

99-395

THE Record

The University of
Texas at Austin

Number 136
Spring 1999

Getting a piece of the action

LBJ School's proximity to Capitol creates opportunities

by Rebecca Christie

LBJ School student Steve Kester is paying to work long hours this semester.

With the Texas Legislature in session, Kester is one of three legislative aides to Senator Gonzalo Barrientos (D-Austin). The job is full-time and then some—it also serves as Kester's required internship for the LBJ School master's degree program (thus he pays tuition to UT Austin).

Kester is one of many LBJ School students and alumni who have established a strong presence in Texas state government. From alumnus Rodney Ellis (LBJ Class of 1977), a Democratic State Senator from Houston, to the students who volunteer three half-days a week, the Capitol is lined with officials and staffers who have used the LBJ School as a springboard to public service.

see *A give and take relationship*, page 2

As an aide to Texas Senator Gonzalo Barrientos, Steve Kester (right) gets a close-up view of this year's legislative proceedings in Austin.



Senate Media Services

INSIDE

FEATURES

Legacy of the 60s
Historic period's influence examined—5

An Elite Corps
Graduates' sphere of influence widens—6-7

The LBJ School Experience
Students juggle academics, public service, fun—10

VISITORS GALLERY—2

WHAT'S NEW—3

LBJ School Advisory Council formed
State of the School address
Dorn named distinguished alumnus
Guide to Texas agencies published
Marshall tribute planned
Co-op donates funds
Record survey results posted

EVENTS—4-5

Technology's impact on prosperity and government scrutinized
Medicare proposed for retirees in Mexico
Sowing the seeds for a leadership center
Clinton discusses social security
Ethics conference focuses on public trust
NASPAA team visits School
Post-Hopwood policies analyzed
Diplomats discuss Middle East
Pre-session orients legislators

ALUMNI—6-7

University honors Apfel
Owens is first LBJ School governor
Delaney's public service recognized
Alumni Association wins award
Goodwin is Outstanding Texas Ex
Hart Black heads Dallas Chamber of Commerce
Schwab takes new position

FACULTY NEWS—8-9

Faculty books stir dialogue
UT magazine showcases LBJ School research
Tolo, Thomas get teaching awards
Chapman named to prestigious committee
Sherman is Texan of the Year
Meadows holds Bentsen Chair
Flamm, Auerbach join faculty
Faculty Notes

STUDENT COMMUNITY—10-11

Commencement set for May 22
Five Ph.D. students graduate
Two *Journal* issues published
Ph.D. students form UT research group
Jordan forum tackles important issues
Four students pass Foreign Service exam
Student Notes

RESEARCH IN ACTION—11

1998-99 Policy Research Projects

STAFF NOTES—12

A give and take relationship

continued from page 1—

Since the Texas Legislature meets only every other spring, the sessions are a busy time for all involved. Rush hour traffic isn't much of an issue, since 12-hour days are par for the course. Those who sign on for the session say they enjoy the parade of personalities, expertise, and new information they encounter every day.

"Someone told me six months with a member is like working with an agency for two years. It couldn't be more true," said Niyanta Spelman (LBJ Class of 1994). Spelman was a legislative aide during the 1995 session, and since then has been an analyst for the Legislative Budget Board.

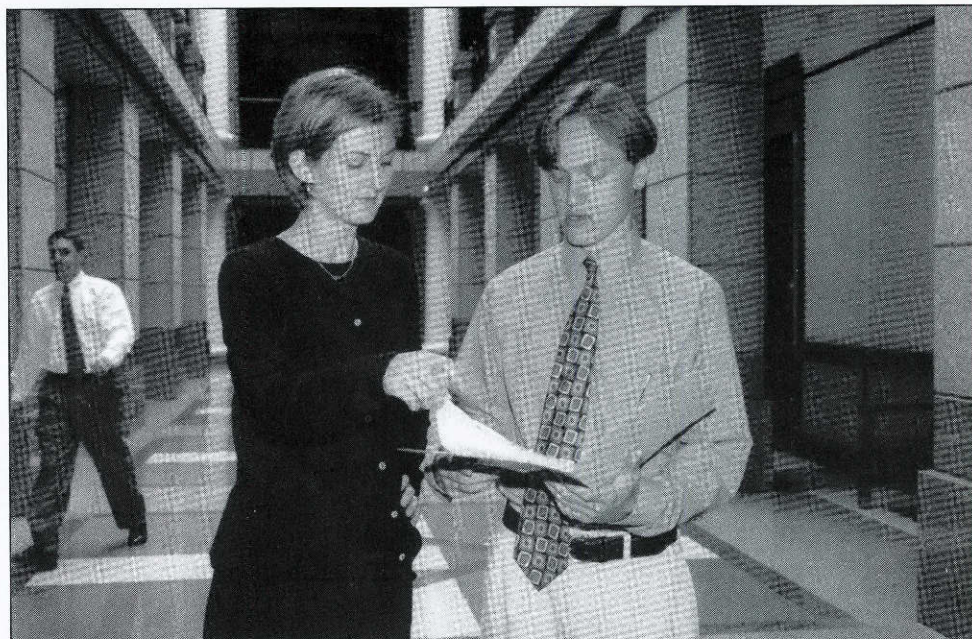
The LBB prepares a draft appropriations bill for the state budget, then keeps its experts on hand to answer questions and help legislators hammer out the final budget. Spelman is in charge of budget information for the General Land Office, the Parks and Wildlife Department, Texas Commission on the Arts, and the State Preservation Board, as well as performance information for the Texas Water Development Board and the Texas Natural Resource Conservation Commission. She is one of 14 LBJ School alumni who work at the LBB.

During the session, Spelman is on call to the committees involved in the budgeting process. She must remain nonpartisan and be able to answer questions from legislators about any aspect of her agencies' budget requests.

"Mentally it can be quite exhausting, and sometimes you don't have time for meals and such," Spelman said. But experience has its benefits. "I think when you've been through it once, there's a level of confidence that allows you to be more relaxed."

Kester also is a legislative veteran. He spent his first session in 1991 as a messenger and has been involved in some aspect of government ever since. In 1995 Kester joined Senator Barrientos' staff, where he has remained except for an 18-month stint working for U.S. Representative Max Sandlin (D-Marshall), who represents a slice of East Texas in Congress.

A Texas native, Kester graduated from Southwest Texas State University in 1993 with a double major in political science and philosophy. He began part-time study at the LBJ School three years ago after talking with colleagues in Austin and Washington who are LBJ School alumni.



Eva Stahl and Jeffrey Grove, who work for Texas Representative Fred Brown, are among the LBJ School students who volunteer their time and talent in exchange for experience working in a state legislator's office.

Faculty share expertise with policymakers

The LBJ School presence at the State Capitol also includes members of the faculty who lend their expertise to state officials during the deliberative phase of policymaking.

Professor David Eaton goes before the legislature or an agency board at least twice a year to discuss research and policy recommendations. This spring he met with the Senate Natural Resources Committee to talk about how Texas should manage its water resources if the drought continues.

For the past two years, Eaton has also been working with state government officials on utility deregulation issues. He says his position as a tenured faculty member allows him to give recommendations without having a vested interest in the end results.

Other LBJ School faculty have been asked to step in when their specialty comes before the legislature. During this legislative session Professor Peter Ward helped draft legislation to improve conditions in colonia settlements along the Texas-Mexico border. Professor David Warner represented the LBJ School in developing a state-mandated plan for local public health services, which was the basis for a bill currently before the legislature. Before the 1995 legislative session, Assistant Professor Jacqueline Angel worked with a Texas Senate interim committee on a bill to reform long-term care. Her contribution became part of a large report that went before the legislature and influenced the laws that eventually passed.

Kester said he prefers working for a Texas State Senator to occupying a small niche in the Washington political machine.

"It's much more difficult (in Washington) to have an impact on policy. You're one staffer working for one of 435 Representatives," Kester said. "Here, you have a great opportunity (to affect policy), particularly in the senate because there are only 31 members."

Barrientos relies on Kester for help in the arenas of health and human services, criminal justice, and education, among other issues. Kester works with the Senator on the floor, and also "runs traps" on bills—that is, he examines them for aspects that could affect Barrientos' constituents or potentially cause trouble.

"It's my job to make sure he has all the information," Kester said.

Jeffrey Grove, a full-time first-year LBJ School student from Maryland, also works to keep legislators well apprised. Grove volunteers about 12 hours a week in the office of Representative Fred Brown (R-College Station), along with fellow LBJ students Eva Stahl and Emily Roth.

Grove heard about the job after Brown approached a friend on the faculty asking for student

help. The volunteers research policy issues, answer phones, and help with office chores. Since Grove plans to work in education policy after he earns his degree, he also attends meetings of the Committee on Higher Education, of which Brown is a member.

Brown's office seems to value its LBJ School student assistance. Grove said he and his fellow LBJ volunteers are expected to contribute more than if they were undergraduates helping out with clerical tasks.

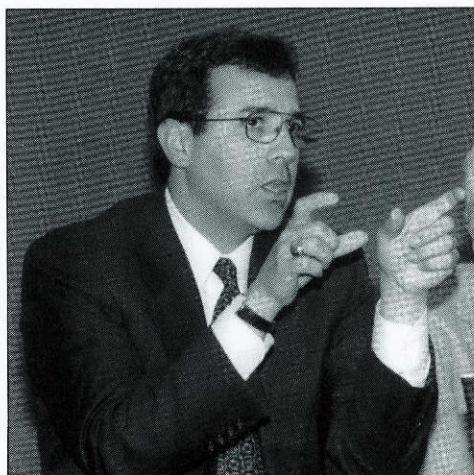
"They realize we're graduate students from a highly ranked policy school donating our time to help them," Grove said. "They feel more of an obligation to give us some substantive policy work."

Grove, Kester, and Spelman agree that the LBJ School provides a strong foundation for their work with the legislature.

"When you go to the LBJ School, you learn to analyze things better," Spelman said. "That's what we're constantly doing."

Rebecca Christie is a first-year LBJ School student and a Public Information Fellow in the Office of Publications. During the fall and spring semesters, she has written news articles for the LBJ School's Web site and other publications.

VISITORS GALLERY



Maria de la Luz Martinez



UT Photography Services/Mark Rukowski



Maria de la Luz Martinez

This year's visitors included Secretary of the Army Louis Caldera (left photo); Guatemala Minister of Foreign Relations Eduardo Stein (middle photo); Hugo Paeman, the European Union's U.S. Ambassador (right photo, center); and European Union Fellow Werner Herrmann (right photo, right). Pictured with Paeman and Herrmann is Associate Dean Leigh Boske.

Advisory Council opens new LBJ chapter

Dallas attorney Tom Luce was elected chair of the new LBJ School Advisory Council at the group's first meeting in October. The council includes 28 leaders from the worlds of business, politics, and scholarship.

Luce, who has taught at the LBJ School, said, "The members of this council have been involved in public life for years, and we hope to share this experience and knowledge with the LBJ students and help them become effective public leaders."

The council was formed to foster continuous improvement in the quality of the LBJ School by

identifying issues related to public affairs, serving as a liaison to the marketplace for graduates, assisting in the recruitment of faculty and students, and increasing the School's financial resources.

