



LEGISLATIVE BUDGET BOARD

Legislative Budget Estimates by Strategy Articles I to III

Fiscal Years 2017 to 2021

SENATE

SUBMITTED TO THE 86TH TEXAS LEGISLATURE

PREPARED BY LEGISLATIVE BUDGET BOARD STAFF

JANUARY 2019





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LEGISLATIVE BUDGET BOARD

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January 18, 2019

Honorable Governor of Texas
Honorable Members of the Eighty-sixth Legislature
Assembled in Regular Session

Ladies and Gentlemen:

We are pleased to submit for your consideration the 2020-21 Legislative Budget Estimates by Strategy (LBE by Strategy).

This LBE by Strategy was prepared by the staff of the Legislative Budget Board in compliance with the provisions of the Texas Government Code, Section 322.008, which states that a "budget of estimated appropriations" shall be prepared for introduction at the beginning of each regular legislative session.

This document includes budget and performance data for state agencies, appellate courts, and institutions of higher education. It contains recommended funding for the 2020-21 biennium, as well as historical context for those amounts by including data for fiscal years 2017, 2018, and 2019. Finally, it also reports the amounts requested via the Legislative Appropriations Request process, reflecting all of the funding, priorities, and initiatives state government entities have requested for the 2020-21 biennium.

The process of developing appropriations materials is both lengthy and collaborative. On behalf of the members and staff of the Legislative Budget Board we wish to express our gratitude to the many dedicated officials and employees of state government who are involved in this process.

The Legislative Budget Board staff is honored and prepared to assist you in the forthcoming appropriations process. We look forward to answering any questions you may have about the information contained in the LBE by Strategy and on all other matters pertaining to the state budget and state fiscal policy as you carry out the duties of the 86th Legislature.

Respectfully submitted,

Julie Ivie, Sarah Keyton, John McGeady and Paul Priest
Assistant Directors



**SUMMARY - ALL ARTICLES
(General Revenue)**

	For the Years Ending						
	August 31, 2020	August 31, 2021					
ARTICLE I - General Government	\$ 1,544,110,756	\$ 1,645,678,474	\$ 1,761,190,984	\$ 2,208,687,662	\$ 1,872,454,695	\$ 1,800,936,218	\$ 1,692,931,852
ARTICLE II - Health and Human Services	17,133,571,116	17,412,011,064	17,304,317,133	18,438,742,656	19,640,337,216	16,721,441,324	16,885,498,695
ARTICLE III - Agencies of Education	28,171,124,329	29,514,022,334	26,944,352,463	29,647,750,542	26,809,847,414	31,394,972,729	29,594,665,592
ARTICLE IV - The Judiciary	255,124,939	242,742,004	248,048,429	316,453,356	287,448,869	251,285,786	251,155,654
ARTICLE V - Public Safety and Criminal Justice	5,830,205,331	5,753,846,425	5,568,301,280	6,791,333,340	6,516,914,963	5,766,442,371	5,738,648,501
ARTICLE VI - Natural Resources	434,892,035	464,441,974	446,110,936	650,845,549	482,294,480	439,551,208	430,840,300
ARTICLE VII - Business and Economic Development	557,344,621	257,832,358	238,683,181	1,231,689,072	626,770,103	240,202,204	239,673,563
ARTICLE VIII - Regulatory	170,506,528	169,829,105	175,515,132	187,961,704	187,900,425	176,357,813	176,513,384
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	195,743,727	182,715,165	210,034,224	197,754,384	209,059,886	195,694,569	207,560,519
GRAND TOTAL, General Revenue	<u>\$ 54,292,623,382</u>	<u>\$55,643,118,903</u>	<u>\$52,896,553,762</u>	<u>\$59,671,218,265</u>	<u>\$56,633,028,051</u>	<u>\$56,986,884,222</u>	<u>\$55,217,488,060</u>

**SUMMARY - ALL ARTICLES
(General Revenue-Dedicated)**

	For the Years Ending							
	August 31,	August 31,						
	<u>2020</u>	<u>2021</u>						
ARTICLE I - General Government	\$ 423,830,659	\$ 476,477,912	\$ 382,013,427	\$ 391,459,733	\$ 233,208,692	\$ 336,650,165	\$ 208,370,002	
ARTICLE II - Health and Human Services	522,245,797	290,755,612	276,122,094	282,327,758	272,817,302	258,418,320	257,229,045	
ARTICLE III - Agencies of Education	1,459,380,666	1,414,745,334	1,407,749,858	1,458,436,261	1,477,463,474	1,350,494,084	1,358,118,373	
ARTICLE IV - The Judiciary	72,481,221	65,645,437	75,408,635	118,255,935	82,169,403	88,301,585	77,253,478	
ARTICLE V - Public Safety and Criminal Justice	78,885,423	23,942,321	18,035,133	19,180,362	19,194,621	17,545,640	17,658,234	
ARTICLE VI - Natural Resources	783,556,869	702,500,908	664,116,659	678,597,040	634,720,213	643,528,055	638,837,295	
ARTICLE VII - Business and Economic Development	265,349,761	279,066,459	292,821,452	294,502,155	289,139,986	288,460,549	280,393,604	
ARTICLE VIII - Regulatory	116,631,055	112,736,591	123,335,862	123,113,645	121,871,560	119,810,589	118,989,569	
ARTICLE IX - General Provisions	0	0	0	0	0	0	0	
ARTICLE X - The Legislature	0	0	0	0	0	0	0	
GRAND TOTAL, General Revenue-Dedicated	<u>\$ 3,722,361,451</u>	<u>\$ 3,365,870,574</u>	<u>\$ 3,239,603,120</u>	<u>\$ 3,365,872,889</u>	<u>\$ 3,130,585,251</u>	<u>\$ 3,103,208,987</u>	<u>\$ 2,956,849,600</u>	

**SUMMARY - ALL ARTICLES
(Federal Funds)**

	For the Years Ending							
	August 31, 2020	August 31, 2021						
ARTICLE I - General Government	\$ 571,603,934	\$ 624,415,597	\$ 639,822,276	\$ 664,164,609	\$ 658,792,293	\$ 661,132,895	\$ 656,257,870	
ARTICLE II - Health and Human Services	22,246,545,273	22,882,723,062	23,821,574,076	25,196,216,501	26,647,532,071	24,356,702,072	25,209,612,305	
ARTICLE III - Agencies of Education	5,060,597,487	5,318,434,743	5,484,051,881	5,485,020,888	5,538,070,117	5,483,695,072	5,536,868,767	
ARTICLE IV - The Judiciary	1,547,561	1,852,255	2,192,400	1,772,335	1,772,336	1,772,335	1,772,336	
ARTICLE V - Public Safety and Criminal Justice	371,020,375	1,720,540,956	5,027,998,086	1,606,310,141	2,257,549,195	1,557,580,939	2,208,987,803	
ARTICLE VI - Natural Resources	895,815,068	1,880,921,310	1,942,654,381	3,147,848,437	3,163,536,737	3,145,655,213	3,161,690,665	
ARTICLE VII - Business and Economic Development	6,021,041,885	6,940,298,169	7,775,470,304	7,752,840,748	7,504,114,181	7,651,695,419	7,428,400,512	
ARTICLE VIII - Regulatory	5,781,599	6,707,294	5,922,521	5,750,926	5,759,192	5,500,976	5,550,513	
ARTICLE IX - General Provisions	0	0	0	0	0	0	0	
ARTICLE X - The Legislature	0	0	0	0	0	0	0	
GRAND TOTAL, Federal Funds	\$ 35,173,953,182	\$39,375,893,386	\$44,699,685,925	\$43,859,924,585	\$45,777,126,122	\$42,863,734,921	\$44,209,140,771	

**SUMMARY - ALL ARTICLES
(Other Funds)***

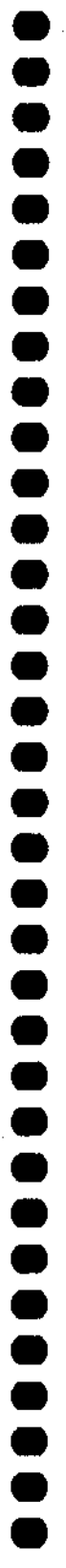
	For the Years Ending							
	August 31, 2020	August 31, 2021						
ARTICLE I - General Government	\$ 428,902,818	\$ 904,967,828	\$ 1,068,763,811	\$ 1,098,902,685	\$ 381,672,093	\$ 446,545,064	\$ 382,872,939	
ARTICLE II - Health and Human Services	351,319,449	796,728,687	799,977,873	805,813,883	534,449,061	567,338,840	567,664,300	
ARTICLE III - Agencies of Education	4,488,906,189	5,190,173,314	5,955,492,191	6,475,000,321	7,329,933,804	6,543,798,941	7,314,694,032	
ARTICLE IV - The Judiciary	88,058,259	106,169,006	115,020,460	82,801,731	82,805,628	81,976,365	81,980,262	
ARTICLE V - Public Safety and Criminal Justice	81,329,482	125,753,742	140,113,950	100,930,529	70,920,528	96,604,533	70,938,028	
ARTICLE VI - Natural Resources	183,138,031	210,810,538	254,399,653	269,507,087	145,421,156	227,985,312	143,684,288	
ARTICLE VII - Business and Economic Development	7,172,349,571	7,817,483,225	12,985,848,137	13,392,498,607	9,367,518,949	10,684,638,103	10,286,125,485	
ARTICLE VIII - Regulatory	20,828,426	19,030,848	58,604,861	16,683,971	16,683,971	16,710,151	16,710,151	
ARTICLE IX - General Provisions	0	0	0	0	0	0	0	
ARTICLE X - The Legislature	32,499	36,051	51,000	101,425	101,425	101,425	101,425	
GRAND TOTAL, Other Funds	<u>\$ 12,814,864,724</u>	<u>\$ 15,171,153,239</u>	<u>\$ 21,378,271,936</u>	<u>\$ 22,242,240,239</u>	<u>\$ 17,929,506,615</u>	<u>\$ 18,665,698,734</u>	<u>\$ 18,864,770,910</u>	

* Excludes interagency contracts

**SUMMARY - ALL ARTICLES
(All Funds)***

	For the Years Ending						
	August 31, 2020	August 31, 2021					
ARTICLE I - General Government	\$ 2,968,448,167	\$ 3,651,539,811	\$ 3,851,790,498	\$ 4,363,214,689	\$ 3,146,127,773	\$ 3,245,264,342	\$ 2,940,432,663
ARTICLE II - Health and Human Services	40,253,681,635	41,382,218,425	42,201,991,176	44,723,100,798	47,095,135,650	41,903,900,556	42,920,004,345
ARTICLE III - Agencies of Education	39,180,008,671	41,437,375,725	39,791,646,393	43,066,208,012	41,155,314,809	44,772,960,826	43,804,346,764
ARTICLE IV - The Judiciary	417,211,980	416,408,702	440,669,924	519,283,357	454,196,236	423,336,071	412,161,730
ARTICLE V - Public Safety and Criminal Justice	6,361,440,611	7,624,083,444	10,754,448,449	8,517,754,372	8,864,579,307	7,438,173,483	8,036,232,566
ARTICLE VI - Natural Resources	2,297,402,003	3,258,674,730	3,307,281,629	4,746,798,113	4,425,972,586	4,456,719,788	4,375,052,548
ARTICLE VII - Business and Economic Development	14,016,085,838	15,294,680,211	21,292,823,074	22,671,530,582	17,787,543,219	18,864,996,275	18,234,593,164
ARTICLE VIII - Regulatory	313,747,608	308,303,838	363,378,376	333,510,246	332,215,148	318,379,529	317,763,617
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	195,776,226	182,751,216	210,085,224	197,855,809	209,161,311	195,795,994	207,661,944
GRAND TOTAL, All Funds	\$106,003,802,739	\$113,556,036,102	\$122,214,114,743	\$129,139,255,978	\$123,470,246,039	\$121,619,526,864	\$121,248,249,341
Number of Full-Time-Equivalents (FTE) - Appropriated Funds	205,716.5	202,748.6	216,671.9	223,591.0	224,529.0	212,619.4	212,746.4

* Excludes interagency contracts



ARTICLE I - GENERAL GOVERNMENT

LEGISLATIVE BUDGET RECOMMENDATIONS

For the Fiscal Years Ending August 31, 2020 and 2021

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COMMISSION ON THE ARTS

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 7,960,207	\$ 4,972,333	\$ 4,977,331	\$ 7,789,288	\$ 7,839,288	\$ 5,039,288	\$ 5,039,288
GR Dedicated - Commission on the Arts Operating Account No. 334	\$ 302,374	\$ 64,706	\$ 64,706	\$ 250	\$ 250	\$ 250	\$ 250
Federal Funds	\$ 970,100	\$ 1,155,120	\$ 976,500	\$ 976,500	\$ 976,500	\$ 976,500	\$ 976,500
<u>Other Funds</u>							
Appropriated Receipts	\$ 264,625	\$ 225,150	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000
License Plate Trust Fund Account No. 0802, estimated	<u>78,345</u>	<u>270,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
Subtotal, Other Funds	<u>\$ 342,970</u>	<u>\$ 495,150</u>	<u>\$ 302,000</u>	<u>\$ 302,000</u>	<u>\$ 302,000</u>	<u>\$ 302,000</u>	<u>\$ 302,000</u>
Total, Method of Financing	<u>\$ 9,575,651</u>	<u>\$ 6,687,309</u>	<u>\$ 6,320,537</u>	<u>\$ 9,068,038</u>	<u>\$ 9,118,038</u>	<u>\$ 6,318,038</u>	<u>\$ 6,318,038</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	14.0	13.9	14.0	14.0	14.0	14.0	14.0
Schedule of Exempt Positions:							
Executive Director, Group 2	\$110,690	\$121,041	\$121,041	\$121,041	\$121,041	\$121,041	\$121,041
Items of Appropriation:							
A. Goal: ARTS AND CULTURAL GRANTS							
Provide and Support Arts and Cultural Grants.							
A.1.1. Strategy: ARTS ORGANIZATION GRANTS	\$ 3,888,041	\$ 4,291,593	\$ 3,763,758	\$ 4,091,850	\$ 4,091,851	\$ 3,841,850	\$ 3,841,851
A.1.2. Strategy: ARTS EDUCATION GRANTS	1,103,805	629,629	718,403	711,488	711,487	711,488	711,487
A.1.3. Strategy: CULTURAL TOURISM GRANTS	3,513,132	670,000	635,000	3,170,000	3,170,000	670,000	670,000
A.1.4. Strategy: DIRECT ADMINISTRATION OF GRANTS	<u>617,797</u>	<u>624,761</u>	<u>733,936</u>	<u>624,761</u>	<u>674,761</u>	<u>624,761</u>	<u>624,761</u>
Total, Goal A: ARTS AND CULTURAL GRANTS	\$ 9,122,775	\$ 6,215,983	\$ 5,851,097	\$ 8,598,099	\$ 8,648,099	\$ 5,848,099	\$ 5,848,099

COMMISSION ON THE ARTS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B. Goal: INDIRECT ADMINISTRATION							
B.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 333,345	\$ 348,639	\$ 348,140	\$ 348,639	\$ 348,639	\$ 348,639	\$ 348,639
B.1.2. Strategy: INFORMATION RESOURCES	119,531	122,687	121,300	121,300	121,300	121,300	121,300
Total, Goal B: INDIRECT ADMINISTRATION	<u>\$ 452,876</u>	<u>\$ 471,326</u>	<u>\$ 469,440</u>	<u>\$ 469,939</u>	<u>\$ 469,939</u>	<u>\$ 469,939</u>	<u>\$ 469,939</u>
Grand Total, COMMISSION ON THE ARTS	<u>\$ 9,575,651</u>	<u>\$ 6,687,309</u>	<u>\$ 6,320,537</u>	<u>\$ 9,068,038</u>	<u>\$ 9,118,038</u>	<u>\$ 6,318,038</u>	<u>\$ 6,318,038</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 846,160	\$ 883,041	\$ 883,041	\$ 883,041	\$ 883,041	\$ 883,041	\$ 883,041
Other Personnel Costs	22,838	21,280	22,340	25,160	26,140	25,160	26,140
Professional Fees and Services	2,798	5,050	5,050	5,050	5,050	5,050	5,050
Consumable Supplies	4,930	5,000	5,000	5,000	5,000	5,000	5,000
Utilities	4,377	7,200	7,200	7,200	7,200	7,200	7,200
Travel	32,677	33,873	33,873	33,873	33,873	33,873	33,873
Rent - Building	3,210	4,240	4,240	4,240	4,240	4,240	4,240
Rent - Machine and Other	4,584	6,000	6,000	6,000	6,000	6,000	6,000
Other Operating Expense	149,099	130,403	236,632	125,136	174,156	125,136	124,156
Grants	8,504,978	5,591,222	5,117,161	7,973,338	7,973,338	5,223,338	5,223,338
Total, Object-of-Expense Informational Listing	<u>\$ 9,575,651</u>	<u>\$ 6,687,309</u>	<u>\$ 6,320,537</u>	<u>\$ 9,068,038</u>	<u>\$ 9,118,038</u>	<u>\$ 6,318,038</u>	<u>\$ 6,318,038</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 86,551	\$ 85,830	\$ 86,259	\$	\$	\$ 86,690	\$ 87,124
Group Insurance	151,535	151,547	154,963			157,142	159,418
Social Security	67,865	68,103	68,444			68,786	69,130
Benefits Replacement	1,289	1,027	883			751	638
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 307,240</u>	<u>\$ 306,507</u>	<u>\$ 310,549</u>	<u>\$</u>	<u>\$</u>	<u>\$ 313,369</u>	<u>\$ 316,310</u>
Performance Measure Targets							
A. Goal: ARTS AND CULTURAL GRANTS							
Outcome (Results/Impact):							
Percentage of Grant Dollars Provided to Minority Organizations	10.51%	14%	12%	12%	12%	12%	12%
Percentage of Grant Dollars to Rural Counties	4.39%	6%	6%	6%	6%	6%	6%
Percentage of Grants Funded for Arts Education	33.41%	23%	25%	25%	25%	25%	25%

COMMISSION ON THE ARTS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Number of Artists Compensated for TCA Texas Touring Roster Performances	1,858	1,711	1,500	1,500	1,500	1,500	1,500
Number of Texas Cities in Which Organizations Received TCA Grants	204	205	150	150	150	150	150
Number Served by Arts Respond Projects in Education	1,009,285	789,626	750,000	750,000	750,000	750,000	750,000
Number Served by Arts Respond Projects in Health & Human Services	124,211	65,503	70,000	70,000	70,000	70,000	70,000
Number Served by Arts Respond Projects in Public Safety & Criminal Justice	132,118	73,074	90,000	90,000	90,000	90,000	90,000
A.1.3. Strategy: CULTURAL TOURISM GRANTS							
Output (Volume):							
Number of Grants that Promote Cultural Tourism	156	156	107	157	157	107	107

OFFICE OF THE ATTORNEY GENERAL

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 152,910,697	\$ 112,417,296	\$ 120,903,461	\$ 121,635,580	\$ 121,260,520	\$ 112,163,894	\$ 102,865,377
Child Support Retained Collection Account	74,055,173	108,706,040	109,198,324	108,952,182	108,952,182	108,952,182	108,952,182
Attorney General Debt Collection Receipts	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees Account No. 8042	<u>3,408,208</u>	<u>3,411,343</u>	<u>3,411,343</u>	<u>3,411,343</u>	<u>3,411,343</u>	<u>3,411,343</u>	<u>3,411,343</u>
Subtotal, General Revenue Fund	\$ 238,674,078	\$ 232,834,679	\$ 241,813,128	\$ 242,299,105	\$ 241,924,045	\$ 232,827,419	\$ 223,528,902
<u>General Revenue Fund - Dedicated</u>							
Compensation to Victims of Crime Account No. 469	\$ 66,885,170	\$ 60,819,436	\$ 61,926,580	\$ 73,848,155	\$ 73,861,122	\$ 61,263,780	\$ 61,263,780
Compensation to Victims of Crime Auxiliary Account No. 494	111,713	161,349	161,349	161,349	161,349	161,349	161,349
AG Law Enforcement Account No. 5006	893,589	462,960	153,902	308,431	308,431	308,431	308,431
Sexual Assault Program Account No. 5010	<u>7,795,662</u>	<u>10,188,546</u>	<u>10,188,546</u>	<u>10,188,546</u>	<u>10,188,546</u>	<u>10,188,546</u>	<u>10,188,546</u>
Subtotal, General Revenue Fund - Dedicated	\$ 75,686,134	\$ 71,632,291	\$ 72,430,377	\$ 84,506,481	\$ 84,519,448	\$ 71,922,106	\$ 71,922,106
Federal Funds	\$ 240,852,442	\$ 230,320,107	\$ 251,162,036	\$ 239,790,659	\$ 240,152,107	\$ 239,790,659	\$ 240,152,107

OFFICE OF THE ATTORNEY GENERAL
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
<u>Other Funds</u>							
Interagency Contracts - Criminal Justice Grants	\$ 604,037	\$ 1,064,790	\$ 837,877	\$ 951,333	\$ 951,334	\$ 951,333	\$ 951,334
Appropriated Receipts	19,530,950	32,408,031	34,103,753	33,770,328	33,770,328	33,770,328	33,770,328
Interagency Contracts	44,614,507	36,113,238	43,281,085	40,027,924	40,034,787	39,890,641	39,890,641
License Plate Trust Fund Account No. 0802, estimated	18,030	86,957	30,970	31,000	31,000	31,000	31,000
Subtotal, Other Funds	\$ 64,767,524	\$ 69,673,016	\$ 78,253,685	\$ 74,780,585	\$ 74,787,449	\$ 74,643,302	\$ 74,643,303
Total, Method of Financing	\$ 619,980,178	\$ 604,460,093	\$ 643,659,226	\$ 641,376,830	\$ 641,383,049	\$ 619,183,486	\$ 610,246,418
 This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	4,022.8	4,015.2	4,196.4	4,219.4	4,219.4	4,209.4	4,209.4
Schedule of Exempt Positions:							
Attorney General, Group 6	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750
 Items of Appropriation:							
A. Goal: PROVIDE LEGAL SERVICES							
Provide General Legal Services to the State and Authorized Entities.							
A.1.1. Strategy: LEGAL SERVICES	\$ 98,890,034	\$ 106,291,468	\$ 109,113,913	\$ 113,412,755	\$ 113,022,253	\$ 108,769,335	\$ 108,437,207
Provide Legal Counsel/Litigation/Alternative Dispute Resolution Svcs.							
 B. Goal: ENFORCE CHILD SUPPORT LAW							
Enforce State/Federal Child Support Laws.							
B.1.1. Strategy: CHILD SUPPORT ENFORCEMENT	\$ 384,976,380	\$ 358,673,170	\$ 394,284,760	\$ 375,164,075	\$ 375,164,076	\$ 362,144,696	\$ 361,678,308
Establish Paternity/Obligations, Enforce Orders and Distribute Monies.							
B.1.2. Strategy: STATE DISBURSEMENT UNIT	11,789,000	13,067,819	15,682,653	14,375,236	14,375,236	14,375,236	14,375,236
Total, Goal B: ENFORCE CHILD SUPPORT LAW	\$ 396,765,380	\$ 371,740,989	\$ 409,967,413	\$ 389,539,311	\$ 389,539,312	\$ 376,519,932	\$ 376,053,544

OFFICE OF THE ATTORNEY GENERAL
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C. Goal: CRIME VICTIMS' SERVICES							
Review/Process Applications for Compensation to Crime Victims.							
C.1.1. Strategy: CRIME VICTIMS' COMPENSATION Review Claims, Determine Eligibility/State Liability, Pay Correctly.	\$ 74,164,512	\$ 73,706,202	\$ 71,618,991	\$ 84,615,009	\$ 84,987,595	\$ 72,067,205	\$ 72,428,653
C.1.2. Strategy: VICTIMS ASSISTANCE Provide Grants & Contracts for Victims Svcs/Sexual Asslt Victims.	<u>30,001,269</u>	<u>33,239,840</u>	<u>33,324,475</u>	<u>33,314,337</u>	<u>33,316,166</u>	<u>41,777,766</u>	<u>33,277,766</u>
Total, Goal C: CRIME VICTIMS' SERVICES	\$ 104,165,781	\$ 106,946,042	\$ 104,943,466	\$ 117,929,346	\$ 118,303,761	\$ 113,844,971	\$ 105,706,419
D. Goal: REFER MEDICAID CRIMES							
Investigate/Refer for Prosecution Fraud/Misconduct Involving Medicaid.							
D.1.1. Strategy: MEDICAID INVESTIGATION Conduct Investigation Supporting Prosecution of Alleged Medicaid Crime.	\$ 19,357,861	\$ 18,809,542	\$ 18,894,570	\$ 19,722,330	\$ 19,737,772	\$ 19,413,443	\$ 19,413,443
E. Goal: ADMINISTRATIVE SUPPORT FOR SORM							
Provide Administrative Support for the State Office of Risk Management.							
E.1.1. Strategy: ADMINISTRATIVE SUPPORT FOR SORM Provide Administrative Support to the State Office of Risk Management.	\$ 801,122	\$ 672,052	\$ 739,864	\$ 773,088	\$ 779,951	\$ 635,805	\$ 635,805
Grand Total, OFFICE OF THE ATTORNEY GENERAL	<u>\$ 619,980,178</u>	<u>\$ 604,460,093</u>	<u>\$ 643,659,226</u>	<u>\$ 641,376,830</u>	<u>\$ 641,383,049</u>	<u>\$ 619,183,486</u>	<u>\$ 610,246,418</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 224,487,567	\$ 232,665,657	\$ 245,040,297	\$ 244,894,529	\$ 245,103,311	\$ 244,141,315	\$ 244,350,097
Other Personnel Costs	9,394,023	9,434,733	9,055,280	8,242,753	8,242,753	8,226,273	8,226,273
Professional Fees and Services	111,181,665	88,336,747	100,456,880	113,734,560	119,123,084	96,467,282	101,177,051
Fuels and Lubricants	322,298	330,375	350,643	365,315	365,315	355,644	355,644
Consumable Supplies	1,700,609	1,572,710	1,558,238	1,586,457	1,586,457	1,586,457	1,586,457
Utilities	2,835,159	3,248,845	2,978,732	2,997,254	2,997,254	2,991,394	2,991,394
Travel	4,863,394	5,410,979	5,227,716	4,879,383	4,879,383	4,862,716	4,862,716
Rent - Building	18,108,142	19,873,697	21,140,483	24,103,547	25,603,547	24,103,547	25,603,547
Rent - Machine and Other	935,901	1,468,047	1,323,940	1,320,110	1,320,110	1,320,110	1,320,110
Other Operating Expense	169,985,624	163,850,483	164,649,362	177,412,439	177,684,863	164,912,465	165,296,157

OFFICE OF THE ATTORNEY GENERAL
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Grants	44,744,120	48,442,038	48,452,814	48,632,775	48,583,564	57,132,775	48,583,564
Capital Expenditures	31,421,676	29,825,782	43,424,841	13,207,708	5,893,408	13,083,508	5,893,408
Total, Object-of-Expense Informational Listing	\$ 619,980,178	\$ 604,460,093	\$ 643,659,226	\$ 641,376,830	\$ 641,383,049	\$ 619,183,486	\$ 610,246,418
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 21,790,764	\$ 21,609,246	\$ 21,717,292	\$	\$	\$ 21,825,879	\$ 21,935,008
Group Insurance	46,624,528	46,628,259	47,669,952			48,330,906	49,021,604
Social Security	17,181,695	17,241,869	17,328,078			17,414,719	17,501,792
Benefits Replacement	587,651	468,360	402,790			342,371	291,015
Subtotal, Employee Benefits	\$ 86,184,638	\$ 85,947,734	\$ 87,118,112	\$	\$	\$ 87,913,875	\$ 88,749,419
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 280,248	\$ 218,372	\$	\$	\$ 346,932	\$ 240,539
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 86,184,638	\$ 86,227,982	\$ 87,336,484	\$	\$	\$ 88,260,807	\$ 88,989,958
Performance Measure Targets							
A. Goal: PROVIDE LEGAL SERVICES							
Outcome (Results/Impact):							
Delinquent State Revenue Collected	132,301,538	84,091,656	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
A.1.1. Strategy: LEGAL SERVICES							
Output (Volume):							
Legal Hours Billed to Litigation and Legal Counsel	1,104,967	1,105,889.1	1,097,138	1,092,696	1,088,254	1,092,696	1,088,254
Efficiencies:							
Average Cost Per Legal Hour	89.93	96.34	99.45	103.79	103.86	96.93	96.92
B. Goal: ENFORCE CHILD SUPPORT LAW							
Outcome (Results/Impact):							
Percent of Title IV-D Cases That Have Court Orders for Child Support	85.01%	87.01%	85%	85%	85%	85%	85%
Percent of All Current Child Support Amounts Due That Are Collected	64.63%	65.62%	65%	65%	65%	65%	65%
Percent of Title IV-D Cases with Arrears Due in Which Any Amount Is Paid Toward Arrears	62.94%	63.31%	65%	65%	65%	65%	65%
Percent of Paternity Establishments for Out of Wedlock Births	99.37%	98.69%	96%	96%	96%	96%	96%

OFFICE OF THE ATTORNEY GENERAL
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
B.1.1. Strategy: CHILD SUPPORT ENFORCEMENT							
Output (Volume):							
Amount of Title IV-D Child Support Collected (in Millions)	4,219.1	4,378.15	4,350	4,400	4,450	4,400	4,450
Efficiencies:							
Ratio of Total Dollars Collected Per Dollar Spent	10.96	12.55	11.03	11.69	11.82	12.42	12.18
B.1.2. Strategy: STATE DISBURSEMENT UNIT							
Output (Volume):							
Number of Payment Receipts Processed by the SDU Vendor	21,738,567	22,093,175	22,496,715	22,590,707	22,657,319	22,590,707	22,657,319
C. Goal: CRIME VICTIMS' SERVICES							
Outcome (Results/Impact):							
Amount of Crime Victims' Compensation Awarded	64,239,595	67,543,568	63,004,963	63,363,102	63,724,550	63,363,102	63,724,550
C.1.1. Strategy: CRIME VICTIMS' COMPENSATION							
Efficiencies:							
Average Number of Days to Analyze a Claim and Make an Award	54.63	45.59	48	48	48	46	46
D. Goal: REFER MEDICAID CRIMES							
D.1.1. Strategy: MEDICAID INVESTIGATION							
Output (Volume):							
Number of Investigations Concluded	602	514	485	485	485	500	500

BOND REVIEW BOARD

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Method of Financing:							
General Revenue Fund	\$ 768,116	\$ 811,160	\$ 815,661	\$ 950,410	\$ 856,411	\$ 813,410	\$ 813,411
Total, Method of Financing	\$ 768,116	\$ 811,160	\$ 815,661	\$ 950,410	\$ 856,411	\$ 813,410	\$ 813,411

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	9.5	10.0	10.0	10.0	10.0	10.0	10.0
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BOND REVIEW BOARD
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Schedule of Exempt Positions:							
Executive Director, Group 3	\$125,000	\$117,500	\$136,419	\$136,419	\$136,419	\$136,419	\$136,419
Items of Appropriation:							
A. Goal: PROTECT TEXAS BOND RATING							
Issue Texas' Bonds Cost Effectively Using Sound Debt Mgmt. Policies.							
A.1.1. Strategy: REVIEW BOND ISSUES	\$ 146,317	\$ 147,977	\$ 149,103	\$ 175,940	\$ 157,140	\$ 148,540	\$ 148,540
Review Bond Issues to Assure Legality and Other Provisions.							
A.1.2. Strategy: STATE BOND DEBT	<u>165,944</u>	<u>147,977</u>	<u>149,103</u>	<u>175,940</u>	<u>157,140</u>	<u>148,540</u>	<u>148,540</u>
Report to the Legislature on Debt Obligation and Policy Alternatives.							
Total, Goal A: PROTECT TEXAS BOND RATING	\$ 312,261	\$ 295,954	\$ 298,206	\$ 351,880	\$ 314,280	\$ 297,080	\$ 297,080
B. Goal: LOCAL BOND DEBT							
Ensure That Public Officials Have Current Info on Debt Management.							
B.1.1. Strategy: ANALYZE LOCAL BOND DEBT	\$ 300,961	\$ 367,228	\$ 368,353	\$ 422,590	\$ 384,991	\$ 367,790	\$ 367,791
Analyze Data on Local Government Finance and Debt Management.							
C. Goal: PRIVATE ACTIVITY BONDS							
Equitably Administer the Private Activity Bond Allocation for Texas.							
C.1.1. Strategy: ADMINISTER PRIVATE ACTIVITY BONDS	\$ 154,894	\$ 147,978	\$ 149,102	\$ 175,940	\$ 157,140	\$ 148,540	\$ 148,540
Effectively Administer the Private Activity Bond Allocation Program.							
Grand Total, BOND REVIEW BOARD	<u>\$ 768,116</u>	<u>\$ 811,160</u>	<u>\$ 815,661</u>	<u>\$ 950,410</u>	<u>\$ 856,411</u>	<u>\$ 813,410</u>	<u>\$ 813,411</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 617,824	\$ 658,757	\$ 721,626	\$ 721,626	\$ 721,626	\$ 721,626	\$ 721,626
Other Personnel Costs	40,376	10,500	13,000	13,000	13,000	13,000	13,000
Professional Fees and Services	9,578	33,234	18,000	128,000	34,000	18,000	18,000
Consumable Supplies	7,123	2,180	3,000	3,000	3,000	3,000	3,000
Utilities	0	305	0	0	0	0	0

BOND REVIEW BOARD
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Travel	109	4,740	5,000	5,000	5,000	5,000	5,000
Rent - Building	120	220	300	300	300	300	300
Rent - Machine and Other	3,310	4,295	4,000	4,000	4,000	4,000	4,000
Other Operating Expense	89,676	96,929	50,735	75,484	75,485	48,484	48,485
Total, Object-of-Expense Informational Listing	\$ 768,116	\$ 811,160	\$ 815,661	\$ 950,410	\$ 856,411	\$ 813,410	\$ 813,411
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 58,078	\$ 57,594	\$ 57,882	\$	\$	\$ 58,171	\$ 58,462
Group Insurance	135,117	135,128	139,403			142,578	145,896
Social Security	45,116	45,274	45,500			45,728	45,957
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 238,311	\$ 237,996	\$ 242,785	\$	\$	\$ 246,477	\$ 250,315
Performance Measure Targets							
A. Goal: PROTECT TEXAS BOND RATING							
A.1.1. Strategy: REVIEW BOND ISSUES							
Output (Volume):							
Number of State Bond Issues and Lease-purchase Projects Reviewed	19	30	30	30	30	30	30
A.1.2. Strategy: STATE BOND DEBT							
Output (Volume):							
Number of Responses to Debt Information Requests	108	66	110	110	110	110	110
B. Goal: LOCAL BOND DEBT							
B.1.1. Strategy: ANALYZE LOCAL BOND DEBT							
Output (Volume):							
Number of Local Government Financings Analyzed	1,627	1,450	1,500	1,500	1,500	1,500	1,500
C. Goal: PRIVATE ACTIVITY BONDS							
C.1.1. Strategy: ADMINISTER PRIVATE ACTIVITY BONDS							
Output (Volume):							
Number of Applications Reviewed	130	115	100	100	100	100	100

CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 0	\$ 0	\$ 0	\$ 82,000,000	\$ 82,000,000	\$ 0	\$ 0
Other Funds							
Appropriated Receipts	\$ 98,829	\$ 317,230	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Bond Proceeds - General Obligation Bonds	287,343,195	297,763,954	297,030,446	215,030,446	215,030,446	218,000,000	218,000,000
License Plate Trust Fund Account No. 0802, estimated	<u>10,970</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>
Subtotal, Other Funds	<u>\$ 287,452,994</u>	<u>\$ 298,096,184</u>	<u>\$ 297,085,446</u>	<u>\$ 215,085,446</u>	<u>\$ 215,085,446</u>	<u>\$ 218,055,000</u>	<u>\$ 218,055,000</u>
Total, Method of Financing	<u>\$ 287,452,994</u>	<u>\$ 298,096,184</u>	<u>\$ 297,085,446</u>	<u>\$ 297,085,446</u>	<u>\$ 297,085,446</u>	<u>\$ 218,055,000</u>	<u>\$ 218,055,000</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	30.3	35.0	35.0	36.0	36.0	35.0	35.0
Schedule of Exempt Positions:							
Chief Executive Officer, Group 7	\$256,250	\$256,250	\$256,250	\$256,250	\$256,250	\$256,250	\$256,250
Chief Scientific Officer	553,500	553,500	553,500	553,500	553,500	553,500	553,500
Items of Appropriation:							
A. Goal: CANCER RESEARCH AND PREVENTION SVCS							
Create and Expedite Innovation in Cancer Research and Prevention Servs.							
A.1.1. Strategy: AWARD CANCER RESEARCH GRANTS	\$ 245,987,134	\$ 252,269,756	\$ 252,327,738	\$ 252,315,613	\$ 252,315,613	\$ 181,485,179	\$ 181,485,179
A.1.2. Strategy: AWARD CANCER PREVENTION GRANTS	26,046,780	28,037,956	28,037,956	28,050,081	28,050,081	19,850,069	19,850,069
A.1.3. Strategy: GRANT REVIEW AND AWARD OPERATIONS	<u>12,964,279</u>	<u>14,620,461</u>	<u>13,454,591</u>	<u>12,864,730</u>	<u>12,906,730</u>	<u>12,864,730</u>	<u>12,906,730</u>
Total, Goal A: CANCER RESEARCH AND PREVENTION SVCS	\$ 284,998,193	\$ 294,928,173	\$ 293,820,285	\$ 293,230,424	\$ 293,272,424	\$ 214,199,978	\$ 214,241,978

CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
B. Goal: INDIRECT ADMINISTRATION							
B.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 2,454,801	\$ 3,168,011	\$ 3,265,161	\$ 3,855,022	\$ 3,813,022	\$ 3,855,022	\$ 3,813,022
 Grand Total, CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS	<u>\$ 287,452,994</u>	<u>\$ 298,096,184</u>	<u>\$ 297,085,446</u>	<u>\$ 297,085,446</u>	<u>\$ 297,085,446</u>	<u>\$ 218,055,000</u>	<u>\$ 218,055,000</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 4,210,386	\$ 4,347,522	\$ 4,695,509	\$ 4,780,509	\$ 4,780,509	\$ 4,695,509	\$ 4,695,509
Other Personnel Costs	183,260	84,245	84,285	83,785	83,785	83,785	83,785
Professional Fees and Services	10,487,280	12,024,461	11,041,077	10,740,373	10,740,373	10,830,588	10,830,588
Consumable Supplies	12,913	27,584	24,000	24,000	24,000	24,000	24,000
Utilities	31,370	68,512	70,600	70,600	70,600	70,600	70,600
Travel	72,193	132,500	110,000	110,000	110,000	110,000	110,000
Rent - Building	18,408	33,076	13,700	11,000	11,000	11,000	11,000
Rent - Machine and Other	30,433	32,172	32,172	32,172	32,172	32,172	32,172
Other Operating Expense	372,837	1,038,400	648,409	867,313	867,313	862,098	862,098
Grants	<u>272,033,914</u>	<u>280,307,712</u>	<u>280,365,694</u>	<u>280,365,694</u>	<u>280,365,694</u>	<u>201,335,248</u>	<u>201,335,248</u>
Total, Object-of-Expense Informational Listing	<u>\$ 287,452,994</u>	<u>\$ 298,096,184</u>	<u>\$ 297,085,446</u>	<u>\$ 297,085,446</u>	<u>\$ 297,085,446</u>	<u>\$ 218,055,000</u>	<u>\$ 218,055,000</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 295,645	\$ 293,183	\$ 294,649	\$	\$	\$ 296,122	\$ 297,603
Group Insurance	260,892	260,912	263,346			263,642	263,950
Social Security	230,828	231,636	232,794			233,958	235,128
Benefits Replacement	<u>7,576</u>	<u>6,038</u>	<u>5,193</u>			<u>4,414</u>	<u>3,752</u>
Subtotal, Employee Benefits	\$ 794,941	\$ 791,769	\$ 795,982	\$	\$	\$ 798,136	\$ 800,433
<u>Debt Service</u>							
TPFA GO Bond Debt Service	<u>\$ 73,410,547</u>	<u>\$ 112,296,157</u>	<u>\$ 134,241,297</u>	\$	\$	<u>\$ 144,630,309</u>	<u>\$ 165,797,286</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 74,205,488</u>	<u>\$ 113,087,926</u>	<u>\$ 135,037,279</u>	\$	\$	<u>\$ 145,428,445</u>	<u>\$ 166,597,719</u>

CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Performance Measure Targets							
A. Goal: CANCER RESEARCH AND PREVENTION SVCS							
A.1.1. Strategy: AWARD CANCER RESEARCH GRANTS							
Output (Volume):							
Number of Entities Relocating to Texas for Cancer-Research Related Projects	0	0	0	1	1	1	1
Explanatory:							
Number of Published Articles on CPRIT-Funded Research Projects	2,047	2,524	1,000	1,000	1,000	1,000	1,000
Number of New Jobs Created and Maintained	3,229	3,406	1,500	1,500	1,500	1,500	1,500
A.1.2. Strategy: AWARD CANCER PREVENTION GRANTS							
Output (Volume):							
Number of Cancer Prevention and Control Services Provided by Institute Funded Grants	812,076	972,018	500,000	400,000	400,000	400,000	400,000
Explanatory:							
Annual Age-adjusted Cancer Mortality Rate	149.6	149.2	150.7	148	145.2	148	145.2

COMPTROLLER OF PUBLIC ACCOUNTS

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>* 2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 273,148,447	\$ 301,209,862	\$ 301,875,142	\$ 301,542,502	\$ 301,542,502	\$ 292,036,427	\$ 292,036,427
GR Dedicated - Sexual Assault Program Account No. 5010	\$ 7,869	\$ 8,500	\$ 8,500	\$ 0	\$ 0	\$ 0	\$ 0
Other Funds							
Appropriated Receipts	\$ 11,709,377	\$ 13,634,373	\$ 17,709,719	\$ 13,075,000	\$ 13,075,000	\$ 13,075,000	\$ 13,075,000
Interagency Contracts	2,898,411	3,241,979	2,930,013	3,178,700	3,178,700	3,178,700	3,178,700
Subtotal, Other Funds	\$ 14,607,788	\$ 16,876,352	\$ 20,639,732	\$ 16,253,700	\$ 16,253,700	\$ 16,253,700	\$ 16,253,700
Total, Method of Financing	\$ 287,764,104	\$ 318,094,714	\$ 322,523,374	\$ 317,796,202	\$ 317,796,202	\$ 308,290,127	\$ 308,290,127

COMPTROLLER OF PUBLIC ACCOUNTS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	2,729.2	2,746.2	2,932.3	2,932.3	2,932.3	2,932.3	2,932.3
Schedule of Exempt Positions: Comptroller of Public Accounts, Group 6	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750
Items of Appropriation:							
A. Goal: COMPLIANCE WITH TAX LAWS							
To Improve Voluntary Compliance with Tax Laws.							
A.1.1. Strategy: ONGOING AUDIT ACTIVITIES Maintain an Ongoing Program of Audit and Verification Activities.	\$ 90,875,571	\$ 99,601,355	\$ 103,068,729	\$ 102,609,615	\$ 102,609,615	\$ 100,002,068	\$ 100,002,068
A.2.1. Strategy: TAX LAWS COMPLIANCE Improve Compliance with Tax Laws through Contact & Collection Program.	40,199,877	42,129,595	43,611,173	43,875,573	43,875,573	42,471,509	42,471,509
A.3.1. Strategy: TAXPAYER INFORMATION Provide Information to Taxpayers, Government Officials and the Public.	16,713,640	18,169,739	18,143,878	18,255,554	18,255,554	16,654,394	16,654,394
A.4.1. Strategy: TAX HEARINGS Provide Tax Hearings/Represent the Agency/Provide Legal Counsel.	<u>10,085,916</u>	<u>10,502,885</u>	<u>10,440,367</u>	<u>10,478,850</u>	<u>10,478,850</u>	<u>10,077,690</u>	<u>10,077,690</u>
Total, Goal A: COMPLIANCE WITH TAX LAWS	\$ 157,875,004	\$ 170,403,574	\$ 175,264,147	\$ 175,219,592	\$ 175,219,592	\$ 169,205,661	\$ 169,205,661
B. Goal: MANAGE FISCAL AFFAIRS							
To Efficiently Manage the State's Fiscal Affairs.							
B.1.1. Strategy: ACCOUNTING/REPORTING Proj Receipts/Disbursements; Complete Accounting/Reporting Resps.	\$ 25,966,547	\$ 28,224,053	\$ 28,419,500	\$ 28,591,993	\$ 28,591,993	\$ 27,910,492	\$ 27,910,492
B.1.2. Strategy: CAPP'S IMPLEMENTATION Implement a Statewide Enterprise Resource Planning System.	44,729,237	49,057,634	51,538,189	48,414,815	48,414,815	48,414,815	48,414,815
B.2.1. Strategy: PROPERTY TAX PROGRAM Conduct Property Value Study; Provide Assistance; Review Methods.	9,882,426	13,341,865	13,290,410	11,456,596	11,456,596	11,055,436	11,055,436

COMPTROLLER OF PUBLIC ACCOUNTS
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
B.3.1. Strategy: TREASURY OPERATIONS Ensure State's Assets, Cash Receipts, and Warrants are Prop Secured.	5,100,932	5,462,719	5,418,638	5,453,499	5,453,499	5,453,499	5,453,499
B.4.1. Strategy: PROCUREMENT AND SUPPORT SERVICES Provide Statewide Procurement and Support Services.	<u>5,215,899</u>	<u>6,048,782</u>	<u>6,609,318</u>	<u>6,423,153</u>	<u>6,423,153</u>	<u>6,423,153</u>	<u>6,423,153</u>
Total, Goal B: MANAGE FISCAL AFFAIRS	\$ 90,895,041	\$ 102,135,053	\$ 105,276,055	\$ 100,340,056	\$ 100,340,056	\$ 99,257,395	\$ 99,257,395
C. Goal: MANAGE STATE REVENUE Manage the Receipt and Disbursement of State Revenue.							
C.1.1. Strategy: REVENUE & TAX PROCESSING Improve Tax/Voucher Data Processing, Tax Collection & Disbursements.	<u>\$ 38,994,059</u>	<u>\$ 45,556,087</u>	<u>\$ 41,983,172</u>	<u>\$ 42,236,554</u>	<u>\$ 42,236,554</u>	<u>\$ 39,827,071</u>	<u>\$ 39,827,071</u>
Grand Total, COMPTROLLER OF PUBLIC ACCOUNTS	<u>\$ 287,764,104</u>	<u>\$ 318,094,714</u>	<u>\$ 322,523,374</u>	<u>\$ 317,796,202</u>	<u>\$ 317,796,202</u>	<u>\$ 308,290,127</u>	<u>\$ 308,290,127</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 181,908,828	\$ 187,193,667	\$ 194,417,839	\$ 194,417,839	\$ 194,417,839	\$ 194,417,839	\$ 194,417,839
Other Personnel Costs	6,691,267	6,659,023	6,420,984	6,381,834	6,381,834	6,381,834	6,381,834
Professional Fees and Services	46,229,438	61,920,604	63,720,489	61,947,764	61,947,764	54,042,849	54,042,849
Fuels and Lubricants	13,702	22,762	21,000	21,000	21,000	21,000	21,000
Consumable Supplies	949,082	1,137,441	1,155,945	1,155,945	1,155,945	1,155,945	1,155,945
Utilities	2,179,295	2,947,647	2,879,406	2,879,406	2,879,406	2,879,406	2,879,406
Travel	4,866,185	5,656,156	5,840,134	5,840,134	5,840,134	5,840,134	5,840,134
Rent - Building	4,094,745	4,421,100	4,686,900	4,686,900	4,686,900	4,686,900	4,686,900
Rent - Machine and Other	8,946,486	10,394,777	10,455,886	10,455,886	10,455,886	10,455,886	10,455,886
Other Operating Expense	30,169,053	34,633,540	31,028,649	30,009,494	30,009,494	28,408,334	28,408,334
Capital Expenditures	<u>1,716,023</u>	<u>3,107,997</u>	<u>1,896,142</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Object-of-Expense Informational Listing	<u>\$ 287,764,104</u>	<u>\$ 318,094,714</u>	<u>\$ 322,523,374</u>	<u>\$ 317,796,202</u>	<u>\$ 317,796,202</u>	<u>\$ 308,290,127</u>	<u>\$ 308,290,127</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 16,962,466	\$ 16,821,168	\$ 16,905,274	\$	\$	\$ 16,989,800	\$ 17,074,749
Group Insurance	39,940,868	39,944,063	41,093,884			41,918,175	42,779,560
Social Security	13,944,520	13,993,357	14,063,324			14,133,640	14,204,309

COMPTROLLER OF PUBLIC ACCOUNTS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Benefits Replacement	559,344	445,799	383,387			325,879	276,997
Subtotal, Employee Benefits	\$ 71,407,198	\$ 71,204,387	\$ 72,445,869	\$	\$	\$ 73,367,494	\$ 74,335,615
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 421,660	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 71,407,198	\$ 71,626,047	\$ 72,445,869	\$	\$	\$ 73,367,494	\$ 74,335,615
Performance Measure Targets							
A. Goal: COMPLIANCE WITH TAX LAWS							
Outcome (Results/Impact):							
Percent Accuracy Rate of Reported Amounts on Original Audits	92.4%	93.52%	97%	97%	97%	97%	97%
Average Monthly Delinquent and Other Account Closure Rate per Enforcement Collector	299	303	290	290	290	290	290
A.1.1. Strategy: ONGOING AUDIT ACTIVITIES							
Output (Volume):							
Number of Audits and Verifications Conducted	15,314	16,053	15,082	15,500	15,500	15,500	15,500
Efficiencies:							
Average Dollars Assessed to Dollar Cost	39.4	36.97	33	35	35	35	35
A.2.1. Strategy: TAX LAWS COMPLIANCE							
Efficiencies:							
Delinquent Taxes Collected Per Collection-related Dollar Expended	51	60	53	54	54	54	54
A.3.1. Strategy: TAXPAYER INFORMATION							
Output (Volume):							
Total Number of Responses Issued by Tax Policy	6,380	5,484	5,700	5,000	5,000	5,000	5,000
Efficiencies:							
Percent of Responses Issued by Tax Policy within 7 Working Days	99.5%	98.34%	95%	95%	95%	95%	95%
B. Goal: MANAGE FISCAL AFFAIRS							
Outcome (Results/Impact):							
Percentage of Scheduled Independent School Districts' Total Value in Which PTAD Met the Target Margin of Error	99%	98.5%	95%	95%	95%	95%	95%
Percentage of Funds Processed Electronically	99.2%	99.28%	99%	99%	99%	99%	99%
B.2.1. Strategy: PROPERTY TAX PROGRAM							
Output (Volume):							
Number of Properties Included in the Property Value Study	119,995	116,767	85,000	115,000	115,000	115,000	115,000

COMPTROLLER OF PUBLIC ACCOUNTS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
B.3.1. Strategy: TREASURY OPERATIONS							
Explanatory:							
Number of Days Required to Provide the Quarterly Updates to the Bond Appendix	7	8	20	20	20	12	12
B.4.1. Strategy: PROCUREMENT AND SUPPORT SERVICES							
Output (Volume):							
Number of Historically Underutilized Business Field Audits Conducted	795	528	700	700	700	700	700
Number of Historically Underutilized Business Desk Audits Conducted	2,831	2,438	2,700	2,700	2,700	2,700	2,700
C. Goal: MANAGE STATE REVENUE							
Outcome (Results/Impact):							
Time Taken to Return Tax Allocations to Local Jurisdictions (Days)	21.8	20.42	21	20	21	20	21
C.1.1. Strategy: REVENUE & TAX PROCESSING							
Output (Volume):							
Number of Tax Returns Processed	5,448,247	5,688,552	5,750,000	6,000,000	6,180,000	6,000,000	6,180,000
Efficiencies:							
Average Number of Hours to Deposit Receipts	10.3	8.86	10	10	10	10	10

FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 541,669,524	\$ 546,952,299	\$ 577,668,662	\$ 574,264,575	\$ 585,618,275	\$ 574,264,575	\$ 585,618,275
General Revenue Fund - Dedicated							
Game, Fish and Water Safety Account No. 009	\$ 72	\$ 37,964	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State Parks Account No. 064	7	1,368	0	0	0	0	0
Law Enforcement Officer Standards and Education Account No. 116	6,000,650	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Clean Air Account No. 151	0	1,015	0	0	0	0	0
Water Resource Management Account No. 153	0	283	0	0	0	0	0
Compensation to Victims of Crime Account No. 469	21,110	442	0	0	0	0	0
Compensation to Victims of Crime Auxiliary Account No. 494	27,975	30,000	20,000	50,000	UB	50,000	UB

FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Public Health Services Fee Account No. 524	0	2,285	0	0	0	0	0
Waste Management Account No. 549	0	177	0	0	0	0	0
Hazardous and Solid Waste Remediation Fee Account No. 550	7,898	8,449	0	0	0	0	0
Oil Overcharge Account No. 5005	18,666,167	4,569,286	10,797,216	13,796,291	13,796,291	13,796,291	13,796,291
Food and Drug Registration Account No. 5024	0	1,100	0	0	0	0	0
Texas Emissions Reduction Plan Account No. 5071	0	40,000	0	0	0	0	0
Operating Permit Fees Account No. 5094	0	504	0	0	0	0	0
Trauma Facility and EMS Account No. 5111	12,000	6,824	0	0	0	0	0
Subtotal, General Revenue Fund - Dedicated	\$ 24,735,879	\$ 10,699,697	\$ 16,817,216	\$ 19,846,291	\$ 19,796,291	\$ 19,846,291	\$ 19,796,291
Federal Funds							
Federal Funds	\$ 13,792,428	\$ 10,669,615	\$ 16,682,560	\$ 13,407,462	\$ 13,410,350	\$ 13,407,462	\$ 13,410,350
Workforce Commission Federal Account No. 5026	0	9,361	0	0	0	0	0
Subtotal, Federal Funds	\$ 13,792,428	\$ 10,678,976	\$ 16,682,560	\$ 13,407,462	\$ 13,410,350	\$ 13,407,462	\$ 13,410,350
Other Funds							
State Highway Fund No. 006	\$ 686,620	\$ 15,935,433	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
County and Road District Highway Fund No. 0057	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000
Texas Agricultural Fund No. 683	0	10,000	0	0	0	0	0
County, Political Subdivision, Local Government Road/Airport Trust Account No. 927	0	12,606	0	0	0	0	0
Unemployment Compensation Clearance Account No. 936	957	8,073	0	0	0	0	0
Subtotal, Other Funds	\$ 7,987,577	\$ 23,266,112	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000	\$ 7,300,000
Total, Method of Financing	\$ 588,185,408	\$ 591,597,084	\$ 618,468,438	\$ 614,818,328	\$ 626,124,916	\$ 614,818,328	\$ 626,124,916

This bill pattern represents an estimated 33.5% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	10.4	9.8	15.0	15.0	15.0	15.0	15.0
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FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Items of Appropriation:							
A. Goal: CPA - FISCAL PROGRAMS							
Comptroller of Public Accounts - Fiscal Programs.							
A.1.1. Strategy: MISCELLANEOUS CLAIMS	\$ 16,439,968	\$ 31,109,670	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000
Pay misc claims/wrongful imprisonment, Gov't Code 403.074. Estimated.							
A.1.2. Strategy: REIMBURSE - BEVERAGE TAX	204,019,885	216,246,000	229,221,000	239,591,000	253,264,000	239,591,000	253,264,000
Reimburse mix bev tax per Tax Code 183.051. Estimated.							
A.1.3. Strategy: JUDGMENTS AND SETTLEMENTS	766,094	1,500,000	0	1,500,000	UB	1,500,000	UB
Payment of Ch. 101, 104 CPR Code, Ch. 59 Educ Code. Fed Court Claims.							
A.1.4. Strategy: COUNTY TAXES - UNIVERSITY LANDS	4,934,515	6,626,892	7,807,591	7,283,504	8,464,204	7,283,504	8,464,204
Payment of County Taxes on University Lands. Estimated.							
A.1.5. Strategy: LATERAL ROAD FUND DISTRICTS	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000
Lateral Road Fund Distribution.							
A.1.6. Strategy: UNCLAIMED PROPERTY	289,786,625	275,000,000	300,000,000	275,000,000	275,000,000	275,000,000	275,000,000
To Pay Legitimate Claims for Unclaimed Prop Held by State. Estimated.							
A.1.7. Strategy: LAW ENFORCEMENT EDUCATION FUNDS	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Allocate Law Enforcement Education Funds.							
A.1.8. Strategy: ADVANCED TAX COMPLIANCE	6,865,504	6,971,824	6,971,824	6,971,824	6,971,824	6,971,824	6,971,824
	27,975	30,000	20,000	50,000	UB	50,000	UB
Subsequent Crime Victim Compensation Claims. Estimated.							
A.1.10. Strategy: GROSS WEIGHT/AXLE FEE DISTRIBUTION	16,524,250	16,905,550	17,000,000	17,000,000	17,000,000	17,000,000	17,000,000
Distribution to Counties per Transportation Code 621.353. Estimated.							
A.1.11. Strategy: HABITAT PROTECTION FUND	0	5,000,000	0	5,000,000	0	5,000,000	0
A.1.12. Strategy: DISABLED VETERAN ASSIST PAYMENTS	<u>2,500,000</u>	<u>3,250,000</u>	<u>3,250,000</u>	<u>8,500,000</u>	<u>11,500,000</u>	<u>8,500,000</u>	<u>11,500,000</u>
Disabled Veteran Assistance Payments to Cities and Counties.							
Total, Goal A: CPA - FISCAL PROGRAMS	\$ 555,164,816	\$ 575,939,936	\$ 590,570,415	\$ 587,196,328	\$ 598,500,028	\$ 587,196,328	\$ 598,500,028
B. Goal: ENERGY OFFICE							
Develop & Administer Programs That Promote Energy Efficiency.							
B.1.1. Strategy: ENERGY OFFICE	\$ 1,502,391	\$ 1,300,196	\$ 2,203,551	\$ 2,009,055	\$ 2,007,086	\$ 2,009,055	\$ 2,007,086
Promote and Manage Energy Programs.							

FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.1.2. Strategy: OIL OVERCHARGE SETTLEMENT FUNDS	18,494,235	4,450,181	10,237,554	13,236,629	13,236,629	13,236,629	13,236,629
Allocate Grants and Loans to Promote Energy Efficiency.							
B.1.3. Strategy: FEDERAL FUNDS	13,023,966	9,906,771	15,456,918	12,376,316	12,381,173	12,376,316	12,381,173
Allocate Grants and Loans to Promote Energy Efficiency.							
Total, Goal B: ENERGY OFFICE	<u>\$ 33,020,592</u>	<u>\$ 15,657,148</u>	<u>\$ 27,898,023</u>	<u>\$ 27,622,000</u>	<u>\$ 27,624,888</u>	<u>\$ 27,622,000</u>	<u>\$ 27,624,888</u>
Grand Total, FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS	<u>\$ 588,185,408</u>	<u>\$ 591,597,084</u>	<u>\$ 618,468,438</u>	<u>\$ 614,818,328</u>	<u>\$ 626,124,916</u>	<u>\$ 614,818,328</u>	<u>\$ 626,124,916</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 777,522	\$ 790,698	\$ 1,049,257	\$ 878,267	\$ 878,540	\$ 878,267	\$ 878,540
Other Personnel Costs	44,610	47,876	380,310	230,074	230,172	230,074	230,172
Professional Fees and Services	6,821,059	7,134,051	7,303,379	6,874,009	6,874,009	6,874,009	6,874,009
Consumable Supplies	0	0	5,335	0	0	0	0
Utilities	571,377	360	500	714	714	714	714
Travel	26,630	22,264	39,233	33,314	30,974	33,314	30,974
Rent - Machine and Other	14,594	9,370	13,963	14,000	14,000	14,000	14,000
Other Operating Expense	307,933,443	313,569,723	313,972,345	295,500,501	288,950,501	295,500,501	288,950,501
Client Services	10,000	0	0	0	0	0	0
Grants	271,986,173	270,022,742	295,704,116	311,287,449	329,146,006	311,287,449	329,146,006
Total, Object-of-Expense Informational Listing	<u>\$ 588,185,408</u>	<u>\$ 591,597,084</u>	<u>\$ 618,468,438</u>	<u>\$ 614,818,328</u>	<u>\$ 626,124,916</u>	<u>\$ 614,818,328</u>	<u>\$ 626,124,916</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 67,080	\$ 66,521	\$ 66,854	\$	\$	\$ 67,188	\$ 67,524
Group Insurance	143,253	143,265	147,471			150,510	153,686
Social Security	58,942	59,149	59,445			59,742	60,041
Benefits Replacement	5,077	4,046	3,480			2,958	2,514
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 274,352</u>	<u>\$ 272,981</u>	<u>\$ 277,250</u>	<u>\$</u>	<u>\$</u>	<u>\$ 280,398</u>	<u>\$ 283,765</u>

FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Performance Measure Targets							
B. Goal: ENERGY OFFICE							
Outcome (Results/Impact):							
Utility Dollars Saved as a Percentage of Utility Expenditures	18.53%	18.38%	19%	19%	19%	19%	19%
Utility Dollars Saved by LoanSTAR Projects (in Millions)	38.9	40	38	38	38	38	38

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE COMPTROLLER FOR SOCIAL SECURITY
CONTRIBUTIONS AND BENEFIT REPLACEMENT PAY**

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing:							
General Revenue, estimated	\$ 609,591,232	\$ 611,313,498	\$ 626,286,818	\$ 629,624,755	\$ 636,046,947	\$ 629,624,711	\$ 636,046,947
General Revenue -- Dedicated, estimated	\$ 84,100,176	\$ 84,482,353	\$ 86,200,763	\$ 87,615,434	\$ 88,783,951	\$ 87,615,434	\$ 88,783,951
Federal Funds, estimated	\$ 94,402,606	\$ 94,140,986	\$ 96,510,668	\$ 98,084,849	\$ 97,970,345	\$ 98,084,849	\$ 97,970,345
<u>Other Funds</u>							
Other Special State Funds, estimated	\$ 22,038,582	\$ 22,096,280	\$ 22,703,103	\$ 23,198,205	\$ 23,420,209	\$ 23,198,205	\$ 23,420,209
State Highway Fund No. 006, estimated	<u>53,244,306</u>	<u>53,052,462</u>	<u>53,106,003</u>	<u>53,176,895</u>	<u>53,277,338</u>	<u>53,176,895</u>	<u>53,277,338</u>
Subtotal, Other Funds	<u>\$ 75,282,888</u>	<u>\$ 75,148,742</u>	<u>\$ 75,809,106</u>	<u>\$ 76,375,100</u>	<u>\$ 76,697,547</u>	<u>\$ 76,375,100</u>	<u>\$ 76,697,547</u>
Total, Method of Financing	<u>\$ 863,376,902</u>	<u>\$ 865,085,579</u>	<u>\$ 884,807,355</u>	<u>\$ 891,700,094</u>	<u>\$ 899,498,790</u>	<u>\$ 891,700,094</u>	<u>\$ 899,498,790</u>
A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT							
Comptroller -- Social Security.							
A.1.1. Strategy: STATE MATCH -- EMPLOYER							
State Match -- Employer. Estimated.	\$ 847,793,982	\$ 852,665,941	\$ 874,126,467	\$ 882,635,236	\$ 891,793,658	\$ 882,635,236	\$ 891,793,658

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE COMPTROLLER FOR SOCIAL SECURITY
CONTRIBUTIONS AND BENEFIT REPLACEMENT PAY**

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
A.1.2. Strategy: BENEFIT REPLACEMENT PAY	15,582,920	12,419,638	10,680,888	9,064,858	7,705,132	9,064,858	7,705,132
Benefit Replacement Pay, Estimated							
Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT	\$ 863,376,902	\$ 865,085,579	\$ 884,807,355	\$ 891,700,094	\$ 899,498,790	\$ 891,700,094	\$ 899,498,790
Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY	\$ 863,376,902	\$ 865,085,579	\$ 884,807,355	\$ 891,700,094	\$ 899,498,790	\$ 891,700,094	\$ 899,498,790

COMMISSION ON STATE EMERGENCY COMMUNICATIONS

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
<u>General Revenue Fund - Dedicated</u>							
Commission on State Emergency Communications Account No. 5007	\$ 19,870,641	\$ 14,340,174	\$ 18,022,152	\$ 19,049,913	\$ 16,971,572	\$ 15,001,409	\$ 11,689,459
911 Service Fees Account No. 5050	70,612,901	53,438,223	59,049,268	64,564,098	60,502,593	58,186,621	53,937,333
Subtotal, General Revenue Fund - Dedicated	\$ 90,483,542	\$ 67,778,397	\$ 77,071,420	\$ 83,614,011	\$ 77,474,165	\$ 73,188,030	\$ 65,626,792
Total, Method of Financing	\$ 90,483,542	\$ 67,778,397	\$ 77,071,420	\$ 83,614,011	\$ 77,474,165	\$ 73,188,030	\$ 65,626,792

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	21.0	23.0	25.0	26.0	26.0	25.0	25.0
Schedule of Exempt Positions:							
Executive Director, Group 2	\$117,874	\$123,562	\$123,562	\$123,562	\$123,562	\$123,562	\$123,562

COMMISSION ON STATE EMERGENCY COMMUNICATIONS
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Items of Appropriation:							
A. Goal: STATEWIDE 9-1-1 SERVICES							
Planning & Development, Provision & Enhancement of 9-1-1 Service.							
A.1.1. Strategy: 9-1-1 NTKW OPER & EQUIP REPLACEMENT 9-1-1 Network Operations and Equipment Replacement.	\$ 79,249,717	\$ 55,571,908	\$ 55,571,907	\$ 61,949,385	\$ 63,872,896	\$ 55,571,908	\$ 55,571,907
A.1.2. Strategy: NEXT GEN 9-1-1 IMPLEMENTATION	1,422,615	2,139,129	11,566,666	7,542,112	128,688	7,542,112	128,688
A.1.3. Strategy: CSEC 9-1-1 PROGRAM ADMINISTRATION	<u>787,828</u>	<u>925,763</u>	<u>925,763</u>	<u>925,763</u>	<u>925,763</u>	<u>925,763</u>	<u>925,763</u>
Total, Goal A: STATEWIDE 9-1-1 SERVICES	\$ 81,460,160	\$ 58,636,800	\$ 68,064,336	\$ 70,417,260	\$ 64,927,347	\$ 64,039,783	\$ 56,626,358
B. Goal: POISON CONTROL SERVICES							
Maintain High Quality Poison Control Services in Texas.							
B.1.1. Strategy: POISON CALL CENTER OPERATIONS	\$ 6,738,050	\$ 6,587,629	\$ 6,550,371	\$ 9,326,766	\$ 9,326,765	\$ 6,550,372	\$ 6,550,371
B.1.2. Strategy: STATEWIDE POISON NETWORK OPERATIONS	958,791	1,335,224	1,199,669	1,553,881	1,311,209	1,347,481	1,199,669
B.1.3. Strategy: CSEC POISON PROGRAM MANAGEMENT	<u>214,948</u>	<u>254,690</u>	<u>279,690</u>	<u>457,690</u>	<u>735,690</u>	<u>279,690</u>	<u>279,690</u>
Total, Goal B: POISON CONTROL SERVICES	\$ 7,911,789	\$ 8,177,543	\$ 8,029,730	\$ 11,338,337	\$ 11,373,664	\$ 8,177,543	\$ 8,029,730
C. Goal: INDIRECT ADMINISTRATION							
C.1.1. Strategy: INDIRECT ADMINISTRATION	<u>\$ 1,111,593</u>	<u>\$ 964,054</u>	<u>\$ 977,354</u>	<u>\$ 1,858,414</u>	<u>\$ 1,173,154</u>	<u>\$ 970,704</u>	<u>\$ 970,704</u>
Grand Total, COMMISSION ON STATE EMERGENCY COMMUNICATIONS	<u>\$ 90,483,542</u>	<u>\$ 67,778,397</u>	<u>\$ 77,071,420</u>	<u>\$ 83,614,011</u>	<u>\$ 77,474,165</u>	<u>\$ 73,188,030</u>	<u>\$ 65,626,792</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 1,595,470	\$ 1,611,233	\$ 1,763,625	\$ 1,933,625	\$ 1,933,625	\$ 1,763,625	\$ 1,763,625
Other Personnel Costs	110,788	97,001	36,598	39,608	41,937	38,758	41,087
Professional Fees and Services	1,455,289	2,634,466	11,773,585	8,499,522	258,007	7,799,362	235,607
Consumable Supplies	5,489	7,272	8,000	8,000	8,000	8,000	8,000
Utilities	264,524	379,934	332,000	450,560	435,700	377,000	382,000
Travel	48,765	81,923	86,000	86,000	86,000	86,000	86,000
Rent - Building	3,341	4,812	8,200	8,200	8,200	8,200	8,200
Rent - Machine and Other	4,412	4,513	6,000	6,000	6,000	6,000	6,000
Other Operating Expense	1,077,693	1,229,926	1,115,134	1,426,345	1,677,035	1,158,805	1,153,995

COMMISSION ON STATE EMERGENCY COMMUNICATIONS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Grants	85,834,807	61,727,317	61,942,278	71,156,151	73,019,661	61,942,280	61,942,278
Capital Expenditures	82,964	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 90,483,542	\$ 67,778,397	\$ 77,071,420	\$ 83,614,011	\$ 77,474,165	\$ 73,188,030	\$ 65,626,792
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 141,877	\$ 140,695	\$ 141,398	\$	\$	\$ 142,105	\$ 142,816
Group Insurance	281,627	281,649	289,148			294,351	299,787
Social Security	120,783	121,206	121,812			122,421	123,033
Subtotal, Employee Benefits	\$ 544,287	\$ 543,550	\$ 552,358	\$	\$	\$ 558,877	\$ 565,636
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 2,657	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 544,287	\$ 546,207	\$ 552,358	\$	\$	\$ 558,877	\$ 565,636
Performance Measure Targets							
A. Goal: STATEWIDE 9-1-1 SERVICES							
Outcome (Results/Impact):							
Percentage of Time ALI System is Operational	100%	100%	99.5%	99.5%	99.5%	99.5%	99.5%
A.1.1. Strategy: 9-1-1 NTWK OPER & EQUIP REPLACEMENT							
Output (Volume):							
Number of 9-1-1 Calls Received by State Program Public Safety Answering Points (PSAPs)	11,060,091	4,002,185	3,933,023	3,933,023	3,933,023	3,933,023	3,933,023
B. Goal: POISON CONTROL SERVICES							
Outcome (Results/Impact):							
Percentage of Time the Texas Poison Control Managed Services are Available	100%	99.8%	99.5%	99.5%	99.5%	99.5%	99.5%
B.1.1. Strategy: POISON CALL CENTER OPERATIONS							
Output (Volume):							
Total Number of Poison Control Calls Processed Statewide	286,903	495,276	499,890	982,708	982,708	491,354	491,354
Efficiencies:							
Average Statewide Cost per Poison Call Processed	26.83	18.19	15.93	22.14	21.65	16.07	15.77

TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 740,918	\$ 716,486	\$ 716,486	\$ 832,986	\$ 842,986	\$ 716,486	\$ 716,486
GR Dedicated - Volunteer Fire Department Assistance Account No. 5064	\$ 1,583,825	\$ 1,329,224	\$ 1,329,224	\$ 1,382,984	\$ 1,382,984	\$ 1,382,984	\$ 1,382,984
Total, Method of Financing	<u>\$ 2,324,743</u>	<u>\$ 2,045,710</u>	<u>\$ 2,045,710</u>	<u>\$ 2,215,970</u>	<u>\$ 2,225,970</u>	<u>\$ 2,099,470</u>	<u>\$ 2,099,470</u>
This bill pattern represents an estimated 3% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	10.0	9.8	10.0	10.0	10.0	10.0	10.0
Schedule of Exempt Positions:							
Executive Director, Group 2	\$101,047	\$109,599	\$109,599	\$109,599	\$109,599	\$109,599	\$109,599
Items of Appropriation:							
A. Goal: SOUND PENSION FUND							
Ensure Actuarially Sound Pension Funds for Emergency Servs Personnel.							
A.1.1. Strategy: ADMINISTER PENSION FUND Administer a Pension Fund for Emergency Services Personnel.	\$ 2,198,858	\$ 1,924,750	\$ 1,924,750	\$ 2,095,010	\$ 2,105,010	\$ 1,978,510	\$ 1,978,510
A.2.1. Strategy: RECRUITING AND TECHNICAL ASSISTANCE Recruit New Depts, Provide Technical Assistance to Existing Depts.	<u>125,885</u>	<u>120,960</u>	<u>120,960</u>	<u>120,960</u>	<u>120,960</u>	<u>120,960</u>	<u>120,960</u>
Total, Goal A: SOUND PENSION FUND	<u>\$ 2,324,743</u>	<u>\$ 2,045,710</u>	<u>\$ 2,045,710</u>	<u>\$ 2,215,970</u>	<u>\$ 2,225,970</u>	<u>\$ 2,099,470</u>	<u>\$ 2,099,470</u>
Grand Total, TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM	<u>\$ 2,324,743</u>	<u>\$ 2,045,710</u>	<u>\$ 2,045,710</u>	<u>\$ 2,215,970</u>	<u>\$ 2,225,970</u>	<u>\$ 2,099,470</u>	<u>\$ 2,099,470</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 524,496	\$ 521,731	\$ 532,466	\$ 542,466	\$ 542,466	\$ 532,466	\$ 532,466
Other Personnel Costs	15,747	13,670	11,110	11,190	11,190	11,190	11,190

TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Professional Fees and Services	110,197	101,862	99,792	196,312	201,312	99,812	99,812
Consumable Supplies	3,530	2,704	3,000	3,000	3,000	3,000	3,000
Utilities	480	634	640	640	640	640	640
Travel	18,836	17,993	18,500	18,500	18,500	18,500	18,500
Rent - Building	30	6	0	0	0	0	0
Rent - Machine and Other	4,674	0	0	0	0	0	0
Other Operating Expense	<u>1,646,753</u>	<u>1,387,110</u>	<u>1,380,202</u>	<u>1,443,862</u>	<u>1,448,862</u>	<u>1,433,862</u>	<u>1,433,862</u>
Total, Object-of-Expense Informational Listing	<u>\$ 2,324,743</u>	<u>\$ 2,045,710</u>	<u>\$ 2,045,710</u>	<u>\$ 2,215,970</u>	<u>\$ 2,225,970</u>	<u>\$ 2,099,470</u>	<u>\$ 2,099,470</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 35,369	\$ 35,074	\$ 35,249	\$	\$	\$ 35,426	\$ 35,603
Group Insurance	80,335	80,342	81,001			81,001	81,001
Social Security	<u>38,279</u>	<u>38,413</u>	<u>38,605</u>			<u>38,798</u>	<u>38,992</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 153,983</u>	<u>\$ 153,829</u>	<u>\$ 154,855</u>	<u>\$</u>	<u>\$</u>	<u>\$ 155,225</u>	<u>\$ 155,596</u>
Performance Measure Targets							
A. Goal: SOUND PENSION FUND							
Outcome (Results/Impact):							
Period to Amortize the Unfunded Actuarial Accrued Liability	30	30	30	30	30	30	30
A.1.1. Strategy: ADMINISTER PENSION FUND							
Output (Volume):							
Number of Benefit Payments Distributed	37,031	40,229	42,240	37,500	37,500	44,352	46,570
Efficiencies:							
Average Annual Administrative Cost Per Pension Plan Member	95.24	93.05	99	99	99	110	110
A.2.1. Strategy: RECRUITING AND TECHNICAL ASSISTANCE							
Output (Volume):							
Number of Onsite Visits	25	65	60	12	12	48	48

EMPLOYEES RETIREMENT SYSTEM

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 10,897,133	\$ 13,441,741	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
Total, Method of Financing	<u>\$ 10,897,133</u>	<u>\$ 13,441,741</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>
This bill pattern represents an estimated 12.4% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	374.3	383.4	387.0	395.0	395.0	408.5	408.5
Items of Appropriation:							
A. Goal: ADMINISTER RETIREMENT PROGRAM							
Administer Comprehensive and Actuarially Sound Retirement Programs.							
A.1.6. Strategy: RETIREE DEATH BENEFITS	\$ 10,897,133	\$ 13,441,741	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
Provide Lump-sum Retiree Death Benefits. Estimated.							
Total, Goal A: ADMINISTER RETIREMENT PROGRAM	\$ 10,897,133	\$ 13,441,741	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
Grand Total, EMPLOYEES RETIREMENT SYSTEM	<u>\$ 10,897,133</u>	<u>\$ 13,441,741</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>
Object-of-Expense Informational Listing:							
Client Services	\$ 10,897,133	\$ 13,441,741	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
Total, Object-of-Expense Informational Listing	<u>\$ 10,897,133</u>	<u>\$ 13,441,741</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>	<u>\$ 13,750,000</u>

INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing:							
General Revenue Fund, estimated	\$ 1,763,055,426	\$ 1,830,837,367	\$ 1,893,387,439	\$ 2,109,208,103	\$ 2,109,783,016	\$ 1,910,761,485	\$ 1,939,221,680
General Revenue - Dedicated Accounts, estimated	\$ 104,160,439	\$ 105,505,460	\$ 105,977,497	119,382,645	119,463,805	108,671,642	110,321,992
Federal Funds, estimated	\$ 420,605,557	\$ 419,748,296	\$ 433,822,132	488,564,553	486,831,129	446,466,330	451,641,043
<u>Other Funds</u>							
State Highway Fund No. 006, estimated	\$ 269,330,009	\$ 268,820,280	\$ 275,843,281	\$ 304,381,554	\$ 305,536,734	\$ 281,189,498	\$ 286,763,702
Judicial Fund No. 573, estimated	4,773,751	4,181,582	4,181,582	5,006,948	5,006,948	4,181,582	4,181,582
Other Special State Funds, estimated	<u>24,410,804</u>	<u>24,340,753</u>	<u>24,627,445</u>	<u>28,132,056</u>	<u>28,054,225</u>	<u>24,885,339</u>	<u>25,153,135</u>
Subtotal, Other Funds	<u>\$ 298,514,564</u>	<u>\$ 297,342,615</u>	<u>\$ 304,652,308</u>	<u>\$ 337,520,558</u>	<u>\$ 338,597,907</u>	<u>\$ 310,256,419</u>	<u>\$ 316,098,419</u>
Total, Method of Financing	<u>\$ 2,586,335,986</u>	<u>\$ 2,653,433,738</u>	<u>\$ 2,737,839,376</u>	<u>\$ 3,054,675,858</u>	<u>\$ 3,054,675,858</u>	<u>\$ 2,776,155,876</u>	<u>\$ 2,817,283,134</u>

This bill pattern represents an estimated 12.4% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	374.3	383.4	387.0	395.0	395.0	408.5	408.5
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Schedule of Exempt Positions:

Executive Director	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120
Director of Investments	416,401	416,401	416,401	416,401	416,401	416,401	416,401

A. Goal: ADMINISTER RETIREMENT PROGRAM

Administer Comprehensive and Actuarially Sound Retirement Programs.

A.1.1. Strategy: ERS RETIREMENT PROGRAM	\$ 643,991,609	\$ 638,627,163	\$ 652,432,161	\$ 913,513,015	\$ 913,513,014	\$ 655,111,182	\$ 658,386,738
Provide Retirement Program for Employees and Retirees. Estimated.							
A.1.2. Strategy: LECOS RETIREMENT PROGRAM	8,730,330	8,448,556	8,448,556	46,280,570	46,280,570	8,448,556	8,448,556
Provide Retirement Program for Law Enf and Corr Officers.							

INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Estimated.							
A.1.3. Strategy: JUDICIAL RETIREMENT SYSTEM - PLAN 2 Provide Retirement Program for State Judicial Officers. Estimated.	12,539,403	12,515,146	12,515,146	13,151,952	13,151,952	12,515,146	12,515,146
A.1.4. Strategy: JUDICIAL RETIREMENT SYSTEM - PLAN 1 Provide Payment of JRS-1 Benefits as Required by Law. Estimated.	24,280,863	23,299,078	23,299,078	23,299,078	23,299,078	23,299,078	23,299,078
A.1.5. Strategy: PUBLIC SAFETY DEATH BENEFITS Provide Benefits to Beneficiaries of Public Safety Workers. Estimated.	12,826,175	15,031,740	13,786,308	13,786,308	13,786,308	13,786,308	13,786,308
A.1.6. Strategy: RETIREE DEATH BENEFITS Provide Lump-sum Retiree Death Benefits. Estimated.	<u>10,897,133</u>	<u>13,441,741</u>	<u>13,750,000</u>	<u>13,750,000</u>	<u>13,750,000</u>	<u>13,750,000</u>	<u>13,750,000</u>
Total, Goal A: ADMINISTER RETIREMENT PROGRAM	<u>\$ 713,265,513</u>	<u>\$ 711,363,424</u>	<u>\$ 724,231,249</u>	<u>\$ 1,023,780,923</u>	<u>\$ 1,023,780,923</u>	<u>\$ 726,910,270</u>	<u>\$ 730,185,826</u>
B. Goal: ADMINISTER GROUP BENEFITS PROGRAM Provide Employees and Retirees with Quality Group Benefits.							
B.1.1. Strategy: GROUP BENEFITS PROGRAM Provide Basic Insurance Program to General State Employees. Estimated.	\$ 1,873,070,473	\$ 1,873,220,311	\$ 1,943,340,950	\$ 1,962,096,699	\$ 1,962,096,699	\$ 1,978,123,740	\$ 2,015,082,291
B.1.2. Strategy: PROBATION HEALTH INSURANCE Insurance Contributions for Local CSCD Employees. Estimated.	0	68,850,003	70,267,177	68,798,235	68,798,235	71,121,866	72,015,017
Total, Goal B: ADMINISTER GROUP BENEFITS PROGRAM	<u>\$ 1,873,070,473</u>	<u>\$ 1,942,070,314</u>	<u>\$ 2,013,608,127</u>	<u>\$ 2,030,894,937</u>	<u>\$ 2,030,894,933</u>	<u>\$ 2,049,245,606</u>	<u>\$ 2,087,097,308</u>
Grand Total, EMPLOYEES RETIREMENT SYSTEM	<u>\$ 2,586,335,986</u>	<u>\$ 2,653,433,738</u>	<u>\$ 2,737,839,376</u>	<u>\$ 3,054,675,858</u>	<u>\$ 3,054,675,858</u>	<u>\$ 2,776,155,876</u>	<u>\$ 2,817,283,134</u>

TEXAS ETHICS COMMISSION

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing: General Revenue Fund	\$ 2,714,701	\$ 2,894,742	\$ 2,975,750	\$ 3,898,936	\$ 3,668,936	\$ 2,935,246	\$ 2,935,246
Appropriated Receipts	<u>\$ 16,399</u>	<u>\$ 7,390</u>	<u>\$ 8,190</u>	<u>\$ 8,190</u>	<u>\$ 8,190</u>	<u>\$ 8,190</u>	<u>\$ 8,190</u>
Total, Method of Financing	<u>\$ 2,731,100</u>	<u>\$ 2,902,132</u>	<u>\$ 2,983,940</u>	<u>\$ 3,907,126</u>	<u>\$ 3,677,126</u>	<u>\$ 2,943,436</u>	<u>\$ 2,943,436</u>

TEXAS ETHICS COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	28.6	27.2	33.4	36.4	35.4	32.4	32.4
Schedule of Exempt Positions:							
Executive Director, Group 4	\$133,463	\$133,463	\$133,463	\$133,463	\$133,463	\$133,463	\$133,463
General Counsel	118,388	118,388	118,388	118,388	118,388	118,388	118,388
Items of Appropriation:							
A. Goal: ADMINISTER ETHICS LAWS							
Administer Public Disclosure/Ethics Laws.							
A.1.1. Strategy: DISCLOSURE FILING	\$ 323,648	\$ 352,750	\$ 381,709	\$ 293,700	\$ 293,700	\$ 325,510	\$ 325,510
Serve as the Repository for Statutorily Required Information.							
A.1.2. Strategy: LEGAL GUIDANCE AND OPINIONS	409,312	402,965	388,966	470,799	470,799	413,982	413,982
Respond to Requests for Guidance/Advisory Opinions.							
A.1.3. Strategy: ENFORCEMENT	<u>823,421</u>	<u>865,984</u>	<u>879,983</u>	<u>1,054,440</u>	<u>1,054,440</u>	<u>876,295</u>	<u>876,295</u>
Respond to Complaints and Enforce Applicable Statutes.							
Total, Goal A: ADMINISTER ETHICS LAWS	\$ 1,556,381	\$ 1,621,699	\$ 1,650,658	\$ 1,818,939	\$ 1,818,939	\$ 1,615,787	\$ 1,615,787
B. Goal: INDIRECT ADMINISTRATION							
B.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 357,046	\$ 355,826	\$ 395,827	\$ 584,555	\$ 484,555	\$ 396,618	\$ 396,618
B.1.2. Strategy: INFORMATION RESOURCES	<u>817,673</u>	<u>924,607</u>	<u>937,455</u>	<u>1,503,632</u>	<u>1,373,632</u>	<u>931,031</u>	<u>931,031</u>
Total, Goal B: INDIRECT ADMINISTRATION	\$ <u>1,174,719</u>	\$ <u>1,280,433</u>	\$ <u>1,333,282</u>	\$ <u>2,088,187</u>	\$ <u>1,858,187</u>	\$ <u>1,327,649</u>	\$ <u>1,327,649</u>
Grand Total, TEXAS ETHICS COMMISSION	\$ <u>2,731,100</u>	\$ <u>2,902,132</u>	\$ <u>2,983,940</u>	\$ <u>3,907,126</u>	\$ <u>3,677,126</u>	\$ <u>2,943,436</u>	\$ <u>2,943,436</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 1,719,671	\$ 1,806,065	\$ 1,818,928	\$ 2,210,207	\$ 2,210,207	\$ 1,839,207	\$ 1,839,207

TEXAS ETHICS COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Other Personnel Costs	205,792	71,893	78,878	152,677	152,677	72,677	72,677
Professional Fees and Services	199,781	308,007	308,300	308,170	308,170	308,170	308,170
Consumable Supplies	9,071	5,534	4,581	4,880	4,880	4,880	4,880
Utilities	2,546	2,013	1,964	1,964	1,964	1,964	1,964
Travel	27,018	26,610	28,169	36,640	36,640	29,640	29,640
Rent - Building	797	4,196	1,985	10,999	10,999	2,999	2,999
Rent - Machine and Other	12,545	13,126	12,450	11,104	11,104	11,104	11,104
Other Operating Expense	261,039	229,825	340,795	535,095	355,095	324,905	324,905
Capital Expenditures	292,840	434,863	387,890	635,390	585,390	347,890	347,890
Total, Object-of-Expense Informational Listing	\$ 2,731,100	\$ 2,902,132	\$ 2,983,940	\$ 3,907,126	\$ 3,677,126	\$ 2,943,436	\$ 2,943,436

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 158,095	\$ 156,778	\$ 157,562	\$	\$	\$ 158,350	\$ 159,141
Group Insurance	324,661	324,687	333,434			339,533	345,906
Social Security	131,464	131,925	132,585			133,248	133,914
Benefits Replacement	7,087	5,648	4,857			4,129	3,509
Subtotal, Employee Benefits	\$ 621,307	\$ 619,038	\$ 628,438	\$	\$	\$ 635,260	\$ 642,470

Debt Service

Lease Payments	\$ 0	\$ 42,646	\$ 0	\$	\$	\$ 0	\$ 0
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Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 621,307	\$ 661,684	\$ 628,438	\$	\$	\$ 635,260	\$ 642,470
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Performance Measure Targets

A. Goal: ADMINISTER ETHICS LAWS

Outcome (Results/Impact):

Percent of Advisory Opinion Requests Answered by Commission within 60 Working Days of Receipt	100%	85.71%	90%	90%	90%	90%	90%
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A.1.1. Strategy: DISCLOSURE FILING

Output (Volume):

Number of Reports Logged within Two Working Days of Receipt	117,788	112,120	125,000	110,000	125,000	110,000	125,000
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A.1.2. Strategy: LEGAL GUIDANCE AND OPINIONS

TEXAS ETHICS COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Efficiencies:							
Average Time (Working Days) to Answer Advisory Opinion Requests	17	37.71	60	60	60	60	60
A.1.3. Strategy: ENFORCEMENT							
Output (Volume):							
Number of Sworn Complaints Processed	190	373	311	311	311	311	311
Efficiencies:							
Average Time (Working Days) to Respond to Sworn Complaints	4.04	4.2	4.06	5	5	5	5

FACILITIES COMMISSION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 43,032,989	\$ 33,326,453	\$ 42,826,452	\$ 304,531,808	\$ 40,224,526	\$ 43,140,021	\$ 33,313,470
<u>General Revenue Fund - Dedicated</u>							
Texas Department of Insurance Operating Fund Account No. 036	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083
Federal Surplus Property Service Charge Fund Account No. 570	1,544,183	6,515,532	1,604,617	1,694,411	1,687,059	1,604,617	1,604,617
Deferred Maintenance Account No. 5166	<u>87,624,219</u>	<u>7,261,475</u>	<u>21,085,644</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, General Revenue Fund - Dedicated	\$ 90,198,485	\$ 14,807,090	\$ 23,720,344	\$ 2,724,494	\$ 2,717,142	\$ 2,634,700	\$ 2,634,700
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 0	\$ 24,290,339	\$ 100,709,661	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts	1,529,420	2,353,680	1,636,404	1,770,436	1,686,760	1,636,404	1,636,404
Interagency Contracts	49,326,554	20,868,875	16,535,036	16,535,036	16,535,036	16,535,036	16,535,036
Bond Proceeds - General Obligation Bonds	686,040	1,027,055	2,498,717	0	0	0	0
Bond Proceeds - Revenue Bonds	<u>21,391,411</u>	<u>300,092,798</u>	<u>442,886,299</u>	<u>499,867,521</u>	<u>318,060</u>	<u>0</u>	<u>0</u>
Subtotal, Other Funds	\$ 72,933,425	\$ 348,632,747	\$ 564,266,117	\$ 518,172,993	\$ 18,539,856	\$ 18,171,440	\$ 18,171,440
Total, Method of Financing	<u>\$ 206,164,899</u>	<u>\$ 396,766,290</u>	<u>\$ 630,812,913</u>	<u>\$ 825,429,295</u>	<u>\$ 61,481,524</u>	<u>\$ 63,946,161</u>	<u>\$ 54,119,610</u>

FACILITIES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	440.8	419.1	496.4	556.4	556.4	496.4	496.4
Schedule of Exempt Positions:							
Executive Director, Group 5	\$170,824	\$177,982	\$177,982	\$195,000	\$195,000	\$177,982	\$177,982
Items of Appropriation:							
A. Goal: FACILITIES CONSTRUCTION AND LEASING							
Provide Office Space for State Agencies through Constr/Leasing Svcs.							
A.1.1. Strategy: LEASING	\$ 479,471	\$ 495,895	\$ 476,637	\$ 544,359	\$ 544,359	\$ 476,637	\$ 476,637
Provide Quality Leased Space for State Agencies at the Best Value.							
A.1.2. Strategy: FACILITIES PLANNING	494,732	210,003	261,346	1,303,285	303,285	261,346	261,346
Ensure State Optimizes Use of Leased/Purchased/Constructed Off Space.							
A.2.1. Strategy: FACILITIES DESIGN AND CONSTRUCTION	<u>55,340,785</u>	<u>320,978,038</u>	<u>455,427,659</u>	<u>503,912,217</u>	<u>4,357,559</u>	<u>3,939,264</u>	<u>3,939,264</u>
Ensure Facilities Are Designed & Built Timely/Cost Eff/Highest Quality.							
Total, Goal A: FACILITIES CONSTRUCTION AND LEASING	\$ 56,314,988	\$ 321,683,936	\$ 456,165,642	\$ 505,759,861	\$ 5,205,203	\$ 4,677,247	\$ 4,677,247
B. Goal: PROPERTY & FACILITIES MGMT & OPS							
Protect & Cost Effectively Manage/Operate/Maintain State Facilities.							
B.1.1. Strategy: CUSTODIAL	\$ 5,695,046	\$ 6,212,438	\$ 6,297,078	\$ 6,549,366	\$ 6,549,366	\$ 6,297,078	\$ 6,297,078
Provide Cost-effective/Efficient Custodial Svcs for State Facilities.							
B.2.1. Strategy: FACILITIES OPERATION	137,404,454	37,951,054	143,059,522	286,048,413	22,762,212	27,681,165	17,854,614
Provide a Comprehensive Pgm to Protect State's Invstmnt in Facilities.							

