impact at the federal level. Over the years, his innovative programs (a water management plan for the Edward's Aquifer and a risk assessment program for petroleum storage tanks) have been endorsed and promoted by such groups as the U.S. and Wildlife Service and the Environmental Protection Agency.

Hall's professional career began in Washington, D.C., where he served as staff assistant for the Office of Intergovernmental Affairs at the White House during the Carter administration and as a program analyst for the U.S. Department of Housing and Urban Development. He has also worked as Special Assistant and Deputy Campaign Director for U.S. Senator Lloyd Bentsen.

The LBJ School Distinguished Alumnus Award was created by the Alumni Association in 1989. It recognizes an LBJ School graduate whose career and public service activities reflect the highest goals and ideals of the LBJ School.

Jerzy Mikosz and Sherry Williams Travel to D.C.

Jerzy Mikosz, a second-year student from Poland, and Sherry Stanford Williams, Director of the LBJ School Office of Student and Alumni Programs, have been selected to participate in the Winter Invitational Seminar at Georgetown University in Washington, D.C.

Scheduled for December 3-5, the program is for recipients of the Baltic/East Central European Assistance Awards Program (B/EAP)—which is funded by the

U.S. Information Agency and administered by the National Association for Foreign Student Affairs—and their campus coordinators. The weekend program will permit participants to evaluate their first year, network with other coordinators and students, and tour the nation's capital. Only 20 campus coordinators and 20 second-year students from across the nation were selected to attend the seminar.

RECENT PUBLICATIONS

Child Care, Higher Education, and Pension Systems in Japan and the United States

Project directed by Robert C. Rickards and Laura Lein. Special Project Report. ISBN 0-89940-901-6, 84 pp., \$9.00

This report discusses the history, demography, and structure of the child care, higher education, and pension systems in Japan and the United States. The analysis of how and how well services are delivered in each country highlights differences in approach but also reveals that they share similar constraints that affect the success of their programs.

A Decade of Change: Public Education Reform in Texas, 1981-1992

Project directed by Catherine Clark, Chrys Dougherty, William P. Hobby, and Kenneth W. Tolo. Special Project Report. ISBN 0-89940-874-5, 82 pp., \$9.45

This study identifies and reviews education reform legislation enacted by the Texas Legislature in the 1980s, providing policymakers with a baseline document from which to consider Texas public education reform initiatives in the 1990s. The report was copublished with the Texas Center for Educational Research.

Implementing Watershed Management in Texas

Project directed by Susan G. Hadden, William P. Hobby, Alice Myers, and Mark Rose. Policy Research Project Report No. 105. ISBN 0-89940-713-7, 124 pp., \$11.00

The 1991 Texas Clean Rivers Act (SB 818) marks the state's first step toward watershed management, directing environmental management resources toward entire river basins rather than toward boundaries established by political or economic entities. This report evaluates all aspects of SB 818: the potential efficacy of the law, how well it has been implemented so far, and future prospects.

The Johnson Years: A Vietnam Roundtable

Edited by Ted Gittinger. Institute and Seminar Proceedings. ISBN 0-89940-104-X, 204 pp., \$15.00

Twenty-two former members of the Johnson administration who were either in or near the decision-making process on Vietnam consider some of the questions surrounding that difficult time in history. Among them are McGeorge Bundy, William Bundy,

Douglass Cater, Richard Helms, Harry McPherson, Walt Rostow, and General William Westmoreland.

The Johnson Years: The Difference He Made

Edited by Robert L. Hardesty. Institute and Seminar Proceedings. ISBN 0-89940-105-8, 232 pp., \$15.00

To mark the 25th anniversary of the inauguration of President Lyndon Johnson, a two-part symposium held in Washington, D.C., and Austin, Texas, brought together a distinguished group of scholars, journalists, and former government officials from the Johnson administration to discuss the genesis and impact of the Great Society legislation. Among those appearing in this volume of proceedings are Bonnie Angelo, John Chancellor, John Connally, John Gardner, Barbara Jordan, Bill Moyers, Hugh Sidey, Jack Valenti, and Tom Wicker.

Texas-Mexico Multimodal Transportation

Project directed by Leigh B. Boske, Robert Harrison, Chandler Stolp, and Sidney Weintraub. Policy Research Project Report No. 104. ISBN 0-89940-712-9, 168 pp., \$12.00

As Canada, Mexico, and the United States prepare for greater economic integration under the North American Free Trade Agreement (NAFTA), benefits of liberalized trade will depend heavily upon the transportation infrastructure linking the three nations. This report examines the existing transportation system, current plans for improvement or expansion, and the opportunities and constraints faced by each transportation mode (trucking, rail, maritime, and air). A particular focus of the study is the identification, collection, and categorization of Mexican intermodal data.

WORKING PAPERS

Constitutional Authority for and Limitations on Texas State Government Finance, Appropriations, and Spending: A Review and Analysis.

Project directed by Glen Hahn Cope and Thomas M. Keel. Working Paper No. 73, 169 pp., \$6.00

Third World Colonias: Lower Rio Grande Valley, Texas. A 1989 study by Robert K. Holz and Christopher Shane Davies. Working Paper No. 72, 148 pp., \$ 5.00

To order these or other LBJ School publications, contact the LBJ School Office of Publications, P.O. Drawer Y, UT Station, Austin, TX 78713-7450, 512/471-4218.