Commenting on the composition of the council (see list at right), LBJ School Dean Ed Dorn noted that it is diverse in terms of professional background and partisan affiliation, but "its members agree that public service is a high calling, and that public servants must be well trained."

A second meeting of the council was held April 22-23 at the LBJ School.

State of the School address unveils projects

Projects that will give a new face to the LBJ School were the highlights of this year's state of the school address. Sponsored by the Graduate Public Affairs Council, this year's program included reports on faculty and student recruitment, two new research institutes, and plans to renovate and expand the LBJ School's facilities.

In his presentation, LBJ School Dean Edwin Dorn celebrated the achievements of LBJ School alumni who have recently made headlines or been recognized for their success (see pages 6-7).

Dorn also reported on several major initiatives that are underway. Among them is an effort to establish a presence in Washington, D.C., which Dorn called "a Washington campus." In addition, the School has established an advisory council and is involved in the development of two new research units—the Center for Ethical Leadership and the Southwest Cen-

ter for Philanthropy, Volunteerism, and Non-profit Management.

The effort to develop the Center for Ethical Leadership is headed by Howard Graves, Distinguished Visiting Tom Slick Professor of World Peace, and LBJ School Advisory Council members George Christian, Bobby Inman, and Larry Temple. Meanwhile, Professor David Eaton and LBJ School Advisory Council member Curtis Meadows, Jr., are leading the development efforts to establish the Southwest Center for Philanthropy, Volunteerism, and Nonprofit Management.

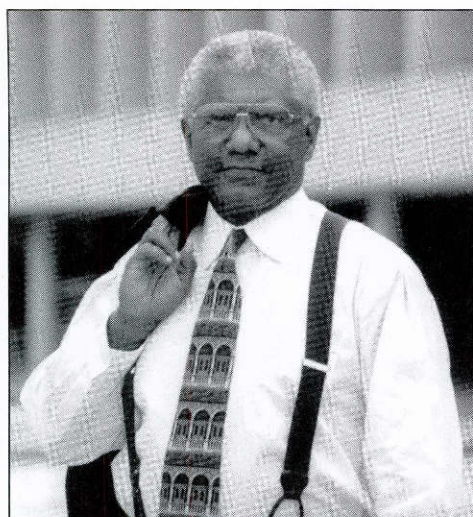
According to Graves, the new Center for Ethical Leadership will be interdisciplinary, reaching out to government agencies, nonprofit organizations, and the university community to promote good leadership. To make this possible, the School is seeking \$10 million to establish an en-

see **State of the School**, page 12

Dean Edwin Dorn named UT Distinguished Alumnus

Dean Edwin Dorn has been named a 1999 recipient of the UT Ex-Students' Association Annual Distinguished Alumnus Award. He is one of six distinguished UT Austin graduates selected for the award, which will be presented at a ceremony next September.

A Phi Beta Kappa graduate of UT Austin, Dorn served as Under Secretary of Defense for Personnel and Readiness before becoming dean of the LBJ School in 1997. His government service began in 1977, when he was appointed Special Assistant to the Secretary of Health, Education, and Welfare in the Carter administration.



Mario de la Luz/Martinez

LBJ School Advisory Council

- **Tom Luce**, Advisory Council Chair; founding partner, Hughes & Luce, L.L.P., Dallas, Austin, Houston; former Chief Justice Pro Tempore, Texas Supreme Court; former Chief of Staff, Texas Select Committee on Public Education
- **Ben F. Barnes**, former Texas Lieutenant Governor and Speaker of the House; Founder and Principal, Entrecorp, Austin
- **Jan Hart Black** (LBJ Class of 1975), President, Greater Dallas Chamber of Commerce; Managing Director, Bear Stearns & Co., Dallas
- **Paula E. Boggs**, Vice President and Deputy General Counsel, Dell Computer Corporation
- **Joseph N. Boyce**, Senior Editor, *The Wall Street Journal*
- **George Christian**, Press Secretary for President Lyndon B. Johnson; Vice Chair, LBJ Foundation Board of Directors
- **P. Craig Cornett** (LBJ Class of 1983), Director, Criminal Justice and State Administration, Office of the Legislative Analyst, California Legislature
- **Mark Allan Franz** (LBJ Class of 1988), Chief of Staff, U.S. Senator Kay Bailey Hutchison
- **Jesus Garza** (LBJ Class of 1977), Austin City Manager
- **Jess Hay**, former UT System Board of Regents Chair; Chair, Texas Foundation for Higher Education
- **Jennifer L. Hochschild**, William Stewart Tod Professor of Public and International Affairs, Princeton University
- **Bobby R. Inman**, former Director of the National Security Agency; former Deputy Director of Central Intelligence; LBJ School Distinguished Adjunct Professor
- **Julia Alyce Jackson** (LBJ Class of 1993), Assistant Regional Counsel, U.S. Environmental Protection Agency, Region IX
- **Lawrence J. Korb**, Vice President and Director of Studies and Maurice Greenberg Chair, Council on Foreign Relations
- **William F. McSweeney**, retired oil company executive, philanthropist
- **Curtis W. Meadows, Jr.**, Director Emeritus, Meadows Foundation; founding President, The Center for Nonprofit Management; LBJ School Visiting Lloyd M. Bentsen Jr. Chair in Government/Business Relations
- **Lyndon Nugent**, Lyndon B. Johnson family member; Attorney, Akin, Gump, Strauss, Hauer & Feld, L.L.P., San Antonio
- **J. J. "Jake" Pickle**, former U.S. Congressman
- **Bernard Rapoport**, former UT System Board of Regents Chair; Chair and CEO, American Income Life Insurance Co.
- **Joe R. Reeder**, former U.S. Army Under Secretary; Associate and Partner, Patton Boggs, L.L.P., Washington, D.C.
- **Elspeth Rostow**, former LBJ School Dean; Stiles Professor Emerita in American Studies and Professor of Government
- **Karl C. Rove**, President, Karl Rove and Company; Adviser to Texas Governor George W. Bush
- **Max Sherman**, LBJ School Professor and former Dean; former Texas State Senator; former West Texas State University President
- **Kimiko Smith** (LBJ Class of 1994), Senior Consultant, Gibson Consulting Group, Austin; President, LBJ School of Public Affairs Alumni Association, Austin Chapter
- **James Taylor**, Managing Director, International Division, Public Strategies, Inc.; former Chief of Staff to the U.S. International Trade Commission, Washington, D.C.
- **Larry Temple**, Attorney; Special Counsel to President Lyndon B. Johnson; former Chair, Select Committee on Higher Education; Vice Chair, LBJ Foundation Board of Directors
- **Sidney Weintraub**, Dean Rusk Professor Emeritus, LBJ School; William Simon Chair in Political Economy, Center for Strategic and International Studies
- **Gregory L. Wortham** (LBJ Class of 1990), President, LBJ School of Public Affairs Alumni Association; Chief Operating Officer, 1st Rochdale Cooperative Group

BULLETIN BOARD

Guide to Texas State Agencies published

The 10th edition of the *Guide to Texas State Agencies* was released this spring by the LBJ School Office of Publications. The book is the most comprehensive handbook available on the hundreds of agencies, bureaus, and commissions that handle the programs and operations of state government in Texas.

The popular reference book provides detailed directory information—including each agency's address, phone and fax numbers, sunset review and statutory data, state appropriations, and board members' names and service dates—as well as a description of major functions and programs.

Sixteen appendices provide a wealth of additional information, including lists of river au-

thorities, higher education institutions, and councils of governments; a chart on the state's court system; a list of World Wide Web sites on Texas state government; and other data.

The book, which costs \$60, is available from the LBJ School's Office of Publications at 512/471-4218 or on the Web at <<http://www.utexas.edu/lbj/pubs/books/guide.html>>.

Ray Marshall tribute planned

The LBJ School is organizing a tribute to Professor Emeritus Ray Marshall, who retired last year. Marshall, a former U.S. Labor Secretary and a pioneer in the field of labor economics, is the founder of the Center for the Study of Human Resources.

During its 29-year history the interdisciplinary

center has conducted important theoretical research for some of the most influential federal, state, and nonprofit organizations in the country.

The Marshall tribute, which will be held in June, coincides with current efforts by some of Marshall's colleagues and former students to establish an endowment that will provide a continuous source of funds for the center.

University Co-op donates funds

A spring reception was organized by the LBJ School community to thank the University Co-op Board of Directors for their financial contributions during the past year. Money received from the Co-op allowed the School to remodel the Student Lounge and helped pay for some of the costs

associated with the Barbara Jordan Memorial Forum on Diversity in Public Policy (see page 11).

According to Business Office Director Don Wallace, the \$30,000 earmarked for the Student Lounge facelift was used to pay for new carpet, drapes, furniture, and kitchen appliances. The donation also allowed the School to refurbish chairs and tables for use in the kitchen and lounge areas.

Record survey results posted

The *Record* staff would like to thank the many readers who responded to last year's survey. Results will be posted in May on the LBJ School's Web site at <<http://www.utexas.edu/lbj/pubs/record/>>. Your comments provided valuable information about our audience.

Technology's impact on prosperity and government scrutinized

IC² conference on technology, innovation

An international conference focusing on the impact of science and technology on economic development will take place at the LBJ School from August 30 to September 2.

The third international conference on technology and policy innovation—called “Global Knowledge Partnerships: Creating Value for the 21st Century”—is sponsored by the LBJ School and IC² (Innovation, Creativity, Capital) Institute, a UT Austin think tank. Previous conferences were held in Macau, off the coast of China, and in Lisbon, Portugal.

The international gatherings were designed to bring together leading representatives of academic, business, and government sectors worldwide to discuss the use of science and technology to foster re-

gional economic development and shared prosperity.

This year's conference will focus on political, economic, technological, ethical, and social transformations associated with the emerging global knowledge society. Topics include emerging issues in science and technology; global perspectives on technology and economic growth; managing technology companies; and tools, methods, and institutions in a knowledge society.

Field trips to some of Austin's technology-based companies, the Austin Technology Incubator, and the NASA Space Center in Houston will also be scheduled.

For more information, visit the conference Web site at <<http://www.utexas.edu/depts/ic2/austin99/>>.

Rethinking government in the information age

Is government winning or losing in the information revolution? This and other questions dealing with the impact of technology on government and the government's ability to deliver digital services to its citizens were discussed at a conference sponsored by the LBJ School and IBM.

The conference—“Rethinking Government in the Information Age”—was directed toward government agency directors and managers of information resources.

Irving Wladawsky-Berger, general manager of the IBM Corporation Internet Division, opened the conference by saying that “rethinking should be the prelude to reinventing.” According to him, the growth of the Internet, along with the changing nature of work and of government, is creating new opportunities for individual empowerment. This, in turn, will bring about institutional em-

powerment, as citizen participation increases and the flow of information rises.

Some of the new concerns related to this progress—universal accessibility and the importance of education—were also discussed by the conference participants.