FACILITIES COMMISSION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.2.2. Strategy: LEASE PAYMENTS Make Lease Payments on Facilities Financed by the Public Finance Auth.							
B.2.3. Strategy: UTILITIES Make Utility Payments for Specified State Facilities.	0	18,362,650	18,362,650	18,362,650	18,362,650	18,362,650	18,362,650
Total, Goal B: PROPERTY & FACILITIES MGMT & OPS	\$ 143,099,500	\$ 62,526,142	\$ 167,719,250	\$ 310,960,429	\$ 47,674,228	\$ 52,340,893	\$ 42,514,342
C. Goal: SURPLUS PROPERTY Provide Support Services to State Agencies for Surplus Property.							
C.1.1. Strategy: SURPLUS PROPERTY MANAGEMENT Provide Timely/Appropriate/Cost-effective Disposal of Surplus Property.	\$ 2,177,758	\$ 7,863,120	\$ 2,234,929	\$ 2,458,755	\$ 2,367,727	\$ 2,234,929	\$ 2,234,929
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 3,433,129	\$ 3,405,060	\$ 3,405,060	\$ 4,360,773	\$ 4,353,981	\$ 3,405,060	\$ 3,405,060
D.1.2. Strategy: INFORMATION RESOURCES	1,139,524	1,288,032	1,288,032	1,889,477	1,880,385	1,288,032	1,288,032
Total, Goal D: INDIRECT ADMINISTRATION	\$ 4,572,653	\$ 4,693,092	\$ 4,693,092	\$ 6,250,250	\$ 6,234,366	\$ 4,693,092	\$ 4,693,092
Grand Total, FACILITIES COMMISSION	\$ 206,164,899	\$ 396,766,290	\$ 630,812,913	\$ 825,429,295	\$ 61,481,524	\$ 63,946,161	\$ 54,119,610
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 16,842,640	\$ 18,009,084	\$ 19,324,815	\$ 25,010,147	\$ 25,010,147	\$ 19,324,815	\$ 19,324,815
Other Personnel Costs	545,861	396,620	364,660	395,620	398,580	364,660	364,660
Professional Fees and Services	1,713,860	943,760	397,204	1,510,487	510,487	397,204	397,204
Fuels and Lubricants	109,561	135,000	135,051	180,851	180,851	135,051	135,051
Consumable Supplies	376,071	418,100	293,925	493,925	493,925	293,925	293,925
Utilities	16,891,501	18,783,970	18,772,711	18,817,663	18,818,311	18,772,711	18,772,711
Travel	48,721	59,300	59,057	67,757	67,957	59,057	59,057
Rent - Building	5,135	16,300	6,300	6,300	6,300	6,300	6,300
Rent - Machine and Other	150,496	91,188	85,602	100,602	100,602	85,602	85,602
Other Operating Expense	71,254,887	25,649,320	14,693,267	14,972,748	14,838,124	14,680,285	14,680,285
Capital Expenditures	98,226,166	332,263,648	576,680,321	763,873,195	1,056,240	9,826,551	0
Total, Object-of-Expense Informational Listing	\$ 206,164,899	\$ 396,766,290	\$ 630,812,913	\$ 825,429,295	\$ 61,481,524	\$ 63,946,161	\$ 54,119,610

FACILITIES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,553,519	\$ 1,540,578	\$ 1,548,281	\$		\$ 1,556,022	\$ 1,563,802
Group Insurance	5,244,125	5,244,545	5,418,723			5,550,217	5,687,628
Social Security	1,234,474	1,238,797	1,244,991			1,251,216	1,257,472
Benefits Replacement	23,676	18,870	16,228			13,794	11,725
Subtotal, Employee Benefits	\$ 8,055,794	\$ 8,042,790	\$ 8,228,223	\$		\$ 8,371,249	\$ 8,520,627
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 14,837,505	\$ 21,017,779	\$ 19,254,681	\$		\$ 16,326,488	\$ 16,755,791
Lease Payments	0	7,119,190	25,443,727			15,595,078	34,619,903
Subtotal, Debt Service	\$ 14,837,505	\$ 28,136,969	\$ 44,698,408	\$		\$ 31,921,566	\$ 51,375,694
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 22,893,299	\$ 36,179,759	\$ 52,926,631	\$		\$ 40,292,815	\$ 59,896,321
Performance Measure Targets							
A. Goal: FACILITIES CONSTRUCTION AND LEASING							
Outcome (Results/Impact):							
Percentage of Completed Construction Projects on Schedule within Budget	100%	50%	90%	90%	90%	90%	90%
A.1.1. Strategy: LEASING							
Efficiencies:							
The Percentage Occupancy of All State Owned Space Assigned to TFC	0%	99.95%	100%	100%	100%	100%	100%
Explanatory:							
Total Square Footage of Office and Warehouse Space Leased	10,031,845	10,300,000	10,300,000	10,300,000	10,300,000	10,300,000	10,300,000
B. Goal: PROPERTY & FACILITIES MGMT & OPS							
B.1.1. Strategy: CUSTODIAL							
Efficiencies:							
Average Cost Per Square Foot of Privatized Custodial Services	0.05	0.05	0.09	0.09	0.09	0.09	0.09
B.2.1. Strategy: FACILITIES OPERATION							
Efficiencies:							
Average Cost Per Square Foot of All Building Maintenance and Operations Services	0.99	1.4	1.4	2.2	2.2	1.4	1.4

FACILITIES COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Average Number of Days to Resolve Maintenance Requests	0	15.09	10	10	10	10	10
Average Number of Days to Respond to Maintenance Requests	0	1.04	1	0	1	1	1
The Percentage of Deferred Maintenance Appropriations Encumbered and under Contract	0%	5%	40%	0.5%	15%	40%	40%

INFORMATIONAL LISTING OF FUNDS APPROPRIATIONS FOR LEASE PAYMENTS ON FACILITIES FINANCED THROUGH THE PUBLIC FINANCE AUTHORITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue, estimated	\$ 9,904,824	\$ 15,150,922	\$ 27,368,763	\$ 0	\$ 0	\$ 25,532,931	\$ 52,988,624
Texas Department of Insurance Operating Fund Account No. 036	\$ 167,534	\$ 162,570	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	<u>\$ 10,072,358</u>	<u>\$ 15,313,492</u>	<u>\$ 27,368,763</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 25,532,931</u>	<u>\$ 52,988,624</u>
B. Goal: PROPERTY MANAGEMENT							
B.2.2. Strategy: STATE MATCH – EMPLOYER	\$ 10,072,358	\$ 15,313,492	\$ 27,368,763	\$ 0	\$ 0	\$ 25,532,931	\$ 52,988,624
To TFC for Payment to TPFA					& UB		& UB
Grand Total, LEASE PAYMENTS	<u>\$ 10,072,358</u>	<u>\$ 15,313,492</u>	<u>\$ 27,368,763</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 25,532,931</u>	<u>\$ 52,988,624</u>

PUBLIC FINANCE AUTHORITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 1,569,369	\$ 783,824	\$ 925,528	\$ 854,676	\$ 854,676	\$ 810,190	\$ 771,750
<u>Other Funds</u>							
TPFA Series B Master Lease Project Fund	\$ 0	\$ 499,525	\$ 500,475	\$ 300,000	\$ 300,000	\$ 499,525	\$ 500,475

PUBLIC FINANCE AUTHORITY
(Continued)

	<u>Expended</u> <u>2017</u>	<u>Estimated</u> <u>2018</u>	<u>Budgeted</u> <u>2019</u>	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Interagency Contracts	2,276	5,011	0	0	0	0	0
Bond Proceeds - Revenue Bonds	<u>0</u>	<u>134,322</u>	<u>161,414</u>	<u>523,300</u>	<u>526,236</u>	<u>146,474</u>	<u>149,262</u>
Subtotal, Other Funds	\$ <u>2,276</u>	\$ <u>638,858</u>	\$ <u>661,889</u>	\$ <u>823,300</u>	\$ <u>826,236</u>	\$ <u>645,999</u>	\$ <u>649,737</u>
Total, Method of Financing	\$ <u>1,571,645</u>	\$ <u>1,422,682</u>	\$ <u>1,587,417</u>	\$ <u>1,677,976</u>	\$ <u>1,680,912</u>	\$ <u>1,456,189</u>	\$ <u>1,421,487</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	13.2	13.6	15.0	15.0	15.0	14.0	14.0
Schedule of Exempt Positions:							
Executive Director, Group 4	\$130,091	\$140,980	\$140,980	\$200,000	\$200,000	\$140,980	\$140,980
Items of Appropriation:							
A. Goal: FINANCE CAPITAL PROJECTS							
Finance Capital Projects Cost Effectively and Monitor Debt Efficiently.							
A.1.1. Strategy: ANALYZE FINANCINGS AND ISSUE DEBT Analyze Agency Financing Applications and Issue Debt Cost Effectively.	\$ 782,679	\$ 708,496	\$ 790,533	\$ 835,632	\$ 837,094	\$ 725,182	\$ 707,899 & UB
A.2.1. Strategy: MANAGE BOND PROCEEDS Manage Bond Proceeds and Monitor Covenants to Ensure Compliance.	788,966	714,186	796,884	842,344	843,818	731,007	713,588 & UB
A.2.2. Strategy: BOND DEBT SERVICE PAYMENTS Make GO Bond Debt Service Payments.	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal A: FINANCE CAPITAL PROJECTS	\$ <u>1,571,645</u>	\$ <u>1,422,682</u>	\$ <u>1,587,417</u>	\$ <u>1,677,976</u>	\$ <u>1,680,912</u>	\$ <u>1,456,189</u>	\$ <u>1,421,487</u>
Grand Total, PUBLIC FINANCE AUTHORITY	\$ <u>1,571,645</u>	\$ <u>1,422,682</u>	\$ <u>1,587,417</u>	\$ <u>1,677,976</u>	\$ <u>1,680,912</u>	\$ <u>1,456,189</u>	\$ <u>1,421,487</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 1,094,396	\$ 1,174,340	\$ 1,269,790	\$ 1,357,446	\$ 1,381,446	\$ 1,234,346	\$ 1,194,346

PUBLIC FINANCE AUTHORITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Other Personnel Costs	152,731	127,473	138,160	110,232	114,540	87,971	97,291
Professional Fees and Services	96,665	30,793	2,942	3,842	3,842	555	2,118
Consumable Supplies	3,439	2,331	3,353	3,653	3,653	3,653	3,653
Utilities	0	494	500	710	710	710	710
Travel	23,036	18,936	40,000	58,226	58,226	58,226	58,226
Rent - Building	540	540	540	540	540	540	540
Rent - Machine and Other	3,352	3,494	3,825	3,600	3,850	3,600	3,850
Other Operating Expense	186,116	64,281	128,307	139,727	114,105	66,588	60,753
Capital Expenditures	11,370	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 1,571,645	\$ 1,422,682	\$ 1,587,417	\$ 1,677,976	\$ 1,680,912	\$ 1,456,189	\$ 1,421,487
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 65,724	\$ 65,177	\$ 65,503	\$	\$	\$ 65,830	\$ 66,160
Group Insurance	165,915	165,929	170,090			172,897	175,830
Social Security	85,010	85,308	85,735			86,163	86,594
Benefits Replacement	3,866	3,081	2,650			2,252	1,914
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 320,515	\$ 319,495	\$ 323,978	\$	\$	\$ 327,142	\$ 330,498
Performance Measure Targets							
A. Goal: FINANCE CAPITAL PROJECTS							
A.1.1. Strategy: ANALYZE FINANCINGS AND ISSUE DEBT							
Output (Volume):							
Number of Requests for Financings Approved	6	3	6	9	6	9	6
A.2.1. Strategy: MANAGE BOND PROCEEDS							
Output (Volume):							
Number of Financial Transactions Including Debt Service Payments	5,261	3,583	4,700	4,900	4,900	4,900	4,900

INFORMATIONAL LISTING OF FUNDS APPROPRIATED FOR GENERAL OBLIGATION BOND DEBT SERVICE

	<u>Expended</u> <u>2017</u>	<u>Estimated</u> <u>2018</u>	<u>Budgeted</u> <u>2019</u>	<u>Requested</u> <u>2020</u>	<u>2021</u>	<u>Recommended</u> <u>2020</u>	<u>2021</u>
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue, estimated	\$ 169,218,743	\$ 181,093,846	\$ 305,902,869	\$ 305,237,712	\$ 320,909,991	\$ 293,664,231	\$ 317,925,032
Sporting Goods Sales Tax - Transfer to State Parks Account No. 64	<u>8,307,166</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, General Revenue Fund	<u>\$ 177,525,909</u>	<u>\$ 181,093,846</u>	<u>\$ 305,902,869</u>	<u>\$ 305,237,712</u>	<u>\$ 320,909,991</u>	<u>\$ 293,664,231</u>	<u>\$ 317,925,032</u>
 <u>General Revenue Fund-Dedicated</u>							
State Parks Acct	\$ 0	\$ 9,546,411	\$ 9,259,234	\$ 0	\$ 0	\$ 0	\$ 0
Permanent Fund for Health & Tobacco Education & Enforcement No. 5044	\$ 36,691,675	\$ 52,412,467	\$ 0	\$ 0	\$ 0	\$ 4,293,919	\$ 0
Permanent Fund for Children & Public Health No. 5045	18,345,784	26,206,560	0	0	0	2,147,312	0
Permanent Fund for EMS & Trauma No. 5046	18,345,785	26,206,542	0	0	0	2,147,293	0
Texas Military Revolving Loan Account No. 5114, estimated	<u>2,456,251</u>	<u>2,146,048</u>	<u>2,140,347</u>	<u>2,137,747</u>	<u>2,138,047</u>	<u>2,137,747</u>	<u>2,138,047</u>
Subtotal, General Revenue Fund-Dedicated	<u>\$ 75,839,390</u>	<u>\$ 116,518,028</u>	<u>\$ 11,399,581</u>	<u>\$ 2,137,747</u>	<u>\$ 2,138,047</u>	<u>\$ 10,726,271</u>	<u>\$ 2,138,047</u>
Federal Funds	\$ 5,769,351	\$ 5,767,522	\$ 5,767,522	\$ 0	\$ 0	\$ 2,361,154	\$ 2,361,154
 <u>Other Funds</u>							
Current Fund Balance	\$ 795,141	\$ 738,000	\$ 738,000	\$ 0	\$ 0	\$ 0	\$ 0
MH Collections for Patient Support & Maintenance No. 8031	470,963	470,963	470,963	0	0	470,963	470,963
MH Appropriated Receipts No. 8033	15,828	15,828	15,828	0	0	15,828	15,828
ID Collections for Patient Support & Maintenance No. 8095	120,063	120,063	120,063	0	0	120,063	120,063
ID Appropriated Receipts No. 8096	<u>16,949</u>	<u>16,949</u>	<u>16,949</u>	<u>0</u>	<u>0</u>	<u>16,949</u>	<u>16,949</u>
Subtotal, Other Funds	<u>\$ 1,418,944</u>	<u>\$ 1,361,803</u>	<u>\$ 1,361,803</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 623,803</u>	<u>\$ 623,803</u>
Total, Method of Financing	<u>\$ 260,553,594</u>	<u>\$ 304,741,199</u>	<u>\$ 324,431,775</u>	<u>\$ 307,375,460</u>	<u>\$ 323,048,038</u>	<u>\$ 307,375,459</u>	<u>\$ 323,048,036</u>
 A. Goal: FINANCE CAPITAL PROJECTS							
A.2.2. Strategy: BOND DEBT SERVICE	<u>\$ 260,553,594</u>	<u>\$ 304,741,199</u>	<u>\$ 324,431,775</u>	<u>\$ 307,375,460</u>	<u>\$ 323,048,038</u>	<u>\$ 307,375,459</u>	<u>\$ 323,048,036</u>
Grand Total, BOND DEBT SERVICE PAYMENTS	<u>\$ 260,553,594</u>	<u>\$ 304,741,199</u>	<u>\$ 324,431,775</u>	<u>\$ 307,375,460</u>	<u>\$ 323,048,038</u>	<u>\$ 307,375,459</u>	<u>\$ 323,048,036</u>

OFFICE OF THE GOVERNOR

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 9,372,740	\$ 15,874,355	\$ 15,562,122	\$ 12,430,874	\$ 12,430,873	\$ 12,430,874	\$ 12,430,873
<u>Other Funds</u>							
Appropriated Receipts	\$ 5,936	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Interagency Contracts	<u>101,094</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Other Funds	\$ <u>107,030</u>	\$ <u>10,000</u>	\$ <u>10,000</u>	\$ <u>10,000</u>	\$ <u>10,000</u>	\$ <u>10,000</u>	\$ <u>10,000</u>
Total, Method of Financing	<u>\$ 9,479,770</u>	<u>\$ 15,884,355</u>	<u>\$ 15,572,122</u>	<u>\$ 12,440,874</u>	<u>\$ 12,440,873</u>	<u>\$ 12,440,874</u>	<u>\$ 12,440,873</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	102.2	120.1	120.1	120.1	120.1	120.1	120.1
Schedule of Exempt Positions:							
Governor, Group 6	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750
Items of Appropriation:							
A. Goal: GOVERN THE STATE							
Formulation of Balanced State Policies.							
A.1.1. Strategy: SUPPORT GOVERNOR & STATE	\$ 4,698,391	\$ 10,948,665	\$ 10,645,745	\$ 7,394,497	\$ 7,394,497	\$ 7,394,497	\$ 7,394,497
Provide Support to Governor and State Agencies.							
A.1.2. Strategy: APPOINTMENTS	1,005,430	1,329,553	1,320,240	1,190,240	1,190,240	1,190,240	1,190,240
Develop and Maintain System of Recruiting, Screening, and Training.							
A.1.3. Strategy: COMMUNICATIONS	3,114,288	2,948,108	2,948,108	3,098,108	3,098,107	3,098,108	3,098,107
Maintain Open, Active, and Comprehensive Functions.							
A.1.4. Strategy: GOVERNOR'S MANSION	<u>661,661</u>	<u>658,029</u>	<u>658,029</u>	<u>758,029</u>	<u>758,029</u>	<u>758,029</u>	<u>758,029</u>
Maintain and Preserve Governor's Mansion.							
Total, Goal A: GOVERN THE STATE	<u>\$ 9,479,770</u>	<u>\$ 15,884,355</u>	<u>\$ 15,572,122</u>	<u>\$ 12,440,874</u>	<u>\$ 12,440,873</u>	<u>\$ 12,440,874</u>	<u>\$ 12,440,873</u>
Grand Total, OFFICE OF THE GOVERNOR	<u>\$ 9,479,770</u>	<u>\$ 15,884,355</u>	<u>\$ 15,572,122</u>	<u>\$ 12,440,874</u>	<u>\$ 12,440,873</u>	<u>\$ 12,440,874</u>	<u>\$ 12,440,873</u>

OFFICE OF THE GOVERNOR
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 8,415,742	\$ 11,313,105	\$ 11,313,104	\$ 9,298,171	\$ 9,298,170	\$ 9,298,171	\$ 9,298,170
Other Personnel Costs	171,523	340,515	340,515	340,515	340,515	340,515	340,515
Professional Fees and Services	149,214	308,979	308,980	208,980	208,980	208,980	208,980
Fuels and Lubricants	229	312	312	312	312	312	312
Consumable Supplies	25,097	38,976	38,976	38,976	38,976	38,976	38,976
Utilities	33,544	64,918	64,918	64,918	64,918	64,918	64,918
Travel	75,408	113,382	113,382	113,382	113,382	113,382	113,382
Rent - Building	13,731	37,167	37,167	37,167	37,167	37,167	37,167
Rent - Machine and Other	32,873	56,960	56,960	56,960	56,960	56,960	56,960
Other Operating Expense	547,355	3,519,928	3,207,695	2,191,380	2,191,380	2,191,380	2,191,380
Capital Expenditures	15,054	90,113	90,113	90,113	90,113	90,113	90,113
Total, Object-of-Expense Informational Listing	\$ 9,479,770	\$ 15,884,355	\$ 15,572,122	\$ 12,440,874	\$ 12,440,873	\$ 12,440,874	\$ 12,440,873
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,076,550	\$ 1,067,582	\$ 1,072,920	\$	\$	\$ 1,078,285	\$ 1,083,676
Group Insurance	1,951,958	1,952,114	2,008,811			2,049,601	2,092,226
Social Security	825,203	828,094	832,234			836,396	840,578
Benefits Replacement	10,307	8,215	7,065			6,005	5,104
Subtotal, Employee Benefits	\$ 3,864,018	\$ 3,856,005	\$ 3,921,030	\$	\$	\$ 3,970,287	\$ 4,021,584
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 53,103	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 3,864,018	\$ 3,909,108	\$ 3,921,030	\$	\$	\$ 3,970,287	\$ 4,021,584

TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 92,546,348	\$ 156,934,783	\$ 93,974,542	\$ 120,234,867	\$ 38,069,680	\$ 99,251,419	\$ 38,069,680
GR - Hotel Occupancy Tax Deposits Account No. 5003	<u>42,080,405</u>	<u>22,095,101</u>	<u>26,946,993</u>	<u>23,486,903</u>	<u>23,486,903</u>	<u>83,485,845</u>	<u>16,946,993</u>
Subtotal, General Revenue Fund	\$ 134,626,753	\$ 179,029,884	\$ 120,921,535	\$ 143,721,770	\$ 61,556,583	\$ 182,737,264	\$ 55,016,673
<u>General Revenue Fund - Dedicated</u>							
Criminal Justice Planning Account No. 421	\$ 19,456,482	\$ 31,205,670	\$ 72,731,262	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000
Sexual Assault Program Account No. 5010	921,241	2,000,000	1,078,759	2,000,000	0	2,000,000	0
Crime Stoppers Assistance Account No. 5012	493,766	1,211,190	1,990,477	842,147	842,147	842,147	842,147
Economic Development Bank Account No. 5106	6,259,964	9,054,570	25,059,133	9,054,570	9,054,570	9,054,570	9,054,570
Texas Enterprise Fund	30,869,080	105,088,000	52,179,544	100,000,000	0	100,000,000	0
Emergency Radio Infrastructure Account No. 5153	0	9,225,730	0	10,000,000	0	10,000,000	0
Governor's University Research Initiative	40,632	33,305,008	20,000,000	39,974,000	26,000	0	0
Truancy Prevention and Diversion	3,076,277	5,240,148	8,096,936	3,096,936	3,096,936	3,096,936	3,096,936
Evidence Testing Account No. 5170	0	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Drug Court Account No. 5174	<u>0</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
Subtotal, General Revenue Fund - Dedicated	\$ 61,117,442	\$ 199,430,316	\$ 184,236,111	\$ 193,067,653	\$ 41,119,653	\$ 153,093,653	\$ 41,093,653
Federal Funds	\$ 254,489,096	\$ 316,170,959	\$ 301,968,000	\$ 331,868,090	\$ 332,143,090	\$ 331,868,090	\$ 332,143,090
<u>Other Funds</u>							
Small Business Incubator Fund	\$ 236,749	\$ 320,000	\$ 10,574,092	\$ 10,320,000	\$ 320,000	\$ 10,320,000	\$ 320,000
Texas Product Development Fund	294,426	497,974	7,038,783	435,000	435,000	435,000	435,000
Economic Stabilization Fund	0	112,552,668	32,447,332	120,000,000	0	0	0
Appropriated Receipts	201,767	1,407,477	607,000	607,000	607,000	607,000	607,000
Interagency Contracts	4,851,449	11,847,249	224,350	296,350	296,350	224,350	224,350
Bond Proceeds - General Obligation Bonds	0	0	0	50,000,000	0	50,000,000	0
License Plate Trust Fund Account No. 0802, estimated	<u>79,440</u>	<u>207,046</u>	<u>122,000</u>	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>
Subtotal, Other Funds	\$ 5,663,831	\$ 126,832,414	\$ 51,013,557	\$ 181,788,350	\$ 1,788,350	\$ 61,716,350	\$ 1,716,350
Total, Method of Financing	<u>\$ 455,897,122</u>	<u>\$ 821,463,573</u>	<u>\$ 658,139,203</u>	<u>\$ 850,445,863</u>	<u>\$ 436,607,676</u>	<u>\$ 729,415,357</u>	<u>\$ 429,969,766</u>

TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	165.1	193.3	193.3	188.3	188.3	188.3	188.3
Schedule of Exempt Positions:							
Executive Director (OSFR), Group 3	\$141,338	\$149,240	\$149,240	\$149,240	\$149,240	\$149,240	\$149,240
Items of Appropriation:							
A. Goal: GRANT ASSISTANCE AND PROGRAMS							
Administer Grants and Programs Assigned to the Governor.							
A.1.1. Strategy: DISASTER FUNDS	\$ 24,503,446	\$ 90,163,353	\$ 36,664,935	\$ 126,632,185	\$ 0	\$ 0	\$ 0
Provide Disaster Funding.							
A.1.2. Strategy: AGENCY GRANT ASSISTANCE	0	4,999,999	3,992,427	1,500,000	0	1,500,000	0
Provide Deficiency Grants to State Agencies.							
A.2.1. Strategy: DISABILITY ISSUES	449,296	1,825,200	1,825,199	767,583	767,583	767,583	767,583
Inform Organizations and the General Public of Disability Issues.							
A.2.2. Strategy: WOMEN'S GROUPS	56,030	510,847	776,172	226,324	226,324	226,324	226,324
Network Statewide Women's Groups in Texas.							
A.2.3. Strategy: STATE-FEDERAL RELATIONS	<u>524,562</u>	<u>2,101,874</u>	<u>2,101,875</u>	<u>1,057,442</u>	<u>1,057,442</u>	<u>985,442</u>	<u>985,442</u>
Total, Goal A: GRANT ASSISTANCE AND PROGRAMS	\$ 25,533,334	\$ 99,601,273	\$ 45,360,608	\$ 130,183,534	\$ 2,051,349	\$ 3,479,349	\$ 1,979,349
B. Goal: CRIMINAL JUSTICE ACTIVITIES							
Support Criminal Justice and Homeland Security Programs.							
B.1.1. Strategy: CRIMINAL JUSTICE	\$ 208,606,257	\$ 346,861,452	\$ 353,010,735	\$ 303,673,233	\$ 286,673,233	\$ 303,673,233	\$ 286,673,233
Provide Money and Research and Promote Programs for Criminal Justice.							
B.1.2. Strategy: COUNTY ESSENTIAL SERVICE GRANTS	690,018	2,324,631	2,320,333	1,170,333	1,170,333	1,170,333	1,170,333
Provide Financial Assistance to Counties for Essential Public Services.							
B.1.3. Strategy: HOMELAND SECURITY	<u>100,016,207</u>	<u>103,714,268</u>	<u>97,368,000</u>	<u>115,943,090</u>	<u>99,343,090</u>	<u>114,943,090</u>	<u>99,343,090</u>
Direct and Coordinate Homeland Security Activities in Texas.							
Total, Goal B: CRIMINAL JUSTICE ACTIVITIES	\$ 309,312,482	\$ 452,900,351	\$ 452,699,068	\$ 420,786,656	\$ 387,186,656	\$ 419,786,656	\$ 387,186,656

TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR

(Continued)

	<u>Expended</u> <u>2017</u>	<u>Estimated</u> <u>2018</u>	<u>Budgeted</u> <u>2019</u>	<u>Requested</u> <u>2020</u>	<u>Requested</u> <u>2021</u>	<u>Recommended</u> <u>2020</u>	<u>Recommended</u> <u>2021</u>
C. Goal: ECONOMIC DEVELOPMENT AND TOURISM							
Support Economic Development and Tourism.							
C.1.1. Strategy: CREATE JOBS AND PROMOTE TEXAS	\$ 121,051,306	\$ 268,961,949	\$ 160,079,527	\$ 299,475,673	\$ 47,369,671	\$ 306,149,352	\$ 40,803,761
Enhance the Economic Growth of Texas.							
 Grand Total, TRUSTEED PROGRAMS WITHIN THE							
OFFICE OF THE GOVERNOR	<u>\$ 455,897,122</u>	<u>\$ 821,463,573</u>	<u>\$ 658,139,203</u>	<u>\$ 850,445,863</u>	<u>\$ 436,607,676</u>	<u>\$ 729,415,357</u>	<u>\$ 429,969,766</u>
 Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 10,702,190	\$ 14,659,600	\$ 14,670,022	\$ 14,675,022	\$ 14,675,022	\$ 14,675,022	\$ 14,675,022
Other Personnel Costs	266,917	389,720	404,922	405,672	405,672	405,672	405,672
Professional Fees and Services	9,086,174	14,557,830	14,801,593	14,801,593	14,801,593	14,801,593	14,801,593
Fuels and Lubricants	204	235	236	236	236	236	236
Consumable Supplies	16,502	62,643	64,440	64,440	64,440	64,440	64,440
Utilities	53,114	73,853	73,853	73,853	73,853	73,853	73,853
Travel	558,034	953,383	982,707	952,707	952,707	952,707	952,707
Rent - Building	473,392	620,126	600,612	600,612	600,612	600,612	600,612
Rent - Machine and Other	204,103	230,188	230,188	230,188	230,188	230,188	230,188
Debt Service	5,537,101	10,000,000	10,000,000	10,000,000	0	10,000,000	0
Other Operating Expense	58,111,884	91,394,338	69,786,916	118,130,862	35,972,860	198,057,804	29,360,950
Grants	370,728,480	688,455,151	546,457,208	690,444,172	368,763,987	489,486,724	368,737,987
Capital Expenditures	<u>159,027</u>	<u>66,506</u>	<u>66,506</u>	<u>66,506</u>	<u>66,506</u>	<u>66,506</u>	<u>66,506</u>
 Total, Object-of-Expense Informational Listing	<u>\$ 455,897,122</u>	<u>\$ 821,463,573</u>	<u>\$ 658,139,203</u>	<u>\$ 850,445,863</u>	<u>\$ 436,607,676</u>	<u>\$ 729,415,357</u>	<u>\$ 429,969,766</u>
 Estimated Allocations for Employee Benefits and Debt							
Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 744,607	\$ 738,404	\$ 742,096	\$	\$	\$ 745,807	\$ 749,536
Group Insurance	1,329,974	1,330,080	1,359,276			1,377,611	1,396,771
Social Security	580,846	582,880	585,794			588,723	591,667
Benefits Replacement	<u>10,908</u>	<u>8,694</u>	<u>7,477</u>			<u>6,355</u>	<u>5,402</u>
 Subtotal, Employee Benefits	\$ 2,666,335	\$ 2,660,058	\$ 2,694,643	\$	\$	\$ 2,718,496	\$ 2,743,376

TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 2,470,097	\$ 2,146,048	\$ 2,140,347	\$	\$	\$ 2,137,747	\$ 2,138,047
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 5,136,432	\$ 4,806,106	\$ 4,834,990	\$	\$	\$ 4,856,243	\$ 4,881,423
Performance Measure Targets							
A. Goal: GRANT ASSISTANCE AND PROGRAMS							
Outcome (Results/Impact):							
Percent of Customers Satisfied with OSFR Services	100%	100%	98%	98%	98%	98%	98%
A.2.1. Strategy: DISABILITY ISSUES							
Output (Volume):							
Number of Local Volunteer Committees on People with Disabilities or City or County Committees or People with Disabilities Whose Activities are Supported by the Committee	43	43	45	40	40	40	40
B. Goal: CRIMINAL JUSTICE ACTIVITIES							
Outcome (Results/Impact):							
Percentage of CJD Grants Complying with CJD Guidelines	95.3%	96.2%	98%	98%	98%	98%	98%
A Homeland Security Grant is in Compliant Status if No Compliance Issues are Outstanding according to Homeland Security Grant Divisions Guidelines at the Time of Grant Liquidation	95.6%	97.5%	98%	98%	98%	98%	98%
B.1.1. Strategy: CRIMINAL JUSTICE							
Output (Volume):							
Number of Grants Currently Operating	1,641	1,809	1,300	1,300	1,300	1,300	1,300
B.1.3. Strategy: HOMELAND SECURITY							
Output (Volume):							
The Number of Homeland Security Grants Operating During the Quarter	1,096	823	800	800	800	800	800
C. Goal: ECONOMIC DEVELOPMENT AND TOURISM							
Outcome (Results/Impact):							
Number of New Jobs Announced by Businesses Receiving Recruitment and Expansion Assistance	6,773	7,773	6,000	6,000	6,000	6,000	6,000
Number of Unduplicated Jobs Announced by Companies Receiving Grants from the Texas Enterprise Fund	9,611	3,044	4,000	4,000	4,000	4,000	4,000
C.1.1. Strategy: CREATE JOBS AND PROMOTE TEXAS							
Output (Volume):							
Number of Businesses Developed as Recruitment Prospects	201	161	120	140	140	140	140

HISTORICAL COMMISSION

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 24,659,017	\$ 9,869,057	\$ 9,021,842	\$ 32,862,393	\$ 32,713,917	\$ 9,019,373	\$ 8,539,393
Sporting Goods Sales Tax	6,495,708	9,015,397	8,996,509	8,903,669	8,868,205	9,900,000	10,110,000
Fees from Historic Sites	<u>1,411,237</u>	<u>292,620</u>	<u>361,080</u>	<u>326,850</u>	<u>326,850</u>	<u>326,850</u>	<u>326,850</u>
Subtotal, General Revenue Fund	\$ 32,565,962	\$ 19,177,074	\$ 18,379,431	\$ 42,092,912	\$ 41,908,972	\$ 19,246,223	\$ 18,976,243
GR Dedicated - Texas Preservation Trust Fund Account No. 664	\$ 496,978	\$ 248,625	\$ 248,625	\$ 248,625	\$ 248,625	\$ 248,625	\$ 248,625
Federal Funds	\$ 1,144,666	\$ 4,093,830	\$ 1,123,986	\$ 1,123,986	\$ 1,123,986	\$ 1,123,986	\$ 1,123,986
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 0	\$ 12,092,100	\$ 12,092,100	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts	764,618	734,128	742,871	729,051	729,051	729,051	729,051
Interagency Contracts	580,511	271,071	143,610	0	0	0	0
Bond Proceeds - General Obligation Bonds	5,684,754	1,965,767	39,265	0	0	0	0
License Plate Trust Fund Account No. 0802, estimated	<u>6,755</u>	<u>2,903</u>	<u>2,900</u>	<u>2,900</u>	<u>2,900</u>	<u>2,900</u>	<u>2,900</u>
Subtotal, Other Funds	\$ 7,036,638	\$ 15,065,969	\$ 13,020,746	\$ 731,951	\$ 731,951	\$ 731,951	\$ 731,951
Total, Method of Financing	<u>\$ 41,244,244</u>	<u>\$ 38,585,498</u>	<u>\$ 32,772,788</u>	<u>\$ 44,197,474</u>	<u>\$ 44,013,534</u>	<u>\$ 21,350,785</u>	<u>\$ 21,080,805</u>
This bill pattern represents an estimated 72.5% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	213.0	215.3	224.2	242.2	242.2	224.2	224.2
Schedule of Exempt Positions:							
Executive Director, Group 4	\$145,954	\$150,652	\$150,652	\$150,652	\$150,652	\$150,652	\$150,652

HISTORICAL COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Items of Appropriation:							
A. Goal: HISTORIC PRESERVATION							
Preserve the State's Historic Landmarks and Artifacts.							
A.1.1. Strategy: ARCHITECTURAL ASSISTANCE Property Rehabilitation/Preservation Technical Assistance.	\$ 1,243,295	\$ 1,185,618	\$ 988,233	\$ 1,222,243	\$ 1,222,243	\$ 980,398	\$ 980,402
A.1.2. Strategy: ARCHEOLOGICAL HERITAGE PROTECTION Archeological Protection through Reviews, Outreach & Other Programs.	1,313,511	1,328,933	1,332,777	1,343,321	1,343,320	1,299,602	1,299,605
A.1.3. Strategy: COURTHOUSE PRESERVATION Courthouse Preservation Assistance.	10,553,278	10,812,061	10,719,860	18,611,594	18,611,593	580,064	580,062
A.1.4. Strategy: HISTORIC SITES Operation and Maintenance of Historic Sites.	20,934,477	17,086,279	12,049,197	14,098,887	14,651,001	10,412,538	10,622,538
A.1.5. Strategy: PRESERVATION TRUST FUND Provide Financial Assistance through the Preservation Trust Fund.	496,978	248,625	248,625	248,625	248,625	248,625	248,625
A.2.1. Strategy: DEVELOPMENT ASSISTANCE Technical Assistance for Heritage Development/Economic Revitalization.	1,800,692	1,764,024	1,769,194	1,770,274	1,770,274	1,756,357	1,756,361
A.2.2. Strategy: TEXAS HERITAGE TRAIL Texas Heritage Trail Region Assistance.	402,566	750,000	750,000	1,000,000	1,000,000	750,000	750,000
A.3.1. Strategy: EVALUATE/INTERPRET RESOURCES Prog for Historic Resource Identification, Evaluation & Interpretation.	<u>2,765,991</u>	<u>3,287,188</u>	<u>2,850,356</u>	<u>3,383,759</u>	<u>2,903,759</u>	<u>3,250,958</u>	<u>2,770,965</u>
Total, Goal A: HISTORIC PRESERVATION	\$ 39,510,788	\$ 36,462,728	\$ 30,708,242	\$ 41,678,703	\$ 41,750,815	\$ 19,278,542	\$ 19,008,558
B. Goal: INDIRECT ADMINISTRATION							
B.1.1. Strategy: CENTRAL ADMINISTRATION	<u>\$ 1,733,456</u>	<u>\$ 2,122,770</u>	<u>\$ 2,064,546</u>	<u>\$ 2,518,771</u>	<u>\$ 2,262,719</u>	<u>\$ 2,072,243</u>	<u>\$ 2,072,247</u>
Grand Total, HISTORICAL COMMISSION	<u>\$ 41,244,244</u>	<u>\$ 38,585,498</u>	<u>\$ 32,772,788</u>	<u>\$ 44,197,474</u>	<u>\$ 44,013,534</u>	<u>\$ 21,350,785</u>	<u>\$ 21,080,805</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 11,150,196	\$ 12,094,630	\$ 12,350,615	\$ 13,627,295	\$ 13,627,295	\$ 12,189,495	\$ 12,189,495
Other Personnel Costs	313,599	352,470	353,271	351,541	351,541	351,141	351,141
Professional Fees and Services	1,344,388	916,310	636,373	639,224	621,894	605,019	605,056
Fuels and Lubricants	89,575	91,963	80,989	93,000	93,000	93,000	93,000
Consumable Supplies	128,647	118,150	107,860	104,686	104,686	103,686	103,686
Utilities	516,201	464,710	494,990	474,556	474,556	474,556	474,556

HISTORICAL COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Travel	340,427	348,407	358,680	386,383	373,882	361,383	361,382
Rent - Building	131,621	146,980	169,310	169,510	169,510	169,510	169,510
Rent - Machine and Other	169,388	146,870	177,550	176,730	176,730	176,730	176,730
Debt Service	732,264	708,092	669,204	586,364	550,900	586,364	550,900
Other Operating Expense	5,674,273	2,453,288	2,150,250	2,668,017	2,668,017	3,083,636	3,329,084
Grants	10,996,064	11,813,503	11,257,790	19,598,525	19,118,525	1,598,525	1,118,525
Capital Expenditures	9,657,601	8,930,125	3,965,906	5,321,643	5,682,998	1,557,740	1,557,740
Total, Object-of-Expense Informational Listing	\$ 41,244,244	\$ 38,585,498	\$ 32,772,788	\$ 44,197,474	\$ 44,013,534	\$ 21,350,785	\$ 21,080,805
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,081,736	\$ 1,072,725	\$ 1,078,089	\$	\$	\$ 1,083,479	\$ 1,088,896
Group Insurance	2,284,232	2,284,414	2,327,917			2,352,748	2,378,696
Social Security	854,240	857,231	861,517			865,825	870,154
Benefits Replacement	24,275	19,347	16,638			14,143	12,021
Subtotal, Employee Benefits	\$ 4,244,483	\$ 4,233,717	\$ 4,284,161	\$	\$	\$ 4,316,195	\$ 4,349,767
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 15,159,111	\$ 14,755,542	\$ 15,000,161	\$	\$	\$ 13,774,269	\$ 13,077,609
Lease Payments	0	5,456	0			0	0
Subtotal, Debt Service	\$ 15,159,111	\$ 14,760,998	\$ 15,000,161	\$	\$	\$ 13,774,269	\$ 13,077,609
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 19,403,594	\$ 18,994,715	\$ 19,284,322	\$	\$	\$ 18,090,464	\$ 17,427,376
Performance Measure Targets							
A. Goal: HISTORIC PRESERVATION							
Outcome (Results/Impact):							
Number of Properties Designated Annually	1,245	580	1,640	1,650	1,660	1,650	1,660
Number of Section 106 Federal Undertakings and Antiquities Code Reviews	12,048	14,434	14,500	14,500	14,500	14,500	14,500
Number of Individuals Provided Training and Assistance in Historic and Archeological Preservation	43,020	50,580	45,840	46,350	46,800	46,350	46,800
Percent of Eligible Courthouses Fully Restored or Rehabilitated	24.7%	25%	25.9%	27.2%	28%	27.2%	28%

HISTORICAL COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
A.1.1. Strategy: ARCHITECTURAL ASSISTANCE							
Output (Volume):							
Number of Historic Properties Provided Technical Assistance, Monitoring, and Mandated State and/or Federal Architectural Reviews in Order to Encourage Preservation	2,388	2,854	3,045	3,145	3,245	3,145	3,245
A.2.1. Strategy: DEVELOPMENT ASSISTANCE							
Output (Volume):							
Number of Properties and Sites Assisted	2,195	1,501	1,800	1,800	1,800	1,800	1,800
A.2.2. Strategy: TEXAS HERITAGE TRAIL							
Output (Volume):							
Number of Individuals that Attend or Participate in Heritage Tourism Assistance Programs or Sessions Conducted by the Ten Texas Heritage Trail Regions	2,295	3,577	3,300	3,300	3,300	3,300	3,300
A.3.1. Strategy: EVALUATE/INTERPRET RESOURCES							
Output (Volume):							
Number of Sites, Properties, and Other Historical Resources Evaluated	6,179	5,476	6,250	6,500	6,500	6,500	6,500

DEPARTMENT OF INFORMATION RESOURCES

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 0	\$ 1,112,781	\$ 2,087,219	\$ 9,256,575	\$ 6,256,575	\$ 6,706,575	\$ 3,706,575
Other Funds							
DIR Clearing Fund Account - AR	\$ 11,203,924	\$ 11,602,648	\$ 11,845,361	\$ 14,411,131	\$ 13,684,792	\$ 14,009,523	\$ 12,844,621
Telecommunications Revolving Account - AR	27,263,050	26,436,115	26,608,946	27,482,635	27,989,135	27,347,016	27,608,960
Telecommunications Revolving Account - IAC	62,917,669	57,898,456	60,511,579	61,102,149	61,167,661	61,093,264	61,158,776
Statewide Technology Account - IAC	259,551,141	232,912,316	257,796,398	271,391,174	276,513,395	273,458,369	289,668,632
Statewide Technology Account - Appropriated Receipts	2,913,777	2,051,540	0	0	0	408,847	408,857
Statewide Network Applications Account - AR	0	0	30,399,001	32,786,070	32,857,065	32,786,070	32,857,065
Statewide Network Applications Account - IAC	0	0	4,800,000	4,800,000	4,800,000	4,793,797	4,674,506
Subtotal, Other Funds	\$ 363,849,561	\$ 330,901,075	\$ 391,961,285	\$ 411,973,159	\$ 417,012,048	\$ 413,896,886	\$ 429,221,417
Total, Method of Financing	\$ 363,849,561	\$ 332,013,856	\$ 394,048,504	\$ 421,229,734	\$ 423,268,623	\$ 420,603,461	\$ 432,927,992

DEPARTMENT OF INFORMATION RESOURCES

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	189.4	192.0	206.0	208.0	208.0	208.0	208.0
Schedule of Exempt Positions:							
Executive Director, Group 6	\$184,792	\$184,792	\$184,792	\$227,038	\$227,038	\$184,792	\$184,792
Items of Appropriation:							
A. Goal: PROMOTE EFFIC. IR POLICIES/SYSTEMS							
Promote Statewide IR Policies & Innovative, Productive, & Eff Info Sys.							
A.1.1. Strategy: STATEWIDE PLANNING AND RULES	\$ 762,178	\$ 1,059,369	\$ 1,167,004	\$ 1,181,123	\$ 1,180,133	\$ 1,181,123	\$ 1,177,706
Statewide Planning and Rule and Guideline Development.							
A.1.2. Strategy: INNOVATION AND MODERNIZATION	<u>608,478</u>	<u>435,054</u>	<u>1,000,414</u>	<u>1,494,992</u>	<u>1,424,529</u>	<u>1,261,128</u>	<u>754,529</u>
Innovation and Modernization Initiatives.							
Total, Goal A: PROMOTE EFFIC. IR POLICIES/SYSTEMS	\$ 1,370,656	\$ 1,494,423	\$ 2,167,418	\$ 2,676,115	\$ 2,604,662	\$ 2,442,251	\$ 1,932,235
B. Goal: IT AND TELECOMMUNICATION SERVICES							
Manage the Cost Effective Delivery of IT Commodities & Shared Services.							
B.1.1. Strategy: CONTRACT ADMIN OF IT COMM & SVCS	\$ 4,324,452	\$ 3,938,759	\$ 3,632,756	\$ 3,383,094	\$ 3,394,455	\$ 3,233,447	\$ 3,244,807
Manage Procurement Infrastructure for IT Commodities and Services.							
B.2.1. Strategy: DATA CENTER SERVICES	261,278,337	233,799,090	256,627,811	269,888,155	275,101,972	272,379,955	288,681,824
B.3.1. Strategy: TEXAS.GOV	692,363	2,017,088	35,365,753	36,995,908	37,102,956	36,995,908	36,983,665
B.4.1. Strategy: CAPITOL COMPLEX TELEPHONE	3,491,041	6,030,874	6,990,117	7,458,020	6,342,793	7,458,020	6,342,793
Maintain and Increase the Capabilities of the CCTS.							
B.5.1. Strategy: NETWORK SERVICES	<u>78,946,649</u>	<u>72,169,748</u>	<u>73,125,315</u>	<u>76,159,897</u>	<u>77,396,685</u>	<u>76,044,562</u>	<u>77,036,794</u>
Maintain Legacy TEX-AN and Provide Enhanced TEX-AN Network Services.							
Total, Goal B: IT AND TELECOMMUNICATION SERVICES	\$ 348,732,842	\$ 317,955,559	\$ 375,741,752	\$ 393,885,074	\$ 399,338,861	\$ 396,111,892	\$ 412,289,883

DEPARTMENT OF INFORMATION RESOURCES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C. Goal: PROMOTE EFFICIENT SECURITY							
C.1.1. Strategy: SECURITY POLICY AND AWARENESS Provide Security Policy, Assurance, Education and Awareness.	\$ 826,945	\$ 599,847	\$ 986,227	\$ 980,166	\$ 980,166	\$ 977,995	\$ 977,995
C.1.2. Strategy: SECURITY SERVICES Assist State Entities in Identifying Security Vulnerabilities.	<u>7,243,243</u>	<u>6,262,517</u>	<u>9,455,912</u>	<u>17,290,257</u>	<u>14,336,581</u>	<u>14,740,257</u>	<u>11,786,581</u>
Total, Goal C: PROMOTE EFFICIENT SECURITY	\$ 8,070,188	\$ 6,862,364	\$ 10,442,139	\$ 18,270,423	\$ 15,316,747	\$ 15,718,252	\$ 12,764,576
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 2,607,130	\$ 2,708,026	\$ 2,671,987	\$ 2,818,649	\$ 2,836,157	\$ 2,818,649	\$ 2,836,157
D.1.2. Strategy: INFORMATION RESOURCES	2,422,647	2,234,043	2,578,311	3,143,181	2,735,904	3,076,125	2,668,849
D.1.3. Strategy: OTHER SUPPORT SERVICES	<u>646,098</u>	<u>759,441</u>	<u>446,897</u>	<u>436,292</u>	<u>436,292</u>	<u>436,292</u>	<u>436,292</u>
Total, Goal D: INDIRECT ADMINISTRATION	\$ 5,675,875	\$ 5,701,510	\$ 5,697,195	\$ 6,398,122	\$ 6,008,353	\$ 6,331,066	\$ 5,941,298
Grand Total, DEPARTMENT OF INFORMATION RESOURCES	<u>\$ 363,849,561</u>	<u>\$ 332,013,856</u>	<u>\$ 394,048,504</u>	<u>\$ 421,229,734</u>	<u>\$ 423,268,623</u>	<u>\$ 420,603,461</u>	<u>\$ 432,927,992</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 15,770,174	\$ 16,267,335	\$ 17,720,991	\$ 17,905,990	\$ 17,905,991	\$ 17,905,990	\$ 17,905,991
Other Personnel Costs	478,483	483,874	361,606	360,992	360,992	360,992	360,992
Professional Fees and Services	269,401,294	239,400,880	298,737,252	322,648,938	324,628,057	322,024,836	334,289,597
Fuels and Lubricants	3,373	5,020	3,000	3,000	3,000	3,000	3,000
Consumable Supplies	42,534	45,993	57,000	57,000	57,000	57,000	57,000
Utilities	47,739	61,432	59,500	59,500	59,500	59,500	59,500
Travel	67,683	93,897	98,250	101,500	101,500	101,500	101,500
Rent - Building	14,476	15,472	21,500	21,500	21,500	21,500	21,500
Rent - Machine and Other	37,417	1,169	0	0	0	0	0
Other Operating Expense	77,821,388	75,338,782	76,672,405	80,024,314	80,114,083	80,022,143	80,111,912
Capital Expenditures	<u>165,000</u>	<u>300,002</u>	<u>317,000</u>	<u>47,000</u>	<u>17,000</u>	<u>47,000</u>	<u>17,000</u>
Total, Object-of-Expense Informational Listing	\$ 363,849,561	\$ 332,013,856	\$ 394,048,504	\$ 421,229,734	\$ 423,268,623	\$ 420,603,461	\$ 432,927,992

DEPARTMENT OF INFORMATION RESOURCES

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,497,497	\$ 1,485,023	\$ 1,492,448	\$	\$	\$ 1,499,910	\$ 1,507,410
Group Insurance	2,655,420	2,655,633	2,730,354			2,783,429	2,838,892
Social Security	1,206,429	1,210,654	1,216,707			1,222,791	1,228,905
Benefits Replacement	30,247	24,107	20,732			17,622	14,979
Subtotal, Employee Benefits	\$ 5,389,593	\$ 5,375,417	\$ 5,460,241	\$	\$	\$ 5,523,752	\$ 5,590,186
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 33,511	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 5,389,593	\$ 5,408,928	\$ 5,460,241	\$	\$	\$ 5,523,752	\$ 5,590,186
Performance Measure Targets							
A. Goal: PROMOTE EFFIC. IR POLICIES/SYSTEMS							
A.1.2. Strategy: INNOVATION AND MODERNIZATION							
Output (Volume):							
The Number of Technology Solutions and Services Reviewed which Indicate Potential Means to Increase Production and/or Improve Efficiencies	10	40	60	60	60	60	60
The Number of State Agencies Participating in DIR Facilitated Pilots of Enterprise Solutions and Services	12	9	10	10	10	10	10
B. Goal: IT AND TELECOMMUNICATION SERVICES							
Outcome (Results/Impact):							
Percent of Monthly Minimum Service Level Targets Achieved for Data Center Services	98.98%	99.04%	95%	95%	95%	95%	95%
Percentage of Customers Satisfied with Data Center Services Contract Management	72%	72%	85%	85%	85%	85%	85%
Percent of Customers Satisfied with CCTS	97%	95%	99%	99%	99%	99%	99%
Percent of Customers Satisfied with TEX-AN	87%	90.91%	90%	90%	90%	90%	90%
B.1.1. Strategy: CONTRACT ADMIN OF IT COMM & SVCS							
Output (Volume):							
Total Contract Savings and Cost Avoidance Provided Through DIR Contracts	364,645,081	208,191,271	250,000,000	250,000,000	250,000,000	250,000,000	250,000,000

DEPARTMENT OF INFORMATION RESOURCES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
B.3.1. Strategy: TEXAS.GOV							
Output (Volume):							
Number of Transactions Conducted through the Portal	50,549,942	46,714,004	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
C. Goal: PROMOTE EFFICIENT SECURITY							
Outcome (Results/Impact):							
Percentage of Agencies' Critical Telecom Network Security Vulnerabilities Reduced	80%	54.7%	50%	50%	50%	50%	50%
C.1.1. Strategy: SECURITY POLICY AND AWARENESS							
Output (Volume):							
Number of State Agencies that Participate in DIR Provided Security Training Offerings	288	407	270	270	270	270	270
C.1.2. Strategy: SECURITY SERVICES							
Output (Volume):							
Number of State Agency Security Assessments Performed	15	20	40	40	40	40	40

LIBRARY & ARCHIVES COMMISSION

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 16,573,574	\$ 15,010,040	\$ 15,516,389	\$ 18,836,258	\$ 18,529,753	\$ 15,166,349	\$ 15,180,590
Federal Funds							
Federal Public Library Service Fund No. 118	\$ 10,182,881	\$ 10,358,560	\$ 10,824,879	\$ 10,812,084	\$ 10,798,905	\$ 10,812,084	\$ 10,798,905
Federal Funds	225,333	46,346	22,000	20,000	20,000	20,000	20,000
Subtotal, Federal Funds	\$ 10,408,214	\$ 10,404,906	\$ 10,846,879	\$ 10,832,084	\$ 10,818,905	\$ 10,832,084	\$ 10,818,905
Other Funds							
Economic Stabilization Fund	\$ 0	\$ 281,961	\$ 718,039	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts	2,373,350	3,806,848	5,675,603	2,927,260	2,983,924	4,742,901	2,813,924
Interagency Contracts	1,974,232	2,970,328	4,314,668	3,193,476	3,442,719	5,017,138	3,433,719

LIBRARY & ARCHIVES COMMISSION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Bond Proceeds - Revenue Bonds	0	0	0	30,800,000	0	0	0
License Plate Trust Fund Account No. 0802, estimated	0	13,435	19,642	5,000	5,000	5,000	5,000
Subtotal, Other Funds	\$ 4,347,582	\$ 7,072,572	\$ 10,727,952	\$ 36,925,736	\$ 6,431,643	\$ 9,765,039	\$ 6,252,643
Total, Method of Financing	\$ 31,329,370	\$ 32,487,518	\$ 37,091,220	\$ 66,594,078	\$ 35,780,301	\$ 35,763,472	\$ 32,252,138
 This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	155.0	150.6	169.5	177.5	177.5	169.5	169.5
Schedule of Exempt Positions:							
Director-Librarian, Group 3	\$143,500	\$143,500	\$143,500	\$143,500	\$143,500	\$143,500	\$143,500
 Items of Appropriation:							
A. Goal: DELIVERY OF SERVICES							
Improve the Availability of Library and Information Services.							
A.1.1. Strategy: LIBRARY RESOURCE SHARING SERVICES Share Library Resources Among Libraries Statewide.	\$ 18,207,416	\$ 18,176,507	\$ 21,269,007	\$ 20,520,943	\$ 20,462,115	\$ 21,386,909	\$ 18,191,626
A.1.2. Strategy: AID TO LOCAL LIBRARIES Aid in the Development of Local Libraries.	3,055,218	3,386,062	3,835,347	3,136,996	3,178,703	3,099,166	3,140,873
A.2.1. Strategy: DISABLED SERVICES Provide Direct Library Svcs to Texans with Qualifying Disabilities.	2,186,660	2,766,936	2,809,464	2,403,564	2,402,506	2,397,564	2,396,506
Total, Goal A: DELIVERY OF SERVICES	\$ 23,449,294	\$ 24,329,505	\$ 27,913,818	\$ 26,061,503	\$ 26,043,324	\$ 26,883,639	\$ 23,729,005
 B. Goal: PUBLIC ACCESS TO GOV'T INFORMATION							
Public Access to Government Information.							
B.1.1. Strategy: PROVIDE ACCESS TO INFO & ARCHIVES Provide Access to Information and Archives.	\$ 3,506,796	\$ 3,294,885	\$ 3,706,969	\$ 17,855,303	\$ 3,295,302	\$ 3,289,303	\$ 3,289,302

LIBRARY & ARCHIVES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
C. Goal: MANAGE STATE/LOCAL RECORDS							
Cost-effective State/Local Records Management.							
C.1.1. Strategy: MANAGE STATE/LOCAL RECORDS	\$ 1,851,702	\$ 2,131,015	\$ 2,412,668	\$ 18,598,553	\$ 2,655,293	\$ 2,824,234	\$ 2,653,293
Records Management Services for State/Local Government Officials.							
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 2,521,578	\$ 2,732,113	\$ 3,057,765	\$ 4,078,719	\$ 3,786,382	\$ 2,766,296	\$ 2,580,538
Grand Total, LIBRARY & ARCHIVES COMMISSION	<u>\$ 31,329,370</u>	<u>\$ 32,487,518</u>	<u>\$ 37,091,220</u>	<u>\$ 66,594,078</u>	<u>\$ 35,780,301</u>	<u>\$ 35,763,472</u>	<u>\$ 32,252,138</u>
Supplemental Appropriations Made in Riders:	\$ 0	\$ 0	\$ 0	\$ 4,155,976	\$ 0	\$ 0	\$ 0
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 7,359,657	\$ 7,413,848	\$ 7,648,788	\$ 8,731,030	\$ 8,756,445	\$ 7,961,265	\$ 8,051,919
Other Personnel Costs	266,917	214,042	225,400	411,170	423,010	229,840	243,400
Professional Fees and Services	1,001,218	1,489,517	1,364,603	1,382,696	1,599,792	1,142,538	1,309,675
Fuels and Lubricants	6,199	9,500	10,500	20,700	20,700	10,700	10,700
Consumable Supplies	844,099	136,075	176,772	200,350	195,750	175,350	170,750
Utilities	196,798	179,880	243,710	265,045	267,460	250,045	252,460
Travel	135,668	184,239	175,592	197,360	203,000	167,000	173,000
Rent - Building	182,712	157,280	180,280	196,081	195,600	196,081	195,600
Rent - Machine and Other	117,250	210,679	379,371	245,809	229,471	245,809	229,471
Other Operating Expense	17,206,669	18,709,565	23,464,208	24,634,997	20,622,609	22,243,957	18,511,029
Grants	3,143,194	2,907,725	2,267,436	2,275,000	2,280,000	2,275,000	2,280,000
Capital Expenditures	868,989	875,168	954,560	32,189,816	986,464	865,887	824,134
Total, Object-of-Expense Informational Listing	<u>\$ 31,329,370</u>	<u>\$ 32,487,518</u>	<u>\$ 37,091,220</u>	<u>\$ 70,750,054</u>	<u>\$ 35,780,301</u>	<u>\$ 35,763,472</u>	<u>\$ 32,252,138</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 670,633	\$ 665,046	\$ 668,371	\$	\$	\$ 671,713	\$ 675,072
Group Insurance	1,946,676	1,946,832	2,000,710			2,038,718	2,078,435

LIBRARY & ARCHIVES COMMISSION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	536,209	538,087	540,777			543,481	546,199
Benefits Replacement	20,383	16,245	13,971			11,875	10,094
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 3,173,901	\$ 3,166,210	\$ 3,223,829	\$	\$	\$ 3,265,787	\$ 3,309,800
Performance Measure Targets							
A. Goal: DELIVERY OF SERVICES							
Outcome (Results/Impact):							
Percent of Eligible Population Registered for Talking Book Program Services							
	4.32%	4.25%	5%	4%	4%	4%	4%
A.1.1. Strategy: LIBRARY RESOURCE SHARING SERVICES							
Explanatory:							
Number of Resources Provided to Persons Through Shared Services							
	103,768,649	147,845,156	148,000,000	148,750,000	148,750,000	148,000,000	148,000,000
A.1.2. Strategy: AID TO LOCAL LIBRARIES							
Output (Volume):							
Number of Library Project-sponsored Services Provided to Persons							
	749,251	623,177	638,000	650,000	650,000	650,000	650,000
A.2.1. Strategy: DISABLED SERVICES							
Output (Volume):							
Number of Persons Served							
	15,875	14,774	16,125	34,125	36,125	16,125	16,125
B. Goal: PUBLIC ACCESS TO GOV'T INFORMATION							
Outcome (Results/Impact):							
Percent of Customers Satisfied with State Library Reference and Information Services							
	96.75%	100%	96%	96%	96%	96%	96%
B.1.1. Strategy: PROVIDE ACCESS TO INFO & ARCHIVES							
Output (Volume):							
Number of Assists with Information Resources							
	7,077,697	6,053,343	8,000,000	6,200,000	6,200,000	6,200,000	6,200,000

PENSION REVIEW BOARD

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 890,883	\$ 1,023,769	\$ 933,769	\$ 1,057,019	\$ 1,057,019	\$ 933,769	\$ 933,769
Total, Method of Financing	<u>\$ 890,883</u>	<u>\$ 1,023,769</u>	<u>\$ 933,769</u>	<u>\$ 1,057,019</u>	<u>\$ 1,057,019</u>	<u>\$ 933,769</u>	<u>\$ 933,769</u>
 This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	12.4	11.3	12.0	12.0	12.0	12.0	12.0
Schedule of Exempt Positions:							
Executive Director, Group 2	\$112,750	\$112,750	\$112,750	\$125,000	\$125,000	\$112,750	\$112,750
Items of Appropriation:							
A. Goal: SOUND RETIREMENT SYSTEMS							
Provide Info to Help Ensure Actuarially Sound Retirement Systems.							
A.1.1. Strategy: RETIREMENT SYSTEM REVIEWS	\$ 360,093	\$ 380,120	\$ 380,120	\$ 416,120	\$ 416,120	\$ 380,120	\$ 380,120
Conduct Reviews of Texas Public Retirement Systems.							
A.2.1. Strategy: TECHNICAL ASSISTANCE AND EDUCATION	<u>530,790</u>	<u>643,649</u>	<u>553,649</u>	<u>640,899</u>	<u>640,899</u>	<u>553,649</u>	<u>553,649</u>
Provide Technical Assistance; Issue Impact Statements; Educate.							
Total, Goal A: SOUND RETIREMENT SYSTEMS	<u>\$ 890,883</u>	<u>\$ 1,023,769</u>	<u>\$ 933,769</u>	<u>\$ 1,057,019</u>	<u>\$ 1,057,019</u>	<u>\$ 933,769</u>	<u>\$ 933,769</u>
Grand Total, PENSION REVIEW BOARD	<u>\$ 890,883</u>	<u>\$ 1,023,769</u>	<u>\$ 933,769</u>	<u>\$ 1,057,019</u>	<u>\$ 1,057,019</u>	<u>\$ 933,769</u>	<u>\$ 933,769</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 726,413	\$ 801,432	\$ 830,978	\$ 909,228	\$ 909,228	\$ 830,978	\$ 830,978
Other Personnel Costs	73,128	43,285	19,600	19,600	19,600	19,600	19,600
Professional Fees and Services	15,378	112,794	12,500	52,500	52,500	12,500	12,500
Consumable Supplies	3,108	721	3,500	3,500	3,500	3,500	3,500
Travel	7,159	18,489	26,000	26,000	26,000	26,000	26,000

PENSION REVIEW BOARD
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Rent - Building	1,017	1,545	1,000	1,000	1,000	1,000	1,000
Rent - Machine and Other	13,100	0	15,000	15,000	15,000	15,000	15,000
Other Operating Expense	51,580	45,503	25,191	30,191	30,191	25,191	25,191
Total, Object-of-Expense Informational Listing	\$ 890,883	\$ 1,023,769	\$ 933,769	\$ 1,057,019	\$ 1,057,019	\$ 933,769	\$ 933,769
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 77,405	\$ 76,760	\$ 77,144	\$	\$	\$ 77,530	\$ 77,917
Group Insurance	175,766	175,780	180,809			184,406	188,164
Social Security	61,711	61,927	62,237			62,548	62,861
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 314,882	\$ 314,467	\$ 320,190	\$	\$	\$ 324,484	\$ 328,942
Performance Measure Targets							
A. Goal: SOUND RETIREMENT SYSTEMS							
Outcome (Results/Impact):							
Percent of Actuarially Funded Defined Benefit Texas Public Retirement Systems That Are Actuarially Sound	98.94%	97.92%	95%	95%	95%	95%	95%
Percent of All Constituents Satisfied with PRB Educational Services	95.52%	88.73%	95%	95%	95%	95%	95%
A.1.1. Strategy: RETIREMENT SYSTEM REVIEWS							
Output (Volume):							
Number of Reviews Completed	280	327	300	300	300	300	300
A.2.1. Strategy: TECHNICAL ASSISTANCE AND EDUCATION							
Output (Volume):							
Number of Technical Assistance Reports Provided by Staff	184	139	200	150	200	150	200

PRESERVATION BOARD

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 16,007,169	\$ 18,827,085	\$ 18,112,771	\$ 27,808,460	\$ 10,723,066	\$ 7,945,960	\$ 6,894,097
<u>Other Funds</u>							
Appropriated Receipts	\$ 66,288	\$ 17,376	\$ 93,519	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Interagency Contracts	<u>483,482</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>
Subtotal, Other Funds	<u>\$ 549,770</u>	<u>\$ 21,376</u>	<u>\$ 97,519</u>	<u>\$ 19,000</u>	<u>\$ 19,000</u>	<u>\$ 19,000</u>	<u>\$ 19,000</u>
Total, Method of Financing	<u>\$ 16,556,939</u>	<u>\$ 18,848,461</u>	<u>\$ 18,210,290</u>	<u>\$ 27,827,460</u>	<u>\$ 10,742,066</u>	<u>\$ 7,964,960</u>	<u>\$ 6,913,097</u>

This bill pattern represents an estimated 21.8% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	110.1	105.6	120.0	136.0	136.0	120.0	120.0
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Schedule of Exempt Positions:							
Executive Director, Group 5	\$186,714	\$175,990	\$175,990	\$175,990	\$175,990	\$175,990	\$175,990

Items of Appropriation:

A. Goal: MANAGE CAPITOL AND OTHER BUILDINGS

Manage Capitol and Other Buildings/Grounds and Promote Texas History.

A.1.1. Strategy: PRESERVE BUILDINGS AND CONTENTS	\$ 338,737	\$ 346,800	\$ 346,800	\$ 381,743	\$ 385,167	\$ 348,579	\$ 345,021
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Preserve State Capitol and Other Designated Buildings and Grounds.

A.1.2. Strategy: BUILDING MAINTENANCE	6,554,490	8,888,497	8,924,787	13,631,092	4,230,990	2,949,014	3,064,382
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Maintain State Capitol and Other Designated Buildings and Grounds.

A.1.3. Strategy: STATE CEMETERY	787,953	689,283	860,044	6,238,195	625,334	528,112	508,003
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Operate and Maintain the Texas State Cemetery and Grounds.

A.2.1. Strategy: MANAGE EDUCATIONAL PROGRAM	699,804	733,991	733,991	812,308	825,715	735,311	732,671
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Manage Educational Program for State Capitol and Visitors Center.

PRESERVATION BOARD

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
A.2.2. Strategy: MANAGE STATE HISTORY MUSEUM Manage and Operate the Bob Bullock Texas State History Museum.	6,528,084	6,456,905	5,611,683	4,946,750	2,829,500	1,595,542	459,292
A.3.1. Strategy: MANAGE ENTERPRISES Manage Events, Exhibits, Activities & Operate Profitable Enterprises.	<u>66,453</u>	<u>68,898</u>	<u>68,898</u>	<u>71,125</u>	<u>72,507</u>	<u>68,917</u>	<u>68,879</u>
Total, Goal A: MANAGE CAPITOL AND OTHER BUILDINGS	\$ 14,975,521	\$ 17,184,374	\$ 16,546,203	\$ 26,081,213	\$ 8,969,213	\$ 6,225,475	\$ 5,178,248
B. Goal: INDIRECT ADMINISTRATION							
B.1.1. Strategy: INDIRECT ADMINISTRATION	<u>\$ 1,581,418</u>	<u>\$ 1,664,087</u>	<u>\$ 1,664,087</u>	<u>\$ 1,746,247</u>	<u>\$ 1,772,853</u>	<u>\$ 1,739,485</u>	<u>\$ 1,734,849</u>
Grand Total, PRESERVATION BOARD	<u>\$ 16,556,939</u>	<u>\$ 18,848,461</u>	<u>\$ 18,210,290</u>	<u>\$ 27,827,460</u>	<u>\$ 10,742,066</u>	<u>\$ 7,964,960</u>	<u>\$ 6,913,097</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 5,558,265	\$ 5,038,320	\$ 5,038,223	\$ 6,731,830	\$ 6,835,090	\$ 5,136,282	\$ 5,133,663
Other Personnel Costs	222,083	224,465	134,286	155,921	154,960	152,241	151,280
Professional Fees and Services	224,006	55,712	55,712	2,274,800	1,265,300	19,300	50,800
Fuels and Lubricants	7,338	11,675	11,675	13,350	13,350	13,350	13,350
Consumable Supplies	145,192	128,190	128,190	144,768	164,768	142,344	162,344
Utilities	50,937	48,226	48,226	48,175	56,625	48,175	56,625
Travel	7,336	6,994	6,994	12,620	10,019	12,620	10,019
Rent - Building	923	851	851	1,040	1,040	1,040	1,040
Rent - Machine and Other	74,286	14,945	14,945	7,845	7,745	7,656	7,556
Debt Service	5,108,980	5,025,125	4,178,125	1,076,250	0	1,076,250	0
Other Operating Expense	2,494,229	1,405,536	1,568,686	2,400,861	2,233,169	1,355,702	1,326,420
Capital Expenditures	<u>2,663,364</u>	<u>6,888,422</u>	<u>7,024,377</u>	<u>14,960,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Object-of-Expense Informational Listing	<u>\$ 16,556,939</u>	<u>\$ 18,848,461</u>	<u>\$ 18,210,290</u>	<u>\$ 27,827,460</u>	<u>\$ 10,742,066</u>	<u>\$ 7,964,960</u>	<u>\$ 6,913,097</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 504,838	\$ 500,632	\$ 503,135	\$	\$	\$ 505,651	\$ 508,179
Group Insurance	1,009,085	1,009,166	1,030,073			1,042,736	1,055,969

PRESERVATION BOARD
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	642,067	644,316	647,538			650,775	654,029
Benefits Replacement	14,925	11,895	10,230			8,695	7,391
Subtotal, Employee Benefits	\$ 2,170,915	\$ 2,166,009	\$ 2,190,976	\$	\$	\$ 2,207,857	\$ 2,225,568
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 2,503	\$ 3,559	\$ 2,312	\$	\$	\$ 2,307	\$ 2,208
Lease Payments	0	788,319	0			0	0
Subtotal, Debt Service	\$ 2,503	\$ 791,878	\$ 2,312	\$	\$	\$ 2,307	\$ 2,208
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 2,173,418	\$ 2,957,887	\$ 2,193,288	\$	\$	\$ 2,210,164	\$ 2,227,776

Performance Measure Targets

A. Goal: MANAGE CAPITOL AND OTHER BUILDINGS

Outcome (Results/Impact):

Percent of Maintenance Tasks Completed Correctly	99.8%	99.7%	98%	98%	98%	98%	98%
Percent of Historical Items Maintained in Usable Condition	97%	97%	95%	96%	95%	96%	95%

A.1.2. Strategy: BUILDING MAINTENANCE

Output (Volume):

Number of Preventive Maintenance Tasks Completed	8,253	4,076	6,250	5,850	6,400	5,850	6,400
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Efficiencies:

Cost Per Building Square Foot of Custodial Care	1.96	1.85	2.01	2.01	2.02	2.01	2.02
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A.1.3. Strategy: STATE CEMETERY

Output (Volume):

Number of School-age Tours Conducted at the Texas State Cemetery	354	241	275	600	650	300	325
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A.2.1. Strategy: MANAGE EDUCATIONAL PROGRAM

Output (Volume):

Number of School-age Tours Conducted at the Visitors Center	2,619	2,543	2,300	2,300	2,300	2,300	2,300
Number of School-Age Tours Conducted at the Capitol	2,373	2,261	2,300	2,250	2,350	2,250	2,350

A.2.2. Strategy: MANAGE STATE HISTORY MUSEUM

Explanatory:

Number of Visitors to the Museum	599,688	550,626	550,000	550,000	550,000	550,000	550,000
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A.3.1. Strategy: MANAGE ENTERPRISES

Explanatory:

Net Income From the Capitol Gift Shops	549,992.91	372,237	450,000	425,000	500,000	425,000	500,000
Income Received from Parking Operations	1,161,331	792,586	1,100,000	1,110,000	1,200,000	1,110,000	1,200,000

STATE OFFICE OF RISK MANAGEMENT

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Method of Financing:							
<u>Other Funds</u>							
Appropriated Receipts	\$ 1,177	\$ 900	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Interagency Contracts	48,278,283	51,855,899	54,053,900	52,955,349	52,955,350	52,955,349	52,955,350
Subrogation Receipts Account No. 8052	<u>633,273</u>	<u>567,750</u>	<u>567,750</u>	<u>567,750</u>	<u>567,750</u>	<u>567,750</u>	<u>567,750</u>
Subtotal, Other Funds	<u>\$ 48,912,733</u>	<u>\$ 52,424,549</u>	<u>\$ 54,621,650</u>	<u>\$ 53,523,099</u>	<u>\$ 53,523,100</u>	<u>\$ 53,523,099</u>	<u>\$ 53,523,100</u>
Total, Method of Financing	<u>\$ 48,912,733</u>	<u>\$ 52,424,549</u>	<u>\$ 54,621,650</u>	<u>\$ 53,523,099</u>	<u>\$ 53,523,100</u>	<u>\$ 53,523,099</u>	<u>\$ 53,523,100</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	110.0	109.5	121.6	121.6	121.6	121.6	121.6
Schedule of Exempt Positions:							
Executive Director, Group 3	\$138,102	\$139,582	\$139,582	\$171,688	\$171,688	\$139,582	\$139,582
Items of Appropriation:							
A. Goal: MANAGE RISK AND ADMINISTER CLAIMS							
Manage Claim Costs and Protect State Assets.							
A.1.1. Strategy: ENTERPRISE RISK MGMT/CLAIMS ADMIN	\$ 9,571,867	\$ 10,356,799	\$ 11,053,900	\$ 10,705,349	\$ 10,705,350	\$ 10,705,349	\$ 10,705,350
Assist/Review Risk Mgmt Programs & Provide Workers' Comp Admin.							
B. Goal: WORKERS' COMPENSATION PAYMENTS							
Workers' Compensation Payments: Estimated and Nontransferable.							
B.1.1. Strategy: WORKERS' COMPENSATION PAYMENTS	<u>\$ 39,340,866</u>	<u>\$ 42,067,750</u>	<u>\$ 43,567,750</u>	<u>\$ 42,817,750</u>	<u>\$ 42,817,750</u>	<u>\$ 42,817,750</u>	<u>\$ 42,817,750</u>
Workers' Compensation Payments: Estimated and Nontransferable.							
Grand Total, STATE OFFICE OF RISK MANAGEMENT	<u>\$ 48,912,733</u>	<u>\$ 52,424,549</u>	<u>\$ 54,621,650</u>	<u>\$ 53,523,099</u>	<u>\$ 53,523,100</u>	<u>\$ 53,523,099</u>	<u>\$ 53,523,100</u>

STATE OFFICE OF RISK MANAGEMENT
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 6,270,301	\$ 6,357,238	\$ 7,011,149	\$ 7,011,149	\$ 7,011,149	\$ 7,011,149	\$ 7,011,149
Other Personnel Costs	400,687	450,000	450,000	450,000	450,000	450,000	450,000
Professional Fees and Services	1,178,307	1,818,254	1,818,254	1,818,254	1,818,254	1,818,254	1,818,254
Consumable Supplies	20,862	38,434	38,434	38,434	38,434	38,434	38,434
Utilities	5,923	6,058	6,058	6,058	6,058	6,058	6,058
Travel	156,035	135,000	135,000	135,000	135,000	135,000	135,000
Rent - Building	720	720	720	720	720	720	720
Rent - Machine and Other	21,496	21,863	21,863	24,000	24,000	24,000	24,000
Other Operating Expense	40,858,402	43,596,982	45,042,172	44,039,484	44,039,485	44,039,484	44,039,485
Capital Expenditures	0	0	98,000	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 48,912,733	\$ 52,424,549	\$ 54,621,650	\$ 53,523,099	\$ 53,523,100	\$ 53,523,099	\$ 53,523,100
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 595,448	\$ 590,487	\$ 593,439	\$	\$	\$ 596,407	\$ 599,389
Group Insurance	1,165,724	1,165,818	1,188,073			1,200,800	1,214,099
Social Security	468,933	470,576	472,929			475,294	477,670
Benefits Replacement	9,508	7,578	6,517			5,540	4,709
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 2,239,613	\$ 2,234,459	\$ 2,260,958	\$	\$	\$ 2,278,041	\$ 2,295,867
Performance Measure Targets							
A. Goal: MANAGE RISK AND ADMINISTER CLAIMS							
Outcome (Results/Impact):							
Incident Rate of Injuries and Illnesses Per 100 Covered							
Full-time State Employees	3.37%	3.36%	3.6%	3.55%	3.55%	3.55%	3.55%
Cost of Workers' Compensation Per Covered State Employee	239.29	254.01	252	252	252	252	252
Cost of Workers' Compensation Coverage Per \$100 State Payroll	0.55	0.56	0.6	0.6	0.6	0.6	0.6
A.1.1. Strategy: ENTERPRISE RISK MGMT/CLAIMS ADMIN							
Output (Volume):							
Number of Written Risk Management Program Reviews Conducted	29	29	29	29	29	29	29
Number of On-site Consultations Conducted	269	256	229	229	229	229	229
Number of Medical Bills Processed	87,578	91,744.09	90,000	92,000	92,000	92,000	92,000
Number of Indemnity Bills Paid	27,165	26,797.09	27,700	27,200	27,200	27,200	27,200

STATE OFFICE OF RISK MANAGEMENT
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Efficiencies:							
Average Cost to Administer Claim	593.82	666.59	668	668	668	668	668
Explanatory:							
Percentage of Total Assessments Collected Used for Claim Payments	93.27%	96.51%	99%	99%	99%	99%	99%

SECRETARY OF STATE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 8,822,723	\$ 32,087,196	\$ 11,797,842	\$ 34,646,358	\$ 15,588,680	\$ 29,951,343	\$ 11,488,680
GR Dedicated - Election Improvement Fund No. 5095	\$ 51,948	\$ 189,140	\$ 583,140	\$ 213,000	\$ 100,000	\$ 213,000	\$ 100,000
Federal Funds	\$ 1,432,527	\$ 1,750,837	\$ 5,856,837	\$ 10,881,229	\$ 4,900,000	\$ 10,881,229	\$ 4,900,000
Appropriated Receipts	\$ 8,805,799	\$ 8,150,000	\$ 7,674,174	\$ 8,746,000	\$ 7,723,000	\$ 8,546,000	\$ 7,623,000
Total, Method of Financing	\$ 19,112,997	\$ 42,177,173	\$ 25,911,993	\$ 54,486,587	\$ 28,311,680	\$ 49,591,572	\$ 24,111,680

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	183.5	175.6	203.0	205.0	203.0	203.0	203.0
Schedule of Exempt Positions:							
Secretary of State, Group 5	\$132,924	\$132,924	\$197,415	\$132,924	\$132,924	\$197,415	\$197,415

SECRETARY OF STATE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Items of Appropriation:							
A. Goal: INFORMATION MANAGEMENT							
Provide and Process Information Efficiently; Enforce Laws/Rules.							
A.1.1. Strategy: DOCUMENT FILING File/Reject Statutory Filings.	\$ 7,010,248	\$ 6,947,541	\$ 7,595,291	\$ 8,469,520	\$ 9,534,676	\$ 7,519,520	\$ 7,634,676
A.2.1. Strategy: DOCUMENT PUBLISHING Publish the Texas Register and the Texas Administrative Code.	<u>448,905</u>	<u>453,484</u>	<u>473,820</u>	<u>450,650</u>	<u>460,650</u>	<u>450,650</u>	<u>460,650</u>
Total, Goal A: INFORMATION MANAGEMENT	\$ 7,459,153	\$ 7,401,025	\$ 8,069,111	\$ 8,920,170	\$ 9,995,326	\$ 7,970,170	\$ 8,095,326
B. Goal: ADMINISTER ELECTION LAWS							
Maintain Uniformity & Integrity of Elections; Oversee Election Process.							
B.1.1. Strategy: ELECTIONS ADMINISTRATION Provide Statewide Elections Administration.	\$ 3,133,026	\$ 5,146,248	\$ 3,408,774	\$ 6,312,600	\$ 5,437,100	\$ 5,212,600	\$ 3,237,100
B.1.2. Strategy: PRIMARY FUNDING/VR POSTAGE Primary Election Financing; VR Postal Payment to Postal Services.	424,020	15,289,366	622,300	15,599,000	549,000	11,991,355	549,000
B.1.3. Strategy: CONSTITUTIONAL AMENDMENTS Publish and Interpret Constitutional Amendments.	4,556	1,182,649	0	1,233,000	5,000	1,233,000	5,000
B.1.4. Strategy: ELECTIONS IMPROVEMENT Administer the Federal Help America Vote Act (HAVA).	1,484,475	1,939,977	6,439,977	11,094,229	5,000,000	12,256,859	5,000,000
B.1.5. Strategy: FINANCING VOTER REGISTRATION Payments to Counties for Voter Registration Activity. Estimated.	<u>1,000,000</u>	<u>4,777,500</u>	<u>1,000,000</u>	<u>4,777,500</u>	<u>1,000,000</u>	<u>4,777,500</u>	<u>1,000,000</u>
Total, Goal B: ADMINISTER ELECTION LAWS	\$ 6,046,077	\$ 28,335,740	\$ 11,471,051	\$ 39,016,329	\$ 11,991,100	\$ 35,471,314	\$ 9,791,100
C. Goal: INTERNATIONAL PROTOCOL							
C.1.1. Strategy: PROTOCOL/BORDER AFFAIRS Provide Protocol Services and Representation on Border Issues.	\$ 283,623	\$ 263,241	\$ 284,085	\$ 280,606	\$ 280,606	\$ 280,606	\$ 280,606
C.1.2. Strategy: COLONIAS INITIATIVES Improve Physical Living Conditions in Colonias.	<u>374,818</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal C: INTERNATIONAL PROTOCOL	\$ 658,441	\$ 263,241	\$ 284,085	\$ 280,606	\$ 280,606	\$ 280,606	\$ 280,606

SECRETARY OF STATE

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 4,949,326	\$ 6,177,167	\$ 6,087,746	\$ 6,269,482	\$ 6,044,648	\$ 5,869,482	\$ 5,944,648
Grand Total, SECRETARY OF STATE	\$ 19,112,997	\$ 42,177,173	\$ 25,911,993	\$ 54,486,587	\$ 28,311,680	\$ 49,591,572	\$ 24,111,680
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 9,328,808	\$ 9,374,374	\$ 9,705,095	\$ 10,690,943	\$ 10,594,265	\$ 9,790,943	\$ 9,894,265
Other Personnel Costs	1,061,972	597,970	929,032	1,372,100	2,332,100	422,100	432,100
Professional Fees and Services	1,585,506	2,115,891	2,171,033	2,166,033	2,176,333	2,166,033	2,176,333
Fuels and Lubricants	806	500	1,100	600	600	600	600
Consumable Supplies	108,768	86,104	116,600	115,100	117,100	115,100	117,100
Utilities	32,032	45,372	49,500	43,500	46,500	43,500	46,500
Travel	159,038	129,972	141,190	141,090	141,090	141,090	141,090
Rent - Building	36,724	37,893	35,250	32,250	35,250	32,250	35,250
Rent - Machine and Other	78,631	69,966	90,950	96,950	96,950	96,950	96,950
Other Operating Expense	5,720,712	9,916,653	11,572,243	19,850,521	11,671,492	20,613,151	10,171,492
Grants	1,000,000	19,707,103	1,000,000	19,777,500	1,000,000	16,169,855	1,000,000
Capital Expenditures	0	95,375	100,000	200,000	100,000	0	0
Total, Object-of-Expense Informational Listing	\$ 19,112,997	\$ 42,177,173	\$ 25,911,993	\$ 54,486,587	\$ 28,311,680	\$ 49,591,572	\$ 24,111,680
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 861,023	\$ 853,851	\$ 858,120	\$	\$	\$ 862,411	\$ 866,723
Group Insurance	2,551,140	2,551,344	2,627,011			2,681,891	2,739,241
Social Security	735,249	737,824	741,513			745,221	748,947
Benefits Replacement	32,570	25,958	22,324			18,975	16,129
Subtotal, Employee Benefits	\$ 4,179,982	\$ 4,168,977	\$ 4,248,968	\$	\$	\$ 4,308,498	\$ 4,371,040
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 592	\$ 278	\$	\$	\$ 600	\$ 416
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 4,179,982	\$ 4,169,569	\$ 4,249,246	\$	\$	\$ 4,309,098	\$ 4,371,456

SECRETARY OF STATE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Performance Measure Targets							
A. Goal: INFORMATION MANAGEMENT							
Outcome (Results/Impact):							
Percent of Business, Commercial, and Public Filings and Information Requests Completed in Three Days	98.49%	98.31%	97%	97%	97%	97%	97%
Average Cost Per Business, Commercial, and Public Filings Transaction and Public Information Request	0.63	0.57	0.65	0.65	0.65	0.65	0.65
A.1.1. Strategy: DOCUMENT FILING							
Output (Volume):							
Number of Business, Commercial, and Public Filings Transactions Processed	2,250,405	3,703,230	2,725,000	2,730,000	2,740,500	2,730,000	2,740,500
Number of Processed Requests for Information on Business, Commercial, and Public Filings	5,959,700	6,424,746	6,250,000	6,250,000	6,250,000	6,250,000	6,250,000
B. Goal: ADMINISTER ELECTION LAWS							
Outcome (Results/Impact):							
Average Cost Per Election Authority Assisted or Advised	9.36	7.6	7.5	7.5	7.5	7.5	7.5
B.1.1. Strategy: ELECTIONS ADMINISTRATION							
Output (Volume):							
Number of Election Officials Assisted or Advised	182,327	259,545	155,000	200,000	155,000	235,000	155,000
B.1.3. Strategy: CONSTITUTIONAL AMENDMENTS							
Output (Volume):							
Number of Constitutional Amendment Translations Mailed	0	2,054,937	0	2,054,937	0	2,054,937	0

VETERANS COMMISSION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 13,380,937	\$ 13,332,197	\$ 13,359,077	\$ 15,569,775	\$ 15,264,621	\$ 13,198,503	\$ 13,212,603
Federal Funds	\$ 10,179,720	\$ 11,586,054	\$ 11,556,054	\$ 12,540,760	\$ 12,540,760	\$ 12,540,760	\$ 12,540,760
Other Funds							
Fund for Veterans' Assistance Account No. 0368	\$ 16,117,254	\$ 24,318,619	\$ 15,041,163	\$ 19,540,163	\$ 19,540,163	\$ 19,540,163	\$ 19,540,163
Appropriated Receipts	68,500	68,500	68,500	68,500	68,500	68,500	68,500

VETERANS COMMISSION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Interagency Contracts	2,396,075	1,488,831	899,290	899,290	899,290	899,290	899,290
License Plate Trust Fund Account No. 0802, estimated	<u>5,472</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>
Subtotal, Other Funds	<u>\$ 18,587,301</u>	<u>\$ 25,881,950</u>	<u>\$ 16,014,953</u>	<u>\$ 20,513,953</u>	<u>\$ 20,513,953</u>	<u>\$ 20,513,953</u>	<u>\$ 20,513,953</u>
Total, Method of Financing	<u>\$ 42,147,958</u>	<u>\$ 50,800,201</u>	<u>\$ 40,930,084</u>	<u>\$ 48,624,488</u>	<u>\$ 48,319,334</u>	<u>\$ 46,253,216</u>	<u>\$ 46,267,316</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	373.0	410.5	410.5	417.5	417.5	392.5	392.5
Schedule of Exempt Positions:							
Executive Director, Group 4	\$130,840	\$145,580	\$145,580	\$145,580	\$145,580	\$145,580	\$145,580
Items of Appropriation:							
A. Goal: ASSIST VETS W/RECEIVING BENEFITS							
Ensure Veterans, Their Dependents & Survivors Receive All Due Benefits.							
A.1.1. Strategy: CLAIMS REPRESENTATION & COUNSELING Claims Representation & Counseling to Veterans and their Families.	\$ 7,366,962	\$ 6,798,646	\$ 6,798,646	\$ 8,018,461	\$ 7,915,461	\$ 6,798,646	\$ 6,798,646
A.1.2. Strategy: VETERANS EMPLOYMENT SERVICES	9,664,724	10,726,076	10,726,076	11,710,782	11,710,782	11,710,782	11,710,782
A.1.3. Strategy: VETERANS EDUCATION	1,327,271	1,525,471	1,625,471	1,625,471	1,625,471	1,625,471	1,625,471
A.1.4. Strategy: VETERANS OUTREACH	2,156,611	2,130,455	1,535,609	1,797,653	1,778,053	1,535,609	1,535,609
A.1.5. Strategy: VETERAN ENTREPRENEUR PROGRAM	181,187	284,509	184,509	621,979	566,979	184,509	184,509
A.1.6. Strategy: HEALTH CARE ADVOCACY PROGRAM	<u>0</u>	<u>798,346</u>	<u>798,346</u>	<u>798,346</u>	<u>798,346</u>	<u>798,346</u>	<u>798,346</u>
Total, Goal A: ASSIST VETS W/RECEIVING BENEFITS	<u>\$ 20,696,755</u>	<u>\$ 22,263,503</u>	<u>\$ 21,668,657</u>	<u>\$ 24,572,692</u>	<u>\$ 24,395,092</u>	<u>\$ 22,653,363</u>	<u>\$ 22,653,363</u>