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Anne Rohe Honored



Anne Rohe, Senior Administrative Associate in the LBJ School Business Office, received the 1993 LBJ Foundation Award for Excellence. An employee of the

LBJ School since 1976, Rohe was recognized by Dean Max Sherman for her enduring commitment to the School and its community.

As part of her job, Rohe advises students on a variety of administrative procedures, helping them with fellowship check problems and assisting them with travel arrangements. She also supervises the faculty support staff and oversees the day-to-day operation of the Business Office.

In presenting the award to Rohe at the 1993 graduation convocation, Dean Sherman stated, "Anne is a fount of information to faculty, staff, and students. . . . Her cheerfulness and competence are unfailing. She is truly dedicated to the concept of service."

Faculty Take Professional Development Leave

Besides Professor Leigh Boske, who is at the Texas Department of Transportation this year (see story, p. 4), four other LBJ School faculty members are involved in professional development activities that have drawn them away from their academic posts during the 1993-94 school year.

- **Jorge Chapa** became UT's Associate Dean of Graduate Studies and Director of the Graduate Opportunity Program this fall. The two jobs—a half-time assignment—will give Chapa an opportunity to continue his work in minority education while allowing him to teach half time at the School.
- A Carnegie Foundation grant is enabling **Ray Marshall** to research ways teacher

organizations promote or hinder school reform and the changes that may need to be made by these groups to create high-performance schools. The yearlong project will examine these issues in the United States and several other countries, focusing on foreign schools that are more effectively structured for high performance than schools in the United States.

- **Xinming Mu** accepted a contract with Salomon Brothers, Inc., to develop a business strategy for the company in the People's Republic of China. The assignment permits him to conduct research on international trade in financial services and other international finance issues and to establish research networks that would link the LBJ School with the Asia Pacific. As part of this work, Mu plans to write several articles and to begin work on a book.

- **Sidney Weintraub** is working on the final phase of the proposed North American Free Trade Agreement at the Center for Strategic and International Studies in Washington, D.C. He will return to teaching in fall 1994.

1993-94 Visiting Faculty Assist with LBJ School Curriculum

A large number of visiting faculty members are at the School this academic year, assisting regular faculty with core classes, seminars, and policy research projects. They include a UT Tinker Visiting Professor, three distinguished adjunct professors of public affairs, the holder of the Lloyd M. Bentsen Jr. Chair in Government/Business Relations, several visitors who are assisting with this year's policy research projects, and a small group of visiting professors, lecturers, and scholars.

Among the new visitors are **Vilmar E. Faria**, a prominent Brazilian social scientist and social policy analyst, who is the first UT Tinker Visiting Professor at the LBJ School, and his wife **Regina**, who is here as a visiting scholar.

Vilmar Faria, the President of the Brazilian Center for Analysis and Planning and a faculty member at the Universidade Estadual de Campinas, is helping Professor Robert Wilson conduct a research training program funded by the Ford Foundation. As part of that program, the two are codirecting a policy research project entitled Social Policy and Political Decentralization in Brazil.

Five other visitors who are assisting with this year's policy research projects are **Chuck Begley**, **Louis A. De Nino**, **Jobaid Kabir**, **Austin Kessler**, and **Amy Orum**. (Projects and visitors' affiliations are listed on p. 3.)

Four visiting faculty members are teaching classes, some of which are normally taught by LBJ School faculty members who are on leave this year. This group includes:

- **Charles A. Chase**, U.S. Deputy Assistant Secretary of the Army for Financial Operations, who will teach a seminar on federal financial management this coming spring;
- **Frederick G. Currey**, a Dallas businessman and former CEO for Greyhound Lines, Inc., who is teaching a political economy

course on the social and economic impact of the National Labor Relations Act;

- **William P. Glade**, a UT Department of Economics professor, who is teaching a fall seminar on international business and government policy and who will teach a spring political economy class on the changing philosophy of development strategy; and
- **Kenneth M. Matwiczak**, a former professor at the U.S. Military Academy at West Point, who is teaching sections of Analytical Methods for Decision Making and a Political Economy I course this fall as well as Applied Statistics and Applied Econometrics in the spring.

Other visiting faculty who are returning to teach at the School this year are: **Paul Burka** (Senior Lecturer), Executive Editor of *Texas Monthly* magazine; **Bobby R. Inman** (Distinguished Adjunct Professor of Public Affairs), former U.S. Deputy Director of Central Intelligence and Chairman, Federal Reserve Bank of Dallas; **Mary Beth Rogers** (Visiting Professor, Lloyd M. Bentsen Jr. Chair in Government/Business Relations), former Chief of Staff to Governor Ann Richards; **George C. Shipley** (Lecturer), President, Shipley & Associates, Inc., an Austin-based research and political consulting firm; **Robert S. Strauss** (Distinguished Adjunct Professor of Public Affairs), former U.S. Ambassador to Russia and former Chairman of the Democratic National Committee; and **Charles E. Walker** (Distinguished Adjunct Professor of Public Affairs), former Deputy Secretary of the U.S. Treasury and Chairman, Charles E. Walker Associates, Inc., a Washington consulting firm.

The teaching staff next spring will also include **Christopher T. King**, Associate Director of the LBJ School Center for the Study of Human Resources, who will teach a course on labor and national economic policy.

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