Gary Chapman, director of the LBJ School 21st Century Project, was the moderator on a panel dealing with privacy and censorship. In his remarks, Chapman spoke about “smart devices,” machines that will be capable of sharing data with each other without human commands. According to him, our society is headed toward a “pervasive infosphere of buzzing digital bits that will get information from us with almost everything we do.”

Other sessions focused on ways to fund and implement technological change in the public sector.

Medicare proposed for retirees in Mexico

Health care providers, policymakers, and scholars from the United States and Mexico looked at ways to shape the future of Medicare at a conference held in February at the LBJ School.

Called “Getting What You Paid For: Medicare Benefits for Recipients Living in Mexico,” the conference grew out of a policy research project that is studying ways to enable retired Americans living in Mexico to access their Medicare benefits.

Since Medicare currently pays for few services received outside the United States, the conference focused on ways to define and promote new policies that would allow retirees—in this case, those in Mexico—to be reimbursed for some services.

One of the options discussed by the partici-

pants was a research and demonstration waiver under Medicare that would permit researchers to conduct an experiment involving retirees living in Mexico. The experiment would measure the impact Medicare coverage would have on health costs incurred by this group as well as the quality of health care they receive.

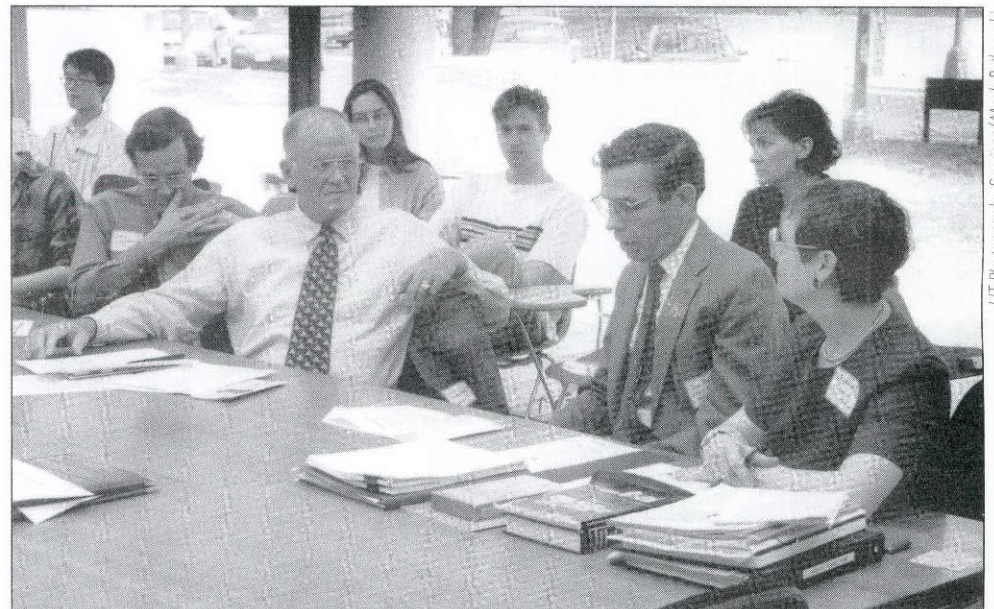
According to LBJ School Professor David Warner, who organized the event with the help of nine students, it is hard to interest individual members of the U.S. Congress in the issue despite its importance because retirees come from all over the country.

“But since there are over a million voters who live abroad, a presidential election year might be the time to advocate such an initiative,” he said.

The findings of the conference and of Warner's policy research project will be presented at the an-

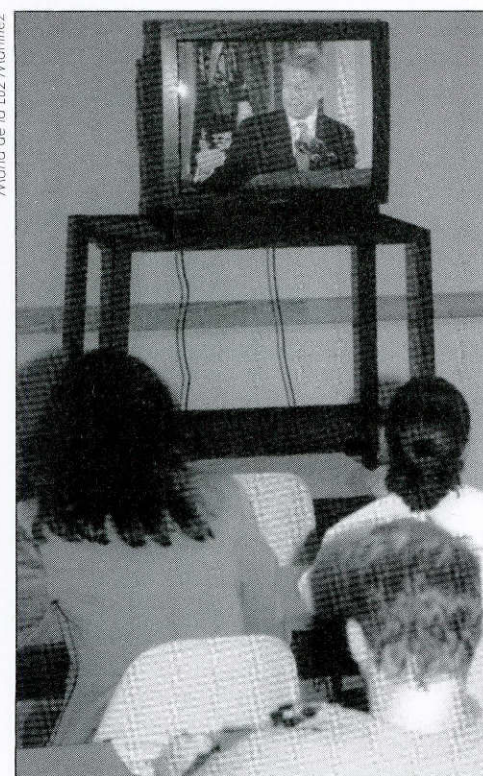
see Medicare, page 5

Sowing the seeds for a leadership center



This year, Howard Graves (in white shirt), Distinguished Visiting Tom Slick Professor of World Peace, has been talking to numerous groups about a proposed LBJ School-based Center for Ethical Leadership. In March he spoke to participants of UT Interactive, a Texas-sized open house organized by UT Austin to depict the university as a world of knowledge and discovery. In April Graves organized a symposium called “Educating for Ethical Leadership,” which was designed to foster dialogue and determine interest in leadership education and research among ethics scholars and others.

Students briefed on social security



In a satellite-linked address to college campuses across the country, President Bill Clinton discussed Social Security and its effects on college students. The LBJ School was one of the groups from 43 universities invited to participate.

NASPAA review team pays accreditation visit

A team representing the LBJ School's accrediting organization, the National Association of Schools of Public Affairs and Administration, paid a visit to the LBJ School during March.

During their visit, team members met with students, faculty, and administrators to discuss the School's Self-Study Report. The report, submitted to NASPAA last fall by a committee headed by Assistant Professor Jacqueline Angel, is used by the accrediting organization to review the School's strengths and weaknesses.

According to Associate Dean Leigh Boske, certain basic accreditation standards have to be met in terms of curriculum and minimum core faculty, but the NASPAA site-visit team is mostly interested in a school's vision. “They want to ensure that an adequate process exists by which mission and progress can be monitored and evaluated,” he said.

The LBJ School is reviewed by NASPAA every seven years.

Ethics in government conference held

A conference on ethics geared toward state legislators, agency directors, ethics advisors, general counsels, and human resource managers was co-sponsored by the LBJ School and the Texas Ethics Commission last fall. This is the third year the conference was offered.

Called “Ethics in Government: Earning the Public Trust,” the conference included discussions on the news media's heightened scrutiny of government as well as a look at the media's own ethical standards; an examination of current rules under open records and open meetings laws; a presentation on ethics issues tied to emerging technologies, such as the debate over whether monitoring employee e-mail is an invasion of privacy; and a discussion of a “Global Bill of Rights,” which touches on ethics in the international arena. Other presentations focused on ethics and leadership, lobby issues and gifts, training for ethics, mediation and the public policy dispute reso-

lution process, and privatization of government functions.

Several members of the LBJ School community made presentations and acted as moderators. These included LBJ School Professor Elspeth Rostow; Howard Graves, Distinguished Visiting Tom Slick Professor of World Peace; *Texas Monthly* Editor and LBJ School Lecturer Paul Burka; Gary Chapman, director of the LBJ School 21st Century Project; Frank Battle (LBJ Class of 1981), special assistant to the Texas Speaker of the House; Carl Reynolds (LBJ Class of 1985), general counsel for the Texas Department of Criminal Justice; Andrew W. Bowman (LBJ Class of 1995), program director, UT Austin Center for Public Policy Dispute Resolution; and Anneliese Geis, director of the LBJ School Office of Conferences and Training.

Battle and Reynolds were also on the conference planning committee.

Historic period's influence examined

LEGACY OF THE '60s

The decade of the '60s was in many ways a watershed period in U.S. history, and its influence has been varied and far reaching. To explore and celebrate this legacy, the Lyndon Baines Johnson Library and Museum and the LBJ School are sponsoring a public symposium that will bring together a distinguished group of actors and observers of the times.

The symposium will open on May 12 with a roundtable discussion by some of the reporters who covered President Johnson and some of the staff members who worked for him. Among the panelists will be Johnson White House press secretaries Bill Moyers and George Christian; Liz Carpenter, the First Lady's press secretary; Sidney Davis, former Washington bureau chief for NBC News; and Hugh Sidey, author of the *Time* magazine column "The Presidency."

The keynote address on May 13 will be given by Pulitzer Prize-winning author Arthur Schlesinger, Jr., a speechwriter for President Johnson. Others who will give addresses during the symposium are LBJ School Professor Elspeth Rostow and Joseph A. Califano, Jr., who served as President Johnson's top assistant for domestic affairs and later as President Carter's Secretary of Health, Education, and Welfare.

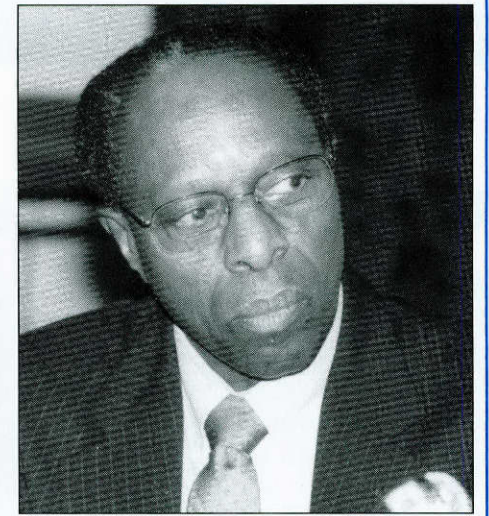
Panel sessions on May 13-14 include "The Counter-Culture Movement: Its Effect on American Life Today," moderated by Sheldon Hack-

ney, chair of the National Endowment for the Humanities; "Civil Rights—The Situation Now," moderated by Julian Bond, chair, NAACP National Board of Directors; "The Adventure in Space: Its Effect on Our Lives Today," moderated by Jim Hartz, a five-time Emmy Award winner and television producer and correspondent; and "LBJ 30 Years Later," a discussion from the perspective of historians who have written about him. The panel discussion on space also includes remarks by Walter Cronkite.

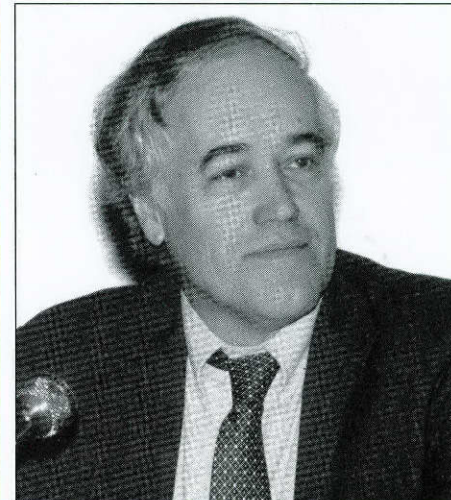
On Thursday evening, conference participants will be treated to entertainment from the 60s, which will include performances by Carol Channing, Gregory Peck, Peter Yarrow, and Van Cliburn. On Saturday the group will gather for "One More Hurrah," a barbecue and reunion hosted by Lady Bird Johnson.

A limited number of seats are available to the public for Thursday evening's event; for more information, call 512-478-7829, ext. 297. Saturday's barbecue is not open to the public.