VETERANS COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
B. Goal: FUND DIRECT SERVICES TO VETERANS							
Ensure Veterans Receive General Asst, Mental Health, & Housing Svcs.							
B.1.1. Strategy: GENERAL ASSISTANCE GRANTS	\$ 13,672,031	\$ 17,427,870	\$ 10,578,719	\$ 13,078,719	\$ 13,078,719	\$ 13,078,719	\$ 13,078,719
B.1.2. Strategy: HOUSING FOR TEXAS HEROES Housing for Texas Heroes Grants.	4,615,382	6,266,000	4,566,000	6,066,000	6,066,000	6,066,000	6,066,000
B.1.3. Strategy: VETERANS TREATMENT COURTS	<u>0</u>	<u>2,755,000</u>	<u>2,000,000</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>2,500,000</u>
Total, Goal B: FUND DIRECT SERVICES TO VETERANS	\$ 18,287,413	\$ 26,448,870	\$ 17,144,719	\$ 21,644,719	\$ 21,644,719	\$ 21,644,719	\$ 21,644,719
C. Goal: HAZLEWOOD ADMINISTRATION							
Provide Administration for Hazlewood Exemption Prg.							
C.1.1. Strategy: HAZLEWOOD REIMBURSEMENTS Hazlewood Reimbursements - Non Transferable.	\$ 1,250,116	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
C.1.2. Strategy: HAZLEWOOD ADMINISTRATION	<u>276,400</u>	<u>390,600</u>	<u>390,600</u>	<u>390,600</u>	<u>390,600</u>	<u>390,600</u>	<u>390,600</u>
Total, Goal C: HAZLEWOOD ADMINISTRATION	\$ 1,526,516	\$ 390,600	\$ 390,600	\$ 390,600	\$ 390,600	\$ 390,600	\$ 390,600
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: CENTRAL ADMINISTRATION	<u>\$ 1,637,274</u>	<u>\$ 1,697,228</u>	<u>\$ 1,726,108</u>	<u>\$ 2,016,477</u>	<u>\$ 1,888,923</u>	<u>\$ 1,564,534</u>	<u>\$ 1,578,634</u>
Grand Total, VETERANS COMMISSION	<u>\$ 42,147,958</u>	<u>\$ 50,800,201</u>	<u>\$ 40,930,084</u>	<u>\$ 48,624,488</u>	<u>\$ 48,319,334</u>	<u>\$ 46,253,216</u>	<u>\$ 46,267,316</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 17,344,204	\$ 18,662,038	\$ 18,748,517	\$ 22,298,235	\$ 22,298,235	\$ 20,575,017	\$ 20,589,782
Other Personnel Costs	879,330	684,266	695,306	541,383	541,383	519,773	519,773
Professional Fees and Services	647,931	1,219,311	656,082	797,667	670,113	492,808	492,793
Consumable Supplies	59,388	57,764	57,833	65,518	65,518	56,308	56,308
Utilities	94,874	94,701	96,462	86,820	86,820	84,420	84,420
Travel	925,220	970,074	1,010,223	857,184	857,184	821,359	821,359
Rent - Building	1,960,311	2,286,798	2,292,861	1,895,448	1,895,448	1,851,048	1,851,048
Rent - Machine and Other	79,882	83,827	84,962	74,465	74,465	74,465	74,465
Other Operating Expense	1,481,230	1,470,422	1,281,838	1,501,768	1,324,168	1,272,018	1,271,368
Grants	<u>18,675,588</u>	<u>25,271,000</u>	<u>16,006,000</u>	<u>20,506,000</u>	<u>20,506,000</u>	<u>20,506,000</u>	<u>20,506,000</u>
Total, Object-of-Expense Informational Listing	<u>\$ 42,147,958</u>	<u>\$ 50,800,201</u>	<u>\$ 40,930,084</u>	<u>\$ 48,624,488</u>	<u>\$ 48,319,334</u>	<u>\$ 46,253,216</u>	<u>\$ 46,267,316</u>

VETERANS COMMISSION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,758,103	\$ 1,743,458	\$ 1,752,175	\$	\$	\$ 1,760,936	\$ 1,769,741
Group Insurance	3,500,651	3,500,931	3,602,497			3,675,535	3,751,858
Social Security	1,401,086	1,405,993	1,413,023			1,420,088	1,427,189
Benefits Replacement	20,912	16,667	14,334			12,184	10,356
Subtotal, Employee Benefits	\$ 6,680,752	\$ 6,667,049	\$ 6,782,029	\$	\$	\$ 6,868,743	\$ 6,959,144
<u>Debt Service</u>							
Lease Payments	\$ 0	\$ 20,498	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 6,680,752	\$ 6,687,547	\$ 6,782,029	\$	\$	\$ 6,868,743	\$ 6,959,144

Performance Measure Targets

A. Goal: ASSIST VETS W/RECEIVING BENEFITS

Outcome (Results/Impact):

Amount of Monetary Awards (in Millions of Dollars) Paid Because of Commission Advocacy in Claims Representation of Veterans with Service-connected Disabilities

3,709.53	2,087	2,066.13	2,076.46	2,076.84	2,076.46	2,076.84
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Amount of Monetary Awards (in Millions of Dollars) Paid Because of Commission Advocacy in Claims Representation for Survivors or Orphans of Veterans

278.66	292	289.08	290.53	291.98	290.53	291.98
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A.1.1. Strategy: CLAIMS REPRESENTATION & COUNSELING

Output (Volume):

Number of Claims for Veterans Benefits Filed and Developed on Behalf of Veterans with Service-connected Disabilities

126,813	126,525	113,343	113,909	114,478	113,909	114,478
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Number of Active Veterans Benefits Cases for Veterans, Their Survivors, or Their Orphans Represented by the Texas Veterans Commission

260,488	255,441	252,886	254,150	255,420	254,150	255,420
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Number of Appeals of Unfavorable Veterans Affairs Decisions Filed on Behalf of Veterans, Their Survivors, or Their Orphans

19,225	23,535	23,299	23,415	23,532	23,415	23,532
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Number of Files Reviewed by State Strike Force Team

43,909	60,203	48,242	48,483	48,725	48,483	48,725
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Number of Fully Developed Claims Filed by the Fully Developed Claims Team Submitted to the VA for Expedited Rating Decision

10,624	59,222	12,583	12,646	12,709	12,646	12,709
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VETERANS COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Efficiencies:							
Payments to Veterans Represented by TVC, Per Dollar Spent Report the Total Dollar Amount Paid by the Federal Veterans' Administration to Texas Veterans, their Dependents, and their Survivors Represented by the Texas Veterans Commission Strike Force Team per State Dollar Spent each Fiscal Year	175.01	265.72	263.06	264.38	265.7	264.38	265.7
	130.96	133.58	132.29	132.88	133.58	132.88	133.58
A.1.2. Strategy: VETERANS EMPLOYMENT SERVICES							
Output (Volume):							
Percent of Veterans That Receive Individualized Career Services	93.81%	80%	80%	80%	80%	80%	80%
A.1.3. Strategy: VETERANS EDUCATION							
Output (Volume):							
Number of Approval Actions Completed by Veterans Education for Institutions/Training Establishments for Which Eligible Veterans and Family Members May Use Federal GI Bill Educational Benefits	10,475	7,500	8,625	9,919	10,911	9,919	10,911
Number of Institutions/Program Visits Completed by Veterans Education to Ascertain Compliance with Federal Guidelines for the Administration of the GI Bill	417	450	486	525	567	525	567
A.1.4. Strategy: VETERANS OUTREACH							
Output (Volume):							
Number of Veteran Engagements	894,380	500,000	650,000	650,000	650,000	650,000	650,000
A.1.5. Strategy: VETERAN ENTREPRENEUR PROGRAM							
Output (Volume):							
Number of Entrepreneur Services Provided to Veterans and Their Families through the Entrepreneur Program	3,635	563	929	1,022	1,073	1,022	1,073
A.1.6. Strategy: HEALTH CARE ADVOCACY PROGRAM							
Output (Volume):							
Number of Veteran Encounters and Services Provided from the Health Care Advocacy Program	6,599	6,500	6,500	6,700	6,700	6,700	6,700
B. Goal: FUND DIRECT SERVICES TO VETERANS							
B.1.1. Strategy: GENERAL ASSISTANCE GRANTS							
Output (Volume):							
Number of Veterans, Their Dependents, and Survivors of Veterans Served by Fund for Veterans' Assistance Grants	17,462	19,000	19,000	20,000	20,000	20,000	20,000

VETERANS COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
B.1.2. Strategy: HOUSING FOR TEXAS HEROES							
Output (Volume):							
Number of Veterans, Their Dependents, and Survivors served by the Housing for Texas Heroes (H4TXH) Program	107	350	350	370	270	370	270
Number of Completed Home Modifications Provided to Veterans, Their Dependents, or Survivors through the Housing for Texas Heroes Program	111	270	270	280	280	280	280
B.1.3. Strategy: VETERANS TREATMENT COURTS							
Output (Volume):							
Number of Veterans that are Provided Services through Veterans Treatment Court Grants in the Fund for Veterans Assistance	667	1,000	1,100	1,100	1,100	1,100	1,100

RETIREMENT AND GROUP INSURANCE

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 127,581,470	\$ 127,248,389	\$ 129,132,605	\$ 146,197,605	\$ 146,122,014	\$ 130,865,890	\$ 132,673,600
General Revenue Dedicated Accounts	\$ 2,630,037	\$ 2,623,035	\$ 2,666,861	\$ 3,020,177	\$ 3,012,292	\$ 2,696,235	\$ 2,726,759
Federal Funds	\$ 30,913,275	\$ 30,848,465	\$ 32,070,163	\$ 35,554,318	\$ 35,523,666	\$ 32,522,604	\$ 32,989,243
Other Special State Funds	\$ 881,703	\$ 878,360	\$ 861,460	\$ 1,020,360	\$ 1,015,851	\$ 867,409	\$ 873,547
Total, Method of Financing	<u>\$ 162,006,485</u>	<u>\$ 161,598,249</u>	<u>\$ 164,731,089</u>	<u>\$ 185,792,460</u>	<u>\$ 185,673,823</u>	<u>\$ 166,952,138</u>	<u>\$ 169,263,149</u>

RETIREMENT AND GROUP INSURANCE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Items of Appropriation:							
A. Goal: EMPLOYEES RETIREMENT SYSTEM							
A.1.1. Strategy: RETIREMENT CONTRIBUTIONS Retirement Contributions. Estimated.	\$ 50,083,001	\$ 49,665,811	\$ 49,914,140	\$ 69,950,270	\$ 69,950,269	\$ 50,163,712	\$ 50,414,530
A.1.2. Strategy: GROUP INSURANCE Group Insurance Contributions. Estimated.	<u>111,923,484</u>	<u>111,932,438</u>	<u>114,816,949</u>	<u>115,842,190</u>	<u>115,723,554</u>	<u>116,788,426</u>	<u>118,848,619</u>
Total, Goal A: EMPLOYEES RETIREMENT SYSTEM	<u>\$ 162,006,485</u>	<u>\$ 161,598,249</u>	<u>\$ 164,731,089</u>	<u>\$ 185,792,460</u>	<u>\$ 185,673,823</u>	<u>\$ 166,952,138</u>	<u>\$ 169,263,149</u>
Grand Total, RETIREMENT AND GROUP INSURANCE	<u>\$ 162,006,485</u>	<u>\$ 161,598,249</u>	<u>\$ 164,731,089</u>	<u>\$ 185,792,460</u>	<u>\$ 185,673,823</u>	<u>\$ 166,952,138</u>	<u>\$ 169,263,149</u>

SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 33,521,766	\$ 33,401,930	\$ 33,288,409	\$ 33,332,947	\$ 33,401,142	\$ 33,332,947	\$ 33,401,142
General Revenue Dedicated Accounts	\$ 696,756	\$ 695,274	\$ 696,556	\$ 698,020	\$ 699,795	\$ 698,020	\$ 699,795
Federal Funds	\$ 7,016,096	\$ 7,001,192	\$ 7,174,110	\$ 7,189,521	\$ 7,202,929	\$ 7,189,521	\$ 7,202,929
Other Special State Funds	<u>\$ 585,932</u>	<u>\$ 585,797</u>	<u>\$ 575,262</u>	<u>\$ 577,013</u>	<u>\$ 578,942</u>	<u>\$ 577,013</u>	<u>\$ 578,942</u>
Total, Method of Financing	<u>\$ 41,820,550</u>	<u>\$ 41,684,193</u>	<u>\$ 41,734,337</u>	<u>\$ 41,797,501</u>	<u>\$ 41,882,808</u>	<u>\$ 41,797,501</u>	<u>\$ 41,882,808</u>

SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Items of Appropriation:							
A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT							
Comptroller - Social Security.							
A.1.1. Strategy: STATE MATCH -- EMPLOYER	\$ 40,450,951	\$ 40,592,618	\$ 40,795,582	\$ 40,999,559	\$ 41,204,557	\$ 40,999,559	\$ 41,204,557
State Match -- Employer. Estimated.							
A.1.2. Strategy: BENEFIT REPLACEMENT PAY	<u>1,369,599</u>	<u>1,091,575</u>	<u>938,755</u>	<u>797,942</u>	<u>678,251</u>	<u>797,942</u>	<u>678,251</u>
Benefit Replacement Pay. Estimated.							
Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT	<u>\$ 41,820,550</u>	<u>\$ 41,684,193</u>	<u>\$ 41,734,337</u>	<u>\$ 41,797,501</u>	<u>\$ 41,882,808</u>	<u>\$ 41,797,501</u>	<u>\$ 41,882,808</u>
Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY	<u>\$ 41,820,550</u>	<u>\$ 41,684,193</u>	<u>\$ 41,734,337</u>	<u>\$ 41,797,501</u>	<u>\$ 41,882,808</u>	<u>\$ 41,797,501</u>	<u>\$ 41,882,808</u>

BOND DEBT SERVICE PAYMENTS

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 29,591,297	\$ 42,842,315	\$ 168,093,299	\$ 174,733,373	\$ 195,632,894	\$ 166,144,849	\$ 195,632,894
General Revenue Fund - Dedicated							
Permanent Fund for Health and Tobacco Education and Enforcement Account No. 5044	\$ 36,691,570	\$ 52,412,467	\$ 0	\$ 0	\$ 0	\$ 4,293,919	\$ 0
Permanent Fund Children & Public Health Account No. 5045	18,345,784	26,206,560	0	0	0	2,147,312	0
Permanent Fund for EMS & Trauma Care Account No. 5046	18,345,785	26,206,542	0	0	0	2,147,293	0
Texas Military Revolving Loan Account No. 5114	<u>2,456,251</u>	<u>2,146,048</u>	<u>2,140,347</u>	<u>2,137,747</u>	<u>2,138,047</u>	<u>2,137,747</u>	<u>2,138,047</u>
Subtotal, General Revenue Fund - Dedicated	\$ 75,839,390	\$ 106,971,617	\$ 2,140,347	\$ 2,137,747	\$ 2,138,047	\$ 10,726,271	\$ 2,138,047

BOND DEBT SERVICE PAYMENTS
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 405,370	\$ 405,151	\$ 405,151	\$ 0	\$ 0	\$ 0	\$ 0
Current Fund Balance	\$ 43,706	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	<u>\$ 105,879,763</u>	<u>\$ 150,219,083</u>	<u>\$ 170,638,797</u>	<u>\$ 176,871,120</u>	<u>\$ 197,770,941</u>	<u>\$ 176,871,120</u>	<u>\$ 197,770,941</u>
Items of Appropriation:							
A. Goal: FINANCE CAPITAL PROJECTS							
A.1.1. Strategy: BOND DEBT SERVICE	\$ 105,879,763	\$ 150,219,083	\$ 170,638,797	\$ 176,871,120	\$ 197,770,941	\$ 176,871,120	\$ 197,770,941
To Texas Public Finance Authority for Prmt of Bond Debt Svc.							<u>& UB</u>
Grand Total, BOND DEBT SERVICE PAYMENTS	<u>\$ 105,879,763</u>	<u>\$ 150,219,083</u>	<u>\$ 170,638,797</u>	<u>\$ 176,871,120</u>	<u>\$ 197,770,941</u>	<u>\$ 176,871,120</u>	<u>\$ 197,770,941</u>

LEASE PAYMENTS

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 0	\$ 8,767,880	\$ 25,662,376	\$ 15,942,610	\$ 34,860,858	\$ 15,942,610	\$ 34,860,858
Total, Method of Financing	<u>\$ 0</u>	<u>\$ 8,767,880</u>	<u>\$ 25,662,376</u>	<u>\$ 15,942,610</u>	<u>\$ 34,860,858</u>	<u>\$ 15,942,610</u>	<u>\$ 34,860,858</u>
Items of Appropriation:							
A. Goal: FINANCE CAPITAL PROJECTS							
A.1.1. Strategy: LEASE PAYMENTS	\$ 0	\$ 8,767,880	\$ 25,662,376	\$ 15,942,610	\$ 34,860,858	\$ 15,942,610	\$ 34,860,858
To TFC for Payment to TPFA.							
Grand Total, LEASE PAYMENTS	<u>\$ 0</u>	<u>\$ 8,767,880</u>	<u>\$ 25,662,376</u>	<u>\$ 15,942,610</u>	<u>\$ 34,860,858</u>	<u>\$ 15,942,610</u>	<u>\$ 34,860,858</u>

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(General Revenue)**

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Commission on the Arts	\$ 7,960,207	\$ 4,972,333	\$ 4,977,331	\$ 7,789,288	\$ 7,839,288	\$ 5,039,288	\$ 5,039,288
Office of the Attorney General	238,674,078	232,834,679	241,813,128	242,299,105	241,924,045	232,827,419	223,528,902
Bond Review Board	768,116	811,160	815,661	950,410	856,411	813,410	813,411
Cancer Prevention and Research Institute of Texas	0	0	0	82,000,000	82,000,000	0	0
Comptroller of Public Accounts	273,148,447	301,209,862	301,875,142	301,542,502	301,542,502	292,036,427	292,036,427
Fiscal Programs - Comptroller of Public Accounts	541,669,524	546,952,299	577,668,662	574,264,575	585,618,275	574,264,575	585,618,275
Texas Emergency Services Retirement System	740,918	716,486	716,486	832,986	842,986	716,486	716,486
Employees Retirement System	10,897,133	13,441,741	13,750,000	13,750,000	13,750,000	13,750,000	13,750,000
Texas Ethics Commission	2,714,701	2,894,742	2,975,750	3,898,936	3,668,936	2,935,246	2,935,246
Facilities Commission	43,032,989	33,326,453	42,826,452	304,531,808	40,224,526	43,140,021	33,313,470
Public Finance Authority	1,569,369	783,824	925,528	854,676	854,676	810,190	771,750
Office of the Governor	9,372,740	15,874,355	15,562,122	12,430,874	12,430,873	12,430,874	12,430,873
Trusted Programs Within the Office of the Governor	134,626,753	179,029,884	120,921,535	143,721,770	61,556,583	182,737,264	55,016,673
Historical Commission	32,565,962	19,177,074	18,379,431	42,092,912	41,908,972	19,246,223	18,976,243
Department of Information Resources	0	1,112,781	2,087,219	9,256,575	6,256,575	6,706,575	3,706,575
Library & Archives Commission	16,573,574	15,010,040	15,516,389	18,836,258	18,529,753	15,166,349	15,180,590
Rider Appropriations	0	0	0	346,840	0	0	0
Total	<u>\$ 16,573,574</u>	<u>\$ 15,010,040</u>	<u>\$ 15,516,389</u>	<u>\$ 19,183,098</u>	<u>\$ 18,529,753</u>	<u>\$ 15,166,349</u>	<u>\$ 15,180,590</u>
Pension Review Board	890,883	1,023,769	933,769	1,057,019	1,057,019	933,769	933,769
Preservation Board	16,007,169	18,827,085	18,112,771	27,808,460	10,723,066	7,945,960	6,894,097
Secretary of State	8,822,723	32,087,196	11,797,842	34,646,358	15,588,680	29,951,343	11,488,680
Veterans Commission	<u>13,380,937</u>	<u>13,332,197</u>	<u>13,359,077</u>	<u>15,569,775</u>	<u>15,264,621</u>	<u>13,198,503</u>	<u>13,212,603</u>
Subtotal, General Government	<u>\$ 1,353,416,223</u>	<u>\$ 1,433,417,960</u>	<u>\$ 1,405,014,295</u>	<u>\$ 1,838,481,127</u>	<u>\$ 1,462,437,787</u>	<u>\$ 1,454,649,922</u>	<u>\$ 1,296,363,358</u>
Retirement and Group Insurance	127,581,470	127,248,389	129,132,605	146,197,605	146,122,014	130,865,890	132,673,600
Social Security and Benefit Replacement Pay	<u>33,521,766</u>	<u>33,401,930</u>	<u>33,288,409</u>	<u>33,332,947</u>	<u>33,401,142</u>	<u>33,332,947</u>	<u>33,401,142</u>
Subtotal, Employee Benefits	<u>\$ 161,103,236</u>	<u>\$ 160,650,319</u>	<u>\$ 162,421,014</u>	<u>\$ 179,530,552</u>	<u>\$ 179,523,156</u>	<u>\$ 164,198,837</u>	<u>\$ 166,074,742</u>

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(General Revenue)
(Continued)**

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Bond Debt Service Payments	29,591,297	42,842,315	168,093,299	174,733,373	195,632,894	166,144,849	195,632,894
Lease Payments	<u>0</u>	<u>8,767,880</u>	<u>25,662,376</u>	<u>15,942,610</u>	<u>34,860,858</u>	<u>15,942,610</u>	<u>34,860,858</u>
Subtotal, Debt Service	<u>\$ 29,591,297</u>	<u>\$ 51,610,195</u>	<u>\$ 193,755,675</u>	<u>\$ 190,675,983</u>	<u>\$ 230,493,752</u>	<u>\$ 182,087,459</u>	<u>\$ 230,493,752</u>
TOTAL, ARTICLE I - GENERAL GOVERNMENT	<u><u>\$ 1,544,110,756</u></u>	<u><u>\$ 1,645,678,474</u></u>	<u><u>\$ 1,761,190,984</u></u>	<u><u>\$ 2,208,687,662</u></u>	<u><u>\$ 1,872,454,695</u></u>	<u><u>\$ 1,800,936,218</u></u>	<u><u>\$ 1,692,931,852</u></u>

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(General Revenue-Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Commission on the Arts	\$ 302,374	\$ 64,706	\$ 64,706	\$ 250	\$ 250	\$ 250	\$ 250
Office of the Attorney General	75,686,134	71,632,291	72,430,377	84,506,481	84,519,448	71,922,106	71,922,106
Comptroller of Public Accounts	7,869	8,500	8,500	0	0	0	0
Fiscal Programs - Comptroller of Public Accounts	24,735,879	10,699,697	16,817,216	19,846,291	19,796,291	19,846,291	19,796,291
Commission on State Emergency Communications	90,483,542	67,778,397	77,071,420	83,614,011	77,474,165	73,188,030	65,626,792
Texas Emergency Services Retirement System	1,583,825	1,329,224	1,329,224	1,382,984	1,382,984	1,382,984	1,382,984
Facilities Commission	90,198,485	14,807,090	23,720,344	2,724,494	2,717,142	2,634,700	2,634,700
Trusted Programs Within the Office of the Governor	61,117,442	199,430,316	184,236,111	193,067,653	41,119,653	153,093,653	41,093,653
Historical Commission	496,978	248,625	248,625	248,625	248,625	248,625	248,625
Secretary of State	51,948	189,140	583,140	213,000	100,000	213,000	100,000
Subtotal, General Government	\$ 344,664,476	\$ 366,187,986	\$ 376,509,663	\$ 385,603,789	\$ 227,358,558	\$ 322,529,639	\$ 202,805,401
Retirement and Group Insurance	2,630,037	2,623,035	2,666,861	3,020,177	3,012,292	2,696,235	2,726,759
Social Security and Benefit Replacement Pay	696,756	695,274	696,556	698,020	699,795	698,020	699,795
Subtotal, Employee Benefits	\$ 3,326,793	\$ 3,318,309	\$ 3,363,417	\$ 3,718,197	\$ 3,712,087	\$ 3,394,255	\$ 3,426,554
Bond Debt Service Payments	75,839,390	106,971,617	2,140,347	2,137,747	2,138,047	10,726,271	2,138,047
Subtotal, Debt Service	\$ 75,839,390	\$ 106,971,617	\$ 2,140,347	\$ 2,137,747	\$ 2,138,047	\$ 10,726,271	\$ 2,138,047
TOTAL, ARTICLE I - GENERAL GOVERNMENT	\$ 423,830,659	\$ 476,477,912	\$ 382,013,427	\$ 391,459,733	\$ 233,208,692	\$ 336,650,165	\$ 208,370,002

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Commission on the Arts	\$ 970,100	\$ 1,155,120	\$ 976,500	\$ 976,500	\$ 976,500	\$ 976,500	\$ 976,500
Office of the Attorney General	240,852,442	230,320,107	251,162,036	239,790,659	240,152,107	239,790,659	240,152,107
Fiscal Programs - Comptroller of Public Accounts	13,792,428	10,678,976	16,682,560	13,407,462	13,410,350	13,407,462	13,410,350
Trusted Programs Within the Office of the Governor	254,489,096	316,170,959	301,968,000	331,868,090	332,143,090	331,868,090	332,143,090
Historical Commission	1,144,666	4,093,830	1,123,986	1,123,986	1,123,986	1,123,986	1,123,986
Library & Archives Commission	10,408,214	10,404,906	10,846,879	10,832,084	10,818,905	10,832,084	10,818,905
Secretary of State	1,432,527	1,750,837	5,856,837	10,881,229	4,900,000	10,881,229	4,900,000
Veterans Commission	10,179,720	11,586,054	11,556,054	12,540,760	12,540,760	12,540,760	12,540,760
Subtotal, General Government	\$ 533,269,193	\$ 586,160,789	\$ 600,172,852	\$ 621,420,770	\$ 616,065,698	\$ 621,420,770	\$ 616,065,698
Retirement and Group Insurance	30,913,275	30,848,465	32,070,163	35,554,318	35,523,666	32,522,604	32,989,243
Social Security and Benefit Replacement Pay	7,016,096	7,001,192	7,174,110	7,189,521	7,202,929	7,189,521	7,202,929
Subtotal, Employee Benefits	\$ 37,929,371	\$ 37,849,657	\$ 39,244,273	\$ 42,743,839	\$ 42,726,595	\$ 39,712,125	\$ 40,192,172
Bond Debt Service Payments	405,370	405,151	405,151	0	0	0	0
Subtotal, Debt Service	\$ 405,370	\$ 405,151	\$ 405,151	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL, ARTICLE I - GENERAL GOVERNMENT	\$ 571,603,934	\$ 624,415,597	\$ 639,822,276	\$ 664,164,609	\$ 658,792,293	\$ 661,132,895	\$ 656,257,870

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Commission on the Arts	\$ 342,970	\$ 495,150	\$ 302,000	\$ 302,000	\$ 302,000	\$ 302,000	\$ 302,000
Office of the Attorney General	64,767,524	69,673,016	78,253,685	74,780,585	74,787,449	74,643,302	74,643,303
Cancer Prevention and Research Institute of Texas	287,452,994	298,096,184	297,085,446	215,085,446	215,085,446	218,055,000	218,055,000
Comptroller of Public Accounts	14,607,788	16,876,352	20,639,732	16,253,700	16,253,700	16,253,700	16,253,700
Fiscal Programs - Comptroller of Public Accounts	7,987,577	23,266,112	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000
Texas Ethics Commission	16,399	7,390	8,190	8,190	8,190	8,190	8,190
Facilities Commission	72,933,425	348,632,747	564,266,117	518,172,993	18,539,856	18,171,440	18,171,440
Public Finance Authority	2,276	638,858	661,889	823,300	826,236	645,999	649,737
Office of the Governor	107,030	10,000	10,000	10,000	10,000	10,000	10,000
Trusted Programs Within the Office of the Governor	5,663,831	126,832,414	51,013,557	181,788,350	1,788,350	61,716,350	1,716,350
Historical Commission	7,036,638	15,065,969	13,020,746	731,951	731,951	731,951	731,951
Department of Information Resources	363,849,561	330,901,075	391,961,285	411,973,159	417,012,048	413,896,886	429,221,417
Library & Archives Commission	4,347,582	7,072,572	10,727,952	36,925,736	6,431,643	9,765,039	6,252,643
Rider Appropriations	0	0	0	3,809,136	0	0	0
Total	\$ 4,347,582	\$ 7,072,572	\$ 10,727,952	\$ 40,734,872	\$ 6,431,643	\$ 9,765,039	\$ 6,252,643
Preservation Board	549,770	21,376	97,519	19,000	19,000	19,000	19,000
State Office of Risk Management	48,912,733	52,424,549	54,621,650	53,523,099	53,523,100	53,523,099	53,523,100
Secretary of State	8,805,799	8,150,000	7,674,174	8,746,000	7,723,000	8,546,000	7,623,000
Veterans Commission	18,587,301	25,881,950	16,014,953	20,513,953	20,513,953	20,513,953	20,513,953
Subtotal, General Government	\$ 905,971,198	\$ 1,324,045,714	\$ 1,513,658,895	\$ 1,550,766,598	\$ 840,855,922	\$ 904,101,909	\$ 854,994,784
Retirement and Group Insurance	881,703	878,360	861,460	1,020,360	1,015,851	867,409	873,547
Social Security and Benefit Replacement Pay	585,932	585,797	575,262	577,013	578,942	577,013	578,942
Subtotal, Employee Benefits	\$ 1,467,635	\$ 1,464,157	\$ 1,436,722	\$ 1,597,373	\$ 1,594,793	\$ 1,444,422	\$ 1,452,489

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(Other Funds)
(Continued)**

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Bond Debt Service Payments	43,706	0	0	0	0	0	0
Subtotal, Debt Service	\$ 43,706	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Less Interagency Contracts	<u>\$ 478,579,721</u>	<u>\$ 420,542,043</u>	<u>\$ 446,331,806</u>	<u>\$ 457,208,276</u>	<u>\$ 460,778,622</u>	<u>\$ 459,001,267</u>	<u>\$ 473,574,334</u>
TOTAL, ARTICLE I - GENERAL GOVERNMENT	<u>\$ 428,902,818</u>	<u>\$ 904,967,828</u>	<u>\$ 1,068,763,811</u>	<u>\$ 1,095,155,695</u>	<u>\$ 381,672,093</u>	<u>\$ 446,545,064</u>	<u>\$ 382,872,939</u>

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(All Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Commission on the Arts	\$ 9,575,651	\$ 6,687,309	\$ 6,320,537	\$ 9,068,038	\$ 9,118,038	\$ 6,318,038	\$ 6,318,038
Office of the Attorney General	619,980,178	604,460,093	643,659,226	641,376,830	641,383,049	619,183,486	610,246,418
Bond Review Board	768,116	811,160	815,661	950,410	856,411	813,410	813,411
Cancer Prevention and Research Institute of Texas	287,452,994	298,096,184	297,085,446	297,085,446	297,085,446	218,055,000	218,055,000
Comptroller of Public Accounts	287,764,104	318,094,714	322,523,374	317,796,202	317,796,202	308,290,127	308,290,127
Fiscal Programs - Comptroller of Public Accounts	588,185,408	591,597,084	618,468,438	614,818,328	626,124,916	614,818,328	626,124,916
Commission on State Emergency Communications	90,483,542	67,778,397	77,071,420	83,614,011	77,474,165	73,188,030	65,626,792
Texas Emergency Services Retirement System	2,324,743	2,045,710	2,045,710	2,215,970	2,225,970	2,099,470	2,099,470
Employees Retirement System	10,897,133	13,441,741	13,750,000	13,750,000	13,750,000	13,750,000	13,750,000
Texas Ethics Commission	2,731,100	2,902,132	2,983,940	3,907,126	3,677,126	2,943,436	2,943,436
Facilities Commission	206,164,899	396,766,290	630,812,913	825,429,295	61,481,524	63,946,161	54,119,610
Public Finance Authority	1,571,645	1,422,682	1,587,417	1,677,976	1,680,912	1,456,189	1,421,487
Office of the Governor	9,479,770	15,884,355	15,572,122	12,440,874	12,440,873	12,440,874	12,440,873
Trusteed Programs Within the Office of the Governor	455,897,122	821,463,573	658,139,203	850,445,863	436,607,676	729,415,357	429,969,766
Historical Commission	41,244,244	38,585,498	32,772,788	44,197,474	44,013,534	21,350,785	21,080,805
Department of Information Resources	363,849,561	332,013,856	394,048,504	421,229,734	423,268,623	420,603,461	432,927,992
Library & Archives Commission	31,329,370	32,487,518	37,091,220	66,594,078	35,780,301	35,763,472	32,252,138
Rider Appropriations	0	0	0	4,155,976	0	0	0
Total	\$ 31,329,370	\$ 32,487,518	\$ 37,091,220	\$ 70,750,054	\$ 35,780,301	\$ 35,763,472	\$ 32,252,138
Pension Review Board	890,883	1,023,769	933,769	1,057,019	1,057,019	933,769	933,769
Preservation Board	16,556,939	18,848,461	18,210,290	27,827,460	10,742,066	7,964,960	6,913,097
State Office of Risk Management	48,912,733	52,424,549	54,621,650	53,523,099	53,523,100	53,523,099	53,523,100
Secretary of State	19,112,997	42,177,173	25,911,993	54,486,587	28,311,680	49,591,572	24,111,680
Veterans Commission	42,147,958	50,800,201	40,930,084	48,624,488	48,319,334	46,253,216	46,267,316
Subtotal, General Government	\$ 3,137,321,090	\$ 3,709,812,449	\$ 3,895,355,705	\$ 4,396,272,284	\$ 3,146,717,965	\$ 3,302,702,240	\$ 2,970,229,241
Retirement and Group Insurance	162,006,485	161,598,249	164,731,089	185,792,460	185,673,823	166,952,138	169,263,149
Social Security and Benefit Replacement Pay	41,820,550	41,684,193	41,734,337	41,797,501	41,882,808	41,797,501	41,882,808
Subtotal, Employee Benefits	\$ 203,827,035	\$ 203,282,442	\$ 206,465,426	\$ 227,589,961	\$ 227,556,631	\$ 208,749,639	\$ 211,145,957

**SUMMARY - ARTICLE I
GENERAL GOVERNMENT
(All Funds)
(Continued)**

	Expended <u>2017</u>	Estimated <u>2018</u>	Budgeted <u>2019</u>	Requested		Recommended	
				<u>2020</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>
Bond Debt Service Payments	105,879,763	150,219,083	170,638,797	176,871,120	197,770,941	176,871,120	197,770,941
Lease Payments	<u>0</u>	<u>8,767,880</u>	<u>25,662,376</u>	<u>15,942,610</u>	<u>34,860,858</u>	<u>15,942,610</u>	<u>34,860,858</u>
Subtotal, Debt Service	\$ 105,879,763	\$ 158,986,963	\$ 196,301,173	\$ 192,813,730	\$ 232,631,799	\$ 192,813,730	\$ 232,631,799
Less Interagency Contracts	<u>\$ 478,579,721</u>	<u>\$ 420,542,043</u>	<u>\$ 446,331,806</u>	<u>\$ 457,208,276</u>	<u>\$ 460,778,622</u>	<u>\$ 459,001,267</u>	<u>\$ 473,574,334</u>
TOTAL, ARTICLE I - GENERAL GOVERNMENT	<u>\$ 2,968,448,167</u>	<u>\$ 3,651,539,811</u>	<u>\$ 3,851,790,498</u>	<u>\$ 4,359,467,699</u>	<u>\$ 3,146,127,773</u>	<u>\$ 3,245,264,342</u>	<u>\$ 2,940,432,663</u>
Number of Full-Time-Equivalents (FTE)	9,317.8	9,390.0	9,949.7	10,093.7	10,090.7	9,961.2	9,961.2

ARTICLE II - HEALTH AND HUMAN SERVICES

LEGISLATIVE BUDGET RECOMMENDATIONS

For the Fiscal Years Ending August 31, 2020 and 2021

Family and Protective Services, Department of.....	II-1	Lease Payments.....	II-41
State Health Services, Department of.....	II-8	Summary - (General Revenue).....	II-42
Health and Human Services Commission	II-15	Summary - (General Revenue - Dedicated).....	II-43
Retirement and Group Insurance.....	II-38	Summary - (Federal Funds).....	II-44
Social Security and Benefit Replacement Pay.....	II-39	Summary - (Other Funds)	II-45
Bond Debt Service Payments.....	II-40	Summary - (All Funds)	II-46



DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 892,104,822	\$ 989,859,348	\$ 1,018,212,492	\$ 1,190,860,855	\$ 1,226,288,833	\$ 1,017,047,310	\$ 1,033,596,797
GR Match for Medicaid Account No. 758	12,901,633	10,694,057	11,233,647	12,218,273	12,362,912	11,019,358	11,139,649
GR MOE for Temporary Assistance for Needy Families Account No. 759	8,124,749	0	0	0	0	0	0
GR Match for Title IVE (FMAP) Account No. 8008	<u>169,532,737</u>	<u>179,908,287</u>	<u>179,617,056</u>	<u>180,745,618</u>	<u>184,576,730</u>	<u>174,386,796</u>	<u>174,456,621</u>
Subtotal, General Revenue Fund	\$ 1,082,663,941	\$ 1,180,461,692	\$ 1,209,063,195	\$ 1,383,824,746	\$ 1,423,228,475	\$ 1,202,453,464	\$ 1,219,193,067
GR Dedicated - Child Abuse and Neglect Prevention Operating Account No. 5084	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701
Federal Funds	\$ 830,905,073	\$ 869,872,017	\$ 890,875,335	\$ 905,116,798	\$ 911,807,555	\$ 919,463,783	\$ 935,250,713
<u>Other Funds</u>							
Appropriated Receipts	\$ 7,369,990	\$ 5,487,059	\$ 5,552,947	\$ 5,738,165	\$ 5,738,165	\$ 5,738,165	\$ 5,738,165
Interagency Contracts	353,932	430,354	414,270	73,583	73,583	73,583	73,583
License Plate Trust Fund Account No. 0802, estimated	7,069	8,792	8,792	8,792	8,792	8,792	8,792
DFPS Appropriated Receipts - Child Support Collections Account No. 8093	<u>822,694</u>	<u>772,839</u>	<u>772,839</u>	<u>982,500</u>	<u>982,500</u>	<u>772,839</u>	<u>772,839</u>
Subtotal, Other Funds	\$ 8,553,685	\$ 6,699,044	\$ 6,748,848	\$ 6,803,040	\$ 6,803,040	\$ 6,593,379	\$ 6,593,379
Total, Method of Financing	<u>\$ 1,927,808,400</u>	<u>\$ 2,062,718,455</u>	<u>\$ 2,112,373,079</u>	<u>\$ 2,301,430,286</u>	<u>\$ 2,347,524,771</u>	<u>\$ 2,134,196,328</u>	<u>\$ 2,166,722,860</u>

This bill pattern represents an estimated 99.8% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	12,776.5	12,182.9	12,417.5	13,558.5	13,857.5	12,497.2	12,631.2
Schedule of Exempt Positions:							
Commissioner, Group 7	\$220,000	\$231,893	\$231,893	\$231,893	\$231,893	\$231,893	\$231,893

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Items of Appropriation:							
A. Goal: STATEWIDE INTAKE SERVICES							
Provide Access to DFPS Services by Managing a 24-hour Call Center.							
A.1.1. Strategy: STATEWIDE INTAKE SERVICES	\$ 22,465,243	\$ 22,452,499	\$ 22,454,408	\$ 31,387,676	\$ 31,383,629	\$ 22,951,630	\$ 22,951,630
Provide System to Receive/Assign Reports of Abuse/Neglect/Exploitation.							
B. Goal: CHILD PROTECTIVE SERVICES							
Protect Children through an Integrated Service Delivery System.							
B.1.1. Strategy: CPS DIRECT DELIVERY STAFF	\$ 660,881,688	\$ 722,055,430	\$ 745,108,406	\$ 823,571,111	\$ 836,967,352	\$ 763,545,574	\$ 773,357,706
Provide Direct Delivery Staff for Child Protective Services.							
B.1.2. Strategy: CPS PROGRAM SUPPORT	47,520,428	45,710,177	45,225,156	51,466,827	51,486,415	45,079,630	45,079,634
Provide Program Support for Child Protective Services.							
B.1.3. Strategy: TWC CONTRACTED DAY CARE	73,786,715	86,152,995	96,088,965	107,908,141	116,615,885	97,987,428	99,551,610
TWC Contracted Day Care Purchased Services.							
B.1.4. Strategy: ADOPTION PURCHASED SERVICES	10,970,466	12,939,774	9,781,921	13,185,481	13,434,522	9,781,921	9,781,921
B.1.5. Strategy: POST - ADOPTION/POST - PERMANENCY	4,479,579	4,943,741	3,488,221	6,347,456	6,483,947	3,488,221	3,488,221
Post - Adoption/Post - Permanency Purchased Services.							
B.1.6. Strategy: PAL PURCHASED SERVICES	8,728,489	8,993,709	8,993,710	9,122,601	9,251,491	8,993,710	8,993,710
Preparation for Adult Living Purchased Services.							
B.1.7. Strategy: SUBSTANCE ABUSE PURCHASED SERVICES	15,661,417	18,184,815	8,172,190	19,588,123	20,990,951	8,172,190	8,172,190
B.1.8. Strategy: OTHER CPS PURCHASED SERVICES	45,632,259	43,513,054	39,135,973	44,143,172	44,769,072	39,135,974	39,135,974
Other Purchased Child Protective Services.							
B.1.9. Strategy: FOSTER CARE PAYMENTS	440,501,252	510,294,747	513,779,860	535,822,006	542,462,297	520,070,539	521,677,760
B.1.10. Strategy: ADOPTION/PCA PAYMENTS	266,839,986	277,324,936	288,301,480	301,380,187	314,372,916	300,062,732	312,351,149
Adoption Subsidy and Permanency Care Assistance Payments.							
B.1.11. Strategy: RELATIVE CAREGIVER PAYMENTS	<u>12,242,624</u>	<u>34,356,775</u>	<u>38,490,330</u>	<u>41,405,626</u>	<u>42,947,623</u>	<u>39,854,008</u>	<u>40,722,576</u>
Relative Caregiver Monetary Assistance Payments.							
Total, Goal B: CHILD PROTECTIVE SERVICES	\$ 1,587,244,903	\$ 1,764,470,153	\$ 1,796,566,212	\$ 1,953,940,731	\$ 1,999,782,471	\$ 1,836,171,927	\$ 1,862,312,451
C. Goal: PREVENTION PROGRAMS							
Prevention and Early Intervention Programs.							
C.1.1. Strategy: STAR PROGRAM	\$ 23,187,698	\$ 24,312,362	\$ 24,312,359	\$ 28,926,361	\$ 28,926,360	\$ 24,312,361	\$ 24,312,360
Services to At-Risk Youth (STAR) Program.							

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.1.2. Strategy: CYD PROGRAM Community Youth Development (CYD) Program.	7,319,980	8,422,559	8,422,559	10,464,359	10,464,358	8,422,559	8,422,558
C.1.3. Strategy: CHILD ABUSE PREVENTION GRANTS Provide Child Abuse Prevention Grants to Community-based Organizations.	2,250,086	3,471,037	3,692,867	3,687,393	3,687,393	3,287,393	3,287,393
C.1.4. Strategy: OTHER AT-RISK PREVENTION PROGRAMS Provide Funding for Other At-Risk Prevention Programs.	25,142,415	26,009,697	26,009,292	34,569,296	34,566,219	29,589,941	29,589,940
C.1.5. Strategy: HOME VISITING PROGRAMS Maternal and Child Home Visiting Programs.	32,749,559	35,417,059	35,070,335	34,424,952	34,424,952	31,659,552	31,659,552
C.1.6. Strategy: AT-RISK PREVENTION PROGRAM SUPPORT Provide Program Support for At-Risk Prevention Services.	<u>3,425,780</u>	<u>7,370,790</u>	<u>7,433,590</u>	<u>8,282,458</u>	<u>8,243,581</u>	<u>7,440,688</u>	<u>7,440,688</u>
Total, Goal C: PREVENTION PROGRAMS	\$ 94,075,518	\$ 105,003,504	\$ 104,941,002	\$ 120,354,819	\$ 120,312,863	\$ 104,712,494	\$ 104,712,491
D. Goal: ADULT PROTECTIVE SERVICES Protect Elder/Disabled Adults through a Comprehensive System.							
D.1.1. Strategy: APS DIRECT DELIVERY STAFF	\$ 45,166,248	\$ 47,501,667	\$ 47,500,507	\$ 56,455,598	\$ 56,455,598	\$ 47,531,052	\$ 47,531,052
D.1.2. Strategy: APS PROGRAM SUPPORT Provide Program Support for Adult Protective Services.	5,323,565	4,533,612	4,534,714	4,584,513	4,584,513	4,484,513	4,484,513
D.1.3. Strategy: APS PURCHASED EMERGENCY CLIENT SVCS APS Purchased Emergency Client Services.	<u>7,728,616</u>	<u>9,399,819</u>	<u>9,399,818</u>	<u>9,399,819</u>	<u>9,399,818</u>	<u>9,399,819</u>	<u>9,399,818</u>
Total, Goal D: ADULT PROTECTIVE SERVICES	\$ 58,218,429	\$ 61,435,098	\$ 61,435,039	\$ 70,439,930	\$ 70,439,929	\$ 61,415,384	\$ 61,415,383
E. Goal: INDIRECT ADMINISTRATION							
E.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 18,365,168	\$ 25,717,637	\$ 27,441,060	\$ 30,823,108	\$ 31,120,728	\$ 27,696,528	\$ 27,667,567
E.1.2. Strategy: OTHER SUPPORT SERVICES	10,762,699	14,998,880	15,621,372	16,969,836	17,036,860	15,365,772	15,365,772
E.1.3. Strategy: REGIONAL ADMINISTRATION	324,000	993,282	994,784	1,278,787	1,266,210	997,513	997,513
E.1.4. Strategy: IT PROGRAM SUPPORT	<u>30,955,030</u>	<u>37,751,795</u>	<u>47,887,731</u>	<u>45,946,911</u>	<u>46,926,340</u>	<u>43,890,770</u>	<u>43,890,770</u>
Total, Goal E: INDIRECT ADMINISTRATION	\$ 60,406,897	\$ 79,461,594	\$ 91,944,947	\$ 95,018,642	\$ 96,350,138	\$ 87,950,583	\$ 87,921,622
F. Goal: AGENCY-WIDE AUTOMATED SYSTEMS							
F.1.1. Strategy: AGENCY-WIDE AUTOMATED SYSTEMS Agency-wide Automated Systems (Capital Projects).	\$ 49,415,533	\$ 29,895,607	\$ 35,031,471	\$ 30,288,488	\$ 29,255,741	\$ 20,994,310	\$ 27,409,283

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
G. Goal: HHS SUNSET LEGIS-HISTORICAL FUNDING							
Health & Human Services Sunset Legislation-related Historical Funding.							
G.1.1. Strategy: CHILD CARE REGULATION	\$ 43,188,749	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Regulate Child Day Care and Residential Child Care.							
G.1.2. Strategy: APS FACILITY/PROVIDER INVESTIGATION	<u>12,793,128</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Adult Protective Services Facility/Provider Investigations.							
Total, Goal G: HHS SUNSET LEGIS-HISTORICAL FUNDING	<u>\$ 55,981,877</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Grand Total, DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES	<u>\$ 1,927,808,400</u>	<u>\$ 2,062,718,455</u>	<u>\$ 2,112,373,079</u>	<u>\$ 2,301,430,286</u>	<u>\$ 2,347,524,771</u>	<u>\$ 2,134,196,328</u>	<u>\$ 2,166,722,860</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 623,113,160	\$ 638,742,694	\$ 635,419,475	\$ 706,811,709	\$ 721,776,797	\$ 650,729,147	\$ 660,648,162
Other Personnel Costs	30,311,181	21,421,968	21,430,656	21,742,328	21,824,921	21,412,426	21,412,426
Professional Fees and Services	31,571,456	22,489,545	25,609,667	32,843,969	29,767,969	21,975,196	22,366,912
Consumable Supplies	342,709	57,991	66,131	65,620	65,620	65,620	65,620
Utilities	8,215,203	10,123,258	10,150,486	9,895,056	9,895,056	9,895,056	9,895,056
Travel	50,404,346	53,048,346	53,130,485	56,677,407	58,133,309	51,885,877	51,885,877
Rent - Building	1,596,789	1,494,293	1,616,593	1,613,502	1,613,502	1,613,502	1,613,502
Rent - Machine and Other	6,343,736	7,278,060	7,791,142	7,790,644	7,790,644	4,469,219	7,717,478
Other Operating Expense	207,672,733	206,677,779	215,439,307	225,645,064	225,886,057	199,292,568	201,931,724
Client Services	940,245,788	1,068,576,393	1,108,615,371	1,205,886,606	1,238,312,515	1,143,164,736	1,159,493,122
Food for Persons - Wards of State	203,506	161,343	161,343	161,343	161,343	161,343	161,343
Grants	<u>27,787,793</u>	<u>32,646,785</u>	<u>32,942,423</u>	<u>32,297,038</u>	<u>32,297,038</u>	<u>29,531,638</u>	<u>29,531,638</u>
Total, Object-of-Expense Informational Listing	<u>\$ 1,927,808,400</u>	<u>\$ 2,062,718,455</u>	<u>\$ 2,112,373,079</u>	<u>\$ 2,301,430,286</u>	<u>\$ 2,347,524,771</u>	<u>\$ 2,134,196,328</u>	<u>\$ 2,166,722,860</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 59,192,696	\$ 58,699,619	\$ 58,993,117	\$	\$	\$ 59,288,083	\$ 59,584,523
Group Insurance	122,158,090	122,167,864	124,351,538			125,536,327	126,774,432

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Social Security	48,750,656	48,921,391	49,165,998			49,411,828	49,658,887
Benefits Replacement	<u>783,877</u>	<u>624,752</u>	<u>537,287</u>			<u>456,694</u>	<u>388,190</u>
Subtotal, Employee Benefits	\$ 230,885,319	\$ 230,413,626	\$ 233,047,940	\$	\$	\$ 234,692,932	\$ 236,406,032
<u>Debt Service</u>							
Lease Payments	<u>\$ 0</u>	<u>\$ 167,165</u>	<u>\$ 26,706</u>	\$	\$	<u>\$ 60,655</u>	<u>\$ 42,054</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 230,885,319</u>	<u>\$ 230,580,791</u>	<u>\$ 233,074,646</u>	<u>\$</u>	<u>\$</u>	<u>\$ 234,753,587</u>	<u>\$ 236,448,086</u>
Performance Measure Targets							
A. Goal: STATEWIDE INTAKE SERVICES							
Outcome (Results/Impact):							
Average Hold Time (in Minutes) for Statewide Intake Phone Calls in the English Queue	10.5	12	13.8	8.5	8.5	8.5	8.5
A.1.1. Strategy: STATEWIDE INTAKE SERVICES							
Output (Volume):							
Number of CPS Reports of Child Abuse/Neglect	295,485	300,913	300,067	315,881	323,255	306,050	312,033
Efficiencies:							
Statewide Intake Specialist Contacts Per Hour	1.6	1.7	1.7	1.7	1.7	1.58	1.57
B. Goal: CHILD PROTECTIVE SERVICES							
Outcome (Results/Impact):							
Percent of Children in FPS Conservatorship for Whom Legal Resolution Was Achieved within 12 Months	59.2%	56.9%	58.6%	58.6%	58.7%	58.6%	58.7%
Percent of Children Reunified with Family	37.8%	38.4%	38.4%	38.4%	38.4%	38.4%	38.4%
Percent of Children with Permanency to Relative/Fictive Kin	64.9%	63.5%	63.5%	63.5%	63.5%	63.5%	63.5%
Investigations Caseworker Turnover Rate	24.9%	25.9%	27.4%	28.9%	30.4%	28.9%	30.4%
Family-Based Safety Services Caseworker Turnover Rate	16%	20.6%	21.6%	22.5%	23.5%	22.5%	23.5%
Conservatorship Caseworker Turnover Rate	16.5%	15.9%	17.4%	18.9%	20.4%	18.9%	20.4%
B.1.1. Strategy: CPS DIRECT DELIVERY STAFF							
Output (Volume):							
Number of Completed Child Protective Investigations (CPI)	174,741	171,244	179,716	177,251	178,933	183,299	186,883
Number of Completed Residential Child Abuse/Neglect Investigations	2,102	1,777	1,960	1,960	1,960	1,960	1,960
Number of Completed Day Care Child Abuse/Neglect Investigations	1,856	1,549	1,744	1,747	1,750	1,747	1,750
Number of Completed Alternative Response Stages	21,734	29,549	32,188	34,827	37,467	34,827	37,467

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Number of Confirmed Child Protective Investigation Cases of Child Abuse/Neglect	39,570	41,256	41,984	41,464	41,857	42,821	43,658
Number of Confirmed Residential Child Abuse/Neglect Reports	99	94	104	107	111	107	111
Number of Confirmed Day Care Child Abuse/Neglect Reports	257	221	241	235	229	235	229
Number of Children in FPS Conservatorship Who Are Adopted	5,395	5,524	5,691	5,826	5,937	5,826	5,937
Efficiencies:							
CPS Daily Caseload Per Worker: Investigation	14.5	13.3	13.6	14.8	15.5	13.6	13.6
CPS Daily Caseload Per Worker: Residential Child Abuse/Neglect Investigations	NA	14.6	16.8	18.6	19.5	18.6	19.5
CPS Daily Caseload Per Worker: Day Care Child Abuse/Neglect Investigations	NA	11.9	12.9	13.7	14.5	13.7	14.5
CPS Daily Caseload Per Worker: Family-Based Safety Services	13.4	11.4	10.4	10.4	10.4	10.2	10.2
CPS Daily Caseload Per Worker: Substitute Care Services	27.8	26.5	26.4	27.4	27.9	25	25
B.1.3. Strategy: TWC CONTRACTED DAY CARE							
Output (Volume):							
Average Number of Days of TWC Foster Day Care Paid Per Month	51,100	56,482	58,075	35,306	32,445	50,953	51,536
Average Number of Days of TWC Relative Day Care Paid Per Month	43,027	36,685	35,838	26,225	24,591	35,979	35,971
Average Number of Days of TWC Protective Day Care Paid Per Month	166,258	208,191	233,180	186,785	185,727	234,008	234,018
Efficiencies:							
Average Daily Cost for TWC Foster Day Care Services	23.66	23.87	24.64	24.68	25.11	24.99	25.34
Average Daily Cost for TWC Relative Day Care Services	21.99	22.27	22.97	22.98	23.35	23.27	23.58
Average Daily Cost for TWC Protective Day Care Services	22.37	22.52	23.11	23.44	23.93	23.34	23.58
B.1.9. Strategy: FOSTER CARE PAYMENTS							
Output (Volume):							
Average Number of FPS-paid Days of Foster Care Per Month	490,810	509,941	512,955	517,157	516,113	519,848	523,920
Average Number of Children (FTE) Served in FPS-paid Foster Care Per Month	16,135	16,764	16,864	16,956	16,968	17,044	17,224
Efficiencies:							
Average Monthly FPS Expenditures for Foster Care	36,708,438	42,524,562	42,814,988	43,778,532	42,878,845	43,339,212	43,473,147
Average Monthly FPS Payment Per Foster Child (FTE)	2,275.05	2,536.63	2,538.91	2,582	2,527	2,542.81	2,523.98
B.1.10. Strategy: ADOPTION/PCA PAYMENTS							
Output (Volume):							
Average Number of Children Provided Adoption Subsidy Per Month	48,535	49,962	51,471	53,421	55,201	50,376	52,209
Average Monthly Number of Children Receiving Permanency Care Assistance	3,426	4,177	4,865	5,488	6,166	3,927	4,461
Efficiencies:							
Average Monthly Payment Per Adoption Subsidy	419.63	418.85	418.68	419.99	421.04	419.25	420.03
Average Monthly Permanency Care Assistance Payment Per Child	404.28	405	405.39	404.28	405.03	405.59	405.79
B.1.11. Strategy: RELATIVE CAREGIVER PAYMENTS							

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Output (Volume):							
Average Monthly Number of Children Receiving Monetary Assistance from the Relative and Other Designated Caregiver Program Per Month	NA	8,017	8,990	8,921	8,945	9,283	9,511
Efficiencies:							
Average Monthly Cost Per Child Receiving Monetary Assistance from the Relative and Other Designated Caregiver Program	NA	351.37	351.32	362.61	361.62	352.29	351.33
C. Goal: PREVENTION PROGRAMS							
Outcome (Results/Impact):							
Percent of STAR & CYD Youth Not Referred to Juvenile Justice Department	98.5%	98.1%	97.8%	97.4%	97%	97.4%	97%
C.1.1. Strategy: STAR PROGRAM							
Output (Volume):							
Average Number of STAR Youth Served Per Month	6,207	5,638	6,234	6,234	6,234	6,146	6,227
C.1.2. Strategy: CYD PROGRAM							
Output (Volume):							
Average Number of CYD Youth Served Per Month	5,167	5,607	6,317	7,247	8,289	5,994	5,994
C.1.4. Strategy: OTHER AT-RISK PREVENTION PROGRAMS							
Output (Volume):							
Average Monthly Number of Youth or Parents Served in Programs Other Than STAR, CYD or CBAP	4,622	5,395	5,322	5,322	5,322	5,322	5,322
D. Goal: ADULT PROTECTIVE SERVICES							
Outcome (Results/Impact):							
Percent of Elderly Persons and Persons with Disabilities Found to Be in a State of Abuse/Neglect/Exploitation Who Receive Protective Services	79.3%	78.2%	78.3%	78.3%	78.3%	78.3%	78.3%
Percent of Repeat Maltreatment within Six Months of Intake (APS)	9.2%	9.8%	9.8%	9.8%	9.8%	9.8%	9.8%
Adult Protective Services In-Home Caseworker Turnover Rate	27.1	21.1	21.2	21.3	21.4	21.3	21.4
D.1.1. Strategy: APS DIRECT DELIVERY STAFF							
Output (Volume):							
Number of Completed APS In-Home Investigations	84,726	83,570	82,491	82,308	82,295	82,308	82,295
Number of Confirmed APS In-Home Investigations	51,332	48,344	47,617	47,512	47,504	47,512	47,504
Efficiencies:							
APS Daily Caseload Per Worker (In-Home)	33.8	30.5	29.1	30	30.9	30	30.9
D.1.3. Strategy: APS PURCHASED EMERGENCY CLIENT SVCS							
Output (Volume):							
Average Number of Clients Receiving APS Purchased Emergency Client Services	1,210	984	984	984	984	984	984

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Efficiencies:							
Average Monthly Cost Per Client Receiving APS Purchased Emergency Client Services	622.76	796	796.06	796.06	796.06	796.06	796.06

DEPARTMENT OF STATE HEALTH SERVICES

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 554,877,536	\$ 157,608,211	\$ 154,477,912	\$ 242,396,108	\$ 213,674,764	\$ 159,407,165	\$ 158,502,866
GR Match for Medicaid Account No. 758	2,483,430	2,788,918	2,788,918	2,788,918	2,788,918	2,788,918	2,788,918
GR for Maternal and Child Health Block Grant Account No. 8003	19,424,230	18,929,609	19,929,609	19,429,609	19,429,609	19,429,609	19,429,609
GR for HIV Services Account No. 8005	53,228,520	53,232,092	53,232,092	53,232,093	53,232,091	53,232,093	53,232,091
GR Certified as Match for Medicaid Account No. 8032	10,614,648	0	0	0	0	0	0
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees Account No. 8042	<u>6,820,951</u>	<u>6,367,239</u>	<u>6,260,293</u>	<u>6,313,767</u>	<u>6,313,765</u>	<u>6,313,767</u>	<u>6,313,765</u>
Subtotal, General Revenue Fund	\$ 647,449,315	\$ 238,926,069	\$ 236,688,824	\$ 324,160,495	\$ 295,439,147	\$ 241,171,552	\$ 240,267,249
<u>General Revenue Fund - Dedicated</u>							
Vital Statistics Account No. 019	\$ 4,464,158	\$ 4,040,763	\$ 5,353,664	\$ 4,697,214	\$ 4,697,213	\$ 4,697,214	\$ 4,697,213
Hospital Licensing Account No. 129	1,899,688	0	0	0	0	0	0
Food and Drug Fee Account No. 341	2,066,660	1,690,193	1,877,071	1,783,632	1,783,632	1,783,632	1,783,632
Bureau of Emergency Management Account No. 512	2,247,095	2,501,567	2,379,126	2,440,348	2,440,345	2,440,348	2,440,345
Public Health Services Fee Account No. 524	14,509,662	20,641,254	24,108,539	22,374,898	22,374,895	20,075,014	18,794,998
Commission on State Emergency Communications Account No. 5007	1,510,351	1,823,492	1,823,491	1,823,492	1,823,491	1,823,492	1,823,491
Asbestos Removal Licensure Account No. 5017	3,314,905	2,823,826	2,824,952	2,824,389	2,824,389	2,824,389	2,824,389
Workplace Chemicals List Account No. 5020	167,355	73,308	133,297	103,303	103,302	103,303	103,302
Certificate of Mammography Systems Account No. 5021	1,144,531	1,139,943	1,221,345	1,180,645	1,180,643	1,180,645	1,180,643
Oyster Sales Account No. 5022	248,626	108,955	108,954	108,955	108,954	108,955	108,954
Food and Drug Registration Account No. 5024	6,799,520	7,081,514	6,979,232	7,030,374	7,030,372	7,030,374	7,030,372
Permanent Fund for Health and Tobacco Education and Enforcement Account No. 5044	2,527,492	179,098	3,011,087	845,093	845,092	0	0

DEPARTMENT OF STATE HEALTH SERVICES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Permanent Fund Children & Public Health Account No. 5045	1,719,377	146,942	1,498,163	447,553	447,552	0	0
Permanent Fund for EMS & Trauma Care Account No. 5046	1,192,361	248,908	1,396,196	447,552	447,552	0	0
Permanent Hospital Fund for Capital Improvements and the Texas Center for Infectious Disease Account No. 5048	799,182	799,182	799,182	799,182	799,182	799,182	799,182
EMS, Trauma Facilities, Trauma Care Systems Account No. 5108	2,057,892	2,384,303	2,384,302	2,384,303	2,384,302	2,384,303	2,384,302
Trauma Facility and EMS Account No. 5111	154,664,336	116,212,000	116,212,001	114,432,919	114,432,918	115,022,700	115,022,700
Childhood Immunization Account No. 5125	58,932	46,000	46,000	46,000	46,000	46,000	46,000
Health Department Laboratory Financing Fees Account No. 8026	1,896,500	1,896,250	0	0	0	0	0
WIC Rebates (formerly 3597) Account No. 8027	189,813,792	0	0	0	0	0	0
Permanent Fund for Health and Tobacco Education and Enforcement-Medicaid Match Account No. 8140	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Subtotal, General Revenue Fund - Dedicated	\$ 393,202,415	\$ 163,937,498	\$ 172,256,602	\$ 163,869,852	\$ 163,869,834	\$ 160,419,551	\$ 159,139,523
Federal Funds	\$ 788,813,502	\$ 369,217,526	\$ 290,862,964	\$ 290,835,959	\$ 290,835,959	\$ 293,176,496	\$ 293,176,497
Other Funds							
Economic Stabilization Fund	\$ 0	\$ 1,400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts	78,721,353	40,521,024	47,192,443	38,835,365	38,835,365	12,835,365	12,835,365
State Chest Hospital Fees and Receipts Account No. 707	1,200,729	365,706	365,706	365,706	365,706	365,706	365,706
Public Health Medicaid Reimbursements Account No. 709	80,677,856	18,137,583	23,924,885	21,031,234	21,031,234	23,331,118	24,611,131
Interagency Contracts	61,305,240	40,330,816	38,662,531	38,662,531	38,662,531	38,662,531	38,662,531
Bond Proceeds - General Obligation Bonds	7,843,206	2,363,233	2,338,700	2,338,700	2,338,700	3,118,032	3,118,032
License Plate Trust Fund Account No. 0802, estimated	144,547	356,000	356,000	356,000	356,000	356,000	356,000
MH Collections for Patient Support and Maintenance Account No. 8031	1,983,794	0	0	0	0	0	0
MH Appropriated Receipts Account No. 8033	10,093,872	0	0	0	0	0	0
HIV Vendor Drug Rebates Account No. 8149	0	0	0	0	0	26,000,000	26,000,000
Subtotal, Other Funds	\$ 241,970,597	\$ 103,474,362	\$ 112,840,265	\$ 101,589,536	\$ 101,589,536	\$ 104,668,752	\$ 105,948,765
Total, Method of Financing	\$ 2,071,435,829	\$ 875,555,455	\$ 812,648,655	\$ 880,455,842	\$ 851,734,476	\$ 799,436,351	\$ 798,532,034

DEPARTMENT OF STATE HEALTH SERVICES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	11,150.8	3,008.3	3,218.5	3,313.5	3,312.5	3,205.7	3,205.7
Schedule of Exempt Positions:							
Commissioner, Group 7	\$242,353	\$248,412	\$248,412	\$248,412	\$248,412	\$248,412	\$248,412
Items of Appropriation:							
A. Goal: PREPAREDNESS AND PREVENTION							
Preparedness and Prevention Services.							
A.1.1. Strategy: PUBLIC HEALTH PREP. & COORD. SVCS Public Health Preparedness and Coordinated Services.	\$ 91,194,472	\$ 102,908,165	\$ 66,035,330	\$ 68,213,494	\$ 67,007,963	\$ 66,979,050	\$ 65,887,399
A.1.2. Strategy: VITAL STATISTICS	13,835,964	13,891,183	15,641,306	17,676,017	17,658,587	14,541,732	14,541,732
A.1.3. Strategy: HEALTH REGISTRIES	14,191,955	12,718,911	13,283,158	12,790,946	12,790,946	13,562,490	13,562,490
A.1.4. Strategy: BORDER HEALTH AND COLONIAS	2,127,387	2,111,323	1,769,602	1,796,103	1,796,102	1,796,103	1,796,102
A.1.5. Strategy: HEALTH DATA AND STATISTICS	5,638,605	5,216,722	4,569,691	7,392,314	6,301,717	4,569,691	4,569,691
A.2.1. Strategy: IMMUNIZE CHILDREN & ADULTS IN TEXAS Immunize Children and Adults in Texas.	74,486,689	92,674,149	84,291,096	83,459,675	83,459,674	83,093,542	83,093,541
A.2.2. Strategy: HIV/STD PREVENTION	213,834,168	234,723,630	222,910,618	214,588,269	214,588,268	214,554,905	214,554,904
A.2.3. Strategy: INFECTIOUS DISEASE PREV/EPI/SURV Infectious Disease Prevention, Epidemiology and Surveillance.	25,052,984	24,760,166	15,386,533	18,286,801	17,644,292	15,386,534	15,386,533
A.2.4. Strategy: TB SURVEILLANCE & PREVENTION TB Surveillance and Prevention.	28,010,582	30,184,689	27,118,269	42,303,319	41,613,316	28,885,266	28,885,266
A.2.5. Strategy: TX CENTER FOR INFECTIOUS DISEASE Texas Center for Infectious Disease (TCID).	11,774,255	13,789,021	11,309,747	14,157,720	11,774,589	11,335,416	11,309,533
A.3.1. Strategy: CHRONIC DISEASE PREVENTION Health Promotion & Chronic Disease Prevention.	11,370,559	9,426,904	9,633,086	9,158,969	9,133,085	9,158,969	9,133,085
A.3.2. Strategy: REDUCE USE OF TOBACCO PRODUCTS Reducing the Use of Tobacco Products Statewide.	11,756,064	8,682,268	9,322,338	10,167,431	10,167,430	9,322,338	9,322,338
A.4.1. Strategy: LABORATORY SERVICES	53,487,872	38,544,157	46,325,724	88,539,667	65,839,813	42,040,148	42,040,147
A.4.2. Strategy: LABORATORY (AUSTIN) BOND DEBT	1,896,500	1,896,250	0	0	0	0	0
Total, Goal A: PREPAREDNESS AND PREVENTION	\$ 558,658,056	\$ 591,527,538	\$ 527,596,498	\$ 588,530,725	\$ 559,775,782	\$ 515,226,184	\$ 514,082,761

DEPARTMENT OF STATE HEALTH SERVICES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B. Goal: COMMUNITY HEALTH SERVICES							
B.1.1. Strategy: MATERNAL AND CHILD HEALTH	\$ 45,593,748	\$ 52,409,542	\$ 53,162,854	\$ 57,030,219	\$ 57,030,219	\$ 53,162,854	\$ 53,162,854
B.1.2. Strategy: CHILDREN WITH SPECIAL NEEDS Children with Special Health Care Needs.	9,441,494	9,865,536	9,662,763	9,215,393	9,215,393	9,162,763	9,162,763
B.2.1. Strategy: EMS AND TRAUMA CARE SYSTEMS	164,496,738	126,987,485	126,755,686	125,415,966	125,415,961	125,557,833	125,557,829
B.2.2. Strategy: TEXAS PRIMARY CARE OFFICE	<u>1,347,455</u>	<u>2,735,027</u>	<u>1,666,463</u>	<u>1,666,464</u>	<u>1,666,463</u>	<u>1,666,464</u>	<u>1,666,463</u>
Total, Goal B: COMMUNITY HEALTH SERVICES	\$ 220,879,435	\$ 191,997,590	\$ 191,247,766	\$ 193,328,042	\$ 193,328,036	\$ 189,549,914	\$ 189,549,909
C. Goal: CONSUMER PROTECTION SERVICES							
C.1.1. Strategy: FOOD (MEAT) AND DRUG SAFETY	\$ 25,041,824	\$ 24,623,338	\$ 24,833,881	\$ 26,360,437	\$ 26,298,919	\$ 24,660,515	\$ 24,631,159
C.1.2. Strategy: ENVIRONMENTAL HEALTH	7,385,851	6,597,184	6,583,385	6,684,514	6,606,862	6,684,514	6,606,862
C.1.3. Strategy: RADIATION CONTROL	9,263,623	8,585,618	10,166,734	9,330,338	9,300,982	9,300,983	9,300,982
C.1.4. Strategy: TEXAS.GOV Texas.Gov. Estimated and Nontransferable.	782,433	702,600	700,000	701,301	701,299	701,301	701,299
C.1.5. Strategy: HEALTH CARE PROFESSIONALS	<u>3,125,006</u>	<u>400,599</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal C: CONSUMER PROTECTION SERVICES	\$ 45,598,737	\$ 40,909,339	\$ 42,284,000	\$ 43,076,590	\$ 42,908,062	\$ 41,347,313	\$ 41,240,302
D. Goal: AGENCY WIDE IT PROJECTS Agency Wide Information Technology Projects.							
D.1.1. Strategy: AGENCY WIDE IT PROJECTS Agency Wide Information Technology Projects.	\$ 29,608,146	\$ 15,346,968	\$ 14,681,689	\$ 17,440,669	\$ 17,666,458	\$ 16,474,230	\$ 16,820,360
E. Goal: INDIRECT ADMINISTRATION							
E.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 15,012,164	\$ 16,265,927	\$ 17,340,054	\$ 18,557,492	\$ 18,557,490	\$ 17,340,056	\$ 17,340,054
E.1.2. Strategy: IT PROGRAM SUPPORT Information Technology Program Support.	14,973,036	15,537,002	15,508,522	15,508,525	15,508,522	15,508,525	15,508,522
E.1.3. Strategy: OTHER SUPPORT SERVICES	3,267,346	2,493,588	2,563,464	2,587,136	2,563,464	2,563,466	2,563,464
E.1.4. Strategy: REGIONAL ADMINISTRATION	<u>1,206,785</u>	<u>1,477,503</u>	<u>1,426,662</u>	<u>1,426,663</u>	<u>1,426,662</u>	<u>1,426,663</u>	<u>1,426,662</u>
Total, Goal E: INDIRECT ADMINISTRATION	\$ 34,459,331	\$ 35,774,020	\$ 36,838,702	\$ 38,079,816	\$ 38,056,138	\$ 36,838,710	\$ 36,838,702
F. Goal: HHS SUNSET LEGIS-HISTORICAL FUNDING Health & Human Services Sunset Legislation-related Historical Funding.							
F.1.1. Strategy: PROVIDE WIC SERVICES	\$ 690,694,730	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
F.1.2. Strategy: RIO GRANDE STATE CENTER	4,707,473	0	0	0	0	0	0

DEPARTMENT OF STATE HEALTH SERVICES
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
F.1.3. Strategy: MENTAL HEALTH STATE HOSPITALS	456,690,616	0	0	0	0	0	0
F.1.4. Strategy: FACILITY/COMMUNITY-BASED REGULATION	10,156,054	0	0	0	0	0	0
F.1.5. Strategy: FACILITY CAPITAL REPAIRS & RENOV Facility Capital Repairs & Renovations.	19,983,251	0	0	0	0	0	0
Total, Goal F: HHS SUNSET LEGIS-HISTORICAL FUNDING	\$ 1,182,232,124	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Grand Total, DEPARTMENT OF STATE HEALTH SERVICES	<u>\$ 2,071,435,829</u>	<u>\$ 875,555,455</u>	<u>\$ 812,648,655</u>	<u>\$ 880,455,842</u>	<u>\$ 851,734,476</u>	<u>\$ 799,436,351</u>	<u>\$ 798,532,034</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 466,046,032	\$ 148,380,421	\$ 158,997,952	\$ 171,750,138	\$ 172,399,219	\$ 159,777,284	\$ 159,777,284
Other Personnel Costs	18,641,844	5,935,215	6,359,915	6,553,034	6,578,997	6,359,915	6,359,915
Professional Fees and Services	124,588,092	71,362,248	61,946,395	72,564,754	72,500,182	64,480,353	65,407,289
Fuels and Lubricants	820,699	267,180	280,538	294,565	294,565	294,565	294,565
Consumable Supplies	9,254,608	2,144,324	2,197,936	2,252,883	2,252,883	2,252,883	2,252,883
Utilities	14,392,675	2,977,096	3,123,508	3,406,949	3,356,763	3,277,179	3,277,179
Travel	8,526,938	7,171,733	7,351,028	7,857,930	7,854,630	7,534,808	7,534,808
Rent - Building	821,271	718,765	736,733	995,151	995,151	755,151	755,151
Rent - Machine and Other	10,781,928	4,843,455	4,325,124	5,458,705	5,400,358	4,411,455	3,830,647
Other Operating Expense	589,199,659	298,362,891	267,980,557	268,526,454	267,804,002	242,576,161	245,543,082
Client Services	276,561,475	2,249,047	2,241,740	2,221,349	2,222,053	2,221,349	2,222,053
Food for Persons - Wards of State	12,875,396	349,198	359,644	370,403	381,486	370,403	381,486
Grants	531,217,155	327,858,246	295,195,294	302,094,013	302,224,360	295,225,802	295,392,729
Capital Expenditures	7,708,057	2,935,636	1,552,291	36,109,514	7,469,827	9,899,043	5,502,963
Total, Object-of-Expense Informational Listing	<u>\$ 2,071,435,829</u>	<u>\$ 875,555,455</u>	<u>\$ 812,648,655</u>	<u>\$ 880,455,842</u>	<u>\$ 851,734,476</u>	<u>\$ 799,436,351</u>	<u>\$ 798,532,034</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 13,645,007	\$ 13,531,343	\$ 13,599,000	\$	\$	\$ 13,666,995	\$ 13,735,330
Group Insurance	88,330,574	88,337,641	60,710,175			62,387,397	64,140,094
Social Security	10,923,552	10,961,809	11,016,618			11,071,701	11,127,060
Benefits Replacement	429,846	342,588	294,626			250,432	212,867
Subtotal, Employee Benefits	\$ 113,328,979	\$ 113,173,381	\$ 85,620,419	\$	\$	\$ 87,376,525	\$ 89,215,351

DEPARTMENT OF STATE HEALTH SERVICES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 15,305,778	\$ 0	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 128,634,757	\$ 113,173,381	\$ 85,620,419	\$	\$	\$ 87,376,525	\$ 89,215,351
Performance Measure Targets							
A. Goal: PREPAREDNESS AND PREVENTION							
Outcome (Results/Impact):							
Percentage of Staff Reached During Public Health Disaster							
Response Drills	92.5%	90%	89%	89%	89%	95%	95%
Vaccination Coverage Levels among Children Aged 19 to 35 Months	71%	69.5%	69.5%	70.7%	70.7%	72%	72%
Incidence Rate of TB Among Texas Residents	4.5	4	4.4	4.3	4.3	4.4	4.4
Prevalence of Tobacco Use among Middle & High School Youth in Target Areas of Texas	15.4%	12.7%	15%	15%	15%	15%	15%
Prevalence of Smoking among Adult Texans	15.2%	15.7%	15.8%	15.8%	15.8%	15.8%	15.8%
A.1.2. Strategy: VITAL STATISTICS							
Efficiencies:							
Average Number of Days to Certify or Verify Vital Statistics Records							
	19.69	18.08	15	11	11	13	13
A.2.1. Strategy: IMMUNIZE CHILDREN & ADULTS IN TEXAS							
Output (Volume):							
Number of Vaccine Doses Administered to Children	15,084,142	14,932,652	17,607,262	17,607,262	17,607,262	17,607,262	17,607,262
Explanatory:							
Dollar Value (in Millions) of Vaccine Provided by the Federal Government							
	388.2	445	390	390	390	390	390
A.2.2. Strategy: HIV/STD PREVENTION							
Output (Volume):							
Number of Persons Served by the HIV Medication Program	19,138	20,320	19,338	19,438	19,539	19,438	19,539
A.2.3. Strategy: INFECTIOUS DISEASE PREV/EPI/SURV							
Output (Volume):							
Number of Communicable Disease Investigations Conducted	345,175	346,623	300,000	300,000	300,000	300,000	300,000
The Number of Healthcare Facilities Enrolled in Texas Health Care Safety Network							
	700	859	800	800	800	800	800
A.2.4. Strategy: TB SURVEILLANCE & PREVENTION							
Output (Volume):							
Number of Tuberculosis Disease Investigations Conducted	38,012	18,889	20,475	42,998	42,998	20,475	20,475

DEPARTMENT OF STATE HEALTH SERVICES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
A.2.5. Strategy: TX CENTER FOR INFECTIOUS DISEASE							
Output (Volume):							
Number of Inpatient Days, Texas Center for Infectious Disease	12,264	14,540	13,140	13,140	13,140	13,140	13,140
B. Goal: COMMUNITY HEALTH SERVICES							
Outcome (Results/Impact):							
Number of Infant Deaths Per Thousand Live Births (Infant Mortality Rate)	5.6	5.71	5.65	5.6	5.54	5.6	5.54
Percentage of Low Birth Weight Births	8.4%	8%	8.4%	8.36%	8.31%	8.36%	8.31%
Number of Pregnant Females Age 13-19 Per Thousand (Adolescent Pregnancy Rate)	26.84	25.09	26.3	26.04	25.77	26.04	25.77
B.2.1. Strategy: EMS AND TRAUMA CARE SYSTEMS							
Output (Volume):							
Number of Emergency Health Care Providers (EMS Firms, Hospitals, RACS) Assisted through EMS/Trauma System Funding Programs	2,205	2,096	2,100	2,100	2,100	2,100	2,100
Number of EMS Providers Licensed, Permitted, Certified, and Registered	25,628	22,056	25,000	25,000	25,000	25,000	25,000
Explanatory:							
Number of Trauma Facilities	289	280	280	280	280	282	280
Number of Stroke Facilities	149	150	150	150	150	155	150
Number of Hospitals with Maternal Care Designation	NA	NA	115	175	225	175	225
Number of Hospitals with Neonatal Care Designation	27	88	225	225	225	225	225
C. Goal: CONSUMER PROTECTION SERVICES							
Outcome (Results/Impact):							
Percentage of Licenses Issued within Regulatory Timeframe	98%	95%	98%	98%	98%	99%	99%
C.1.1. Strategy: FOOD (MEAT) AND DRUG SAFETY							
Efficiencies:							
Average Cost Per Surveillance Activity - Food/Meat and Drug Safety	106.72	111.2	103	103	103	103	103
C.1.2. Strategy: ENVIRONMENTAL HEALTH							
Efficiencies:							
Average Cost Per Surveillance Activity - Environmental Health	520.41	419.24	405	405	405	405	405
C.1.3. Strategy: RADIATION CONTROL							
Efficiencies:							
Average Cost Per Surveillance Activity - Radiation Control	276.34	532.9	244	244	244	244	244

HEALTH AND HUMAN SERVICES COMMISSION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 826,795,326	\$ 1,471,228,072	\$ 1,251,504,895	\$ 1,530,251,162	\$ 1,500,410,376	\$ 1,348,473,203	\$ 1,320,395,149
Medicaid Program Income Account No. 705	30,136,901	54,050,487	50,000,000	9,278,200	9,248,300	50,000,000	50,000,000
Vendor Drug Rebates—Medicaid Account No. 706	860,257,423	863,148,139	862,170,693	915,964,393	972,124,647	841,869,133	857,045,446
GR Match for Medicaid Account No. 758	11,060,849,164	10,938,935,470	11,060,322,216	11,407,379,857	12,346,036,215	10,482,349,866	10,633,361,818
GR MOE for Temporary Assistance for Needy Families Account No. 759	48,257,311	48,257,311	48,257,311	45,213,867	46,641,476	0	0
Premium Co-Payments, Low Income Children Account No. 3643	5,465,228	5,073,563	5,758,796	1,007,958	1,821,844	6,178,358	6,597,920
GR for Mental Health Block Grant Account No. 8001	293,968,203	301,789,880	301,789,882	301,140,263	301,139,882	301,140,263	301,139,882
GR for Substance Abuse Prevention and Treatment Block Grant Account No. 8002	46,580,950	46,719,394	46,719,393	46,719,088	87,639,825	46,719,088	46,719,088
GR for Maternal and Child Health Block Grant Account No. 8003	20,806,646	20,735,652	20,735,651	20,806,646	20,806,646	20,806,646	20,806,646
GR Match for Federal Funds (Older Americans Act) Account No. 8004	4,355,966	4,256,020	4,256,020	4,256,020	4,256,020	4,256,020	4,256,020
GR Match for Title XXI (CHIP) Account No. 8010	3,780,412	4,257,425	4,006,310	6,162,122	8,041,359	5,957,088	7,792,687
GR Match for Food Stamp Administration Account No. 8014	143,843,549	156,448,938	162,901,725	177,236,708	175,625,076	151,861,211	151,776,609
Tobacco Settlement Receipts Match for Medicaid Account No. 8024	444,701,215	430,000,000	375,000,000	430,000,000	430,000,000	259,000,000	116,000,000
Tobacco Settlement Receipts Match for CHIP Account No. 8025	59,890,808	63,527,779	62,057,390	147,427,846	277,462,842	152,873,230	278,996,525
GR Certified as Match for Medicaid Account No. 8032	302,961,983	302,711,708	286,701,710	286,614,007	283,652,232	277,401,911	268,922,434
Vendor Drug Rebates—Public Health Account No. 8046	8,423,090	7,886,357	7,886,357	7,886,357	7,886,357	12,026,551	12,026,551
Experience Rebates—CHIP Account No. 8054	141,806	324,913	255,239	315,600	315,600	243,092	623,896
Vendor Drug Rebates—CHIP Account No. 8070	14,196,889	6,207,153	1,837,984	21,121,155	37,961,805	4,812,706	9,029,333
Cost Sharing - Medicaid Clients Account No. 8075	196,280	207,588	200,000	200,000	200,000	200,000	200,000
Vendor Drug Rebates—Supplemental Rebates Account No. 8081	66,438,170	73,020,714	73,015,482	77,254,618	82,168,629	71,962,082	73,765,792
General Revenue for ECI Account No. 8086	3,683,743	6,698,414	3,744,412	3,574,836	2,177,732	8,317,889	5,248,211
Medicare Giveback Provision Account No. 8092	459,459,924	490,340,011	492,185,639	492,082,444	519,716,649	487,735,486	501,208,977
Subtotal, General Revenue Fund	\$ 14,705,190,987	\$ 15,295,824,988	\$ 15,121,307,105	\$ 15,931,893,147	\$ 17,115,333,512	\$ 14,534,183,823	\$ 14,665,912,984
<u>General Revenue Fund - Dedicated</u>							
Comprehensive Rehabilitation Account No. 107	\$ 1,588,263	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Hospital Licensing Account No. 129	0	1,597,455	1,597,366	1,963,756	1,963,756	2,715,364	2,715,364

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Compensation to Victims of Crime Account No. 469	10,229,843	10,229,843	10,229,843	10,229,844	10,229,844	10,229,844	10,229,844
Texas Capital Trust Fund Account No. 543	289,803	289,802	289,802	289,802	289,802	289,802	289,802
Home Health Services Account No. 5018	16,600,608	15,181,294	9,876,706	5,088,974	5,088,974	5,633,898	5,633,898
State Owned Multicategorical Teaching Hospital Account No. 5049	4,904,882	439,444	439,442	439,443	439,443	439,443	439,443
Quality Assurance Account No. 5080	70,000,000	79,345,755	62,428,017	80,500,000	71,020,582	60,000,000	60,000,000
Medicaid Estate Recovery Account No. 5109	8,091,610	2,423,742	2,700,000	2,700,000	2,700,000	2,300,000	2,300,000
Subtotal, General Revenue Fund - Dedicated	\$ 111,705,009	\$ 109,507,335	\$ 87,561,176	\$ 101,211,819	\$ 91,732,401	\$ 81,608,351	\$ 81,608,351
Federal Funds							
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 42,930,171	\$ 51,384,376	\$ 51,411,087	\$ 51,410,674	\$ 51,410,674	\$ 51,410,674	\$ 51,410,674
Federal Funds	20,249,255,893	21,258,298,955	22,249,341,025	23,573,807,047	25,020,677,833	22,741,649,284	23,576,513,998
Subtotal, Federal Funds	\$ 20,292,186,064	\$ 21,309,683,331	\$ 22,300,752,112	\$ 23,625,217,721	\$ 25,072,088,507	\$ 22,793,059,958	\$ 23,627,924,672
Other Funds							
Interagency Contracts - Criminal Justice Grants	\$ 0	\$ 169,562	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Blind Endowment Fund Account No. 493	4,375	10,508	10,508	0	0	0	0
Economic Stabilization Fund	0	228,600,000	230,000,000	0	0	0	0
Appropriated Receipts	6,885,502	37,754,951	34,965,066	31,977,730	31,977,739	31,977,729	31,977,743
State Chest Hospital Fees and Receipts Account No. 707	0	325,610	325,610	325,610	325,610	325,610	325,610
Public Health Medicaid Reimbursements Account No. 709	10,120,700	66,568,137	66,107,155	59,739,891	59,739,891	76,668,882	75,388,869
Interagency Contracts	413,468,169	336,142,123	343,087,474	337,924,153	338,414,004	331,078,371	331,548,820
Bond Proceeds - General Obligation Bonds	5,268,956	6,160,998	0	271,683,656	0	0	0
License Plate Trust Fund Account No. 0802, estimated	33,154	27,500	37,000	26,500	26,500	26,500	26,500
Interagency Contracts - Transfer from Foundation School Fund No. 193	16,498,102	16,498,102	16,498,102	16,498,102	16,498,102	16,498,102	16,498,102
MH Collections for Patient Support and Maintenance Account No. 8031	0	1,935,722	1,935,722	1,553,165	1,553,165	1,935,722	1,935,722
MH Appropriated Receipts Account No. 8033	1,840,986	13,169,335	13,169,335	10,906,440	10,906,440	10,906,440	10,906,440
Medicaid Subrogation Receipts (State Share) Account No. 8044	101,523,691	99,809,644	100,000,000	90,000,000	90,000,000	100,000,000	100,000,000
Universal Services Fund Reimbursements Account No. 8051	1,227,054	966,890	966,890	988,248	988,248	988,248	988,248
Subrogation Receipts Account No. 8052	481,140	118,480	118,480	118,480	118,480	303,432	303,432
Appropriated Receipts - Match for Medicaid Account No. 8062	18,263,800	19,918,700	19,929,122	18,812,278	19,128,908	19,610,578	19,927,858

HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
ID Collections for Patient Support and Maintenance Account No. 8095	14,861,399	25,172,639	25,189,167	23,886,304	23,889,439	25,352,370	25,355,401
ID Appropriated Receipts Account No. 8096	647,048	525,929	526,446	527,342	527,484	527,291	527,428
ID Revolving Fund Receipts Account No. 8098	81,014	80,779	80,544	80,544	80,544	80,779	80,779
WIC Rebates Account No. 8148	0	224,959,011	224,959,011	224,959,011	224,959,011	224,959,011	224,959,011
Subtotal, Other Funds	\$ 591,205,090	\$ 1,078,914,620	\$ 1,077,905,632	\$ 1,090,007,454	\$ 819,133,565	\$ 841,239,065	\$ 840,749,963
Total, Method of Financing	\$ 35,700,287,150	\$ 37,793,930,274	\$ 38,587,526,025	\$ 40,748,330,141	\$ 43,098,287,985	\$ 38,250,091,197	\$ 39,216,195,970
This bill pattern represents an estimated 81.9% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	28,656.5	35,411.3	39,809.4	40,186.2	40,493.7	37,675.1	37,675.1
Schedule of Exempt Positions:							
Executive Commissioner, Group 8	\$266,500	\$266,500	\$266,500	\$266,500	\$266,500	\$266,500	\$266,500
Items of Appropriation:							
A. Goal: MEDICAID CLIENT SERVICES							
Medicaid.							
A.1.1. Strategy: AGED AND MEDICARE-RELATED Aged and Medicare-related Eligibility Group.	\$ 4,784,106,092	\$ 4,979,973,417	\$ 5,095,259,935	\$ 5,429,377,121	\$ 5,744,084,137	\$ 5,150,365,867	\$ 5,211,681,196
A.1.2. Strategy: DISABILITY-RELATED Disability-Related Eligibility Group.	6,125,299,356	6,106,942,069	6,582,368,072	6,980,108,466	7,622,595,106	6,490,255,379	6,693,980,175
A.1.3. Strategy: PREGNANT WOMEN Pregnant Women Eligibility Group.	1,150,100,723	1,044,896,027	1,072,195,595	1,112,905,824	1,164,927,244	1,042,705,696	1,054,692,553
A.1.4. Strategy: OTHER ADULTS Other Adults Eligibility Group.	617,633,613	606,109,949	624,284,969	679,906,928	742,933,652	594,200,162	583,794,370
A.1.5. Strategy: CHILDREN Children Eligibility Group.	6,139,829,041	5,930,894,141	6,150,347,022	6,414,771,750	6,872,749,956	6,149,032,653	6,403,860,576
A.1.6. Strategy: MEDICAID PRESCRIPTION DRUGS	3,949,154,011	3,808,876,287	3,973,384,129	4,110,561,873	4,462,636,111	3,921,670,880	4,040,556,405
A.1.7. Strategy: HEALTH STEPS (EPSDT) DENTAL	1,350,327,302	1,390,662,606	1,246,983,560	1,271,898,001	1,360,507,199	1,220,682,769	1,295,569,319
A.1.8. Strategy: MEDICAL TRANSPORTATION	171,341,338	166,952,107	162,934,927	166,641,078	172,390,226	164,500,232	167,277,194
A.2.1. Strategy: COMMUNITY ATTENDANT SERVICES	705,992,957	729,257,936	775,844,812	852,678,134	887,201,800	811,292,551	831,506,247
A.2.2. Strategy: PRIMARY HOME CARE	13,945,103	11,461,368	11,777,495	12,602,405	12,606,210	11,758,607	11,732,448

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
A.2.3. Strategy: DAY ACTIVITY & HEALTH SERVICES Day Activity and Health Services (DAHS).	8,988,762	8,242,759	8,362,670	9,199,967	9,472,076	8,369,811	8,372,279
A.2.4. Strategy: NURSING FACILITY PAYMENTS	304,721,582	262,087,238	290,033,023	322,531,718	328,917,512	304,987,648	305,035,135
A.2.5. Strategy: MEDICARE SKILLED NURSING FACILITY	50,292,006	38,299,624	48,495,152	52,428,167	51,279,078	51,167,146	52,975,883
A.2.6. Strategy: HOSPICE	258,616,079	239,331,033	270,364,200	276,958,763	280,652,492	278,703,104	283,292,257
A.2.7. Strategy: INTERMEDIATE CARE FACILITIES - IID Intermediate Care Facilities - for Individuals w/ ID (ICF/IID).	260,104,006	248,822,936	251,109,591	260,333,159	261,032,498	258,277,192	257,795,937
A.3.1. Strategy: HOME AND COMMUNITY-BASED SERVICES Home and Community-based Services (HCS).	1,114,491,804	1,106,083,861	1,133,286,504	1,300,556,581	1,558,740,643	1,173,934,241	1,171,662,433
A.3.2. Strategy: COMMUNITY LIVING ASSISTANCE (CLASS) Community Living Assistance and Support Services (CLASS).	267,339,965	269,985,780	275,155,864	307,725,265	334,790,551	279,704,939	278,996,188
A.3.3. Strategy: DEAF-BLIND MULTIPLE DISABILITIES Deaf-Blind Multiple Disabilities (DBMD).	13,556,332	13,472,660	14,511,800	14,637,440	15,337,631	14,125,906	14,064,811
A.3.4. Strategy: TEXAS HOME LIVING WAIVER	123,150,188	111,363,315	92,997,918	142,703,828	172,996,936	77,248,289	75,881,448
A.3.5. Strategy: ALL-INCLUSIVE CARE - ELDERLY (PACE) Program of All-inclusive Care for the Elderly (PACE).	41,119,785	42,822,999	43,389,669	64,420,907	64,421,000	44,902,227	44,903,507
A.3.6. Strategy: MEDICALLY DEPENDENT CHILDREN PGM Medically Dependent Children Program (MDCP).	15,365,032	0	0	0	0	0	0
A.4.1. Strategy: NON-FULL BENEFIT PAYMENTS	750,826,590	777,210,283	806,139,614	828,803,742	864,150,808	830,770,286	856,006,098
A.4.2. Strategy: MEDICARE PAYMENTS For Clients Dually Eligible for Medicare and Medicaid.	1,803,770,526	1,909,954,645	1,950,457,585	2,011,042,738	2,150,444,468	2,017,836,434	2,128,550,375
A.4.3. Strategy: TRANSFORMATION PAYMENTS	54,458,343	123,031,593	145,461,770	111,318,160	114,587,155	114,472,593	121,147,986
Total, Goal A: MEDICAID CLIENT SERVICES	\$ 30,074,530,536	\$ 29,926,734,633	\$ 31,025,145,876	\$ 32,734,112,015	\$ 35,249,454,489	\$ 31,010,964,612	\$ 31,893,334,820
B. Goal: MEDICAID & CHIP SUPPORT Medicaid and CHIP Contracts and Administration.							
B.1.1. Strategy: MEDICAID CONTRACTS & ADMINISTRATION Medicaid Contracts and Administration.	\$ 552,086,759	\$ 553,224,683	\$ 564,353,712	\$ 638,438,872	\$ 675,167,296	\$ 566,215,048	\$ 605,310,976
B.1.2. Strategy: CHIP CONTRACTS & ADMINISTRATION CHIP Contracts and Administration.	9,817,163	15,167,604	16,385,795	16,814,775	16,814,775	16,814,775	16,814,775
Total, Goal B: MEDICAID & CHIP SUPPORT	\$ 561,903,922	\$ 568,392,287	\$ 580,739,507	\$ 655,253,647	\$ 691,982,071	\$ 583,029,823	\$ 622,125,751

HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C. Goal: CHIP CLIENT SERVICES							
Children's Health Insurance Program Services.							
C.1.1. Strategy: CHIP Children's Health Insurance Program (CHIP).	\$ 498,182,582	\$ 517,065,658	\$ 551,702,364	\$ 592,750,177	\$ 647,793,264	\$ 582,473,785	\$ 631,515,383
C.1.2. Strategy: CHIP PERINATAL SERVICES	172,825,105	170,271,639	162,061,193	164,648,218	173,690,921	154,478,234	153,336,821
C.1.3. Strategy: CHIP PRESCRIPTION DRUGS	186,376,231	166,470,553	180,872,583	191,587,082	207,334,332	188,480,914	201,875,970
C.1.4. Strategy: CHIP DENTAL SERVICES	122,586,632	121,558,342	122,407,287	127,519,968	139,118,560	126,991,886	140,099,974
Total, Goal C: CHIP CLIENT SERVICES	\$ 979,970,550	\$ 975,366,192	\$ 1,017,043,427	\$ 1,076,505,445	\$ 1,167,937,077	\$ 1,052,424,819	\$ 1,126,828,148
D. Goal: ADDITIONAL HEALTH-RELATED SERVICES							
Provide Additional Health-related Services.							
D.1.1. Strategy: WOMEN'S HEALTH PROGRAMS	\$ 121,361,020	\$ 139,015,008	\$ 140,034,242	\$ 112,532,727	\$ 112,532,727	\$ 142,322,217	\$ 142,322,217
D.1.2. Strategy: ALTERNATIVES TO ABORTION Alternatives to Abortion. Nontransferable.	9,150,000	15,804,749	22,561,728	19,216,478	19,216,478	19,216,478	19,216,478
D.1.3. Strategy: ECI SERVICES Early Childhood Intervention Services.	135,704,826	144,185,705	145,268,207	183,565,198	191,319,725	146,622,071	147,026,246
D.1.4. Strategy: ECI RESPITE & QUALITY ASSURANCE Ensure ECI Respite Services & Quality ECI Services.	2,994,362	3,322,361	3,530,965	3,530,966	3,530,966	3,530,966	3,530,966
D.1.5. Strategy: CHILDREN'S BLINDNESS SERVICES	5,797,431	5,606,787	5,752,457	8,288,900	8,161,705	5,748,899	5,748,897
D.1.6. Strategy: AUTISM PROGRAM	4,059,227	7,119,654	7,186,133	7,188,435	7,188,435	7,188,435	7,188,435
D.1.7. Strategy: CHILDREN WITH SPECIAL NEEDS Children with Special Health Care Needs.	31,566,947	30,500,818	30,500,815	30,500,815	30,500,818	30,500,815	30,500,818
D.1.8. Strategy: TITLE V DNTL & HLTH SVCS Title V Dental and Health Services.	8,107,539	8,442,494	8,442,494	7,152,458	7,152,458	8,733,928	8,733,928
D.1.9. Strategy: KIDNEY HEALTH CARE	19,221,315	19,173,204	19,173,203	19,173,204	19,173,203	18,697,274	18,697,273
D.1.10. Strategy: ADDITIONAL SPECIALTY CARE	3,016,125	3,583,711	3,583,711	6,476,457	6,448,220	6,083,711	6,083,711
D.1.11. Strategy: COMMUNITY PRIMARY CARE SERVICES	12,336,335	12,173,840	12,173,840	12,173,840	12,173,840	12,173,840	12,173,840
D.1.12. Strategy: ABSTINENCE EDUCATION	5,132,913	8,401,916	8,401,916	8,401,916	8,401,916	8,401,916	8,401,916
D.2.1. Strategy: COMMUNITY MENTAL HEALTH SVCS-ADULTS Community Mental Health Services (MHS) for Adults.	328,381,109	352,719,572	362,181,820	385,300,590	385,130,307	379,991,465	379,991,465
D.2.2. Strategy: COMMUNITY MENTAL HLTH SVCS-CHILDREN Community Mental Health Services (MHS) for Children.	91,212,165	84,045,672	82,036,262	88,817,521	88,810,496	92,511,838	92,511,838
D.2.3. Strategy: COMMUNITY MENTAL HEALTH CRISIS SVCS Community Mental Health Crisis Services (CMHCS).	128,906,778	149,131,873	172,281,873	171,744,373	171,744,373	171,631,873	171,631,873
D.2.4. Strategy: SUBSTANCE ABUSE SERVICES Substance Abuse Prevention, Intervention, and Treatment.	163,875,398	217,708,060	299,910,243	221,537,584	259,770,470	217,864,225	217,864,225

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
D.2.5. Strategy: BEHAVIORAL HLTH WAIVER & AMENDMENT Behavioral Health Waiver and Plan Amendment.	40,661,894	51,675,618	51,675,617	52,299,694	52,299,694	52,299,694	52,299,694
D.3.1. Strategy: INDIGENT HEALTH CARE REIMBURSEMENT Indigent Health Care Reimbursement (UTMB).	4,904,882	439,444	439,442	439,443	439,443	439,443	439,443
D.3.2. Strategy: COUNTY INDIGENT HEALTH CARE SVCS County Indigent Health Care Services.	<u>449,452</u>	<u>879,127</u>	<u>879,124</u>	<u>879,126</u>	<u>879,125</u>	<u>879,126</u>	<u>879,125</u>
Total, Goal D: ADDITIONAL HEALTH-RELATED SERVICES	\$ 1,116,839,718	\$ 1,253,929,613	\$ 1,376,014,092	\$ 1,339,219,725	\$ 1,384,874,399	\$ 1,324,838,214	\$ 1,325,242,388
E. Goal: ENCOURAGE SELF-SUFFICIENCY							
E.1.1. Strategy: TANF (CASH ASSISTANCE) GRANTS Temporary Assistance for Needy Families Grants.	\$ 58,430,260	\$ 54,327,321	\$ 52,147,908	\$ 50,932,914	\$ 52,504,946	\$ 54,212,625	\$ 56,278,437
E.1.2. Strategy: PROVIDE WIC SERVICES Provide WIC Services: Benefits, Nutrition Education & Counseling.	0	812,741,936	812,810,575	812,029,990	812,029,990	812,029,990	812,029,990
E.1.3. Strategy: REFUGEE ASSISTANCE	25,754,042	0	0	0	0	0	0
E.1.4. Strategy: DISASTER ASSISTANCE	<u>3,801,346</u>	<u>517,616,832</u>	<u>2,154,042</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal E: ENCOURAGE SELF-SUFFICIENCY	\$ 87,985,648	\$ 1,384,686,089	\$ 867,112,525	\$ 862,962,904	\$ 864,534,936	\$ 866,242,615	\$ 868,308,427
F. Goal: COMMUNITY & IL SVCS & COORDINATION Community & Independent Living Services & Coordination.							
F.1.1. Strategy: GUARDIANSHIP	\$ 7,621,270	\$ 8,822,275	\$ 8,822,275	\$ 10,073,014	\$ 10,036,247	\$ 8,822,275	\$ 8,822,275
F.1.2. Strategy: NON-MEDICAID SERVICES	154,347,443	157,163,378	157,163,378	163,262,227	163,262,227	157,163,378	157,163,378
F.1.3. Strategy: NON-MEDICAID IDD COMMUNITY SVCS Non-Medicaid Developmental Disability Community Services.	43,842,434	46,401,920	46,401,921	62,628,048	62,628,049	46,401,920	46,401,921
F.2.1. Strategy: INDEPENDENT LIVING SERVICES Independent Living Services (General, Blind, and CILs).	12,311,734	14,056,702	14,056,702	14,054,286	14,054,286	14,054,286	14,054,286
F.2.2. Strategy: BEST PROGRAM Blindness Education, Screening and Treatment (BEST) Program.	447,525	453,763	393,763	430,000	430,000	430,000	430,000
F.2.3. Strategy: COMPREHENSIVE REHABILITATION (CRS) Provide Services to People with Spinal Cord/Traumatic Brain Injuries.	14,216,732	23,905,496	24,058,134	24,058,134	24,058,134	23,582,204	23,582,204
F.2.4. Strategy: DEAF AND HARD OF HEARING SERVICES Provide Services to Persons Who Are Deaf or Hard of Hearing.	4,871,489	4,095,691	4,201,300	4,222,658	4,222,658	4,222,658	4,222,658

HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
F.3.1. Strategy: FAMILY VIOLENCE SERVICES	29,092,060	29,594,225	29,903,004	30,362,878	30,362,878	29,904,292	29,904,292
F.3.2. Strategy: CHILD ADVOCACY PROGRAMS	26,390,922	26,814,003	26,823,503	30,813,004	30,813,004	26,813,004	26,813,004
F.3.3. Strategy: ADDITIONAL ADVOCACY PROGRAMS	2,954,526	3,153,951	972,999	1,031,195	1,031,195	1,031,195	1,031,195
Total, Goal F: COMMUNITY & IL SVCS & COORDINATION	\$ 296,096,135	\$ 314,461,404	\$ 312,796,979	\$ 340,935,444	\$ 340,898,678	\$ 312,425,212	\$ 312,425,213
G. Goal: FACILITIES							
Mental Health State Hospitals, SSLCs and Other Facilities.							
G.1.1. Strategy: STATE SUPPORTED LIVING CENTERS	\$ 0	\$ 694,036,425	\$ 680,512,611	\$ 748,054,913	\$ 745,268,221	\$ 685,244,613	\$ 683,849,100
G.2.1. Strategy: MENTAL HEALTH STATE HOSPITALS	0	415,678,389	388,455,499	470,681,684	473,625,650	412,411,983	412,411,983
G.2.2. Strategy: MENTAL HEALTH COMMUNITY HOSPITALS	109,971,620	121,915,237	121,915,239	141,634,597	141,606,359	121,915,238	121,915,238
G.3.1. Strategy: OTHER FACILITIES	1,520,320	6,074,739	6,066,374	5,968,651	5,968,651	5,968,651	5,968,651
Other State Medical Facilities.							
G.4.1. Strategy: FACILITY PROGRAM SUPPORT	2,101,010	8,114,317	8,751,989	36,158,301	14,290,858	18,077,849	10,227,849
G.4.2. Strategy: FACILITY CAPITAL REPAIRS & RENOV	0	239,811,678	235,021,012	275,339,866	3,627,713	3,656,208	3,627,711
Capital Repair and Renovation at SSLCs, State Hospitals, and Other.							
Total, Goal G: FACILITIES	\$ 113,592,950	\$ 1,485,630,785	\$ 1,440,722,724	\$ 1,677,838,012	\$ 1,384,387,452	\$ 1,247,274,542	\$ 1,238,000,532
H. Goal: REGULATORY SERVICES							
Regulatory, Licensing and Consumer Protection Services.							
H.1.1. Strategy: FACILITY/COMMUNITY-BASED REGULATION	\$ 0	\$ 94,765,040	\$ 104,291,999	\$ 112,403,584	\$ 111,627,565	\$ 104,305,803	\$ 104,305,802
Health Care Facilities & Community-based Regulation.							
H.1.2. Strategy: LTC QUALITY OUTREACH	3,724,882	10,643,318	7,652,796	7,404,069	7,285,474	5,270,496	5,270,506
Long-Term Care Quality Outreach.							
H.2.1. Strategy: CHILD CARE REGULATION	0	37,268,832	38,575,803	47,821,455	47,454,042	41,236,735	41,236,735
H.3.1. Strategy: HEALTH CARE PROFESSIONALS & OTHER	0	3,111,524	4,357,367	4,675,418	4,654,274	4,357,367	4,357,367
Credentialing/Certification of Health Care Professionals & Others.							
H.4.1. Strategy: TEXAS.GOV	0	123,140	123,140	0	0	123,140	123,140
Texas.gov. Estimated and Nontransferable.							
Total, Goal H: REGULATORY SERVICES	\$ 3,724,882	\$ 145,911,854	\$ 155,001,105	\$ 172,304,526	\$ 171,021,355	\$ 155,293,541	\$ 155,293,550

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
I. Goal: PGM ELG DETERMINATION & ENROLLMENT							
Program Eligibility Determination & Enrollment.							
1.1.1. Strategy: INTEGRATED ELIGIBILITY & ENROLLMENT Integrated Financial Eligibility and Enrollment (IEE).	\$ 576,579,340	\$ 635,406,811	\$ 693,535,386	\$ 688,992,416	\$ 689,008,225	\$ 614,822,316	\$ 614,819,983
1.2.1. Strategy: LONG-TERM CARE INTAKE & ACCESS Intake, Access, and Eligibility to Services and Supports.	230,859,871	277,753,834	275,110,554	284,882,910	285,063,435	255,371,091	255,743,077
1.3.1. Strategy: TIERS & ELIGIBILITY SUPPORT TECH Texas Integrated Eligibility Redesign System & Supporting Tech.	103,671,783	140,427,555	140,012,612	113,239,774	112,896,717	113,239,629	112,896,572
1.3.2. Strategy: TIERS CAPITAL PROJECTS Texas Integrated Eligibility Redesign System Capital Projects.	<u>63,601,570</u>	<u>43,979,476</u>	<u>51,903,968</u>	<u>54,030,194</u>	<u>54,095,843</u>	<u>54,028,655</u>	<u>54,094,304</u>
Total, Goal I: PGM ELG DETERMINATION & ENROLLMENT	\$ 974,712,564	\$ 1,097,567,676	\$ 1,160,562,520	\$ 1,141,145,294	\$ 1,141,064,220	\$ 1,037,461,691	\$ 1,037,553,936
J. Goal: DISABILITY DETERMINATION							
Provide Disability Determination Services within SSA Guidelines.							
J.1.1. Strategy: DISABILITY DETERMINATION SVCS (DDS) Determine Federal SSI and SSDI Eligibility.	\$ 96,279,627	\$ 115,217,596	\$ 115,217,596	\$ 105,689,732	\$ 105,689,732	\$ 105,689,732	\$ 105,689,732
K. Goal: OFFICE OF INSPECTOR GENERAL							
K.1.1. Strategy: OFFICE OF INSPECTOR GENERAL	\$ 36,184,329	\$ 37,647,672	\$ 38,015,462	\$ 45,691,208	\$ 45,043,522	\$ 39,196,899	\$ 39,196,899
K.1.2. Strategy: OIG ADMINISTRATIVE SUPPORT Office of Inspector General Administrative Support.	<u>21,534,736</u>	<u>16,384,808</u>	<u>16,543,181</u>	<u>19,952,389</u>	<u>19,952,389</u>	<u>15,980,307</u>	<u>15,898,991</u>
Total, Goal K: OFFICE OF INSPECTOR GENERAL	\$ 57,719,065	\$ 54,032,480	\$ 54,558,643	\$ 65,643,597	\$ 64,995,911	\$ 55,177,206	\$ 55,095,890
L. Goal: SYSTEM OVERSIGHT & PROGRAM SUPPORT							
HHS Enterprise Oversight and Policy.							
L.1.1. Strategy: HHS SYSTEM SUPPORTS Enterprise Oversight and Policy.	\$ 165,546,405	\$ 106,980,958	\$ 95,246,834	\$ 129,687,049	\$ 109,228,508	\$ 119,802,794	\$ 99,802,796
L.1.2. Strategy: IT OVERSIGHT & PROGRAM SUPPORT Information Technology Capital Projects Oversight & Program Support.	186,442,372	202,341,514	223,817,798	278,699,674	254,356,205	213,308,365	212,587,894
L.2.1. Strategy: CENTRAL PROGRAM SUPPORT	55,585,131	45,850,054	47,764,968	48,022,949	47,725,590	47,424,463	47,141,223

HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
L.2.2. Strategy: REGIONAL PROGRAM SUPPORT	141,219,676	102,546,620	99,190,123	102,190,302	100,222,405	102,190,295	100,222,398
Total, Goal L: SYSTEM OVERSIGHT & PROGRAM SUPPORT	\$ 548,793,584	\$ 457,719,146	\$ 466,019,723	\$ 558,599,974	\$ 511,532,708	\$ 482,725,917	\$ 459,754,311
M. Goal: TEXAS CIVIL COMMITMENT OFFICE							
M.1.1. Strategy: TEXAS CIVIL COMMITMENT OFFICE	\$ 13,968,883	\$ 14,280,519	\$ 16,591,308	\$ 18,119,826	\$ 19,914,957	\$ 16,543,273	\$ 16,543,272
N. Goal: HHS SUNSET LEGIS-HISTORICAL FUNDING Health & Human Services Sunset Legislation-Related Historical Funding.							
N.1.1. Strategy: STATE SUPPORTED LIVING CENTERS	\$ 690,132,554	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
N.1.2. Strategy: FACILITY CAPITAL REP & RENOV Capital Repairs and Renovations at SSLCs, State Hospitals, and Other.	13,432,727	0	0	0	0	0	0
N.1.3. Strategy: FACILITY/COMMUNITY-BASED REGULATION Health Care Facilities & Community-based Regulation.	66,776,367	0	0	0	0	0	0
N.1.4. Strategy: HEALTH CARE PROFESSIONALS & OTHER Credentialing/Certification.	1,369,495	0	0	0	0	0	0
N.1.5. Strategy: LTC QUALITY OUTREACH Long-Term Care Quality Outreach.	2,457,943	0	0	0	0	0	0
Total, Goal N: HHS SUNSET LEGIS-HISTORICAL FUNDING	\$ 774,169,086	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Grand Total, HEALTH AND HUMAN SERVICES COMMISSION	\$ 35,700,287,150	\$37,793,930,274	\$38,587,526,025	\$40,748,330,141	\$43,098,287,985	\$38,250,091,197	\$39,216,195,970
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 1,192,273,449	\$ 1,577,441,496	\$ 1,620,252,476	\$ 1,686,471,276	\$ 1,699,773,186	\$ 1,581,838,620	\$ 1,581,701,317
Other Personnel Costs	50,909,985	65,325,357	76,953,091	77,716,827	77,813,287	73,273,294	73,234,263
Professional Fees and Services	1,025,133,488	1,122,478,014	1,106,112,022	1,223,726,413	1,238,788,870	1,048,872,364	1,087,261,232
Fuels and Lubricants	1,305,502	5,724,500	6,317,092	4,990,615	4,990,615	5,669,650	5,661,327
Consumable Supplies	16,006,142	21,579,201	23,585,883	21,299,140	21,296,147	21,500,583	21,476,377
Utilities	51,226,103	54,932,007	54,888,288	53,824,014	53,825,567	53,118,850	53,096,166
Travel	28,294,541	35,939,258	37,705,067	37,463,650	37,602,976	34,347,434	34,340,719
Rent - Building	80,303,429	107,724,749	106,682,456	105,785,367	106,593,149	102,063,078	102,061,272
Rent - Machine and Other	29,900,872	42,760,347	43,367,025	48,906,844	48,300,111	42,958,588	42,806,564

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Other Operating Expense	390,909,811	477,058,386	440,783,615	457,859,044	441,041,523	430,271,629	428,636,999
Client Services	31,613,153,993	32,441,479,381	33,188,972,957	35,002,126,158	37,633,811,937	33,204,496,238	34,163,548,842
Food for Persons - Wards of State	15,109,878	21,446,784	21,293,001	21,446,783	21,446,783	21,284,219	21,258,415
Grants	1,175,505,106	1,597,201,123	1,647,953,615	1,674,314,148	1,682,250,052	1,597,295,264	1,577,518,717
Capital Expenditures	30,254,851	222,839,671	212,659,437	332,399,862	30,753,782	33,101,386	23,593,760
Total, Object-of-Expense Informational Listing	\$ 35,700,287,150	\$37,793,930,274	\$38,587,526,025	\$40,748,330,141	\$43,098,287,985	\$38,250,091,197	\$39,216,195,970

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 135,567,546	\$ 134,438,265	\$ 141,866,113	\$	\$	\$ 142,575,443	\$ 143,288,320
Group Insurance	421,637,415	421,671,149	477,361,808			485,991,089	495,008,687
Social Security	113,780,356	114,178,840	120,487,334			121,089,771	121,695,220
Benefits Replacement	3,553,586	2,832,219	2,435,708			2,070,352	1,759,799
Subtotal, Employee Benefits	\$ 674,538,903	\$ 673,120,473	\$ 742,150,963	\$	\$	\$ 751,726,655	\$ 761,752,026

Debt Service

TPFA GO Bond Debt Service	\$ 11,698,799	\$ 26,398,149	\$ 27,215,876	\$	\$	\$ 25,086,558	\$ 21,210,713
Lease Payments	17,916	231,378	43,890			7,545,945	16,710,340
Subtotal, Debt Service	\$ 11,716,715	\$ 26,629,527	\$ 27,259,766	\$	\$	\$ 32,632,503	\$ 37,921,053

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 686,255,618	\$ 699,750,000	\$ 769,410,729	\$	\$	\$ 784,359,158	\$ 799,673,079
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Performance Measure Targets

A. Goal: MEDICAID CLIENT SERVICES

Outcome (Results/Impact):

Average Medicaid and CHIP Children Recipient Months Per Month	3,373,037	3,356,504	3,333,443	3,389,140	3,443,843	3,404,634	3,500,999
Average Full Benefit Medicaid Recipient Months Per Month	4,067,380	4,022,396	3,986,820	4,044,063	4,090,455	4,026,358	4,094,589
Average Monthly Cost Per Full Benefit Medicaid Client (Includes Drug and LTC)	466.44	463.28	488.71	507.97	537.75	494.52	511.22
Proportion of Medicaid Recipient Months Enrolled in Managed Care	91.5%	93.88%	93.29%	92.97%	94.02%	93.31%	93.33%
Average Number of Members Receiving 1915(c) Waiver Services through Managed Care	62,104	64,903	66,313	59,869	60,472	66,864	67,593
Average Number of Members Receiving Nursing Facility Care through Managed Care	53,779	53,800	54,341	54,543	54,870	54,896	55,534

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Average Number of Individuals Served per Month: Medically Dependent Children Program	4,784	5,260	5,451	NA	NA	5,480	5,480
A.1.1. Strategy: AGED AND MEDICARE-RELATED Output (Volume):							
Average Aged and Medicare-Related Recipient Months Per Month: Total Eligibility Group	373,516	373,194	373,551	373,139	376,732	377,538	382,039
Efficiencies:							
Average Aged and Medicare-Related Cost Per Recipient Month	1,061.15	1,112.25	1,136.95	1,213.81	1,273.85	1,177.67	1,220
A.1.2. Strategy: DISABILITY-RELATED Output (Volume):							
Average Disability-Related Recipient Months Per Month: Total Eligibility Group	421,260	417,319	414,321	416,910	421,568	416,154	420,994
Efficiencies:							
Average Disability-Related Cost Per Recipient Month	1,176.24	1,218.39	1,299.68	1,389.47	1,478.83	1,329.5	1,358.85
A.1.3. Strategy: PREGNANT WOMEN Output (Volume):							
Average Pregnant Women Recipient Months Per Month	140,004	138,590	136,689	141,139	142,627	135,209	133,729
Efficiencies:							
Average Pregnant Women Cost Per Recipient Month	671.23	623.93	642.09	657.84	681.38	655.4	669.02
A.1.4. Strategy: OTHER ADULTS Output (Volume):							
Average Other Adult Recipient Months Per Month	150,289	147,384	140,544	148,144	150,883	134,538	128,532
Efficiencies:							
Average Other Adult Cost Per Recipient Month	337.82	339.27	364.89	382.77	410.64	371.45	378.48
A.1.5. Strategy: CHILDREN Output (Volume):							
Average Income-Eligible Children Recipient Months Per Month	2,950,221	2,912,144	2,887,327	2,929,235	2,962,630	2,928,011	2,993,868
Average STAR Health Foster Care Children Recipient Months Per Month	32,091	33,764	34,388	35,496	36,015	34,908	35,427
Efficiencies:							
Average Income-Eligible Children Cost Per Recipient Month	162.42	159.94	165.91	171.18	180.32	168.49	171.12
Average STAR Health Foster Care Children Cost Per Recipient Month	760.64	791.04	766.92	807.68	874.39	766.92	766.92
A.1.6. Strategy: MEDICAID PRESCRIPTION DRUGS Efficiencies:							
Average Cost Per Medicaid Recipient Month for Prescription Drugs	79.73	78.9	81.66	84.67	90.81	83.3	84.97
A.1.7. Strategy: HEALTH STEPS (EPSDT) DENTAL Output (Volume):							
Average Texas Health Steps (EPSDT) Dental Recipient Months Per Month	3,146,229	3,103,535	3,076,419	3,117,645	3,153,067	3,117,555	3,185,082

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Efficiencies:							
Average Cost Per Texas Health Steps (EPSDT) Dental Recipient Months Per Month	34.88	33.75	32.63	34.01	35.97	32.63	32.63
A.1.8. Strategy: MEDICAL TRANSPORTATION							
Efficiencies:							
Average Nonemergency Transportation (NEMT) Cost Per Recipient Month	3.51	3.46	3.4	3.61	3.72	3.4	3.4
A.2.1. Strategy: COMMUNITY ATTENDANT SERVICES							
Output (Volume):							
Average Number of Individuals Served Per Month: Community Attendant Services	57,950	60,932	62,780	64,413	66,335	64,550	66,319
Efficiencies:							
Average Monthly Cost Per Individual Served: Community Attendant Services	1,005.23	1,020.21	1,034.11	1,087.28	1,087.74	1,049.62	1,059.4
A.2.2. Strategy: PRIMARY HOME CARE							
Output (Volume):							
Average Number of Individuals Served Per Month: Primary Home Care	1,147	1,001	962	977	977	962	962
Efficiencies:							
Average Monthly Cost Per Individual Served: Primary Home Care	1,005.36	1,003.22	1,009.88	1,063.25	1,063.25	1,012.54	1,009.88
A.2.3. Strategy: DAY ACTIVITY & HEALTH SERVICES							
Output (Volume):							
Average Number of Individuals Served Per Month: Day Activity and Health Services	1,340	1,280	1,242	1,360	1,391	1,242	1,242
Efficiencies:							
Average Monthly Cost Per Individual Served: Day Activity and Health Services	558.83	556.48	559.71	564.35	564.35	566.72	571.68
A.2.4. Strategy: NURSING FACILITY PAYMENTS							
Output (Volume):							
Average Number of Individuals Receiving Medicaid-funded Nursing Facility Services on a Fee-For-Service Basis Per Month	6,443	6,182	6,182	6,305	6,305	6,182	6,182
Average Number of Individuals Receiving State Supplementation of Personal Needs Allowance Per Month	9,278	7,317	7,018	10,000	10,000	7,018	7,018
Efficiencies:							
Net Cost Per Medicaid Resident Receiving Nursing Facility Services on a Fee-For-Service Basis Per Month	3,834.39	3,890.46	3,942.64	4,134.48	4,121.55	4,010.14	4,056.57

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
A.2.5. Strategy: MEDICARE SKILLED NURSING FACILITY							
Output (Volume):							
Average Number of Individuals Receiving Copaid Medicaid/Medicare Nursing Facility Services on a Fee-For-Service Basis Per Month	1,729	1,686	1,686	1,732	1,732	1,686	1,686
Efficiencies:							
Net Payment Per Individual Receiving Copaid Medicaid/Medicare Nursing Facility Services on a Fee-For-Service Basis Per Month	2,423.94	2,421.87	2,466.52	2,587.41	2,603.78	2,548.86	2,641.32
A.2.6. Strategy: HOSPICE							
Output (Volume):							
Average Number of Individuals Receiving Hospice Services Per Month	7,202	7,400	7,535	7,704	7,822	7,677	7,819
Efficiencies:							
Average Net Payment Per Individual Per Month for Hospice	2,992.51	3,020.42	3,024.6	3,003.22	2,995.08	3,032.64	3,024.6
A.2.7. Strategy: INTERMEDIATE CARE FACILITIES - IID							
Output (Volume):							
Average Number of Persons in ICF/IID Medicaid Beds Per Month	4,897	4,872	4,872	4,860	4,880	4,872	4,872
Efficiencies:							
Monthly Cost Per ICF/IID Medicaid Eligible Individual	4,426.47	4,407.5	4,408.81	4,458.93	4,445.85	4,420.81	4,408.83
A.3.1. Strategy: HOME AND COMMUNITY-BASED SERVICES							
Output (Volume):							
Average Number of Individuals Served Per Month: Home and Community Based Services (HCS)	25,839	26,041	26,399	25,898	25,898	26,723	26,723
Efficiencies:							
Average Monthly Cost Per Individual Served: Home and Community Based Services (HCS)	3,594.37	3,615.39	3,638.09	3,668.76	3,668.76	3,663.4	3,653.34
Average Monthly Cost per Individual Served: Home and Community - Based Services Residential	5,244.91	5,274.42	5,275.22	5,363.45	5,363.45	5,288.83	5,274.34
Average Monthly Cost Per Individual Served: Home and Community - Based Services Non-Residential	2,785.57	2,793.71	2,793.83	2,837.61	2,837.61	2,801.49	2,793.78
Explanatory:							
Number of Individuals Receiving Services at the End of the Fiscal Year: Home and Community Based Services (HCS)	26,120	26,015	26,723	25,898	25,898	26,723	26,723
Average Number of Individuals on Interest List Per Month: Home and Community Based Services (HCS)	83,864	93,940	107,779	107,779	107,779	107,779	107,779
Average Number on Home Community-based Services (HCS) Interest List Receiving Other Services Per Month	22,998	22,023	22,467	22,467	22,467	22,467	22,467
Percent of Home and Community-based Services Recipients Receiving Residential Services	32.89%	33.12%	34.02%	32.91%	32.91%	34.65%	34.65%

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
A.3.2. Strategy: COMMUNITY LIVING ASSISTANCE (CLASS)							
Output (Volume):							
Average Number of Individuals Served Per Month: Medicaid Related Conditions Waiver (CLASS)	5,554	5,635	5,557	5,408	5,408	5,543	5,543
Efficiencies:							
Average Monthly Cost Per Individual Served: Medicaid Related Conditions Waiver (CLASS)	4,010.92	4,193.06	4,193.55	4,344.85	4,344.85	4,205.16	4,193.68
Explanatory:							
Average Number of Individuals on Interest List Per Month: Medicaid Related Conditions Waiver (CLASS)	59,757	67,473	79,811	79,811	79,811	79,811	79,811
Number of Persons Receiving Services at the End of the Fiscal Year: Community Living Assistance & Support Services Waiver (CLASS)	5,664	5,571	5,543	5,408	5,408	5,543	5,543
Average Number on Community Living Assistance and Support Services (CLASS) Interest List Receiving Other Services Per Month	15,887.67	12,825.1	11,718	11,718	11,718	11,718	11,718
Percent Who Declined Services or Were Found to Be Ineligible for Services at the End of the Fiscal Year Community Living Assistance & Support Services (CLASS) Waiver	48.51%	65.39%	65.39%	65.39%	65.39%	65.39%	65.39%
A.3.3. Strategy: DEAF-BLIND MULTIPLE DISABILITIES							
Output (Volume):							
Average Number of Individuals Served Per Month: Medicaid Deaf-blind with Multiple Disabilities Waiver	320	335	329	345	345	320	320
Efficiencies:							
Average Monthly Cost Per Individual Served: Medicaid Deaf-blind with Multiple Disabilities Waiver	3,527.54	3,662.95	3,659.42	3,468	3,468	3,671.67	3,661.95
Explanatory:							
Average Number of Persons on Interest List Per Month: Medicaid Deaf-blind with Multiple Disabilities Waiver	240	261	144	144	144	144	144
Number of Persons Receiving Services at the End of the Fiscal Year: Medicaid Deaf-blind with Multiple Disabilities Waiver	327	338	320	345	345	320	320
Average Number on Deaf-Blind Multiple Disabilities (DBMD) Interest List Receiving Other Services Per Month	88.92	72.2	80	80	80	80	80
Percent Who Declined Services or were Found to Be Ineligible for Services at the End of the Fiscal Year Deaf-Blind Multiple Disabilities (DBMD) Waiver	24%	76.64%	76.64%	76.64%	76.64%	76.64%	76.64%
A.3.4. Strategy: TEXAS HOME LIVING WAIVER							
Output (Volume):							
Average Number of Individuals Served Per Month: Texas Home Living Waiver	5,698	5,456	4,387	5,124	5,124	3,520	3,520

HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Efficiencies:							
Average Monthly Cost Per Individual Served: Texas Home Living Waiver	1,800.99	1,767.79	1,795.66	1,942.69	1,942.69	1,801.55	1,796.63
Explanatory:							
Number of Individuals Receiving Services at the End of the Fiscal Year: Texas Home Living Waiver	5,571	5,411	3,520	5,124	5,124	3,520	3,520
Average Number of Individuals on Interest List Per Month: Texas Home Living Waiver	63,311	70,750	70,750	70,750	70,750	70,750	70,750
Average Number on Texas Home Living Waiver Interest List Receiving Other Services Per Month	12,407	12,088	12,088	12,088	12,088	12,088	12,088
Percent Who Declined Services or Were Found to Be Ineligible for Services at the End of the Fiscal Year: Texas Home Living Waiver	41.03%	58.99%	58.99%	58.99%	58.99%	58.99%	58.99%
A.3.5. Strategy: ALL-INCLUSIVE CARE - ELDERLY (PACE)							
Output (Volume):							
Average Number of Recipients Per Month: Program for All Inclusive Care (PACE)	1,225	1,216	1,229	1,271	1,271	1,271	1,271
Efficiencies:							
Average Monthly Cost Per Recipient: Program for All Inclusive Care (PACE)	2,798.22	2,938.54	2,942.81	2,940.03	2,940.03	2,944.11	2,944.11
Explanatory:							
Number of Persons Receiving Services at the End of the Fiscal Year: Program of All-inclusive Care for the Elderly (PACE)	1,229	1,199	1,271	1,271	1,271	1,271	1,271
A.4.1. Strategy: NON-FULL BENEFIT PAYMENTS							
Output (Volume):							
Average Monthly Number of Non-citizens Receiving Emergency Services	9,230	8,982	8,982	8,835	8,870	8,982	8,982
Efficiencies:							
Average Emergency Services for Non-citizens Cost Per Recipient Month	3,358.63	3,452.15	3,546.77	3,494.69	3,556.71	3,643.98	3,743.85
A.4.2. Strategy: MEDICARE PAYMENTS							
Output (Volume):							
Average Supplemental Medical Insurance Part B Recipient Months Per Month	649,766	664,755	676,412	669,839	686,117	691,638	706,864
Efficiencies:							
Average Part B Premium Per Month	129.95	134	135	145.38	152.66	139.24	146.05

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
C. Goal: CHIP CLIENT SERVICES							
Outcome (Results/Impact):							
Average CHIP Programs Recipient Months Per Month (Includes All CHIP Programs)	425,082	443,067	443,236	456,469	477,523	472,292	501,375
Average CHIP Programs Benefit Cost with Prescription Benefit Per Recipient Month (Includes All CHIP Programs)	192.11	183.45	191.22	193.84	199.88	190.74	197.49
C.1.1. Strategy: CHIP							
Output (Volume):							
Average CHIP Children Recipient Months Per Month	390,625	410,475	411,607	424,304	445,093	441,595	471,583
Efficiencies:							
Average CHIP Children Benefit Cost Per Recipient Month	104.88	104.97	109.92	138.58	143.9	112.98	116.13
C.1.2. Strategy: CHIP PERINATAL SERVICES							
Output (Volume):							
Average Perinatal Recipient Months Per Month	34,458	32,591	31,629	32,165	32,430	30,697	29,792
Efficiencies:							
Average Perinatal Benefit Cost Per Recipient Month	412.36	435.37	419.25	426.51	435.41	425.62	432.08
C.1.3. Strategy: CHIP PRESCRIPTION DRUGS							
Efficiencies:							
Average Cost Per CHIP Recipient Month: Pharmacy Benefit	36.12	31.31	33.5	34.98	36.18	34.67	35.91
C.1.4. Strategy: CHIP DENTAL SERVICES							
Efficiencies:							
Average Monthly Cost of the Dental Benefit Per CHIP Program Recipient	25.49	24.67	23.98	25.04	26.05	24.35	24.75
D. Goal: ADDITIONAL HEALTH-RELATED SERVICES							
Outcome (Results/Impact):							
Percent of Population under Age Three Served by Early Childhood Intervention (ECI) Program	3.3%	3.5%	3.5%	2.01%	2.01%	3.5%	3.5%
Percent of ECI Clients Enrolled in Medicaid	65.2%	64%	63.4%	64.72%	64.72%	63.4%	63.4%
Percent of ECI Program Funded by Medicaid	53%	54.3%	54.3%	40.26%	40.26%	54.3%	54.3%
Percent of Adults Receiving Community Mental Health Services Whose Functional Level Improved	51.95%	52.11%	58%	24%	24%	58%	58%
Percent of Children Receiving Community Mental Health Services Whose Functional Level Improved	52%	53.44%	58%	58%	58%	58%	58%
Percent of Persons Receiving Crisis Services Who Avoid Psychiatric Hospitalization within 30 Days	97%	97.45%	93%	93%	93%	93%	93%
Percent of Adults Who Complete Treatment Programs and Report No Past Month Substance Use at Follow-up	85%	83.1%	85%	85%	85%	85%	85%
Percent of Youth Successfully Completing a Substance Abuse Prevention Programs	95%	95%	90%	90%	90%	90%	90%

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Percent of Youth Who Complete Treatment Programs and Report No Past Month Substance Use at Follow-up	91%	91.71%	90%	90%	90%	90%	90%
D.1.1. Strategy: WOMEN'S HEALTH PROGRAMS							
Output (Volume):							
Average Monthly Number of Women Enrolled in Services through Healthy Texas Women	167,178	254,428	254,554	246,448	246,448	254,554	254,554
Average Monthly Number of Family Planning Clients	11,761	13,627	13,627	15,746	16,448	13,627	13,627
Average Monthly Number of Women Receiving HTW Services	25,150	34,515	34,532	38,367	38,367	34,532	34,532
Efficiencies:							
Average Monthly Cost Per Healthy Texas Women Client	29.2	26.42	26.42	14.41	13.91	26.42	26.42
Average Monthly Cost Per Family Planning Client	253.2	247.02	247.02	267.63	267.63	247.05	247.05
Explanatory:							
Number of Certified Clinical Providers Enrolled in Healthy Texas Women Program	5,500	5,500	5,500	5,500	5,500	5,500	5,500
Number of Clinical Providers Enrolled in Family Planning	53	53	53	53	53	53	53
D.1.2. Strategy: ALTERNATIVES TO ABORTION							
Output (Volume):							
Number of Persons Receiving Pregnancy Support Services as an Alternative to Abortion	35,208	47,561	58,000	58,000	58,000	58,000	58,000
D.1.3. Strategy: ECI SERVICES							
Output (Volume):							
Average Monthly Number of Referrals to Local Programs	6,938	7,091	7,168	7,200	7,250	7,200	7,250
Average Monthly Number of Children Determined Eligible for Early Childhood Intervention Services	2,716	2,865	2,900	3,000	3,000	3,000	3,100
Average Monthly Number of Children Served in Comprehensive Services	28,647	29,553	30,513	31,431	28,880	30,761	30,832
Average Monthly Number of Eligibility Determinations Completed	3,923	4,138	4,188	4,510	4,650	4,333	4,477
Average Monthly Number of Children Newly Enrolled in ECI	2,578	2,719	2,752	3,220	3,370	2,847	2,942
Efficiencies:							
Average Monthly Cost Per Child: Comprehensive Services/State and Federal Expenditures	400.97	401.84	397.28	416.55	424.25	397.41	397.44
Explanatory:							
Average Monthly Number of Hours of Service Delivered Per Child Per Month	2.85	2.82	2.82	2.84	2.84	2.82	2.82
D.1.4. Strategy: ECI RESPITE & QUALITY ASSURANCE							
Output (Volume):							
Average Monthly Number of Children Receiving Respite Services	213	190.09	220	220	220	220	220

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
D.1.5. Strategy: CHILDREN'S BLINDNESS SERVICES							
Efficiencies:							
Average Monthly Cost Per Child: Children's Blindness Services	130	99	134	131	131	99	99
D.1.6. Strategy: AUTISM PROGRAM							
Output (Volume):							
Average Monthly Number of Children Receiving Focused Autism Services	473	450	460	470	470	470	470
Efficiencies:							
Average Monthly Cost Per Child Receiving Focused Autism Services	339	476	521	518	518	518	518
Explanatory:							
Number of Children Receiving Focused Autism Services Per Year	997	1,063	1,150	1,150	1,150	1,150	1,150
D.1.7. Strategy: CHILDREN WITH SPECIAL NEEDS							
Output (Volume):							
Average Monthly Caseload of Children with Special Health Care Needs (CSHCN) Clients Receiving Health Care Benefits	1,036	883.25	950	950	950	950	950
D.1.8. Strategy: TITLE V DNTL & HLTH SVCS							
Output (Volume):							
Number of Infants <1 and Children Age 1-21 Years Provided Dental and Child Health Services by the Maternal and Child Health Program	33,392	33,038	34,000	34,000	34,000	34,000	34,000
Number of Women over 21 Provided Services by the Maternal and Child Health Program (Title V)	4,295	4,094	4,200	4,300	4,300	4,300	4,300
D.1.9. Strategy: KIDNEY HEALTH CARE							
Output (Volume):							
Number of Kidney Health Clients Provided Services	18,969	18,578	19,250	19,250	19,250	19,250	19,250
D.1.11. Strategy: COMMUNITY PRIMARY CARE SERVICES							
Output (Volume):							
Number of Primary Health Care Eligible Patients Provided Access to Primary Care Services	102,135	101,302	100,000	100,000	100,000	108,000	108,000
D.1.12. Strategy: ABSTINENCE EDUCATION							
Output (Volume):							
Number of Persons Served in Abstinence Education Programs	5,612	10,226	9,000	9,000	9,000	48,000	48,000
D.2.1. Strategy: COMMUNITY MENTAL HEALTH SVCS-ADULTS							
Output (Volume):							
Average Monthly Number of Adults Receiving Community Mental Health Services	77,460	86,800	88,436	181,513	181,513	93,077	93,077

HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Efficiencies:							
Average Monthly Cost Per Adult Receiving Community Mental Health Services	420	435.5	400	400	400	400	400
D.2.2. Strategy: COMMUNITY MENTAL HLTH SVCS-CHILDREN							
Output (Volume):							
Average Monthly Number of Children Receiving Community Mental Health Services	22,638	27,990	28,701	58,607.62	58,607.62	29,907	29,907
D.2.3. Strategy: COMMUNITY MENTAL HEALTH CRISIS SVCS							
Output (Volume):							
Number of Persons Receiving Crisis Residential Services Per Year Funded by GR	24,400	25,315	25,000	25,000	25,000	25,000	25,000
Number of Persons Receiving Crisis Outpatient Services Per Year Funded by GR	84,606	92,561	90,000	90,000	90,000	90,000	90,000
Efficiencies:							
Average Amount of GR Spent Per Person for Crisis Residential Services	2,755.75	2,485.5	2,800	2,800	2,800	2,800	2,800
Average Amount of GR Spent Per Person for Crisis Outpatient Services	553	380.75	600	600	600	600	600
D.2.4. Strategy: SUBSTANCE ABUSE SERVICES							
Output (Volume):							
Average Monthly Number of Youth Served in Substance Abuse Prevention Programs	134,918.25	142,801	155,000	155,000	155,000	155,000	155,000
Average Monthly Number of Youth Served in Treatment Programs for Substance Abuse	1,200	1,160	1,200	1,200	1,200	1,200	1,200
Average Monthly Number of Adults Served in Substance Abuse Intervention Programs	6,715.25	7,451	7,400	7,400	7,400	7,400	7,400
Average Monthly Number of Youth Served in Substance Abuse Intervention Programs	485.75	639	600	600	600	600	600
Average Monthly Number of Adults Served in Treatment Programs for Substance Abuse	8,996.08	9,611	10,500	10,500	10,500	10,500	10,500
E. Goal: ENCOURAGE SELF-SUFFICIENCY							
Outcome (Results/Impact):							
Percentage of Eligible WIC Population Served	55%	43.3%	55%	55%	55%	55%	55%
E.1.1. Strategy: TANF (CASH ASSISTANCE) GRANTS							
Output (Volume):							
Average Number of TANF Basic Cash Assistance Recipients Per Month	58,641	53,463	50,311	48,740	49,706	50,814	51,322
Average Number of State Two-Parent Cash Assistance Program Recipients Per Month	2,474	2,202	2,077	2,039	2,079	2,098	2,119

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Efficiencies:							
Average Monthly Grant: Temporary Assistance for Needy Families (TANF) Basic Cash Assistance	74.37	75.59	76.43	77.31	78.2	78.36	80.24
Average Monthly Grant: State Two-Parent Cash Assistance Program	76.06	77.58	78.66	79.25	80.19	80.67	82.71
E.1.2. Strategy: PROVIDE WIC SERVICES							
Output (Volume):							
Number of WIC Participants Provided Nutritious Supplemental Food	958,644	745,204.25	798,071	770,138	750,884	775,000	775,000
Explanatory:							
WIC Breastfeeding Initiation Rate	86.6	83.3	85.6	85.6	85.6	86	86
F. Goal: COMMUNITY & IL SVCS & COORDINATION							
F.1.2. Strategy: NON-MEDICAID SERVICES							
Output (Volume):							
Average Number of Individuals Served Per Month: Non Medicaid Community Care (XX/GR)	31,717	34,445	32,985	32,985	32,985	32,985	32,985
Explanatory:							
Average Number of Individuals Receiving Non-Medicaid Community Services and Supports (XX)	21,457	21,820	18,469	NA	NA	18,469	18,469
Number of Individuals Receiving Services at the End of the Fiscal Year: Non Medicaid Community Care (XX / GR)	21,457	34,160	31,710	NA	NA	31,710	31,710
F.1.3. Strategy: NON-MEDICAID IDD COMMUNITY SVCS							
Output (Volume):							
Average Monthly Number of Individuals with Intellectual and Developmental Disabilities Receiving Community Services	2,331	5,156	4,916	4,916	4,916	4,942	4,942
Efficiencies:							
Average Monthly Cost Per Individual with Intellectual and Developmental Disabilities Receiving Community Services	477.26	528.9	576.28	576.28	576.28	560.24	560.24
Explanatory:							
Number of Individuals with Intellectual and Developmental Disabilities Receiving Community Services at the End of the Fiscal Year	5,743	4,959	8,077	8,077	8,077	4,893	4,893
F.2.1. Strategy: INDEPENDENT LIVING SERVICES							
Output (Volume):							
Number of People Receiving Services from Centers for Independent Living	6,391	5,371	6,391	6,391	6,391	6,391	6,391
Number of People Receiving HHSC Contracted Independent Living Services	1,460	1,776	1,460	1,784	1,784	1,784	1,784

HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Efficiencies:							
Average Cost Per Person Receiving HHSC Contracted Independent Living Services	702.72	496	802.32	656.5	656.5	477	477
F.2.2. Strategy: BEST PROGRAM							
Output (Volume):							
Number of Individuals Receiving Treatment Services in BEST Program	110	96	112	112	112	112	112
Number of Individuals Receiving Screening Services in the BEST Program	3,020	3,055	3,020	3,020	3,020	3,020	3,020
F.2.3. Strategy: COMPREHENSIVE REHABILITATION (CRS)							
Output (Volume):							
Average Monthly Number of People Receiving Comprehensive Rehabilitation Services	545	478	506	506	506	506	506
Efficiencies:							
Average Monthly Cost Per CRS Consumer	2,174	3,890	3,962	3,962	3,962	3,962	3,962
Explanatory:							
Number of People Receiving Comprehensive Rehabilitation Services Per Year	909	765	735	735	735	735	735
F.2.4. Strategy: DEAF AND HARD OF HEARING SERVICES							
Output (Volume):							
Number Receiving Communication Access Services	35,274	35,000	35,000	35,000	35,000	35,000	35,000
Number of Consumers Educated and Interpreters Trained	2,610	2,758	2,375	2,600	2,600	2,600	2,600
Number of Interpreter Certificates Issued	1,780	1,952	1,765	1,765	1,765	1,765	1,765
Number of Equipment/Service Vouchers Issued	17,921	19,715	20,000	20,000	20,000	20,000	20,000
F.3.1. Strategy: FAMILY VIOLENCE SERVICES							
Output (Volume):							
Number of Persons Served by Family Violence Programs/Shelters	68,811	71,500	71,500	71,500	71,500	71,500	71,500
Efficiencies:							
Health and Human Services Average Cost Per Person Receiving Services through the Family Violence Program	238.38	238.98	286	286	286	286	286
G. Goal: FACILITIES							
G.1.1. Strategy: STATE SUPPORTED LIVING CENTERS							
Output (Volume):							
Average Monthly Number of State Supported Living Center Campus Residents	3,026	2,962	2,906	2,846	2,799	2,848	2,790
Number of Unfounded Abuse/Neglect/Exploitation Allegations Against State Supported Living Center Staff As Reported by Victims	2,804	2,817	2,804	2,804	2,804	2,804	2,804

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Number of Confirmed Abuse/Neglect/Exploitation Incidents at State Supported Living Centers	311	309	311	311	311	311	311
Efficiencies:							
Average Monthly Cost Per State Supported Living Center or State Center Resident	19,879.67	19,526.12	19,514.59	20,322	20,663	20,050.46	20,425.6
G.2.1. Strategy: MENTAL HEALTH STATE HOSPITALS							
Output (Volume):							
Average Daily Census of State Mental Health Facilities	2,161	2,109	2,156	1,897	1,827	1,897	1,827
Efficiencies:							
Average Daily Facility Cost Per Occupied State Mental Health Facility Bed	482.5	483	530	551	572	551	572
G.2.2. Strategy: MENTAL HEALTH COMMUNITY HOSPITALS							
Output (Volume):							
Average Daily Number of Occupied Mental Health Community Hospital Beds	575.75	648	606	1,283	1,283	606	606
Efficiencies:							
Average Daily Cost Per Occupied Mental Health Community Hospital Bed	509.25	445	508	508	508	508	508
G.3.1. Strategy: OTHER FACILITIES							
Output (Volume):							
Average Number of Outpatient Visits Per Day, Rio Grande State Center Outpatient Clinic	NA	94	92	92	92	92	92
Efficiencies:							
Average Cost Per Outpatient Visit at the Rio Grande State Center Outpatient Clinic	NA	167	171	177	183	177	177
H. Goal: REGULATORY SERVICES							
Outcome (Results/Impact):							
Percent of Facilities Complying with Standards at Time of Inspection for Licensure and/or Medicare/Medicaid Certification	36.42%	73%	33.26%	33.26%	33.26%	73%	73%
Percent of Investigations with a High Risk Finding	18.8%	16.12%	16.8%	16.69%	16.69%	16.8%	16.8%
H.1.1. Strategy: FACILITY/COMMUNITY-BASED REGULATION							
Output (Volume):							
Total Dollar Amount Collected from Fines	9,195,173	7,914,800.65	7,800,000	7,800,000	7,800,000	7,800,000	7,800,000
Number of Completed Investigations in Facility Settings	20,599	22,989	24,809	24,809	24,809	24,809	24,809
Efficiencies:							
APS Daily Caseload Per Worker (Facility Investigations)	17.9	10.82	7	7	7	7	7
H.2.1. Strategy: CHILD CARE REGULATION							
Output (Volume):							
Number of Child Care Facility Inspections	39,197	36,748	36,962	36,962	36,962	36,962	36,962

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
H.3.1. Strategy: HEALTH CARE PROFESSIONALS & OTHER							
Output (Volume):							
Number of Licenses Issued or Renewed Per Year: Nursing Facility Administrators	1,130	1,247	1,130	1,130	1,130	1,247	1,247
I. Goal: PGM ELG DETERMINATION & ENROLLMENT							
I.1.1. Strategy: INTEGRATED ELIGIBILITY & ENROLLMENT							
Output (Volume):							
Average Monthly Number of Eligibility Determinations	964,500	956,302.25	960,000	965,000	975,000	965,000	975,000
Efficiencies:							
Average Cost Per Eligibility Determination	38.64	34.23	38.45	39.39	40.16	39.39	40.16
Explanatory:							
Total Value of Supplemental Nutrition Assistance Program (SNAP) Benefits Distributed	5,359,708,353	6,010,597,573.14	5,127,417,807.9	5,219,713,370.97	5,313,666,500	5,219,713,371	5,313,666,500
I.2.1. Strategy: LONG-TERM CARE INTAKE & ACCESS							
Output (Volume):							
Average Monthly Number of Individuals with Intellectual and Developmental Disabilities Receiving Assessment and Service Coordination Including Home and Community Based Services	35,000	35,043.42	35,815	NA	NA	35,429	35,429
J. Goal: DISABILITY DETERMINATION							
Outcome (Results/Impact):							
Percent of Case Decisions That Are Accurate	95%	93.2%	93%	93%	93%	96%	96%
J.1.1. Strategy: DISABILITY DETERMINATION SVCS (DDS)							
Output (Volume):							
Number of Disability Cases Determined	332,200	327,822	322,050	315,000	315,000	315,000	315,000
Efficiencies:							
Cost Per Disability Case Determination	279	279	300	330	330	279	279
K. Goal: OFFICE OF INSPECTOR GENERAL							
K.1.1. Strategy: OFFICE OF INSPECTOR GENERAL							
Output (Volume):							
Number of Medicaid Provider and Recipient Investigations Completed	19,406	18,240	19,175	19,175	19,175	19,175	19,175
Number of Audits and Reviews Performed	41	40	40	40	40	40	40
Total Dollars Recovered (Millions)	98	115.46	90	90	90	90	90
Total Amount of Medicaid Overpayments Recovered in Collaboration with Special Investigation Units Operated by Managed Care Organization Units	0	0	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000
Average Number of Clients in the Inspector General Lock-in Program	1,052	1,222	1,222	NA	NA	1,222	1,222

HEALTH AND HUMAN SERVICES COMMISSION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Total Dollars Identified for Recovery from Overpayments Identified During an OIG Investigation, Audit, Inspection, or Review	87.1	291.2	105	NA	NA	105	105
K.1.2. Strategy: OIG ADMINISTRATIVE SUPPORT							
Output (Volume):							
Number of Internal Trainings Presented by OIG Staff	100	142	121	NA	NA	121	121
M. Goal: TEXAS CIVIL COMMITMENT OFFICE							
M.1.1. Strategy: TEXAS CIVIL COMMITMENT OFFICE							
Output (Volume):							
Number of Sex Offenders Provided Treatment and Supervision	287	319	370	374	375	374	375
Efficiencies:							
Average Cost Per Sex Offender for Treatment and Supervision	49,113	44,012	46,452	44,233	44,115	44,233	44,115
Explanatory:							
Number of New Civil Commitments	41	29	34	34	34	34	34

RETIREMENT AND GROUP INSURANCE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 560,095,911	\$ 558,987,588	\$ 593,658,282	\$ 647,213,338	\$ 648,685,502	\$ 594,966,512	\$ 605,459,772
General Revenue Dedicated Accounts	\$ 9,222,062	\$ 9,203,593	\$ 8,164,523	\$ 9,103,097	\$ 9,067,504	\$ 8,247,428	\$ 8,333,608
Federal Funds	\$ 270,734,446	\$ 270,176,778	\$ 274,647,088	\$ 312,220,152	\$ 310,217,292	\$ 285,814,810	\$ 288,316,511
Other Special State Funds	\$ 478,911	\$ 477,924	\$ 411,857	\$ 462,376	\$ 461,209	\$ 416,582	\$ 421,495
Total, Method of Financing	<u>\$ 840,531,330</u>	<u>\$ 838,845,883</u>	<u>\$ 876,881,750</u>	<u>\$ 968,998,963</u>	<u>\$ 968,431,507</u>	<u>\$ 889,445,332</u>	<u>\$ 902,531,386</u>
Items of Appropriation:							
A. Goal: EMPLOYEES RETIREMENT SYSTEM							
A.1.1. Strategy: RETIREMENT CONTRIBUTIONS							
Retirement Contributions. Estimated.	\$ 208,405,243	\$ 206,669,228	\$ 214,458,230	\$ 300,544,304	\$ 300,544,306	\$ 215,530,519	\$ 216,608,173

RETIREMENT AND GROUP INSURANCE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.1.2. Strategy: GROUP INSURANCE Group Insurance Contributions. Estimated.	<u>632,126,087</u>	<u>632,176,655</u>	<u>662,423,520</u>	<u>668,454,659</u>	<u>667,887,201</u>	<u>673,914,813</u>	<u>685,923,213</u>
Total, Goal A: EMPLOYEES RETIREMENT SYSTEM	<u>\$ 840,531,330</u>	<u>\$ 838,845,883</u>	<u>\$ 876,881,750</u>	<u>\$ 968,998,963</u>	<u>\$ 968,431,507</u>	<u>\$ 889,445,332</u>	<u>\$ 902,531,386</u>
Grand Total, RETIREMENT AND GROUP INSURANCE	<u>\$ 840,531,330</u>	<u>\$ 838,845,883</u>	<u>\$ 876,881,750</u>	<u>\$ 968,998,963</u>	<u>\$ 968,431,507</u>	<u>\$ 889,445,332</u>	<u>\$ 902,531,386</u>

SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 115,106,514	\$ 114,888,299	\$ 120,268,541	\$ 118,957,772	\$ 119,687,473	\$ 118,957,772	\$ 119,687,473
General Revenue Dedicated Accounts	\$ 2,430,610	\$ 2,421,484	\$ 2,454,092	\$ 2,457,288	\$ 2,461,862	\$ 2,457,288	\$ 2,461,862
Federal Funds	\$ 60,574,183	\$ 60,441,925	\$ 61,105,092	\$ 62,825,871	\$ 62,582,758	\$ 62,825,871	\$ 62,582,758
Other Special State Funds	<u>\$ 110,568</u>	<u>\$ 109,891</u>	<u>\$ 109,845</u>	<u>\$ 109,846</u>	<u>\$ 109,931</u>	<u>\$ 109,846</u>	<u>\$ 109,931</u>
Total, Method of Financing	<u>\$ 178,221,875</u>	<u>\$ 177,861,599</u>	<u>\$ 183,937,570</u>	<u>\$ 184,350,777</u>	<u>\$ 184,842,024</u>	<u>\$ 184,350,777</u>	<u>\$ 184,842,024</u>
Items of Appropriation:							
A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT							
Comptroller - Social Security.							
A.1.1. Strategy: STATE MATCH – EMPLOYER State Match – Employer. Estimated.	\$ 173,454,569	\$ 174,062,040	\$ 180,669,950	\$ 181,573,300	\$ 182,481,167	\$ 181,573,300	\$ 182,481,167
A.1.2. Strategy: BENEFIT REPLACEMENT PAY Benefit Replacement Pay. Estimated.	<u>4,767,306</u>	<u>3,799,559</u>	<u>3,267,620</u>	<u>2,777,477</u>	<u>2,360,857</u>	<u>2,777,477</u>	<u>2,360,857</u>
Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT	<u>\$ 178,221,875</u>	<u>\$ 177,861,599</u>	<u>\$ 183,937,570</u>	<u>\$ 184,350,777</u>	<u>\$ 184,842,024</u>	<u>\$ 184,350,777</u>	<u>\$ 184,842,024</u>
Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY	<u>\$ 178,221,875</u>	<u>\$ 177,861,599</u>	<u>\$ 183,937,570</u>	<u>\$ 184,350,777</u>	<u>\$ 184,842,024</u>	<u>\$ 184,350,777</u>	<u>\$ 184,842,024</u>

BOND DEBT SERVICE PAYMENTS

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 23,046,532	\$ 22,442,862	\$ 23,260,588	\$ 25,086,558	\$ 21,210,713	\$ 22,101,601	\$ 18,225,756
Federal Funds							
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 970,851	\$ 970,331	\$ 970,331	\$ 0	\$ 0	\$ 0	\$ 0
Federal Funds	<u>2,361,154</u>	<u>2,361,154</u>	<u>2,361,154</u>	<u>0</u>	<u>0</u>	<u>2,361,154</u>	<u>2,361,154</u>
Subtotal, Federal Funds	\$ 3,332,005	\$ 3,331,485	\$ 3,331,485	\$ 0	\$ 0	\$ 2,361,154	\$ 2,361,154
Other Funds							
Current Fund Balance	\$ 2,238	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
MH Collections for Patient Support and Maintenance Account No. 8031	470,963	470,963	470,963	0	0	470,963	470,963
MH Appropriated Receipts Account No. 8033	15,828	15,828	15,828	0	0	15,828	15,828
ID Collections for Patient Support and Maintenance Account No. 8095	120,063	120,063	120,063	0	0	120,063	120,063
ID Appropriated Receipts Account No. 8096	<u>16,949</u>	<u>16,949</u>	<u>16,949</u>	<u>0</u>	<u>0</u>	<u>16,949</u>	<u>16,949</u>
Subtotal, Other Funds	\$ <u>626,041</u>	\$ <u>623,803</u>	\$ <u>623,803</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>623,803</u>	\$ <u>623,803</u>
Total, Method of Financing	\$ <u>27,004,578</u>	\$ <u>26,398,150</u>	\$ <u>27,215,876</u>	\$ <u>25,086,558</u>	\$ <u>21,210,713</u>	\$ <u>25,086,558</u>	\$ <u>21,210,713</u>
Items of Appropriation:							
A. Goal: FINANCE CAPITAL PROJECTS							
A.1.1. Strategy: BOND DEBT SERVICE	\$ 27,004,578	\$ 26,398,150	\$ 27,215,876	\$ 25,086,558	\$ 21,210,713	\$ 25,086,558	\$ 21,210,713
To Texas Public Finance Authority for Pmt of Bond Debt Svc.							& UB
Grand Total, BOND DEBT SERVICE PAYMENTS	\$ <u>27,004,578</u>	\$ <u>26,398,150</u>	\$ <u>27,215,876</u>	\$ <u>25,086,558</u>	\$ <u>21,210,713</u>	\$ <u>25,086,558</u>	\$ <u>21,210,713</u>

LEASE PAYMENTS

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing: General Revenue Fund	\$ 17,916	\$ 479,566	\$ 70,598	\$ 7,606,600	\$ 16,752,394	\$ 7,606,600	\$ 16,752,394
Total, Method of Financing	<u>\$ 17,916</u>	<u>\$ 479,566</u>	<u>\$ 70,598</u>	<u>\$ 7,606,600</u>	<u>\$ 16,752,394</u>	<u>\$ 7,606,600</u>	<u>\$ 16,752,394</u>
Items of Appropriation: A. Goal: FINANCE CAPITAL PROJECTS A.1.1. Strategy: LEASE PAYMENTS To TFC for Payment to TPFA.	\$ 17,916	\$ 479,566	\$ 70,598	\$ 7,606,600	\$ 16,752,394	\$ 7,606,600	\$ 16,752,394
Grand Total, LEASE PAYMENTS	<u>\$ 17,916</u>	<u>\$ 479,566</u>	<u>\$ 70,598</u>	<u>\$ 7,606,600</u>	<u>\$ 16,752,394</u>	<u>\$ 7,606,600</u>	<u>\$ 16,752,394</u>

**SUMMARY - ARTICLE II
HEALTH AND HUMAN SERVICES
(General Revenue)**

	Expended <u>2017</u>	Estimated <u>2018</u>	Budgeted <u>2019</u>	Requested		Recommended	
				<u>2020</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>
Department of Family and Protective Services	\$ 1,082,663,941	\$ 1,180,461,692	\$ 1,209,063,195	\$ 1,383,824,746	\$ 1,423,228,475	\$ 1,202,453,464	\$ 1,219,193,067
Department of State Health Services	647,449,315	238,926,069	236,688,824	324,160,495	295,439,147	241,171,552	240,267,249
Health and Human Services Commission	<u>14,705,190,987</u>	<u>15,295,824,988</u>	<u>15,121,307,105</u>	<u>15,931,893,147</u>	<u>17,115,333,512</u>	<u>14,534,183,823</u>	<u>14,665,912,984</u>
Subtotal, Health and Human Services	\$ 16,435,304,243	\$ 16,715,212,749	\$ 16,567,059,124	\$ 17,639,878,388	\$ 18,834,001,134	\$ 15,977,808,839	\$ 16,125,373,300
Retirement and Group Insurance	560,095,911	558,987,588	593,658,282	647,213,338	648,685,502	594,966,512	605,459,772
Social Security and Benefit Replacement Pay	<u>115,106,514</u>	<u>114,888,299</u>	<u>120,268,541</u>	<u>118,957,772</u>	<u>119,687,473</u>	<u>118,957,772</u>	<u>119,687,473</u>
Subtotal, Employee Benefits	\$ 675,202,425	\$ 673,875,887	\$ 713,926,823	\$ 766,171,110	\$ 768,372,975	\$ 713,924,284	\$ 725,147,245
Bond Debt Service Payments	23,046,532	22,442,862	23,260,588	25,086,558	21,210,713	22,101,601	18,225,756
Lease Payments	<u>17,916</u>	<u>479,566</u>	<u>70,598</u>	<u>7,606,600</u>	<u>16,752,394</u>	<u>7,606,600</u>	<u>16,752,394</u>
Subtotal, Debt Service	\$ 23,064,448	\$ 22,922,428	\$ 23,331,186	\$ 32,693,158	\$ 37,963,107	\$ 29,708,201	\$ 34,978,150
TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES	<u>\$ 17,133,571,116</u>	<u>\$ 17,412,011,064</u>	<u>\$ 17,304,317,133</u>	<u>\$ 18,438,742,656</u>	<u>\$ 19,640,337,216</u>	<u>\$ 16,721,441,324</u>	<u>\$ 16,885,498,695</u>

**SUMMARY - ARTICLE II
HEALTH AND HUMAN SERVICES
(General Revenue-Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Department of Family and Protective Services	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701
Department of State Health Services	393,202,415	163,937,498	172,256,602	163,869,852	163,869,834	160,419,551	159,139,523
Health and Human Services Commission	<u>111,705,009</u>	<u>109,507,335</u>	<u>87,561,176</u>	<u>101,211,819</u>	<u>91,732,401</u>	<u>81,608,351</u>	<u>81,608,351</u>
Subtotal, Health and Human Services	\$ 510,593,125	\$ 279,130,535	\$ 265,503,479	\$ 270,767,373	\$ 261,287,936	\$ 247,713,604	\$ 246,433,575
Retirement and Group Insurance	9,222,062	9,203,593	8,164,523	9,103,097	9,067,504	8,247,428	8,333,608
Social Security and Benefit Replacement Pay	<u>2,430,610</u>	<u>2,421,484</u>	<u>2,454,092</u>	<u>2,457,288</u>	<u>2,461,862</u>	<u>2,457,288</u>	<u>2,461,862</u>
Subtotal, Employee Benefits	\$ <u>11,652,672</u>	\$ <u>11,625,077</u>	\$ <u>10,618,615</u>	\$ <u>11,560,385</u>	\$ <u>11,529,366</u>	\$ <u>10,704,716</u>	\$ <u>10,795,470</u>
TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES	<u>\$ 522,245,797</u>	<u>\$ 290,755,612</u>	<u>\$ 276,122,094</u>	<u>\$ 282,327,758</u>	<u>\$ 272,817,302</u>	<u>\$ 258,418,320</u>	<u>\$ 257,229,045</u>

**SUMMARY - ARTICLE II
HEALTH AND HUMAN SERVICES
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Department of Family and Protective Services	\$ 830,905,073	\$ 869,872,017	\$ 890,875,335	\$ 905,116,798	\$ 911,807,555	\$ 919,463,783	\$ 935,250,713
Department of State Health Services	788,813,502	369,217,526	290,862,964	290,835,959	290,835,959	293,176,496	293,176,497
Health and Human Services Commission	<u>20,292,186,064</u>	<u>21,309,683,331</u>	<u>22,300,752,112</u>	<u>23,625,217,721</u>	<u>25,072,088,507</u>	<u>22,793,059,958</u>	<u>23,627,924,672</u>
Subtotal, Health and Human Services	\$ 21,911,904,639	\$ 22,548,772,874	\$ 23,482,490,411	\$ 24,821,170,478	\$ 26,274,732,021	\$ 24,005,700,237	\$ 24,856,351,882
Retirement and Group Insurance	270,734,446	270,176,778	274,647,088	312,220,152	310,217,292	285,814,810	288,316,511
Social Security and Benefit Replacement Pay	<u>60,574,183</u>	<u>60,441,925</u>	<u>61,105,092</u>	<u>62,825,871</u>	<u>62,582,758</u>	<u>62,825,871</u>	<u>62,582,758</u>
Subtotal, Employee Benefits	\$ 331,308,629	\$ 330,618,703	\$ 335,752,180	\$ 375,046,023	\$ 372,800,050	\$ 348,640,681	\$ 350,899,269
Bond Debt Service Payments	<u>3,332,005</u>	<u>3,331,485</u>	<u>3,331,485</u>	<u>0</u>	<u>0</u>	<u>2,361,154</u>	<u>2,361,154</u>
Subtotal, Debt Service	\$ 3,332,005	\$ 3,331,485	\$ 3,331,485	\$ 0	\$ 0	\$ 2,361,154	\$ 2,361,154
TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES	<u>\$ 22,246,545,273</u>	<u>\$ 22,882,723,062</u>	<u>\$ 23,821,574,076</u>	<u>\$ 25,196,216,501</u>	<u>\$ 26,647,532,071</u>	<u>\$ 24,356,702,072</u>	<u>\$ 25,209,612,305</u>

**SUMMARY - ARTICLE II
HEALTH AND HUMAN SERVICES
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Department of Family and Protective Services	\$ 8,553,685	\$ 6,699,044	\$ 6,748,848	\$ 6,803,040	\$ 6,803,040	\$ 6,593,379	\$ 6,593,379
Department of State Health Services	241,970,597	103,474,362	112,840,265	101,589,536	101,589,536	104,668,752	105,948,765
Health and Human Services Commission	<u>591,205,090</u>	<u>1,078,914,620</u>	<u>1,077,905,632</u>	<u>1,090,007,454</u>	<u>819,133,565</u>	<u>841,239,065</u>	<u>840,749,963</u>
Subtotal, Health and Human Services	\$ 841,729,372	\$ 1,189,088,026	\$ 1,197,494,745	\$ 1,198,400,030	\$ 927,526,141	\$ 952,501,196	\$ 953,292,107
Retirement and Group Insurance	478,911	477,924	411,857	462,376	461,209	416,582	421,495
Social Security and Benefit Replacement Pay	<u>110,568</u>	<u>109,891</u>	<u>109,845</u>	<u>109,846</u>	<u>109,931</u>	<u>109,846</u>	<u>109,931</u>
Subtotal, Employee Benefits	\$ 589,479	\$ 587,815	\$ 521,702	\$ 572,222	\$ 571,140	\$ 526,428	\$ 531,426
Bond Debt Service Payments	<u>626,041</u>	<u>623,803</u>	<u>623,803</u>	<u>0</u>	<u>0</u>	<u>623,803</u>	<u>623,803</u>
Subtotal, Debt Service	\$ 626,041	\$ 623,803	\$ 623,803	\$ 0	\$ 0	\$ 623,803	\$ 623,803
Less Interagency Contracts	<u>\$ 491,625,443</u>	<u>\$ 393,570,957</u>	<u>\$ 398,662,377</u>	<u>\$ 393,158,369</u>	<u>\$ 393,648,220</u>	<u>\$ 386,312,587</u>	<u>\$ 386,783,036</u>
TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES	<u>\$ 351,319,449</u>	<u>\$ 796,728,687</u>	<u>\$ 799,977,873</u>	<u>\$ 805,813,883</u>	<u>\$ 534,449,061</u>	<u>\$ 567,338,840</u>	<u>\$ 567,664,300</u>

**SUMMARY - ARTICLE II
HEALTH AND HUMAN SERVICES
(All Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Department of Family and Protective Services	\$ 1,927,808,400	\$ 2,062,718,455	\$ 2,112,373,079	\$ 2,301,430,286	\$ 2,347,524,771	\$ 2,134,196,328	\$ 2,166,722,860
Department of State Health Services	2,071,435,829	875,555,455	812,648,655	880,455,842	851,734,476	799,436,351	798,532,034
Health and Human Services Commission	<u>35,700,287,150</u>	<u>37,793,930,274</u>	<u>38,587,526,025</u>	<u>40,748,330,141</u>	<u>43,098,287,985</u>	<u>38,250,091,197</u>	<u>39,216,195,970</u>
Subtotal, Health and Human Services	\$ 39,699,531,379	\$ 40,732,204,184	\$ 41,512,547,759	\$ 43,930,216,269	\$ 46,297,547,232	\$ 41,183,723,876	\$ 42,181,450,864
Retirement and Group Insurance	840,531,330	838,845,883	876,881,750	968,998,963	968,431,507	889,445,332	902,531,386
Social Security and Benefit Replacement Pay	<u>178,221,875</u>	<u>177,861,599</u>	<u>183,937,570</u>	<u>184,350,777</u>	<u>184,842,024</u>	<u>184,350,777</u>	<u>184,842,024</u>
Subtotal, Employee Benefits	\$ 1,018,753,205	\$ 1,016,707,482	\$ 1,060,819,320	\$ 1,153,349,740	\$ 1,153,273,531	\$ 1,073,796,109	\$ 1,087,373,410
Bond Debt Service Payments	27,004,578	26,398,150	27,215,876	25,086,558	21,210,713	25,086,558	21,210,713
Lease Payments	<u>17,916</u>	<u>479,566</u>	<u>70,598</u>	<u>7,606,600</u>	<u>16,752,394</u>	<u>7,606,600</u>	<u>16,752,394</u>
Subtotal, Debt Service	\$ 27,022,494	\$ 26,877,716	\$ 27,286,474	\$ 32,693,158	\$ 37,963,107	\$ 32,693,158	\$ 37,963,107
Less Interagency Contracts	<u>\$ 491,625,443</u>	<u>\$ 393,570,957</u>	<u>\$ 398,662,377</u>	<u>\$ 393,158,369</u>	<u>\$ 393,648,220</u>	<u>\$ 386,312,587</u>	<u>\$ 386,783,036</u>
TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES	<u>\$ 40,253,681,635</u>	<u>\$ 41,382,218,425</u>	<u>\$ 42,201,991,176</u>	<u>\$ 44,723,100,798</u>	<u>\$ 47,095,135,650</u>	<u>\$ 41,903,900,556</u>	<u>\$ 42,920,004,345</u>
Number of Full-Time-Equivalents (FTE)	52,583.8	50,602.5	55,445.4	57,058.2	57,663.7	53,378.0	53,512.0

ARTICLE III - EDUCATION

LEGISLATIVE BUDGET RECOMMENDATIONS

For the Fiscal Years Ending August 31, 2020 and 2021

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TEXAS EDUCATION AGENCY

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 250,081,038	\$ 179,295,603	\$ 171,724,606	\$ 277,321,194	\$ 171,864,184	\$ 174,627,369	\$ 172,627,359
Available School Fund No. 002, estimated	1,921,002,950	1,047,600,000	2,441,500,000	900,425,282	1,828,237,732	1,246,500,000	2,344,900,000
Technology and Instructional Materials Fund No. 003	334,196,627	1,260,424,312	12,270,954	1,260,424,313	12,270,953	1,093,701,159	12,270,954
Foundation School Fund No. 193, estimated	14,723,172,629	15,548,559,860	13,138,919,683	14,012,342,318	11,951,567,845	14,271,432,007	12,592,132,006
Certification and Assessment Fees (General Revenue Fund)	26,925,749	28,063,223	28,063,223	28,063,224	28,063,222	28,063,223	28,063,223
Lottery Proceeds, estimated	1,272,239,150	1,384,900,000	1,401,900,000	1,297,000,000	1,316,500,000	1,422,900,000	1,444,300,000
Tax Rate Conversion Account No. 5159	100,000,000	0	0	0	0	0	0
Subtotal, General Revenue Fund	\$ 18,627,618,143	\$ 19,448,842,998	\$ 17,194,378,466	\$ 17,775,576,331	\$ 15,308,503,936	\$ 18,237,223,758	\$ 16,594,293,542
<u>Federal Funds</u>							
Federal Education Fund	\$ 2,924,007,997	\$ 3,195,989,253	\$ 3,254,158,030	\$ 3,158,329,335	\$ 3,158,329,308	\$ 3,158,329,335	\$ 3,158,329,308
School Nutrition Programs Fund	1,975,451,914	1,960,871,527	2,066,693,113	2,156,303,851	2,209,425,209	2,156,303,851	2,209,425,209
Federal Funds	7,767,324	7,153,501	9,532,113	8,342,808	8,342,806	8,342,808	8,342,806
Subtotal, Federal Funds	\$ 4,907,227,235	\$ 5,164,014,281	\$ 5,330,383,256	\$ 5,322,975,994	\$ 5,376,097,323	\$ 5,322,975,994	\$ 5,376,097,323
<u>Other Funds</u>							
Permanent School Fund No. 044	\$ 21,533,962	\$ 30,368,909	\$ 30,368,909	\$ 30,368,910	\$ 30,368,908	\$ 30,368,909	\$ 30,368,909
Property Tax Relief Fund, estimated	1,431,673,780	1,641,100,000	1,790,500,000	1,742,200,000	1,852,000,000	1,734,000,000	1,869,300,000
Economic Stabilization Fund	0	25,000,000	0	0	0	0	0
Appropriated Receipts, estimated	1,728,965,894	2,059,200,000	2,610,000,000	0	0	0	0
Interagency Contracts	17,018,786	15,652,799	12,609,061	14,130,931	14,130,929	14,130,931	14,130,929
License Plate Trust Fund Account No. 0802	325,000	242,000	242,000	242,000	242,000	242,000	242,000
Recapture Payments - Attendance Credits, estimated	0	0	0	3,140,497,643	3,796,646,991	3,236,700,000	3,786,200,000
Subtotal, Other Funds	\$ 3,199,517,422	\$ 3,771,563,708	\$ 4,443,719,970	\$ 4,927,439,484	\$ 5,693,388,828	\$ 5,015,441,840	\$ 5,700,241,838
Total, Method of Financing	\$ 26,734,362,800	\$ 28,384,420,987	\$ 26,968,481,692	\$ 28,025,991,809	\$ 26,377,990,087	\$ 28,575,641,592	\$ 27,670,632,703

TEXAS EDUCATION AGENCY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
This bill pattern represents an estimated 62.7% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	797.4	800.8	885.0	939.0	939.0	933.0	933.0
Schedule of Exempt Positions:							
Commissioner of Education, Group 8	\$220,375	\$234,678	\$234,678	\$234,678	\$234,678	\$234,678	\$234,678
Permanent School Fund Chief Investment Officer	265,475	384,375	384,375	416,401	416,401	384,375	384,375
Items of Appropriation:							
A. Goal: PROVIDE ED SYS LDRSP GUID'CE RES'S							
Provide Education System Leadership, Guidance, and Resources.							
A.1.1. Strategy: FSP - EQUALIZED OPERATIONS Foundation School Program - Equalized Operations.	\$ 20,418,730,786	\$20,960,900,000	\$20,618,500,000	\$20,369,272,965	\$20,065,554,266	\$21,145,450,000	\$21,313,950,000
A.1.2. Strategy: FSP - EQUALIZED FACILITIES Foundation School Program - Equalized Facilities.	570,900,418	544,500,000	596,100,000	545,278,482	503,967,501	594,000,000	552,800,000
A.2.1. Strategy: STATEWIDE EDUCATIONAL PROGRAMS	243,400,153	125,312,118	125,649,654	125,630,437	125,630,437	127,130,437	127,130,437
A.2.2. Strategy: ACHIEVEMENT OF STUDENTS AT RISK Resources for Low-income and Other At-risk Students.	1,530,056,915	1,585,810,560	1,638,115,388	1,589,671,167	1,589,671,165	1,589,671,167	1,589,671,165
A.2.3. Strategy: STUDENTS WITH DISABILITIES Resources for Mentally/Physically Disabled Students.	1,008,375,311	1,095,960,228	1,131,250,236	1,166,105,233	1,116,105,231	1,116,105,233	1,116,105,231
A.2.4. Strategy: SCHOOL IMPROVEMENT & SUPPORT PGMS Grants for School and Program Improvement and Innovation.	145,653,258	322,441,550	283,079,970	257,100,761	257,100,759	257,100,761	257,100,759
Total, Goal A: PROVIDE ED SYS LDRSP GUID'CE RES'S	\$ 23,917,116,841	\$24,634,924,456	\$24,392,695,248	\$24,053,059,045	\$23,658,029,359	\$24,829,457,598	\$24,956,757,592
B. Goal: PROVIDE SYSTEM OVERSIGHT & SUPPORT							
B.1.1. Strategy: ASSESSMENT & ACCOUNTABILITY SYSTEM	\$ 102,453,196	\$ 87,487,884	\$ 79,475,859	\$ 83,191,738	\$ 83,191,737	\$ 83,191,738	\$ 83,191,737
B.2.1. Strategy: TECHNOLOGY/INSTRUCTIONAL MATERIALS Technology and Instructional Materials.	337,381,421	1,283,953,358	10,000,000	1,258,153,358	10,000,000	1,091,430,204	10,000,000
B.2.2. Strategy: HEALTH AND SAFETY	10,618,821	12,509,368	10,809,368	65,309,368	10,809,368	12,246,603	10,246,603
B.2.3. Strategy: CHILD NUTRITION PROGRAMS	1,990,181,503	1,975,489,868	2,081,311,454	2,170,922,192	2,224,043,550	2,170,922,192	2,224,043,550
B.2.4. Strategy: WINDHAM SCHOOL DISTRICT Educational Resources for Prison Inmates.	50,500,000	53,182,720	51,182,720	58,451,744	55,968,750	53,182,720	51,182,720
B.3.1. Strategy: IMPROVING EDUCATOR QUALITY/LDRSP Improving Educator Quality and Leadership.	199,415,699	186,936,074	195,637,315	191,286,695	191,286,694	191,286,695	191,286,694

TEXAS EDUCATION AGENCY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.3.2. Strategy: AGENCY OPERATIONS	53,279,386	70,267,841	68,358,080	68,704,364	68,704,353	67,954,363	67,954,354
B.3.3. Strategy: STATE BOARD FOR EDUCATOR CERT State Board for Educator Certification.	4,457,230	4,273,935	4,273,935	4,273,935	4,273,935	4,273,935	4,273,935
B.3.4. Strategy: CENTRAL ADMINISTRATION	14,935,440	15,862,905	14,871,181	13,807,151	13,807,138	13,807,151	13,807,138
B.3.5. Strategy: INFORMATION SYSTEMS - TECHNOLOGY	36,232,138	40,776,578	41,100,087	40,070,996	39,113,981	39,127,171	39,127,157
B.3.6. Strategy: CERTIFICATION EXAM ADMINISTRATION Educator Certification Exam Services - Estimated and Nontransferable.	17,791,125	18,756,000	18,766,445	18,761,223	18,761,222	18,761,222	18,761,223
Total, Goal B: PROVIDE SYSTEM OVERSIGHT & SUPPORT	<u>\$ 2,817,245,959</u>	<u>\$ 3,749,496,531</u>	<u>\$ 2,575,786,444</u>	<u>\$ 3,972,932,764</u>	<u>\$ 2,719,960,728</u>	<u>\$ 3,746,183,994</u>	<u>\$ 2,713,875,111</u>
Grand Total, TEXAS EDUCATION AGENCY	<u>\$ 26,734,362,800</u>	<u>\$28,384,420,987</u>	<u>\$26,968,481,692</u>	<u>\$28,025,991,809</u>	<u>\$26,377,990,087</u>	<u>\$28,575,641,592</u>	<u>\$27,670,632,703</u>
Supplemental Appropriations Made in Riders:	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,000,000,000	\$ 3,000,000,000
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 67,039,690	\$ 73,661,351	\$ 74,523,840	\$ 76,156,143	\$ 76,719,280	\$ 75,658,558	\$ 76,221,698
Other Personnel Costs	3,256,851	3,556,300	3,658,117	3,903,335	3,937,960	3,721,119	3,755,744
Professional Fees and Services	222,937,667	228,883,136	163,800,663	208,237,222	163,385,832	200,179,767	163,385,833
Fuels and Lubricants	1,332	2,700	2,407	2,386	2,386	2,386	2,386
Consumable Supplies	163,831	227,579	216,116	218,775	219,590	218,775	219,590
Utilities	74,043	171,233	164,152	164,893	164,893	164,893	164,893
Travel	912,140	1,079,567	1,058,521	1,080,745	1,080,744	1,080,745	1,080,744
Rent - Building	1,185,293	1,555,994	1,485,628	1,520,156	1,520,156	1,520,156	1,520,156
Rent - Machine and Other	839,002	1,027,063	1,018,525	1,031,137	1,058,697	1,031,137	1,058,697
Other Operating Expense	148,144,380	479,783,399	19,158,933	464,597,433	17,028,050	391,778,865	16,971,025
Client Services	16,681,076	11,724,834	14,612,180	14,145,452	14,145,452	14,145,452	14,145,452
Grants	26,273,026,377	27,582,747,831	26,688,782,610	27,254,934,132	26,098,727,047	30,886,139,739	30,392,106,485
Capital Expenditures	101,118	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	<u>\$ 26,734,362,800</u>	<u>\$28,384,420,987</u>	<u>\$26,968,481,692</u>	<u>\$28,025,991,809</u>	<u>\$26,377,990,087</u>	<u>\$31,575,641,592</u>	<u>\$30,670,632,703</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 6,287,697	\$ 6,235,321	\$ 6,686,390	\$	\$	\$ 6,719,821	\$ 6,753,420
Group Insurance	13,395,523	13,396,595	14,269,860			14,603,331	14,951,809

TEXAS EDUCATION AGENCY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	5,011,478	5,029,029	5,392,833			5,419,797	5,446,896
Benefits Replacement	88,054	70,179	60,354			51,301	43,606
Subtotal, Employee Benefits	\$ 24,782,752	\$ 24,731,124	\$ 26,409,437	\$	\$	\$ 26,794,250	\$ 27,195,731
<u>Debt Service</u>							
Lease Payments	\$ 258,013	\$ 242,341	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 25,040,765	\$ 24,973,465	\$ 26,409,437	\$	\$	\$ 26,794,250	\$ 27,195,731

Performance Measure Targets

A. Goal: PROVIDE ED SYS LDRSP GUID'CE RES'S

Outcome (Results/Impact):

Four-Year High School Graduation Rate	89.1%	89.2%	89.2%	89.5%	89.5%	89.5%	89.5%
Four-Year Texas Certificate of High School Equivalency Rate	0.5%	0.5%	0.5%	0.4%	0.4%	0.4%	0.4%
Four-Year High School Dropout Rate	6.2%	6.1%	6.1%	5.9%	5.9%	5.9%	5.9%
Four-Year Graduation Rate for African American Students	85.4%	85.4%	85.4%	86%	86%	86%	86%
Four-Year Graduation Rate for Hispanic Students	86.9%	86.7%	86.7%	87.5%	87.5%	87.5%	87.5%
Four-Year Graduation Rate for White Students	93.4%	93.6%	93.6%	93.6%	93.6%	93.6%	93.6%
Four-Year Graduation Rate for Asian American Students	95.7%	95.6%	95.6%	95.8%	96%	95.8%	96%
Four-Year Graduation Rate for American Indian Students	87.4%	86.3%	86.3%	86.3%	86.3%	86.3%	86.3%
Four-Year Graduation Rate for Pacific Islander Students	88%	88.7%	88.7%	88.7%	88.7%	88.7%	88.7%
Four-Year Graduation Rate for Economically Disadvantaged Students	86%	85.8%	85.8%	86.5%	86.5%	86.5%	86.5%
Percent of Students Graduating with the Distinguished Level of Achievement	13.68%	74%	76%	62%	64%	62%	64%
Percent of Students Graduating Under the Foundation High School Program with an Endorsement	57.31%	82%	84%	91%	93%	91%	93%
Percent of Students with Disabilities Who Graduate High School	79%	79.5%	80%	89.5%	89.5%	89.5%	89.5%
Percent of Eligible Students Taking Advanced Placement/International Baccalaureate Exams	25.5%	23.9%	24.1%	24.6%	25.1%	24.6%	25.1%
Percent of AP/IB Exams Taken on Which the Score Qualifies for Potential College Credit or Advanced Placement	45%	47.9%	48.1%	48.83%	49.56%	48.83%	49.56%
Percent of Students Exiting Bilingual/ESL Programs Successfully	83.3%	81%	82%	83%	84%	83%	84%
Percent of Students Retained in Grade 5	0.5%	1.5%	1.3%	0.5%	0.5%	0.5%	0.5%
Percent of Students Retained in Grade 8	0.6%	1.1%	1%	0.6%	0.6%	0.6%	0.6%
Percent of Campuses That Meet All Eligible Indicators in Closing the Gaps	0%	0%	0%	7%	7%	7%	7%