Post-Hopwood policies analyzed



photos by Maria de la Luz Martinez



New ways of increasing minority access to higher education in the wake of the *Hopwood v. Texas* decision were discussed by a panel of Texas legislators and educators who met at the LBJ School in January.

The public conference focused on the findings and recommendations of a report issued by the Texas Commission on a Representative Student Body. The commission, appointed by the Texas Higher Education Coalition, was headed by former Lieutenant Governor Bill Hobby (upper left).

Among the many panelists who participated were LBJ School Visiting Professor Reginald Wilson (upper right), Senior Scholar Emeritus of the American Council on Education; Harvard Professor Gary Orfield (lower left), codirector of the Harvard Civil Rights Project; and UT San Antonio Associate Professor Blandina Cardenas (lower right), chair of the Educational Testing Service Board of Trustees.

Top diplomats discuss Middle East

A group of senior diplomats that included a peace negotiator and a weapons disarmament monitor shared their experiences in the Middle East and discussed the future of the region during an April conference held at the LBJ School.

Called "The Middle East in the New Millennium: Diplomatic Perspectives," the conference was organized by Professor David Eaton.

Rolf Ekeus, Swedish Ambassador to the United States and former executive chairman of the United Nations Special Commission for Iraq, was among the participants. The U.N. Special Commission was in charge of monitoring Iraq's disposal of weapons of mass destruction.

Other participants were Ambassador Fouad C. M. Cherif, Consul General of Egypt to the United States; Zion Evrony, Consul General of Israel to the Southwest and a key figure in the Middle East peace process; Shafeeq Ghabra, di-

rector of information, Kuwait Embassy to the United States; David Jaeger, Vatican representative to Israel; U.S. Air Force Lieutenant General Arlen "Dirk" Jameson, a retired officer whose military service includes leadership positions in the Gulf War; and Bishara A. Bahbah, a member of the Palestinian delegation to the ongoing multilateral peace talks.

Divided into two sessions—one on the near East and the other on the Gulf region—the conference included discussions on Egypt and Israel, the future of the Palestinian Authority, relations of the three faiths, prospects for democratic reform in the Gulf and Middle East, and potential military threats in the new millennium.

The conference was sponsored by the LBJ School, the UT Austin Center for Middle Eastern Studies, and the Graduate School.

School prepares lawmakers for legislative session



The biennial Pre-Session Legislative Conference, cosponsored by the LBJ School and the Texas Legislature, met in late fall to discuss key issues facing the 76th Legislature. Texas Lieutenant Governor Rick Perry (left) was among this year's speakers.

Medicare continued from page 4

annual meeting of the United States Mexico Chamber of Commerce, which will take place in Washington in May. The information will also be shared with high-level U.S. and Mexican policymakers at a conference in Cuernavaca in June.

Some of the featured speakers at the Austin conference included Larry Meagher, president of the Dallas-based International Hospital Corpora-

tion; Dr. Andrew Nichols, a member of the Arizona Legislature and the U.S. Mexico Border Health Association; and Enrique Ruelas, president of Qualimed, a company that certifies hospitals in Latin America.

The conference was funded primarily through a grant from the William and Flora Hewlett Foundation.

AN ELIT

University honors Ken Apfel

U.S. Social Security Commissioner Kenneth S. Apfel's outstanding career achievements are being recognized by UT Austin through a new Graduate School Distinguished Alumnus Award that was announced this spring.

As part of the tribute, a \$5,000 fellowship has been set up by the university in Apfel's name. The fellowship will be awarded to an LBJ School graduate student for the 1999-2000 academic year.

Apfel, who graduated from the LBJ School in 1978, will be honored at the UT Graduate School Convocation for master's degree recipients on Saturday, May 22. He will also be the keynote speaker at the LBJ School Graduation Convocation on that same day (see story, page 10).

A distinguished career

Apfel, who was sworn in as Commissioner of Social Security in 1997, is the first Senate-confirmed Commissioner of the Social Security Administration since it became an independent federal agency in 1995. His term expires in 2001.

As Commissioner of Social Security, he administers the Social Security Retirement, Disability, and Survivors Insurance program that pays \$353 billion annually in benefits to 43.7 million beneficiaries, as well as the Supplemental Security Income program that provides cash assistance to 6.5 million aged, blind, and disabled people with limited income and assets.

Prior to his appointment as Commissioner, Apfel served as Associate Director for Human Resources at the Office of Management and Budget in the Executive Office of the President. His responsibilities included budget, policy, and management review of all the human resource agencies of the federal government.

In March 1993, Apfel was appointed by Presi-



U.S. Social Security Commissioner Ken Apfel—a graduate of the LBJ School—has met with students various times during the past two years. This fall, he participated in a videoconference on social security reform with students enrolled in Assistant Professor Jacqueline Angel's policy development class. In May, Apfel will be the commencement speaker during the School's 28th graduation convocation. In this photo, he is shown at a 1997 brown bag talk held at the LBJ School.

dent Clinton to serve as Assistant Secretary for Management and Budget at the U.S. Department of Health and Human Services. In that position, he was responsible for formulating and executing the third largest budget in the world—a \$700 billion budget administered nationwide by a staff of 125,000. During his tenure, he served as a principal on the Health and Human Services Secretary's task force to elevate the Social Security Administration to independent agency status.

Before joining the Clinton administration, Apfel held positions as legislative director for Senator Bill Bradley, staff member for the U.S. Senate Budget Committee, and a presidential management intern at the U.S. Department of Labor.

Alumni Association gets career services award

The Texas Campus Career Council, which is composed of all the career services offices at UT Austin, has singled out the LBJ School Alumni Association as one of its first recipients of the Robert Murff Excellence Award. The award is named in honor of the founder of the UT Career Center and recognizes individuals or organizations who have demonstrated outstanding support of the university's career services.

At a May 5 luncheon held at the UT Club, Anna Bryan-Borja, immediate past president of the Alumni Association, and Kim Smith, president of the Association's Austin chapter, accepted the award on behalf of the national alumni group. Four other winners—a UT dean, a faculty member, and a student as well as a company recruiter—were also honored. The LBJ School Alumni Association was the only association honored this year.

LBJ School Placement Specialist Debra Dzwonczyk, who nominated the Alumni Association for the award, described the group as a "vital network" that helps LBJ School graduates attain success in their chosen fields.

"Since 1972, when about a dozen students first

graduated from the LBJ School, alumni of all the classes have freely offered significant help to current students," she said.

Dzwonczyk listed activities such as the career conversations series and the annual alumni dinners program as examples of how alumni volunteer their time to discuss career options with students and offer valuable insights into a variety of fields. In addition, the large alumni network—which now numbers about 2,000—helps regularly by sending job and internship postings to the School, relaying information about professional development opportunities, and lobbying their own employers to hire LBJ School graduates and interns.

In addition, many alumni hire or supervise LBJ School interns or graduates, make themselves available to answer questions from students, and organize and host a job and internship networking event in Washington, D.C., during spring break.

Texas Campus Career Council President Michael Powell described the LBJ School Alumni Association's support as "immeasurable" and said it was an honor for the council to be associated with the alumni group.

Graduates' sphere of

Across the country,
state, and
of the
en

Tim Delaney's distinguished service

His performance—and victory—when he faced the U.S. Supreme Court in 1997 is described as brilliant by his colleagues.

His ethical standards are grounded in the teachings of his mentor, Barbara Jordan.

His tireless efforts on behalf of his community have touched and transformed many lives.

He is Tim Delaney—a public attorney and community leader who has integrated his LBJ School training into an impressive career of public service.

A 1983 joint degree (law) graduate of the LBJ School, Delaney became Arizona's Chief Deputy Attorney General in January. He is also the 1998 winner of the LBJ School Alumni Association's Distinguished Public Service Award.

As Chief Deputy Attorney General, Delaney



Tim Delaney, shown here with his wife Betsy, shows off his Distinguished Public Service award.

serves as the Attorney General's chief of staff and chief adviser. He is also the chief legal and operational officer for the Attorney General's Office, which has more than 300 lawyers, 900 employees, and a budget of over \$63 million.

Until his promotion in January Delaney served as Arizona's Solicitor General and was in charge of the state's civil appeals in all state and federal courts. This included a case he argued successfully before the U.S. Supreme Court and three other victories that Arizona won before the U.S. Supreme Court.

Prior to joining the Attorney General's Office in January 1995, Delaney was a partner and director with the law firm of Brown & Bain. There, he worked on a wide variety of civil matters, with particular emphasis on media law and government relations.

In 1992, Delaney helped conceive, draft, and lobby for enactment of Arizona's Public Service Orientation Act, which established mandatory ethics training for every state officer, employee, and board or commission member. He also is responsible for the development of ethics guidebooks for public servants employed by the City of Phoenix and the State of Arizona.

Delaney has been active in his profession at the national, state, and local levels and has achieved recognition at each level. Among these honors is the 1996-97 Marvin Award, presented by the National Association of Attorneys General. Nominated for "improving the practice of the States before the United States Supreme Court," he was chosen from a pool of 10,000 eligible assistant attorneys general across the country.

Other honors include a Freedom of Information Award presented in 1998 by the Arizona Newspapers Association for his work enforcing the state's Open Meeting Law. In 1996 the City of Phoenix dedicated "The Delaney Family Background" at Royal Palm Park to honor Delaney's public service.

As a leader in his community, Delaney has successfully combined his expertise in the fields of law and public affairs with his belief in volunteerism. He has served as chair of the Phoenix Parks and Recreation Board; member of the Governor's Regulatory Review Council and the Arizona Elec-

THE CORPS

Influence widens

—at the national, local levels—graduates

LBJ School are

emerging as important

leaders in their

communities. Some

of these alumni

and their recent

achievements

are featured

here.

Cognized

tion Reform Study Committee; president of Valley Leadership; and cofounder and president of the Valley Citizens League, a nonpartisan citizens forum that serves as a catalyst for individuals to initiate public policy legislation.

In his letter of recommendation for the Distinguished Public Service Award, Arizona Attorney General Grant Woods described Delaney's ability to perceive the interests of the state as a whole in fashioning his advice.

"He does not give in to the sometimes short-term interests that too often affect those who pose the questions," he said. "I know he credits his good, solid background from the LBJ School of Public Affairs. While I suspect that a healthy dose of common sense also helps shape his opinions, good training of good minds never hurts either."

Another supporter noted that Delaney, as a former student of LBJ School Professor Barbara Jordan, provides "evidence that her spirit is alive and well and living in Phoenix, Arizona."

Jan Hart Black heads Dallas Chamber of Commerce



Jan Hart Black (LBJ Class of 1975) became the first woman to head the Greater Dallas Chamber of Commerce when she was named president in February.

Born and raised in Dallas, Hart Black was Dallas City Manager from 1990 to 1993. Since leaving

city hall, she has been a managing director at the investment banking firm of Bear Stearns & Co. She also has been a visiting faculty member at the LBJ School.

The *Dallas Morning News* described the

Bill Owens is first LBJ graduate elected governor

When Bill Owens (LBJ Class of 1975) was elected Governor of Colorado last fall, he became the first LBJ School graduate to capture the gubernatorial seat in any state. He is also the first Republican in 24 years to win the top post in Colorado.