TEXAS EDUCATION AGENCY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
A.1.1. Strategy: FSP - EQUALIZED OPERATIONS							
Output (Volume):							
Total Average Daily Attendance (ADA) - Includes Regular and Charter Schools	4,969,590	5,002,331	5,064,978	5,249,131	5,334,917	5,130,023	5,195,904
Total Average Daily Attendance (ADA) - Open-enrollment Charter Schools Only	250,593	271,781	301,882	331,189	344,284	336,325	363,511
Number of Students Served by Compensatory Education Programs and Services	2,689,018	2,742,798	2,797,654	2,740,071	2,786,738	2,740,071	2,786,738
Explanatory:							
Special Education Full-time Equivalents (FTEs)	121,819	127,234	131,782	125,126	126,906	136,470	141,350
Compensatory Education Student Count	3,315,128	3,475,672	3,543,232	3,483,577	3,536,724	3,616,509	3,688,920
Career and Technical Education Full-time Equivalents (FTEs)	273,768	285,706	301,832	318,919	336,064	318,782	336,886
Bilingual Education/English as a Second Language Average Daily Attendance	877,098	880,147	909,581	988,723	1,023,542	940,514	971,370
Gifted and Talented Average Daily Attendance	235,113	236,550	238,709	245,057	248,805	240,809	243,222
A.1.2. Strategy: FSP - EQUALIZED FACILITIES							
Output (Volume):							
Total Amount of State and Local Funds Allocated for Debt for Facilities (Billions)	6.64	6.97	7.37	8.31	8.81	8.31	8.81
A.2.1. Strategy: STATEWIDE EDUCATIONAL PROGRAMS							
Output (Volume):							
Number of Students Served in Early Childhood School Ready Program	22,020	50,040	51,041	22,020	22,020	22,020	22,020
Number of Students Served in Summer School Programs for Limited English-proficient Students	57,318	59,000	60,000	60,000	61,000	60,000	61,000
A.2.3. Strategy: STUDENTS WITH DISABILITIES							
Output (Volume):							
Number of Students Served by Regional Day Schools for the Deaf	4,859	4,860	4,862	4,865	4,865	4,865	4,865
Number of Students Served by Statewide Programs for the Visually Impaired	9,900	10,000	10,100	10,100	10,100	10,100	10,100
A.2.4. Strategy: SCHOOL IMPROVEMENT & SUPPORT PGMS							
Output (Volume):							
Number of Case-Managed Students Participating in Communities in Schools	87,932	82,000	82,000	85,000	85,000	85,000	85,000
B. Goal: PROVIDE SYSTEM OVERSIGHT & SUPPORT							
Outcome (Results/Impact):							
Percent of All Students Passing All Tests Taken	64.8%	66%	67%	67%	67%	67%	67%
Percent of African-American Students Passing All Tests Taken	52.2%	53%	54%	54%	54%	54%	54%
Percent of Hispanic Students Passing All Tests Taken	58.8%	59%	60%	60%	60%	60%	60%

TEXAS EDUCATION AGENCY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of White Students Passing All Tests Taken	77.6%	80%	81%	81%	81%	81%	81%
Percent of Asian-American Students Passing All Tests Taken	87%	89%	90%	90%	90%	90%	90%
Percent of American Indian Students Passing All Tests Taken	63.9%	66%	67%	67%	67%	67%	67%
Percent of Economically Disadvantaged Students Passing All Tests Taken	54.3%	54%	55%	55%	55%	55%	55%
Percent of Districts Receiving the Lowest Performance Rating	3.7%	8%	7%	7%	7%	7%	7%
Percent of Campuses Receiving the Lowest Performance Rating	4.2%	6%	5%	5%	5%	5%	5%
Percent of Charter Campuses Receiving the Lowest Performance Rating	7.4%	9%	8%	8%	8%	8%	8%
Districts whose performance affords them the highest rating in the accountability rating system	NA	NA	NA	11.5%	12.5%	11.5%	12.5%
Campuses whose performance affords them the highest rating in the accountability rating system	NA	NA	NA	15%	16%	15%	16%
Charter campuses whose performance affords them the highest rating in the accountability rating system	NA	NA	NA	13.5%	14.5%	13.5%	14.5%
Annual Drug Use and Violence Incident Rate on School Campuses, Per 1,000 Students	16.77	15.8	15.8	15.8	15.8	15.8	15.8
Percent of Original Grant Applications Processed Within 90 Days	98.93%	82%	82%	90%	90%	90%	90%
B.2.2. Strategy: HEALTH AND SAFETY							
Output (Volume):							
Number of Students in Disciplinary Alternative Education Programs (DAEPs)	74,432	72,952	70,414	68,301	66,253	68,301	66,253
B.2.3. Strategy: CHILD NUTRITION PROGRAMS							
Output (Volume):							
Average Number of School Lunches Served Daily	3,194,639	3,403,242	3,403,242	3,403,242	3,403,242	3,403,242	3,403,242
Average Number of School Breakfasts Served Daily	1,840,204	1,916,704	1,916,704	1,916,704	1,916,704	1,916,704	1,916,704
B.2.4. Strategy: WINDHAM SCHOOL DISTRICT							
Output (Volume):							
Number of Contact Hours Received by Inmates within the Windham School District	12,360,079	11,670,992	11,670,992	12,615,579	12,615,579	11,917,659	11,917,659
Number of Offenders Earning a Texas Certificate of High School Equivalency or Earning a High School Diploma	5,007	3,730	3,730	4,000	4,000	4,000	4,000
Efficiencies:							
Average Cost Per Contact Hour in the Windham School District	4.51	4.24	4.24	0.17	0.13	4.38	4.38
B.3.2. Strategy: AGENCY OPERATIONS							
Output (Volume):							
Number of LEAs Participating in Interventions Related to Student Assessment Participation	144	90	80	85	80	85	80
Number of Certificates of High School Equivalency Issued	21,289	30,000	33,000	33,363	33,730	33,363	33,730

TEXAS EDUCATION AGENCY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Efficiencies:							
Internal PSF Managers: Performance in Excess of Assigned Benchmark	104.55%	101%	101%	101%	101%	101%	101%
Permanent School Fund (PSF) Investment Expense as a Basis Point of Net Assets	11.15	12	12	12	12	12	12
Explanatory:							
Market Value of the Financial Assets of the Permanent School Fund (PSF) in Billions	34.2	31.9	33.16	34.8	36.1	34.8	36.1

SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 15,137,509	\$ 15,706,623	\$ 15,805,381	\$ 19,104,509	\$ 18,176,009	\$ 15,770,041	\$ 15,595,042
Federal Funds	\$ 5,894,417	\$ 1,980,340	\$ 1,980,340	\$ 2,215,920	\$ 2,215,920	\$ 2,016,520	\$ 2,016,520
<u>Other Funds</u>							
Appropriated Receipts	\$ 3,123,149	\$ 1,709,318	\$ 1,677,501	\$ 1,612,700	\$ 1,612,700	\$ 1,612,700	\$ 1,612,700
Interagency Contracts	1,331,210	4,070,971	4,070,971	4,178,058	4,178,058	4,003,058	4,003,058
Governor's Disaster/Deficiency/Emergency Grant	0	200,000	0	0	0	0	0
Subtotal, Other Funds	<u>\$ 4,454,359</u>	<u>\$ 5,980,289</u>	<u>\$ 5,748,472</u>	<u>\$ 5,790,758</u>	<u>\$ 5,790,758</u>	<u>\$ 5,615,758</u>	<u>\$ 5,615,758</u>
Total, Method of Financing	<u>\$ 25,486,285</u>	<u>\$ 23,667,252</u>	<u>\$ 23,534,193</u>	<u>\$ 27,111,187</u>	<u>\$ 26,182,687</u>	<u>\$ 23,402,319</u>	<u>\$ 23,227,320</u>

This bill pattern represents an estimated 96.5% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	358.9	364.5	370.5	373.9	373.9	367.9	367.9
Schedule of Exempt Positions:							
Superintendent - Group 4	\$138,680	\$142,159	\$142,159	\$142,159	\$142,159	\$142,159	\$142,159

SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Items of Appropriation:							
A. Goal: ACADEMIC AND LIFE TRAINING							
Provide Necessary Skills/Knowledge to Students with Visual Impairments.							
A.1.1. Strategy: CLASSROOM INSTRUCTION Provide Well-balanced Curriculum Including Disability-specific Skills.	\$ 6,196,307	\$ 6,308,846	\$ 6,071,127	\$ 6,113,860	\$ 6,113,860	\$ 6,277,245	\$ 6,277,245
A.1.2. Strategy: RESIDENTIAL PROGRAM Provide Instruction in Independent Living and Social Skills.	3,786,589	3,606,356	3,575,600	4,760,553	4,760,553	3,557,748	3,557,748
A.1.3. Strategy: SHORT-TERM PROGRAMS Provide Summer School and Short-term Programs to Meet Students' Needs.	1,943,842	1,623,646	1,859,359	1,898,785	1,898,785	1,841,234	1,841,234
A.1.4. Strategy: RELATED AND SUPPORT SERVICES Provide Regular and Short-term Related and Support Services.	<u>5,341,169</u>	<u>5,045,093</u>	<u>5,167,001</u>	<u>5,770,511</u>	<u>4,842,011</u>	<u>4,808,654</u>	<u>4,633,654</u>
Total, Goal A: ACADEMIC AND LIFE TRAINING	\$ 17,267,907	\$ 16,583,941	\$ 16,673,087	\$ 18,543,709	\$ 17,615,209	\$ 16,484,881	\$ 16,309,881
B. Goal: STATEWIDE RESOURCE CENTER							
Ensure Skills Necessary to Improve Students' Education and Services.							
B.1.1. Strategy: TECHNICAL ASSISTANCE Provide Technical Asst for Families/Programs Serving Visually Impaired.	\$ 2,447,061	\$ 2,285,484	\$ 2,271,133	\$ 2,642,130	\$ 2,642,130	\$ 2,385,507	\$ 2,385,507
B.1.2. Strategy: PROF ED IN VISUAL IMPAIRMENT Professional Education in Visual Impairment.	<u>1,403,800</u>	<u>1,108,754</u>	<u>1,097,500</u>	<u>1,429,047</u>	<u>1,429,047</u>	<u>1,016,519</u>	<u>1,016,519</u>
Total, Goal B: STATEWIDE RESOURCE CENTER	\$ 3,850,861	\$ 3,394,238	\$ 3,368,633	\$ 4,071,177	\$ 4,071,177	\$ 3,402,026	\$ 3,402,026
C. Goal: EDUCATIONAL PROF SALARY INCREASES							
Estimated Educational Professional Salary Increases.							
C.1.1. Strategy: EDUC PROF SALARY INCREASES Educational Professional Salary Increases. Estimated.	\$ 364,144	\$ 113,373	\$ 113,373	\$ 0	\$ 0	\$ 0	\$ 0

SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 2,537,185	\$ 2,238,583	\$ 2,180,500	\$ 2,820,708	\$ 2,820,708	\$ 2,215,503	\$ 2,215,504
D.1.2. Strategy: OTHER SUPPORT SERVICES	<u>1,466,188</u>	<u>1,337,117</u>	<u>1,198,600</u>	<u>1,675,593</u>	<u>1,675,593</u>	<u>1,299,909</u>	<u>1,299,909</u>
Total, Goal D: INDIRECT ADMINISTRATION	<u>\$ 4,003,373</u>	<u>\$ 3,575,700</u>	<u>\$ 3,379,100</u>	<u>\$ 4,496,301</u>	<u>\$ 4,496,301</u>	<u>\$ 3,515,412</u>	<u>\$ 3,515,413</u>
Grand Total, SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED	<u>\$ 25,486,285</u>	<u>\$ 23,667,252</u>	<u>\$ 23,534,193</u>	<u>\$ 27,111,187</u>	<u>\$ 26,182,687</u>	<u>\$ 23,402,319</u>	<u>\$ 23,227,320</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 19,681,978	\$ 19,302,224	\$ 19,311,285	\$ 21,350,064	\$ 21,350,064	\$ 19,799,670	\$ 19,799,671
Other Personnel Costs	548,502	485,921	582,154	777,810	777,810	475,896	475,896
Professional Fees and Services	172,174	114,701	98,500	186,500	186,500	132,500	132,500
Fuels and Lubricants	56,598	62,041	50,000	50,000	50,000	50,000	50,000
Consumable Supplies	233,056	216,364	181,000	222,000	202,000	126,500	106,500
Utilities	685,081	612,626	526,000	811,593	811,593	673,500	673,500
Travel	194,050	191,226	165,656	180,000	180,000	150,000	150,000
Rent - Building	5,986	5,895	6,100	7,000	7,000	2,000	2,000
Rent - Machine and Other	54,941	45,933	33,323	42,000	42,000	38,000	38,000
Other Operating Expense	2,188,121	1,252,261	1,146,599	1,386,883	1,153,383	433,288	453,288
Client Services	9,041	24,114	26,093	20,100	20,100	16,100	16,100
Food for Persons - Wards of State	267,388	213,548	201,968	196,722	196,722	124,350	124,350
Grants	1,202,601	1,100,000	900,000	900,000	900,000	900,000	900,000
Capital Expenditures	<u>186,768</u>	<u>40,398</u>	<u>305,515</u>	<u>980,515</u>	<u>305,515</u>	<u>480,515</u>	<u>305,515</u>
Total, Object-of-Expense Informational Listing	<u>\$ 25,486,285</u>	<u>\$ 23,667,252</u>	<u>\$ 23,534,193</u>	<u>\$ 27,111,187</u>	<u>\$ 26,182,687</u>	<u>\$ 23,402,319</u>	<u>\$ 23,227,320</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
Employee Benefits							
Retirement	\$ 1,739,493	\$ 1,725,003	\$ 1,733,628	\$	\$	\$ 1,742,296	\$ 1,751,008
Group Insurance	4,540,536	4,540,899	4,644,721			4,711,470	4,781,223
Social Security	1,529,763	1,535,120	1,542,796			1,550,510	1,558,262
Benefits Replacement	<u>61,499</u>	<u>49,015</u>	<u>42,153</u>			<u>35,830</u>	<u>30,455</u>
Subtotal, Employee Benefits	<u>\$ 7,871,291</u>	<u>\$ 7,850,037</u>	<u>\$ 7,963,298</u>	<u>\$</u>	<u>\$</u>	<u>\$ 8,040,106</u>	<u>\$ 8,120,948</u>

SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 10,820,892	\$ 10,231,027	\$ 9,937,039	\$	\$	\$ 7,021,990	\$ 7,795,344
Lease Payments	15,944	15,471	0			0	0
Subtotal, Debt Service	\$ 10,836,836	\$ 10,246,498	\$ 9,937,039	\$	\$	\$ 7,021,990	\$ 7,795,344
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 18,708,127	\$ 18,096,535	\$ 17,900,337	\$	\$	\$ 15,062,096	\$ 15,916,292

Performance Measure Targets

A. Goal: ACADEMIC AND LIFE TRAINING

Outcome (Results/Impact):

Percent of Students Enrolled in Comprehensive Programs

Achieving Moderate to Substantial Progress on Every Area of the Core and Expanded Core Curriculum in Which They Are Receiving Programming

71.85% 84.55% 80% 80% 80% 80% 80%

Percent of Statewide Assessment Tests Passed

46.11% 60% 60% 60% 60% 60% 60%

A.1.1. Strategy: CLASSROOM INSTRUCTION

Output (Volume):

Number of Students Enrolled in Day Programming during Regular School Year

165 156 165 160 160 160 160

Efficiencies:

Average Cost of Instructional Program Per Student Per Day

211.49 221.71 200.44 152.23 152.23 212.45 212.45

A.1.2. Strategy: RESIDENTIAL PROGRAM

Output (Volume):

Number of Students Enrolled in Residential Programming during Regular School Year

158 146 155 150 150 150 150

Efficiencies:

Average Cost of Residential Program Per Student Per Night

79.62 82.14 80.39 100.91 100.91 81.59 81.59

A.1.3. Strategy: SHORT-TERM PROGRAMS

Output (Volume):

Number of Students Enrolled in School Year Short-term Programs

268 311 300 300 300 300 300

B. Goal: STATEWIDE RESOURCE CENTER

B.1.1. Strategy: TECHNICAL ASSISTANCE

Output (Volume):

Number of Conferences and Workshops Sponsored or Co-sponsored by TSBVI, or at Which TSBVI Personnel Are Speakers

234 220 220 220 220 220 220

SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Number of Participants in Conferences and Workshops Sponsored or Co-Sponsored by TSBVI, or at Which TSBVI Personnel Are Speakers	5,949	6,000	6,000	6,200	6,200	6,200	6,200
B.1.2. Strategy: PROF ED IN VISUAL IMPAIRMENT							
Output (Volume):							
Number of New Students Enrolled in University Coursework for Professional Education in Visual Impairment	104	70	70	70	70	70	70

SCHOOL FOR THE DEAF

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 18,344,872	\$ 18,728,258	\$ 18,870,036	\$ 47,305,059	\$ 20,966,518	\$ 18,760,356	\$ 18,846,761
Federal Funds	\$ 2,160,210	\$ 1,110,549	\$ 1,236,549	\$ 1,126,254	\$ 1,126,254	\$ 1,126,254	\$ 1,126,254
<u>Other Funds</u>							
Appropriated Receipts	\$ 8,119,372	\$ 8,586,569	\$ 7,849,045	\$ 8,414,304	\$ 8,414,304	\$ 8,414,304	\$ 8,414,304
Interagency Contracts	<u>457,679</u>	<u>1,253,605</u>	<u>1,220,723</u>	<u>1,220,723</u>	<u>1,220,723</u>	<u>1,220,723</u>	<u>1,220,723</u>
Subtotal, Other Funds	\$ <u>8,577,051</u>	\$ <u>9,840,174</u>	\$ <u>9,069,768</u>	\$ <u>9,635,027</u>	\$ <u>9,635,027</u>	\$ <u>9,635,027</u>	\$ <u>9,635,027</u>
Total, Method of Financing	\$ <u>29,082,133</u>	\$ <u>29,678,981</u>	\$ <u>29,176,353</u>	\$ <u>58,066,340</u>	\$ <u>31,727,799</u>	\$ <u>29,521,637</u>	\$ <u>29,608,042</u>

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	421.4	421.4	442.1	456.0	442.1	442.1	442.1
Schedule of Exempt Positions:							
Superintendent - Group 4	\$145,556	\$148,908	\$148,908	\$171,688	\$171,688	\$148,908	\$148,908

SCHOOL FOR THE DEAF
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Items of Appropriation:							
A. Goal: ACADEMIC, LIFE, AND WORK TRAINING							
Provide Training for Students to Become Productive Citizens.							
A.1.1. Strategy: CLASSROOM INSTRUCTION	\$ 8,375,862	\$ 8,628,523	\$ 8,588,256	\$ 9,251,892	\$ 9,083,873	\$ 8,779,090	\$ 8,756,272
Provide Rigorous Educational Services in the Classroom.							
A.1.2. Strategy: RESIDENTIAL PROGRAM	3,930,434	4,210,878	3,972,548	4,668,622	4,251,662	4,093,999	4,127,039
Provide After-school Residential Programming.							
A.1.3. Strategy: RELATED AND SUPPORT SERVICES	5,562,262	5,743,161	5,558,016	6,162,447	6,188,430	5,726,576	5,752,559
Provide Counseling and Other Support Services.							
A.1.4. Strategy: CAREER AND TRANSITION PROGRAMS	2,034,423	2,134,124	2,123,936	2,196,415	2,209,742	2,196,415	2,209,742
Provide Career & Technical Education and Transition Services.							
A.1.5. Strategy: STUDENT TRANSPORTATION	<u>2,160,873</u>	<u>2,365,322</u>	<u>2,188,766</u>	<u>2,332,452</u>	<u>2,355,061</u>	<u>2,256,837</u>	<u>2,254,447</u>
Provide Daily & Weekend Home Student Transportation.							
Total, Goal A: ACADEMIC, LIFE, AND WORK TRAINING	\$ 22,063,854	\$ 23,082,008	\$ 22,431,522	\$ 24,611,828	\$ 24,088,768	\$ 23,052,917	\$ 23,100,059
B. Goal: OUTREACH AND RESOURCE SERVICES							
Promote Outreach and Resource Services.							
B.1.1. Strategy: SPECIALIZED ASSISTANCE	\$ 1,169,046	\$ 1,404,243	\$ 1,408,856	\$ 1,439,003	\$ 1,465,775	\$ 1,420,225	\$ 1,429,863
Provide Statewide Outreach through Specialized Assistance.							
B.1.2. Strategy: STATEWIDE OUTREACH PROGRAMS	<u>953,737</u>	<u>1,323,106</u>	<u>1,361,702</u>	<u>1,394,936</u>	<u>1,516,713</u>	<u>1,394,936</u>	<u>1,416,713</u>
Provide Statewide Outreach Programs.							
Total, Goal B: OUTREACH AND RESOURCE SERVICES	\$ 2,122,783	\$ 2,727,349	\$ 2,770,558	\$ 2,833,939	\$ 2,982,488	\$ 2,815,161	\$ 2,846,576
C. Goal: EDUCATIONAL PROF SALARY INCREASES							
Estimated Educational Professional Salary Increases.							
C.1.1. Strategy: EDUC PROF SALARY INCREASES	\$ 362,275	\$ 158,931	\$ 160,000	\$ 0	\$ 0	\$ 0	\$ 0
Educational Professional Salary Increases. Estimated.							
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 1,608,363	\$ 1,783,353	\$ 1,933,004	\$ 1,942,063	\$ 2,387,865	\$ 1,743,277	\$ 1,744,113
D.1.2. Strategy: OTHER SUPPORT SERVICES	2,924,858	1,927,340	1,881,269	2,573,301	2,268,678	1,910,282	1,917,294

SCHOOL FOR THE DEAF
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
D.1.3. Strategy: FACILITY CONSTRUCT., REPAIR & REHAB Facility Construction, Repair and Rehabilitation.	0	0	0	26,105,209	0	0	0
Total, Goal D: INDIRECT ADMINISTRATION	\$ 4,533,221	\$ 3,710,693	\$ 3,814,273	\$ 30,620,573	\$ 4,656,543	\$ 3,653,559	\$ 3,661,407
Grand Total, SCHOOL FOR THE DEAF	\$ 29,082,133	\$ 29,678,981	\$ 29,176,353	\$ 58,066,340	\$ 31,727,799	\$ 29,521,637	\$ 29,608,042
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 23,142,289	\$ 22,776,625	\$ 22,803,711	\$ 24,508,565	\$ 24,638,481	\$ 23,099,464	\$ 23,172,561
Other Personnel Costs	409,791	434,876	353,400	360,673	367,677	360,673	367,677
Professional Fees and Services	230,036	341,249	311,026	319,247	324,591	316,562	320,989
Fuels and Lubricants	77,168	127,710	99,600	101,592	103,623	101,592	103,623
Consumable Supplies	157,858	166,408	177,835	182,759	188,019	181,106	186,130
Utilities	900,159	970,444	1,008,661	1,035,834	1,048,411	1,029,498	1,030,335
Travel	209,245	299,785	271,469	276,869	282,436	273,336	278,484
Rent - Building	40,657	100,223	94,200	96,084	98,005	96,084	98,005
Rent - Machine and Other	137,175	144,997	142,102	145,244	148,842	145,244	148,842
Other Operating Expense	2,006,377	2,503,008	2,055,985	2,170,506	2,214,091	2,124,320	2,147,773
Client Services	926,871	983,673	928,811	961,388	970,336	961,388	970,336
Food for Persons - Wards of State	407,562	471,119	484,800	497,496	504,387	497,496	504,387
Capital Expenditures	436,945	358,864	444,753	27,410,083	838,900	334,874	278,900
Total, Object-of-Expense Informational Listing	\$ 29,082,133	\$ 29,678,981	\$ 29,176,353	\$ 58,066,340	\$ 31,727,799	\$ 29,521,637	\$ 29,608,042
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,984,554	\$ 1,968,023	\$ 1,977,863	\$	\$	\$ 1,987,752	\$ 1,997,691
Group Insurance	5,511,164	5,511,605	5,647,266			5,737,953	5,832,721
Social Security	1,647,230	1,652,999	1,661,264			1,669,570	1,677,918
Benefits Replacement	52,666	41,975	36,098			30,684	26,081
Subtotal, Employee Benefits	\$ 9,195,614	\$ 9,174,602	\$ 9,322,491	\$	\$	\$ 9,425,959	\$ 9,534,411

SCHOOL FOR THE DEAF
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 349,892	\$ 290,287	\$ 310,495	\$	\$	\$ 308,460	\$ 310,978
Lease Payments	1,901,942	60,343	0			0	0
Subtotal, Debt Service	\$ 2,251,834	\$ 350,630	\$ 310,495	\$	\$	\$ 308,460	\$ 310,978
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 11,447,448	\$ 9,525,232	\$ 9,632,986	\$	\$	\$ 9,734,419	\$ 9,845,389
Performance Measure Targets							
A. Goal: ACADEMIC, LIFE, AND WORK TRAINING							
Outcome (Results/Impact):							
Percent of Academic Courses in Which Students Obtain a Passing Grade	98%	94.82%	95%	95%	95%	95%	95%
Percent of Graduates Accepted in Postsecondary Education	78%	82%	70%	70%	70%	75%	75%
Percent of All Statewide Assessments on Which the State Passing Standard is Met or Exceeded	25%	36%	28%	0%	0%	29%	29%
A.1.1. Strategy: CLASSROOM INSTRUCTION							
Output (Volume):							
Number of Students Enrolled at Texas School for the Deaf	562	601	604	608	610	608	610
Efficiencies:							
Average Cost of Instructional Program Per Student Per Day	76.44	65.6	66.58	67.47	68.59	66.77	67.84
A.1.2. Strategy: RESIDENTIAL PROGRAM							
Output (Volume):							
Number of Residential Students	214	248	240	245	248	245	248
Efficiencies:							
Average Cost of Residential Program Per Student Per Night	84.69	62.74	66.13	66.08	66.58	66.08	66.58
A.1.3. Strategy: RELATED AND SUPPORT SERVICES							
Output (Volume):							
Number of Comprehensive Assessments Conducted for Current Students	166	208	165	170	175	170	175
A.1.4. Strategy: CAREER AND TRANSITION PROGRAMS							
Output (Volume):							
Number of Graduates Accepted into College or Other Post-Secondary Training Programs	40	50	35	40	45	40	45
Number of Students Participating in Career and Transition Work-training Programs	113	176	150	155	160	155	160

SCHOOL FOR THE DEAF
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
A.1.5. Strategy: STUDENT TRANSPORTATION							
Output (Volume):							
Number of Local Students Participating in Daily Transportation	301	349	345	348	350	348	350
Number of Residential Students Transported Home Weekly	113	143	135	140	140	140	140
Efficiencies:							
Average Total Cost of Transportation per School Day	3,981.07	4,551.96	4,643	4,735.86	4,830.57	4,735.86	4,830.57

TEACHER RETIREMENT SYSTEM

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 2,148,551,115	\$ 2,698,626,937	\$ 2,379,334,790	\$ 3,666,366,728	\$ 3,352,739,245	\$ 2,650,811,540	\$ 2,517,080,301
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 28,323,318	\$ 34,505,388	\$ 51,045,926	\$ 56,150,519	\$ 61,765,570	\$ 23,714,800	\$ 25,042,829
Teacher Retirement System Trust Account Fund No. 960	\$ 111,428,311	\$ 114,614,130	\$ 125,243,658	\$ 144,308,308	\$ 148,269,130	\$ 125,608,084	\$ 126,469,354
Total, Method of Financing	\$ 2,288,302,744	\$ 2,847,746,455	\$ 2,555,624,374	\$ 3,866,825,555	\$ 3,562,773,945	\$ 2,800,134,424	\$ 2,668,592,484

This bill pattern represents an estimated 2.5% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	496.0	513.2	574.3	745.3	745.3	618.3	618.3
Schedule of Exempt Positions:							
Executive Director	\$327,443	\$337,266	\$337,266	\$337,266	\$337,266	\$337,266	\$337,266
Deputy Director Investment Officer	340,000	357,000	357,000	357,000	357,000	357,000	357,000
Chief Investment Officer	551,250	551,250	551,250	551,250	551,250	551,250	551,250
Investment Fund Director	360,000	360,000	360,000	360,000	360,000	360,000	360,000
Investment Fund Director	360,000	360,000	360,000	360,000	360,000	360,000	360,000

TEACHER RETIREMENT SYSTEM
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Investment Fund Director	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Investment Fund Director	330,000	330,000	330,000	330,000	330,000	330,000	330,000
Investment Fund Director	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Items of Appropriation:							
A. Goal: TEACHER RETIREMENT SYSTEM							
To Administer the System as an Employee Benefit Trust.							
A.1.1. Strategy: TRS - PUBLIC EDUCATION RETIREMENT Retirement Contributions for Public Education Employees. Estimated.	\$ 1,647,084,847	\$ 1,741,633,557	\$ 1,802,590,732	\$ 2,467,422,595	\$ 2,541,445,273	\$ 1,838,552,963	\$ 1,908,574,620
A.1.2. Strategy: TRS - HIGHER EDUCATION RETIREMENT Retirement Contributions for Higher Education Employees. Estimated.	213,934,509	199,815,204	218,137,034	437,916,505	453,548,564	179,233,677	189,244,210
A.1.3. Strategy: ADMINISTRATIVE OPERATIONS	107,871,245	110,567,897	121,028,769	139,882,675	143,622,215	121,182,451	121,822,439
A.2.1. Strategy: RETIREE HEALTH - STATUTORY FUNDS Healthcare for Public Ed Retirees Funded by Statute. Estimated.	303,760,632	401,129,797	413,867,839	411,803,780	424,157,893	430,408,362	448,951,215
A.3.1. Strategy: RETIREE HEALTH - SUPPLEMENTAL FUNDS Healthcare for Public Ed Retirees Funded by Supplemental State Funds.	<u>15,651,511</u>	<u>394,600,000</u>	<u>0</u>	<u>409,800,000</u>	<u>0</u>	<u>230,756,971</u>	<u>0</u>
Total, Goal A: TEACHER RETIREMENT SYSTEM	<u>\$ 2,288,302,744</u>	<u>\$ 2,847,746,455</u>	<u>\$ 2,555,624,374</u>	<u>\$ 3,866,825,555</u>	<u>\$ 3,562,773,945</u>	<u>\$ 2,800,134,424</u>	<u>\$ 2,668,592,484</u>
Grand Total, TEACHER RETIREMENT SYSTEM	<u>\$ 2,288,302,744</u>	<u>\$ 2,847,746,455</u>	<u>\$ 2,555,624,374</u>	<u>\$ 3,866,825,555</u>	<u>\$ 3,562,773,945</u>	<u>\$ 2,800,134,424</u>	<u>\$ 2,668,592,484</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 59,531,329	\$ 63,223,761	\$ 69,613,199	\$ 81,257,408	\$ 84,356,961	\$ 69,557,184	\$ 69,557,185
Other Personnel Costs	2,181,853,948	2,738,538,355	2,435,747,045	3,728,139,882	3,420,386,206	2,680,148,975	2,548,004,521
Professional Fees and Services	23,690,487	16,231,500	16,460,205	13,314,936	13,114,680	13,314,936	13,114,680
Fuels and Lubricants	1,038	3,794	3,453	3,453	3,453	3,453	3,453
Consumable Supplies	406,135	441,523	595,814	596,133	596,484	596,133	596,484
Utilities	995,240	1,219,462	1,219,685	1,245,231	1,245,282	1,245,231	1,245,282
Travel	865,327	1,610,559	1,845,860	1,997,569	2,234,874	1,997,569	2,234,874
Rent - Building	2,222,055	2,470,513	3,179,051	3,796,962	4,942,155	3,796,962	4,942,155
Rent - Machine and Other	502,608	690,451	663,315	676,115	685,795	676,115	685,795

TEACHER RETIREMENT SYSTEM

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Other Operating Expense	12,947,578	18,144,537	18,230,309	26,535,866	25,746,055	26,535,866	25,746,055
Capital Expenditures	5,286,999	5,172,000	8,066,438	9,262,000	9,462,000	2,262,000	2,462,000
Total, Object-of-Expense Informational Listing	\$ 2,288,302,744	\$ 2,847,746,455	\$ 2,555,624,374	\$ 3,866,825,555	\$ 3,562,773,945	\$ 2,800,134,424	\$ 2,668,592,484
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Social Security	\$ 4,016,826	\$ 4,030,894	\$ 4,383,265	\$	\$	\$ 4,698,994	\$ 4,722,489
Benefits Replacement	75,935	60,520	52,047			44,240	37,604
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 4,092,761	\$ 4,091,414	\$ 4,435,312	\$	\$	\$ 4,743,234	\$ 4,760,093
Performance Measure Targets							
A. Goal: TEACHER RETIREMENT SYSTEM							
Outcome (Results/Impact):							
TRS Retirement Fund Annual Operating Expense Per Member in Dollars (Excluding Investment Expenses)	28.6	26.15	32	32	32	28	27
TRS Retirement Fund Investment Expense as Basis Points of Net Assets	15.72	23.84	17	17	19	17	19
Service Level Percentage of Calls Answered in Specified Time Interval	69%	11%	56%	79%	80%	79%	80%
A.1.3. Strategy: ADMINISTRATIVE OPERATIONS							
Output (Volume):							
Number of TRS Benefit Applications Processed	73,608	70,995	71,000	71,000	71,000	72,000	72,000

OPTIONAL RETIREMENT PROGRAM

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 124,509,275	\$ 123,681,059	\$ 122,849,922	\$ 122,024,371	\$ 121,204,367	\$ 122,024,371	\$ 121,204,367

OPTIONAL RETIREMENT PROGRAM
(Continued)

	<u>Expended</u> <u>2017</u>	<u>Estimated</u> <u>2018</u>	<u>Budgeted</u> <u>2019</u>	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 23,753,466	\$ 25,244,336	\$ 25,850,200	\$ 26,470,605	\$ 27,105,900	\$ 26,470,605	\$ 27,105,900
Total, Method of Financing	<u>\$ 148,262,741</u>	<u>\$ 148,925,395</u>	<u>\$ 148,700,122</u>	<u>\$ 148,494,976</u>	<u>\$ 148,310,267</u>	<u>\$ 148,494,976</u>	<u>\$ 148,310,267</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Items of Appropriation:							
A. Goal: OPTIONAL RETIREMENT PROGRAM							
A.1.1. Strategy: OPTIONAL RETIREMENT PROGRAM Optional Retirement Program. Estimated.	\$ 148,262,741	\$ 148,925,395	\$ 148,700,122	\$ 148,494,976	\$ 148,310,267	\$ 148,494,976	\$ 148,310,267
Grand Total, OPTIONAL RETIREMENT PROGRAM	<u>\$ 148,262,741</u>	<u>\$ 148,925,395</u>	<u>\$ 148,700,122</u>	<u>\$ 148,494,976</u>	<u>\$ 148,310,267</u>	<u>\$ 148,494,976</u>	<u>\$ 148,310,267</u>
Object-of-Expense Informational Listing:							
Other Personnel Costs	\$ 148,262,741	\$ 148,925,395	\$ 148,700,122	\$ 148,494,976	\$ 148,310,267	\$ 148,494,976	\$ 148,310,267
Total, Object-of-Expense Informational Listing	<u>\$ 148,262,741</u>	<u>\$ 148,925,395</u>	<u>\$ 148,700,122</u>	<u>\$ 148,494,976</u>	<u>\$ 148,310,267</u>	<u>\$ 148,494,976</u>	<u>\$ 148,310,267</u>
Performance Measure Targets							
A. Goal: OPTIONAL RETIREMENT PROGRAM							
A.1.1. Strategy: OPTIONAL RETIREMENT PROGRAM Output (Volume): Number of ORP Participants	37,615	37,419	37,419	37,419	37,419	37,419	37,419

HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 710,110,677	\$ 687,797,617	\$ 719,157,586	\$ 704,126,737	\$ 704,126,739	\$ 704,126,737	\$ 704,126,739
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees Account No. 8042	<u>2,665,980</u>	<u>2,577,682</u>	<u>2,695,286</u>	<u>2,849,483</u>	<u>2,849,483</u>	<u>2,849,483</u>	<u>2,849,483</u>
Subtotal, General Revenue Fund	<u>\$ 712,776,657</u>	<u>\$ 690,375,299</u>	<u>\$ 721,852,872</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>
Total, Method of Financing	<u>\$ 712,776,657</u>	<u>\$ 690,375,299</u>	<u>\$ 721,852,872</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

Items of Appropriation:

A. Goal: STATE CONTRIBUTION, UT SYSTEM

Group Insurance, State Contribution, UT System.

A.1.1. Strategy: UT - ARLINGTON The University of Texas at Arlington.	\$ 14,883,249	\$ 11,957,136	\$ 12,502,668	\$ 12,351,029	\$ 12,351,031	\$ 12,351,029	\$ 12,351,031
A.1.2. Strategy: UT - AUSTIN The University of Texas at Austin.	31,705,535	28,827,132	30,142,343	28,651,598	28,651,599	28,651,598	28,651,599
A.1.3. Strategy: UT - DALLAS The University of Texas at Dallas.	9,264,181	9,114,499	9,530,339	8,600,942	8,600,942	8,600,942	8,600,942
A.1.4. Strategy: UT - EL PASO The University of Texas at El Paso.	16,428,581	12,855,610	13,442,134	14,390,413	14,390,413	14,390,413	14,390,413
A.1.5. Strategy: UT - RIO GRANDE VALLEY The University of Texas Rio Grande Valley.	13,965,105	15,905,910	16,631,600	14,056,766	14,056,765	14,056,766	14,056,765
A.1.6. Strategy: UT - PERMIAN BASIN The University of Texas of the Permian Basin.	2,187,019	2,436,155	2,547,303	2,400,492	2,400,492	2,400,492	2,400,492
A.1.7. Strategy: UT - SAN ANTONIO The University of Texas at San Antonio.	15,237,428	13,672,022	14,295,795	13,233,933	13,233,933	13,233,933	13,233,933
A.1.8. Strategy: UT - TYLER The University of Texas at Tyler.	4,134,127	4,708,757	4,923,590	3,710,859	3,710,859	3,710,859	3,710,859
A.1.9. Strategy: UT SW MEDICAL The University of Texas Southwestern Medical Center.	17,977,409	16,367,508	17,114,258	15,637,233	15,637,233	15,637,233	15,637,233

HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
A.1.10. Strategy: UTMB - GALVESTON The University of Texas Medical Branch at Galveston.	55,706,055	54,405,570	56,887,770	57,422,105	57,422,106	57,422,105	57,422,106
A.1.11. Strategy: UTHSC - HOUSTON The University of Texas Health Science Center at Houston.	23,789,140	20,636,229	21,577,738	23,260,594	23,260,594	23,260,594	23,260,594
A.1.12. Strategy: UTHSC - SAN ANTONIO The University of Texas Health Science Center at San Antonio.	20,501,233	18,896,081	19,758,196	18,944,526	18,944,524	18,944,526	18,944,524
A.1.13. Strategy: UT MD ANDERSON The University of Texas M. D. Anderson Cancer Center.	7,130,071	7,616,206	7,963,687	6,973,636	6,973,637	6,973,636	6,973,637
A.1.14. Strategy: UT HEALTH SCIENCE CENTER - TYLER The University of Texas Health Science Center at Tyler.	4,696,399	4,369,590	4,568,948	5,239,118	5,239,118	5,239,118	5,239,118
A.1.15. Strategy: UT SYSTEM ADMINISTRATION The University of Texas System Administration.	<u>86,358</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal A: STATE CONTRIBUTION, UT SYSTEM	\$ 237,691,890	\$ 221,768,405	\$ 231,886,369	\$ 224,873,244	\$ 224,873,246	\$ 224,873,244	\$ 224,873,246
B. Goal: STATE CONTRIBUTION, A&M SYSTEM							
Group Insurance, State Contribution, A&M System.							
B.1.1. Strategy: TEXAS A&M UNIVERSITY	\$ 37,554,630	\$ 34,967,681	\$ 36,563,046	\$ 39,206,875	\$ 39,206,875	\$ 39,206,875	\$ 39,206,875
B.1.2. Strategy: A&M SYSTEM HEALTH SCIENCE CENTER Texas A&M University System Health Science Center.	8,799,117	7,774,793	8,129,511	8,223,697	8,223,697	8,223,697	8,223,697
B.1.3. Strategy: A&M - GALVESTON Texas A&M University at Galveston.	1,826,709	1,881,721	1,967,573	1,948,178	1,948,178	1,948,178	1,948,178
B.1.4. Strategy: PRAIRIE VIEW A&M Prairie View A&M University.	5,830,654	5,343,153	5,586,928	5,553,939	5,553,939	5,553,939	5,553,939
B.1.5. Strategy: TARLETON STATE UNIVERSITY	5,009,751	5,056,995	5,287,714	5,134,729	5,134,729	5,134,729	5,134,729
B.1.6. Strategy: A&M - CORPUS CHRISTI Texas A&M University - Corpus Christi.	5,739,237	5,001,881	5,230,086	4,922,916	4,922,916	4,922,916	4,922,916
B.1.7. Strategy: TEXAS A&M UNIVERSITY- CENTRAL TEXAS Texas A&M University - Central Texas.	860,611	987,085	1,032,120	924,002	924,002	924,002	924,002
B.1.8. Strategy: TEXAS A&M UNIVERSITY - SAN ANTONIO	1,432,837	1,747,116	1,826,826	1,810,876	1,810,876	1,810,876	1,810,876
B.1.9. Strategy: A&M - KINGSVILLE Texas A&M University - Kingsville.	4,948,950	4,536,272	4,743,235	4,880,607	4,880,607	4,880,607	4,880,607
B.1.10. Strategy: A&M - INTERNATIONAL Texas A&M International University.	2,773,157	2,793,561	2,921,014	2,895,749	2,895,749	2,895,749	2,895,749
B.1.11. Strategy: WEST TEXAS A&M West Texas A&M University.	4,799,892	4,711,387	4,926,340	5,010,682	5,010,682	5,010,682	5,010,682
B.1.12. Strategy: TEXAS A&M UNIVERSITY - COMMERCE	6,952,420	6,017,441	6,291,981	6,169,890	6,169,890	6,169,890	6,169,890

HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.1.13. Strategy: TEXAS A&M UNIVERSITY - TEXARKANA	1,742,691	1,659,624	1,735,345	1,743,504	1,743,504	1,743,504	1,743,504
B.1.14. Strategy: A&M - AGRILIFE RESEARCH Texas A&M AgriLife Research.	9,723,461	8,854,521	9,258,499	9,581,189	9,581,189	9,581,189	9,581,189
B.1.15. Strategy: A&M - AGRILIFE EXTENSION Texas A&M AgriLife Extension Service.	16,341,632	13,235,285	13,839,131	14,087,223	14,087,223	14,087,223	14,087,223
B.1.16. Strategy: A&M - ENG EXPERIMENT STATION Texas A&M Engineering Experiment Station.	2,557,276	2,250,239	2,352,904	2,393,714	2,393,714	2,393,714	2,393,714
B.1.17. Strategy: A&M - TRANSPORTATION INSTITUTE Texas A&M Transportation Institute.	1,261,295	1,132,267	1,183,925	1,236,611	1,236,611	1,236,611	1,236,611
B.1.18. Strategy: A&M - ENG EXTENSION SERVICE Texas A&M Engineering Extension Service.	662,410	3,796,242	3,969,443	686,170	686,170	686,170	686,170
B.1.19. Strategy: TEXAS A&M FOREST SERVICE	4,155,507	3,885,336	4,062,601	4,280,777	4,280,777	4,280,777	4,280,777
B.1.20. Strategy: A&M - VET MEDICAL DIAGNOSTIC LAB Texas A&M Veterinary Medical Diagnostic Laboratory.	617,971	476,163	497,887	503,160	503,160	503,160	503,160
B.1.21. Strategy: A&M SYSTEM ADMINISTRATION Texas A&M University System Administration.	61,939	0	0	0	0	0	0
Total, Goal B: STATE CONTRIBUTION, A&M SYSTEM	\$ 123,652,147	\$ 116,108,763	\$ 121,406,109	\$ 121,194,488	\$ 121,194,488	\$ 121,194,488	\$ 121,194,488
C. Goal: STATE CONTRIBUTION, ERS							
Group Insurance, State Contribution, Employees Retirement System.							
C.1.1. Strategy: UNIVERSITY OF HOUSTON	\$ 18,752,223	\$ 15,860,002	\$ 16,583,263	\$ 17,000,736	\$ 17,000,736	\$ 17,000,736	\$ 17,000,736
C.1.2. Strategy: UH - CLEAR LAKE University of Houston - Clear Lake.	3,939,118	3,664,491	3,831,549	3,792,849	3,792,849	3,792,849	3,792,849
C.1.3. Strategy: UH - DOWNTOWN University of Houston - Downtown.	3,234,392	3,057,491	3,196,816	2,653,579	2,653,579	2,653,579	2,653,579
C.1.4. Strategy: UH - VICTORIA University of Houston - Victoria.	2,171,580	1,996,398	2,087,401	1,741,949	1,741,949	1,741,949	1,741,949
C.1.5. Strategy: UH SYSTEM ADMINISTRATION The University of Houston System Administration.	354,796	482,915	504,948	266,061	266,061	266,061	266,061
C.1.6. Strategy: LAMAR UNIVERSITY	9,003,001	8,523,877	8,912,745	8,249,159	8,249,159	8,249,159	8,249,159
C.1.7. Strategy: LAMAR INSTITUTE OF TECHNOLOGY	1,224,923	1,346,229	1,407,623	1,244,643	1,244,643	1,244,643	1,244,643
C.1.8. Strategy: LAMAR STATE COLLEGE - ORANGE	1,142,304	1,019,762	1,066,206	1,107,056	1,107,056	1,107,056	1,107,056
C.1.9. Strategy: LAMAR STATE COLLEGE - PORT ARTHUR	1,744,465	1,361,382	1,423,436	1,351,426	1,351,426	1,351,426	1,351,426
C.1.10. Strategy: ANGELO STATE UNIVERSITY	5,494,079	4,894,772	5,117,891	5,211,911	5,211,911	5,211,911	5,211,911
C.1.11. Strategy: SAM HOUSTON STATE UNIV Sam Houston State University.	9,055,468	7,551,924	7,896,306	9,590,485	9,590,485	9,590,485	9,590,485

HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.1.12. Strategy: TEXAS STATE UNIVERSITY	15,456,257	13,088,675	13,685,176	14,656,988	14,656,988	14,656,988	14,656,988
C.1.13. Strategy: SUL ROSS STATE UNIVERSITY	2,885,122	2,517,305	2,632,096	2,374,164	2,374,164	2,374,164	2,374,164
C.1.14. Strategy: SUL ROSS STATE-RIO GRANDE COLLEGE Sul Ross State University - Rio Grande College.	377,024	350,882	366,861	296,496	296,496	296,496	296,496
C.1.15. Strategy: TEXAS STATE SYSTEM ADMIN Texas State University System Administration.	132,044	113,399	118,574	155,916	155,916	155,916	155,916
C.1.16. Strategy: MIDWESTERN STATE UNIV Midwestern State University.	3,699,302	3,336,070	3,488,172	3,639,563	3,639,563	3,639,563	3,639,563
C.1.17. Strategy: UNIVERSITY OF NORTH TEXAS	16,444,157	14,764,651	15,437,711	15,002,676	15,002,676	15,002,676	15,002,676
C.1.18. Strategy: UNIVERSITY OF NORTH TEXAS AT DALLAS	1,037,690	1,418,266	1,482,862	1,169,756	1,169,756	1,169,756	1,169,756
C.1.19. Strategy: UNT HEALTH SCIENCE CENTER University of North Texas Health Science Center at Fort Worth.	7,301,983	6,557,580	6,856,488	6,746,763	6,746,763	6,746,763	6,746,763
C.1.20. Strategy: STEPHEN F. AUSTIN Stephen F. Austin State University.	7,626,550	6,723,092	7,029,778	6,293,572	6,293,572	6,293,572	6,293,572
C.1.21. Strategy: TEXAS SOUTHERN UNIVERSITY	5,859,125	5,284,927	5,525,980	5,136,235	5,136,235	5,136,235	5,136,235
C.1.22. Strategy: TEXAS TECH UNIVERSITY	21,378,752	19,899,290	20,806,698	21,789,594	21,789,594	21,789,594	21,789,594
C.1.23. Strategy: TEXAS TECH HEALTH SCI CTR Texas Tech University Health Sciences Center.	19,220,441	18,424,166	19,264,069	19,742,629	19,742,629	19,742,629	19,742,629
C.1.24. Strategy: TEXAS TECH HSC EL PASO Texas Tech University Health Sciences Center El Paso.	4,830,052	4,799,108	5,017,793	5,211,928	5,211,928	5,211,928	5,211,928
C.1.25. Strategy: TEXAS WOMAN'S UNIVERSITY	8,312,114	7,110,548	7,434,616	6,887,559	6,887,559	6,887,559	6,887,559
C.1.26. Strategy: TSTC - HARLINGEN Texas State Technical College - Harlingen.	2,451,106	2,445,448	2,556,937	2,962,987	2,962,987	2,962,987	2,962,987
C.1.27. Strategy: TSTC - WEST TEXAS Texas State Technical College - West Texas.	1,224,233	1,104,598	1,154,942	1,248,552	1,248,552	1,248,552	1,248,552
C.1.28. Strategy: TSTC - WACO Texas State Technical College - Waco.	3,348,463	3,042,400	3,180,828	3,651,372	3,651,372	3,651,372	3,651,372
C.1.29. Strategy: TSTC - MARSHALL Texas State Technical College - Marshall.	721,485	483,836	505,910	669,828	669,828	669,828	669,828
C.1.30. Strategy: TSTC - FT. BEND Texas State Technical College - Ft. Bend.	0	218,791	228,775	394,698	394,698	394,698	394,698
C.1.31. Strategy: TSTC - NORTH TEXAS Texas State Technical College - North Texas.	0	177,003	185,026	257,730	257,730	257,730	257,730
C.1.32. Strategy: TSTC - SYSTEM ADMIN Texas State Technical College System Administration.	4,741,989	8,057,878	8,425,485	5,241,278	5,241,278	5,241,278	5,241,278
C.1.33. Strategy: UNIV OF NORTH TEXAS SYSTEM ADMIN University of North Texas System Administration.	2,580,610	3,710,601	3,879,565	1,074,950	1,074,950	1,074,950	1,074,950

HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.1.34. Strategy: TEXAS TECH UNIVERSITY SYSTEM ADMIN Texas Tech University System Administration.	755,705	703,537	735,634	761,729	761,729	761,729	761,729
C.1.35. Strategy: PUB COMMUNITY / JR COLLEGES Public Community / Junior Colleges.	<u>164,932,067</u>	<u>178,406,837</u>	<u>186,532,234</u>	<u>183,331,671</u>	<u>183,331,671</u>	<u>183,331,671</u>	<u>183,331,671</u>
Total, Goal C: STATE CONTRIBUTION, ERS	<u>\$ 351,432,620</u>	<u>\$ 352,498,131</u>	<u>\$ 368,560,394</u>	<u>\$ 360,908,488</u>	<u>\$ 360,908,488</u>	<u>\$ 360,908,488</u>	<u>\$ 360,908,488</u>
Grand Total, HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS	<u>\$ 712,776,657</u>	<u>\$ 690,375,299</u>	<u>\$ 721,852,872</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>
Object-of-Expense Informational Listing: Other Operating Expense	<u>\$ 712,776,657</u>	<u>\$ 690,375,299</u>	<u>\$ 721,852,872</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>
Total, Object-of-Expense Informational Listing	<u>\$ 712,776,657</u>	<u>\$ 690,375,299</u>	<u>\$ 721,852,872</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>	<u>\$ 706,976,220</u>	<u>\$ 706,976,222</u>

HIGHER EDUCATION COORDINATING BOARD

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing: General Revenue Fund	\$ 707,400,121	\$ 708,341,805	\$ 688,540,827	\$ 776,394,781	\$ 798,127,700	\$ 778,005,991	\$ 766,959,769
<u>General Revenue Fund - Dedicated</u> Texas B-on-Time Student Loan Account	\$ 21,520,534	\$ 16,154,566	\$ 3,804,040	\$ 9,979,303	\$ 9,979,303	\$ 1,900,000	\$ 900,000
Trauma Facility and EMS Account No. 5111	8,619,124	0	0	0	0	0	0
Physician Education Loan Repayment Program Account No. 5144	<u>30,942,373</u>	<u>12,675,000</u>	<u>12,675,000</u>	<u>12,675,000</u>	<u>12,675,000</u>	<u>12,675,000</u>	<u>12,675,000</u>
Subtotal, General Revenue Fund - Dedicated	\$ 61,082,031	\$ 28,829,566	\$ 16,479,040	\$ 22,654,303	\$ 22,654,303	\$ 14,575,000	\$ 13,575,000
Federal Funds	\$ 30,100,935	\$ 32,676,284	\$ 27,651,231	\$ 27,431,905	\$ 27,431,905	\$ 27,431,905	\$ 27,431,905
<u>Other Funds</u> Permanent Fund Supporting Graduate Education, estimated	\$ 0	\$ 10,800,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000
Appropriated Receipts, estimated	9,810,566	1,687,229	1,315,654	982,498	993,248	982,498	993,248

HIGHER EDUCATION COORDINATING BOARD
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Certificate of Authority Fees, estimated	13,500	2,000	2,000	2,000	2,000	2,000	2,000
License Plate Trust Fund Account No. 0802, estimated	256,675	251,092	247,400	247,400	247,400	247,400	247,400
Permanent Health Fund for Higher Education, estimated	2,072,350	1,914,193	1,914,193	1,914,193	1,914,193	1,914,193	1,914,193
Permanent Endowment Fund for the Baylor College of Medicine, estimated	1,499,352	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000
Permanent Fund for the Higher Education Nursing, Allied Health and Other Health Related Programs, estimated	4,632,354	7,705,154	5,420,324	1,883,810	1,883,810	1,883,810	1,883,810
Permanent Fund for Minority Health Research and Education, estimated	2,213,788	6,787,165	3,972,340	1,066,551	1,066,551	1,066,551	1,066,551
Student Loan Funds, estimated	10,804,570	12,053,754	13,130,356	12,942,970	12,774,858	12,779,224	12,799,981
Other Special State Funds, estimated	5,589	5,000	5,000	5,000	5,000	5,000	5,000
Certification and Proprietary School Fees, estimated	0	1,000	1,000	1,000	1,000	1,000	1,000
Subtotal, Other Funds	\$ 31,308,744	\$ 42,631,587	\$ 38,433,267	\$ 31,470,422	\$ 31,313,060	\$ 31,306,676	\$ 31,338,183
Total, Method of Financing	\$ 829,891,831	\$ 812,479,242	\$ 771,104,365	\$ 857,951,411	\$ 879,526,968	\$ 851,319,572	\$ 839,304,857
This bill pattern represents an estimated 84.2% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE):	230.0	266.0	260.1	281.4	281.4	263.9	263.9
Schedule of Exempt Positions:							
Commissioner of Higher Education, Group 8	\$210,289	\$212,135	\$212,135	\$212,135	\$212,135	\$212,135	\$212,135
Items of Appropriation:							
A. Goal: COORDINATION/PLANNING FOR HIGHER ED							
Coordination/Planning for Higher Education.							
A.1.1. Strategy: COLLEGE READINESS AND SUCCESS	\$ 2,300,459	\$ 2,016,363	\$ 2,110,364	\$ 1,958,801	\$ 1,969,551	\$ 1,908,801	\$ 1,919,551
A.1.2. Strategy: STUDENT LOAN PROGRAMS	6,263,625	6,937,005	7,503,518	7,503,518	7,503,518	7,503,518	7,503,518
A.1.3. Strategy: FINANCIAL AID SERVICES	689,762	705,609	729,443	729,443	729,443	729,443	729,443
A.1.4. Strategy: ACADEMIC QUALITY AND WORKFORCE	1,846,523	1,883,562	1,969,476	2,254,476	2,184,476	1,969,476	1,969,476
A.1.5. Strategy: STRATEGIC PLANNING AND FUNDING	2,621,433	2,788,173	2,816,754	3,395,939	3,395,939	2,610,939	2,610,939
A.1.6. Strategy: INNOVATION AND POLICY DEVELOPMENT	262,517	277,523	282,636	282,636	282,636	282,636	282,636
A.1.7. Strategy: OVERSIGHT FOR-PROFIT INSTITUTIONS	0	250,000	250,000	250,000	250,000	250,000	250,000
A.1.8. Strategy: FIELDS OF STUDY	0	262,977	115,397	115,397	115,397	115,397	115,397

HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.1.9. Strategy: TEXAS MENTAL HEALTH CARE CONSORTIUM	0	0	0	0	0	50,000,000	50,000,000
Total, Goal A: COORDINATION/PLANNING FOR HIGHER ED	\$ 13,984,319	\$ 15,121,212	\$ 15,777,588	\$ 16,490,210	\$ 16,430,960	\$ 65,370,210	\$ 65,380,960
B. Goal: AGENCY OPERATIONS							
B.1.1. Strategy: CENTRAL ADMINISTRATION	\$ 4,807,402	\$ 4,991,838	\$ 5,170,394	\$ 6,416,390	\$ 6,416,389	\$ 5,292,690	\$ 5,292,689
B.1.2. Strategy: INFORMATION RESOURCES	6,164,183	5,960,905	6,313,322	6,632,610	6,464,499	5,948,864	5,969,622
B.1.3. Strategy: FACILITIES SUPPORT	1,742,409	1,853,515	1,818,862	1,836,189	1,836,188	1,836,189	1,836,188
B.1.4. Strategy: COMPLIANCE MONITORING	245,949	328,931	342,700	695,500	697,350	342,700	342,700
Total, Goal B: AGENCY OPERATIONS	\$ 12,959,943	\$ 13,135,189	\$ 13,645,278	\$ 15,580,689	\$ 15,414,426	\$ 13,420,443	\$ 13,441,199
C. Goal: AFFORDABILITY AND DEBT							
C.1.1. Strategy: TEXAS GRANT PROGRAM Towards Excellence, Access and Success Grant Program.	\$ 359,510,959	\$ 393,229,872	\$ 393,229,872	\$ 429,929,872	\$ 463,829,872	\$ 393,229,872	\$ 393,229,872
C.1.2. Strategy: TEXAS B-ON-TIME PROGRAM - PUBLIC	20,620,534	15,254,566	2,904,040	9,079,303	9,079,303	1,000,000	UB
C.1.3. Strategy: TEXAS B - ON - TIME PROGRAM-PRIVATE Texas B - On - Time Program - Private.	7,953,503	6,377,942	902,800	1,499,999	0	200,000	UB
C.1.4. Strategy: TUITION EQUALIZATION GRANTS	96,178,124	85,905,147	85,905,147	88,045,519	89,545,518	88,805,147	88,805,147
C.1.5. Strategy: TEOG PUB COMMUNITY COLLEGES Texas Educational Opportunity Grants Public Community Colleges.	43,560,912	44,236,459	44,236,458	44,236,458	44,236,459	44,236,458	44,236,459
C.1.6. Strategy: TEOG PUB STATE/TECHNICAL COLLEGES Texas Educational Opportunity Grants Public State & Technical Colleges.	3,761,231	3,759,692	3,759,692	3,759,692	3,759,692	3,759,692	3,759,692
C.1.7. Strategy: COLLEGE WORK STUDY PROGRAM Texas College Work Study Program.	9,001,054	9,404,639	9,404,639	9,404,639	9,404,639	9,404,639	9,404,639
C.1.8. Strategy: LICENSE PLATE SCHOLARSHIPS License Plate Scholarships Program.	256,675	251,092	247,400	247,400	247,400	247,400	247,400
C.1.9. Strategy: EDUCATIONAL AIDE PROGRAM	1,552	500,000	500,000	500,000	500,000	500,000	500,000
C.1.10. Strategy: TOP 10 PERCENT SCHOLARSHIPS	7,197,026	3,000,000	223,048	1,611,524	1,611,524	0	0
C.1.11. Strategy: TX ARMED SERVICES SCHOLARSHIP PGM Texas Armed Services Scholarship Program.	2,360,516	1,335,000	1,335,000	1,335,000	1,335,000	1,335,000	1,335,000
C.1.12. Strategy: OPEN EDUCATIONAL RESOURCES	0	128,950	83,099	106,025	106,024	106,025	106,024
Total, Goal C: AFFORDABILITY AND DEBT	\$ 550,402,086	\$ 563,383,359	\$ 542,731,195	\$ 589,755,431	\$ 623,655,431	\$ 542,824,233	\$ 541,624,233

HIGHER EDUCATION COORDINATING BOARD
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
D. Goal: COLLEGE READINESS AND SUCCESS							
D.1.1. Strategy: ADVISE TX Advise TX College Advising Corps.	\$ 2,050,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
D.1.2. Strategy: DEVELOPMENTAL EDUCATION PROGRAM	804,269	1,325,000	1,325,000	2,325,000	1,325,000	1,325,000	1,325,000
D.1.3. Strategy: ACCELERATE TX CC GRANTS Accelerate Texas Community College Grants.	2,115,650	0	0	0	0	0	0
D.1.4. Strategy: STUDENT COMPLETION MODELS	190,000	160,000	160,000	160,000	160,000	160,000	160,000
D.1.5. Strategy: GENTX AND P-16 PROF DEVELOPMENT GenTX and P-16 Professional Development.	70,000	70,000	70,000	70,000	70,000	70,000	70,000
D.1.6. Strategy: GRADTX	40,000	150,000	150,000	400,000	400,000	150,000	150,000
D.1.7. Strategy: TEXAS REGIONAL ALIGNMENT NETWORKS	0	58,000	63,000	63,000	63,000	63,000	63,000
Total, Goal D: COLLEGE READINESS AND SUCCESS	\$ 5,269,919	\$ 3,763,000	\$ 3,768,000	\$ 5,018,000	\$ 4,018,000	\$ 3,768,000	\$ 3,768,000
E. Goal: INDUSTRY WORKFORCE							
E.1.1. Strategy: BORDER FACULTY LOAN REPAYMENT PGM Border Faculty Loan Repayment Program.	\$ 187,300	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
E.1.2. Strategy: CAREER/TECHNICAL EDUCATION PROGRAMS Career and Technical Education Programs.	24,736,613	27,434,257	27,431,905	27,431,905	27,431,905	27,431,905	27,431,905
E.1.3. Strategy: ENGINEERING RECRUITMENT PROGRAM	241,585	0	0	0	0	0	0
E.1.4. Strategy: TEACH FOR TEXAS LOAN REPAYMENT Teach for Texas Loan Repayment Assistance.	4,861,549	1,337,500	1,337,500	1,337,500	1,337,500	1,337,500	1,337,500
E.1.5. Strategy: TEACHER EDUCATION Centers for Teacher Education.	1,513,569	0	0	0	0	0	0
E.1.6. Strategy: TEACHER QUALITY GRANTS PROGRAMS	4,802,974	4,907,701	0	0	0	0	0
E.1.7. Strategy: TEXAS TEACHER RESIDENCY PROGRAM	1,298,305	0	0	0	0	0	0
E.1.8. Strategy: T-STEM CHALLENGE PROGRAM	7,434,291	220,140	0	0	0	0	0
E.1.9. Strategy: OTHER FEDERAL GRANTS Other Federal Grants Programs.	561,348	334,326	219,326	0	0	0	0
E.1.10. Strategy: MATH AND SCIENCE SCHOLAR'S LRP Math and Science Scholar's Loan Repayment Program.	184,000	1,287,500	1,287,500	1,287,500	1,287,500	1,287,500	1,287,500
E.1.11. Strategy: NORTHEAST TEXAS INITIATIVE AND TC3 Northeast Texas Initiative and Texas Community College Consortium.	0	2,500,000	2,500,000	2,500,000	2,500,000	0	0
E.1.12. Strategy: BILINGUAL EDUCATION PROGRAM	1,736,889	750,000	750,000	750,000	750,000	750,000	750,000
Total, Goal E: INDUSTRY WORKFORCE	\$ 47,558,423	\$ 38,771,424	\$ 33,526,231	\$ 33,306,905	\$ 33,306,905	\$ 30,806,905	\$ 30,806,905

HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
F. Goal: INDUSTRY WORKFORCE - HEALTH RELATED							
F.1.1. Strategy: FAMILY PRACTICE RESIDENCY PROGRAM	\$ 8,438,071	\$ 5,000,000	\$ 5,000,000	\$ 6,000,000	\$ 6,000,000	\$ 5,000,000	\$ 5,000,000
F.1.2. Strategy: PRECEPTORSHIP PROGRAM	1,499,999	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
F.1.3. Strategy: GME EXPANSION Graduate Medical Education Expansion.	38,089,975	48,525,000	48,525,000	78,962,500	78,962,500	78,600,000	78,600,000
F.1.4. Strategy: PRIMARY CARE INNOVATION GRANT PGM Primary Care Innovation Grant Program.	2,006,118	0	0	0	0	0	0
F.1.5. Strategy: TRAUMA CARE PROGRAM Physician and Nurse Trauma Care.	2,200,066	2,061,250	2,061,250	2,061,250	2,061,250	2,061,250	2,061,250
F.1.6. Strategy: JOINT ADMISSION MEDICAL PROGRAM	0	10,206,794	0	10,206,794	0	10,206,794	UB
F.1.7. Strategy: PROF NURSING SHORTAGE REDUCTION PGM Professional Nursing Shortage Reduction Program.	16,763,808	9,990,000	9,890,048	9,940,024	9,940,024	9,940,024	9,940,024
F.1.8. Strategy: PHYSICIAN ED. LOAN REPAY. PROGRAM Physician Education Loan Repayment Program.	28,942,373	13,010,229	12,675,000	12,675,000	12,675,000	12,675,000	12,675,000
F.1.9. Strategy: DENTAL ED. LOAN REPAY. PROGRAM Dental Education Loan Repayment Program.	219,996	0	0	0	0	0	0
F.1.10. Strategy: MENTAL HEALTH LOAN REPAYMENT PGM Mental Health Professionals Loan Repayment Program.	2,125,000	1,062,500	1,062,500	1,062,500	1,062,500	1,062,500	1,062,500
F.1.11. Strategy: OTHER LOAN REPAYMENT PROGRAMS	1,458,357	15,219	0	0	0	0	0
F.1.12. Strategy: NURSING FACULTY LOAN REPAYMENT PGM Nursing Faculty Loan Repayment Program.	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Total, Goal F: INDUSTRY WORKFORCE - HEALTH RELATED	\$ 103,743,763	\$ 92,870,992	\$ 82,213,798	\$ 123,908,068	\$ 113,701,274	\$ 122,545,568	\$ 112,338,774
G. Goal: BAYLOR COLLEGE OF MEDICINE							
G.1.1. Strategy: BAYLOR COLLEGE OF MEDICINE - UGME Baylor College of Medicine - Undergraduate Medical Education.	\$ 38,379,915	\$ 38,492,055	\$ 37,599,919	\$ 38,492,055	\$ 37,599,919	\$ 36,508,620	\$ 35,869,193
G.1.2. Strategy: BAYLOR COLLEGE OF MEDICINE - GME Baylor College of Medicine Graduate Medical Education (GME).	7,813,119	7,710,499	7,710,499	7,710,499	7,710,499	8,386,039	8,386,039
G.1.3. Strategy: BAYLOR COLL MED PERM ENDOWMENT FUND Baylor College of Medicine Tobacco Earnings from Perm Endowment Fund.	1,499,352	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000

HIGHER EDUCATION COORDINATING BOARD
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
G.1.4. Strategy: BAYLOR COLL MED PERM HEALTH FUND Tobacco Earnings from Perm Health Fund for Baylor College of Medicine.	<u>2,072,350</u>	<u>1,914,193</u>	<u>1,914,193</u>	<u>1,914,193</u>	<u>1,914,193</u>	<u>1,914,193</u>	<u>1,914,193</u>
Total, Goal G: BAYLOR COLLEGE OF MEDICINE	\$ 49,764,736	\$ 49,541,747	\$ 48,649,611	\$ 49,541,747	\$ 48,649,611	\$ 48,233,852	\$ 47,594,425
H. Goal: TOBACCO FUNDS							
Tobacco Settlement Funds to Institutions.							
H.1.1. Strategy: EARNINGS - MINORITY HEALTH Tobacco Earnings - Minority Health Res and Ed to THECB.	\$ 2,213,788	\$ 6,787,165	\$ 3,972,340	\$ 1,066,551	\$ 1,066,551	\$ 1,066,551	\$ 1,066,551
H.1.2. Strategy: EARNINGS - NURSING/ALLIED HEALTH Tobacco Earnings - Nursing, Allied Health, Other to THECB.	<u>4,632,354</u>	<u>7,705,154</u>	<u>5,420,324</u>	<u>1,883,810</u>	<u>1,883,810</u>	<u>1,883,810</u>	<u>1,883,810</u>
Total, Goal H: TOBACCO FUNDS	\$ 6,846,142	\$ 14,492,319	\$ 9,392,664	\$ 2,950,361	\$ 2,950,361	\$ 2,950,361	\$ 2,950,361
I. Goal: RESEARCH							
Trusteed Funds for Research.							
I.1.1. Strategy: TEXAS RESEARCH INCENTIVE PROGRAM	\$ 35,312,500	\$ 17,500,000	\$ 17,500,000	\$ 17,500,000	\$ 17,500,000	\$ 17,500,000	\$ 17,500,000
I.1.2. Strategy: AUTISM PROGRAM	<u>4,050,000</u>	<u>3,900,000</u>	<u>3,900,000</u>	<u>3,900,000</u>	<u>3,900,000</u>	<u>3,900,000</u>	<u>3,900,000</u>
Total, Goal I: RESEARCH	<u>\$ 39,362,500</u>	<u>\$ 21,400,000</u>	<u>\$ 21,400,000</u>	<u>\$ 21,400,000</u>	<u>\$ 21,400,000</u>	<u>\$ 21,400,000</u>	<u>\$ 21,400,000</u>
Grand Total, HIGHER EDUCATION COORDINATING BOARD	<u>\$ 829,891,831</u>	<u>\$ 812,479,242</u>	<u>\$ 771,104,365</u>	<u>\$ 857,951,411</u>	<u>\$ 879,526,968</u>	<u>\$ 851,319,572</u>	<u>\$ 839,304,857</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 15,870,507	\$ 18,117,905	\$ 18,304,889	\$ 19,306,328	\$ 19,306,328	\$ 18,057,128	\$ 18,057,128
Other Personnel Costs	586,789	271,771	273,100	274,393	274,393	269,393	269,393
Professional Fees and Services	4,729,711	3,603,337	3,802,046	5,803,334	4,645,223	3,315,088	3,415,846
Consumable Supplies	23,386	238,050	217,550	218,550	218,550	217,550	217,550
Utilities	76,820	0	0	0	0	0	0
Travel	134,358	280,600	268,537	266,537	266,537	251,537	251,537
Rent - Building	1,513,732	1,530,388	1,501,565	1,501,490	1,501,490	1,501,490	1,501,490
Rent - Machine and Other	936,234	1,520,483	1,413,340	1,535,825	1,455,825	1,535,825	1,455,825
Other Operating Expense	11,211,324	4,975,693	5,255,263	5,282,786	5,295,383	5,210,986	5,221,733

HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Grants	794,803,749	781,941,015	740,068,075	823,762,168	846,563,239	820,960,575	808,914,355
Capital Expenditures	5,221	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 829,891,831	\$ 812,479,242	\$ 771,104,365	\$ 857,951,411	\$ 879,526,968	\$ 851,319,572	\$ 839,304,857
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,420,132	\$ 1,408,303	\$ 1,415,345	\$	\$	\$ 1,422,421	\$ 1,429,533
Group Insurance	3,276,602	3,276,864	3,367,217			3,430,856	3,497,358
Social Security	1,212,080	1,224,125	1,230,246			1,236,397	1,242,579
Benefits Replacement	44,353	35,349	30,400			25,840	21,964
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 5,953,167	\$ 5,944,641	\$ 6,043,208	\$	\$	\$ 6,115,514	\$ 6,191,434
Performance Measure Targets							
A. Goal: COORDINATION/PLANNING FOR HIGHER ED							
Outcome (Results/Impact):							
Percentage of University Students Graduating in Four Years	33.9%	33%	33.1%	38%	39%	38%	39%
Percentage of Public Two-year Institution Students Graduating in Three Years	18.6%	16.1%	16.4%	23%	24%	23%	24%
Percentage of University Students Graduating within Six Years	59.3%	61.43%	62.14%	62%	62.5%	62%	62.5%
Number of Economically Disadvantaged Undergraduate Students Completing a Certificate or Degree	119,490	125,000	132,000	139,000	146,000	139,000	146,000
Number of Master's Degrees, Bachelor's Degrees, Associate's Degrees and Certificates Awarded	321,410	335,188	348,203	361,723	375,769	361,723	375,769
Percent of Students Who Enter Developmental Education at a Public Four Year College and Complete a Credential	28.5%	35.7%	36.5%	33.3%	34.3%	33.3%	34.3%
Percent of Students Who Enter Developmental Education at a Public Two Year College and Complete a Credential	13.1%	14.2%	14.78%	17.2%	19.5%	17.2%	19.5%
Percent of Students Who Enter College Ready at a Public Four-Year College and Complete a Credential	64.1%	69.67%	70.15%	65.2%	65.4%	65.2%	65.4%
Percent of Students Who Enter College Ready at a Two-Year College and Complete a Credential	21.7%	23.15%	23.84%	25.5%	25.6%	25.5%	25.6%
Percent of Public Bachelor's Degree Graduates Completing with No More than 3 Hours of Their Degree Plan	35%	38.7%	39.79%	36.4%	36.7%	36.4%	36.7%
Percent of Public Two-year Institution Students Graduating with No More than 3 Hours of Their Award Plan	24.1%	25.6%	26.7%	21.9%	23%	21.9%	23%

HIGHER EDUCATION COORDINATING BOARD
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
A.1.1. Strategy: COLLEGE READINESS AND SUCCESS							
Output (Volume):							
Increase in Fall Student Headcount Enrollment since Fall 2000	616,921	624,231	642,958	50,000	51,000	50,000	51,000
Explanatory:							
Dollars Appropriated for Developmental Education	63,570,874	68,735,493	68,735,493	68,226,048	68,226,048	68,226,048	68,226,048
A.1.2. Strategy: STUDENT LOAN PROGRAMS							
Output (Volume):							
Undergraduate Student Loan Debt at or below 60 Percent of First-Year Wages for Graduates of Texas Public Institutions of Higher Education	59.8	60	60	60	60	60	60
C. Goal: AFFORDABILITY AND DEBT							
Outcome (Results/Impact):							
Percentage of Students Receiving Financial Aid Employed Through Texas College Work Study Program	0.53%	0.54%	0.54%	0.57%	0.57%	0.57%	0.57%
C.1.1. Strategy: TEXAS GRANT PROGRAM							
Output (Volume):							
Number of Students Receiving Texas Grants	72,497	72,499	71,000	78,600	78,600	78,650	78,650
Percentage of Texas Grant Recipients Who Earn a Baccalaureate Degree within Four Academic Years	19.85%	24.9%	24.9%	28%	29%	28%	29%
Percentage of Texas Grant Recipients Who Earn a Baccalaureate Degree within Six Academic Years	40.6%	53%	53%	54%	55%	54%	55%
C.1.4. Strategy: TUITION EQUALIZATION GRANTS							
Output (Volume):							
Percentage of Tuition Equalization Grant Recipients Who are Minority Students	58.03%	58%	59%	65%	67%	65%	67%
Percentage of Tuition Equalization Grant Recipients Who Earn Baccalaureate Degrees within Four Academic Years	37.2%	37.5%	37.5%	39%	40%	39%	40%
C.1.5. Strategy: TEOG PUB COMMUNITY COLLEGES							
Output (Volume):							
Percent of Texas Educational Opportunity Grant Recipients Who Entered Texas Public Community Colleges in the Fall Term Three Years Ago as First Time, Full-time Undergraduates Who Then Received Associate's Degrees or Certifications, or Who Transferred to a Four Year College or University after Thirty Semester Credit Hours, Since that Date	28.6%	25%	25%	27.5%	27.5%	27.5%	27.5%

HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
F. Goal: INDUSTRY WORKFORCE - HEALTH RELATED							
Outcome (Results/Impact):							
Percent of First Year Medical Resident's Headcount to Texas Medical School Graduates	104%	98%	93%	93%	93%	93%	93%
F.1.1. Strategy: FAMILY PRACTICE RESIDENCY PROGRAM							
Output (Volume):							
Number of Family Practice Residency Program Residents Supported	761	750	750	740	740	740	740
Average Funding Per Family Practice Residency Program Resident	10,727.78	10,500	10,500	6,400	6,400	6,400	6,400
G. Goal: BAYLOR COLLEGE OF MEDICINE							
Outcome (Results/Impact):							
Percentage of Baylor College of Medicine Graduates entering Texas Residency Programs	40.9%	51%	51%	51%	51%	51%	51%
Percentage of Baylor College of Medicine Graduates entering Primary Care Residency Programs	45.1%	48.8%	48.8%	48.8%	48.8%	48.8%	48.8%

HIGHER EDUCATION FUND

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000
Total, Method of Financing	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Items of Appropriation:							
A. Goal: HIGHER EDUCATION FUND							
A.1.1. Strategy: HIGHER EDUCATION FUND	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>
Grand Total, HIGHER EDUCATION FUND	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>

HIGHER EDUCATION FUND
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Capital Expenditures	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000
Total, Object-of-Expense Informational Listing	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>	<u>\$ 393,750,000</u>

THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 9,036,762	\$ 9,516,706	\$ 8,870,153	\$ 8,216,093	\$ 7,562,033	\$ 8,216,093	\$ 7,562,033
Permanent Endowment Fund Account No. 822, UT Regional Academic Health Center, estimated	\$ 1,262,944	\$ 1,290,780	\$ 1,308,780	\$ 1,256,000	\$ 1,256,000	\$ 1,256,000	\$ 1,256,000
Total, Method of Financing	<u>\$ 10,299,706</u>	<u>\$ 10,807,486</u>	<u>\$ 10,178,933</u>	<u>\$ 9,472,093</u>	<u>\$ 8,818,033</u>	<u>\$ 9,472,093</u>	<u>\$ 8,818,033</u>

This bill pattern represents an estimated 1.1% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

462.6	368.5	382.3	382.3	382.3	368.5	368.5
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Items of Appropriation:

A. Goal: INFRASTRUCTURE SUPPORT
Provide Infrastructure Support.

A.1.1. Strategy: DEBT SERVICE - NSERB
Debt Service for the Natural Science and Engr. Building
at UT - Dallas.

\$ 6,536,762	\$ 6,206,063	\$ 5,559,510	\$ 4,905,450	\$ 4,251,390	\$ 4,905,450	\$ 4,251,390
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B. Goal: TOBACCO FUNDS

B.1.1. Strategy: TOBACCO EARNINGS - RAHC
Tobacco Earnings for the Lower Rio Grande Valley RAHC.

\$ 1,262,944	\$ 1,290,780	\$ 1,308,780	\$ 1,256,000	\$ 1,256,000	\$ 1,256,000	\$ 1,256,000
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THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C. Goal: HEALTH PROGRAMS							
Trusteed Funds for Health Programs.							
C.1.1. Strategy: HEART INST - ADULT STEM CELL PGM Heart Institute - Adult Stem Cell Program.	\$ 2,500,000	\$ 1,665,253	\$ 1,665,253	\$ 1,665,253	\$ 1,665,253	\$ 1,665,253	\$ 1,665,253
C.1.2. Strategy: STROKE CLINICAL RESEARCH	0	1,645,390	1,645,390	1,645,390	1,645,390	1,645,390	1,645,390
Total, Goal C: HEALTH PROGRAMS	<u>\$ 2,500,000</u>	<u>\$ 3,310,643</u>	<u>\$ 3,310,643</u>	<u>\$ 3,310,643</u>	<u>\$ 3,310,643</u>	<u>\$ 3,310,643</u>	<u>\$ 3,310,643</u>
Grand Total, THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION	<u>\$ 10,299,706</u>	<u>\$ 10,807,486</u>	<u>\$ 10,178,933</u>	<u>\$ 9,472,093</u>	<u>\$ 8,818,033</u>	<u>\$ 9,472,093</u>	<u>\$ 8,818,033</u>
Object-of-Expense Informational Listing:							
Debt Service	\$ 6,536,762	\$ 6,206,063	\$ 5,559,510	\$ 4,905,450	\$ 4,251,390	\$ 4,905,450	\$ 4,251,390
Other Operating Expense	3,762,944	2,956,033	2,974,033	2,921,253	2,921,253	2,921,253	2,921,253
Grants	0	1,645,390	1,645,390	1,645,390	1,645,390	1,645,390	1,645,390
Total, Object-of-Expense Informational Listing	<u>\$ 10,299,706</u>	<u>\$ 10,807,486</u>	<u>\$ 10,178,933</u>	<u>\$ 9,472,093</u>	<u>\$ 8,818,033</u>	<u>\$ 9,472,093</u>	<u>\$ 8,818,033</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Group Insurance	\$ 86,358	\$ 0	\$ 0	\$	\$	\$ 0	\$ 0
Social Security	2,744,081	2,771,351	2,854,769			2,909,295	2,968,062
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 2,830,439</u>	<u>\$ 2,771,351</u>	<u>\$ 2,854,769</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,909,295</u>	<u>\$ 2,968,062</u>

AVAILABLE UNIVERSITY FUND

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
Available University Fund No. 011, estimated	\$ 905,016,704	\$ 982,289,000	\$ 1,042,564,000	\$ 1,120,322,000	\$ 1,203,658,000	\$ 1,120,322,000	\$ 1,203,658,000
Total, Method of Financing	<u>\$ 905,016,704</u>	<u>\$ 982,289,000</u>	<u>\$ 1,042,564,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>

AVAILABLE UNIVERSITY FUND
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Items of Appropriation:							
A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS							
Provide Management and Administrative Support for Endowment Funds.							
A.1.1. Strategy: TEXAS A&M UNIV SYSTEM ALLOCATION Texas A&M Univ. System Available Univ. Fund Allocation, estimated.	\$ 299,458,731	\$ 323,096,333	\$ 342,188,000	\$ 367,803,000	\$ 395,499,667	\$ 367,803,000	\$ 395,499,667
A.1.2. Strategy: THE UNIV OF TEXAS SYSTEM ALLOCATION The Univ. of Texas System Available Univ. Fund Allocation, estimated.	<u>605,557,973</u>	<u>659,192,667</u>	<u>700,376,000</u>	<u>752,519,000</u>	<u>808,158,333</u>	<u>752,519,000</u>	<u>808,158,333</u>
Total, Goal A: MANAGE/ADMINISTER ENDOWMENT FUNDS	<u>\$ 905,016,704</u>	<u>\$ 982,289,000</u>	<u>\$ 1,042,564,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>
Grand Total, AVAILABLE UNIVERSITY FUND	<u>\$ 905,016,704</u>	<u>\$ 982,289,000</u>	<u>\$ 1,042,564,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>
Object-of-Expense Informational Listing:							
Other Operating Expense	<u>\$ 905,016,704</u>	<u>\$ 982,289,000</u>	<u>\$ 1,042,564,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>
Total, Object-of-Expense Informational Listing	<u>\$ 905,016,704</u>	<u>\$ 982,289,000</u>	<u>\$ 1,042,564,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>	<u>\$ 1,120,322,000</u>	<u>\$ 1,203,658,000</u>
Performance Measure Targets							
A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS							
Outcome (Results/Impact):							
Permanent University Fund (PUF) Investment Expense as Basis Points of Net Assets	27.6	27.6	27.6	27.6	27.6	27.6	27.6

AVAILABLE NATIONAL RESEARCH UNIVERSITY FUND

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing: National Research University Fund Earnings No. 8214, estimated	\$ 14,841,901	\$ 22,772,604	\$ 23,500,539	\$ 24,680,472	\$ 25,545,062	\$ 24,680,472	\$ 25,545,062
Total, Method of Financing	<u>\$ 14,841,901</u>	<u>\$ 22,772,604</u>	<u>\$ 23,500,539</u>	<u>\$ 24,680,472</u>	<u>\$ 25,545,062</u>	<u>\$ 24,680,472</u>	<u>\$ 25,545,062</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Items of Appropriation:							
A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS							
Provide Management and Administrative Support for Endowment Funds.							
A.1.1. Strategy: DISTRIBUTE TO ELIGIBLE INSTITUTIONS Distribution to Eligible Institutions.	\$ 14,841,901	\$ 22,772,604	\$ 23,500,539	\$ 24,680,472	\$ 25,545,062	\$ 24,680,472	\$ 25,545,062
Grand Total, AVAILABLE NATIONAL RESEARCH UNIVERSITY FUND	<u>\$ 14,841,901</u>	<u>\$ 22,772,604</u>	<u>\$ 23,500,539</u>	<u>\$ 24,680,472</u>	<u>\$ 25,545,062</u>	<u>\$ 24,680,472</u>	<u>\$ 25,545,062</u>
Object-of-Expense Informational Listing:							
Capital Expenditures	\$ 14,841,901	\$ 22,772,604	\$ 23,500,539	\$ 24,680,472	\$ 25,545,062	\$ 24,680,472	\$ 25,545,062
Total, Object-of-Expense Informational Listing	<u>\$ 14,841,901</u>	<u>\$ 22,772,604</u>	<u>\$ 23,500,539</u>	<u>\$ 24,680,472</u>	<u>\$ 25,545,062</u>	<u>\$ 24,680,472</u>	<u>\$ 25,545,062</u>

SUPPORT FOR MILITARY AND VETERANS EXEMPTIONS

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing: General Revenue Fund	\$ 0	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000

SUPPORT FOR MILITARY AND VETERANS EXEMPTIONS
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Permanent Fund Supporting Military and Veterans Exemptions No. 210, estimated	\$ 8,660,437	\$ 8,645,813	\$ 8,737,849	\$ 8,832,436	\$ 9,004,638	\$ 8,832,436	\$ 9,004,638
Total, Method of Financing	<u>\$ 8,660,437</u>	<u>\$ 23,645,813</u>	<u>\$ 23,737,849</u>	<u>\$ 23,832,436</u>	<u>\$ 24,004,638</u>	<u>\$ 23,832,436</u>	<u>\$ 24,004,638</u>
This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.							
Items of Appropriation:							
A. Goal: FUND FOR MILITARY & VET EXEMPTIONS							
Permanent Fund Supporting Military and Veterans Exemptions (MVE Fund).							
A.1.1. Strategy: DISTRIBUTE TO ELIGIBLE INSTITUTIONS Distribution from MVE Fund to Eligible Institutions.	\$ 8,660,437	\$ 8,645,813	\$ 8,737,849	\$ 8,832,436	\$ 9,004,638	\$ 8,832,436	\$ 9,004,638
B. Goal: REIMBURSEMENT FOR HAZLEWOOD EXEMPTS							
Reimbursements from General Revenue for Hazlewood Exemptions.							
B.1.1. Strategy: REIMBURSEMENT FOR HAZLEWOOD EXEMPTS Reimbursements from General Revenue Fund to Eligible Institutions.	\$ 0	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000
Grand Total, SUPPORT FOR MILITARY AND VETERANS EXEMPTIONS	<u>\$ 8,660,437</u>	<u>\$ 23,645,813</u>	<u>\$ 23,737,849</u>	<u>\$ 23,832,436</u>	<u>\$ 24,004,638</u>	<u>\$ 23,832,436</u>	<u>\$ 24,004,638</u>
Object-of-Expense Informational Listing:							
Other Operating Expense	\$ 8,660,437	\$ 23,645,813	\$ 23,737,849	\$ 23,832,436	\$ 24,004,638	\$ 23,832,436	\$ 24,004,638
Total, Object-of-Expense Informational Listing	<u>\$ 8,660,437</u>	<u>\$ 23,645,813</u>	<u>\$ 23,737,849</u>	<u>\$ 23,832,436</u>	<u>\$ 24,004,638</u>	<u>\$ 23,832,436</u>	<u>\$ 24,004,638</u>

THE UNIVERSITY OF TEXAS AT ARLINGTON

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 109,564,743	\$ 106,792,469	\$ 107,170,649	\$ 128,279,901	\$ 128,038,758	\$ 116,905,902	\$ 116,664,761

THE UNIVERSITY OF TEXAS AT ARLINGTON
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 9,540,224	\$ 10,128,182	\$ 10,430,739	\$ 10,430,739	\$ 10,430,739	\$ 10,430,739	\$ 10,430,739
Estimated Other Educational and General Income Account No. 770	<u>60,401,448</u>	<u>61,906,516</u>	<u>61,974,732</u>	<u>64,054,165</u>	<u>64,295,131</u>	<u>61,091,276</u>	<u>61,379,989</u>
Subtotal, General Revenue Fund - Dedicated	\$ 69,941,672	\$ 72,034,698	\$ 72,405,471	\$ 74,484,904	\$ 74,725,870	\$ 71,522,015	\$ 71,810,728
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 4,597</u>	<u>\$ 4,073</u>	<u>\$ 4,073</u>	<u>\$ 4,073</u>	<u>\$ 4,073</u>	<u>\$ 4,073</u>	<u>\$ 4,073</u>
Total, Method of Financing	<u>\$ 179,511,012</u>	<u>\$ 178,831,240</u>	<u>\$ 179,580,193</u>	<u>\$ 202,768,878</u>	<u>\$ 202,768,701</u>	<u>\$ 188,431,990</u>	<u>\$ 188,479,562</u>
This bill pattern represents an estimated 40% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-Appropriated Funds	2,066.2	2,199.3	2,254.3	2,304.3	2,304.3	2,025.3	2,025.3
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 119,741,956	\$ 118,536,108	\$ 119,669,141	\$ 134,084,891	\$ 134,084,891	\$ 134,084,891	\$ 134,084,891
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	1,455,196	1,455,196	1,455,196	1,455,196
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	8,526,148	8,909,824	9,310,767	9,729,751	9,729,751	7,253,781	7,253,781
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	271,990	468,133	478,402	215,308	215,308	215,308	215,308
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	90,717	238,778	238,778	20,929	20,929	20,929	20,929
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>7,084,610</u>	<u>7,179,618</u>	<u>7,700,825</u>	<u>7,854,842</u>	<u>7,854,842</u>	<u>7,367,923</u>	<u>7,415,670</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 135,715,421	\$ 135,332,461	\$ 137,397,913	\$ 153,360,917	\$ 153,360,917	\$ 150,398,028	\$ 150,445,775
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 17,147,004	\$ 16,793,359	\$ 16,793,359	\$ 16,632,071	\$ 16,632,071	\$ 16,632,071	\$ 16,632,071

THE UNIVERSITY OF TEXAS AT ARLINGTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>12,828,287</u>	<u>12,827,337</u>	<u>12,828,287</u>	<u>18,128,175</u>	<u>18,128,000</u>	<u>12,828,175</u>	<u>12,828,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 29,975,291	\$ 29,620,696	\$ 29,621,646	\$ 34,760,246	\$ 34,760,071	\$ 29,460,246	\$ 29,460,071
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: SCIENCE EDUCATION CENTER	\$ 195,903	\$ 19,639	\$ 19,638	\$ 133,259	\$ 133,258	\$ 19,638	\$ 19,638
C.2. Objective: RESEARCH							
C.2.1. Strategy: UT ARLINGTON RESEARCH INSTITUTE UT Arlington Research Institute (UTARI).	\$ 2,365,190	\$ 1,957,757	\$ 1,957,757	\$ 1,887,108	\$ 1,887,108	\$ 1,307,625	\$ 1,307,625
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: RURAL HOSPITAL OUTREACH PROGRAM	\$ 129,761	\$ 22,613	\$ 22,613	\$ 32,634	\$ 32,634	\$ 22,613	\$ 22,613
C.3.2. Strategy: INSTITUTE OF URBAN STUDIES	228,600	284,117	284,117	211,166	211,166	146,322	146,322
C.3.3. Strategy: MEXICAN AMERICAN STUDIES	178,122	216,946	216,946	29,613	29,612	20,520	20,520
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 3,824,172	\$ 5,586,104	\$ 4,268,656	\$ 3,063,028	\$ 3,063,028	\$ 1,201,054	\$ 1,201,054
C.4.2. Strategy: AFRICA INTERNATIONAL EXCHANGE	160,084	0	0	0	0	0	0
C.5. Objective: EXECPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 3,500,000	\$ 3,500,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 7,081,832	\$ 8,087,176	\$ 6,769,727	\$ 8,856,808	\$ 8,856,806	\$ 2,717,772	\$ 2,717,772
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	\$ 6,738,468	\$ 5,790,907	\$ 5,790,907	\$ 5,790,907	\$ 5,790,907	\$ 5,855,944	\$ 5,855,944
Grand Total, THE UNIVERSITY OF TEXAS AT ARLINGTON	<u>\$ 179,511,012</u>	<u>\$ 178,831,240</u>	<u>\$ 179,580,193</u>	<u>\$ 202,768,878</u>	<u>\$ 202,768,701</u>	<u>\$ 188,431,990</u>	<u>\$ 188,479,562</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 58,184,200	\$ 56,691,950	\$ 57,784,575	\$ 62,341,536	\$ 63,118,375	\$ 61,449,999	\$ 62,192,991
Other Personnel Costs	2,802,373	2,663,969	2,663,969	3,164,433	3,139,628	2,964,433	2,939,628
Faculty Salaries (Higher Education Only)	76,839,216	77,663,343	76,345,895	88,052,784	87,330,452	83,632,445	82,910,114
Professional Fees and Services	193,435	117,105	117,105	125,737	124,995	125,737	124,995
Fuels and Lubricants	33,942	33,942	33,942	33,616	33,616	33,616	33,616
Consumable Supplies	1,075,022	1,013,090	1,063,766	1,206,701	1,202,727	1,046,030	1,075,904
Utilities	6,820,201	6,818,559	6,818,559	6,754,968	6,754,824	6,754,968	6,754,824
Travel	1,592,021	1,584,705	1,584,705	1,792,010	1,775,083	1,790,555	1,773,628

THE UNIVERSITY OF TEXAS AT ARLINGTON

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Rent - Building	2,941	2,905	2,905	2,874	2,874	2,877	2,877
Rent - Machine and Other	31,043	17,270	17,270	18,022	17,952	18,022	17,952
Debt Service	12,828,287	12,827,337	12,828,287	18,128,175	18,128,000	12,828,175	12,828,000
Other Operating Expense	18,908,587	19,206,879	20,129,029	20,932,889	20,927,079	10,202,077	10,196,267
Client Services	3,863	0	0	0	0	0	0
Grants	0	0	0	0	0	7,367,923	7,415,670
Capital Expenditures	195,881	190,186	190,186	215,133	213,096	215,133	213,096
Total, Object-of-Expense Informational Listing	\$ 179,511,012	\$ 178,831,240	\$ 179,580,193	\$ 202,768,878	\$ 202,768,701	\$ 188,431,990	\$ 188,479,562

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 9,537,110	\$ 9,754,070	\$ 10,901,374	\$	\$	\$ 8,914,043	\$ 9,119,935
Group Insurance	14,883,249	11,957,136	12,502,668			12,351,029	12,351,031
Social Security	8,089,939	8,170,335	8,416,262			8,577,013	8,750,268

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 32,510,298	\$ 29,881,541	\$ 31,820,304	\$	\$	\$ 29,842,085	\$ 30,221,234
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	49.98%	52.47%	53%	53%	54%	53%	54%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26.37%	26.72%	27%	27%	28%	27%	28%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	70.7%	72.47%	73%	73%	74%	73%	74%
Certification Rate of Teacher Education Graduates	92.7%	92%	92%	92%	92%	92%	92%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	45.18%	46.31%	46.31%	46.31%	46.31%	46.31%	46.31%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	55.6%	56.99%	58%	58%	59%	58%	59%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	24.3%	24.91%	25%	25%	26%	25%	26%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	17.2%	17.5%	17.5%	17.5%	17.5%	17.5%	17.5%
State Licensure Pass Rate of Engineering Graduates	70.5%	70%	70%	70%	70%	70%	70%

THE UNIVERSITY OF TEXAS AT ARLINGTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
State Licensure Pass Rate of Nursing Graduates	91.08%	88%	88%	88%	88%	88%	88%
Dollar Value of External or Sponsored Research Funds (in Millions)	50.5	51	51	51	51	51	51
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.16%	8.2%	8.2%	8.2%	8.2%	8.2%	8.2%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,808	4,976	5,248	5,520	5,520	5,520	5,520
Explanatory:							
Average Student Loan Debt	22,411	22,500	22,500	22,500	22,500	22,500	22,500
Percent of Students with Student Loan Debt	56%	56.5%	56.5%	56.5%	56.5%	56.5%	56.5%
Average Financial Aid Award Per Full-Time Student	10,677	10,900	11,100	11,300	11,800	11,300	11,800
Percent of Full-Time Students Receiving Financial Aid	60.2%	60.8%	61.1%	61.3%	61.5%	61.3%	61.5%

THE UNIVERSITY OF TEXAS AT AUSTIN

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 288,811,447	\$ 301,704,151	\$ 294,762,936	\$ 309,673,123	\$ 299,669,368	\$ 299,785,300	\$ 292,603,486
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 19,474,406	\$ 19,447,581	\$ 19,410,000	\$ 19,410,000	\$ 19,410,000	\$ 19,410,000	\$ 19,410,000
Estimated Other Educational and General Income Account No. 770	98,403,785	100,824,115	101,900,123	106,193,278	107,605,876	103,125,496	104,022,557
Subtotal, General Revenue Fund - Dedicated	\$ 117,878,191	\$ 120,271,696	\$ 121,310,123	\$ 125,603,278	\$ 127,015,876	\$ 122,535,496	\$ 123,432,557
License Plate Trust Fund Account No. 0802, estimated	\$ 108,709	\$ 108,709	\$ 108,709	\$ 108,709	\$ 108,709	\$ 108,709	\$ 108,709
Total, Method of Financing	\$ 406,798,347	\$ 422,084,556	\$ 416,181,768	\$ 435,385,110	\$ 426,793,953	\$ 422,429,505	\$ 416,144,752

This bill pattern represents an estimated 14.8% of this agency's estimated total available funds for the biennium.

THE UNIVERSITY OF TEXAS AT AUSTIN
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	5,024.3	5,549.4	5,549.6	5,549.6	5,549.6	5,294.4	5,294.4
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 297,931,507	\$ 296,693,705	\$ 303,366,006	\$ 224,307,165	\$ 224,307,167	\$ 224,307,165	\$ 224,307,167
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	4,968,634	4,434,329	4,434,329	4,344,097	4,344,097	4,344,097	4,344,097
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	11,974,872	11,985,149	12,224,852	12,836,094	13,477,899	9,273,059	9,273,059
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	425,043	463,000	619,142	619,142	619,142	619,142	619,142
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	263,994	263,000	252,000	31,772	31,772	31,772	31,772
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	12,565,580	12,688,522	12,480,125	12,537,051	12,537,051	12,968,298	13,094,566
A.1.7. Strategy: HOLD HARMLESS	0	0	0	0	0	27,564,698	27,564,697
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 328,129,630	\$ 326,527,705	\$ 333,376,454	\$ 254,675,321	\$ 255,317,128	\$ 279,108,231	\$ 279,234,500
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 844,678	\$ 737,645	\$ 332,005	\$ 57,748,230	\$ 57,748,230	\$ 57,748,230	\$ 57,748,230
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	19,678,585	19,677,425	19,675,275	28,394,794	28,392,456	19,676,338	19,674,000
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 20,523,263	\$ 20,415,070	\$ 20,007,280	\$ 86,143,024	\$ 86,140,686	\$ 77,424,568	\$ 77,422,230
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: READINESS	\$ 7,195,004	\$ 8,024,060	\$ 8,012,260	\$ 7,984,276	\$ 7,984,276	\$ 7,984,276	\$ 7,984,276
C.1.2. Strategy: TEXAS NATURAL SCIENCE CENTER	108,929	81,989	81,992	75,554	75,554	75,554	75,554
C.1.3. Strategy: GARNER MUSEUM	182,926	126,697	126,702	117,160	117,160	117,160	117,160
C.2. Objective: RESEARCH							
C.2.1. Strategy: MARINE SCIENCE INSTITUTE Marine Science Institute - Port Aransas.	\$ 2,635,078	\$ 4,616,225	\$ 4,638,173	\$ 3,928,977	\$ 3,928,977	\$ 3,238,474	\$ 3,238,474
C.2.2. Strategy: INSTITUTE FOR GEOPHYSICS	1,521,710	1,555,162	1,497,716	786,070	786,070	545,756	545,756
C.2.3. Strategy: BUREAU OF ECONOMIC GEOLOGY	2,827,948	5,245,864	1,792,737	3,753,537	3,753,537	1,072,588	1,072,588
C.2.4. Strategy: BUREAU OF BUSINESS RESEARCH	292,426	276,470	276,479	121,059	121,059	121,059	121,059
C.2.5. Strategy: MCDONALD OBSERVATORY	3,863,096	4,255,616	4,255,705	3,765,190	3,765,190	2,614,114	2,614,114

THE UNIVERSITY OF TEXAS AT AUSTIN
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.2.6. Strategy: ADVANCED STUDIES IN ASTRONOMY - HET Center for Advanced Studies in Astronomy - HET(Hobby-Eberly Telescope).	1,573,754	1,593,910	1,593,945	432,006	432,006	299,935	299,935
C.2.7. Strategy: BEG: PROJECT STARR Bureau of Economic Geology: Project STARR.	3,704,977	4,869,946	4,869,999	4,950,000	4,950,000	3,255,830	3,255,830
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: IRMA RANGEL PUBLIC POLICY INSTITUTE	\$ 69,712	\$ 114,495	\$ 114,495	\$ 100,089	\$ 100,089	\$ 100,089	\$ 100,089
C.3.2. Strategy: POLICY DISPUTE RESOLUTION CENTER Center for Public Policy Dispute Resolution.	261,823	170,076	170,080	157,672	157,672	157,672	157,672
C.3.3. Strategy: VOCES ORAL HISTORY PROJECT	64,430	47,751	47,751	34,931	34,931	34,931	34,931
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,227,129	\$ 851,080	\$ 851,080	\$ 20,415,724	\$ 20,415,723	\$ 851,080	\$ 851,080
Total, Goal C: NON-FORMULA SUPPORT	\$ 25,528,942	\$ 31,829,341	\$ 28,329,114	\$ 46,622,245	\$ 46,622,244	\$ 20,468,518	\$ 20,468,518
D. Goal: TRUSTEED FUNDS							
D.1.1. Strategy: D K ROYAL TX ALZHEIMER'S INITIATIVE Darrell K Royal Texas Alzheimer's Initiative.	\$ 0	\$ 9,230,625	\$ 0	\$ 9,230,625	\$ 0	\$ 6,408,684	\$ UB
E. Goal: RESEARCH FUNDS							
E.1.1. Strategy: TEXAS RESEARCH UNIVERSITY FUND	\$ 32,109,299	\$ 27,478,939	\$ 27,478,939	\$ 27,478,939	\$ 27,478,939	\$ 27,720,542	\$ 27,720,542
F. Goal: INSTRUCTION/OPERATIONS MED SCHOOL Provide Instructional and Operations Support for Medical School.							
F.1.1. Strategy: MEDICAL EDUCATION	\$ 438,025	\$ 2,762,980	\$ 3,109,801	\$ 6,634,031	\$ 6,634,031	\$ 6,634,031	\$ 6,634,031
F.1.2. Strategy: GRADUATE MEDICAL EDUCATION	0	1,554,912	1,554,912	1,776,210	1,776,210	1,776,210	1,776,210
F.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 71,080	\$ 71,080
F.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 69,188	\$ 115,591	\$ 155,875	\$ 162,949	\$ 162,949	\$ 155,875	\$ 155,875
Total, Goal F: INSTRUCTION/OPERATIONS MED SCHOOL	\$ 507,213	\$ 4,433,483	\$ 4,820,588	\$ 8,573,190	\$ 8,573,190	\$ 8,637,196	\$ 8,637,196
G. Goal: PROVIDE RESEARCH SUPPORT MED SCHOOL Provide Research Support Medical School.							
G.1.1. Strategy: RESEARCH ENHANCEMENT MED SCHOOL Research Enhancement Medical School.	\$ 0	\$ 1,461,242	\$ 1,461,242	\$ 1,450,519	\$ 1,450,519	\$ 1,450,519	\$ 1,450,519

THE UNIVERSITY OF TEXAS AT AUSTIN
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
H. Goal: INFRASTRUCTURE SUPPORT MED SCHOOL Provide Infrastructure Support for Medical School.							
H.1.1. Strategy: E&G SPACE SUPPORT MEDICAL SCHOOL	\$ 0	\$ 708,151	\$ 708,151	\$ 1,211,247	\$ 1,211,247	\$ 1,211,247	\$ 1,211,247
Grand Total, THE UNIVERSITY OF TEXAS AT AUSTIN	<u>\$ 406,798,347</u>	<u>\$ 422,084,556</u>	<u>\$ 416,181,768</u>	<u>\$ 435,385,110</u>	<u>\$ 426,793,953</u>	<u>\$ 422,429,505</u>	<u>\$ 416,144,752</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 83,024,995	\$ 66,694,494	\$ 68,667,074	\$ 106,675,706	\$ 112,048,547	\$ 97,353,804	\$ 106,684,052
Other Personnel Costs	1,050,862	904,024	938,521	2,320,194	4,418,243	2,323,138	4,417,279
Faculty Salaries (Higher Education Only)	253,756,796	235,542,115	239,595,151	185,771,061	185,381,885	186,012,664	185,623,488
Debt Service	19,678,585	19,677,425	19,675,275	28,394,794	28,392,456	19,676,338	19,674,000
Other Operating Expense	48,564,081	94,366,498	85,805,747	109,987,455	94,316,922	102,347,775	85,604,034
Grants	0	0	0	0	0	12,968,298	13,094,566
Capital Expenditures	<u>723,028</u>	<u>4,900,000</u>	<u>1,500,000</u>	<u>2,235,900</u>	<u>2,235,900</u>	<u>1,747,488</u>	<u>1,047,333</u>
Total, Object-of-Expense Informational Listing	<u>\$ 406,798,347</u>	<u>\$ 422,084,556</u>	<u>\$ 416,181,768</u>	<u>\$ 435,385,110</u>	<u>\$ 426,793,953</u>	<u>\$ 422,429,505</u>	<u>\$ 416,144,752</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 17,584,856	\$ 17,230,365	\$ 17,267,161	\$	\$	\$ 17,003,771	\$ 17,192,942
Group Insurance	31,705,535	28,827,132	30,142,343			28,651,598	28,651,599
Social Security	<u>24,499,549</u>	<u>24,743,021</u>	<u>25,487,786</u>			<u>25,974,603</u>	<u>26,499,290</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 73,789,940</u>	<u>\$ 70,800,518</u>	<u>\$ 72,897,290</u>	\$	\$	<u>\$ 71,629,972</u>	<u>\$ 72,343,831</u>
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	82.9%	82.94%	83.73%	84.57%	85.74%	84.57%	85.74%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	65.7%	66.97%	70.72%	72%	73%	72%	73%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	94.6%	95%	95%	95%	95%	95%	95%
Certification Rate of Teacher Education Graduates	94.7%	95%	96%	96%	96%	96%	96%

THE UNIVERSITY OF TEXAS AT AUSTIN
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	23%	24%	24%	25%	25%	25%	25%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	75.7%	76.78%	76.77%	76.89%	77.68%	76.89%	77.68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	29%	27.41%	29.13%	30.83%	33.58%	30.83%	33.58%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	40%	41.43%	42.15%	42.03%	41.07%	42.03%	41.07%
State Licensure Pass Rate of Law Graduates	92.7%	89.25%	88.43%	88.12%	88.57%	88.12%	88.57%
State Licensure Pass Rate of Engineering Graduates	89.4%	90.5%	89.97%	88.64%	87.81%	88.64%	87.81%
State Licensure Pass Rate of Nursing Graduates	94.3%	92.88%	93.23%	92.37%	91.98%	92.37%	91.98%
State Licensure Pass Rate of Pharmacy Graduates	96.3%	95.03%	94.37%	94.11%	93.83%	94.11%	93.83%
Dollar Value of External or Sponsored Research Funds (in Millions)	535.12	517.94	526.62	546.11	553.59	546.11	553.59
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	5.2%	5.5%	5.3%	5.2%	5.2%	5.2%	5.2%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,046	5,199	5,303	5,409	5,409	5,409	5,409
Explanatory:							
Average Student Loan Debt	25,338	25,363	25,350	25,350	25,350	25,350	25,350
Percent of Students with Student Loan Debt	46%	45%	43%	45%	45%	45%	45%
Average Financial Aid Award Per Full-Time Student	12,797	13,322	13,500	13,500	13,500	13,500	13,500
Percent of Full-Time Students Receiving Financial Aid	57.08%	61.43%	62%	62%	62%	62%	62%
F. Goal: INSTRUCTION/OPERATIONS MED SCHOOL							
Outcome (Results/Impact):							
Percent of Medical Residency Completers Practicing in Texas	58.8%	46.9%	46.9%	46.9%	46.9%	46.9%	46.9%
F.1.2. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	267	282	305	314	323	314	323
G. Goal: PROVIDE RESEARCH SUPPORT MED SCHOOL							
Outcome (Results/Impact):							
Total External Research Expenditures	2,534,522	14,263,123	24,960,465	37,440,698	56,161,047	37,440,698	56,161,047

THE UNIVERSITY OF TEXAS AT DALLAS

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 90,342,057	\$ 89,546,409	\$ 88,858,840	\$ 110,033,088	\$ 109,386,930	\$ 92,485,797	\$ 91,839,641
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 8,013,173	\$ 7,717,055	\$ 6,790,700	\$ 6,790,700	\$ 6,790,700	\$ 6,790,700	\$ 6,790,700
Estimated Other Educational and General Income Account No. 770	<u>63,825,365</u>	<u>62,401,597</u>	<u>57,691,514</u>	<u>68,908,829</u>	<u>70,034,837</u>	<u>66,802,954</u>	<u>67,510,367</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 71,838,538</u>	<u>\$ 70,118,652</u>	<u>\$ 64,482,214</u>	<u>\$ 75,699,529</u>	<u>\$ 76,825,537</u>	<u>\$ 73,593,654</u>	<u>\$ 74,301,067</u>
Total, Method of Financing	<u>\$ 162,180,595</u>	<u>\$ 159,665,061</u>	<u>\$ 153,341,054</u>	<u>\$ 185,732,617</u>	<u>\$ 186,212,467</u>	<u>\$ 166,079,451</u>	<u>\$ 166,140,708</u>

This bill pattern represents an estimated 23.9% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	2017	2018	2019	2020	2021	2020	2021
	1,557.5	1,395.3	1,562.7	1,621.6	1,629.5	1,508.9	1,508.9

Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 114,746,474	\$ 114,400,830	\$ 106,319,066	\$ 112,362,080	\$ 112,362,081	\$ 112,362,080	\$ 112,362,081
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	1,309,513	1,309,513	1,309,513	1,309,513
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	7,048,462	6,866,544	7,642,343	7,871,613	8,107,761	6,001,677	6,001,677
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	138,219	132,809	115,382	91,800	91,800	91,800	91,800
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	52,564	45,439	48,712	91,800	91,800	91,800	91,800
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	4,766,526	4,874,593	5,011,686	5,256,254	5,308,817	5,205,621	5,266,602
A.1.7. Strategy: ORGANIZED ACTIVITIES	<u>6,556,703</u>	<u>6,067,035</u>	<u>6,176,865</u>	<u>6,362,171</u>	<u>6,553,036</u>	<u>6,176,865</u>	<u>6,176,865</u>

Total, Goal A: INSTRUCTION/OPERATIONS	<u>\$ 133,308,948</u>	<u>\$ 132,387,250</u>	<u>\$ 125,314,054</u>	<u>\$ 133,345,231</u>	<u>\$ 133,824,808</u>	<u>\$ 131,239,356</u>	<u>\$ 131,300,338</u>
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THE UNIVERSITY OF TEXAS AT DALLAS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 7,129,865	\$ 7,366,409	\$ 7,928,725	\$ 16,327,544	\$ 16,327,544	\$ 16,327,544	\$ 16,327,544
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>8,757,062</u>	<u>8,756,763</u>	<u>8,757,062</u>	<u>21,396,475</u>	<u>21,396,750</u>	<u>8,756,475</u>	<u>8,756,750</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 15,886,927	\$ 16,123,172	\$ 16,685,787	\$ 37,724,019	\$ 37,724,294	\$ 25,084,019	\$ 25,084,294
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: RESEARCH							
C.1.1. Strategy: CENTER FOR APPLIED BIOLOGY	\$ 395,736	\$ 273,424	\$ 273,866	\$ 270,786	\$ 270,785	\$ 270,786	\$ 270,786
C.1.2. Strategy: NANOTECHNOLOGY	158,192	109,966	110,474	108,315	108,314	108,314	108,314
C.1.3. Strategy: MIDDLE SCHOOL BRAIN YEARS	1,631,806	1,248,453	1,248,453	1,500,000	1,500,000	990,302	990,302
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: ACADEMIC BRIDGE PROGRAM	\$ 664,062	\$ 443,042	\$ 443,869	\$ 664,063	\$ 664,063	\$ 438,415	\$ 438,415
Intensive Summer Academic Bridge Program.							
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: SCIENCE, ENGINEERING, MATH	\$ 1,120,512	\$ 1,025,328	\$ 1,210,125	\$ 65,777	\$ 65,777	\$ 59,199	\$ 59,199
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,000,000</u>	<u>\$ 4,000,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Exceptional Item Request.							
Total, Goal C: NON-FORMULA SUPPORT	\$ 3,970,308	\$ 3,100,213	\$ 3,286,787	\$ 6,608,941	\$ 6,608,939	\$ 1,867,016	\$ 1,867,016
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	\$ 8,947,696	\$ 8,010,380	\$ 8,010,380	\$ 8,010,380	\$ 8,010,380	\$ 7,845,014	\$ 7,845,014
E. Goal: TRUSTEED FUNDS							
Trusteed Funds for African American Museum Internship Program.							
E.1.1. Strategy: AFRICAN AMERICAN MUSEUM INTERNSHIP	<u>\$ 66,716</u>	<u>\$ 44,046</u>	<u>\$ 44,046</u>	<u>\$ 44,046</u>	<u>\$ 44,046</u>	<u>\$ 44,046</u>	<u>\$ 44,046</u>
Grand Total, THE UNIVERSITY OF TEXAS AT DALLAS	<u>\$ 162,180,595</u>	<u>\$ 159,665,061</u>	<u>\$ 153,341,054</u>	<u>\$ 185,732,617</u>	<u>\$ 186,212,467</u>	<u>\$ 166,079,451</u>	<u>\$ 166,140,708</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 49,237,478	\$ 46,203,004	\$ 48,399,799	\$ 56,189,193	\$ 60,583,156	\$ 53,425,672	\$ 57,282,916
Other Personnel Costs	2,187,895	2,649,340	2,165,103	2,923,028	2,494,563	2,653,403	2,198,610

THE UNIVERSITY OF TEXAS AT DALLAS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Faculty Salaries (Higher Education Only)	88,482,808	87,561,002	79,126,115	87,486,041	84,909,594	87,140,004	84,571,821
Professional Fees and Services	143,542	432,764	48,100	463,010	48,256	441,793	4,023
Consumable Supplies	192,356	148,443	459,810	199,540	265,367	192,887	316,658
Utilities	407	387	100	103	106	394	100
Travel	6,742	14,379	1,529	101,575	101,622	14,639	1,529
Rent - Building	391,361	132,701	164,799	180,003	180,014	131,366	162,778
Rent - Machine and Other	5,739	42,374	91,243	39,397	91,320	41,682	89,385
Debt Service	8,757,062	8,756,763	8,757,062	21,396,475	21,396,750	8,756,475	8,756,750
Other Operating Expense	12,585,458	13,543,428	14,116,441	15,026,953	15,119,164	7,850,032	7,466,981
Client Services	0	50,345	0	50,345	0	49,306	0
Grants	0	0	0	0	0	5,205,621	5,266,602
Capital Expenditures	189,747	130,131	10,953	1,676,954	1,022,555	176,177	22,555
Total, Object-of-Expense Informational Listing	\$ 162,180,595	\$ 159,665,061	\$ 153,341,054	\$ 185,732,617	\$ 186,212,467	\$ 166,079,451	\$ 166,140,708
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 8,875,271	\$ 9,144,993	\$ 10,293,747	\$	\$	\$ 8,355,702	\$ 8,564,391
Group Insurance	9,264,181	9,114,499	9,530,339			8,600,942	8,600,942
Social Security	8,267,146	8,349,303	8,600,617			8,764,889	8,941,940
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 26,406,598	\$ 26,608,795	\$ 28,424,703	\$	\$	\$ 25,721,533	\$ 26,107,273
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	69.6%	70.1%	70.6%	71.1%	71.6%	71.1%	71.6%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	53.44%	53.94%	54.44%	54.94%	55.44%	54.94%	55.44%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	87.57%	88.07%	88.57%	89.07%	89.57%	89.07%	89.57%
Certification Rate of Teacher Education Graduates	97.85%	99%	99%	99%	99%	99%	99%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	24.02%	30%	30%	30%	30%	30%	30%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	68.73%	69.76%	70.81%	71.87%	72.95%	71.87%	72.95%

THE UNIVERSITY OF TEXAS AT DALLAS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	24.3%	24.66%	25.03%	25.41%	25.79%	25.41%	25.79%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	20.47%	25%	27%	29%	31%	29%	31%
Dollar Value of External or Sponsored Research Funds (in Millions)	64.74	66	67	68	69	68	69
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	7.18%	7%	7%	7%	7%	7%	7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	6,081	6,264	6,468	6,678	6,895	6,678	6,895
Explanatory:							
Average Student Loan Debt	23,565	24,331	25,122	25,938	26,781	25,938	26,781
Percent of Students with Student Loan Debt	33%	33%	33%	33%	33%	33%	33%
Average Financial Aid Award Per Full-Time Student	11,506	11,880	12,266	12,665	13,076	12,665	13,076
Percent of Full-Time Students Receiving Financial Aid	77%	80%	80%	80%	80%	80%	80%

THE UNIVERSITY OF TEXAS AT EL PASO

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 86,129,906	\$ 82,960,548	\$ 83,055,003	\$ 105,299,970	\$ 105,165,461	\$ 83,700,757	\$ 83,566,250
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,827,872	\$ 2,969,720	\$ 3,184,375	\$ 3,184,375	\$ 3,184,375	\$ 3,184,375	\$ 3,184,375
Estimated Other Educational and General Income Account No. 770	26,588,116	31,156,890	27,422,191	33,632,333	34,594,036	30,399,478	30,575,103
Subtotal, General Revenue Fund - Dedicated	\$ 29,415,988	\$ 34,126,610	\$ 30,606,566	\$ 36,816,708	\$ 37,778,411	\$ 33,583,853	\$ 33,759,478
Other Funds							
License Plate Trust Fund Account No. 0802, estimated	\$ 3,533	\$ 132	\$ 132	\$ 132	\$ 132	\$ 132	\$ 132

THE UNIVERSITY OF TEXAS AT EL PASO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Permanent Endowment Fund Account No. 817, UT El Paso, estimated	1,530,000	1,547,500	1,570,000	1,570,000	1,570,000	1,570,000	1,570,000
Subtotal, Other Funds	\$ 1,533,533	\$ 1,547,632	\$ 1,570,132	\$ 1,570,132	\$ 1,570,132	\$ 1,570,132	\$ 1,570,132
Total, Method of Financing	\$ 117,079,427	\$ 118,634,790	\$ 115,231,701	\$ 143,686,810	\$ 144,514,004	\$ 118,854,742	\$ 118,895,860
This bill pattern represents an estimated 24.9% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-Appropriated Funds	1,863.2	1,840.3	1,860.3	1,936.3	1,956.3	1,937.0	1,937.0
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 57,261,896	\$ 58,025,078	\$ 54,626,238	\$ 68,475,778	\$ 68,475,778	\$ 68,475,778	\$ 68,475,778
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	1,938,807	1,938,807	1,938,807	1,938,807
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	3,845,305	7,387,245	6,757,866	7,433,653	8,177,018	4,137,221	4,137,221
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	182,398	175,102	175,102	175,102	175,102	175,102	175,102
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	2,642	2,536	2,536	2,536	2,536	2,536	2,536
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	4,016,744	4,251,678	4,105,672	4,187,785	4,271,541	4,251,362	4,292,405
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 65,308,985	\$ 69,841,639	\$ 65,667,414	\$ 82,213,661	\$ 83,040,782	\$ 78,980,806	\$ 79,021,849
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 15,785,327	\$ 14,913,840	\$ 14,942,313	\$ 12,993,711	\$ 12,993,711	\$ 12,993,711	\$ 12,993,711
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	12,707,849	12,707,849	12,707,849	22,558,275	22,558,350	12,707,275	12,707,350
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 28,493,176	\$ 27,621,689	\$ 27,650,162	\$ 35,551,986	\$ 35,552,061	\$ 25,700,986	\$ 25,701,061
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: EL PASO CENTENNIAL MUSEUM	\$ 196,679	\$ 203,003	\$ 197,525	\$ 53,614	\$ 53,613	\$ 53,614	\$ 53,614

THE UNIVERSITY OF TEXAS AT EL PASO
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.1.2. Strategy: CENTER FOR LAW AND BORDER STUDIES	475,356	362,382	214,945	195,905	195,904	195,904	195,904
C.1.3. Strategy: PHARMACY EXTENSION	3,500,000	3,600,000	3,400,000	3,829,839	3,829,839	2,096,855	2,096,855
C.2. Objective: RESEARCH							
C.2.1. Strategy: BORDER STUDIES INSTITUTE Inter-American and Border Studies Institute.	\$ 135,717	\$ 96,395	\$ 70,000	\$ 38,620	\$ 38,620	\$ 38,620	\$ 38,620
C.2.2. Strategy: ENVIRONMENTAL RESOURCE MANAGEMENT Center for Environmental Resource Management.	318,469	285,038	300,298	102,976	102,976	102,976	102,976
C.2.3. Strategy: BORDER HEALTH RESEARCH	253,429	265,546	144,446	137,134	137,134	137,134	137,134
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: RURAL NURSING HEALTH CARE Rural Nursing Health Care Services.	\$ 42,464	\$ 29,146	\$ 28,266	\$ 28,266	\$ 28,266	\$ 28,266	\$ 28,266
C.3.2. Strategy: MANUFACTURE/MATERIALS MANAGEMENT Institute for Manufacturing and Materials Management.	84,050	66,495	112,750	26,976	26,976	24,278	24,278
C.3.3. Strategy: ECONOMIC/ENTERPRISE DEVELOPMENT Texas Centers for Economic and Enterprise Development.	566,004	376,771	376,771	376,771	376,771	376,771	376,771
C.3.4. Strategy: ACADEMIC EXCELLENCE Collaborative for Academic Excellence.	250,182	245,194	229,093	51,488	51,488	51,488	51,488
C.3.5. Strategy: BORDER COMMUNITY HEALTH Border Community Health Education Institute.	303,835	185,352	200,000	127,338	127,338	127,338	127,338
C.3.6. Strategy: US-MEXICO IMMIGRATION CENTER United States - Mexico Immigration Center.	48,328	43,796	30,000	19,591	19,591	19,591	19,591
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 7,671,109	\$ 6,759,670	\$ 7,934,857	\$ 2,257,471	\$ 2,257,471	\$ 2,257,471	\$ 2,257,471
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 13,845,622	\$ 12,518,788	\$ 13,238,951	\$ 17,245,989	\$ 17,245,987	\$ 5,510,306	\$ 5,510,306
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	\$ 7,901,644	\$ 7,105,174	\$ 7,105,174	\$ 7,105,174	\$ 7,105,174	\$ 7,092,644	\$ 7,092,644
E. Goal: TOBACCO FUNDS							
E.1.1. Strategy: TOBACCO EARNINGS - UTEP Tobacco Earnings for The University of Texas at El Paso.	\$ 1,530,000	\$ 1,547,500	\$ 1,570,000	\$ 1,570,000	\$ 1,570,000	\$ 1,570,000	\$ 1,570,000
Grand Total, THE UNIVERSITY OF TEXAS AT EL PASO	\$ 117,079,427	\$ 118,634,790	\$ 115,231,701	\$ 143,686,810	\$ 144,514,004	\$ 118,854,742	\$ 118,895,860

THE UNIVERSITY OF TEXAS AT EL PASO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 43,707,535	\$ 42,001,621	\$ 40,306,187	\$ 40,328,901	\$ 38,790,949	\$ 37,525,155	\$ 35,805,965
Other Personnel Costs	4,245,513	7,784,883	7,077,985	7,753,772	8,497,137	4,538,058	4,457,340
Faculty Salaries (Higher Education Only)	44,301,713	45,000,796	44,136,728	58,531,793	59,721,645	53,366,254	54,846,130
Debt Service	12,707,849	12,707,849	12,707,849	22,558,275	22,558,350	12,707,275	12,707,350
Other Operating Expense	11,933,541	10,396,953	11,002,952	14,136,069	14,567,923	6,034,052	6,786,670
Grants	0	0	0	0	0	4,251,362	4,292,405
Capital Expenditures	183,276	742,688	0	378,000	378,000	432,586	0
Total, Object-of-Expense Informational Listing	\$ 117,079,427	\$ 118,634,790	\$ 115,231,701	\$ 143,686,810	\$ 144,514,004	\$ 118,854,742	\$ 118,895,860

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 6,841,692	\$ 6,589,555	\$ 6,605,500	\$	\$	\$ 6,444,953	\$ 6,552,712
Group Insurance	16,428,581	12,855,610	13,442,134			14,390,413	14,390,413
Social Security	7,373,184	7,446,457	7,670,595			7,817,104	7,975,009

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 30,643,457	\$ 26,891,622	\$ 27,718,229	\$	\$	\$ 28,652,470	\$ 28,918,134
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	40.5%	39%	39%	41%	41%	41%	41%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	13.1%	12%	12%	15%	15%	15%	15%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	73.9%	70%	70%	71%	71%	71%	71%
Certification Rate of Teacher Education Graduates	97.9%	72%	72%	72%	72%	72%	72%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	53.3%	59%	59%	53%	53%	53%	53%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	51.6%	58.3%	58.3%	58.3%	58.3%	58.3%	58.3%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	15.6%	19.5%	19.5%	19.5%	19.5%	19.5%	19.5%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	28.2%	30%	30%	30%	30%	30%	30%
State Licensure Pass Rate of Engineering Graduates	42.2%	55%	55%	55%	55%	55%	55%

THE UNIVERSITY OF TEXAS AT EL PASO
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
State Licensure Pass Rate of Nursing Graduates	93.5%	90%	90%	90%	90%	90%	90%
Dollar Value of External or Sponsored Research Funds (in Millions)	62.3	64.1	65.4	66.7	68	66.7	68
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	7.48%	7.6%	7.6%	7.6%	7.6%	7.6%	7.6%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,794.41	3,965.21	4,044.51	4,125.4	4,207.91	4,125.4	4,207.91
Explanatory:							
Average Student Loan Debt	22,659	23,112	23,344	23,575	24,046	23,575	24,046
Percent of Students with Student Loan Debt	62%	63%	63%	63%	64%	63%	64%
Average Financial Aid Award Per Full-Time Student	11,032	11,253	11,365	11,366	11,479	11,366	11,479
Percent of Full-Time Students Receiving Financial Aid	74%	76%	77%	77%	77%	77%	77%

THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 131,042,278	\$ 118,914,821	\$ 119,121,526	\$ 137,802,441	\$ 137,781,156	\$ 124,383,240	\$ 124,361,958
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,924,276	\$ 2,951,833	\$ 2,810,350	\$ 2,810,350	\$ 2,810,350	\$ 2,810,350	\$ 2,810,350
Estimated Other Educational and General Income Account No. 770	<u>34,230,464</u>	<u>35,188,554</u>	<u>33,890,541</u>	<u>35,905,287</u>	<u>35,927,205</u>	<u>33,397,923</u>	<u>33,437,509</u>
Subtotal, General Revenue Fund - Dedicated	\$ 37,154,740	\$ 38,140,387	\$ 36,700,891	\$ 38,715,637	\$ 38,737,555	\$ 36,208,273	\$ 36,247,859
<u>Other Funds</u>							
Interagency Contracts	\$ 228,713	\$ 152,247	\$ 152,247	\$ 152,247	\$ 152,247	\$ 152,247	\$ 152,247
Permanent Health Fund for Higher Education, estimated	<u>1,672,635</u>	<u>1,043,160</u>	<u>2,245,162</u>	<u>1,249,500</u>	<u>1,249,500</u>	<u>1,249,500</u>	<u>1,249,500</u>
Subtotal, Other Funds	\$ 1,901,348	\$ 1,195,407	\$ 2,397,409	\$ 1,401,747	\$ 1,401,747	\$ 1,401,747	\$ 1,401,747
Total, Method of Financing	<u>\$ 170,098,366</u>	<u>\$ 158,250,615</u>	<u>\$ 158,219,826</u>	<u>\$ 177,919,825</u>	<u>\$ 177,920,458</u>	<u>\$ 161,993,260</u>	<u>\$ 162,011,564</u>

THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
<p>This bill pattern represents an estimated 26.4% of this agency's estimated total available funds for the biennium.</p>							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	1,784.6	1,797.5	1,800.7	1,793.2	1,811.4	1,818.4	1,818.4
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 90,964,948	\$ 81,616,106	\$ 77,581,818	\$ 74,659,956	\$ 74,659,956	\$ 74,659,956	\$ 74,659,956
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	2,533,064	2,533,064	2,533,064	2,533,064
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	3,548,153	3,646,677	5,816,986	5,603,539	5,603,539	3,983,230	3,983,230
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	125,231	198,595	339,300	125,231	125,231	125,231	125,231
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	4,910,671	4,580,597	5,134,780	5,134,780	5,134,780	4,715,671	4,733,339
A.1.6. Strategy: HOLD HARMLESS	0	0	0	0	0	2,104,335	2,104,334
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 99,549,003	\$ 90,041,975	\$ 88,872,884	\$ 88,056,570	\$ 88,056,570	\$ 88,121,487	\$ 88,139,154
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 3,550,240	\$ 8,899,483	\$ 8,862,505	\$ 12,174,551	\$ 12,174,551	\$ 12,174,551	\$ 12,174,551
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	18,020,650	18,019,875	18,020,650	24,124,713	24,125,350	18,019,713	18,020,350
B.1.3. Strategy: LEASE OF FACILITIES	1,291,597	1,819,099	1,428,841	1,291,597	1,291,597	1,291,597	1,291,597
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 22,862,487	\$ 28,738,457	\$ 28,311,996	\$ 37,590,861	\$ 37,591,498	\$ 31,485,861	\$ 31,486,498
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: PROF DEVELOPMENT/DISTANCE LEARNING	\$ 113,326	\$ 78,604	\$ 78,346	\$ 78,347	\$ 78,346	\$ 78,346	\$ 78,346
Professional Development/Distance Learning.							
C.1.2. Strategy: COOPERATIVE PHARMACY DOCTORATE	135,991	64,596	64,596	64,596	64,596	58,136	58,136
C.1.3. Strategy: STARR COUNTY UPPER LEVEL CENTER	67,996	36,288	32,298	32,298	32,298	29,068	29,068
C.1.4. Strategy: MCALLEN TEACHING SITE	400,000	277,562	276,536	276,536	276,536	248,882	248,882
C.1.5. Strategy: ACADEMY OF MATHEMATICS AND SCIENCE	500,000	247,602	345,670	345,670	345,670	345,670	345,670

THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: ECONOMIC DEVELOPMENT	\$ 498,188	\$ 324,763	\$ 328,741	\$ 328,741	\$ 328,741	\$ 328,741	\$ 328,741
C.2.2. Strategy: CENTER FOR MANUFACTURING	228,846	146,416	149,883	149,883	149,883	149,883	149,883
C.2.3. Strategy: UT SYSTEM K-12 COLLABORATION UT System K-12 Collaboration Initiative.	84,805	41,054	41,993	35,849	35,849	32,264	32,264
C.2.4. Strategy: K-16 COLLABORATION	156,514	88,758	107,751	107,752	107,752	107,752	107,752
C.2.5. Strategy: TRADE & TECHNOLOGY/TELECOMM Trade and Technology/Telecommunications.	59,916	41,701	41,306	41,306	41,306	41,306	41,306
C.2.6. Strategy: DIABETES REGISTRY	127,187	78,101	79,113	79,113	79,113	79,113	79,113
C.2.7. Strategy: TEXAS/MEXICO BORDER HEALTH	173,522	112,504	109,685	109,685	109,685	109,685	109,685
C.2.8. Strategy: REGIONAL ADVANCED TOOLING CENTER	466,415	310,507	345,670	345,670	345,670	345,670	345,670
C.2.9. Strategy: BORDER ECONOMIC DEVELOPMENT Texas Center for Border Economic Development.	275,000	180,928	180,112	180,112	180,112	180,112	180,112
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 10,586,112	\$ 8,444,215	\$ 8,444,212	\$ 8,444,215	\$ 8,444,212	\$ 6,339,879	\$ 6,339,879
C.3.2. Strategy: TRANSITION TO COLLEGE Successful Transition to College Project.	226,652	132,441	156,693	156,694	156,694	156,694	156,694
Total, Goal C: NON-FORMULA SUPPORT	\$ 14,100,470	\$ 10,606,040	\$ 10,782,605	\$ 10,776,467	\$ 10,776,463	\$ 8,631,201	\$ 8,631,201
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 1,169,648	\$ 937,018	\$ 848,779	\$ 848,779	\$ 848,779	\$ 775,509	\$ 775,509
E. Goal: INSTRUCTION/OPERATIONS MED SCHOOL Provide Instructional and Operations Support for Medical School.							
E.1.1. Strategy: MEDICAL EDUCATION	\$ 0	\$ 2,465,349	\$ 2,446,469	\$ 6,947,803	\$ 6,947,803	\$ 6,947,803	\$ 6,947,803
E.1.2. Strategy: GRADUATE MEDICAL EDUCATION	0	576,540	576,540	978,371	978,371	978,371	978,371
E.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 42,342	\$ 58,797	\$ 268,102	\$ 481,549	\$ 481,549	\$ 58,797	\$ 58,797
E.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 40,315	\$ 81,838	\$ 135,586	\$ 180,780	\$ 180,780	\$ 135,586	\$ 135,586
Total, Goal E: INSTRUCTION/OPERATIONS MED SCHOOL	\$ 82,657	\$ 3,182,524	\$ 3,426,697	\$ 8,588,503	\$ 8,588,503	\$ 8,120,557	\$ 8,120,557
F. Goal: PROVIDE RESEARCH SUPPORT MED SCHOOL Provide Research Support Medical School.							
F.1.1. Strategy: RESEARCH ENHANCEMENT MED SCHOOL Research Enhancement for Medical School.	\$ 0	\$ 1,573,563	\$ 1,573,563	\$ 1,558,439	\$ 1,558,439	\$ 1,558,439	\$ 1,558,439

THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
G. Goal: INFRASTRUCTURE SUPPORT MED SCHOOL Provide Infrastructure Support for Medical School.							
G.1.1. Strategy: E&G SPACE SUPPORT MEDICAL SCHOOL	\$ 0	\$ 1,127,878	\$ 1,158,140	\$ 1,050,706	\$ 1,050,706	\$ 1,050,706	\$ 1,050,706
H. Goal: NON-FORMULA SUPPORT MEDICAL SCHOOL Provide Non-formula Support for Medical School.							
H.1. Objective: INSTRUCTION/OPERATION							
H.1.1. Strategy: SCHOOL OF MEDICINE	\$ 30,661,466	\$ 21,000,000	\$ 21,000,000	\$ 26,000,000	\$ 26,000,000	\$ 21,000,000	\$ 21,000,000
H.2. Objective: EXCEPTIONAL ITEM REQUEST							
H.2.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,200,000	\$ 2,200,000	\$ 0	\$ 0
Total, Goal H: NON-FORMULA SUPPORT MEDICAL SCHOOL	\$ 30,661,466	\$ 21,000,000	\$ 21,000,000	\$ 28,200,000	\$ 28,200,000	\$ 21,000,000	\$ 21,000,000
I. Goal: TOBACCO FUNDS							
I.1.1. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	\$ 1,672,635	\$ 1,043,160	\$ 2,245,162	\$ 1,249,500	\$ 1,249,500	\$ 1,249,500	\$ 1,249,500
Grand Total, THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY	\$ 170,098,366	\$ 158,250,615	\$ 158,219,826	\$ 177,919,825	\$ 177,920,458	\$ 161,993,260	\$ 162,011,564
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 45,605,687	\$ 65,582,049	\$ 63,841,578	\$ 61,961,424	\$ 71,238,190	\$ 66,301,253	\$ 67,270,176
Other Personnel Costs	1,853,952	828,849	907,464	403,387	654,444	821,498	764,771
Faculty Salaries (Higher Education Only)	75,328,971	56,951,039	51,000,678	67,117,649	56,336,063	55,106,217	51,011,030
Professional Salaries - Faculty Equivalent (Higher Education Only)	733,286	0	0	0	0	0	0
Professional Fees and Services	168,629	59,026	0	91,265	0	107,773	0
Fuels and Lubricants	5,206	0	0	0	0	0	0
Consumable Supplies	405,669	837,294	0	403,184	0	697,401	0
Utilities	777,350	759,198	18,328	302,489	25,177	695,499	25,177
Travel	454,663	323,553	854,753	900,995	1,013,360	288,572	800,802
Rent - Building	1,404,053	1,819,117	1,428,841	1,291,597	1,291,597	1,291,622	1,291,597
Rent - Machine and Other	23,750	222,804	0	14,443	0	232,868	0
Debt Service	18,020,650	18,019,875	18,020,650	24,124,713	24,125,350	18,019,713	18,020,350
Other Operating Expense	24,868,467	12,847,811	22,147,534	21,308,679	23,236,277	13,715,173	18,094,322
Grants	0	0	0	0	0	4,715,671	4,733,339

THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Capital Expenditures	448,033	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 170,098,366	\$ 158,250,615	\$ 158,219,826	\$ 177,919,825	\$ 177,920,458	\$ 161,993,260	\$ 162,011,564
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 6,974,834	\$ 6,946,408	\$ 7,510,680	\$	\$	\$ 6,457,989	\$ 6,603,711
Group Insurance	13,965,105	15,905,910	16,631,600			14,056,766	14,056,765
Social Security	7,549,909	7,624,939	7,854,450			8,004,470	8,166,160
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 28,489,848	\$ 30,477,257	\$ 31,996,730	\$	\$	\$ 28,519,225	\$ 28,826,636
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate							
Degree within Four Academic Years	0%	0%	22.5%	22.6%	22.7%	22.6%	22.7%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	79.2%	77%	77.5%	78%	78.5%	78%	78.5%
Certification Rate of Teacher Education Graduates	91.9%	93%	93%	95%	95%	95%	95%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	61.2%	61%	61%	60%	60%	60%	60%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	32.7%	32.5%	32.5%	33%	33%	33%	33%
State Licensure Pass Rate of Engineering Graduates	77.7%	67%	67%	67%	67%	67%	67%
State Licensure Pass Rate of Nursing Graduates	92.5%	93%	90%	92%	94%	92%	94%
Dollar Value of External or Sponsored Research Funds (in Millions)	10.56	7.13	7.13	7.9	8.65	7.9	8.65
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures RGV	10.15%	10.15%	10.15%	10.15%	10.15%	10.15%	10.15%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,540	3,634	3,700	3,822	3,903	3,822	3,903
Explanatory:							
Average Student Loan Debt	14,291	14,700	15,100	15,600	16,100	15,600	16,100
Percent of Students with Student Loan Debt	58.8%	59%	59.5%	60%	60.5%	60%	60.5%

THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Average Financial Aid Award Per Full-Time Student	10,223	10,298	10,373	10,448	10,573	10,448	10,573
Percent of Full-Time Students Receiving Financial Aid	87.7%	87.7%	87.7%	87.7%	87.7%	87.7%	87.7%
E. Goal: INSTRUCTION/OPERATIONS MED SCHOOL							
Outcome (Results/Impact):							
Percent of Medical Residency Completers Practicing in Texas	NA	NA	83%	83%	83%	83%	83%
E.1.1. Strategy: MEDICAL EDUCATION							
Explanatory:							
Minority of MD Admissions as a Percent of Total MD Admissions	49%	55%	55%	55%	55%	55%	55%
E.1.2. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	99	139	166	196	200	196	200
F. Goal: PROVIDE RESEARCH SUPPORT MED SCHOOL							
Outcome (Results/Impact):							
Total External Research Expenditures	5,260	6,600	6,600	7,290	7,290	7,290	7,290

THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 33,747,696	\$ 31,559,969	\$ 31,557,322	\$ 38,502,957	\$ 38,479,049	\$ 30,702,969	\$ 30,679,062
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 7,488,660	\$ 10,554,011	\$ 8,020,132	\$ 8,534,944	\$ 8,577,399	\$ 8,119,070	\$ 8,146,587
Total, Method of Financing	<u>\$ 41,236,356</u>	<u>\$ 42,113,980</u>	<u>\$ 39,577,454</u>	<u>\$ 47,037,901</u>	<u>\$ 47,056,448</u>	<u>\$ 38,822,039</u>	<u>\$ 38,825,649</u>

This bill pattern represents an estimated 41.4% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	346.1	353.2	361.0	376.0	384.0	284.5	284.5
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THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 14,813,735	\$ 15,367,535	\$ 12,789,037	\$ 12,429,850	\$ 12,429,850	\$ 12,429,850	\$ 12,429,850
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	434,415	434,415	434,415	434,415
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	750,650	790,553	826,621	834,887	843,236	629,261	629,261
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	20,896	20,896	20,896	20,896	20,896	20,896	20,896
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	857,411	998,061	1,003,611	1,013,647	1,023,784	803,399	806,947
A.1.6. Strategy: HOLD HARMLESS	0	2,105,878	2,105,878	2,105,878	2,105,878	2,105,878	2,105,878
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 16,442,692	\$ 19,282,923	\$ 16,746,043	\$ 16,839,573	\$ 16,858,059	\$ 16,423,699	\$ 16,427,247
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,414,058	\$ 1,931,872	\$ 1,931,871	\$ 1,746,356	\$ 1,746,356	\$ 1,746,356	\$ 1,746,356
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	8,473,763	12,186,000	12,186,357	15,673,988	15,674,050	12,185,988	12,186,050
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	666,000	521,400	521,400	586,200	586,200	586,200	586,200
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 12,553,821	\$ 14,639,272	\$ 14,639,628	\$ 18,006,544	\$ 18,006,606	\$ 14,518,544	\$ 14,518,606
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: PERFORMING ARTS CENTER	\$ 154,752	\$ 118,723	\$ 118,722	\$ 118,722	\$ 118,722	\$ 118,722	\$ 118,722
C.1.2. Strategy: INSTRUCTION ENHANCEMENT	4,681,532	2,137,009	2,137,009	4,137,009	4,137,009	2,137,009	2,137,009
C.1.3. Strategy: COLLEGE OF ENGINEERING	850,000	1,390,142	1,390,142	1,390,142	1,390,142	1,251,128	1,251,128
C.1.4. Strategy: SCHOOL OF NURSING	1,200,000	799,816	799,816	799,816	799,816	719,834	719,834
C.1.5. Strategy: RURAL DIGITAL UNIVERSITY	1,012,951	1,041,428	1,041,427	1,041,428	1,041,427	937,285	937,285
C.2. Objective: RESEARCH							
C.2.1. Strategy: CENTER FOR ENERGY	\$ 134,460	\$ 124,469	\$ 124,469	\$ 124,469	\$ 124,469	\$ 124,469	\$ 124,469
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: PUBLIC LEADERSHIP INSTITUTE John Ben Shepperd Public Leadership Institute.	\$ 381,668	\$ 331,919	\$ 331,919	\$ 331,919	\$ 331,919	\$ 331,919	\$ 331,919
C.3.2. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	144,053	101,262	101,262	101,262	101,262	101,262	101,262

THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 3,623,375	\$ 2,135,491	\$ 2,135,491	\$ 4,135,491	\$ 4,135,491	\$ 2,135,491	\$ 2,135,491
Total, Goal C: NON-FORMULA SUPPORT	\$ 12,182,791	\$ 8,180,259	\$ 8,180,257	\$ 12,180,258	\$ 12,180,257	\$ 7,857,119	\$ 7,857,119
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 57,052	\$ 11,526	\$ 11,526	\$ 11,526	\$ 11,526	\$ 22,677	\$ 22,677
Grand Total, THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN	<u>\$ 41,236,356</u>	<u>\$ 42,113,980</u>	<u>\$ 39,577,454</u>	<u>\$ 47,037,901</u>	<u>\$ 47,056,448</u>	<u>\$ 38,822,039</u>	<u>\$ 38,825,649</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 16,207,419	\$ 15,107,087	\$ 13,397,308	\$ 16,735,423	\$ 16,094,952	\$ 13,440,585	\$ 12,935,712
Other Personnel Costs	142,644	62,244	62,472	1,031,456	1,039,912	59,678	58,673
Faculty Salaries (Higher Education Only)	12,399,399	10,375,984	9,684,255	9,265,094	9,852,466	9,300,488	9,834,424
Professional Fees and Services	100,167	101,190	95,168	85,766	83,437	98,043	92,883
Consumable Supplies	10,508	9,904	12,786	9,301	10,682	9,451	12,151
Utilities	1,008,170	593,664	554,007	540,377	505,031	540,632	504,821
Travel	2,472	2,091	2,438	2,222	2,370	2,072	2,409
Rent - Building	6,800	6,036	6,156	5,761	6,853	5,972	6,090
Rent - Machine and Other	14,495	13,126	14,164	12,460	13,041	13,102	14,137
Debt Service	8,473,763	12,186,000	12,186,357	15,673,988	15,674,050	12,185,988	12,186,050
Other Operating Expense	2,870,519	3,656,654	3,562,343	3,676,053	3,773,654	2,362,629	2,371,352
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>803,399</u>	<u>806,947</u>
Total, Object-of-Expense Informational Listing	<u>\$ 41,236,356</u>	<u>\$ 42,113,980</u>	<u>\$ 39,577,454</u>	<u>\$ 47,037,901</u>	<u>\$ 47,056,448</u>	<u>\$ 38,822,039</u>	<u>\$ 38,825,649</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,219,406	\$ 1,157,695	\$ 1,161,270	\$	\$	\$ 1,123,787	\$ 1,148,563
Group Insurance	2,187,019	2,436,155	2,547,303			2,400,492	2,400,492
Social Security	<u>1,749,065</u>	<u>1,766,447</u>	<u>1,819,617</u>			<u>1,854,372</u>	<u>1,891,830</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 5,155,490</u>	<u>\$ 5,360,297</u>	<u>\$ 5,528,190</u>	<u>\$</u>	<u>\$</u>	<u>\$ 5,378,651</u>	<u>\$ 5,440,885</u>

THE UNIVERSITY OF TEXAS OF THE PERMIAN BASIN
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	43%	35%	35%	37%	37%	37%	37%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26%	21%	21%	24%	24%	24%	24%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	65%	68%	68%	69%	69%	69%	69%
Certification Rate of Teacher Education Graduates	82%	85%	85%	86%	86%	86%	86%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	55%	55%	60%	56%	57%	56%	57%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	49%	55%	55%	58%	58%	58%	58%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	36%	30%	20%	28%	28%	28%	28%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	41%	42%	42%	42%	42%	42%	42%
State Licensure Pass Rate of Engineering Graduates	80%	80%	80%	85%	85%	85%	85%
State Licensure Pass Rate of Nursing Graduates	64%	70%	80%	80%	80%	80%	80%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.1	1.1	1.5	1.7	1.7	1.7	1.7
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.71%	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,562	3,868	3,984	4,104	4,227	4,104	4,227
Explanatory:							
Average Student Loan Debt	17,000	17,500	18,200	18,200	18,200	18,200	18,200
Percent of Students with Student Loan Debt	45%	45%	45%	45%	45%	45%	45%
Average Financial Aid Award Per Full-Time Student	10,101	10,404	10,612	10,850	10,850	10,850	10,850
Percent of Full-Time Students Receiving Financial Aid	90%	90%	90%	90%	90%	90%	90%

THE UNIVERSITY OF TEXAS AT SAN ANTONIO

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 100,690,230	\$ 99,492,470	\$ 100,718,147	\$ 121,055,817	\$ 120,967,251	\$ 107,309,590	\$ 107,221,026
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 4,179,139	\$ 4,149,499	\$ 4,170,246	\$ 4,170,246	\$ 4,170,246	\$ 4,170,246	\$ 4,170,246
Estimated Other Educational and General Income Account No. 770	<u>40,567,067</u>	<u>40,982,062</u>	<u>40,659,651</u>	<u>38,874,503</u>	<u>39,098,793</u>	<u>38,804,034</u>	<u>38,920,451</u>
Subtotal, General Revenue Fund - Dedicated	\$ 44,746,206	\$ 45,131,561	\$ 44,829,897	\$ 43,044,749	\$ 43,269,039	\$ 42,974,280	\$ 43,090,697
License Plate Trust Fund Account No. 0802, estimated	\$ 44	\$ 44	\$ 44	\$ 44	\$ 44	\$ 44	\$ 44
Total, Method of Financing	<u>\$ 145,436,480</u>	<u>\$ 144,624,075</u>	<u>\$ 145,548,088</u>	<u>\$ 164,100,610</u>	<u>\$ 164,236,334</u>	<u>\$ 150,283,914</u>	<u>\$ 150,311,767</u>

This bill pattern represents an estimated 25.2% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	2,350.0	2,319.7	2,372.7	2,386.1	2,411.1	2,442.9	2,442.9
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 84,486,154	\$ 89,912,763	\$ 89,495,875	\$ 92,311,539	\$ 92,311,539	\$ 92,311,539	\$ 92,311,539
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	2,000,398	2,000,399	2,000,398	2,000,399
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	4,867,121	5,169,889	5,195,738	5,247,696	5,300,173	4,982,080	4,982,080
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	303,292	255,325	261,949	130,217	130,217	130,217	130,217
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	151,141	171,008	272,317	238	239	238	239
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>5,193,073</u>	<u>5,452,034</u>	<u>5,506,554</u>	<u>5,534,087</u>	<u>5,617,098</u>	<u>5,729,234</u>	<u>5,756,849</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 95,000,781	\$ 100,961,019	\$ 100,732,433	\$ 105,224,175	\$ 105,359,665	\$ 105,153,706	\$ 105,181,323

THE UNIVERSITY OF TEXAS AT SAN ANTONIO
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 14,980,729	\$ 14,920,388	\$ 14,920,388	\$ 15,557,877	\$ 15,557,876	\$ 15,557,877	\$ 15,557,876
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>16,641,174</u>	<u>16,640,413</u>	<u>16,641,935</u>	<u>27,645,763</u>	<u>27,646,000</u>	<u>16,640,763</u>	<u>16,641,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 31,621,903	\$ 31,560,801	\$ 31,562,323	\$ 43,203,640	\$ 43,203,876	\$ 32,198,640	\$ 32,198,876
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: TEXAS PRE-ENGINEERING PROGRAM	\$ 404,586	\$ 285,729	\$ 285,729	\$ 285,729	\$ 285,729	\$ 285,729	\$ 285,729
C.2. Objective: RESEARCH							
C.2.1. Strategy: SA-LIFE SCIENCES INSTITUTE (SALSI)	\$ 2,966,374	\$ 813,029	\$ 1,964,110	\$ 1,388,570	\$ 1,388,570	\$ 1,388,570	\$ 1,388,570
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	\$ 4,082,835	\$ 2,742,957	\$ 2,742,956	\$ 2,742,956	\$ 2,742,956	\$ 2,742,956	\$ 2,742,956
C.3.2. Strategy: INSTITUTE OF TEXAN CULTURES	1,389,310	1,001,572	1,001,571	1,001,572	1,001,572	1,001,572	1,001,572
C.3.3. Strategy: SW TX BORDER SBDC South-West Texas Border Network SBDC.	1,334,486	877,749	877,749	877,750	877,749	877,750	877,750
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,485,430	\$ 1,788,839	\$ 1,788,838	\$ 1,788,838	\$ 1,788,838	\$ 1,788,838	\$ 1,788,838
C.4.2. Strategy: TEXAS STATE DATA CENTER	484,774	352,439	352,438	352,439	352,438	352,438	352,438
C.4.3. Strategy: RESEARCH HOLD HARMLESS	355,000	0	0	0	0	0	0
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,995,000</u>	<u>\$ 2,995,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 13,502,795	\$ 7,862,314	\$ 9,013,391	\$ 11,432,854	\$ 11,432,852	\$ 8,437,853	\$ 8,437,853
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	<u>\$ 5,311,001</u>	<u>\$ 4,239,941</u>	<u>\$ 4,239,941</u>	<u>\$ 4,239,941</u>	<u>\$ 4,239,941</u>	<u>\$ 4,493,715</u>	<u>\$ 4,493,715</u>
Grand Total, THE UNIVERSITY OF TEXAS AT SAN ANTONIO	<u>\$ 145,436,480</u>	<u>\$ 144,624,075</u>	<u>\$ 145,548,088</u>	<u>\$ 164,100,610</u>	<u>\$ 164,236,334</u>	<u>\$ 150,283,914</u>	<u>\$ 150,311,767</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 45,002,405	\$ 48,678,156	\$ 48,894,217	\$ 51,933,723	\$ 52,292,978	\$ 50,171,409	\$ 50,435,528
Other Personnel Costs	9,783,189	9,547,039	9,673,773	9,787,284	9,840,841	9,243,670	9,235,579
Faculty Salaries (Higher Education Only)	64,533,699	60,965,328	61,034,191	64,942,286	64,477,505	64,666,552	64,730,966

THE UNIVERSITY OF TEXAS AT SAN ANTONIO
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Utilities	536,017	537,946	549,804	560,930	573,295	560,930	573,295
Debt Service	16,641,174	16,640,413	16,641,935	27,645,763	27,646,000	16,640,763	16,641,000
Other Operating Expense	8,939,952	8,255,149	8,754,124	9,230,580	9,405,671	3,271,312	2,938,506
Client Services	44	44	44	44	44	44	44
Grants	0	0	0	0	0	5,729,234	5,756,849
Total, Object-of-Expense Informational Listing	\$ 145,436,480	\$ 144,624,075	\$ 145,548,088	\$ 164,100,610	\$ 164,236,334	\$ 150,283,914	\$ 150,311,767
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 8,368,400	\$ 8,008,311	\$ 8,040,504	\$	\$	\$ 7,815,627	\$ 7,981,297
Group Insurance	15,237,428	13,672,022	14,295,795			13,233,933	13,233,933
Social Security	10,720,834	10,827,376	11,153,280			11,366,308	11,595,907
Subtotal, Employee Benefits	\$ 34,326,662	\$ 32,507,709	\$ 33,489,579	\$	\$	\$ 32,415,868	\$ 32,811,137
<u>Debt Service</u>							
Lease Payments	\$ 1,651	\$ 1,550	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 34,328,313	\$ 32,509,259	\$ 33,489,579	\$	\$	\$ 32,415,868	\$ 32,811,137
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	36.6%	40%	41.83%	43.9%	45.9%	43.9%	45.9%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	21.8%	26%	28.22%	29%	30.1%	29%	30.1%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	73.6%	75%	76.22%	78.61%	80.97%	78.61%	80.97%
Certification Rate of Teacher Education Graduates	80.2%	80%	80%	80%	80%	80%	80%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	46.8%	45.9%	45.9%	45.87%	45.31%	45.87%	45.31%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	63.4%	59.5%	60.5%	61.5%	62.5%	61.5%	62.5%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	32.4%	31%	32.62%	34.24%	35.86%	34.24%	35.86%

THE UNIVERSITY OF TEXAS AT SAN ANTONIO
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	18.7%	19%	19%	19%	19%	19%	19%
State Licensure Pass Rate of Engineering Graduates	57.6%	65%	68%	70%	70%	70%	70%
Dollar Value of External or Sponsored Research Funds (in Millions)	40.01	42	45	50	55	50	55
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.3%	8.2%	8.1%	8%	8%	8%	8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,944.75	4,989.63	5,077.56	5,193.33	5,193.33	5,193.33	5,193.33
Explanatory:							
Average Student Loan Debt	26,918.41	24,604.7	24,000	23,500	23,000	23,500	23,000
Percent of Students with Student Loan Debt	62.82%	61.73%	60%	59%	58%	59%	58%
Average Financial Aid Award Per Full-Time Student	10,035.49	10,288.84	10,597.51	10,915.43	11,242.9	10,915.43	11,242.9
Percent of Full-Time Students Receiving Financial Aid	63.35%	65.49%	64%	64%	64%	64%	64%

THE UNIVERSITY OF TEXAS AT TYLER

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 36,944,067	\$ 35,661,469	\$ 35,671,551	\$ 42,747,830	\$ 42,711,726	\$ 35,823,268	\$ 35,787,166
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 10,964,377	\$ 11,694,381	\$ 12,240,940	\$ 11,779,301	\$ 11,955,568	\$ 10,891,938	\$ 10,937,277
Total, Method of Financing	\$ 47,908,444	\$ 47,355,850	\$ 47,912,491	\$ 54,527,131	\$ 54,667,294	\$ 46,715,206	\$ 46,724,443

This bill pattern represents an estimated 29.2% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-Appropriated Funds	506.6	532.0	557.3	540.8	524.2	468.2	468.2
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THE UNIVERSITY OF TEXAS AT TYLER
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 25,006,977	\$ 26,646,927	\$ 27,115,072	\$ 25,871,631	\$ 25,871,631	\$ 25,871,631	\$ 25,871,631
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	738,699	738,699	738,699	738,699
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	1,327,952	1,382,195	1,315,527	1,394,459	1,478,127	945,760	945,760
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	42,752	42,752	42,752	42,752	42,752	42,752	42,752
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>1,513,428</u>	<u>1,473,088</u>	<u>1,627,361</u>	<u>1,881,627</u>	<u>1,938,075</u>	<u>1,442,963</u>	<u>1,452,151</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 27,891,109	\$ 29,544,962	\$ 30,100,712	\$ 29,929,168	\$ 30,069,284	\$ 29,041,805	\$ 29,050,993
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,404,155	\$ 3,866,683	\$ 3,866,684	\$ 3,754,271	\$ 3,754,270	\$ 3,754,271	\$ 3,754,270
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	9,869,955	9,869,063	9,869,955	14,229,850	14,229,900	9,869,850	9,869,900
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>38,700</u>	<u>38,700</u>	<u>38,700</u>	<u>38,700</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 13,274,110	\$ 13,735,746	\$ 13,736,639	\$ 18,022,821	\$ 18,022,870	\$ 13,662,821	\$ 13,662,870
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: PALESTINE CAMPUS	\$ 500,000	\$ 203,456	\$ 203,455	\$ 203,456	\$ 203,455	\$ 183,110	\$ 183,110
C.1.2. Strategy: LONGVIEW CAMPUS	1,346,363	547,850	547,849	547,850	547,849	493,065	493,065
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 4,727,627	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>0</u>	<u>0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 6,573,990	\$ 4,004,148	\$ 4,004,146	\$ 6,504,148	\$ 6,504,146	\$ 3,929,017	\$ 3,929,017
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	<u>169,235</u>	<u>70,994</u>	<u>70,994</u>	<u>70,994</u>	<u>70,994</u>	<u>81,563</u>	<u>81,563</u>
Grand Total, THE UNIVERSITY OF TEXAS AT TYLER	<u>\$ 47,908,444</u>	<u>\$ 47,355,850</u>	<u>\$ 47,912,491</u>	<u>\$ 54,527,131</u>	<u>\$ 54,667,294</u>	<u>\$ 46,715,206</u>	<u>\$ 46,724,443</u>

THE UNIVERSITY OF TEXAS AT TYLER
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 12,215,570	\$ 12,268,352	\$ 12,400,257	\$ 12,246,510	\$ 12,262,702	\$ 11,990,136	\$ 12,006,398
Other Personnel Costs	2,970,595	2,947,313	2,880,781	2,928,632	3,012,436	2,480,946	2,481,102
Faculty Salaries (Higher Education Only)	21,222,817	20,777,947	21,115,068	22,181,725	22,166,412	20,869,532	20,854,284
Rent - Building	0	0	0	500,000	500,000	0	0
Debt Service	9,869,955	9,869,063	9,869,955	14,229,850	14,229,900	9,869,850	9,869,900
Other Operating Expense	1,629,507	1,493,175	1,646,430	2,440,414	2,495,844	61,779	60,608
Grants	0	0	0	0	0	1,442,963	1,452,151
Total, Object-of-Expense Informational Listing	\$ 47,908,444	\$ 47,355,850	\$ 47,912,491	\$ 54,527,131	\$ 54,667,294	\$ 46,715,206	\$ 46,724,443

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 2,778,579	\$ 2,798,565	\$ 3,086,308	\$	\$	\$ 2,566,333	\$ 2,626,248
Group Insurance	4,134,127	4,708,757	4,923,590			3,710,859	3,710,859
Social Security	2,328,815	2,351,958	2,422,752			2,469,026	2,518,901

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 9,241,521	\$ 9,859,280	\$ 10,432,650	\$	\$	\$ 8,746,218	\$ 8,856,008
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	42.7%	44.8%	45.8%	46.8%	47.8%	46.8%	47.8%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	24.8%	25.8%	26.3%	26.8%	27.3%	26.8%	27.3%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	63.6%	64.1%	64.6%	65.1%	65.6%	65.1%	65.6%
Certification Rate of Teacher Education Graduates	92.4%	92.9%	93.4%	93.9%	94.4%	93.9%	94.4%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	60.3%	60.8%	61.3%	61.8%	62.3%	61.8%	62.3%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	58%	60.5%	61%	61.5%	62%	61.5%	62%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	31%	25.8%	26.3%	26.8%	27.3%	26.8%	27.3%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track faculty	29.8%	31.4%	31.9%	32.4%	32.9%	32.4%	32.9%
State Licensure Pass Rate of Engineering Graduates	43.71%	44.2%	44.7%	45.2%	45.7%	45.2%	45.7%

THE UNIVERSITY OF TEXAS AT TYLER
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
State Licensure Pass Rate of Nursing Graduates	92.72%	93.3%	93.8%	94.3%	94.8%	94.3%	94.8%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.2	1.2	1.21	1.21	1.22	1.21	1.22
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	13.27%	10%	9%	7.5%	7%	7.5%	7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,656	3,911	4,136	4,371	4,502	4,371	4,502
Explanatory:							
Average Student Loan Debt	38,178	38,369	39,328	40,311	41,319	40,311	41,319
Percent of Students with Student Loan Debt	45%	45%	45%	45%	45%	45%	45%
Average Financial Aid Award Per Full-Time Student	19,500	19,598	20,087	20,590	21,104	20,590	21,104
Percent of Full-Time Students Receiving Financial Aid	42.34%	42.34%	42.34%	42.34%	42.34%	42.34%	42.34%

TEXAS A&M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 855,586	\$ 770,028	\$ 770,027	\$ 770,028	\$ 770,027	\$ 770,028	\$ 770,027
Total, Method of Financing	\$ 855,586	\$ 770,028	\$ 770,027	\$ 770,028	\$ 770,027	\$ 770,028	\$ 770,027
This bill pattern represents an estimated 2.7% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-Appropriated Funds	113.1	111.5	111.5	111.5	111.5	104.9	104.9
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: HOLD HARMLESS	\$ 0	\$ 199,768	\$ 199,768	\$ 199,768	\$ 199,768	\$ 199,768	\$ 199,768

TEXAS A&M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
B. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
B.1. Objective: INSTRUCTIONAL SUPPORT							
B.1.1. Strategy: SCHOLARSHIPS	\$ 763,711	\$ 530,234	\$ 530,233	\$ 530,234	\$ 530,233	\$ 530,234	\$ 530,233
B.2. Objective: PUBLIC SERVICE							
B.2.1. Strategy: TASK FORCE	\$ 91,875	\$ 40,026	\$ 40,026	\$ 40,026	\$ 40,026	\$ 40,026	\$ 40,026
Total, Goal B: NON-FORMULA SUPPORT	<u>\$ 855,586</u>	<u>\$ 570,260</u>	<u>\$ 570,259</u>	<u>\$ 570,260</u>	<u>\$ 570,259</u>	<u>\$ 570,260</u>	<u>\$ 570,259</u>
Grand Total, TEXAS A&M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES	<u>\$ 855,586</u>	<u>\$ 770,028</u>	<u>\$ 770,027</u>	<u>\$ 770,028</u>	<u>\$ 770,027</u>	<u>\$ 770,028</u>	<u>\$ 770,027</u>
Object-of-Expense Informational Listing:							
Other Operating Expense	\$ 91,875	\$ 40,026	\$ 40,026	\$ 40,026	\$ 40,026	\$ 40,026	\$ 40,026
Client Services	<u>763,711</u>	<u>730,002</u>	<u>730,001</u>	<u>730,002</u>	<u>730,001</u>	<u>730,002</u>	<u>730,001</u>
Total, Object-of-Expense Informational Listing	<u>\$ 855,586</u>	<u>\$ 770,028</u>	<u>\$ 770,027</u>	<u>\$ 770,028</u>	<u>\$ 770,027</u>	<u>\$ 770,028</u>	<u>\$ 770,027</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Group Insurance	\$ 61,939	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 61,939</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

TEXAS A&M UNIVERSITY

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 289,429,539	\$ 296,154,502	\$ 295,990,725	\$ 315,840,202	\$ 315,190,863	\$ 299,301,360	\$ 298,652,021
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 10,526,778	\$ 10,454,764	\$ 10,611,586	\$ 10,611,586	\$ 10,611,586	\$ 10,611,586	\$ 10,611,586

TEXAS A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Estimated Other Educational and General Income Account No. 770	<u>160,651,533</u>	<u>123,744,320</u>	<u>125,739,166</u>	<u>131,890,062</u>	<u>133,351,680</u>	<u>120,568,069</u>	<u>121,307,159</u>
Subtotal, General Revenue Fund - Dedicated	\$ 171,178,311	\$ 134,199,084	\$ 136,350,752	\$ 142,501,648	\$ 143,963,266	\$ 131,179,655	\$ 131,918,745
Other Funds							
License Plate Trust Fund Account No. 0802, estimated	\$ 156,000	\$ 180,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000
Real Estate Fee Trust Account No. 969	<u>3,873,867</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Other Funds	\$ 4,029,867	\$ 180,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000
Total, Method of Financing	<u>\$ 464,637,717</u>	<u>\$ 430,533,586</u>	<u>\$ 432,506,477</u>	<u>\$ 458,506,850</u>	<u>\$ 459,319,129</u>	<u>\$ 430,646,015</u>	<u>\$ 430,735,766</u>

This bill pattern represents an estimated 22.2% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

4,509.2	4,943.7	4,988.1	4,998.1	5,000.1	5,153.1	5,153.1
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 371,157,972	\$ 342,406,065	\$ 343,274,856	\$ 288,409,922	\$ 288,409,921	\$ 288,409,922	\$ 288,409,921
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	5,371,777	5,371,777	5,371,777	5,371,777
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	25,285,258	26,170,242	26,955,349	27,764,010	28,596,930	12,982,949	12,982,949
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	926,964	907,535	907,535	1,385,660	1,385,660	1,385,660	1,385,660
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	11,275,641	11,757,684	11,934,050	11,900,000	11,900,000	11,955,325	12,065,717
A.1.6. Strategy: ORGANIZED ACTIVITIES	<u>0</u>	<u>0</u>	<u>0</u>	<u>18,000,000</u>	<u>18,000,000</u>	<u>21,403,743</u>	<u>21,403,743</u>

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 408,645,835	\$ 381,241,526	\$ 383,071,790	\$ 352,831,369	\$ 353,664,288	\$ 341,509,376	\$ 341,619,767
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B. Goal: INFRASTRUCTURE SUPPORT

Provide Infrastructure Support.

B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 2,925,670	\$ 2,952,247	\$ 3,155,699	\$ 44,770,401	\$ 44,770,401	\$ 44,770,401	\$ 44,770,401
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TEXAS A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	8,527,628	8,380,795	8,380,110	14,827,067	14,806,428	8,288,225	8,267,586
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 11,453,298	\$ 11,333,042	\$ 11,535,809	\$ 59,597,468	\$ 59,576,829	\$ 53,058,626	\$ 53,037,987
C. Goal: NON-FORMULA SUPPORT Provide Non-formula Support.							
C.1. Objective: RESEARCH							
C.1.1. Strategy: CYCLOTRON INSTITUTE	\$ 994,983	\$ 990,204	\$ 990,204	\$ 260,314	\$ 260,313	\$ 260,314	\$ 260,313
C.1.2. Strategy: SEA GRANT PROGRAM	658,006	544,609	544,610	170,807	170,807	170,807	170,807
C.1.3. Strategy: ENERGY RESOURCES PROGRAM	507,884	407,550	362,410	262,029	262,029	262,029	262,029
C.1.4. Strategy: REAL ESTATE RESEARCH CENTER	3,873,867	0	0	0	0	0	0
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: SCHOOL OF ARCHITECTURE	\$ 919,246	\$ 731,487	\$ 731,486	\$ 356,298	\$ 356,298	\$ 356,298	\$ 356,298
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 156,000	\$ 180,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 7,109,986	\$ 2,853,850	\$ 2,793,710	\$ 11,214,448	\$ 11,214,447	\$ 1,214,448	\$ 1,214,447
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: TEXAS RESEARCH UNIVERSITY FUND	\$ 37,428,598	\$ 35,105,168	\$ 35,105,168	\$ 34,863,565	\$ 34,863,565	\$ 34,863,565	\$ 34,863,565
Grand Total, TEXAS A&M UNIVERSITY	<u>\$ 464,637,717</u>	<u>\$ 430,533,586</u>	<u>\$ 432,506,477</u>	<u>\$ 458,506,850</u>	<u>\$ 459,319,129</u>	<u>\$ 430,646,015</u>	<u>\$ 430,735,766</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 120,986,731	\$ 106,278,098	\$ 109,156,888	\$ 139,082,390	\$ 144,220,699	\$ 128,371,152	\$ 130,634,064
Other Personnel Costs	5,604,921	6,051,508	6,051,508	6,920,240	6,776,183	6,972,319	6,829,756
Faculty Salaries (Higher Education Only)	267,913,391	262,685,777	261,241,859	231,927,348	230,190,770	231,927,348	230,222,395
Professional Salaries - Faculty Equivalent (Higher Education Only)	8,181,766	0	0	0	0	0	0
Professional Fees and Services	145,815	1,341,052	1,583,485	1,129,573	1,330,400	1,129,573	1,330,400
Fuels and Lubricants	18,470	8,137	8,058	31,948	23,187	31,964	23,187
Consumable Supplies	8,128	725	772	601	649	606	649
Utilities	70,434	383,482	452,491	327,769	383,788	328,222	383,788
Travel	71,335	2,509	1,554	1,654	1,306	1,919	1,306
Rent - Building	374,344	13,665	12,080	10,573	10,149	11,115	10,149
Rent - Machine and Other	134,787	51,737	55,165	128,646	102,192	128,850	102,192

TEXAS A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Debt Service	8,527,628	8,380,795	8,380,110	14,827,067	14,806,428	8,288,225	8,267,586
Other Operating Expense	52,357,517	45,126,127	45,376,350	63,928,794	61,290,602	41,309,150	40,681,801
Client Services	235,388	209,974	186,157	190,247	182,776	190,247	182,776
Grants	0	0	0	0	0	11,955,325	12,065,717
Capital Expenditures	7,062	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 464,637,717	\$ 430,533,586	\$ 432,506,477	\$ 458,506,850	\$ 459,319,129	\$ 430,646,015	\$ 430,735,766
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 26,434,801	\$ 26,355,034	\$ 28,205,257	\$	\$	\$ 24,739,060	\$ 25,215,471
Group Insurance	37,554,630	34,967,681	36,563,046			39,206,875	39,206,875
Social Security	23,464,551	23,697,737	24,411,039			24,877,290	25,379,811
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 87,453,982	\$ 85,020,452	\$ 89,179,342	\$	\$	\$ 88,823,225	\$ 89,802,157
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	83.2%	83.5%	83.5%	83.5%	83.5%	83.5%	83.5%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	55.9%	56%	56%	56%	56%	56%	56%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	92.2%	92%	93%	95%	95%	95%	95%
Certification Rate of Teacher Education Graduates	94.4%	94.4%	94.4%	94.4%	94.4%	94.4%	94.4%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	26.8%	26.8%	26.8%	26.8%	26.8%	26.8%	26.8%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	85%	85.1%	85.1%	85.1%	85.1%	85.1%	85.1%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	19%	22%	22%	22%	22%	22%	22%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	28%	28%	28%	28%	28%	28%	28%
State Licensure Pass Rate Law Graduates	83.5%	83.5%	83.6%	83.6%	83.7%	83.6%	83.7%
State Licensure Pass Rate of Engineering Graduates	88.5%	88.5%	88.5%	89%	89%	89%	89%
State Licensure Examination Pass Rate of Veterinary Medicine Graduates	96%	96%	96%	96%	96%	96%	96%

TEXAS A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Dollar Value of External or Sponsored Research Funds (in Millions)	194.79	196.73	197	197	197	197	197
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	5.2%	5.2%	5.2%	5.2%	5.2%	5.2%	5.2%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,956	5,417	5,647	5,805	5,805	5,805	5,805
Explanatory:							
Average Student Loan Debt	23,063	23,341	23,300	23,300	23,300	23,300	23,300
Percent of Students with Student Loan Debt	48%	47%	47%	47%	47%	47%	47%
Average Financial Aid Award Per Full-Time Student	17,194	16,007	16,000	16,000	16,000	16,000	16,000
Percent of Full-Time Students Receiving Financial Aid	74%	74%	74%	74%	74%	74%	74%

TEXAS A&M UNIVERSITY AT GALVESTON

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 22,159,463	\$ 21,898,030	\$ 21,906,357	\$ 27,486,732	\$ 27,461,351	\$ 21,722,056	\$ 21,696,675
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 177,810	\$ 153,037	\$ 138,500	\$ 138,500	\$ 138,500	\$ 138,500	\$ 138,500
Estimated Other Educational and General Income Account No. 770	5,285,157	4,016,589	3,876,272	3,001,255	3,024,497	2,975,032	2,988,999
Oyster Sales Account No. 5022	<u>100,000</u>	<u>70,160</u>	<u>70,159</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 5,562,967</u>	<u>\$ 4,239,786</u>	<u>\$ 4,084,931</u>	<u>\$ 3,239,755</u>	<u>\$ 3,262,997</u>	<u>\$ 3,213,532</u>	<u>\$ 3,227,499</u>
Total, Method of Financing	<u>\$ 27,722,430</u>	<u>\$ 26,137,816</u>	<u>\$ 25,991,288</u>	<u>\$ 30,726,487</u>	<u>\$ 30,724,348</u>	<u>\$ 24,935,588</u>	<u>\$ 24,924,174</u>

This bill pattern represents an estimated 32.9% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-Appropriated Funds	216.6	210.1	210.1	220.6	220.6	174.2	174.2
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TEXAS A&M UNIVERSITY AT GALVESTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 15,556,538	\$ 14,603,111	\$ 14,474,621	\$ 9,796,139	\$ 9,796,139	\$ 9,796,139	\$ 9,796,139
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	183,002	183,002	183,002	183,002
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	683,982	359,890	370,687	381,807	393,262	376,895	376,895
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	78,852	80,861	80,861	60,136	60,136	60,136	60,136
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	40,000	48,000	48,000	648	648	648	648
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	406,373	363,292	360,000	360,000	360,000	338,689	340,869
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 16,765,745	\$ 15,455,154	\$ 15,334,169	\$ 10,781,732	\$ 10,793,187	\$ 10,755,509	\$ 10,757,689
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,540,518	\$ 1,596,790	\$ 1,561,120	\$ 2,851,393	\$ 2,851,393	\$ 2,851,393	\$ 2,851,393
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	8,408,883	8,415,045	8,425,174	13,364,912	13,351,319	8,277,736	8,264,143
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	0	0	0	750,000	750,000	750,000	750,000
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 9,949,401	\$ 10,011,835	\$ 9,986,294	\$ 16,966,305	\$ 16,952,712	\$ 11,879,129	\$ 11,865,536
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: RESEARCH							
C.1.1. Strategy: COASTAL ZONE LABORATORY	\$ 17,474	\$ 11,438	\$ 11,438	\$ 11,438	\$ 11,438	\$ 11,438	\$ 11,438
C.1.2. Strategy: TEXAS INSTITUTE OF OCEANOGRAPHY	495,578	304,769	304,767	334,609	334,608	334,609	334,608
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 1,574,270	\$ 1,574,270	\$ 1,574,270	\$ 1,574,270
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 677,500	\$ 677,500	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 513,052	\$ 316,207	\$ 316,205	\$ 2,597,817	\$ 2,597,816	\$ 1,920,317	\$ 1,920,316

TEXAS A&M UNIVERSITY AT GALVESTON
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 494,232	\$ 354,620	\$ 354,620	\$ 380,633	\$ 380,633	\$ 380,633	\$ 380,633
Grand Total, TEXAS A&M UNIVERSITY AT GALVESTON	<u>\$ 27,722,430</u>	<u>\$ 26,137,816</u>	<u>\$ 25,991,288</u>	<u>\$ 30,726,487</u>	<u>\$ 30,724,348</u>	<u>\$ 24,935,588</u>	<u>\$ 24,924,174</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 7,494,484	\$ 7,228,297	\$ 7,052,285	\$ 7,145,585	\$ 7,109,987	\$ 6,682,538	\$ 6,646,940
Other Personnel Costs	414,811	140,144	140,077	228,710	228,977	79,703	79,970
Faculty Salaries (Higher Education Only)	9,259,270	9,490,491	9,502,125	7,142,792	7,177,823	6,711,750	6,746,782
Professional Salaries - Faculty Equivalent (Higher Education Only)	118,034	0	0	223,232	223,232	0	0
Professional Fees and Services	74	0	0	0	0	0	0
Fuels and Lubricants	99	0	0	0	0	0	0
Consumable Supplies	35,729	41,192	41,192	39,217	39,253	42,663	42,699
Utilities	3,500	0	0	62,971	62,971	0	0
Travel	3,128	333	341	223	231	223	231
Rent - Machine and Other	635	36	36	24	24	24	24
Debt Service	8,408,883	8,415,045	8,425,174	13,364,912	13,351,319	8,277,736	8,264,143
Other Operating Expense	1,131,587	458,986	470,058	2,158,821	2,170,531	2,802,262	2,802,516
Client Services	124,080	0	0	0	0	0	0
Grants	472,135	363,292	360,000	360,000	360,000	338,689	340,869
Capital Expenditures	<u>255,981</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Object-of-Expense Informational Listing	<u>\$ 27,722,430</u>	<u>\$ 26,137,816</u>	<u>\$ 25,991,288</u>	<u>\$ 30,726,487</u>	<u>\$ 30,724,348</u>	<u>\$ 24,935,588</u>	<u>\$ 24,924,174</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,046,339	\$ 1,034,933	\$ 1,133,823	\$	\$	\$ 945,235	\$ 970,870
Group Insurance	1,826,709	1,881,721	1,967,573			1,948,178	1,948,178
Social Security	<u>1,067,272</u>	<u>1,077,878</u>	<u>1,110,322</u>			<u>1,131,529</u>	<u>1,154,386</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 3,940,320</u>	<u>\$ 3,994,532</u>	<u>\$ 4,211,718</u>	<u>\$</u>	<u>\$</u>	<u>\$ 4,024,942</u>	<u>\$ 4,073,434</u>

TEXAS A&M UNIVERSITY AT GALVESTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	27.5%	31.87%	35%	38%	40%	38%	40%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	22.5%	23.52%	25%	28%	30%	28%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	56.64%	54.78%	60%	62%	65%	62%	65%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	27.6%	26.79%	30%	35%	40%	35%	40%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	52.1%	59.22%	60%	62%	65%	62%	65%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	9.48%	4.8%	10%	12%	14%	12%	14%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	17.93%	19.34%	20%	20%	20%	20%	20%
Dollar Value of External or Sponsored Research Funds (in Millions)	7.9	5.5	6.9	6.9	6.9	6.9	6.9
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	11.08%	11.1%	11.11%	10.21%	10.22%	10.21%	10.22%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,113	5,539	5,744	5,905	5,905	5,905	5,905
Explanatory:							
Average Student Loan Debt	28,340	30,839	30,839	30,839	30,839	30,839	30,839
Percent of Students with Student Loan Debt	68%	78%	78%	78%	78%	78%	78%
Average Financial Aid Award Per Full-Time Student	17,403	16,541	16,541	16,541	16,541	16,541	16,541
Percent of Full-Time Students Receiving Financial Aid	75%	75%	75%	75%	75%	75%	75%

PRAIRIE VIEW A&M UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 49,269,033	\$ 48,386,805	\$ 48,364,594	\$ 65,474,075	\$ 65,389,382	\$ 47,389,690	\$ 47,304,995

PRAIRIE VIEW A&M UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 745,632	\$ 646,285	\$ 743,331	\$ 743,331	\$ 743,331	\$ 743,331	\$ 743,331
Estimated Other Educational and General Income Account No. 770	14,741,863	15,570,187	15,943,892	16,689,388	16,808,857	16,670,774	16,762,540
Center for Study and Prevention of Juvenile Crime and Delinquency Account No. 5029	<u>2,675,356</u>	<u>1,361,281</u>	<u>1,361,281</u>	<u>5,803,171</u>	<u>5,803,170</u>	<u>1,361,281</u>	<u>1,361,281</u>
Subtotal, General Revenue Fund - Dedicated	\$ 18,162,851	\$ 17,577,753	\$ 18,048,504	\$ 23,235,890	\$ 23,355,358	\$ 18,775,386	\$ 18,867,152
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 20,207</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Method of Financing	<u>\$ 67,452,091</u>	<u>\$ 65,964,558</u>	<u>\$ 66,413,098</u>	<u>\$ 88,709,965</u>	<u>\$ 88,744,740</u>	<u>\$ 66,165,076</u>	<u>\$ 66,172,147</u>

This bill pattern represents an estimated 31.6% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

728.7	689.2	780.1	821.5	821.5	747.6	747.6
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 32,614,435	\$ 28,457,508	\$ 28,755,412	\$ 24,816,048	\$ 24,816,051	\$ 24,816,048	\$ 24,816,051
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	749,445	749,445	749,445	749,445
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	1,583,917	1,604,516	1,603,360	1,626,495	1,646,826	1,439,184	1,439,184
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	71,235	112,880	112,881	112,880	112,881	112,880	112,881
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	63,905	34,468	34,468	34,468	34,468	34,468	34,468
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,752,517	1,832,724	1,795,597	1,818,042	1,840,767	1,986,739	2,002,092
A.1.7. Strategy: HOLD HARMLESS	<u>0</u>	<u>4,798,051</u>	<u>4,798,050</u>	<u>4,798,051</u>	<u>4,798,050</u>	<u>4,798,051</u>	<u>4,798,050</u>

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 36,086,009	\$ 36,840,147	\$ 37,099,768	\$ 33,955,429	\$ 33,998,488	\$ 33,936,815	\$ 33,952,171
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B. Goal: INFRASTRUCTURE SUPPORT

Provide Infrastructure Support.