In his first three months as Governor, Owens has worked to limit state spending, improve highways, and create permanent income tax cuts for Colorado citizens. He came into office promoting a plan to use sales taxes to finance highway construction and cut income tax revenues by about \$200 million.

Owens also hopes to promote economic development and attract more companies to Colorado. In February he created a state Office of Innovation and Technology to work on tax and regulatory reform issues, worker training, and company recruitment.

According to the *Denver Rocky Mountain News*, Owens said he aims to "make Colorado the most technologically friendly state in the country" and run it more like a Fortune 500 company than a public entity. "We are going to do this in a very unbureaucratic, private-sector-oriented way," Owens said.

In his inaugural speech, Owens said he wanted to focus on potential rather than past accomplishments or limitations.

"I believe that there's one thing we can do—one central guiding principle that should govern virtually everything we do: we can work to expand opportunity," Owens said.

Owens was one of 12 governors this spring who endorsed Texas Governor George W. Bush in the



Bill Owens is sworn in as Colorado's 40th governor.

2000 presidential election. Bush still has not announced formal candidacy, but has made statements indicating that he is likely to run.

Owens' press secretary, Dick Wadhams, said Owens endorsed Bush because the two governors share similar stances on education and welfare reform. They have known each other for 28 years, since Owens volunteered on a campaign of Bush's father, who ran for the U.S. Senate while Owens was an undergraduate at Stephen F. Austin State University.

Before becoming Colorado's 40th Governor, Owens had served as State Treasurer and as a member of the Colorado House of Representatives and Senate. As a legislator, Owens sponsored successful legislation in the areas of welfare reform, child abuse, education, legal reform, and criminal justice.

In addition to his work in the public sector, Owens has worked as executive director for a Colorado trade association and as a management consultant for a Washington, D.C., accounting firm.

C. Kim Goodwin receives Outstanding Young Texas Ex Award

C. Kim Goodwin, who obtained joint degrees from the LBJ School and the Graduate School of Business in 1987, is among the recipients of this year's Outstanding Young Texas Ex Award. The award is presented annually by the Ex-Students' Association to four UT Austin alumni under the age of 41 who have excelled in their fields.

Goodwin is currently a senior vice president with American Century Investments in Kansas City, Missouri. A nationally recognized portfolio

manager, she leads the management team of American Century Investments' American Century Growth Fund, a \$7.5 billion flagship fund. She also serves on the UT Austin's MBA Investment Fund Board of Advisors.

The award will be presented during the 1999 Outstanding Young Texas Ex Awards presentation and reception on Saturday, May 22. After the reception, the award winners who wish to attend UT Austin's 116th Commencement will

be platform guests at the ceremony, where they will be introduced by President Larry Faulkner. Earlier in the day, Goodwin will offer comments at the LBJ School Graduation Convocation.



Schwab leaves LBJ School for new position

Three years after becoming the LBJ School's first development officer, Carlton Schwab (LBJ Class of 1983) left the School in January to become the president and chief executive officer of the Texas Economic Development Council.

During his tenure at the LBJ School, Schwab worked on several fundraising campaigns and raised over \$2 million. Two of the campaigns were memorial projects—one to establish a chair in ethics and political values in Barbara Jordan's name, and the other to fund a summer internship in the name of the late Steven Lowell Spinner (LBJ Class of 1984).

Schwab also organized a major campaign to establish the Max Sherman Chair in State and

Local Government, which was created when Sherman retired from the deanship of the LBJ School. In addition, Schwab worked on establishing an endowed professorship in the name of Lynn Anderson when he retired after more than 50 years of work as a teacher, researcher, and administrator at UT Austin.

At the time of his departure, Schwab was working on the development of two new centers—the Center for Ethical Leadership and the Southwest Center for Philanthropy, Volunteerism, and Non-profit Management. He had also started a fundraising campaign to create an endowment for the LBJ School-based Center for the Study of Human Resources.

New books discuss wage inequality, colonias, and other issues

Several books written and edited by LBJ School faculty members have been released, stirring national, state, and local interest. The books are described below.

Created Unequal

In early fall, soon after the release of his book *Created Unequal: The Crisis in American Pay*, Professor James Galbraith received widespread attention in the national media. This included rave reviews in the *Washington Monthly*, which labeled it "brilliant and iconoclastic,"

and the *Los Angeles Times*, which described it as "elegant."

In December, *Texas Monthly* featured Galbraith in a two-page spread applauding his commitment to his economic ideas. The article was headlined "He Told Us So" and focused on Galbraith's views on unemployment and inflation.

Galbraith also appeared as team leader in a two-hour nationally televised "Firing Line" debate that aired in December and January on the abolition of the welfare state.

For more information about the book, pub-

lished by Free Press, visit the Simon & Schuster Web page at <<http://www.simonsays.com>>.

Colonias and Public Policy in Texas and Mexico

Professor Peter Ward was honored by the Mexican-American Legislative Caucus and AT&T at a March reception to promote his new book, *Colonias and Public Policy in Texas and Mexico: Urbanization by Stealth*.

Ward is the first recipient of a new award established by AT&T to honor books published by the University of Texas Press. At the reception, more than 100 members of the Texas Legislature received signed copies of the book and had a chance to speak with Ward about proposals to improve conditions in colonias, which are unincorporated communities along the Mexican border.

The book presents findings of a major study of colonias in three border metropolitan areas. By comparing Texas colonias with their Mexican counterparts and describing how Mexican governments have worked with colonia residents to make physical improvements and upgrade services, Ward presents Texas policymakers with a model they can emulate.

To order copies, visit the UT Press Web site at <<http://www.utexas.edu/utpress/books/warcol.html>>.

City Government That Works

City Government That Works: The History of Council-Manager Government in Texas is the first comprehensive history of city government in the state.

Written by Professor Emeritus Terrell Blodgett and published by the Texas Municipal League, the book begins in 1913 and traces the campaigns for the adoption of the council-manager plan of government in 14 major Texas cities.

Many new facts are introduced by Blodgett to describe the development of this form of local government, which is used in 94 percent of the state's home rule cities. Sources include local government records, historical newspaper files, and personal interviews.

Twenty-nine former elected officials and city managers noted for their outstanding community leadership are profiled. The book also includes 41 appendixes, including a chronological listing of city managers serving the 284 home rule council-manager cities since adoption of the plan.

Book order information is available on the Texas Municipal League Web home page at <<http://www.tml.org/>>.

Women's Participation in Mexican Political Life

Edited by Associate Professor Victoria Rodríguez, *Women's Participation in Mexican Political Life* is the first book on this topic to be published in the United States.

The book analyzes the increasingly important political presence of women in Mexico and examines their roles in the country's process of political change and democratization. Composed of 15 original essays by well-known Mexicanist, Latin Americanist, and gender scholars from Mexico, the United States, and Europe, the book analyzes the different forms of women's political participation and activism in Mexico.

The book was released last fall by Westview Press. To obtain more information, call 1-800-386-5656.

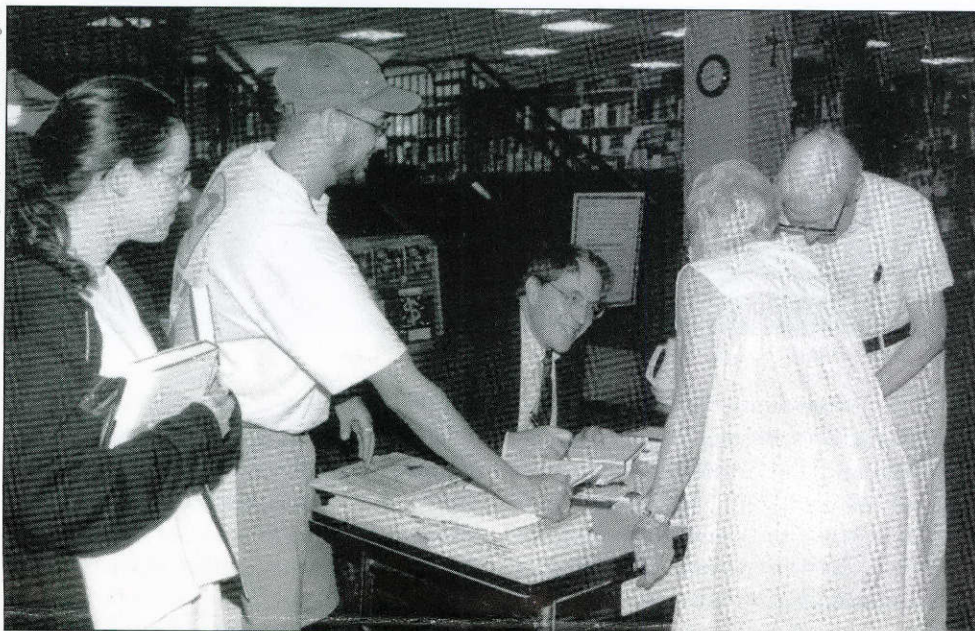
Public Policy and Community

Public Policy and Community: Activism and Governance in Texas is a collection of essays that explore how low-income citizens in Texas have successfully affected public policy.

Edited by Professor Robert H. Wilson, the book is built around six case studies that cover such issues as education finance and reform, local infrastructure provision, environmental protection, and indigent health care. The research shows how communities gain recognition for themselves and their issues, how policy agendas are defined, how communities mobilize technical and institutional resources, and how coalitions are formed to accomplish goals.

The book is published by the University of Texas Press (<http://www.utexas.edu/utpress/books/wilpub.html>).

UT Photography Services/Beth Magee



Following a talk at a popular Austin bookstore, Professor James Galbraith signs copies of his book, *Created Unequal*. During the fall Galbraith discussed his ideas in numerous venues that included the *New York Times* and the "Lehrer News Hour."

LBJ School research showcased

The LBJ School is featured in the latest issue of *Discovery*, a UT Austin publication that showcases research and scholarly activities at the university.

The magazine—published and distributed by the UT Office of Public Affairs—includes a foreword by Texas Governor George W. Bush, a profile of U.S. Social Security Commissioner Kenneth Apfel (LBJ Class of 1978), an introduction by Dean Edwin Dorn, and eight articles by LBJ School faculty members.

Articles include "Texas Colonias" by Peter M. Ward, "I Can Do It!" by Lodis Rhodes, "Back to Shared Prosperity" by Ray Marshall, "The Wage Group" by James Galbraith, "Growing Old in

Multicultural America" by Jacqueline Angel, "Understanding Urban Texas" by Robert Wilson, "Women in Mexican Politics" by Victoria Rodríguez, and "State Programs for Ports" by Leigh Boske.

The magazine also features the School's major research units and special programs—the Center for the Study of Human Resources, the Texas Institute for Public Problem Solving, the 21st Century Project, and the U.S.-Mexican Policy Studies Program.

Discovery can be accessed on the Internet at <http://www.utexas.edu/admin/opa/discovery/disc1998v15n2/disc_issue.html>. The LBJ School issue is Volume 15, Number 2.

Tolo, Thomas win teaching awards

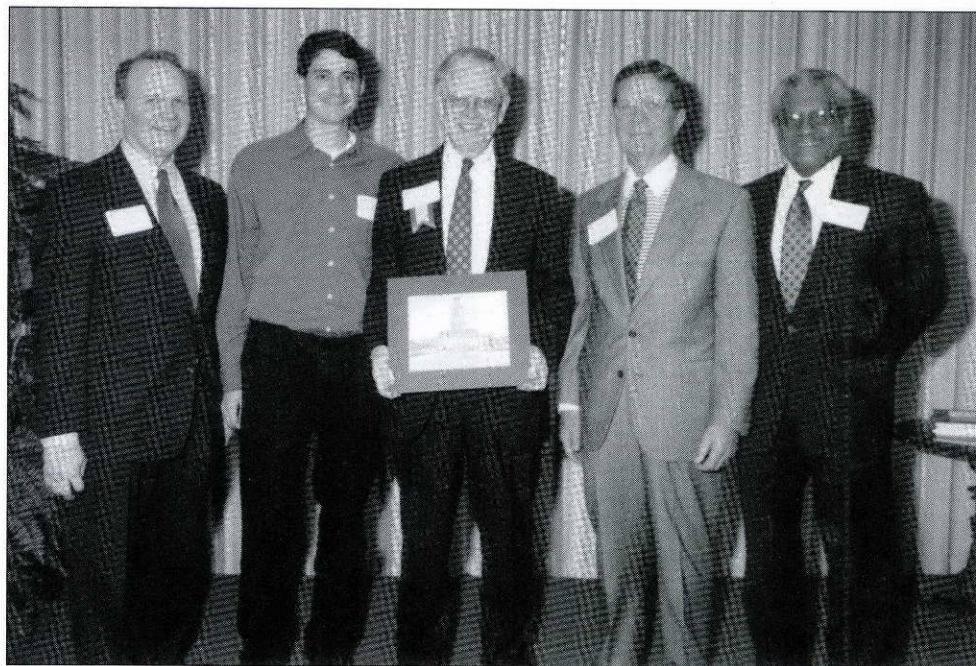
LBJ School Professor Kenneth Tolo and second-year student Adam Thomas were chosen by students to receive 1998-99 Texas Excellence Teaching Awards. Administered by the UT Ex-Students' Association, the awards are part of a university-wide program that promotes excellence in teaching by recognizing outstanding faculty members, teaching assistants, and advisers.

During an LBJ School reception held in the winners' honor on December 1, TETA Committee Cochair Ben Crawford said Tolo was praised by his nominators for his genuine commitment to students and to their education. In one nomination, a student described Tolo as a "demanding

teacher who brings out the most in his students," an "extremely knowledgeable and able manager," and a "champion of his students."

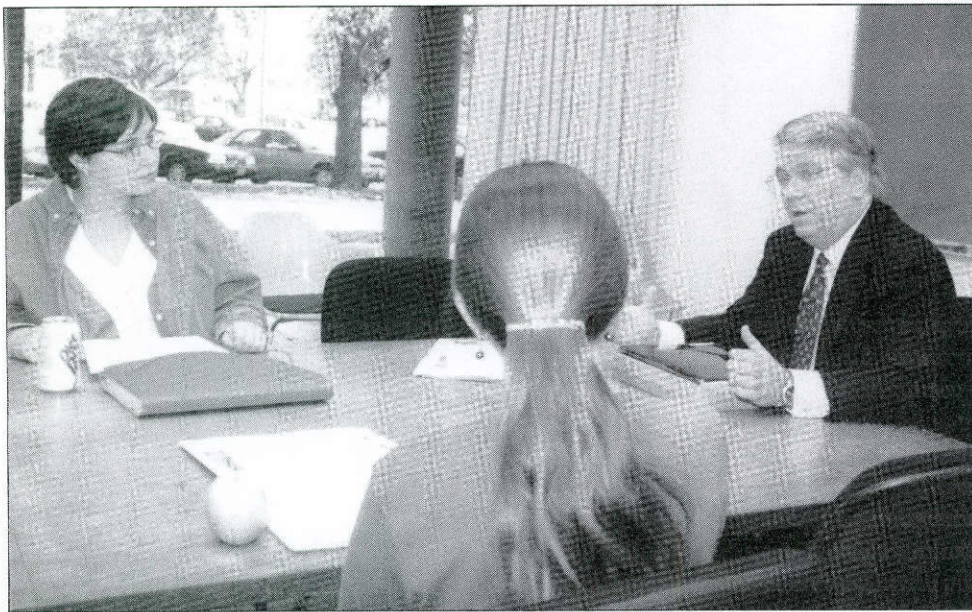
This marks the second time that Tolo's work in the classroom has been honored; he first received the teaching award in 1992-93.

Thomas, a teaching assistant in Applied Quantitative Analysis, won this year's award for his ability to explain difficult concepts and for his accessibility. "He is always accessible to us for questions and explanations," wrote one student. "He encourages our thought processes, both affirming our progress and challenging us to do better."



Teaching award winner Ken Tolo (center) is flanked by (left to right) UT Austin President Larry Faulkner; Ben Crawford, cochair, LBJ School Texas Excellence Teaching Award selection committee; LBJ School Advisory Council member Larry Temple, who is also a member of the UT Ex-Students' Association Executive Council; and LBJ School Dean Edwin Dorn. Second-year student Adam Thomas, who also received an award, is shown on page 11.

Meadows holds Bentsen Chair



Curtis Meadows, Jr., was appointed the Visiting Lloyd M. Bentsen Jr. Chair in Government/Business Relations for the spring semester. An LBJ School adjunct faculty member for six years, Meadows taught a class on the management and operation of nonprofit organizations. He is also a member of the LBJ School Advisory Council.

Sherman named Texan of the Year



LBJ School Professor Max Sherman was honored as the 1999 Texan of the Year at the 33rd Annual Texas Legislative Conference in March. This year's event, sponsored by the Greater New Braunfels Chamber of Commerce, included appearances

by Texas Lieutenant Governor Rick Perry and Texas House Speaker James E. "Pete" Laney.

The award recognizes outstanding service in the field of public affairs for the benefit of the state of Texas. Past recipients include James A.

Baker III, Lloyd Bentsen, Dolph Briscoe, Bob Bullock, George and Barbara Bush, John B. Connally, Phil Gramm, William P. Hobby, Kay Bailey Hutchison, Leon Jaworski, Lady Bird Johnson, Barbara Jordan, and John Tower.

In addition to being honored at the event, Sherman moderated a panel on ethics in government. The panel included *Texas Monthly* Editor Paul Burka, who teaches at the LBJ School.

Sherman, a former dean of the LBJ School, has also served as Texas State Senator, president of West Texas State University, and Special Counsel to the Governor. Currently he teaches courses on ethics and state and local government at the LBJ School.

Gary Chapman will help select prestigious Turing Award winner

Gary Chapman, director of the LBJ School's 21st Century Project, has been appointed to the selection committee for the Turing Award, the world's highest award for achievements in computer science.

The Turing Award is conferred annually by the Association for Computing Machinery, the international professional society of computer scientists. It is named for British mathematician Alan M. Turing, the "father" of modern digital computing. This year the award will be presented in a ceremony at the Waldorf-Astoria Hotel in New York City on May 15th.

Selection committee chairman Ed Lazowska, who heads the computer science department at

the University of Washington, said that Chapman would provide "invaluable perspective" on the impact of the technical achievements that the Turing Award seeks to recognize.

"We're delighted that Gary Chapman, the leading thinker in the social implications of computing, has agreed to join the Turing Award selection committee," Lazowska said.

Chapman is the former executive director of Computer Professionals for Social Responsibility. In addition to heading the 21st Century Project, he writes a syndicated column for the *Los Angeles Times* and teaches at the LBJ School. Earlier this year, the *Austin American-Statesman* named him one of its "10 to Watch in 1999."

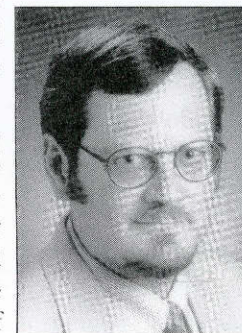
Flamm, Auerbach join LBJ faculty

Two new permanent faculty members joined the LBJ School last fall—Kenneth S. Flamm, who holds the Dean Rusk Chair in International Affairs, and Robert D. Auerbach, who was appointed as a professor of public affairs.

Kenneth Flamm

An expert on international trade and the high technology industry, Flamm teaches classes in micro-economic theory, international trade, and defense economics.

From 1993 to 1995, he served as Principal Deputy Assistant Secretary of Defense for Economic Security and Special Assistant to the Deputy Secretary of



Defense for Dual Use Technology Policy. He was awarded the Department's Distinguished Public Service Medal in 1995 by Defense Secretary William J. Perry.

Prior to his service at the Defense Department, Flamm spent 11 years as a senior fellow in the Foreign Policy Studies Program at Brookings.

He has also been an adviser to the Director General of Income Policy in the Mexican Ministry of Finance and a consultant to the Organization for Economic Cooperation and Development, the World Bank, the National Academy of Sciences, the Latin American Economic System, the U.S. Department of Defense, the U.S. Department of Justice, the U.S. Agency for International Development, and the Office of Technology Assessment of the U.S. Congress.

Flamm, who has a Ph.D. in economics from the Massachusetts Institute of Technology, has been a professor of economics at the Instituto Tecnológico Autónomo de México in Mexico City, the University of Massachusetts, and George Washington University.

Faculty Notes

Chapa promoted to full professor

LBJ School Associate Professor and demographics expert Jorge Chapa was promoted to full professor in December.

Chapa's teaching and research have focused on race relations, minority presence in higher education, and applied demographic analysis. He is on leave from the LBJ School this year at Michigan State University, serving as interim director of the Julian Samora Research Institute.

Chapa coauthored *The Burden of Support*, a book that examines the social, economic, and political consequences of ethnic population trends in California. He received his Ph.D. in sociology from the University of California at Berkeley.

After the Hopwood court decision, Chapa helped to craft a new policy that automatically admits Texas high school students in the top 10 percent of their graduating class to public Texas universities. For several years he was UT Austin's associate dean of graduate studies, serving concurrently as director of the university's Graduate Opportunity Program.

Rodríguez delivers speech in Mexico

LBJ School Associate Professor Victoria Rodríguez was invited by the U.S. State Department to deliver the keynote speech at a February meeting on "Federalism in North America" at the Tecnológico de Monterrey in Mexico.

About 500 people attended the event, which was cosponsored by the American Consulate in

Monterrey and the International Relations Department of the Tecnológico de Monterrey. Rodríguez spoke on "The Evolution of Federalism in Mexico and the United States."

Barbara Jordan biography released

The late Barbara Jordan—at various times a U.S. Representative, Texas State Senator, and LBJ School professor—is commemorated in a new book published in December by Bantam Books.

Barbara Jordan, American Hero was written by Mary Beth Rogers, another former LBJ School professor who is now the chief executive officer for public television station KLRU in Austin. The book chronicles Jordan's life and achievements and looks behind the veil of privacy she maintained until her death in 1996.