B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,322,849	\$ 4,264,454	\$ 4,264,454	\$ 5,860,792	\$ 5,860,792	\$ 5,860,792	\$ 5,860,792
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PRAIRIE VIEW A&M UNIVERSITY

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	8,375,806	6,666,427	6,669,381	16,089,949	16,081,667	6,674,016	6,665,734
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>40,500</u>	<u>40,500</u>	<u>40,500</u>	<u>40,500</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 11,698,655	\$ 10,930,881	\$ 10,933,835	\$ 21,991,241	\$ 21,982,959	\$ 12,575,308	\$ 12,567,026
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: STUDENT NURSE STIPENDS	\$ 116,475	\$ 75,839	\$ 75,838	\$ 75,839	\$ 75,838	\$ 75,839	\$ 75,838
C.1.2. Strategy: HONORS PROGRAM	58,647	27,008	27,007	27,008	27,007	27,008	27,007
C.2. Objective: RESEARCH							
C.2.1. Strategy: AGRICULTURE MATCH	\$ 1,786,649	\$ 2,133,899	\$ 2,133,899	\$ 9,619,458	\$ 9,619,458	\$ 2,133,899	\$ 2,133,899
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: JUVENILE CRIME PREVENTION CENTER	\$ 2,675,356	\$ 1,361,281	\$ 1,361,281	\$ 5,803,171	\$ 5,803,170	\$ 1,361,281	\$ 1,361,281
C.3.2. Strategy: COMMUNITY DEVELOPMENT	149,466	132,720	132,719	132,720	132,719	132,720	132,719
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,505,860	\$ 1,271,847	\$ 1,457,815	\$ 3,948,203	\$ 3,948,205	\$ 2,765,310	\$ 2,765,310
C.4.2. Strategy: UNIVERSITY REALIGNMENT	<u>50,282</u>	<u>33,269</u>	<u>33,269</u>	<u>33,269</u>	<u>33,269</u>	<u>33,269</u>	<u>33,269</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 6,342,735	\$ 5,035,863	\$ 5,221,828	\$ 19,639,668	\$ 19,639,666	\$ 6,529,326	\$ 6,529,323
D. Goal: ACADEMIC DEVELOPMENT INITIATIVE							
D.1.1. Strategy: ACADEMIC DEVELOPMENT INITIATIVE	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000
E. Goal: RESEARCH FUNDS							
E.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 824,692	\$ 657,667	\$ 657,667	\$ 623,627	\$ 623,627	\$ 623,627	\$ 623,627
Grand Total, PRAIRIE VIEW A&M UNIVERSITY	<u>\$ 67,452,091</u>	<u>\$ 65,964,558</u>	<u>\$ 66,413,098</u>	<u>\$ 88,709,965</u>	<u>\$ 88,744,740</u>	<u>\$ 66,165,076</u>	<u>\$ 66,172,147</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 19,878,225	\$ 19,285,344	\$ 21,521,346	\$ 27,028,300	\$ 27,571,764	\$ 18,723,029	\$ 20,725,859
Other Personnel Costs	961,887	1,161,976	642,225	1,179,323	926,167	1,058,805	605,339
Faculty Salaries (Higher Education Only)	22,822,050	27,746,570	27,857,492	29,714,448	30,398,041	27,113,599	26,789,597
Professional Salaries - Faculty Equivalent (Higher Education Only)	85,843	219,467	160,000	61,043	0	210,510	160,000
Professional Salaries - Extension (Texas AgriLife Extension Svc)	5,734	390,852	0	700,000	700,000	390,852	0
Professional Fees and Services	290,761	125,488	40,000	130,747	100,000	121,289	45,217

PRAIRIE VIEW A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Fuels and Lubricants	1,217	682	0	0	0	682	285
Consumable Supplies	239,688	72,184	0	46,926	0	67,575	2,067
Utilities	3,340,849	4,270,402	4,264,454	5,911,364	5,910,792	5,866,683	5,863,579
Travel	142,995	73,092	40,000	572,951	543,965	67,907	36,378
Rent - Building	250	3,852	0	0	0	3,852	0
Rent - Machine and Other	62,437	26,035	0	6,735	0	25,047	13,708
Debt Service	8,375,806	6,666,427	6,669,381	16,089,949	16,081,667	6,674,016	6,665,734
Other Operating Expense	4,729,730	3,338,250	2,819,758	4,279,898	3,818,732	3,121,893	2,659,447
Client Services	4,355,930	424,896	602,845	866,842	852,845	422,842	602,845
Grants	1,752,517	1,832,724	1,795,597	1,818,042	1,840,767	1,986,739	2,002,092
Capital Expenditures	406,172	326,317	0	303,397	0	309,756	0
Total, Object-of-Expense Informational Listing	\$ 67,452,091	\$ 65,964,558	\$ 66,413,098	\$ 88,709,965	\$ 88,744,740	\$ 66,165,076	\$ 66,172,147

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 2,871,077	\$ 2,882,536	\$ 3,219,643	\$	\$	\$ 2,607,157	\$ 2,680,783
Group Insurance	5,830,654	5,343,153	5,586,928			5,553,939	5,553,939
Social Security	3,126,829	3,157,903	3,252,956			3,315,087	3,382,052

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 11,828,560	\$ 11,383,592	\$ 12,059,527	\$	\$	\$ 11,476,183	\$ 11,616,774
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	35%	36%	37%	38%	40%	38%	40%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	13%	14%	15%	16%	17%	16%	17%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	71%	74%	76%	78%	80%	78%	80%
Certification Rate of Teacher Education Graduates	72%	70%	72%	74%	75%	74%	75%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	54%	55%	56%	57%	58%	57%	58%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62%	63%	64%	65%	67%	65%	67%

PRAIRIE VIEW A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	13%	15%	17%	18%	19%	18%	19%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	34%	35%	36%	38%	40%	38%	40%
State Licensure Pass Rate of Engineering Graduates	35%	36%	37%	38%	39%	38%	39%
State Licensure Pass Rate of Nursing Graduates	92%	93%	94%	94%	94%	94%	94%
Dollar Value of External or Sponsored Research Funds (in Millions)	8.9	9.4	9.7	10	10.2	10	10.2
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	10%	9.8%	9.8%	9.5%	9.5%	9.5%	9.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,980	5,164	5,355	5,505	5,505	5,505	5,505
Explanatory:							
Average Student Loan Debt	34,752	37,209	37,465	37,850	38,200	37,850	38,200
Percent of Students with Student Loan Debt	86.19%	87.15%	87.15%	87.15%	87.15%	87.15%	87.15%
Average Financial Aid Award Per Full-Time Student	9,987	9,987	9,987	9,987	9,987	9,987	9,987
Percent of Full-Time Students Receiving Financial Aid	84%	84%	84%	84%	84%	84%	84%

TARLETON STATE UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 45,254,906	\$ 45,955,374	\$ 46,030,599	\$ 60,559,467	\$ 60,533,507	\$ 45,697,026	\$ 45,671,067
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,254,568	\$ 1,394,328	\$ 1,330,971	\$ 1,330,971	\$ 1,330,971	\$ 1,330,971	\$ 1,330,971
Estimated Other Educational and General Income Account No. 770	16,940,787	15,011,495	15,016,181	15,473,335	15,493,183	13,646,389	13,674,070
Subtotal, General Revenue Fund - Dedicated	\$ 18,195,355	\$ 16,405,823	\$ 16,347,152	\$ 16,804,306	\$ 16,824,154	\$ 14,977,360	\$ 15,005,041
Other Funds							
License Plate Trust Fund Account No. 0802, estimated	\$ 55	\$ 25	\$ 25	\$ 0	\$ 0	\$ 0	\$ 0

TARLETON STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Governor's Disaster/Deficiency/Emergency Grant	0	10,000,000	0	0	0	0	0
Subtotal, Other Funds	\$ 55	\$ 10,000,025	\$ 25	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	\$ 63,450,316	\$ 72,361,222	\$ 62,377,776	\$ 77,363,773	\$ 77,357,661	\$ 60,674,386	\$ 60,676,108

This bill pattern represents an estimated 30.9% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

595.8	587.6	618.2	643.2	643.2	595.9	595.9
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 41,128,927	\$ 52,058,390	\$ 42,478,974	\$ 34,099,420	\$ 34,099,421	\$ 34,099,420	\$ 34,099,421
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	1,340,329	1,340,330	1,340,329	1,340,330
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	3,574,957	3,421,211	3,455,423	3,524,531	3,524,531	1,811,595	1,811,595
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	107,968	127,651	128,928	72,698	72,697	72,698	72,697
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	12,157	12,269	12,392	13,466	13,466	13,466	13,466
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	2,456,547	2,348,806	2,400,836	2,448,853	2,448,853	2,341,280	2,349,113
A.1.7. Strategy: ORGANIZED ACTIVITIES	302,778	208,325	214,575	221,012	221,012	214,575	214,575

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 47,583,334	\$ 58,176,652	\$ 48,691,128	\$ 41,720,309	\$ 41,720,310	\$ 39,893,363	\$ 39,901,197
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B. Goal: INFRASTRUCTURE SUPPORT

Provide Infrastructure Support.

B.1.1. Strategy: E&G SPACE SUPPORT	\$ 463,414	\$ 1,076,330	\$ 468,048	\$ 6,126,513	\$ 6,126,513	\$ 6,126,513	\$ 6,126,513
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	12,155,579	10,793,406	10,792,006	23,117,084	23,110,972	10,736,876	10,730,764

Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 12,618,993	\$ 11,869,736	\$ 11,260,054	\$ 29,243,597	\$ 29,237,485	\$ 16,863,389	\$ 16,857,277
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C. Goal: NON-FORMULA SUPPORT

Provide Non-formula Support.

C.f. Objective: INSTRUCTIONAL SUPPORT

C.1.1. Strategy: TARLETON OUTREACH	\$ 33,569	\$ 16,245	\$ 16,245	\$ 16,245	\$ 16,245	\$ 16,245	\$ 16,245
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TARLETON STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.1.2. Strategy: MULTI-INSTITUTION TEACHING CENTER	1,403,380	992,378	992,377	992,378	992,377	893,140	893,140
C.2. Objective: RESEARCH							
C.2.1. Strategy: ENVIRONMENTAL RESEARCH Institute for Applied Environmental Research.	\$ 772,966	\$ 494,928	\$ 494,928	\$ 494,928	\$ 494,928	\$ 494,928	\$ 494,928
C.2.2. Strategy: AG & ENVIRONMENTAL SCIENCES CENTER Tarleton Agricultural and Environmental Sciences Research Center.	168,498	79,953	79,953	79,953	79,953	71,958	71,958
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: SMALL BUSINESS DEVELOPMENT Small Business Development Center.	\$ 121,000	\$ 78,999	\$ 78,998	\$ 78,998	\$ 78,998	\$ 78,998	\$ 78,998
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 204,059	\$ 188,238	\$ 300,000	\$ 1,909,698	\$ 1,909,698	\$ 1,909,698	\$ 1,909,698
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,375,000	\$ 2,375,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 2,703,472	\$ 1,850,741	\$ 1,962,501	\$ 5,947,200	\$ 5,947,199	\$ 3,464,967	\$ 3,464,967
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 544,517	\$ 464,093	\$ 464,093	\$ 452,667	\$ 452,667	\$ 452,667	\$ 452,667
Grand Total, TARLETON STATE UNIVERSITY	<u>\$ 63,450,316</u>	<u>\$ 72,361,222</u>	<u>\$ 62,377,776</u>	<u>\$ 77,363,773</u>	<u>\$ 77,357,661</u>	<u>\$ 60,674,386</u>	<u>\$ 60,676,108</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 15,830,950	\$ 16,215,711	\$ 16,361,269	\$ 11,901,786	\$ 15,373,963	\$ 11,866,944	\$ 15,332,279
Other Personnel Costs	1,209,361	498,246	502,749	554,143	631,694	341,109	418,648
Faculty Salaries (Higher Education Only)	26,844,694	27,264,680	27,531,704	20,157,907	24,309,874	19,351,759	23,503,727
Professional Salaries - Faculty Equivalent (Higher Education Only)	111,981	70,635	71,309	1,069,722	1,077,668	52,666	60,612
Professional Fees and Services	26,895	1,080	1,112	1,145	1,145	1,112	1,112
Fuels and Lubricants	6,312	6,072	6,254	6,441	6,441	6,254	6,254
Consumable Supplies	28,681	23,004	22,688	22,819	22,819	27,038	22,545
Utilities	308,398	916,312	309,413	5,200,726	4,011,519	5,200,669	4,011,462
Travel	20,054	17,622	17,624	17,626	17,627	16,778	16,777
Rent - Building	21,234	19,272	19,097	19,097	19,097	19,055	17,280
Rent - Machine and Other	28,685	29,433	29,608	29,989	29,989	29,183	28,805
Debt Service	12,155,579	10,793,406	10,792,006	23,117,084	23,110,972	10,736,876	10,730,764
Other Operating Expense	4,341,618	4,057,653	4,222,702	6,195,447	6,216,618	3,947,872	4,098,353
Client Services	14,167	55,371	55,903	36,255	44,875	36,478	44,875

TARLETON STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Grants	2,456,547	2,348,806	2,400,836	2,448,853	2,448,853	2,341,280	2,349,113
Capital Expenditures	45,160	10,043,919	33,502	6,584,733	34,507	6,699,313	33,502
Total, Object-of-Expense Informational Listing	\$ 63,450,316	\$ 72,361,222	\$ 62,377,776	\$ 77,363,773	\$ 77,357,661	\$ 60,674,386	\$ 60,676,108

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 2,933,585	\$ 2,928,456	\$ 3,262,492	\$	\$	\$ 2,651,112	\$ 2,732,317
Group Insurance	5,009,751	5,056,995	5,287,714			5,134,729	5,134,729
Social Security	3,129,053	3,160,149	3,255,269			3,317,445	3,384,458

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 11,072,389	\$ 11,145,600	\$ 11,805,475	\$	\$	\$ 11,103,286	\$ 11,251,504
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	43.5%	43.5%	44%	45%	45%	45%	45%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	30.45%	30.5%	31%	32%	32%	32%	32%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	67.4%	69%	70%	71%	72%	71%	72%
Certification Rate of Teacher Education Graduates	91.8%	92%	92.5%	93%	93%	93%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	41.2%	42%	43%	44%	44%	44%	44%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	72.03%	73%	74%	75%	75%	75%	75%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	54.17%	54.5%	55%	56%	56%	56%	56%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	36.94%	37%	37%	38%	38%	38%	38%
State Licensure Pass Rate of Nursing Graduates	94%	94%	94%	94%	94%	94%	94%
Dollar Value of External or Sponsored Research Funds (in Millions)	6.11	6.5	7	8	8	8	8
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.49%	8.5%	8.75%	8.75%	8.75%	8.75%	8.75%

TARLETON STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,860	4,581	4,750	4,883	4,883	4,883	4,883
Explanatory:							
Average Student Loan Debt	24,695	24,000	23,500	23,000	22,500	23,000	22,500
Percent of Students with Student Loan Debt	74%	72%	70%	68%	66%	68%	66%
Average Financial Aid Award Per Full-Time Student	13,352	13,500	14,000	14,500	15,000	14,500	15,000
Percent of Full-Time Students Receiving Financial Aid	81.66%	82%	82%	82.5%	82.5%	82.5%	82.5%

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 17,518,974	\$ 15,704,545	\$ 16,441,596	\$ 19,686,785	\$ 19,676,955	\$ 15,080,234	\$ 15,070,404
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 193,100	\$ 179,685	\$ 206,220	\$ 206,220	\$ 206,220	\$ 206,220	\$ 206,220
Estimated Other Educational and General Income Account No. 770	<u>548,492</u>	<u>2,481,870</u>	<u>2,204,639</u>	<u>2,272,020</u>	<u>2,285,113</u>	<u>2,275,427</u>	<u>2,284,713</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 741,592</u>	<u>\$ 2,661,555</u>	<u>\$ 2,410,859</u>	<u>\$ 2,478,240</u>	<u>\$ 2,491,333</u>	<u>\$ 2,481,647</u>	<u>\$ 2,490,933</u>
Total, Method of Financing	<u>\$ 18,260,566</u>	<u>\$ 18,366,100</u>	<u>\$ 18,852,455</u>	<u>\$ 22,165,025</u>	<u>\$ 22,168,288</u>	<u>\$ 17,561,881</u>	<u>\$ 17,561,337</u>

This bill pattern represents an estimated 9.4% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

	132.1	140.0	140.0	150.0	150.0	97.6	97.6
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT

	\$ 5,291,842	\$ 5,972,116	\$ 6,950,073	\$ 6,116,565	\$ 6,116,564	\$ 6,116,565	\$ 6,116,564
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TEXAS A&M UNIVERSITY - CENTRAL TEXAS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	142,189	171,534	171,534	194,583	194,583	194,583	194,583
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	190,478	142,127	148,774	151,749	151,749	134,055	134,055
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	0	16,680	7,350	7,350	7,350	7,350	7,350
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	6,458	4,649	6,458	6,458	6,458	6,458	6,458
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	527,568	391,656	352,588	359,640	366,833	380,741	384,127
A.1.7. Strategy: HOLD HARMLESS	0	374,622	374,622	374,622	374,622	374,622	374,622
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 6,158,535	\$ 7,073,384	\$ 8,011,399	\$ 7,210,967	\$ 7,218,159	\$ 7,214,374	\$ 7,217,759
B. Goal: INFRASTRUCTURE SUPPORT Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 907,168	\$ 1,400,054	\$ 920,132	\$ 846,664	\$ 846,664	\$ 846,664	\$ 846,664
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	4,432,095	4,537,384	4,536,134	6,722,604	6,718,675	4,542,990	4,539,061
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	750,000	750,000	750,000	750,000	750,000	750,000	750,000
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 6,089,263	\$ 6,687,438	\$ 6,206,266	\$ 8,319,268	\$ 8,315,339	\$ 6,139,654	\$ 6,135,725
C. Goal: PROVIDE NON-FORMULA SUPPORT							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: TRANSITION FUNDING	\$ 4,762,768	\$ 3,981,697	\$ 3,867,814	\$ 3,867,814	\$ 3,867,814	\$ 3,481,033	\$ 3,481,033
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 500,000	\$ 365,413	\$ 365,413	\$ 365,413	\$ 365,413	\$ 365,413	\$ 365,413
C.2.2. Strategy: E WILLIAMSON CO HE CENTER East Williamson County Higher Education Center.	750,000	258,168	401,563	401,563	401,563	361,407	361,407
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 0
Total, Goal C: PROVIDE NON-FORMULA SUPPORT	\$ 6,012,768	\$ 4,605,278	\$ 4,634,790	\$ 6,634,790	\$ 6,634,790	\$ 4,207,853	\$ 4,207,853
Grand Total, TEXAS A&M UNIVERSITY - CENTRAL TEXAS	\$ 18,260,566	\$ 18,366,100	\$ 18,852,455	\$ 22,165,025	\$ 22,168,288	\$ 17,561,881	\$ 17,561,337
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 3,112,008	\$ 3,466,362	\$ 3,691,217	\$ 3,731,016	\$ 3,670,865	\$ 3,376,624	\$ 3,321,708
Other Personnel Costs	895,067	231,949	265,339	472,630	410,801	216,116	240,613
Faculty Salaries (Higher Education Only)	5,973,230	6,215,645	6,767,863	7,638,497	7,725,765	6,048,832	6,069,641
Fuels and Lubricants	189	0	192	0	177	0	177

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Consumable Supplies	0	0	0	7,381	7,429	0	0
Utilities	505,131	349,546	512,350	211,383	471,441	211,383	471,441
Travel	493	0	500	4,828	5,597	0	460
Debt Service	4,432,095	4,537,384	4,536,134	6,722,604	6,718,675	4,542,990	4,539,061
Other Operating Expense	2,640,511	3,023,844	2,543,044	2,811,368	2,585,027	2,652,490	2,367,759
Client Services	527,568	391,656	352,588	359,640	366,833	0	0
Grants	0	0	0	0	0	380,741	384,127
Capital Expenditures	174,274	149,714	183,228	205,678	205,678	132,705	166,350
Total, Object-of-Expense Informational Listing	\$ 18,260,566	\$ 18,366,100	\$ 18,852,455	\$ 22,165,025	\$ 22,168,288	\$ 17,561,881	\$ 17,561,337
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 617,874	\$ 598,635	\$ 640,936	\$	\$	\$ 553,717	\$ 570,199
Group Insurance	860,611	987,085	1,032,120			924,002	924,002
Social Security	701,042	708,009	729,320			743,250	758,264
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 2,179,527	\$ 2,293,729	\$ 2,402,376	\$	\$	\$ 2,220,969	\$ 2,252,465
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Certification Rate of Teacher Education Graduates	98%	100%	100%	100%	100%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	65%	67%	68%	68%	69%	68%	69%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Four Years	70%	70%	70%	70%	70%	70%	70%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Two Years	50%	50%	50%	50%	50%	50%	50%
Persistence Rate of Full-time, Degree-seeking Transfer Students After One Academic Year	74%	75%	75%	75%	75%	75%	75%
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	10.5%	10%	10%	10%	10%	10%	10%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	2,951	3,247	3,367	3,461	3,461	3,461	3,461

TEXAS A&M UNIVERSITY - CENTRAL TEXAS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Explanatory:							
Average Financial Aid Award Per Full-Time Student	13,288	13,064	12,841	12,617	12,393	12,617	12,393
Percent of Full-Time Students Receiving Financial Aid	80%	80%	80%	80%	80%	80%	80%

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 50,719,872	\$ 47,984,409	\$ 48,065,037	\$ 58,420,455	\$ 58,380,029	\$ 49,621,385	\$ 49,580,963
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,004,825	\$ 1,058,282	\$ 1,007,854	\$ 1,007,854	\$ 1,007,854	\$ 1,007,854	\$ 1,007,854
Estimated Other Educational and General Income Account No. 770	<u>17,308,425</u>	<u>18,111,235</u>	<u>18,125,725</u>	<u>21,321,082</u>	<u>21,497,946</u>	<u>16,763,141</u>	<u>16,784,827</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>18,313,250</u>	\$ <u>19,169,517</u>	\$ <u>19,133,579</u>	\$ <u>22,328,936</u>	\$ <u>22,505,800</u>	\$ <u>17,770,995</u>	\$ <u>17,792,681</u>
Total, Method of Financing	\$ <u>69,033,122</u>	\$ <u>67,153,926</u>	\$ <u>67,198,616</u>	\$ <u>80,749,391</u>	\$ <u>80,885,829</u>	\$ <u>67,392,380</u>	\$ <u>67,373,644</u>

This bill pattern represents an estimated 36.2% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	651.2	684.3	723.1	762.0	762.0	732.7	732.7
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 36,559,937	\$ 34,097,324	\$ 33,675,001	\$ 33,174,539	\$ 33,174,540	\$ 33,174,539	\$ 33,174,540
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	1,005,017	1,005,017	1,005,017	1,005,017
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	1,757,061	1,804,000	1,858,120	1,913,864	1,971,280	1,502,190	1,502,190
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	67,663	79,194	67,725	67,727	67,727	67,727	67,727
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	12,164	12,224	12,350	6,605	6,605	6,605	6,605

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>2,530,355</u>	<u>2,118,991</u>	<u>2,013,041</u>	<u>2,113,693</u>	<u>2,219,378</u>	<u>2,016,206</u>	<u>2,024,129</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 40,927,180	\$ 38,111,733	\$ 37,626,237	\$ 38,281,445	\$ 38,444,547	\$ 37,772,284	\$ 37,780,208
B. Goal: INFRASTRUCTURE SUPPORT Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 2,335,898	\$ 2,120,914	\$ 2,231,081	\$ 6,583,136	\$ 6,583,135	\$ 6,583,136	\$ 6,583,135
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>10,627,603</u>	<u>10,010,556</u>	<u>10,012,250</u>	<u>14,997,091</u>	<u>14,970,432</u>	<u>9,896,794</u>	<u>9,870,135</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 12,963,501	\$ 12,131,470	\$ 12,243,331	\$ 21,580,227	\$ 21,553,567	\$ 16,479,930	\$ 16,453,270
C. Goal: NON-FORMULA SUPPORT Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: ENGINEERING PROGRAM	\$ 3,642,731	\$ 2,777,316	\$ 2,867,021	\$ 2,867,021	\$ 2,867,021	\$ 2,079,141	\$ 2,079,141
C.1.2. Strategy: SCHOOL NURSING PROGRAM School Nursing Program for Early Childhood Development Center.	206,360	186,811	186,424	186,424	186,424	137,807	137,807
C.2. Objective: RESEARCH							
C.2.1. Strategy: CENTER FOR COASTAL STUDIES	\$ 175,095	\$ 150,162	\$ 150,182	\$ 150,182	\$ 150,182	\$ 73,884	\$ 73,884
C.2.2. Strategy: GULF OF MEXICO ENVIRONMENTAL LAB Gulf of Mexico Environment Research Laboratory.	176,858	173,471	172,325	172,326	172,325	118,120	118,120
C.2.3. Strategy: UNMANNED AIRCRAFT SYSTEMS Lone Star Unmanned Aircraft Systems Center.	0	3,461,782	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: WATER RESOURCES CENTER	\$ 38,953	\$ 42,533	\$ 44,563	\$ 44,564	\$ 44,563	\$ 29,626	\$ 29,626
C.3.2. Strategy: ART MUSEUM	296,049	278,309	285,002	211,182	211,182	155,990	155,990
C.3.3. Strategy: CSTL BEND ECO DEV & BUS INNOV CTR Coastal Bend Economic Development and Business Innovation Center.	523,791	330,601	402,999	403,000	402,999	360,826	360,826
C.3.4. Strategy: ENVIRONMENTAL LEARNING CENTER	113,924	116,995	104,514	104,515	104,514	78,748	78,748
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 8,848,180	\$ 8,273,189	\$ 8,421,113	\$ 8,531,697	\$ 8,531,697	\$ 5,348,764	\$ 5,348,764
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 3,459,548	\$ 3,459,548	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 14,021,941	\$ 15,791,169	\$ 16,134,143	\$ 19,630,459	\$ 19,630,455	\$ 11,882,906	\$ 11,882,906

TEXAS A&M UNIVERSITY - CORPUS CHRISTI
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 1,120,500	\$ 1,119,554	\$ 1,194,905	\$ 1,257,260	\$ 1,257,260	\$ 1,257,260	\$ 1,257,260
Grand Total, TEXAS A&M UNIVERSITY - CORPUS CHRISTI	<u>\$ 69,033,122</u>	<u>\$ 67,153,926</u>	<u>\$ 67,198,616</u>	<u>\$ 80,749,391</u>	<u>\$ 80,885,829</u>	<u>\$ 67,392,380</u>	<u>\$ 67,373,644</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 17,691,587	\$ 19,766,232	\$ 20,483,033	\$ 22,919,737	\$ 23,063,741	\$ 21,292,703	\$ 21,869,528
Other Personnel Costs	189,426	236,808	169,550	313,111	251,229	225,111	161,469
Faculty Salaries (Higher Education Only)	27,846,826	24,570,363	24,847,059	27,222,632	27,508,852	22,086,245	22,350,281
Professional Salaries - Faculty Equivalent (Higher Education Only)	342,802	466,140	237,196	491,970	238,536	401,801	173,625
Professional Fees and Services	102,098	267,771	598,214	657,766	599,613	253,305	593,693
Fuels and Lubricants	0	5,322	15,627	15,696	15,623	5,370	15,613
Consumable Supplies	237,882	256,858	40,906	242,397	40,925	241,853	37,106
Utilities	2,822,290	1,348,252	1,235,109	3,332,694	3,135,524	3,297,346	3,124,403
Travel	76,036	127,480	108,472	111,196	109,255	121,050	98,351
Rent - Building	6,413	46,032	140,606	140,606	140,606	43,993	137,757
Rent - Machine and Other	4,986	24,070	7,596	22,396	7,973	23,747	7,822
Debt Service	10,627,603	10,010,556	10,012,250	14,997,091	14,970,432	9,896,794	9,870,135
Other Operating Expense	5,584,329	5,824,379	7,048,870	7,927,736	8,342,699	5,431,750	6,731,728
Client Services	2,543,657	2,118,991	2,013,041	2,113,693	2,219,378	0	0
Grants	0	0	0	0	0	2,016,206	2,024,129
Capital Expenditures	<u>957,187</u>	<u>2,084,672</u>	<u>241,087</u>	<u>240,670</u>	<u>241,443</u>	<u>2,055,106</u>	<u>178,004</u>
Total, Object-of-Expense Informational Listing	<u>\$ 69,033,122</u>	<u>\$ 67,153,926</u>	<u>\$ 67,198,616</u>	<u>\$ 80,749,391</u>	<u>\$ 80,885,829</u>	<u>\$ 67,392,380</u>	<u>\$ 67,373,644</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 3,087,368	\$ 3,103,236	\$ 3,436,395	\$	\$	\$ 2,831,731	\$ 2,903,268
Group Insurance	5,739,237	5,001,881	5,230,086			4,922,916	4,922,916
Social Security	<u>3,141,689</u>	<u>3,172,910</u>	<u>3,268,415</u>			<u>3,330,841</u>	<u>3,398,124</u>
Subtotal, Employee Benefits	\$ 11,968,294	\$ 11,278,027	\$ 11,934,896	\$	\$	\$ 11,085,488	\$ 11,224,308

TEXAS A&M UNIVERSITY - CORPUS CHRISTI
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
<u>Debt Service</u>							
Lease Payments	\$ 80,367	\$ 77,988	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 12,048,661</u>	<u>\$ 11,356,015</u>	<u>\$ 11,934,896</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,085,488</u>	<u>\$ 11,224,308</u>
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	35%	36%	37%	38%	39%	38%	39%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	17%	18%	19%	20%	21%	20%	21%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	58%	59%	60%	61%	62%	61%	62%
Certification Rate of Teacher Education Graduates	91.5%	91.5%	92%	92.5%	93%	92.5%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	45%	35%	36%	37%	37%	37%	37%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	46.6%	50%	51%	52%	53%	52%	53%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	26.8%	29.8%	31%	32%	33%	32%	33%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	36%	30%	30%	31%	32%	31%	32%
State Licensure Pass Rate of Engineering Graduates	63%	63.5%	64%	64.5%	65%	64.5%	65%
State Licensure Pass Rate of Nursing Graduates	92.6%	93%	93.5%	94%	94.5%	94%	94.5%
Dollar Value of External or Sponsored Research Funds (in Millions)	17.1	17.2	17.3	17.4	17.5	17.4	17.5
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,310	4,450	4,615	4,744	4,744	4,744	4,744
Explanatory:							
Average Student Loan Debt	29,498	29,411	30,000	30,000	30,000	30,000	30,000
Percent of Students with Student Loan Debt	65%	65%	65%	65%	65%	65%	65%
Average Financial Aid Award Per Full-Time Student	9,737	11,452	12,000	12,500	13,000	12,500	13,000
Percent of Full-Time Students Receiving Financial Aid	65%	65%	70%	75%	80%	75%	80%

TEXAS A&M UNIVERSITY - KINGSVILLE

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 42,063,685	\$ 38,756,260	\$ 38,509,310	\$ 48,835,588	\$ 48,707,590	\$ 38,399,161	\$ 38,271,162
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,208,058	\$ 892,952	\$ 783,200	\$ 783,200	\$ 783,200	\$ 783,200	\$ 783,200
Estimated Other Educational and General Income Account No. 770	<u>21,131,714</u>	<u>21,295,717</u>	<u>15,521,414</u>	<u>15,336,087</u>	<u>15,477,648</u>	<u>14,948,035</u>	<u>15,089,927</u>
Subtotal, General Revenue Fund - Dedicated	\$ 22,339,772	\$ 22,188,669	\$ 16,304,614	\$ 16,119,287	\$ 16,260,848	\$ 15,731,235	\$ 15,873,127
License Plate Trust Fund Account No. 0802, estimated	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	<u>\$ 64,406,457</u>	<u>\$ 60,944,929</u>	<u>\$ 54,813,924</u>	<u>\$ 64,954,875</u>	<u>\$ 64,968,438</u>	<u>\$ 54,130,396</u>	<u>\$ 54,144,289</u>

This bill pattern represents an estimated 74.9% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	622.4	638.3	619.9	645.9	645.9	522.0	522.0

Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 38,631,523	\$ 33,816,129	\$ 29,621,062	\$ 24,570,089	\$ 24,570,089	\$ 24,570,089	\$ 24,570,089
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	998,094	998,094	998,094	998,094
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	2,478,769	3,250,895	2,756,000	2,600,000	2,600,000	2,167,200	2,167,200
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	95,897	98,500	96,300	96,856	96,306	96,856	96,306
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	73,385	65,000	65,000	40,000	40,000	40,000	40,000
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,738,261	1,553,986	1,495,000	1,510,000	1,525,100	1,554,748	1,570,179
A.1.7. Strategy: ORGANIZED ACTIVITIES	237,029	225,092	240,000	240,000	240,000	240,000	240,000
A.1.8. Strategy: HOLD HARMLESS	<u>0</u>	<u>6,741,522</u>	<u>6,741,523</u>	<u>6,741,522</u>	<u>6,741,523</u>	<u>6,741,523</u>	<u>6,741,522</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 43,254,864	\$ 45,751,124	\$ 41,014,885	\$ 36,796,561	\$ 36,811,112	\$ 36,408,510	\$ 36,423,390

TEXAS A&M UNIVERSITY - KINGSVILLE

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 7,239,332	\$ 2,300,658	\$ 975,639	\$ 4,827,676	\$ 4,827,677	\$ 4,827,676	\$ 4,827,677
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	6,691,880	6,616,361	6,619,959	12,264,318	12,263,330	6,597,321	6,596,333
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>219,300</u>	<u>219,300</u>	<u>219,300</u>	<u>219,300</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 13,931,212	\$ 8,917,019	\$ 7,595,598	\$ 17,311,294	\$ 17,310,307	\$ 11,644,297	\$ 11,643,310
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: PHD IN ENGINEERING	\$ 103,198	\$ 81,230	\$ 81,230	\$ 37,041	\$ 37,040	\$ 33,336	\$ 33,336
C.1.2. Strategy: VETERINARY TECHNOLOGY PROGRAM	767,957	552,592	515,667	515,667	515,667	464,100	464,100
C.2. Objective: RESEARCH							
C.2.1. Strategy: CITRUS CENTER	\$ 798,971	\$ 518,022	\$ 518,022	\$ 395,559	\$ 395,559	\$ 395,559	\$ 395,559
C.2.2. Strategy: WILDLIFE RESEARCH INSTITUTE	409,539	413,695	413,695	144,404	144,404	144,404	144,404
C.2.3. Strategy: INSTITUTE FOR RANCH MANAGEMENT	282,845	280,500	280,500	141,590	141,590	127,431	127,431
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: JOHN E. CONNOR MUSEUM	\$ 79,126	\$ 70,856	\$ 70,734	\$ 12,110	\$ 12,110	\$ 12,110	\$ 12,110
C.3.2. Strategy: SOUTH TEXAS ARCHIVES	73,637	78,329	78,330	48,644	48,644	48,644	48,644
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 3,194,364	\$ 3,171,977	\$ 3,135,678	\$ 3,796,451	\$ 3,796,451	\$ 3,796,451	\$ 3,796,451
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,700,000</u>	<u>\$ 4,700,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 5,709,637	\$ 5,167,201	\$ 5,093,856	\$ 9,791,466	\$ 9,791,465	\$ 5,022,035	\$ 5,022,035
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	<u>\$ 1,510,744</u>	<u>\$ 1,109,585</u>	<u>\$ 1,109,585</u>	<u>\$ 1,055,554</u>	<u>\$ 1,055,554</u>	<u>\$ 1,055,554</u>	<u>\$ 1,055,554</u>
Grand Total, TEXAS A&M UNIVERSITY - KINGSVILLE	<u>\$ 64,406,457</u>	<u>\$ 60,944,929</u>	<u>\$ 54,813,924</u>	<u>\$ 64,954,875</u>	<u>\$ 64,968,438</u>	<u>\$ 54,130,396</u>	<u>\$ 54,144,289</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 16,853,974	\$ 17,358,921	\$ 17,249,281	\$ 15,111,095	\$ 18,786,132	\$ 14,677,864	\$ 18,390,207
Other Personnel Costs	581,004	673,978	436,400	656,854	627,310	509,432	477,310
Faculty Salaries (Higher Education Only)	26,815,969	28,246,462	24,961,968	25,021,962	24,306,727	23,988,727	23,362,171

TEXAS A&M UNIVERSITY - KINGSVILLE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Professional Salaries - Faculty Equivalent (Higher Education Only)	648,101	470,592	0	666,491	400,000	327,140	0
Professional Fees and Services	106,770	1,113	407	213	387	960	387
Fuels and Lubricants	12,942	4,017	88	46	84	3,077	84
Consumable Supplies	181,727	100,157	163,733	86,592	151,636	89,933	151,368
Utilities	2,703,134	758,528	33,770	1,582,041	167,101	1,585,291	167,101
Travel	109,535	49,630	80,863	42,338	75,726	45,340	75,671
Rent - Building	6,594	0	0	0	0	0	0
Rent - Machine and Other	16,713	17,030	8,468	5,173	5,549	12,498	5,547
Debt Service	6,691,880	6,616,361	6,619,959	12,264,318	12,263,330	6,597,321	6,596,333
Other Operating Expense	7,316,067	4,505,347	3,743,987	6,316,523	5,639,356	3,944,497	3,329,931
Client Services	1,738,261	1,553,986	1,495,000	1,510,000	1,525,100	0	0
Grants	0	0	0	0	0	1,554,748	1,570,179
Capital Expenditures	623,786	588,807	20,000	1,691,229	1,020,000	793,568	18,000

Total, Object-of-Expense Informational Listing

	<u>\$ 64,406,457</u>	<u>\$ 60,944,929</u>	<u>\$ 54,813,924</u>	<u>\$ 64,954,875</u>	<u>\$ 64,968,438</u>	<u>\$ 54,130,396</u>	<u>\$ 54,144,289</u>
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Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 3,349,610	\$ 3,417,886	\$ 3,910,727	\$	\$	\$ 3,043,236	\$ 3,133,432
Group Insurance	4,948,950	4,536,272	4,743,235			4,880,607	4,880,607
Social Security	3,305,558	3,338,408	3,438,894			3,504,577	3,575,369

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	<u>\$ 11,604,118</u>	<u>\$ 11,292,566</u>	<u>\$ 12,092,856</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,428,420</u>	<u>\$ 11,589,408</u>
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	34.7%	36%	36.5%	37%	37.5%	37%	37.5%
Percent of First-time, Full-time, Degree seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	21.5%	21.5%	22%	22.5%	23%	22.5%	23%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	68.1%	68.5%	69%	69.5%	70%	69.5%	70%
Certification Rate of Teacher Education Graduates	70.8%	85%	88%	90%	93%	90%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	55.6%	55%	55%	55%	55%	55%	55%

TEXAS A&M UNIVERSITY - KINGSVILLE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	65.6%	65%	65.5%	66%	67%	66%	67%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	38.9%	34%	36%	38%	40%	38%	40%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	49.2%	49%	49%	49%	49%	49%	49%
State Licensure Pass Rate of Engineering Graduates	36.4%	35%	35%	35%	35%	35%	35%
Dollar Value of External or Sponsored Research Funds (in Millions)	13.37	13.5	14	14.5	15	14.5	15
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.13%	8%	8%	8%	8%	8%	8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,024.7	4,231.27	4,461.11	4,586.02	4,586.02	4,586.02	4,586.02
Explanatory:							
Average Student Loan Debt	14,565.48	14,738.88	14,800	15,800	15,800	15,800	15,800
Percent of Students with Student Loan Debt	66.9%	68%	70%	70%	70%	70%	70%
Average Financial Aid Award Per Full-Time Student	13,315	13,595	13,635	13,675	13,715	13,675	13,715
Percent of Full-Time Students Receiving Financial Aid	82.9%	83.8%	84%	84%	84%	84%	84%

TEXAS A&M UNIVERSITY - SAN ANTONIO

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 30,019,088	\$ 27,955,866	\$ 27,964,402	\$ 35,572,366	\$ 35,568,877	\$ 29,218,316	\$ 29,214,829
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 0	\$ 768,995	\$ 861,274	\$ 861,274	\$ 861,274	\$ 861,274	\$ 861,274
Estimated Other Educational and General Income Account No. 770	5,199,968	4,962,408	7,319,731	6,753,662	6,902,034	6,413,745	6,421,617
Subtotal, General Revenue Fund - Dedicated	\$ 5,199,968	\$ 5,731,403	\$ 8,181,005	\$ 7,614,936	\$ 7,763,308	\$ 7,275,019	\$ 7,282,891
Total, Method of Financing	\$ 35,219,056	\$ 33,687,269	\$ 36,145,407	\$ 43,187,302	\$ 43,332,185	\$ 36,493,335	\$ 36,497,720

TEXAS A&M UNIVERSITY - SAN ANTONIO
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
This bill pattern represents an estimated 46.5% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	301.0	341.5	409.0	414.0	412.0	379.3	379.3
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 13,288,348	\$ 12,492,000	\$ 15,982,766	\$ 15,412,186	\$ 15,412,186	\$ 15,412,186	\$ 15,412,186
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	409,913	409,913	409,913	409,913
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	372,039	504,558	524,740	545,730	567,559	391,667	391,667
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	35,043	34,760	16,329	16,329	16,329	16,329	16,329
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	0	4,846	2,039	2,039	2,039	2,039	2,039
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	829,104	980,043	1,087,848	1,196,633	1,316,296	1,010,779	1,011,771
A.1.7. Strategy: HOLD HARMLESS	0	1,650,931	1,650,931	1,650,931	1,650,931	1,650,931	1,650,931
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 14,524,534	\$ 15,667,138	\$ 19,264,653	\$ 19,233,761	\$ 19,375,253	\$ 18,893,844	\$ 18,894,836
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 2,297,360	\$ 2,619,757	\$ 1,479,632	\$ 2,434,416	\$ 2,434,416	\$ 2,434,416	\$ 2,434,416
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	7,508,217	7,689,971	7,690,721	12,308,031	12,311,424	7,687,249	7,690,642
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	0	0	0	500,550	500,550	500,550	500,550
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 9,805,577	\$ 10,309,728	\$ 9,170,353	\$ 15,242,997	\$ 15,246,390	\$ 10,622,215	\$ 10,625,608
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: TRANSITION FUNDING	\$ 4,895,554	\$ 4,026,037	\$ 4,026,036	\$ 4,026,037	\$ 4,026,036	\$ 3,623,433	\$ 3,623,433
C.1.2. Strategy: DOWNWARD EXPANSION	5,488,346	3,306,636	3,306,635	3,306,636	3,306,635	2,975,972	2,975,972
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 500,000	\$ 365,413	\$ 365,413	\$ 365,413	\$ 365,413	\$ 365,413	\$ 365,413

TEXAS A&M UNIVERSITY - SAN ANTONIO
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 10,883,900	\$ 7,698,086	\$ 7,698,084	\$ 8,698,086	\$ 8,698,084	\$ 6,964,818	\$ 6,964,818
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 5,045	\$ 12,317	\$ 12,317	\$ 12,458	\$ 12,458	\$ 12,458	\$ 12,458
Grand Total, TEXAS A&M UNIVERSITY - SAN ANTONIO	\$ 35,219,056	\$ 33,687,269	\$ 36,145,407	\$ 43,187,302	\$ 43,332,185	\$ 36,493,335	\$ 36,497,720
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 8,613,596	\$ 6,598,854	\$ 6,552,368	\$ 8,538,003	\$ 6,809,112	\$ 8,023,433	\$ 6,375,144
Other Personnel Costs	440,906	272,379	247,708	332,087	238,938	332,096	238,938
Faculty Salaries (Higher Education Only)	12,510,793	14,973,614	18,617,342	16,649,947	18,683,119	16,052,037	17,986,994
Professional Salaries - Faculty Equivalent (Higher Education Only)	20,000	8,667	0	10,693	0	10,693	0
Professional Fees and Services	104,400	90,417	200	161,509	50,202	111,509	202
Fuels and Lubricants	761	0	0	0	0	0	0
Consumable Supplies	4,220	3,397	474	4,085	479	4,085	479
Utilities	13,834	0	0	0	0	0	0
Travel	0	1,180	1,200	26,194	26,214	1,194	1,214
Rent - Building	132,110	0	500,000	0	822,643	0	822,643
Rent - Machine and Other	4,110	0	0	0	0	0	0
Debt Service	7,508,217	7,689,971	7,690,721	12,308,031	12,311,424	7,687,249	7,690,642
Other Operating Expense	5,866,109	4,048,790	2,535,394	5,156,753	4,390,054	3,260,260	2,369,693
Grants	0	0	0	0	0	1,010,779	1,011,771
Total, Object-of-Expense Informational Listing	\$ 35,219,056	\$ 33,687,269	\$ 36,145,407	\$ 43,187,302	\$ 43,332,185	\$ 36,493,335	\$ 36,497,720
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,423,759	\$ 1,411,961	\$ 1,588,564	\$	\$	\$ 1,261,257	\$ 1,306,430
Group Insurance	1,432,837	1,747,116	1,826,826			1,810,876	1,810,876

TEXAS A&M UNIVERSITY - SAN ANTONIO
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	1,705,514	1,722,463	1,774,309			1,808,198	1,844,724
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 4,562,110	\$ 4,881,540	\$ 5,189,699	\$	\$	\$ 4,880,331	\$ 4,962,030

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Certification Rate of Teacher Education Graduates	90%	91%	91%	91%	91%	91%	91%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	87%	87%	85%	84%	83%	84%	83%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Four Years	65%	68%	66%	67%	68%	67%	68%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Two Years	32%	27%	28%	29%	30%	29%	30%
Persistence Rate of Full-time, Degree-seeking Transfer Students After One Academic Year (Upper level institutions only)	80%	79%	80%	80%	80%	80%	80%

A.1.1. Strategy: OPERATIONS SUPPORT

Efficiencies:

Administrative Cost As a Percent of Total Expenditures	12.4%	11%	9%	9%	9%	9%	9%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,035	4,108	4,223.02	4,341.27	4,341.27	4,341.27	4,341.27

Explanatory:

Average Financial Aid Award Per Full-Time Student	10,664	11,000	11,000	11,000	11,000	11,000	11,000
Percent of Full-Time Students Receiving Financial Aid	52%	52%	52%	52%	52%	52%	52%

TEXAS A&M INTERNATIONAL UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 35,582,185	\$ 31,334,601	\$ 31,362,469	\$ 38,875,309	\$ 38,852,458	\$ 29,551,805	\$ 29,528,956
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 387,939	\$ 372,438	\$ 383,627	\$ 383,627	\$ 383,627	\$ 383,627	\$ 383,627

TEXAS A&M INTERNATIONAL UNIVERSITY

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Estimated Other Educational and General Income Account No. 770	8,500,799	9,355,515	9,394,190	9,952,686	9,959,881	9,545,593	9,560,315
Subtotal, General Revenue Fund - Dedicated	\$ 8,888,738	\$ 9,727,953	\$ 9,777,817	\$ 10,336,313	\$ 10,343,508	\$ 9,929,220	\$ 9,943,942
Interagency Contracts	\$ 137,887	\$ 91,787	\$ 91,787	\$ 91,787	\$ 91,787	\$ 91,787	\$ 91,787
Total, Method of Financing	\$ 44,608,810	\$ 41,154,341	\$ 41,232,073	\$ 49,303,409	\$ 49,287,753	\$ 39,572,812	\$ 39,564,685
This bill pattern represents an estimated 38.9% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	445.2	421.2	445.6	492.0	492.0	405.1	405.1
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 18,157,734	\$ 19,903,942	\$ 19,743,938	\$ 17,875,988	\$ 17,875,989	\$ 17,875,988	\$ 17,875,989
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	628,594	628,594	628,594	628,594
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	864,427	923,043	1,200,832	1,200,832	1,200,832	864,964	864,964
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	59,448	26,391	26,391	26,391	26,391	26,391	26,391
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	10,190	199	199	199	199	199	199
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,278,550	1,327,010	1,285,864	1,285,864	1,285,864	1,380,140	1,387,668
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 20,370,349	\$ 22,180,585	\$ 22,257,224	\$ 21,017,868	\$ 21,017,869	\$ 20,776,276	\$ 20,783,805
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 3,411,139	\$ 3,469,054	\$ 3,469,054	\$ 3,595,293	\$ 3,595,293	\$ 3,595,293	\$ 3,595,293
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	10,919,798	8,660,091	8,656,767	15,914,747	15,899,091	8,591,243	8,575,587
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	366,900	391,500	391,500	306,450	306,450	306,450	306,450
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 14,697,837	\$ 12,520,645	\$ 12,517,321	\$ 19,816,490	\$ 19,800,834	\$ 12,492,986	\$ 12,477,330

TEXAS A&M INTERNATIONAL UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: ACADEMIC AND STUDENT SUPPORT	\$ 1,998,949	\$ 1,034,274	\$ 1,034,273	\$ 1,034,274	\$ 1,034,274	\$ 1,034,274	\$ 1,034,274
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: INSTITUTE FOR INTERNATIONAL TRADE	\$ 313,969	\$ 294,749	\$ 299,170	\$ 296,960	\$ 296,959	\$ 131,459	\$ 131,459
C.2.2. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	181,500	119,381	119,380	119,380	119,380	119,380	119,380
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 6,082,897	\$ 4,331,407	\$ 4,331,406	\$ 4,331,406	\$ 4,331,406	\$ 4,331,406	\$ 4,331,406
C.3.2. Strategy: OUTREACH AND ENROLLMENT	750,000	520,714	520,713	520,714	520,714	520,714	520,714
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 9,327,315	\$ 6,300,525	\$ 6,304,942	\$ 8,302,734	\$ 8,302,733	\$ 6,137,233	\$ 6,137,233
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 213,309	\$ 152,586	\$ 152,586	\$ 166,317	\$ 166,317	\$ 166,317	\$ 166,317
Grand Total, TEXAS A&M INTERNATIONAL UNIVERSITY	<u>\$ 44,608,810</u>	<u>\$ 41,154,341</u>	<u>\$ 41,232,073</u>	<u>\$ 49,303,409</u>	<u>\$ 49,287,753</u>	<u>\$ 39,572,812</u>	<u>\$ 39,564,685</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 10,894,545	\$ 12,220,029	\$ 12,156,457	\$ 13,353,093	\$ 13,352,361	\$ 11,391,223	\$ 11,386,861
Other Personnel Costs	305,468	325,199	298,199	292,086	270,006	292,086	270,006
Faculty Salaries (Higher Education Only)	18,961,138	17,362,578	17,317,563	16,951,981	16,990,645	16,748,350	16,790,645
Professional Fees and Services	37,241	35,000	15,000	31,434	13,581	31,434	13,581
Consumable Supplies	126,480	125,000	125,000	112,264	113,174	112,264	113,174
Utilities	1,003,504	0	0	0	0	0	0
Travel	2,336	0	0	0	0	0	0
Debt Service	10,919,798	8,660,091	8,656,767	15,914,747	15,899,091	8,591,243	8,575,587
Other Operating Expense	2,358,300	2,426,444	2,663,087	2,647,804	2,648,895	1,026,072	1,027,163
Grants	0	0	0	0	0	1,380,140	1,387,668
Total, Object-of-Expense Informational Listing	<u>\$ 44,608,810</u>	<u>\$ 41,154,341</u>	<u>\$ 41,232,073</u>	<u>\$ 49,303,409</u>	<u>\$ 49,287,753</u>	<u>\$ 39,572,812</u>	<u>\$ 39,564,685</u>

TEXAS A&M INTERNATIONAL UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,995,958	\$ 1,991,676	\$ 2,199,135	\$	\$	\$ 1,815,663	\$ 1,864,721
Group Insurance	2,773,157	2,793,561	2,921,014			2,895,749	2,895,749
Social Security	1,975,003	1,994,630	2,054,668			2,093,913	2,136,210
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 6,744,118</u>	<u>\$ 6,779,867</u>	<u>\$ 7,174,817</u>	<u>\$</u>	<u>\$</u>	<u>\$ 6,805,325</u>	<u>\$ 6,896,680</u>

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	43.91%	44.08%	44.24%	44.79%	45.27%	44.79%	45.27%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26.07%	27.76%	29.95%	32.13%	34.32%	32.13%	34.32%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	75.83%	77.05%	77.51%	77.96%	78.41%	77.96%	78.41%
Certification Rate of Teacher Education Graduates	91.8%	92.7%	93.35%	94%	94.65%	94%	94.65%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	47.87%	50%	50%	50%	50%	50%	50%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	71.86%	73.22%	75.12%	77.02%	78.93%	77.02%	78.93%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	16.87%	23.81%	24.39%	24.97%	25.55%	24.97%	25.55%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	34.28%	34.6%	34.96%	35.24%	35.56%	35.24%	35.56%
State Licensure Pass Rate of Nursing Graduates	94%	94.9%	95.8%	96.7%	97.6%	96.7%	97.6%
Dollar Value of External or Sponsored Research Funds (in Millions)	4.2	4.44	4.68	4.92	5.16	4.92	5.16

A.1.1. Strategy: OPERATIONS SUPPORT

Efficiencies:

Administrative Cost as a Percent of Total Expenditures	6.93%	6.9%	6.9%	6.9%	6.9%	6.9%	6.9%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,086	4,160	4,319	4,439	4,439	4,439	4,439

Explanatory:

Average Student Loan Debt	17,349	16,352	16,937	16,937	16,937	16,937	16,937
Percent of Students with Student Loan Debt	68%	60%	61%	61%	61%	61%	61%
Average Financial Aid Award Per Full-Time Student	9,246	9,533	9,628	9,628	9,628	9,628	9,628
Percent of Full-Time Students Receiving Financial Aid	82%	83%	84%	84%	84%	84%	84%

WEST TEXAS A&M UNIVERSITY

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 34,297,126	\$ 33,102,887	\$ 33,133,215	\$ 40,357,583	\$ 40,294,805	\$ 32,028,920	\$ 31,966,146
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,901,983	\$ 1,935,542	\$ 1,954,897	\$ 1,954,897	\$ 1,954,897	\$ 1,954,897	\$ 1,954,897
Estimated Other Educational and General Income Account No. 770	<u>13,288,604</u>	<u>10,689,159</u>	<u>11,122,233</u>	<u>12,305,175</u>	<u>12,406,045</u>	<u>11,590,963</u>	<u>11,664,803</u>
Subtotal, General Revenue Fund - Dedicated	\$ 15,190,587	\$ 12,624,701	\$ 13,077,130	\$ 14,260,072	\$ 14,360,942	\$ 13,545,860	\$ 13,619,700
License Plate Trust Fund Account No. 0802, estimated	\$ 2,125	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	<u>\$ 49,489,838</u>	<u>\$ 45,727,588</u>	<u>\$ 46,210,345</u>	<u>\$ 54,617,655</u>	<u>\$ 54,655,747</u>	<u>\$ 45,574,780</u>	<u>\$ 45,585,846</u>

This bill pattern represents an estimated 28.3% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

513.6	494.7	499.6	533.6	533.6	477.9	477.9
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 32,962,247	\$ 27,458,321	\$ 27,458,321	\$ 27,072,553	\$ 27,072,553	\$ 27,072,553	\$ 27,072,553
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	741,271	741,271	741,271	741,271
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	2,109,248	1,931,483	2,197,381	2,238,351	2,283,118	1,740,439	1,740,439
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	68,911	33,500	34,001	33,500	34,001	33,500	34,001
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	14,660	18,070	18,070	18,070	18,070	18,070	18,070
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,721,526	1,602,120	1,802,504	1,802,504	1,802,504	1,586,204	1,603,941
A.1.7. Strategy: ORGANIZED ACTIVITIES	<u>76,118</u>	<u>76,990</u>	<u>91,885</u>	<u>91,885</u>	<u>91,885</u>	<u>91,885</u>	<u>91,885</u>

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 36,952,710	\$ 31,120,484	\$ 31,602,162	\$ 31,998,134	\$ 32,043,402	\$ 31,283,922	\$ 31,302,160
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WEST TEXAS A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 270,041	\$ 3,916,575	\$ 3,916,575	\$ 3,712,872	\$ 3,712,872	\$ 3,712,872	\$ 3,712,872
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	6,766,380	6,279,927	6,281,012	10,456,748	10,449,576	6,228,296	6,221,124
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>14,850</u>	<u>14,850</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 7,036,421	\$ 10,211,352	\$ 10,212,437	\$ 14,169,620	\$ 14,162,448	\$ 9,941,168	\$ 9,933,996
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: ELECTRICAL ENGINEERING PROGRAM	\$ 824,288	\$ 292,083	\$ 292,082	\$ 292,083	\$ 292,082	\$ 262,874	\$ 262,874
C.2. Objective: RESEARCH							
C.2.1. Strategy: KILLGORE RESEARCH CENTER	\$ 36,652	\$ 21,658	\$ 21,657	\$ 21,658	\$ 21,658	\$ 21,658	\$ 21,658
C.2.2. Strategy: WIND ENERGY RESEARCH	27,056	0	0	0	0	0	0
C.2.3. Strategy: INDUSTRY SUPPORT & DEVELOPMENT Agriculture Industry Support and Development.	1,107,713	432,845	432,844	432,844	432,844	432,844	432,844
C.2.4. Strategy: INTEGRATED PEST MANAGEMENT Integrated Pest Management.	117,807	64,925	64,925	64,925	64,925	64,925	64,925
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: PANHANDLE-PLAINS MUSEUM Panhandle-Plains Historical Museum.	\$ 430,359	\$ 266,537	\$ 266,537	\$ 266,537	\$ 266,537	\$ 266,537	\$ 266,537
C.3.2. Strategy: RURAL AGRI-BUSINESS Rural Agri-Business Incubator & Accelerator.	1,576,803	542,639	542,638	542,639	542,638	542,638	542,638
C.3.3. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	212,518	135,377	135,377	135,377	135,377	135,377	135,377
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 993,055	\$ 2,465,529	\$ 2,465,527	\$ 2,465,529	\$ 2,465,527	\$ 2,465,528	\$ 2,465,528
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,071,000</u>	<u>\$ 4,071,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 5,326,251	\$ 4,221,593	\$ 4,221,587	\$ 8,292,592	\$ 8,292,588	\$ 4,192,381	\$ 4,192,381
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	<u>\$ 174,456</u>	<u>\$ 174,159</u>	<u>\$ 174,159</u>	<u>\$ 157,309</u>	<u>\$ 157,309</u>	<u>\$ 157,309</u>	<u>\$ 157,309</u>
Grand Total, WEST TEXAS A&M UNIVERSITY	<u>\$ 49,489,838</u>	<u>\$ 45,727,588</u>	<u>\$ 46,210,345</u>	<u>\$ 54,617,655</u>	<u>\$ 54,655,747</u>	<u>\$ 45,574,780</u>	<u>\$ 45,585,846</u>

WEST TEXAS A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 12,025,336	\$ 13,354,230	\$ 13,355,192	\$ 13,882,119	\$ 13,882,585	\$ 13,025,911	\$ 13,019,761
Other Personnel Costs	850,217	700,105	700,144	690,633	690,670	690,633	690,670
Faculty Salaries (Higher Education Only)	23,299,846	20,714,775	20,718,338	23,724,992	23,724,992	21,174,928	21,178,138
Professional Salaries - Faculty Equivalent (Higher Education Only)	22,761	8,894	8,894	8,894	8,894	8,894	8,894
Professional Fees and Services	103,082	52,451	52,451	52,386	52,386	52,386	52,386
Fuels and Lubricants	7,070	5,354	5,354	5,354	5,354	5,942	5,354
Consumable Supplies	1,197,858	234,417	234,417	233,136	233,137	235,860	233,136
Utilities	49,826	20,530	20,530	20,530	20,530	20,727	20,530
Travel	108,737	71,624	71,624	71,088	71,088	71,088	71,088
Rent - Machine and Other	13,068	8,479	8,479	8,389	8,389	8,389	8,389
Debt Service	6,766,380	6,279,927	6,281,012	10,456,748	10,449,576	6,228,296	6,221,124
Other Operating Expense	3,116,134	2,536,692	2,813,416	3,253,014	3,297,774	2,327,654	2,334,567
Client Services	55,887	120,741	120,741	240,619	240,619	120,619	120,619
Grants	1,721,526	1,602,120	1,802,504	1,802,504	1,802,504	1,586,204	1,603,941
Capital Expenditures	152,110	17,249	17,249	167,249	167,249	17,249	17,249
Total, Object-of-Expense Informational Listing	\$ 49,489,838	\$ 45,727,588	\$ 46,210,345	\$ 54,617,655	\$ 54,655,747	\$ 45,574,780	\$ 45,585,846
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,435,629	\$ 2,455,484	\$ 2,697,328	\$	\$	\$ 2,263,832	\$ 2,315,543
Group Insurance	4,799,892	4,711,387	4,926,340			5,010,682	5,010,682
Social Security	2,480,696	2,505,349	2,580,760			2,630,053	2,683,180
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 9,716,217	\$ 9,672,220	\$ 10,204,428	\$	\$	\$ 9,904,567	\$ 10,009,405
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	41.8%	42.64%	43.49%	44.36%	45.25%	44.36%	45.25%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	28.6%	29.17%	29.76%	30.35%	30.96%	30.35%	30.96%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	64%	65.28%	66.59%	67.92%	69.28%	67.92%	69.28%

WEST TEXAS A&M UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Certification Rate of Teacher Education Graduates	99.3%	90%	90%	90%	90%	90%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	47.4%	48.35%	49.31%	50.3%	51.31%	50.3%	51.31%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	55.2%	56.3%	57.43%	58.58%	59.75%	58.58%	59.75%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	20.2%	20.6%	21.02%	21.44%	21.87%	21.44%	21.87%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	34.6%	35.29%	36%	36.72%	37.45%	36.72%	37.45%
State Licensure Pass Rate of Engineering Graduates	67.6%	68.95%	70.33%	71.74%	73.17%	71.74%	73.17%
State Licensure Pass Rate of Nursing Graduates	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.59	1.62	1.65	1.69	1.72	1.69	1.72
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	9.3%	9.39%	9.39%	9.39%	9.39%	9.39%	9.39%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,001	4,072	4,186	4,303	4,303	4,303	4,303
Explanatory:							
Average Student Loan Debt	24,525	22,569	22,569	22,569	22,569	22,569	22,569
Percent of Students with Student Loan Debt	61.7%	61.3%	61.3%	61.3%	61.3%	61.3%	61.3%
Average Financial Aid Award Per Full-Time Student	10,019	10,243	10,243	10,243	10,243	10,243	10,243
Percent of Full-Time Students Receiving Financial Aid	82.6%	80.8%	80.8%	80.8%	80.8%	80.8%	80.8%

TEXAS A&M UNIVERSITY - COMMERCE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 41,686,422	\$ 41,548,778	\$ 41,556,331	\$ 43,006,212	\$ 42,937,837	\$ 36,683,305	\$ 36,614,931
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 3,482,595	\$ 2,993,754	\$ 2,785,100	\$ 2,785,100	\$ 2,785,100	\$ 2,785,100	\$ 2,785,100

TEXAS A&M UNIVERSITY - COMMERCE
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Estimated Other Educational and General Income Account No. 770	<u>17,729,808</u>	<u>14,557,157</u>	<u>14,237,214</u>	<u>14,206,080</u>	<u>14,582,829</u>	<u>13,125,067</u>	<u>13,187,448</u>
Subtotal, General Revenue Fund - Dedicated	\$ 21,212,403	\$ 17,550,911	\$ 17,022,314	\$ 16,991,180	\$ 17,367,929	\$ 15,910,167	\$ 15,972,548
License Plate Trust Fund Account No. 0802, estimated	\$ 1,197	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	<u>\$ 62,900,022</u>	<u>\$ 59,099,689</u>	<u>\$ 58,578,645</u>	<u>\$ 59,997,392</u>	<u>\$ 60,305,766</u>	<u>\$ 52,593,472</u>	<u>\$ 52,587,479</u>
 This bill pattern represents an estimated 29.8% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	809.6	822.1	830.2	851.2	851.2	584.9	584.9
 Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 48,938,792	\$ 45,769,641	\$ 45,330,227	\$ 35,121,066	\$ 35,121,066	\$ 35,121,066	\$ 35,121,066
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	781,661	781,661	781,661	781,661
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	2,477,014	2,699,543	2,848,000	3,132,800	3,446,080	2,167,799	2,167,799
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	168,877	186,494	85,180	85,180	85,180	85,180	85,180
A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE	23,047	21,210	21,210	21,210	21,210	21,210	21,210
A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS	2,013,381	1,937,732	1,960,000	1,969,800	1,979,649	1,853,788	1,862,549
A.1.7. Strategy: ORGANIZED ACTIVITIES	<u>44,203</u>	<u>73,956</u>	<u>73,956</u>	<u>73,956</u>	<u>73,956</u>	<u>73,956</u>	<u>73,956</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 53,665,314	\$ 50,688,576	\$ 50,318,573	\$ 41,185,673	\$ 41,508,802	\$ 40,104,660	\$ 40,113,421
 B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 1,770,299	\$ 1,850,615	\$ 1,930,709	\$ 4,517,702	\$ 4,517,701	\$ 4,517,702	\$ 4,517,701
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>5,703,027</u>	<u>5,357,913</u>	<u>5,357,323</u>	<u>9,607,453</u>	<u>9,592,700</u>	<u>5,291,817</u>	<u>5,277,064</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 7,473,326	\$ 7,208,528	\$ 7,288,032	\$ 14,125,155	\$ 14,110,401	\$ 9,809,519	\$ 9,794,765

TEXAS A&M UNIVERSITY - COMMERCE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL							
C.1.1. Strategy: INDUSTRIAL ENGINEERING PROGRAM	\$ 184,715	\$ 99,338	\$ 72,706	\$ 72,706	\$ 72,705	\$ 65,435	\$ 65,435
Bachelor of Science Degree Program in Industrial Engineering.							
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: EDUCATIONAL OUTREACH	\$ 684,006	\$ 505,944	\$ 302,031	\$ 302,031	\$ 302,031	\$ 302,031	\$ 302,031
Mesquite/Metroplex/Northeast Texas.							
C.2.2. Strategy: INSTITUTE FOR COMPETENCY-BASED EDUC	743,500	456,093	456,093	456,093	456,093	456,093	456,093
Institute for Competency-Based Education.							
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,197	\$ 0	\$ 0	\$ 1,706,487	\$ 1,706,487	\$ 1,706,487	\$ 1,706,487
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 1,613,418	\$ 1,061,375	\$ 830,830	\$ 4,537,317	\$ 4,537,316	\$ 2,530,046	\$ 2,530,046
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 147,964	\$ 141,210	\$ 141,210	\$ 149,247	\$ 149,247	\$ 149,247	\$ 149,247
Grand Total, TEXAS A&M UNIVERSITY - COMMERCE	\$ 62,900,022	\$ 59,099,689	\$ 58,578,645	\$ 59,997,392	\$ 60,305,766	\$ 52,593,472	\$ 52,587,479
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 19,182,149	\$ 12,701,149	\$ 14,970,125	\$ 15,320,154	\$ 17,021,767	\$ 12,835,215	\$ 14,656,455
Other Personnel Costs	47,309	46,750	20,700	107,932	48,436	109,447	48,436
Faculty Salaries (Higher Education Only)	33,089,532	35,950,141	33,149,484	29,111,365	27,381,773	28,336,976	26,538,194
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	8,174	0	8,639	0	8,639	0
Professional Fees and Services	0	37,950	15,022	19,267	19,267	37,950	15,022
Consumable Supplies	7,956	2,010	1,513	1,213	1,213	1,896	1,513
Utilities	1,825	390	13,268	12,468	12,468	390	13,268
Travel	24,383	36,871	25,556	24,301	24,301	35,370	25,556
Rent - Building	5,919	0	0	0	0	0	0
Rent - Machine and Other	579	0	0	0	0	0	0
Debt Service	5,703,027	5,357,913	5,357,323	9,607,453	9,592,700	5,291,817	5,277,064

TEXAS A&M UNIVERSITY - COMMERCE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Other Operating Expense	4,837,343	4,958,341	5,025,654	5,784,600	6,203,841	4,081,984	4,149,422
Grants	0	0	0	0	0	1,853,788	1,862,549
Total, Object-of-Expense Informational Listing	\$ 62,900,022	\$ 59,099,689	\$ 58,578,645	\$ 59,997,392	\$ 60,305,766	\$ 52,593,472	\$ 52,587,479
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,865,928	\$ 2,855,461	\$ 3,172,384	\$	\$	\$ 2,590,232	\$ 2,669,900
Group Insurance	6,952,420	6,017,441	6,291,981			6,169,890	6,169,890
Social Security	3,310,298	3,343,195	3,443,825			3,509,602	3,580,496
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 13,128,646	\$ 12,216,097	\$ 12,908,190	\$	\$	\$ 12,269,724	\$ 12,420,286
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	43.4%	41.7%	45.93%	47.05%	48.18%	47.05%	48.18%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	24.5%	25.1%	25.44%	25.74%	26.03%	25.74%	26.03%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	63.81%	68.49%	69.24%	69.64%	70.04%	69.64%	70.04%
Certification Rate of Teacher Education Graduates	91.6%	89.2%	91.88%	94.63%	97.47%	94.63%	97.47%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	57.12%	57.93%	61.46%	63.3%	65.2%	63.3%	65.2%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	57.33%	63.84%	65.76%	67.73%	69.76%	67.73%	69.76%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	37.87%	35.38%	36.44%	37.53%	38.66%	37.53%	38.66%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	39.86%	38.81%	39.97%	41.17%	42.41%	41.17%	42.41%
State Licensure Pass Rate of Nursing Graduates	93%	92%	94.76%	97.6%	100%	97.6%	100%
Dollar Value of External or Sponsored Research Funds (in Millions)	2.3	3.7	3.9	4.42	4.94	4.42	4.94

TEXAS A&M UNIVERSITY - COMMERCE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	9.8%	9.6%	9.5%	9.4%	9.2%	9.4%	9.2%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,875	4,217	4,373	4,495	4,495	4,495	4,495
Explanatory:							
Percent of Students with Student Loan Debt	66%	66%	66%	65%	65%	65%	65%
Average Financial Aid Award Per Full-Time Student	12,570	12,465	12,500	12,500	12,400	12,500	12,400
Percent of Full-Time Students Receiving Financial Aid	97%	96%	96%	96%	96%	96%	96%

TEXAS A&M UNIVERSITY - TEXARKANA

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 19,868,660	\$ 19,935,318	\$ 19,930,568	\$ 25,466,898	\$ 25,458,889	\$ 19,970,565	\$ 19,962,557
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 128,304	\$ 121,376	\$ 107,925	\$ 107,925	\$ 107,925	\$ 107,925	\$ 107,925
Estimated Other Educational and General Income Account No. 770	<u>4,096,640</u>	<u>2,190,587</u>	<u>3,183,783</u>	<u>2,347,495</u>	<u>2,369,011</u>	<u>2,249,220</u>	<u>2,261,527</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 4,224,944</u>	<u>\$ 2,311,963</u>	<u>\$ 3,291,708</u>	<u>\$ 2,455,420</u>	<u>\$ 2,476,936</u>	<u>\$ 2,357,145</u>	<u>\$ 2,369,452</u>
Total, Method of Financing	<u>\$ 24,093,604</u>	<u>\$ 22,247,281</u>	<u>\$ 23,222,276</u>	<u>\$ 27,922,318</u>	<u>\$ 27,935,825</u>	<u>\$ 22,327,710</u>	<u>\$ 22,332,009</u>

This bill pattern represents an estimated 52.1% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	183.4	218.0	218.0	232.0	232.0	191.2	191.2
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TEXAS A&M UNIVERSITY - TEXARKANA
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 6,723,823	\$ 5,820,853	\$ 6,609,358	\$ 5,029,215	\$ 5,029,215	\$ 5,029,215	\$ 5,029,215
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	188,688	188,688	188,688	188,688
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	286,162	248,747	333,321	339,988	346,788	253,598	253,598
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	293,059	313,485	328,690	335,264	341,969	323,379	327,675
A.1.5. Strategy: HOLD HARMLESS	<u>0</u>	<u>3,057,585</u>	<u>3,057,584</u>	<u>3,057,585</u>	<u>3,057,584</u>	<u>3,057,585</u>	<u>3,057,584</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 7,303,044	\$ 9,440,670	\$ 10,328,953	\$ 8,950,740	\$ 8,964,244	\$ 8,852,465	\$ 8,856,760
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,720,277	\$ 664,744	\$ 752,087	\$ 1,034,760	\$ 1,034,761	\$ 1,034,760	\$ 1,034,761
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	8,003,407	7,750,614	7,751,141	11,532,077	11,532,080	7,521,587	7,521,590
B.1.3. Strategy: LEASE OF FACILITIES	1,203	13,700	13,700	13,700	13,700	13,700	13,700
B.1.4. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 9,724,887	\$ 8,429,058	\$ 8,516,928	\$ 13,330,537	\$ 13,330,541	\$ 9,320,047	\$ 9,320,051
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: ACADEMIC PROGRAMS	\$ 714,875	\$ 389,049	\$ 387,891	\$ 387,891	\$ 387,891	\$ 349,102	\$ 349,102
C.1.2. Strategy: NURSING PROGRAM	900,000	577,011	577,011	577,011	577,011	519,310	519,310
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: NE TEXAS EDUCATION PARTNERSHIP Northeast Texas Education Partnership.	\$ 36,666	\$ 34,555	\$ 34,555	\$ 34,555	\$ 34,555	\$ 34,555	\$ 34,555
C.2.2. Strategy: STUDENT SUCCESS PROGRAM	760,000	523,735	523,735	523,735	523,735	523,735	523,735
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,474,110	\$ 1,608,613	\$ 1,608,613	\$ 1,608,615	\$ 1,608,614	\$ 1,608,613	\$ 1,608,613
C.3.2. Strategy: DOWNWARD EXPANSION	2,173,534	1,243,510	1,243,510	1,243,510	1,243,510	1,119,159	1,119,159
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,265,000</u>	<u>\$ 1,265,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 7,059,185	\$ 4,376,473	\$ 4,375,315	\$ 5,640,317	\$ 5,640,316	\$ 4,154,474	\$ 4,154,474

TEXAS A&M UNIVERSITY - TEXARKANA
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 6,488	\$ 1,080	\$ 1,080	\$ 724	\$ 724	\$ 724	\$ 724
Grand Total, TEXAS A&M UNIVERSITY - TEXARKANA	<u>\$ 24,093,604</u>	<u>\$ 22,247,281</u>	<u>\$ 23,222,276</u>	<u>\$ 27,922,318</u>	<u>\$ 27,935,825</u>	<u>\$ 22,327,710</u>	<u>\$ 22,332,009</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 7,481,297	\$ 7,092,446	\$ 7,499,695	\$ 7,179,422	\$ 7,215,073	\$ 7,063,134	\$ 7,005,055
Other Personnel Costs	1,470	2,370	0	3,206	0	3,335	0
Faculty Salaries (Higher Education Only)	4,420,246	5,973,915	6,281,676	6,982,663	6,803,176	5,643,363	5,662,353
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	3,761	0	1,713	0	3,313	0
Professional Fees and Services	435,656	453,784	0	392,069	0	392,069	0
Consumable Supplies	19,220	0	0	0	0	0	0
Utilities	309,398	0	0	0	0	0	0
Travel	33,913	9,415	0	0	0	9,415	0
Rent - Building	23,147	13,700	13,700	13,700	13,700	13,700	13,700
Rent - Machine and Other	12,252	3,021	0	2,610	0	2,610	0
Debt Service	8,003,407	7,750,614	7,751,141	11,532,077	11,532,080	7,521,587	7,521,590
Other Operating Expense	2,892,669	608,515	1,347,374	1,376,625	1,944,827	1,332,529	1,801,636
Grants	293,059	313,485	328,690	335,264	341,969	323,379	327,675
Capital Expenditures	167,870	22,255	0	102,969	85,000	19,276	0
Total, Object-of-Expense Informational Listing	<u>\$ 24,093,604</u>	<u>\$ 22,247,281</u>	<u>\$ 23,222,276</u>	<u>\$ 27,922,318</u>	<u>\$ 27,935,825</u>	<u>\$ 22,327,710</u>	<u>\$ 22,332,009</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 835,841	\$ 810,406	\$ 879,243	\$	\$	\$ 740,754	\$ 765,394
Group Insurance	1,742,691	1,659,624	1,735,345			1,743,504	1,743,504
Social Security	937,266	946,580	975,072			993,696	1,013,769
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 3,515,798</u>	<u>\$ 3,416,610</u>	<u>\$ 3,589,660</u>	<u>\$</u>	<u>\$</u>	<u>\$ 3,477,954</u>	<u>\$ 3,522,667</u>

TEXAS A&M UNIVERSITY - TEXARKANA
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	29.67%	28.14%	29%	31%	33%	31%	33%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26.45%	30.67%	31%	33%	35%	33%	35%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	56.78%	53.85%	60%	62%	65%	62%	65%
Certification Rate of Teacher Education Graduates	100%	100%	100%	100%	100%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	48.67%	45.6%	46%	48%	50%	48%	50%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.73%	60.34%	61%	63%	65%	63%	65%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	34.67%	36.26%	37%	38%	39%	38%	39%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	63.48%	57.37%	58%	60%	60%	60%	60%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.08	0.09	0.09	0.09	0.09	0.09	0.09
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	13.69%	13%	13%	13%	13%	13%	13%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,830	3,895	4,039	4,152	4,152	4,152	4,152
Explanatory:							
Average Student Loan Debt	18,821	19,762	20,750	21,787	22,876	21,787	22,876
Percent of Students with Student Loan Debt	61%	65%	69%	73%	77%	73%	77%
Average Financial Aid Award Per Full-Time Student	10,368	10,543	10,643	10,743	10,843	10,743	10,843
Percent of Full-Time Students Receiving Financial Aid	80%	80%	80%	80%	80%	80%	80%

UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Method of Financing:							
General Revenue Fund	\$ 37,276,268	\$ 47,989,266	\$ 47,255,268	\$ 49,156,133	\$ 49,192,438	\$ 41,996,116	\$ 42,032,421

UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
License Plate Trust Fund Account No. 0802, estimated	\$ 109	\$ 17,318	\$ 11,238	\$ 11,238	\$ 11,238	\$ 11,238	\$ 11,238
Total, Method of Financing	\$ 37,276,377	\$ 48,006,584	\$ 47,266,506	\$ 49,167,371	\$ 49,203,676	\$ 42,007,354	\$ 42,043,659
This bill pattern represents an estimated 78.2% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	14.1	11.7	11.7	11.7	11.7	11.7	11.7
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: SYSTEM OFFICE OPERATIONS	\$ 1,425,218	\$ 1,385,317	\$ 1,379,237	\$ 1,379,237	\$ 1,379,237	\$ 1,379,237	\$ 1,379,237
A.1.2. Strategy: HOLD HARMLESS	0	166,234	166,233	166,233	166,233	166,233	166,233
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 1,425,218	\$ 1,551,551	\$ 1,545,470	\$ 1,545,470	\$ 1,545,470	\$ 1,545,470	\$ 1,545,470
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: UH TUITION REVENUE BOND RETIREMENT University of Houston Tuition Revenue Bond Retirement.	\$ 15,400,353	\$ 17,196,383	\$ 16,838,425	\$ 15,452,905	\$ 15,474,299	\$ 15,452,905	\$ 15,474,299
B.1.2. Strategy: UH CLEAR LAKE REV BOND RETIREMENT University of Houston Clear Lake Tuition Revenue Bond Retirement.	7,061,309	8,303,007	8,409,324	8,194,828	8,206,389	8,194,828	8,206,389
B.1.3. Strategy: UH DOWNTOWN REVENUE BOND RETIREMENT University of Houston Downtown Tuition Revenue Bond Retirement.	7,095,456	8,381,019	8,526,516	7,501,551	7,506,445	7,501,551	7,506,445
B.1.4. Strategy: UH VICTORIA REVENUE BOND RETIREMENT University of Houston Victoria Tuition Revenue Bond Retirement.	4,564,763	7,150,129	6,126,980	4,120,693	4,124,774	4,120,693	4,124,774
B.1.5. Strategy: UH SYSTEM REVENUE BOND RETIREMENT University of Houston System Revenue Bond Retirement.	1,017,317	4,949,963	5,345,260	11,256,217	11,250,592	4,717,375	4,711,750
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 35,139,198	\$ 45,980,501	\$ 45,246,505	\$ 46,526,194	\$ 46,562,499	\$ 39,987,352	\$ 40,023,657

UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: PUBLIC SERVICE							
C.1.1. Strategy: NASA PROGRAMS	\$ 711,961	\$ 474,532	\$ 474,531	\$ 801,277	\$ 801,277	\$ 474,532	\$ 474,532
High School Cooperative Education Program w/NASA & Tech Outreach Pgm.							
C.2. Objective: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 294,430	\$ 294,430	\$ 0	\$ 0
C.2.1. Strategy: EXCEPTIONAL ITEM REQUEST							
Total, Goal C: NON-FORMULA SUPPORT	<u>\$ 711,961</u>	<u>\$ 474,532</u>	<u>\$ 474,531</u>	<u>\$ 1,095,707</u>	<u>\$ 1,095,707</u>	<u>\$ 474,532</u>	<u>\$ 474,532</u>
 Grand Total, UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION	 <u>\$ 37,276,377</u>	 <u>\$ 48,006,584</u>	 <u>\$ 47,266,506</u>	 <u>\$ 49,167,371</u>	 <u>\$ 49,203,676</u>	 <u>\$ 42,007,354</u>	 <u>\$ 42,043,659</u>
 Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 1,577,555	\$ 1,484,230	\$ 1,439,412	\$ 1,821,518	\$ 1,551,518	\$ 1,447,088	\$ 1,177,088
Other Personnel Costs	2,288	0	675	675	675	675	675
Debt Service	29,682,586	34,731,677	34,369,108	37,026,241	37,051,444	30,487,399	30,512,602
Other Operating Expense	<u>6,013,948</u>	<u>11,790,677</u>	<u>11,457,311</u>	<u>10,318,937</u>	<u>10,600,039</u>	<u>10,072,192</u>	<u>10,353,294</u>
Total, Object-of-Expense Informational Listing	<u>\$ 37,276,377</u>	<u>\$ 48,006,584</u>	<u>\$ 47,266,506</u>	<u>\$ 49,167,371</u>	<u>\$ 49,203,676</u>	<u>\$ 42,007,354</u>	<u>\$ 42,043,659</u>
 Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 74,745	\$ 66,209	\$ 66,871	\$	\$	\$ 62,033	\$ 65,507
Group Insurance	354,796	482,915	504,948			266,061	266,061
Social Security	<u>425,312</u>	<u>429,538</u>	<u>442,467</u>			<u>450,918</u>	<u>460,027</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 854,853</u>	<u>\$ 978,662</u>	<u>\$ 1,014,286</u>	<u>\$</u>	<u>\$</u>	<u>\$ 779,012</u>	<u>\$ 791,595</u>

UNIVERSITY OF HOUSTON

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 155,337,002	\$ 161,350,464	\$ 160,050,973	\$ 200,761,203	\$ 180,147,024	\$ 159,050,855	\$ 158,725,559
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 11,089,436	\$ 13,904,558	\$ 13,904,558	\$ 14,409,126	\$ 14,409,126	\$ 14,409,126	\$ 14,409,126
Estimated Other Educational and General Income Account No. 770	<u>46,818,945</u>	<u>68,970,257</u>	<u>69,656,201</u>	<u>73,419,668</u>	<u>73,946,225</u>	<u>68,070,527</u>	<u>68,451,698</u>
Subtotal, General Revenue Fund - Dedicated	\$ 57,908,381	\$ 82,874,815	\$ 83,560,759	\$ 87,828,794	\$ 88,355,351	\$ 82,479,653	\$ 82,860,824
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 6,340</u>	<u>\$ 3,349</u>	<u>\$ 3,349</u>	<u>\$ 3,349</u>	<u>\$ 3,349</u>	<u>\$ 3,349</u>	<u>\$ 3,349</u>
Total, Method of Financing	<u>\$ 213,251,723</u>	<u>\$ 244,228,628</u>	<u>\$ 243,615,081</u>	<u>\$ 288,593,346</u>	<u>\$ 268,505,724</u>	<u>\$ 241,533,857</u>	<u>\$ 241,589,732</u>

This bill pattern represents an estimated 19.8% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	2017	2018	2019	2020	2021	2020	2021
	2,078.5	2,014.0	2,014.0	2,085.0	2,107.0	1,979.4	1,979.4

Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 159,241,683	\$ 181,672,875	\$ 180,029,836	\$ 165,373,225	\$ 165,373,225	\$ 165,373,225	\$ 165,373,225
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	2,783,984	2,783,984	2,783,984	2,783,984
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	8,909,833	11,431,875	12,000,000	12,000,000	12,000,000	6,866,645	6,866,645
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	388,254	436,390	342,931	342,931	342,931	342,931	342,931
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	7,829,854	8,093,450	8,336,252	8,527,986	8,729,247	8,312,200	8,368,075
A.1.6. Strategy: HOLD HARMLESS	<u>0</u>	<u>5,300,000</u>	<u>5,300,000</u>	<u>5,300,000</u>	<u>5,300,000</u>	<u>5,300,000</u>	<u>5,300,000</u>

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 176,369,624	\$ 206,934,590	\$ 206,009,019	\$ 194,328,126	\$ 194,529,387	\$ 188,978,985	\$ 189,034,860
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UNIVERSITY OF HOUSTON
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 14,606,513	\$ 12,316,027	\$ 13,560,247	\$ 27,005,924	\$ 27,005,924	\$ 27,005,924	\$ 27,005,924
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,231,073</u>	<u>5,231,073</u>	<u>0</u>	<u>0</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 14,606,513	\$ 12,316,027	\$ 13,560,247	\$ 32,236,997	\$ 32,236,997	\$ 27,005,924	\$ 27,005,924
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: COLLEGE OF PHARMACY	\$ 0	\$ 4,131,908	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 4,500,000	\$ 4,500,000
C.2. Objective: RESEARCH							
C.2.1. Strategy: COMPLEX SYSTEMS RESEARCH CLUSTER	\$ 461,537	\$ 351,457	\$ 449,663	\$ 449,664	\$ 449,664	\$ 449,664	\$ 449,664
C.2.2. Strategy: ENERGY RESEARCH CLUSTER	3,289,308	2,660,099	2,324,892	2,324,892	2,324,892	2,324,892	2,324,892
C.2.3. Strategy: HOBBY SCHOOL OF PUBLIC AFFAIRS William P. Hobby School of Public Affairs.	1,472,161	1,903,816	1,433,710	1,433,710	1,433,710	1,290,339	1,290,339
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: SMALL BUSINESS DEVELOPMENT University of Houston Small Business Development Center.	\$ 2,851,292	\$ 2,551,344	\$ 2,221,704	\$ 2,221,704	\$ 2,221,704	\$ 2,221,704	\$ 2,221,704
C.3.2. Strategy: HEALTH SCIENCES RESEARCH CLUSTER	2,601,534	2,143,126	1,445,114	1,445,114	1,445,114	1,445,114	1,445,114
C.3.3. Strategy: EDUCATION & COMMUNITY ADVANCEMENT Education and Community Advancement.	1,024,433	1,005,016	750,422	750,422	750,422	750,422	750,422
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 6,340	\$ 1,802	\$ 3,349	\$ 2,429,295	\$ 2,429,295	\$ 2,429,295	\$ 2,429,295
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 35,835,904	\$ 15,547,021	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 11,706,605	\$ 14,748,568	\$ 13,628,854	\$ 51,890,705	\$ 31,601,822	\$ 15,411,430	\$ 15,411,430
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	\$ 10,568,981	\$ 10,229,443	\$ 10,416,961	\$ 10,137,518	\$ 10,137,518	\$ 10,137,518	\$ 10,137,518
Grand Total, UNIVERSITY OF HOUSTON	<u>\$ 213,251,723</u>	<u>\$ 244,228,628</u>	<u>\$ 243,615,081</u>	<u>\$ 288,593,346</u>	<u>\$ 268,505,724</u>	<u>\$ 241,533,857</u>	<u>\$ 241,589,732</u>

UNIVERSITY OF HOUSTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 70,780,238	\$ 68,026,096	\$ 68,502,471	\$ 84,434,723	\$ 82,937,075	\$ 77,090,763	\$ 77,690,925
Other Personnel Costs	2,290,465	2,303,902	2,488,648	3,731,541	3,816,229	2,126,629	2,313,442
Faculty Salaries (Higher Education Only)	114,274,260	124,459,616	122,167,411	113,928,635	115,385,647	116,546,064	115,328,951
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,555,714	2,805,224	1,924,841	1,850,330	1,886,339	2,489,907	1,839,916
Professional Fees and Services	192,120	263,953	220,707	313,632	216,779	238,933	207,411
Fuels and Lubricants	986	1,376	1,489	2,264	2,285	2,264	2,285
Consumable Supplies	361,800	342,240	352,599	478,763	349,942	319,034	332,623
Utilities	1,488,110	15,340,731	15,367,746	13,963,692	14,120,369	13,962,281	14,120,369
Travel	60,462	11,636	9,942	9,942	9,942	9,195	9,638
Rent - Building	1,293,433	1,616,862	1,769,479	1,600,168	1,722,447	1,600,159	1,722,447
Rent - Machine and Other	96,804	188,215	186,065	177,487	185,859	183,495	185,859
Debt Service	0	0	0	5,231,073	5,231,073	0	0
Other Operating Expense	19,781,439	27,519,165	29,756,918	38,792,674	39,332,993	17,315,150	18,626,372
Client Services	30,000	56,894	7,913	2,433,859	2,433,859	39,465	7,574
Grants	0	0	0	0	0	8,312,200	8,368,075
Capital Expenditures	1,045,892	1,292,718	858,852	21,644,563	874,886	1,298,318	833,845
Total, Object-of-Expense Informational Listing	\$ 213,251,723	\$ 244,228,628	\$ 243,615,081	\$ 288,593,346	\$ 268,505,724	\$ 241,533,857	\$ 241,589,732
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 12,361,690	\$ 12,481,407	\$ 13,655,898	\$	\$	\$ 11,571,153	\$ 11,825,982
Group Insurance	18,752,223	15,860,002	16,583,263			17,000,736	17,000,736
Social Security	12,051,446	12,171,211	12,537,564			12,777,032	13,035,128
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 43,165,359	\$ 40,512,620	\$ 42,776,725	\$	\$	\$ 41,348,921	\$ 41,861,846
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	53.7%	59.1%	61%	62%	63%	62%	63%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	32.5%	33.7%	36.7%	39.7%	41.7%	39.7%	41.7%

UNIVERSITY OF HOUSTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	84.9%	86.1%	87%	88%	88%	88%	88%
Certification Rate of Teacher Education Graduates	90.9%	91.4%	84%	85%	85%	85%	85%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	49.69%	48.5%	48.5%	48.5%	48.5%	48.5%	48.5%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.2%	59.27%	60.27%	61.27%	62.27%	61.27%	62.27%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two years	22.1%	23%	24%	25%	26%	25%	26%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	22.3%	23.1%	24%	24%	24%	24%	24%
State Licensure Pass Rate of Law Graduates	85.44%	83.78%	86%	87%	88%	87%	88%
State Licensure Pass Rate of Engineering Graduates	78%	85.3%	82%	82%	83%	82%	83%
State Licensure Pass Rate of Pharmacy Graduates	99.02%	90%	90%	90%	90%	90%	90%
Dollar Value of External or Sponsored Research Funds (in Millions)	137.35	141	143	145	147	145	147
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	6.84%	6.82%	6.8%	6.8%	6.8%	6.8%	6.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,516	5,616	5,821	5,937	6,056	5,937	6,056
Explanatory:							
Average Student Loan Debt	23,746	23,800	23,300	23,300	23,000	23,300	23,000
Percent of Students with Student Loan Debt	49.6%	50%	49.5%	49%	48.5%	49%	48.5%
Average Financial Aid Award Per Full-Time Student	11,941	12,060	12,181	12,303	12,426	12,303	12,426
Percent of Full-Time Students Receiving Financial Aid	78%	78%	78%	79%	79%	79%	79%

UNIVERSITY OF HOUSTON - CLEAR LAKE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 29,030,885	\$ 26,165,241	\$ 26,042,477	\$ 33,939,446	\$ 33,789,598	\$ 26,689,732	\$ 26,615,189
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,783,189	\$ 1,800,900	\$ 1,887,760	\$ 1,887,760	\$ 1,887,760	\$ 1,887,760	\$ 1,887,760

UNIVERSITY OF HOUSTON - CLEAR LAKE

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Estimated Other Educational and General Income Account No. 770	15,825,746	11,239,378	12,365,180	13,523,667	13,596,260	11,971,992	12,055,158
Subtotal, General Revenue Fund - Dedicated	\$ 17,608,935	\$ 13,040,278	\$ 14,252,940	\$ 15,411,427	\$ 15,484,020	\$ 13,859,752	\$ 13,942,918
License Plate Trust Fund Account No. 0802, estimated	\$ 1,269	\$ 2,517	\$ 2,517	\$ 2,517	\$ 2,517	\$ 2,517	\$ 2,517
Total, Method of Financing	\$ 46,641,089	\$ 39,208,036	\$ 40,297,934	\$ 49,353,390	\$ 49,276,135	\$ 40,552,001	\$ 40,560,624
This bill pattern represents an estimated 31.2% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	516.4	474.5	449.8	493.8	493.8	373.2	373.2
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 39,139,296	\$ 34,064,309	\$ 33,930,156	\$ 25,528,450	\$ 25,528,450	\$ 25,528,450	\$ 25,528,450
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	802,105	802,105	802,105	802,105
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	2,993,124	2,719,638	2,774,031	2,829,511	2,886,101	1,503,606	1,503,606
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	69,205	110,777	115,000	193,454	193,454	193,454	193,454
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,196,788	1,189,523	1,397,909	1,463,367	1,404,827	1,237,597	1,246,220
A.1.6. Strategy: HOLD HARMLESS	0	0	0	3,635,986	3,635,986	3,635,986	3,635,986
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 43,398,413	\$ 38,084,247	\$ 38,217,096	\$ 34,452,873	\$ 34,450,923	\$ 32,901,198	\$ 32,909,821
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 2,553,717	\$ 671,134	\$ 1,628,185	\$ 3,635,721	\$ 3,635,721	\$ 3,635,721	\$ 3,635,721
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	0	0	0	4,882,335	4,882,335	0	0
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	0	0	0	154,950	154,950	154,950	154,950
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 2,553,717	\$ 671,134	\$ 1,628,185	\$ 8,673,006	\$ 8,673,006	\$ 3,790,671	\$ 3,790,671