Jordan was the Lyndon B. Johnson Centennial Chair in National Policy at the LBJ School from 1979 until 1996. Since her death, the School has named an endowed chair in her honor and hosts the Barbara Jordan Memorial Forum on Diversity in Public Policy each February around the time of her birthday (see story, p. 11).

Wilson holds distinguished chair in São Paulo

While on leave during the spring semester, LBJ School Professor Robert Wilson taught two classes in one of Brazil's top graduate programs in public administration. As the Phillips Corporation Distinguished Visiting Chair at the Getulio Vargas Foun-

dation (FGV) in São Paulo, Wilson also advised doctoral students and worked on two writing projects. In addition, he participated in a UT Austin/FGV exchange program funded by the Ford Foundation.

Wilson is the Mike Hogg Professor in Urban Policy and director of UT Austin's Urban Issues Program.

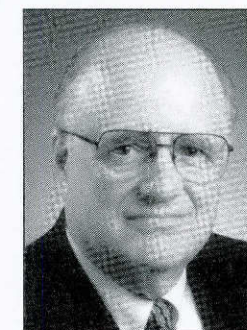
Hamilton returns from Oxford

Professor Dagmar Hamilton returned to the LBJ School this spring after spending a term at the University of Oxford in England. She was a visiting fellow at the Institute of European and Comparative Law.

During her time in Britain, Hamilton lectured at Oxford's Center for Sociological Studies and also spoke to the political science department at the University of Edinburgh in Scotland. At both places, she discussed the subject of constitutional grounds for impeachment. Hamilton served on the legal staff of the House Judiciary Committee during the impeachment inquiry of President Nixon in 1973 and 1974.

In October, Hamilton was invited back to the United States for a dinner at the U.S. Supreme Court to celebrate the 100th anniversary of Justice William O. Douglas' birth. Hamilton was a research associate and editor for Douglas on seven books, including his autobiography. She teaches a seminar at the LBJ School and Law School that focuses on Douglas' ideas and their relation to current policy.

Robert Auerbach



Auerbach is a specialist in money and banking with extensive experience in central bank politics and activities. He has a Ph.D. in economics from the University of Chicago, where he studied under Milton Friedman.

At the LBJ School, Auerbach teaches courses in macroeconomic policy and the Federal Reserve.

From 1976 to 1981 and from 1992 to 1998 he was an economist with the U.S. House of Representatives Committee on Banking and Financial Services, serving under four committee chairmen or ranking members: Henry Reuss, Fernand St Germain, Henry B. Gonzalez, and John LaFalce. Auerbach assisted the committee in carrying out its Federal Reserve oversight functions and hearings during the tenure of four Federal Reserve chairmen: Arthur Burns, William Miller, Paul Volcker, and Alan Greenspan.

Auerbach also served as an economist in the U.S. Treasury's Office of Domestic Monetary Affairs during the Reagan administration and as a financial economist in the U.S. Federal Reserve System during the Ford administration.

Auerbach has been a professor of economics at the American University in Washington, D.C., and a professor of economics and finance at the University of California-Riverside.

Graduation Convocation set for May 22

U.S. Social Security Commissioner Ken Apfel and C. Kim Goodwin, two distinguished LBJ School alumni who are being honored by UT Austin this spring, will be special guests at the 1999 LBJ School graduation convocation. The ceremony is scheduled for Saturday, May 22, at 11 a.m. in Bates Recital Hall.

Apfel, who will deliver the commencement address, and Goodwin, who will offer brief remarks about her career, are featured on pages 6-7 of this issue of *The Record*.

After the ceremony, this year's graduates will be honored at a reception in the Thompson Conference Center.

Five doctoral students get degrees

Five LBJ School students successfully defended Ph.D. dissertations last semester, becoming the largest class to graduate in the program's six-year history.

Stephen Becker, Maureen Berner, Reid Cramer, Alberto Levy, and Judith Mariscal all earned their doctorates in December. Ph.D. Program Coordinator Chandler Stolp said 27 students have enrolled in the program since its inception, and three had finished prior to this year.

"It's more than just a ripple," Stolp said of this year's unusually large block of graduates. "We're not going to have that many (graduating at once) for a long time."

Stolp said the Ph.D. program is intended to remain small—the aim is to enroll approximately five new students a year. Students in the program must pass written and oral exams as well as propose, write, and defend a dissertation.

The newly published dissertations are on a variety of topics. Becker's dissertation dealt with education policy in Texas; Berner's was in budgetary decision-making; Cramer looked at aspects of urban policy; Levy wrote on electric utility regulation policy; and Mariscal studied the privatization of the telecommunication industry in Mexico.

LBJ Journal publishes two issues

For the first time in its history, the editorial board of the *LBJ Journal* has published two issues this year. One issue is the *Journal's* 11th print edition; the other is an electronic edition.

The Web edition of the magazine, called *Forum Online*, was published in December and contains feature articles, editorials, and an interactive sounding board.

The three features are: "The Constitutional Balance of Powers: The Independent Counsel and the Presidency" by John W. Stickels; "Searching for Effective Governance at the Bureau of Indian Affairs" by Matthew de Ferranti; and "The Labor Element in Yemeni-Saudi Relations: A Lasting Consequence of the Gulf War" by Peter C. Lyon.

A section called "Our Turn" includes a guest editorial entitled "End It at the Polls" by Professor James K. Galbraith and two other pieces—one by Michael Collins on "Hopwood: The Battle of Interpretations" and another called "Clinton Wins, but We All Lose" by Anthony Wier.

The print edition of the *Journal* will be pub-

lished and distributed in late May. The issue will include new articles and features in the traditional format of the *Journal*, which is now in its 11th year. An electronic version of this edition will also be posted on the Web.

This year's managing editors are Leigh Sebastian (fall semester only) and Whitt Orsburn; associate editors are Jose de la Torre, Cara Devetski, Kathy Faliski, Sharon Mastracci, Erik Peterson, Jennifer Somers, Eva Stahl, Anthony Wier, and Rebecca White.

The *Journal* is written, edited, and produced by students and is distributed to members of the LBJ School community, public policy schools, and policy professionals. An editorial board composed of first-year, second-year, and joint-program students is responsible for editing submissions and overseeing the production process.

To access *Forum Online*, the 11th print edition of the *Journal*, and previous editions, visit <http://uts.cc.utexas.edu/~journal/Default.htm>.

Ph.D. students form research group

A group of LBJ School doctoral students and several of their counterparts from the UT Austin Government Department and Graduate School of Library and Information Science have formed the UT Inequality Project. Organized by LBJ School Professor James Galbraith, the research group's mission is to measure changes in industrial earnings and wage inequality, and develop new ways to measure and evaluate industrial change in the global economy.

Over the past year, the group has had various work published in scholarly journals and pre-

sented papers at meetings of the American Philosophical Society and the American Economics Association. The group has also obtained a contract with Cambridge University Press to develop its research into a book.

Financial support for the project is provided by the Ford Foundation, the Jerome Levy Economics Institute, UT Austin, and the LBJ School.

The group is housed in the Government Department. Their Web site—located at <http://utip.gov.utexas.edu/>—contains working papers and other research that is in progress as well as other information about the project.

The LBJ School Experience

Students juggle academics, public service, fun

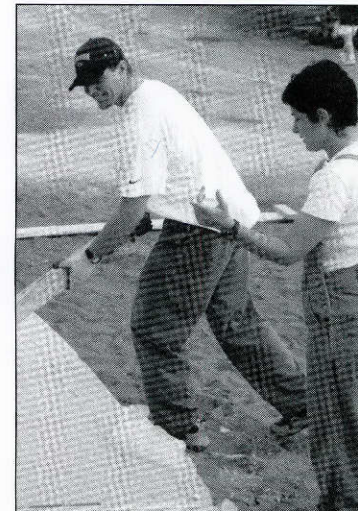
MANY ELEMENTS CONTRIBUTE to the spirit of community that exists among LBJ School students. Throughout the year, students interact often through research and study groups, special interest programs, and student government. This fall and spring, students engaged in a wide variety of extracurricular activities that ranged from debates to games and from parties to public service projects.

Photos by second-year student Kim Upham except as noted.

Helping Out

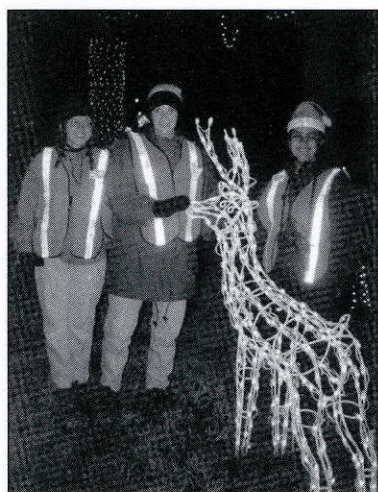


Rebecca Christie (right) helps out in the children's corner of the Lady Bird Johnson Wildflower Center during a public service day sponsored by the Community Service Organization.



Greg Pulliam (left) was among the 350 UT volunteers who helped build 12 houses in 12 days through a Habitat for Humanity project.

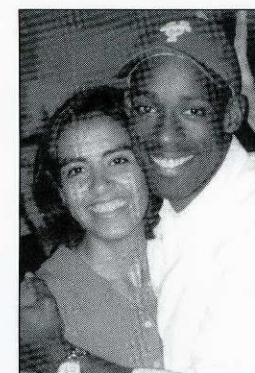
Party Time!



Kara Sheldon, Annabeth Stem, and Mayela Sosa (left to right) helped the City Parks and Recreation Department with its annual Trail of Lights exhibit in December.

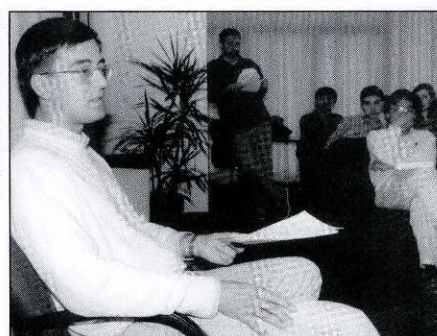


A Halloween party gave Mike Hall (shown here with a friend) a chance to forget about academic deadlines for a while.

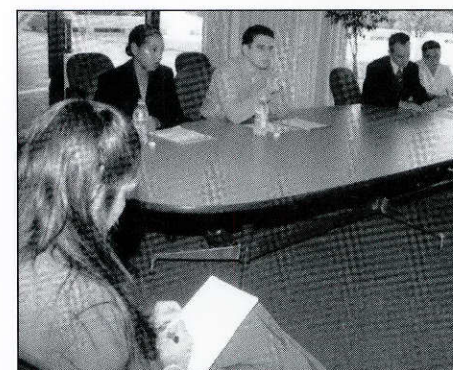


Graduate Public Affairs Council President Olga Garcia and Michael Collins were among the students who showed up for an appreciation social organized in honor of Graduate Adviser Pat Wong.

The Pros and Cons



First-year student Filip Gecic, a native Serbian from Belgrade, gave personal insights into the Kosovo conflict during a brown bag talk in April.



The Public Affairs Alliance for Communities of Color sponsored debates this year on such issues as affirmative action and Governor George W. Bush's support of minority interests. Sylvie Volel, Steve Bruno, Jeremy Mazur, and Orson Aguilar (left to right at table) are shown here.

Barbara Jordan Forum tackles civil rights, racial reconciliation

Using Barbara Jordan's name as their banner, LBJ School students and administrators organized a forum in February that focused on such vital issues as diversity in public policy, higher education and civil rights, and racial reconciliation.

The forum featured a proclamation read by Austin City Manager Jesus Garza (LBJ Class of 1977) that declared February 20, 1999, as "Barbara Jordan Memorial Forum Day." It also included a keynote address by Texas Senator

Rodney Ellis (LBJ Class of 1977) and a roundtable discussion on race relations by a group of Austin leaders.

The third of its kind, the annual forum commemorates the late Barbara Jordan, who served in the Texas Senate and the U.S. Congress before coming to teach at the LBJ School in 1979.

As in previous years, a portion of the program was aimed at prospective LBJ School students, who came from all over Texas as well as from California, New York, and Missouri. During the program, they heard lectures by LBJ school faculty members on topics such as higher education and civil rights, how to work within the governmental bureaucracy, and Latin American politics. They also received an overview of the LBJ School, including information on admission and financial aid, the various components of the academic program, and career opportunities.

In his afternoon keynote address, Ellis discussed his experiences representing Barbara Jordan's former Texas Senate district in Houston. The talk was followed by a roundtable discussion focusing on the city's cultural climate. Moderated by LBJ School alumna and local consultant Cloteal Davis-Haynes (LBJ Class of 1977), the panel included former city council member Eric Mitchell and several Austin religious leaders who were recently involved with Austin Mayor Kirk Watson in drafting a contro-

versial letter that acknowledges the existence of discrimination in Austin.

This year's event was organized by a steering committee headed by LBJ School Graduate Coordinator Stephanie Hill and LBJ School student David

Marshall. The event was sponsored by two LBJ School student organizations—the Public Affairs Alliance for Communities of Color and the Graduate Public Affairs Council—as well as the LBJ School Alumni Association and the University Co-op.

UT Photography Services/Mark Rulkowski



David Marshall



Stephanie Hill (left), graduate coordinator in the Office of Student and Alumni Programs, helped organize the Barbara Jordan forum. She is shown with LBJ School students Carolina Asirifi and Roberta Ritvo, who participated in the event.

UT Photography Services/Mark Rulkowski

Four students pass Foreign Service exam

In the best showing in the LBJ School's 29-year history, four students passed the written and oral components of the Foreign Service Examination.

After their successful completion of the two tests, Kay McGowan, Roberta A. Ritvo, Sylvie Volel, and Dana R. Williams are now eligible for U.S. State Department training and employment.

Before receiving assignments, all applicants must undergo a security clearance, a medical review, and specialized training.

According to Michael Cohn, a Foreign Service officer handling recruitment activities at the State Department in Washington, D.C., only about 3,000 of 10,000 applicants who take the written portion of the annual exam are able to pass. Of those, fewer than one in 10 will pass the challenging, daylong oral assessment.

"For the LBJ School to produce four passers out of four who took the oral assessment is a very impressive achievement," Cohn said.

Student Notes

Three "emerging leaders" selected

Three LBJ School students were accepted to participate in the 1999 Emerging Leaders Program of the National Congress for Community Economic Development.

First-year student Greg Pulliam and second-year students Jared Llorens and Yuki Miyamoto made a field of 50 students chosen for the program's career exploration track. Another 25 students make up a skills development track.

Held in Washington, D.C., during March, the leadership training program coincided with the Washington Policy Conference on Community Economic Development.

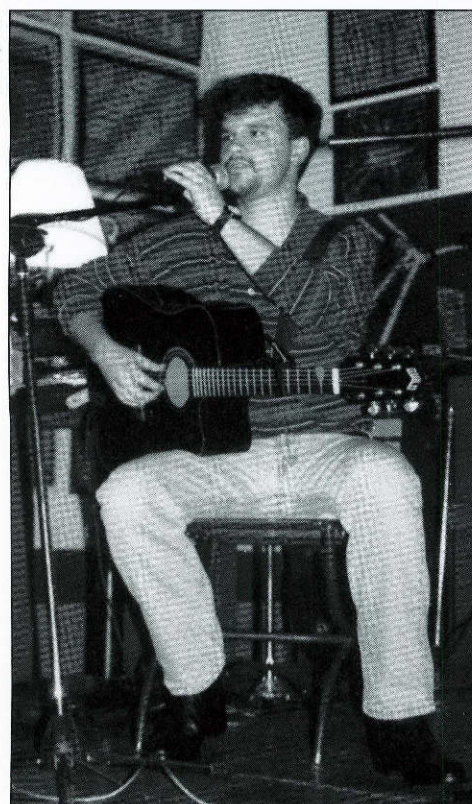
Rincón wins prestigious fellowship

First-year student Mark Ramírez Rincón was selected by the U.S. State Department to participate in the prestigious Graduate Foreign Affairs Fellowship Program. He was one of 10 students selected nationwide to participate in the program and the only student chosen from the state of Texas.

As part of the fellowship, Rincón will intern this summer with the State Department in Washington, D.C. After graduation he will intern overseas and then become a Foreign Service officer.

Rincón also is the recipient of a Rotary International Foundation Ambassadorial Scholarship, which will allow him to study abroad for a year.

Kim Upham



Fellow students honor Thomas

Adam Thomas was chosen by fellow students as the recipient of a Texas Excellence Teaching Award (see story, p. 8). A teaching assistant, Thomas is shown here in a more informal moment.

1998-1999 Policy Research Projects

Affordable Housing Issues in Austin

Directors: Pat Wong, Shama Gamkhar

Assessing Best Practice Intermodal Transportation Policies, Programs, and Planning Techniques for Texas

Director: Leigh B. Boske

Community Policing in Austin: A Qualitative Assessment

Directors: Aditi Gowri, Steven Dietz

K-12 Civic Education Policies and Their Implementation: State Requirements and District Practices

Director: Kenneth W. Tolo

Water Planning in Texas

Director: David J. Eaton

Medicare Payment for Medical Services in Mexico

Director: David C. Warner

Options for Sustainable Water Management on the U.S.-Mexican Border (El Paso/Cd. Juárez)

Directors: Jurgen Schmandt, Lodis Rhodes

Reaching Across the Border: Intergovernmental Relations between Texas and Mexico and the Implications for Public Policy

Directors: Victoria E. Rodríguez, Peter M. Ward

Urban Design: Improving Citizen Participation

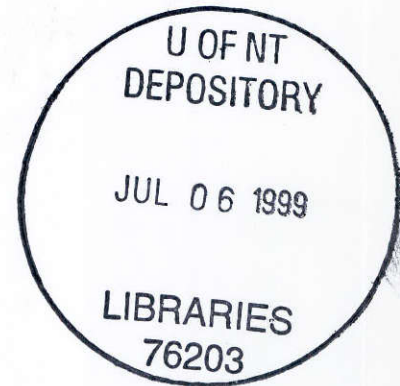
Director: Lodis Rhodes

More information is available at <<http://www.utexas.edu/lbj/advising/academic.html>>.



Austin Mayor Kirk Watson (right) and Paul Hilgers (left), a 1979 LBJ School graduate who is now with the City of Austin Neighborhood Housing and Community Development Office, met with students working on this year's policy research project on affordable housing issues. Afterwards, the city officials and the students participated in a roundtable discussion with representatives from three nonprofit agencies.

María de la Luz Martínez



STAFF NOTES

New fiscal officer named

Don Wallace was named Business Office Director and Assistant to the Dean in June. He replaced Judy Caskey, who retired last summer.

Wallace has a master's degree in management and administration and a bachelor of business administration in accounting. Before coming to the LBJ School, he was Assistant for Fiscal Affairs at the UT Austin General Libraries.

As a controller and budget officer in the U.S. Army, Wallace formulated and executed budgets in excess of \$90 million annually and managed a personal staff of over 200 employees. He has extensive managerial experience and has supervised a diverse staff of many nationalities that included civilian, military, and foreign employees.

Wallace is a career Army officer who achieved the rank of lieutenant colonel and had international assignments in Germany, Vietnam, and Korea. He is also a graduate of the Army War College.

UT presents staff recognition awards

Four LBJ School staff members will be honored at the university's 38th annual staff recognition program and president's reception on May 6. This year's event—which salutes classified employees and administrative/professional employees with 10, 15, 20, 25, 30, 35, and 40 years of service—will be held from 2 to 4 p.m. in the Frank C. Erwin, Jr., Special Events Center.

Fifteen-year honorees include Courtney Brown, director, Office of Student and Alumni Programs; María de la Luz Martínez, production manager, Office of Publications; and Yayoi



Narita, administrative assistant and member of the faculty support group.

Le Na Chung-Cantrell, formerly marketing and distribution manager in the Office of Publications and now personnel manager in the Business Office, will be honored for 10 years of service.

Public affairs librarian honored

Stephen Littrell, head of the LBJ School-based Wasserman Public Affairs Library, was among

the recipients of the 1999 Director's Staff Honors Awards of the UT Austin General Libraries.

In making the announcement, General Libraries Director Harold Billings said that under Littrell's management, the programs and services in the Public Affairs Library have been "shined and tightened." He added that Littrell had garnered enthusiastic comments from LBJ School faculty and students for extending information technology and traditional information support.

Staff appreciation award winners announced



LBJ School staff members Debra Moore, Bob Nichols, and Debra Dzwonczyk (left to right) are this year's winners of the LBJ Appreciation Award. Moore is a member of the faculty support group, Nichols is an administrative associate at the Governor's Center for Management Development, and Dzwonczyk coordinates the School's student job placement program. The award recognizes staff members whose initiative, reliability, and attitude make life easier for others in the School.

State of the School continued from page 3—dowed chair, fund two lecture series, and implement other aspects of the program.

Associate Professor Victoria Rodríguez, who is the chair of the 1998-99 admissions committee, also gave a report. According to her, this year's student recruitment goal—to increase the School's applicant pool—has been met. As of March, 463 applications had been received, compared to 309 last year.

Business Office Director Don Wallace, who also serves as a special assistant to the dean, gave the final presentation. Wallace's report focused on the LBJ School's proposal to the university to renovate Sid Richardson Hall. Besides providing space for the two new centers, the renovation plans include a new 500-seat auditorium, a distance learning center, and a much needed face-lift for the 30-year-old facility.

THE RECORD

Lyndon B. Johnson School of Public Affairs
The University of Texas at Austin
Edwin Dorn, Dean

The Record is published for students, faculty, alumni, and friends of the LBJ School. Articles and suggestions are always welcome.

Produced by the LBJ School Office of Publications—Marilyn Duncan, Director

Managing Editor: María de la Luz Martínez

Technical Production: Doug Marshall

Staff Writers: María de la Luz Martínez, Rebecca Christie

Distribution: María de la Luz Martínez, Le Na Chung-Cantrell, Kevin Hendryx, Shirley Beckwith

Not printed with state funds.

Visit *The Record* on-line at:
<http://www.utexas.edu/lbj/pubs/record/>