UNIVERSITY OF HOUSTON - CLEAR LAKE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: DOWNWARD EXPANSION	\$ 0	\$ 0	\$ 0	\$ 3,250,000	\$ 3,250,000	\$ 1,923,899	\$ 1,923,899
C.2. Objective: RESEARCH							
C.2.1. Strategy: HIGH TECHNOLOGIES LABORATORY	\$ 25,124	\$ 29,066	\$ 29,065	\$ 41,865	\$ 41,864	\$ 29,066	\$ 29,066
C.2.2. Strategy: ENVIRONMENTAL STUDIES PARTNERSHIP Houston Partnership for Environmental Studies.	304,901	209,930	209,930	302,368	302,368	209,930	209,930
C.2.3. Strategy: CENTER FOR AUTISM Center for Autism and Developmental Disabilities.	199,517	138,857	138,857	200,000	200,000	138,857	138,857
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,269	\$ 2,517	\$ 2,517	\$ 2,277,484	\$ 2,277,482	\$ 1,482,071	\$ 1,482,071
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 79,485	\$ 4,183	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 530,811	\$ 380,370	\$ 380,369	\$ 6,151,202	\$ 6,075,897	\$ 3,783,823	\$ 3,783,823
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 158,148	\$ 72,285	\$ 72,284	\$ 76,309	\$ 76,309	\$ 76,309	\$ 76,309
Grand Total, UNIVERSITY OF HOUSTON - CLEAR LAKE	\$ 46,641,089	\$ 39,208,036	\$ 40,297,934	\$ 49,353,390	\$ 49,276,135	\$ 40,552,001	\$ 40,560,624
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 15,618,264	\$ 12,311,846	\$ 11,606,367	\$ 10,594,944	\$ 9,864,125	\$ 9,731,653	\$ 9,012,075
Other Personnel Costs	615,102	522,196	0	391,344	0	391,344	0
Faculty Salaries (Higher Education Only)	24,605,978	21,600,973	22,452,035	20,240,444	20,944,773	16,990,291	17,694,620
Professional Fees and Services	0	18,896	0	22,030	414	14,161	0
Consumable Supplies	13,846	26,532	0	603	0	603	0
Utilities	1,069,575	598,969	1,548,109	3,203,068	3,456,912	3,203,477	3,456,912
Rent - Machine and Other	48,289	3,246	0	2,433	0	2,433	0
Debt Service	0	0	0	4,882,335	4,882,335	0	0
Other Operating Expense	4,648,612	4,110,147	4,691,423	9,972,966	10,125,301	8,965,211	9,150,797
Grants	0	0	0	0	0	1,237,597	1,246,220
Capital Expenditures	21,423	15,231	0	43,223	2,275	15,231	0
Total, Object-of-Expense Informational Listing	\$ 46,641,089	\$ 39,208,036	\$ 40,297,934	\$ 49,353,390	\$ 49,276,135	\$ 40,552,001	\$ 40,560,624

UNIVERSITY OF HOUSTON - CLEAR LAKE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,369,761	\$ 2,394,571	\$ 2,634,002	\$	\$	\$ 2,208,547	\$ 2,258,997
Group Insurance	3,939,118	3,664,491	3,831,549			3,792,849	3,792,849
Social Security	<u>2,416,059</u>	<u>2,440,069</u>	<u>2,513,515</u>			<u>2,561,523</u>	<u>2,613,266</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 8,724,938</u>	<u>\$ 8,499,131</u>	<u>\$ 8,979,066</u>	<u>\$</u>	<u>\$</u>	<u>\$ 8,562,919</u>	<u>\$ 8,665,112</u>
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Certification Rate of Teacher Education Graduates	100%	97.2%	97.2%	97.2%	97.2%	97.2%	97.2%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	43%	45.6%	39.9%	39.9%	39.9%	39.9%	39.9%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.03	0.86	0.89	0.93	0.97	0.93	0.97
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	73.6%	72.4%	72.4%	72.4%	72.4%	72.4%	72.4%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	19.1%	22.7%	22.7%	22.7%	22.7%	22.7%	22.7%
Persistence Rate of First-time, Full-time, Degree-seeking Transfer Students after One Academic Year (Upper-level Institutions Only)	82.6%	84.3%	84.3%	84.3%	84.3%	84.3%	84.3%
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	13.18%	11.69%	12.23%	12.23%	12.39%	12.23%	12.39%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,965	4,094	4,279	4,471	4,471	4,471	4,471
Explanatory:							
Average Financial Aid Award Per Full-Time Student	9,854	10,353	10,353	10,353	10,353	10,353	10,353
Percent of Full-Time Students Receiving Financial Aid	72.46%	73.57%	74%	74%	74%	74%	74%

UNIVERSITY OF HOUSTON - DOWNTOWN

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 24,025,035	\$ 24,748,399	\$ 24,775,208	\$ 46,271,389	\$ 41,220,266	\$ 23,932,175	\$ 23,881,050
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,307,038	\$ 1,332,157	\$ 1,263,259	\$ 1,263,259	\$ 1,263,259	\$ 1,263,259	\$ 1,263,259
Estimated Other Educational and General Income Account No. 770	<u>16,824,951</u>	<u>16,903,023</u>	<u>17,138,076</u>	<u>17,268,021</u>	<u>17,543,091</u>	<u>16,137,052</u>	<u>16,195,790</u>
Subtotal, General Revenue Fund - Dedicated	\$ 18,131,989	\$ 18,235,180	\$ 18,401,335	\$ 18,531,280	\$ 18,806,350	\$ 17,400,311	\$ 17,459,049
License Plate Trust Fund Account No. 0802, estimated	\$ 2,044	\$ 8,186	\$ 8,186	\$ 8,186	\$ 8,186	\$ 8,186	\$ 8,186
Total, Method of Financing	<u>\$ 42,159,068</u>	<u>\$ 42,991,765</u>	<u>\$ 43,184,729</u>	<u>\$ 64,810,855</u>	<u>\$ 60,034,802</u>	<u>\$ 41,340,672</u>	<u>\$ 41,348,285</u>

This bill pattern represents an estimated 23.1% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	463.4	466.2	498.9	513.9	519.9	472.4	472.4
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 33,950,144	\$ 35,540,493	\$ 35,907,999	\$ 29,968,486	\$ 29,968,487	\$ 29,968,486	\$ 29,968,487
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	985,646	985,646	985,646	985,646
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	2,532,198	2,461,099	2,390,000	2,557,300	2,736,311	1,392,937	1,392,937
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	57,798	57,399	57,000	144,964	144,964	144,964	144,964
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>2,269,669</u>	<u>2,268,933</u>	<u>2,202,613</u>	<u>2,246,665</u>	<u>2,291,598</u>	<u>2,280,059</u>	<u>2,287,671</u>

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 38,809,809	\$ 40,327,924	\$ 40,557,612	\$ 35,903,061	\$ 36,127,006	\$ 34,772,092	\$ 34,779,705
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UNIVERSITY OF HOUSTON - DOWNTOWN

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 2,817,989	\$ 2,239,818	\$ 2,203,095	\$ 4,526,832	\$ 4,526,832	\$ 4,526,832	\$ 4,526,832
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,517,723</u>	<u>9,517,723</u>	<u>0</u>	<u>0</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 2,817,989	\$ 2,239,818	\$ 2,203,095	\$ 14,044,555	\$ 14,044,555	\$ 4,526,832	\$ 4,526,832
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: PUBLIC SERVICE							
C.1.1. Strategy: COMMUNITY DEVELOPMENT PROJECT	\$ 362,435	\$ 264,961	\$ 264,960	\$ 264,960	\$ 264,960	\$ 264,960	\$ 264,960
Educational and General Space Support.							
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,044	\$ 8,186	\$ 8,186	\$ 1,613,728	\$ 1,613,728	\$ 1,613,728	\$ 1,613,728
Educational and General Space Support.							
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,821,491</u>	<u>7,821,493</u>	<u>0</u>	<u>0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 364,479	\$ 273,147	\$ 273,146	\$ 14,700,179	\$ 9,700,181	\$ 1,878,688	\$ 1,878,688
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	<u>166,791</u>	<u>150,876</u>	<u>150,876</u>	<u>163,060</u>	<u>163,060</u>	<u>163,060</u>	<u>163,060</u>
Total, Goal D: RESEARCH FUNDS	\$ 166,791	\$ 150,876	\$ 150,876	\$ 163,060	\$ 163,060	\$ 163,060	\$ 163,060
Grand Total, UNIVERSITY OF HOUSTON - DOWNTOWN	<u>\$ 42,159,068</u>	<u>\$ 42,991,765</u>	<u>\$ 43,184,729</u>	<u>\$ 64,810,855</u>	<u>\$ 60,034,802</u>	<u>\$ 41,340,672</u>	<u>\$ 41,348,285</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 12,428,153	\$ 13,596,308	\$ 13,814,920	\$ 14,132,150	\$ 14,255,095	\$ 14,132,150	\$ 14,255,095
Other Personnel Costs	339,759	280,336	233,893	236,385	195,205	236,385	195,205
Faculty Salaries (Higher Education Only)	23,285,627	24,008,971	24,213,157	23,518,935	23,482,149	21,230,512	21,193,725
Professional Fees and Services	3,746	0	0	0	0	0	0
Consumable Supplies	6,805	0	0	0	0	0	0
Utilities	805,192	0	0	0	0	0	0
Debt Service	0	0	0	9,517,723	9,517,723	0	0
Other Operating Expense	4,956,692	4,833,003	4,649,613	4,999,946	5,178,913	1,582,878	1,537,901
Client Services	8,094	8,186	8,186	8,186	8,186	1,613,728	1,613,728
Grants	325,000	264,961	264,960	397,530	397,531	2,545,019	2,552,631
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,000,000</u>	<u>7,000,000</u>	<u>0</u>	<u>0</u>
Total, Object-of-Expense Informational Listing	<u>\$ 42,159,068</u>	<u>\$ 42,991,765</u>	<u>\$ 43,184,729</u>	<u>\$ 64,810,855</u>	<u>\$ 60,034,802</u>	<u>\$ 41,340,672</u>	<u>\$ 41,348,285</u>

UNIVERSITY OF HOUSTON - DOWNTOWN
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,417,583	\$ 2,460,365	\$ 2,768,112	\$		\$ 2,231,674	\$ 2,294,044
Group Insurance	3,234,392	3,057,491	3,196,816			2,653,579	2,653,579
Social Security	<u>2,696,949</u>	<u>2,723,751</u>	<u>2,805,736</u>			<u>2,859,325</u>	<u>2,917,084</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 8,348,924</u>	<u>\$ 8,241,607</u>	<u>\$ 8,770,664</u>	<u>\$</u>		<u>\$ 7,744,578</u>	<u>\$ 7,864,707</u>
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	20.76%	20.14%	26%	28%	30.11%	28%	30.11%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	7.75%	9.63%	11.51%	14.55%	16.21%	14.55%	16.21%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	72.26%	73.31%	74%	75.01%	76.03%	75.01%	76.03%
Certification Rate of Teacher Education Graduates	85.7%	85%	87%	90%	90%	90%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	65.05%	60%	60%	60%	60%	60%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	53.76%	54%	56.62%	59.24%	61.86%	59.24%	61.86%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23.76%	24%	25.12%	26.24%	27.36%	26.24%	27.36%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	33.69%	33.82%	34.32%	34.82%	35.32%	34.82%	35.32%
Dollar Value of External or Sponsored Research Funds (in Millions)	2.76	3.17	3.59	4	4.41	4	4.41
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	12.46%	12%	11.75%	11.5%	11%	11.5%	11%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,680	3,824	3,977	4,096	4,219	4,096	4,219
Explanatory:							
Average Student Loan Debt	23,874	25,747	25,747	25,747	25,747	25,747	25,747
Percent of Students with Student Loan Debt	54%	53%	52%	50%	50%	50%	50%
Average Financial Aid Award Per Full-Time Student	9,607	9,677	9,830	9,949	10,072	9,949	10,072
Percent of Full-Time Students Receiving Financial Aid	86.4%	86.1%	86.1%	86.1%	86.1%	86.1%	86.1%

UNIVERSITY OF HOUSTON - VICTORIA

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 15,381,525	\$ 13,818,671	\$ 13,854,187	\$ 23,846,469	\$ 21,750,483	\$ 13,396,231	\$ 13,387,218
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 869,706	\$ 860,583	\$ 828,600	\$ 828,600	\$ 828,600	\$ 828,600	\$ 828,600
Estimated Other Educational and General Income Account No. 770	<u>4,279,133</u>	<u>4,298,991</u>	<u>4,982,278</u>	<u>5,014,759</u>	<u>5,023,771</u>	<u>4,521,711</u>	<u>4,532,660</u>
Subtotal, General Revenue Fund - Dedicated	\$ 5,148,839	\$ 5,159,574	\$ 5,810,878	\$ 5,843,359	\$ 5,852,371	\$ 5,350,311	\$ 5,361,260
License Plate Trust Fund Account No. 0802, estimated	\$ <u>814</u>	\$ <u>770</u>	\$ <u>899</u>	\$ <u>899</u>	\$ <u>899</u>	\$ <u>899</u>	\$ <u>899</u>
Total, Method of Financing	<u>\$ 20,531,178</u>	<u>\$ 18,979,015</u>	<u>\$ 19,665,964</u>	<u>\$ 29,690,727</u>	<u>\$ 27,603,753</u>	<u>\$ 18,747,441</u>	<u>\$ 18,749,377</u>
This bill pattern represents an estimated 31.2% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	289.5	270.4	270.7	290.2	290.2	251.7	251.7
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 17,332,267	\$ 16,005,801	\$ 16,822,189	\$ 10,699,419	\$ 10,699,419	\$ 10,699,419	\$ 10,699,419
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	414,567	414,567	414,567	414,567
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	790,905	956,398	940,165	940,165	940,165	461,934	461,934
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	32,874	35,712	40,000	43,810	43,811	43,810	43,811
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	761,829	658,299	687,215	687,215	687,215	672,398	674,335
A.1.6. Strategy: HOLD HARMLESS	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,084,371</u>	<u>1,084,370</u>	<u>1,084,371</u>	<u>1,084,370</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 18,917,875	\$ 17,656,210	\$ 18,489,569	\$ 13,869,547	\$ 13,869,547	\$ 13,376,499	\$ 13,378,436

UNIVERSITY OF HOUSTON - VICTORIA
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 937,481	\$ 929,235	\$ 760,004	\$ 1,567,553	\$ 1,567,552	\$ 1,567,553	\$ 1,567,552
Educational and General Space Support.							
B.1.2. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 937,481	\$ 929,235	\$ 760,004	\$ 2,317,553	\$ 2,317,552	\$ 2,317,553	\$ 2,317,552
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: MASTER'S DEGREE IN NURSING	\$ 315,632	\$ 176,344	\$ 176,344	\$ 176,344	\$ 176,344	\$ 158,710	\$ 158,710
C.1.2. Strategy: DOWNWARD EXPANSION	0	0	0	1,359,810	1,359,810	1,223,829	1,223,829
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: CENTER FOR REGIONAL OUTREACH	\$ 121,505	\$ 63,279	\$ 63,278	\$ 63,278	\$ 63,278	\$ 63,278	\$ 63,278
C.2.2. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	236,555	153,177	153,176	153,176	153,176	153,176	153,176
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 814	\$ 770	\$ 899	\$ 1,433,563	\$ 1,433,563	\$ 1,433,563	\$ 1,433,563
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 10,296,623</u>	<u>\$ 8,209,650</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 674,506	\$ 393,570	\$ 393,697	\$ 13,482,794	\$ 11,395,821	\$ 3,032,556	\$ 3,032,556
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 1,316	\$ 0	\$ 22,694	\$ 20,833	\$ 20,833	\$ 20,833	\$ 20,833
Grand Total, UNIVERSITY OF HOUSTON - VICTORIA	<u>\$ 20,531,178</u>	<u>\$ 18,979,015</u>	<u>\$ 19,665,964</u>	<u>\$ 29,690,727</u>	<u>\$ 27,603,753</u>	<u>\$ 18,747,441</u>	<u>\$ 18,749,377</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 7,281,550	\$ 6,020,574	\$ 6,310,305	\$ 9,451,462	\$ 9,539,332	\$ 4,832,503	\$ 5,008,564
Other Personnel Costs	231,189	231,890	199,531	158,738	126,908	158,738	126,908
Faculty Salaries (Higher Education Only)	10,986,180	10,858,726	11,347,436	8,790,656	8,724,259	7,703,516	7,678,428
Professional Fees and Services	5,000	0	0	0	0	0	0
Utilities	193,846	202,503	117,719	341,608	242,802	341,608	242,802
Rent - Building	234,756	0	0	0	0	0	0
Debt Service	0	0	0	6,512,686	6,512,686	0	0

UNIVERSITY OF HOUSTON - VICTORIA
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Other Operating Expense	1,598,657	1,665,322	1,690,973	2,877,964	2,457,766	5,038,678	5,018,340
Grants	0	0	0	0	0	672,398	674,335
Capital Expenditures	0	0	0	1,557,613	0	0	0
Total, Object-of-Expense Informational Listing	\$ 20,531,178	\$ 18,979,015	\$ 19,665,964	\$ 29,690,727	\$ 27,603,753	\$ 18,747,441	\$ 18,749,377
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,157,168	\$ 1,149,104	\$ 1,266,947	\$	\$	\$ 1,047,344	\$ 1,077,786
Group Insurance	2,171,580	1,996,398	2,087,401			1,741,949	1,741,949
Social Security	1,219,754	1,231,875	1,268,954			1,293,191	1,319,314
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 4,548,502	\$ 4,377,377	\$ 4,623,302	\$	\$	\$ 4,082,484	\$ 4,139,049
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	17.5%	17.7%	23.8%	29.9%	36%	29.9%	36%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	10%	6.8%	9.2%	11.6%	14%	11.6%	14%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	55%	58.3%	58.9%	59.4%	60%	59.4%	60%
Certification Rate of Teacher Education Graduates	94%	94.2%	94.5%	94.7%	95%	94.7%	95%
Percentage of Baccalaureate Graduates Who Are First Generation College Graduates	45.5%	50.9%	53.3%	55.6%	58%	55.6%	58%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	47%	58%	63.7%	69.3%	75%	69.3%	75%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23.8%	24.5%	29.7%	34.8%	40%	34.8%	40%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	52.2%	39.6%	39.7%	39.9%	40%	39.9%	40%
State Licensure Pass Rate of Nursing Graduates	0%	97.8%	97%	97%	97%	97%	97%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.43	0.23	0.35	0.8	1.5	0.8	1.5

UNIVERSITY OF HOUSTON - VICTORIA
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	10.6%	10.63%	10.5%	10.5%	10.5%	10.5%	10.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,684.42	3,813.3	4,164.06	4,164.06	4,164.06	4,164.06	4,164.06
Explanatory:							
Average Student Loan Debt	30,771	25,868	22,414	19,405	19,405	19,405	19,405
Percent of Students with Student Loan Debt	43.5%	53.3%	65.6%	79.6%	79.6%	79.6%	79.6%
Percent of Full-Time Students Receiving Financial Aid	90.8%	89.4%	88.6%	87.7%	87.7%	87.7%	87.7%

MIDWESTERN STATE UNIVERSITY

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Method of Financing:							
General Revenue Fund	\$ 21,979,328	\$ 20,586,527	\$ 20,610,148	\$ 21,747,390	\$ 21,639,820	\$ 19,880,704	\$ 19,773,135
General Revenue Fund - Dedicated							
Midwestern University Special Mineral Account No. 412	\$ 5,057	\$ 2,035	\$ 2,035	\$ 2,035	\$ 2,034	\$ 2,035	\$ 2,035
Estimated Board Authorized Tuition Increases Account No. 704	464,278	468,974	470,000	470,000	470,000	470,000	470,000
Estimated Other Educational and General Income Account No. 770	7,091,680	6,099,187	6,639,075	7,551,284	7,791,362	6,272,895	6,300,777
Subtotal, General Revenue Fund - Dedicated	\$ 7,561,015	\$ 6,570,196	\$ 7,111,110	\$ 8,023,319	\$ 8,263,396	\$ 6,744,930	\$ 6,772,812
Total, Method of Financing	\$ 29,540,343	\$ 27,156,723	\$ 27,721,258	\$ 29,770,709	\$ 29,903,216	\$ 26,625,634	\$ 26,545,947

This bill pattern represents an estimated 23.6% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	348.6	355.7	355.7	390.0	410.0	308.4	308.4
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MIDWESTERN STATE UNIVERSITY

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 18,935,144	\$ 16,316,254	\$ 16,478,291	\$ 13,532,263	\$ 13,532,259	\$ 13,532,263	\$ 13,532,259
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	689,515	689,515	689,515	689,515
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	1,565,286	1,716,056	1,802,180	1,962,333	2,133,696	983,278	983,278
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	66,672	64,985	68,234	32,267	32,265	32,267	32,265
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,182,164	985,729	1,250,000	1,300,000	1,350,000	1,000,666	1,009,833
A.1.6. Strategy: HOLD HARMLESS	0	181,383	181,383	181,383	181,383	181,383	181,383
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 21,749,266	\$ 19,264,407	\$ 19,780,088	\$ 17,697,761	\$ 17,919,118	\$ 16,419,372	\$ 16,428,533
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,889,508	\$ 1,890,840	\$ 1,925,486	\$ 2,655,274	\$ 2,655,274	\$ 2,655,274	\$ 2,655,274
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	5,732,498	5,881,041	5,882,997	5,196,125	5,107,275	5,196,125	5,107,275
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	0	0	0	584,700	584,700	584,700	584,700
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 7,622,006	\$ 7,771,881	\$ 7,808,483	\$ 8,436,099	\$ 8,347,249	\$ 8,436,099	\$ 8,347,249
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: PUBLIC SERVICE							
C.1.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	\$ 110,654	\$ 87,106	\$ 98,209	\$ 98,210	\$ 98,210	\$ 98,210	\$ 98,210
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 1,637,899	\$ 1,637,899	\$ 1,636,461	\$ 1,636,463
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,865,248	\$ 1,865,248	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 110,654	\$ 87,106	\$ 98,209	\$ 3,601,357	\$ 3,601,357	\$ 1,734,671	\$ 1,734,673
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 58,417	\$ 33,329	\$ 34,478	\$ 35,492	\$ 35,492	\$ 35,492	\$ 35,492
Grand Total, MIDWESTERN STATE UNIVERSITY	\$ 29,540,343	\$ 27,156,723	\$ 27,721,258	\$ 29,770,709	\$ 29,903,216	\$ 26,625,634	\$ 26,545,947

MIDWESTERN STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 5,500,205	\$ 4,877,121	\$ 4,945,923	\$ 6,748,677	\$ 6,745,184	\$ 5,108,962	\$ 5,107,285
Other Personnel Costs	238,685	1,761,425	1,842,015	1,999,060	2,145,884	1,115,247	1,110,508
Faculty Salaries (Higher Education Only)	15,215,556	13,372,422	13,515,358	11,811,191	11,820,992	11,811,191	11,820,992
Consumable Supplies	0	67	0	71	0	71	0
Utilities	5,057	2,055	2,035	85,716	86,806	1,716	2,806
Rent - Building	0	0	0	916,000	916,000	0	0
Rent - Machine and Other	50	0	0	0	0	0	0
Debt Service	5,732,498	5,881,041	5,882,997	6,061,373	5,972,523	5,196,125	5,107,275
Other Operating Expense	2,835,953	1,244,671	1,532,930	2,129,537	2,215,827	2,372,572	2,387,248
Grants	0	0	0	0	0	1,000,666	1,009,833
Capital Expenditures	12,339	17,921	0	19,084	0	19,084	0
Total, Object-of-Expense Informational Listing	\$ 29,540,343	\$ 27,156,723	\$ 27,721,258	\$ 29,770,709	\$ 29,903,216	\$ 26,625,634	\$ 26,545,947

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 1,288,091	\$ 1,281,964	\$ 1,376,743	\$	\$	\$ 1,197,707	\$ 1,221,941
Group Insurance	3,699,302	3,336,070	3,488,172			3,639,563	3,639,563
Social Security	1,318,063	1,331,161	1,371,229			1,397,419	1,425,647

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 6,305,456	\$ 5,949,195	\$ 6,236,144	\$	\$	\$ 6,234,689	\$ 6,287,151
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	45%	44%	46%	46.5%	47%	46.5%	47%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	21%	25%	25%	26%	27%	26%	27%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	67%	70%	71%	72%	73%	72%	73%
Certification Rate of Teacher Education Graduates	95%	96%	96%	96%	96%	96%	96%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	47.7%	46.1%	48%	50%	51%	50%	51%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	65%	58%	60%	62%	64%	62%	64%

MIDWESTERN STATE UNIVERSITY

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	34%	30%	31%	32%	33%	32%	33%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	63.2%	65%	65%	65%	65%	65%	65%
State Licensure Pass Rate of Nursing Graduates	84%	86%	86%	87%	88%	87%	88%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.44	0.35	0.35	0.5	0.5	0.5	0.5
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.22%	8.1%	8.1%	8.1%	8.1%	8.1%	8.1%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,368.72	4,495.26	4,625.46	4,717.97	4,812.33	4,717.97	4,812.33
Explanatory:							
Average Student Loan Debt	28,468	29,398	30,000	30,700	31,400	30,700	31,400
Percent of Students with Student Loan Debt	66%	67%	67%	67%	67%	67%	67%
Average Financial Aid Award Per Full-Time Student	10,571	11,011	11,500	12,000	12,500	12,000	12,500
Percent of Full-Time Students Receiving Financial Aid	88.9%	86.9%	87%	87.5%	88%	87.5%	88%

UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 5,657,967	\$ 6,159,752	\$ 6,158,252	\$ 6,149,199	\$ 6,153,846	\$ 6,149,199	\$ 6,153,846
Total, Method of Financing	<u>\$ 5,657,967</u>	<u>\$ 6,159,752</u>	<u>\$ 6,158,252</u>	<u>\$ 6,149,199</u>	<u>\$ 6,153,846</u>	<u>\$ 6,149,199</u>	<u>\$ 6,153,846</u>

This bill pattern represents an estimated 56.3% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-Appropriated Funds	89.3	137.4	137.4	137.4	137.4	107.4	107.4
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UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: SYSTEM OFFICE OPERATIONS	\$ 855,495	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
A.1.2. Strategy: HOLD HARMLESS	<u>0</u>	<u>109,999</u>	<u>109,999</u>	<u>109,999</u>	<u>109,999</u>	<u>109,999</u>	<u>109,999</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 855,495	\$ 1,477,999	\$ 1,477,999	\$ 1,477,999	\$ 1,477,999	\$ 1,477,999	\$ 1,477,999
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 4,331,359	\$ 4,367,750	\$ 4,366,250	\$ 4,357,197	\$ 4,361,844	\$ 4,357,197	\$ 4,361,844
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: FEDERATION OF NORTH TEXAS UNIV Federation of North Texas Universities.	\$ 45,546	\$ 30,357	\$ 30,357	\$ 30,357	\$ 30,357	\$ 30,357	\$ 30,357
C.1.2. Strategy: UNIVERSITIES CENTER AT DALLAS	<u>425,567</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ <u>471,113</u>	\$ <u>314,003</u>	\$ <u>314,003</u>	\$ <u>314,003</u>	\$ <u>314,003</u>	\$ <u>314,003</u>	\$ <u>314,003</u>
Grand Total, UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION	\$ <u>5,657,967</u>	\$ <u>6,159,752</u>	\$ <u>6,158,252</u>	\$ <u>6,149,199</u>	\$ <u>6,153,846</u>	\$ <u>6,149,199</u>	\$ <u>6,153,846</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 901,041	\$ 1,508,356	\$ 1,508,356	\$ 1,508,356	\$ 1,508,356	\$ 1,508,356	\$ 1,508,356
Debt Service	4,331,359	4,367,750	4,366,250	4,357,197	4,361,844	4,357,197	4,361,844
Other Operating Expense	<u>425,567</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>
Total, Object-of-Expense Informational Listing	\$ <u>5,657,967</u>	\$ <u>6,159,752</u>	\$ <u>6,158,252</u>	\$ <u>6,149,199</u>	\$ <u>6,153,846</u>	\$ <u>6,149,199</u>	\$ <u>6,153,846</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 448,180	\$ 399,715	\$ 403,292	\$	\$	\$ 375,753	\$ 395,242
Group Insurance	2,580,610	3,710,601	3,879,565	\$	\$	1,074,950	1,074,950

UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	649,948	656,407	676,165			689,080	702,999
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 3,678,738	\$ 4,766,723	\$ 4,959,022	\$	\$	\$ 2,139,783	\$ 2,173,191

UNIVERSITY OF NORTH TEXAS

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 112,628,462	\$ 105,542,145	\$ 105,488,342	\$ 126,119,790	\$ 125,835,617	\$ 102,170,875	\$ 101,890,598
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 5,326,184	\$ 5,248,943	\$ 5,243,492	\$ 5,243,492	\$ 5,243,492	\$ 5,243,492	\$ 5,243,492
Estimated Other Educational and General Income Account No. 770	63,548,215	61,202,839	59,699,859	57,483,159	57,865,720	57,000,656	57,330,379
Subtotal, General Revenue Fund - Dedicated	\$ 68,874,399	\$ 66,451,782	\$ 64,943,351	\$ 62,726,651	\$ 63,109,212	\$ 62,244,148	\$ 62,573,871
License Plate Trust Fund Account No. 0802, estimated	\$ 11,593	\$ 11,232	\$ 7,821	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
Total, Method of Financing	\$ 181,514,454	\$ 172,005,159	\$ 170,439,514	\$ 188,856,941	\$ 188,955,329	\$ 164,425,523	\$ 164,474,969

This bill pattern represents an estimated 22.2% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-Appropriated Funds

2,343.6	2,096.4	2,350.0	2,464.0	2,529.0	1,906.4	1,906.4
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT

A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT

\$ 129,303,590	\$ 121,957,543	\$ 120,307,937	\$ 113,991,684	\$ 113,991,684	\$ 113,991,684	\$ 113,991,684
0	0	0	2,380,235	2,380,235	2,380,235	2,380,235

UNIVERSITY OF NORTH TEXAS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	7,123,609	7,134,838	7,146,085	7,157,350	7,168,632	6,800,371	6,800,371
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	299,138	299,138	299,138	299,138	299,138	299,138	299,138
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	6,536,256	6,412,454	6,476,579	6,541,345	6,606,758	6,438,299	6,485,757
A.1.6. Strategy: ORGANIZED ACTIVITIES	348,137	434,348	449,550	472,028	495,629	449,550	449,550
A.1.7. Strategy: HOLD HARMLESS	0	885,000	885,000	885,000	885,000	885,000	885,000
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 143,610,730	\$ 137,123,321	\$ 135,564,289	\$ 131,726,780	\$ 131,827,076	\$ 131,244,277	\$ 131,291,735
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 17,809,238	\$ 18,868,359	\$ 18,868,358	\$ 18,973,633	\$ 18,973,634	\$ 18,973,633	\$ 18,973,634
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	12,871,324	11,528,185	11,524,988	10,012,951	10,014,938	10,012,951	10,014,938
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 30,680,562	\$ 30,396,544	\$ 30,393,346	\$ 28,986,584	\$ 28,988,572	\$ 28,986,584	\$ 28,988,572
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: TEXAS ACADEMY OF MATH AND SCIENCE	\$ 1,865,243	\$ 885,991	\$ 885,990	\$ 885,991	\$ 885,990	\$ 797,391	\$ 797,391
C.2. Objective: RESEARCH							
C.2.1. Strategy: INSTITUTE OF APPLIED SCIENCES	\$ 43,821	\$ 25,284	\$ 25,283	\$ 25,284	\$ 25,283	\$ 25,284	\$ 25,284
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: EMERGENCY MANAGEMENT CENTER Center for Studies in Emergency Management.	\$ 35,192	\$ 20,305	\$ 20,304	\$ 20,304	\$ 20,304	\$ 20,304	\$ 20,304
C.3.2. Strategy: ED CENTER FOR VOLUNTEERISM	60,615	34,973	34,972	34,972	34,972	34,972	34,972
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,988,862	\$ 1,111,346	\$ 1,107,935	\$ 1,110,614	\$ 1,110,614	\$ 1,102,793	\$ 1,102,793
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 23,852,494	\$ 23,848,600	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 3,993,733	\$ 2,077,899	\$ 2,074,484	\$ 25,929,659	\$ 25,925,763	\$ 1,980,744	\$ 1,980,744
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	\$ 3,229,429	\$ 2,407,395	\$ 2,407,395	\$ 2,213,918	\$ 2,213,918	\$ 2,213,918	\$ 2,213,918
Grand Total, UNIVERSITY OF NORTH TEXAS	\$ 181,514,454	\$ 172,005,159	\$ 170,439,514	\$ 188,856,941	\$ 188,955,329	\$ 164,425,523	\$ 164,474,969

UNIVERSITY OF NORTH TEXAS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 62,812,477	\$ 61,654,039	\$ 61,128,634	\$ 63,727,141	\$ 64,972,197	\$ 59,009,597	\$ 59,009,600
Other Personnel Costs	1,829,236	1,747,860	1,726,786	1,645,506	1,645,617	1,644,204	1,644,205
Faculty Salaries (Higher Education Only)	83,232,983	77,741,723	76,708,328	75,123,770	75,126,781	75,112,435	75,115,796
Professional Fees and Services	32,320	24,093	24,093	22,157	22,157	22,157	22,157
Consumable Supplies	64,846	48,385	48,389	780,909	906,416	44,509	44,509
Utilities	2,605,179	2,455,485	2,422,272	2,295,101	2,295,101	2,295,101	2,295,101
Travel	12,285	9,158	9,158	118,422	133,422	8,422	8,422
Rent - Building	223	166	166	153	153	153	153
Debt Service	12,871,324	11,528,185	11,524,988	20,865,445	20,863,538	10,012,951	10,014,938
Other Operating Expense	9,716,893	9,486,347	9,476,217	11,121,913	11,258,031	9,011,557	9,011,554
Client Services	630,617	24,632	21,221	1,602,334	1,722,334	23,469	20,108
Grants	6,536,256	6,412,454	6,476,579	6,541,345	6,606,758	6,438,299	6,485,757
Capital Expenditures	1,169,815	872,632	872,683	5,012,745	3,402,824	802,669	802,669
Total, Object-of-Expense Informational Listing	\$ 181,514,454	\$ 172,005,159	\$ 170,439,514	\$ 188,856,941	\$ 188,955,329	\$ 164,425,523	\$ 164,474,969
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 8,762,482	\$ 8,903,906	\$ 9,939,004	\$	\$	\$ 8,139,596	\$ 8,358,643
Group Insurance	16,444,157	14,764,651	15,437,711			15,002,676	15,002,676
Social Security	9,136,405	9,227,200	9,504,939			9,686,483	9,882,150
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 34,343,044	\$ 32,895,757	\$ 34,881,654	\$	\$	\$ 32,828,755	\$ 33,243,469
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	55%	52.76%	53.02%	55.5%	55.75%	55.5%	55.75%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	35.74%	30.86%	30.94%	36%	36.2%	36%	36.2%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	78.07%	78.89%	79.84%	79%	79.25%	79%	79.25%
Certification Rate of Teacher Education Graduates	92.5%	85%	85%	91%	91%	91%	91%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	40.83%	51.3%	51.76%	50.25%	50.5%	50.25%	50.5%

UNIVERSITY OF NORTH TEXAS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.08%	58.64%	58.01%	60%	60.2%	60%	60.2%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	24.6%	29.69%	31.18%	26.75%	26.9%	26.75%	26.9%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	24.38%	25%	25%	25%	25%	25%	25%
State Licensure Pass Rate of Engineering Graduates	50%	65%	68%	70%	72%	70%	72%
Dollar Value of External or Sponsored Research Funds (in Millions)	20.2	21	22	22.3	22.9	22.3	22.9
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	6.4%	6.4%	6.4%	6.4%	6.4%	6.4%	6.4%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,245	5,453	5,625	5,625	5,625	5,625	5,625
Explanatory:							
Average Student Loan Debt	23,212	26,673	27,207	26,000	26,000	26,000	26,000
Percent of Students with Student Loan Debt	62%	63%	63%	63%	63%	63%	63%
Average Financial Aid Award Per Full-Time Student	14,590	15,630	16,177	16,500	16,750	16,500	16,750
Percent of Full-Time Students Receiving Financial Aid	75.6%	74%	74.1%	74.5%	75.75%	74.5%	75.75%

UNIVERSITY OF NORTH TEXAS AT DALLAS

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 18,138,583	\$ 22,160,337	\$ 22,166,741	\$ 35,825,114	\$ 35,817,956	\$ 22,739,315	\$ 22,729,404
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,900,246	\$ 2,529,711	\$ 2,588,642	\$ 2,588,642	\$ 2,588,642	\$ 2,588,642	\$ 2,588,642
Estimated Other Educational and General Income Account No. 770	3,170,736	3,893,541	4,005,418	4,319,673	4,384,119	4,337,874	4,339,453
Subtotal, General Revenue Fund - Dedicated	\$ 6,070,982	\$ 6,423,252	\$ 6,594,060	\$ 6,908,315	\$ 6,972,761	\$ 6,926,516	\$ 6,928,095
Total, Method of Financing	\$ 24,209,565	\$ 28,583,589	\$ 28,760,801	\$ 42,733,429	\$ 42,790,717	\$ 29,665,831	\$ 29,657,499

UNIVERSITY OF NORTH TEXAS AT DALLAS

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
<p>This bill pattern represents an estimated 39.7% of this agency's estimated total available funds for the biennium.</p>							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	281.4	299.2	300.7	337.1	349.9	298.5	298.5
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 10,723,373	\$ 11,036,552	\$ 11,160,502	\$ 12,374,598	\$ 12,374,597	\$ 12,374,598	\$ 12,374,597
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	134,838	140,622	140,621	168,416	168,416	168,416	168,416
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	448,252	553,850	576,005	599,045	623,006	629,869	629,869
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	649,313	905,835	942,069	979,752	1,018,942	967,129	967,413
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 11,955,776	\$ 12,636,859	\$ 12,819,197	\$ 14,121,811	\$ 14,184,961	\$ 14,140,012	\$ 14,140,295
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 897,697	\$ 1,274,527	\$ 1,274,526	\$ 1,522,491	\$ 1,522,491	\$ 1,522,491	\$ 1,522,491
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	3,233,125	7,933,333	7,928,208	7,827,584	7,818,969	7,827,584	7,818,969
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	707,936	750,000	750,000	750,000	750,000	750,000	750,000
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 4,838,758	\$ 9,957,860	\$ 9,952,734	\$ 10,100,075	\$ 10,091,460	\$ 10,100,075	\$ 10,091,460
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: TRANSITIONAL FUNDING	\$ 2,856,054	\$ 3,936,546	\$ 3,936,546	\$ 3,936,546	\$ 3,936,546	\$ 3,542,894	\$ 3,542,894
C.1.2. Strategy: LAW SCHOOL	4,205,741	1,699,999	1,699,999	1,699,999	1,699,999	1,529,999	1,529,999
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 350,797	\$ 350,797	\$ 350,797	\$ 350,796	\$ 350,796	\$ 350,796	\$ 350,796
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 12,522,147	\$ 12,524,900	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 7,412,592	\$ 5,987,342	\$ 5,987,342	\$ 18,509,488	\$ 18,512,241	\$ 5,423,689	\$ 5,423,689

UNIVERSITY OF NORTH TEXAS AT DALLAS
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 2,439	\$ 1,528	\$ 1,528	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055
 Grand Total, UNIVERSITY OF NORTH TEXAS AT DALLAS	<u>\$ 24,209,565</u>	<u>\$ 28,583,589</u>	<u>\$ 28,760,801</u>	<u>\$ 42,733,429</u>	<u>\$ 42,790,717</u>	<u>\$ 29,665,831</u>	<u>\$ 29,657,499</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 9,150,536	\$ 10,295,517	\$ 11,461,709	\$ 12,992,006	\$ 14,205,794	\$ 10,838,943	\$ 12,052,731
Other Personnel Costs	2,185,912	2,614,815	2,529,545	2,796,006	2,686,887	2,748,100	2,615,020
Faculty Salaries (Higher Education Only)	8,946,183	6,714,464	5,779,645	7,373,282	6,292,573	7,175,732	6,095,023
Professional Fees and Services	42,057	19,683	19,683	19,683	19,683	17,715	17,715
Consumable Supplies	2,439	1,528	1,528	2,055	2,055	2,055	2,055
Debt Service	3,233,125	7,933,333	7,928,208	15,749,731	15,743,869	7,827,584	7,818,969
Other Operating Expense	0	98,414	98,414	2,820,914	2,820,914	88,573	88,573
Grants	<u>649,313</u>	<u>905,835</u>	<u>942,069</u>	<u>979,752</u>	<u>1,018,942</u>	<u>967,129</u>	<u>967,413</u>
Total, Object-of-Expense Informational Listing	<u>\$ 24,209,565</u>	<u>\$ 28,583,589</u>	<u>\$ 28,760,801</u>	<u>\$ 42,733,429</u>	<u>\$ 42,790,717</u>	<u>\$ 29,665,831</u>	<u>\$ 29,657,499</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,136,430	\$ 1,138,496	\$ 1,312,731	\$	\$	\$ 996,063	\$ 1,034,775
Group Insurance	1,037,690	1,418,266	1,482,862			1,169,756	1,169,756
Social Security	<u>1,430,740</u>	<u>1,444,958</u>	<u>1,488,451</u>			<u>1,516,881</u>	<u>1,547,522</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 3,604,860</u>	<u>\$ 4,001,720</u>	<u>\$ 4,284,044</u>	<u>\$</u>	<u>\$</u>	<u>\$ 3,682,700</u>	<u>\$ 3,752,053</u>
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	26.3%	27.6%	0%	32.6%	33.7%	32.6%	33.7%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	18.3%	20.3%	16%	25.3%	26.4%	25.3%	26.4%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen after One Academic Year	76.6%	80.6%	77%	85.6%	86.7%	85.6%	86.7%
Certification Rate of Teacher Education Graduates	91.8%	95.1%	0%	96.1%	96.7%	96.1%	96.7%

UNIVERSITY OF NORTH TEXAS AT DALLAS
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	75%	80.2%	54%	85%	86%	85%	86%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within 4 Years	58%	63%	58%	70%	71%	70%	71%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	29%	33%	34%	38%	39%	38%	39%
Percent Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	27%	32%	63%	35%	36%	35%	36%
State Licensure Pass Rate of Law Graduates	59.32%	40%	75%	50%	60%	50%	60%
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	14.04%	14.2%	14.1%	14.1%	14%	14.1%	14%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,924	3,924	3,924	4,569	4,569	4,569	4,569
Explanatory:							
Average Student Loan Debt	26,005	27,924	7,230	29,000	29,000	29,000	29,000
Percent of Students with Student Loan Debt	67.6%	63.8%	53%	60%	59%	60%	59%

STEPHEN F. AUSTIN STATE UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 43,206,640	\$ 40,145,767	\$ 40,193,397	\$ 43,080,130	\$ 41,992,793	\$ 37,865,229	\$ 36,777,893
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 715,793	\$ 838,151	\$ 840,000	\$ 840,000	\$ 840,000	\$ 840,000	\$ 840,000
Estimated Other Educational and General Income Account No. 770	<u>17,348,106</u>	<u>16,972,397</u>	<u>16,669,884</u>	<u>16,807,000</u>	<u>16,879,539</u>	<u>15,312,470</u>	<u>15,356,902</u>
Subtotal, General Revenue Fund - Dedicated	\$ 18,063,899	\$ 17,810,548	\$ 17,509,884	\$ 17,647,000	\$ 17,719,539	\$ 16,152,470	\$ 16,196,902
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 11,206</u>	<u>\$ 16,710</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>
Total, Method of Financing	<u>\$ 61,281,745</u>	<u>\$ 57,973,025</u>	<u>\$ 57,711,227</u>	<u>\$ 60,735,076</u>	<u>\$ 59,720,278</u>	<u>\$ 54,025,645</u>	<u>\$ 52,982,741</u>

STEPHEN F. AUSTIN STATE UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
This bill pattern represents an estimated 23% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	592.7	600.0	600.0	605.0	605.0	553.4	553.4
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 39,268,133	\$ 38,177,357	\$ 37,896,840	\$ 30,647,468	\$ 30,647,468	\$ 30,647,468	\$ 30,647,468
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	1,446,311	1,446,311	1,446,311	1,446,311
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	3,261,473	3,655,535	3,728,646	3,765,932	3,803,591	2,229,683	2,229,683
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	2,052,453	2,064,732	2,031,828	2,050,000	2,050,000	2,065,100	2,074,652
A.1.5. Strategy: ORGANIZED ACTIVITIES	899,906	941,619	915,000	915,000	915,000	941,619	941,619
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 45,481,965	\$ 44,839,243	\$ 44,572,314	\$ 38,824,711	\$ 38,862,370	\$ 37,330,181	\$ 37,339,733
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 1,397,568	\$ 1,412,517	\$ 1,431,115	\$ 6,029,946	\$ 6,029,946	\$ 6,029,946	\$ 6,029,946
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	7,893,474	7,445,116	7,440,416	6,440,456	5,388,000	6,440,456	5,388,000
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 9,291,042	\$ 8,857,633	\$ 8,871,531	\$ 12,470,402	\$ 11,417,946	\$ 12,470,402	\$ 11,417,946
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: RURAL NURSING INITIATIVE	\$ 632,445	\$ 300,412	\$ 300,411	\$ 300,412	\$ 300,411	\$ 270,370	\$ 270,370
C.2. Objective: RESEARCH							
C.2.1. Strategy: APPLIED FORESTRY STUDIES CENTER	\$ 555,454	\$ 377,523	\$ 377,523	\$ 377,523	\$ 377,523	\$ 377,523	\$ 377,523
Center for Applied Studies in Forestry.							
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: STONE FORT MUSEUM & RESEARCH CENTER	\$ 105,874	\$ 71,959	\$ 71,959	\$ 71,959	\$ 71,959	\$ 71,959	\$ 71,959
Stone Fort Museum and Research Center of East Texas.							
C.3.2. Strategy: SOIL PLANT & WATER ANALYSIS LAB	60,394	41,048	41,047	41,048	41,048	41,048	41,048
Soil Plant and Water Analysis Laboratory.							

STEPHEN F. AUSTIN STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.3.3. Strategy: APPLIED POULTRY STUDIES & RESEARCH Applied Poultry Studies and Research.	56,960	38,714	38,713	38,714	38,714	38,714	38,714
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 4,781,199	\$ 3,246,999	\$ 3,238,235	\$ 3,238,235	\$ 3,238,235	\$ 3,238,235	\$ 3,238,235
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 5,184,859	\$ 5,184,859	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 6,192,326	\$ 4,076,655	\$ 4,067,888	\$ 9,252,750	\$ 9,252,749	\$ 4,037,849	\$ 4,037,849
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 316,412	\$ 199,494	\$ 199,494	\$ 187,213	\$ 187,213	\$ 187,213	\$ 187,213
Grand Total, STEPHEN F. AUSTIN STATE UNIVERSITY	<u>\$ 61,281,745</u>	<u>\$ 57,973,025</u>	<u>\$ 57,711,227</u>	<u>\$ 60,735,076</u>	<u>\$ 59,720,278</u>	<u>\$ 54,025,645</u>	<u>\$ 52,982,741</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 11,332,889	\$ 10,585,145	\$ 10,438,056	\$ 13,619,887	\$ 13,527,963	\$ 13,617,091	\$ 13,553,952
Other Personnel Costs	345,557	323,063	123,572	479,112	306,834	464,680	307,434
Faculty Salaries (Higher Education Only)	35,594,829	33,195,257	33,215,525	28,604,152	28,841,782	28,618,239	28,811,741
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	0	0	400,000	400,000	0	0
Professional Fees and Services	11,157	8,158	4,962	7,223	4,657	7,223	4,657
Fuels and Lubricants	26	17	17	16	16	16	16
Consumable Supplies	11,783	8,159	6,082	7,375	5,708	7,375	5,708
Utilities	164	159	0	128	0	128	0
Rent - Machine and Other	32,366	27,607	9,396	28,710	13,951	28,557	13,967
Debt Service	7,893,474	7,445,116	7,440,416	10,625,315	9,572,859	6,440,456	5,388,000
Other Operating Expense	3,830,842	4,201,643	4,340,458	4,812,893	4,901,805	2,670,407	2,727,911
Client Services	2,061,472	2,070,857	2,031,828	2,050,000	2,050,000	6,108	0
Grants	0	0	0	0	0	2,065,100	2,074,652
Capital Expenditures	167,186	107,844	100,915	100,265	94,703	100,265	94,703
Total, Object-of-Expense Informational Listing	<u>\$ 61,281,745</u>	<u>\$ 57,973,025</u>	<u>\$ 57,711,227</u>	<u>\$ 60,735,076</u>	<u>\$ 59,720,278</u>	<u>\$ 54,025,645</u>	<u>\$ 52,982,741</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,974,134	\$ 2,998,776	\$ 3,302,500	\$	\$	\$ 2,758,527	\$ 2,823,566

STEPHEN F. AUSTIN STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Group Insurance	7,626,550	6,723,092	7,029,778			6,293,572	6,293,572
Social Security	3,129,909	3,161,013	3,256,159			3,318,352	3,385,383
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 13,730,593	\$ 12,882,881	\$ 13,588,437	\$	\$	\$ 12,370,451	\$ 12,502,521

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	40.9%	44.1%	44.1%	45%	45.5%	45%	45.5%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26.2%	29.6%	32.2%	32.5%	33%	32.5%	33%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	71%	71.4%	71.6%	72.8%	74%	72.8%	74%
Certification Rate of Teacher Education Graduates	94%	95.8%	96.9%	97%	97%	97%	97%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	44.8%	44.6%	45.5%	45%	45%	45%	45%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.2%	63.1%	63.3%	70%	70%	70%	70%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	28.3%	24.9%	30.3%	32%	33%	32%	33%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	52%	48.4%	50.3%	50%	50%	50%	50%
State Licensure Pass Rate of Nursing Graduates	88.2%	92.4%	96.6%	95%	95%	95%	95%
Dollar Value of External or Sponsored Research Funds (in Millions)	4.5	4.3	3	4.7	5	4.7	5

A.1.1. Strategy: OPERATIONS SUPPORT

Efficiencies:

Administrative Cost as a Percent of Total Expenditures	11.22%	11.62%	11.26%	11%	11%	11%	11%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,769	4,769	5,144	5,144	5,144	5,144	5,144

Explanatory:

Average Student Loan Debt	30,101	28,121	29,900	32,166	33,472	32,166	33,472
Percent of Students with Student Loan Debt	68.7%	68.2%	68.5%	68.7%	68.6%	68.7%	68.6%
Average Financial Aid Award Per Full-Time Student	13,842	12,768	12,896	13,024	13,154	13,024	13,154
Percent of Full-Time Students Receiving Financial Aid	91%	86%	86%	87%	88%	87%	88%

TEXAS SOUTHERN UNIVERSITY

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing:							
General Revenue Fund	\$ 54,776,680	\$ 54,888,410	\$ 55,474,393	\$ 54,219,255	\$ 54,043,452	\$ 50,201,989	\$ 50,026,188
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 4,517,202	\$ 4,613,077	\$ 4,346,342	\$ 4,346,342	\$ 4,346,342	\$ 4,346,342	\$ 4,346,342
Estimated Other Educational and General Income Account No. 770	<u>17,826,212</u>	<u>24,212,593</u>	<u>25,816,764</u>	<u>27,245,491</u>	<u>27,423,324</u>	<u>25,197,123</u>	<u>25,397,239</u>
Subtotal, General Revenue Fund - Dedicated	\$ 22,343,414	\$ 28,825,670	\$ 30,163,106	\$ 31,591,833	\$ 31,769,666	\$ 29,543,465	\$ 29,743,581
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 3,975</u>	<u>\$ 3,536</u>	<u>\$ 3,536</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Method of Financing	<u>\$ 77,124,069</u>	<u>\$ 83,717,616</u>	<u>\$ 85,641,035</u>	<u>\$ 85,811,088</u>	<u>\$ 85,813,118</u>	<u>\$ 79,745,454</u>	<u>\$ 79,769,769</u>

This bill pattern represents an estimated 31.6% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

753.9	746.4	778.2	794.2	816.4	766.5	766.5
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 33,082,563	\$ 40,357,297	\$ 40,898,689	\$ 34,166,887	\$ 34,166,887	\$ 34,166,887	\$ 34,166,887
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	538,115	538,115	538,115	538,115
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	4,101,641	3,540,974	4,500,000	4,500,000	4,500,000	2,385,626	2,385,626
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	44,962	208,312	208,312	208,312	208,312	208,312	208,312
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	2,844,669	3,065,480	2,890,102	2,890,102	2,890,102	2,935,064	2,957,347
A.1.6. Strategy: ORGANIZED ACTIVITIES	67,592	80,127	59,083	59,083	59,083	80,127	80,127
A.1.7. Strategy: HOLD HARMLESS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,854,695</u>	<u>2,854,695</u>

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 40,141,427	\$ 47,252,190	\$ 48,556,186	\$ 42,362,499	\$ 42,362,499	\$ 43,168,826	\$ 43,191,109
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TEXAS SOUTHERN UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,716,825	\$ 3,874,277	\$ 3,873,804	\$ 5,930,994	\$ 5,930,995	\$ 5,930,994	\$ 5,930,995
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>13,205,610</u>	<u>12,397,738</u>	<u>13,017,638</u>	<u>13,268,988</u>	<u>13,271,019</u>	<u>13,268,988</u>	<u>13,271,019</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 16,922,435	\$ 16,272,015	\$ 16,891,442	\$ 19,199,982	\$ 19,202,014	\$ 19,199,982	\$ 19,202,014
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: THURGOOD MARSHALL SCHOOL OF LAW	\$ 571,918	\$ 172,636	\$ 172,636	\$ 172,636	\$ 172,636	\$ 155,372	\$ 155,372
C.1.2. Strategy: ACCREDITATION - BUSINESS Accreditation Continuation - Business.	54,117	25,706	25,705	25,706	25,706	25,706	25,706
C.1.3. Strategy: ACCREDITATION - PHARMACY Accreditation Continuation - Pharmacy.	54,784	25,928	25,927	25,928	25,928	25,928	25,928
C.1.4. Strategy: ACCREDITATION - EDUCATION Accreditation Continuation - Education.	68,381	32,481	32,481	32,481	32,481	32,481	32,481
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: MICKEY LELAND CENTER Mickey Leland Center on World Hunger and Peace.	\$ 85,430	\$ 36,146	\$ 36,146	\$ 36,146	\$ 36,146	\$ 36,146	\$ 36,146
C.2.2. Strategy: URBAN REDEVELOPMENT/RENEWAL Urban Redevelopment and Renewal.	65,625	44,857	44,857	44,857	44,857	44,857	44,857
C.2.3. Strategy: TEXAS SUMMER ACADEMY	56,540	224,284	224,283	224,284	224,283	224,284	224,284
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 6,388,995	\$ 6,871,250	\$ 6,871,249	\$ 6,867,714	\$ 6,867,713	\$ 4,013,018	\$ 4,013,018
C.3.2. Strategy: MIS/FISCAL OPERATIONS Integrated Plan to Improve MIS and Fiscal Operations.	108,209	73,965	73,965	73,965	73,965	73,964	73,964
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,000,000</u>	<u>\$ 4,000,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 7,453,999	\$ 7,507,253	\$ 7,507,249	\$ 11,503,717	\$ 11,503,715	\$ 4,631,756	\$ 4,631,756
D. Goal: ACADEMIC DEVELOPMENT INITIATIVE							
D.1.1. Strategy: ACADEMIC DEVELOPMENT INITIATIVE	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000

TEXAS SOUTHERN UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
E. Goal: RESEARCH FUNDS							
E.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 106,208	\$ 186,158	\$ 186,158	\$ 244,890	\$ 244,890	\$ 244,890	\$ 244,890
Grand Total, TEXAS SOUTHERN UNIVERSITY	<u>\$ 77,124,069</u>	<u>\$ 83,717,616</u>	<u>\$ 85,641,035</u>	<u>\$ 85,811,088</u>	<u>\$ 85,813,118</u>	<u>\$ 79,745,454</u>	<u>\$ 79,769,769</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 24,272,442	\$ 27,436,403	\$ 27,854,341	\$ 27,041,157	\$ 27,332,594	\$ 26,255,020	\$ 26,376,594
Other Personnel Costs	806,883	797,281	759,088	767,938	729,823	760,059	729,631
Faculty Salaries (Higher Education Only)	30,800,896	32,791,164	32,827,685	31,064,815	32,428,347	28,011,380	27,860,515
Professional Fees and Services	84,980	162,611	86,477	191,605	126,457	150,789	95,361
Consumable Supplies	85,662	620,921	359,465	597,246	315,089	529,014	327,228
Utilities	1,979	9,260	9,260	8,723	8,684	8,723	8,684
Travel	9,126	12,883	27,516	22,978	26,714	10,983	24,714
Rent - Building	0	263	0	223	0	223	0
Rent - Machine and Other	22,483	25,498	18,377	12,554	16,013	23,951	16,013
Debt Service	13,205,610	12,397,738	13,017,638	13,268,988	13,271,019	13,268,988	13,271,019
Other Operating Expense	4,929,834	6,284,008	7,683,636	7,171,149	7,901,466	7,695,585	8,013,788
Client Services	2,848,644	3,069,016	2,893,638	3,570,102	3,570,102	2,065	2,065
Grants	0	0	0	0	0	2,935,064	2,957,347
Capital Expenditures	<u>55,530</u>	<u>110,570</u>	<u>103,914</u>	<u>2,093,610</u>	<u>86,810</u>	<u>93,610</u>	<u>86,810</u>
Total, Object-of-Expense Informational Listing	<u>\$ 77,124,069</u>	<u>\$ 83,717,616</u>	<u>\$ 85,641,035</u>	<u>\$ 85,811,088</u>	<u>\$ 85,813,118</u>	<u>\$ 79,745,454</u>	<u>\$ 79,769,769</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 3,433,411	\$ 3,492,095	\$ 3,914,262	\$	\$	\$ 3,180,945	\$ 3,269,278
Group Insurance	5,859,125	5,284,927	5,525,980			5,136,235	5,136,235
Social Security	<u>3,971,060</u>	<u>4,010,524</u>	<u>4,131,241</u>			<u>4,210,147</u>	<u>4,295,192</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 13,263,596</u>	<u>\$ 12,787,546</u>	<u>\$ 13,571,483</u>	<u>\$</u>	<u>\$</u>	<u>\$ 12,527,327</u>	<u>\$ 12,700,705</u>
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	23.4%	23%	25%	25%	25%	25%	25%

TEXAS SOUTHERN UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	9.7%	9.2%	10.2%	11.2%	12.3%	11.2%	12.3%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	57.4%	59.6%	61.3%	62.5%	62.5%	62.5%	62.5%
Certification Rate of Teacher Education Graduates	95.7%	78%	78%	78%	78%	78%	78%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	43.4%	47.4%	49.7%	49.7%	49.7%	49.7%	49.7%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	52%	44%	44%	44%	44%	44%	44%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	29.7%	30%	30%	30%	30%	30%	30%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	17.7%	25.7%	25.7%	25.7%	25.7%	25.7%	25.7%
State Licensure Pass Rate of Law Graduates	67%	77%	77%	77%	77%	77%	77%
State Licensure Pass Rate of Pharmacy Graduates	97.9%	93.77%	93.77%	93.77%	93.77%	93.77%	93.77%
Dollar Value of External or Sponsored Research Funds (in Millions)	4.4	4.3	4.3	4.3	4.4	4.3	4.4
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.62%	8.95%	8.95%	9%	9%	9%	9%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,586	4,586	4,586	4,586	4,586	4,586	4,586
Explanatory:							
Average Student Loan Debt	35,000	35,000	34,500	34,500	34,500	34,500	34,500
Percent of Students with Student Loan Debt	80%	80%	75%	75%	75%	75%	75%
Average Financial Aid Award Per Full-Time Student	15,950	15,950	15,950	15,950	15,950	15,950	15,950
Percent of Full-Time Students Receiving Financial Aid	94%	94%	94%	94%	94%	94%	94%

TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 1,411,774	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
Total, Method of Financing	\$ 1,411,774	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000

TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION

(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
This bill pattern represents an estimated 5.5% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	79.1	78.9	78.9	92.1	92.1	78.3	78.3
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: SYSTEM OFFICE OPERATIONS	\$ 1,411,774	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
Grand Total, TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION	\$ 1,411,774	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 1,411,774	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
Total, Object-of-Expense Informational Listing	\$ 1,411,774	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 312,506	\$ 283,489	\$ 285,294	\$	\$	\$ 268,671	\$ 279,904
Group Insurance	755,705	703,537	735,634			761,729	761,729
Social Security	343,623	347,038	357,484			364,312	371,671
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 1,411,834	\$ 1,334,064	\$ 1,378,412	\$	\$	\$ 1,394,712	\$ 1,413,304

TEXAS TECH UNIVERSITY

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing:							
General Revenue Fund	\$ 157,764,922	\$ 153,715,909	\$ 156,712,855	\$ 176,334,177	\$ 178,425,873	\$ 155,782,658	\$ 155,524,354

TEXAS TECH UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 7,788,437	\$ 7,229,439	\$ 7,374,028	\$ 7,374,028	\$ 7,374,028	\$ 7,374,028	\$ 7,374,028
Estimated Other Educational and General Income Account No. 770	48,647,339	58,386,400	54,924,484	52,984,949	53,373,443	53,070,509	53,379,537
Subtotal, General Revenue Fund - Dedicated	\$ 56,435,776	\$ 65,615,839	\$ 62,298,512	\$ 60,358,977	\$ 60,747,471	\$ 60,444,537	\$ 60,753,565
License Plate Trust Fund Account No. 0802, estimated	\$ 54,291	\$ 51,404	\$ 48,217	\$ 48,198	\$ 48,198	\$ 48,198	\$ 48,198
Total, Method of Financing	<u>\$ 214,254,989</u>	<u>\$ 219,383,152</u>	<u>\$ 219,059,584</u>	<u>\$ 236,741,352</u>	<u>\$ 239,221,542</u>	<u>\$ 216,275,393</u>	<u>\$ 216,326,117</u>
This bill pattern represents an estimated 23.7% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	2,475.6	2,678.1	2,678.1	2,761.3	2,780.6	2,432.4	2,432.4
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 153,351,198	\$ 160,981,256	\$ 157,219,212	\$ 137,043,493	\$ 137,043,493	\$ 137,043,493	\$ 137,043,493
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	3,324,068	3,324,068	3,324,068	3,324,068
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	6,604,301	6,793,885	6,793,885	6,793,885	6,793,885	6,971,749	6,971,749
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	517,107	496,423	496,423	496,423	496,423	496,423	496,423
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	6,566,351	6,695,142	6,829,045	6,965,626	7,104,939	6,873,322	6,933,169
A.1.6. Strategy: ORGANIZED ACTIVITIES	575,000	575,000	575,000	575,000	575,000	575,000	575,000
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 167,613,957	\$ 175,541,706	\$ 171,913,565	\$ 155,198,495	\$ 155,337,808	\$ 155,284,055	\$ 155,343,902
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 8,219,692	\$ 8,466,282	\$ 8,720,270	\$ 25,098,225	\$ 25,098,224	\$ 25,098,225	\$ 25,098,224

TEXAS TECH UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	12,580,524	14,513,383	14,484,496	23,797,733	23,788,611	13,502,981	13,493,859
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 20,800,216	\$ 22,979,665	\$ 23,204,766	\$ 48,895,958	\$ 48,886,835	\$ 38,601,206	\$ 38,592,083
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: LIBRARY ARCHIVAL SUPPORT	\$ 533,756	\$ 353,048	\$ 353,048	\$ 353,048	\$ 353,048	\$ 353,048	\$ 353,048
C.1.2. Strategy: VETERINARY MEDICINE	0	543,803	3,626,465	7,500,000	9,850,000	2,085,134	2,085,134
C.2. Objective: RESEARCH							
C.2.1. Strategy: AGRICULTURAL RESEARCH Research to Enhance Ag Production & Add Value to Ag Products in Texas.	\$ 1,992,268	\$ 1,317,767	\$ 1,317,767	\$ 1,317,767	\$ 1,317,767	\$ 1,317,767	\$ 1,317,767
C.2.2. Strategy: ENERGY RESEARCH Research in Energy Production and Environmental Protection in Texas.	689,550	456,096	456,096	456,096	456,096	456,096	456,096
C.2.3. Strategy: EMERGING TECHNOLOGIES RESEARCH Research in Emerging Technologies and Economic Development in Texas.	387,480	256,296	256,295	256,296	256,296	256,296	256,296
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: JUNCTION ANNEX OPERATION	\$ 258,346	\$ 117,806	\$ 117,806	\$ 117,806	\$ 117,806	\$ 106,025	\$ 106,025
C.3.2. Strategy: HILL COUNTRY EDUCATIONAL NETWORK	454,219	207,124	207,124	207,124	207,124	186,412	186,412
C.3.3. Strategy: SMALL BUSINESS DEVELOPMENT Small Business Development Center.	1,350,477	881,507	881,507	881,507	881,507	881,507	881,507
C.3.4. Strategy: MUSEUMS & CENTERS Museums and Historical, Cultural, and Educational Centers.	1,523,064	1,007,417	1,007,416	1,007,416	1,007,416	1,007,416	1,007,416
C.3.5. Strategy: CENTER FOR FINANCIAL RESPONSIBILITY	171,000	113,107	113,106	113,106	113,106	113,106	113,106
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 7,141,081	\$ 4,985,557	\$ 4,982,370	\$ 4,982,350	\$ 4,982,350	\$ 4,982,350	\$ 4,982,350
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEMS REQUEST Exceptional Item Request.	\$ 0	\$ 0	\$ 0	\$ 4,809,408	\$ 4,809,408	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 14,501,241	\$ 10,239,528	\$ 13,319,000	\$ 22,001,924	\$ 24,351,924	\$ 11,745,157	\$ 11,745,157

TEXAS TECH UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	\$ 11,339,575	\$ 10,622,253	\$ 10,622,253	\$ 10,644,975	\$ 10,644,975	\$ 10,644,975	\$ 10,644,975
Grand Total, TEXAS TECH UNIVERSITY	<u>\$ 214,254,989</u>	<u>\$ 219,383,152</u>	<u>\$ 219,059,584</u>	<u>\$ 236,741,352</u>	<u>\$ 239,221,542</u>	<u>\$ 216,275,393</u>	<u>\$ 216,326,117</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 72,745,450	\$ 70,632,853	\$ 70,503,061	\$ 84,993,249	\$ 85,208,476	\$ 79,594,118	\$ 79,597,161
Other Personnel Costs	2,362,674	2,498,878	2,460,924	2,771,382	2,771,376	2,672,946	2,672,984
Faculty Salaries (Higher Education Only)	107,902,392	112,052,939	109,591,042	101,914,086	103,700,693	99,726,412	99,726,316
Professional Salaries - Faculty Equivalent (Higher Education Only)	743,176	1,094,978	1,083,843	1,024,518	1,024,517	1,024,396	1,024,516
Professional Fees and Services	83,202	404,299	2,424,004	1,052,192	1,052,192	1,413,427	1,413,426
Fuels and Lubricants	6,206	698	698	698	698	698	698
Consumable Supplies	75,554	83,836	83,836	263,859	263,859	83,834	83,842
Utilities	114,607	19,348	19,348	19,348	19,348	19,348	19,348
Travel	102,989	42,494	99,244	227,505	352,505	70,887	70,890
Rent - Building	26,358	0	0	560,000	560,000	0	0
Rent - Machine and Other	34,010	16,468	16,468	16,468	16,468	16,468	16,468
Debt Service	12,580,524	14,513,383	14,484,496	23,797,733	23,788,611	13,502,981	13,493,859
Other Operating Expense	16,844,058	17,270,383	17,543,212	19,099,540	19,262,025	10,522,851	10,522,889
Client Services	54,291	51,404	48,217	48,198	48,198	51,371	48,217
Grants	42,109	2,422	2,422	2,422	2,422	6,875,502	6,935,349
Capital Expenditures	<u>537,389</u>	<u>698,769</u>	<u>698,769</u>	<u>950,154</u>	<u>1,150,154</u>	<u>700,154</u>	<u>700,154</u>
Total, Object-of-Expense Informational Listing	<u>\$ 214,254,989</u>	<u>\$ 219,383,152</u>	<u>\$ 219,059,584</u>	<u>\$ 236,741,352</u>	<u>\$ 239,221,542</u>	<u>\$ 216,275,393</u>	<u>\$ 216,326,117</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 11,351,747	\$ 11,384,616	\$ 12,386,582	\$	\$	\$ 10,561,932	\$ 10,793,844
Group Insurance	21,378,752	19,899,290	20,806,698			21,789,594	21,789,594
Social Security	<u>11,208,989</u>	<u>11,320,381</u>	<u>11,661,124</u>			<u>11,883,852</u>	<u>12,123,906</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 43,939,488</u>	<u>\$ 42,604,287</u>	<u>\$ 44,854,404</u>	<u>\$</u>	<u>\$</u>	<u>\$ 44,235,378</u>	<u>\$ 44,707,344</u>

TEXAS TECH UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	59.2%	61%	61%	61%	61%	61%	61%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	36.2%	35%	35%	35%	35%	35%	35%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	84.1%	82%	82%	82%	82%	82%	82%
Certification Rate of Teacher Education Graduates	97%	95%	95%	95%	95%	95%	95%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	28.18%	25%	25%	25%	25%	25%	25%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.39%	60%	60%	60%	60%	60%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	30.62%	24%	24%	27%	27%	27%	27%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	30.31%	30%	30%	30%	30%	30%	30%
State Licensure Pass Rate of Law Graduates	90.5%	90%	90%	90%	90%	90%	90%
State Licensure Pass Rate of Engineering Graduates	75.65%	80%	80%	80%	80%	80%	80%
Dollar Value of External or Sponsored Research Funds (in Millions)	58.99	57	57	57	57	57	57
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	6.12%	6.3%	6.3%	6.3%	6.3%	6.3%	6.3%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,386	5,386	5,386	5,523	5,523	5,523	5,523
Explanatory:							
Average Student Loan Debt	36,663	27,879	27,879	29,000	29,000	29,000	29,000
Percent of Students with Student Loan Debt	61.3%	56%	56%	56%	56%	56%	56%
Average Financial Aid Award Per Full-Time Student	11,112	12,382	12,382	11,110	11,110	11,110	11,110
Percent of Full-Time Students Receiving Financial Aid	70.2%	47%	47%	70%	70%	70%	70%

ANGELO STATE UNIVERSITY

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 27,007,555	\$ 27,306,691	\$ 25,798,016	\$ 33,195,548	\$ 33,131,023	\$ 28,885,205	\$ 28,820,682
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,311,771	\$ 1,348,348	\$ 1,347,354	\$ 1,347,354	\$ 1,347,354	\$ 1,347,354	\$ 1,347,354
Estimated Other Educational and General Income Account No. 770	<u>11,662,863</u>	<u>11,252,970</u>	<u>10,554,191</u>	<u>10,508,957</u>	<u>10,766,397</u>	<u>10,320,104</u>	<u>10,371,603</u>
Subtotal, General Revenue Fund - Dedicated	\$ 12,974,634	\$ 12,601,318	\$ 11,901,545	\$ 11,856,311	\$ 12,113,751	\$ 11,667,458	\$ 11,718,957
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 1,989</u>	<u>\$ 1,833</u>	<u>\$ 1,833</u>	<u>\$ 1,833</u>	<u>\$ 1,833</u>	<u>\$ 1,833</u>	<u>\$ 1,833</u>
Total, Method of Financing	<u>\$ 39,984,178</u>	<u>\$ 39,909,842</u>	<u>\$ 37,701,394</u>	<u>\$ 45,053,692</u>	<u>\$ 45,246,607</u>	<u>\$ 40,554,496</u>	<u>\$ 40,541,472</u>
This bill pattern represents an estimated 31.9% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-							
Appropriated Funds	470.6	458.0	497.2	528.0	528.0	479.0	479.0
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 22,783,380	\$ 22,675,607	\$ 21,937,884	\$ 21,754,661	\$ 21,754,661	\$ 21,754,661	\$ 21,754,661
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	851,972	851,973	851,972	851,973
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	1,597,586	1,668,441	1,774,728	1,952,201	2,147,421	1,845,518	1,845,518
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,529,503	1,626,554	1,703,201	1,720,233	1,737,435	1,626,279	1,632,760
A.1.5. Strategy: ORGANIZED ACTIVITIES	168,050	131,784	120,000	120,000	120,000	131,784	131,784
A.1.6. Strategy: HOLD HARMLESS	<u>0</u>	<u>2,060,260</u>	<u>2,060,259</u>	<u>2,060,260</u>	<u>2,060,259</u>	<u>2,060,260</u>	<u>2,060,259</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 26,078,519	\$ 28,162,646	\$ 27,596,072	\$ 28,459,327	\$ 28,671,749	\$ 28,270,474	\$ 28,276,955

ANGELO STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,496,300	\$ 1,607,070	\$ 1,469,866	\$ 3,714,465	\$ 3,714,465	\$ 3,714,465	\$ 3,714,465
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	<u>4,320,072</u>	<u>4,381,690</u>	<u>2,877,024</u>	<u>4,623,238</u>	<u>4,603,734</u>	<u>2,879,547</u>	<u>2,860,043</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 5,816,372	\$ 5,988,760	\$ 4,346,890	\$ 8,337,703	\$ 8,318,199	\$ 6,594,012	\$ 6,574,508
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: CENTER FOR ACADEMIC EXCELLENCE	\$ 311,720	\$ 207,766	\$ 207,765	\$ 207,766	\$ 207,765	\$ 207,766	\$ 207,766
C.1.2. Strategy: COLLEGE OF NURSING & ALLIED HEALTH College of Nursing & Allied Health-Ctr Rural Health, Wellness & Rehab.	1,000,000	666,514	666,513	666,514	666,513	599,862	599,862
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	\$ 147,697	\$ 97,147	\$ 97,146	\$ 97,146	\$ 97,146	\$ 97,146	\$ 97,146
C.2.2. Strategy: CENTER FOR FINE ARTS	40,070	26,707	26,707	26,707	26,707	26,707	26,707
C.2.3. Strategy: MGT/INSTRUCTION/RESEARCH CENTER Management, Instruction, and Research Center.	184,494	122,968	122,968	122,968	122,968	122,968	122,968
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 5,287,240	\$ 3,885,365	\$ 3,885,365	\$ 3,885,365	\$ 3,885,365	\$ 3,885,365	\$ 3,885,365
C.3.2. Strategy: FRESHMAN COLLEGE	1,100,000	733,165	733,164	733,165	733,164	733,165	733,164
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,500,000	\$ 2,500,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 8,071,221	\$ 5,739,632	\$ 5,739,628	\$ 8,239,631	\$ 8,239,628	\$ 5,672,979	\$ 5,672,978
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 18,066	\$ 18,804	\$ 18,804	\$ 17,031	\$ 17,031	\$ 17,031	\$ 17,031
Grand Total, ANGELO STATE UNIVERSITY	<u>\$ 39,984,178</u>	<u>\$ 39,909,842</u>	<u>\$ 37,701,394</u>	<u>\$ 45,053,692</u>	<u>\$ 45,246,607</u>	<u>\$ 40,554,496</u>	<u>\$ 40,541,472</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 11,522,614	\$ 10,618,945	\$ 11,008,047	\$ 12,578,654	\$ 13,440,404	\$ 12,321,296	\$ 13,117,616
Other Personnel Costs	365,388	321,443	276,634	385,981	366,435	384,107	365,863
Faculty Salaries (Higher Education Only)	20,175,830	20,281,179	20,431,488	21,691,859	22,409,043	20,514,693	21,144,991
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	0	0	750,000	750,000	0	0

ANGELO STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Professional Fees and Services	3,653	5,768	0	0	0	5,768	0
Fuels and Lubricants	9,616	8,158	0	0	0	8,158	0
Consumable Supplies	112,668	111,330	95,000	101,739	94,207	110,370	94,207
Utilities	144,938	194,323	2,000	420,224	1,983	431,321	1,983
Travel	123,976	98,952	98,500	94,639	97,677	94,915	97,677
Rent - Building	155,430	154,973	26,707	28,098	26,707	142,242	26,707
Rent - Machine and Other	24,838	26,577	21,200	18,911	21,023	25,343	21,023
Debt Service	4,320,072	4,381,690	2,877,024	4,623,238	4,603,734	2,879,547	2,860,043
Other Operating Expense	2,984,845	3,706,504	2,864,794	4,360,349	3,435,394	2,010,457	1,178,602
Grants	0	0	0	0	0	1,626,279	1,632,760
Capital Expenditures	40,310	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 39,984,178	\$ 39,909,842	\$ 37,701,394	\$ 45,053,692	\$ 45,246,607	\$ 40,554,496	\$ 40,541,472
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,049,211	\$ 2,070,900	\$ 2,312,529	\$	\$	\$ 1,880,067	\$ 1,928,838
Group Insurance	5,494,079	4,894,772	5,117,891			5,211,911	5,211,911
Social Security	2,128,851	2,150,007	2,214,722			2,257,023	2,302,615
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 9,672,141	\$ 9,115,679	\$ 9,645,142	\$	\$	\$ 9,349,001	\$ 9,443,364
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	37%	37%	37%	37%	37%	37%	37%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	27%	30%	30%	30%	30%	30%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	66.9%	69.3%	69%	69%	69%	69%	69%
Certification Rate of Teacher Education Graduates	91%	91%	91%	91%	91%	91%	91%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	48.2%	45%	45%	45%	45%	45%	45%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	42.8%	43%	43%	43%	43%	43%	43%

ANGELO STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	35.91%	20%	20%	20%	20%	20%	20%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	43%	45%	45%	45%	45%	45%	45%
State Licensure Pass Rate of Nursing Graduates	93.2%	90%	90%	90%	90%	90%	90%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.19	0.2	0.2	0.2	0.2	0.2	0.2
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.84%	8.8%	8.8%	8.8%	8.8%	8.8%	8.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,019	4,108	4,244	4,360	4,360	4,360	4,360
Explanatory:							
Average Student Loan Debt	24,900	24,900	24,900	24,900	24,900	24,900	24,900
Percent of Students with Student Loan Debt	59%	59%	59%	59%	59%	59%	59%
Average Financial Aid Award Per Full-Time Student	12,200	12,200	12,200	12,200	12,200	12,200	12,200
Percent of Full-Time Students Receiving Financial Aid	87%	87%	87%	87%	87%	87%	87%

TEXAS WOMAN'S UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 51,579,300	\$ 55,388,348	\$ 55,465,180	\$ 67,762,597	\$ 67,732,209	\$ 55,791,246	\$ 55,760,861
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 4,272,809	\$ 3,940,156	\$ 5,012,043	\$ 5,012,043	\$ 5,012,043	\$ 5,012,043	\$ 5,012,043
Estimated Other Educational and General Income Account No. 770	19,390,698	17,497,722	17,234,325	15,274,839	15,327,496	13,656,855	13,688,042
Subtotal, General Revenue Fund - Dedicated	\$ 23,663,507	\$ 21,437,878	\$ 22,246,368	\$ 20,286,882	\$ 20,339,539	\$ 18,668,898	\$ 18,700,085
Total, Method of Financing	\$ 75,242,807	\$ 76,826,226	\$ 77,711,548	\$ 88,049,479	\$ 88,071,748	\$ 74,460,144	\$ 74,460,946

TEXAS WOMAN'S UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
This bill pattern represents an estimated 34.3% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-							
Appropriated Funds	968.8	948.1	982.7	923.8	923.8	923.8	923.8
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 57,915,883	\$ 59,424,348	\$ 56,780,302	\$ 47,299,575	\$ 47,299,575	\$ 47,299,575	\$ 47,299,575
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	756,225	756,226	756,225	756,226
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	3,390,537	4,041,035	3,861,379	3,880,686	3,900,089	2,282,721	2,282,721
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	171,506	180,595	181,882	300,000	300,000	300,000	300,000
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	2,392,649	2,394,265	2,416,636	2,428,719	2,440,862	2,408,700	2,418,776
A.1.6. Strategy: HOLD HARMLESS	0	0	0	1,850,000	1,850,000	1,850,000	1,850,000
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 63,870,575	\$ 66,040,243	\$ 63,240,199	\$ 56,515,205	\$ 56,546,752	\$ 54,897,221	\$ 54,907,298
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 3,203,020	\$ 2,561,983	\$ 3,396,803	\$ 6,046,436	\$ 6,046,436	\$ 6,046,436	\$ 6,046,436
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	7,102,363	7,113,581	7,114,986	6,249,050	6,239,775	6,249,050	6,239,775
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 10,305,383	\$ 9,675,564	\$ 10,511,789	\$ 12,295,486	\$ 12,286,211	\$ 12,295,486	\$ 12,286,211
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: TX MED CNTR LIBRARY ASSESSMENT	\$ 181,769	\$ 37,825	\$ 68,180	\$ 68,181	\$ 68,180	\$ 61,362	\$ 61,362
Texas Medical Center Library Assessment.							
C.1.2. Strategy: ONLINE NURSING EDUCATION	128,907	92,208	100,472	100,472	100,472	90,425	90,425
C.2. Objective: RESEARCH							
C.2.1. Strategy: NUTRITION RESEARCH PROGRAM	\$ 26,503	\$ 11,239	\$ 11,238	\$ 11,239	\$ 11,238	\$ 10,115	\$ 10,115
Human Nutrition Research Development Program.							
C.2.2. Strategy: WOMEN'S HEALTH RESEARCH CENTER	97,802	36,821	46,922	46,922	46,922	42,230	42,230
Center for Research on Women's Health.							

TEXAS WOMAN'S UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: CENTER FOR WOMEN'S LEADERSHIP Center for Women's Leadership in Business, Politics, and Public Policy.	\$ 474,967	\$ 833,224	\$ 3,625,176	\$ 3,625,176	\$ 3,625,176	\$ 3,625,176	\$ 3,625,176
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 3,692,909	\$ 3,692,908	\$ 3,323,618	\$ 3,323,618
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 11,579,378	\$ 11,579,378	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 909,948	\$ 1,011,317	\$ 3,851,988	\$ 19,124,277	\$ 19,124,274	\$ 7,152,926	\$ 7,152,926
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 156,901	\$ 99,102	\$ 107,572	\$ 114,511	\$ 114,511	\$ 114,511	\$ 114,511
Grand Total, TEXAS WOMAN'S UNIVERSITY	<u>\$ 75,242,807</u>	<u>\$ 76,826,226</u>	<u>\$ 77,711,548</u>	<u>\$ 88,049,479</u>	<u>\$ 88,071,748</u>	<u>\$ 74,460,144</u>	<u>\$ 74,460,946</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 16,394,308	\$ 16,064,295	\$ 17,725,871	\$ 17,319,403	\$ 17,757,281	\$ 18,357,353	\$ 17,501,949
Other Personnel Costs	834,414	675,867	880,702	612,922	798,087	564,958	767,893
Faculty Salaries (Higher Education Only)	42,727,405	43,048,864	40,729,442	35,046,522	34,688,813	35,024,244	34,687,347
Professional Salaries - Faculty Equivalent (Higher Education Only)	261,661	173,641	212,476	402,908	436,535	161,766	187,399
Professional Fees and Services	50,723	106,427	139,672	301,184	303,236	457,755	139,384
Fuels and Lubricants	0	100	0	80	0	80	0
Consumable Supplies	129,098	119,570	144,669	391,937	409,497	116,157	124,308
Utilities	367,434	1,897,976	389,664	1,510,718	324,601	1,510,718	324,601
Travel	9,459	5,702	17,599	135,092	137,568	24,395	17,568
Rent - Building	4,503	31,629	50,196	0	209	137,611	50,209
Rent - Machine and Other	188,181	41,473	74,959	71,085	73,827	64,266	67,009
Debt Service	7,102,363	7,113,581	7,114,986	15,403,428	15,394,153	6,249,050	6,239,775
Other Operating Expense	6,516,365	7,345,773	9,470,912	16,118,818	16,031,347	8,851,569	10,698,367
Client Services	66,007	148,465	133,766	610,622	610,622	406,762	130,389
Grants	0	0	0	0	0	2,408,700	2,418,776
Capital Expenditures	590,886	52,863	626,634	124,760	1,105,972	124,760	1,105,972
Total, Object-of-Expense Informational Listing	<u>\$ 75,242,807</u>	<u>\$ 76,826,226</u>	<u>\$ 77,711,548</u>	<u>\$ 88,049,479</u>	<u>\$ 88,071,748</u>	<u>\$ 74,460,144</u>	<u>\$ 74,460,946</u>

TEXAS WOMAN'S UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 4,045,575	\$ 4,067,040	\$ 4,599,406	\$	\$	\$ 3,637,068	\$ 3,752,331
Group Insurance	8,312,114	7,110,548	7,434,616			6,887,559	6,887,559
Social Security	4,143,996	4,185,178	4,311,152			4,393,495	4,482,243
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 16,501,685	\$ 15,362,766	\$ 16,345,174	\$	\$	\$ 14,918,122	\$ 15,122,133
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	35.5%	42.3%	38.3%	41.2%	44%	41.2%	44%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	22.4%	25.9%	22.7%	23.2%	23.6%	23.2%	23.6%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	77.7%	72.6%	82.3%	84%	85.6%	84%	85.6%
Certification Rate of Teacher Education Graduates	89.7%	90.2%	92%	96%	98%	96%	98%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	50.5%	50%	51.5%	51.4%	51.3%	51.4%	51.3%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.1%	61.8%	61.9%	61.4%	61%	61.4%	61%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	27%	26%	28.6%	28.7%	28.8%	28.7%	28.8%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	26%	26%	26%	25.6%	25.3%	25.6%	25.3%
State Licensure Pass Rate of Nursing Graduates	98.7%	99.3%	98.8%	98.9%	99.1%	98.9%	99.1%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.99	1.51	2.1	2.2	2.3	2.2	2.3
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	11.31%	11.35%	11.35%	11.35%	11.35%	11.35%	11.35%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,680	4,736	4,878	4,975	5,124	4,975	5,124
Explanatory:							
Average Student Loan Debt	26,264	26,665	27,065	27,470	27,882	27,470	27,882
Percent of Students with Student Loan Debt	70.1%	72.2%	71.8%	72%	71.8%	72%	71.8%
Average Financial Aid Award Per Full-Time Student	11,759	12,017	12,137	12,258	12,380	12,258	12,380
Percent of Full-Time Students Receiving Financial Aid	98.7%	97.2%	97%	97.2%	97%	97.2%	97%

TEXAS STATE UNIVERSITY SYSTEM

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 1,425,000	\$ 1,368,000	\$ 1,368,000	\$ 3,518,000	\$ 3,518,000	\$ 1,368,000	\$ 1,368,000
Total, Method of Financing	<u>\$ 1,425,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>	<u>\$ 3,518,000</u>	<u>\$ 3,518,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>
<p>This bill pattern represents an estimated 10.3% of this agency's estimated total available funds for the biennium.</p>							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	5.7	12.2	14.0	14.0	14.0	12.2	12.2
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: SYSTEM OFFICE OPERATIONS	\$ 1,425,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
B. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
B.1. Objective: EXCEPTIONAL ITEM REQUEST							
B.1.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,150,000	\$ 2,150,000	\$ 0	\$ 0
Grand Total, TEXAS STATE UNIVERSITY SYSTEM	<u>\$ 1,425,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>	<u>\$ 3,518,000</u>	<u>\$ 3,518,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 1,425,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000
Grants	0	0	0	2,150,000	2,150,000	0	0
Total, Object-of-Expense Informational Listing	<u>\$ 1,425,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>	<u>\$ 3,518,000</u>	<u>\$ 3,518,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>

TEXAS STATE UNIVERSITY SYSTEM
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
Employee Benefits							
Retirement	\$ 78,467	\$ 69,506	\$ 70,201	\$	\$	\$ 65,122	\$ 68,769
Group Insurance	132,044	113,399	118,574			155,916	155,916
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 210,511	\$ 182,905	\$ 188,775	\$	\$	\$ 221,038	\$ 224,685

LAMAR UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 53,704,121	\$ 48,703,537	\$ 48,176,966	\$ 55,311,071	\$ 57,490,586	\$ 46,503,625	\$ 46,433,140
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 19,106,222	\$ 17,203,438	\$ 16,983,199	\$ 17,711,336	\$ 17,725,930	\$ 17,988,801	\$ 18,019,841
Total, Method of Financing	\$ 72,810,343	\$ 65,906,975	\$ 65,160,165	\$ 73,022,407	\$ 75,216,516	\$ 64,492,426	\$ 64,452,981

This bill pattern represents an estimated 27.6% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	1,040.5	959.3	959.3	1,012.3	1,062.3	758.2	758.2
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: OPERATIONS SUPPORT	\$ 48,871,117	\$ 40,235,245	\$ 39,996,945	\$ 39,255,816	\$ 39,255,816	\$ 39,255,816	\$ 39,255,816
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	1,119,445	1,071,772	1,071,773	1,101,288	1,101,288	1,101,288	1,101,288
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	1,924,504	2,681,689	2,681,689	2,681,689	2,681,689	2,853,343	2,853,343
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	166,324	107,615	107,615	107,615	107,615	107,615	107,615

LAMAR UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	1,968,550	2,877,882	2,906,484	2,906,484	2,906,484	3,012,295	3,028,741
A.1.6. Strategy: HOLD HARMLESS	0	3,006,525	3,006,524	3,006,525	3,006,524	3,006,525	3,006,524
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 54,049,940	\$ 49,980,728	\$ 49,771,030	\$ 49,059,417	\$ 49,059,416	\$ 49,336,882	\$ 49,353,327
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 5,889,301	\$ 5,275,282	\$ 5,275,282	\$ 5,075,542	\$ 5,075,542	\$ 5,075,542	\$ 5,075,542
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	7,097,856	7,007,244	6,470,138	10,286,238	10,230,348	6,461,238	6,405,348
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 12,987,157	\$ 12,282,526	\$ 11,745,420	\$ 15,361,780	\$ 15,305,890	\$ 11,536,780	\$ 11,480,890
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: ACADEMY IN HUMANITIES LEADERSHIP Texas Academy of Leadership in the Humanities.	\$ 278,344	\$ 148,499	\$ 148,499	\$ 148,499	\$ 148,499	\$ 148,499	\$ 148,499
C.2. Objective: RESEARCH							
C.2.1. Strategy: HAZARDOUS SUBSTANCE RESEARCH CENTER Gulf Coast Hazardous Substance Research Center.	\$ 281,719	\$ 139,850	\$ 139,850	\$ 139,850	\$ 139,850	\$ 139,850	\$ 139,850
C.2.2. Strategy: AIR QUALITY INITIATIVE Air Quality Initiative: Texas Hazardous Waste Research Center.	454,407	226,001	226,000	226,000	226,000	226,000	226,000
C.2.3. Strategy: CENTER-ADVANCES IN STUDY PORT MGMT Center for Advances in Study of Port Management.	1,460,000	944,228	944,227	944,228	944,228	944,228	944,228
C.2.4. Strategy: CENTER FOR WATER AND AIR QUALITY	550,000	381,857	381,856	381,856	381,856	381,856	381,856
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: SPINDLETOP MUSEUM EDUC'AL ACTIVITY Spindletop Museum Educational Activities.	\$ 35,175	\$ 14,227	\$ 14,226	\$ 14,226	\$ 14,226	\$ 14,226	\$ 14,226
C.3.2. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	103,318	86,763	86,763	86,763	86,763	86,763	86,763
C.3.3. Strategy: COMMUNITY OUTREACH EXPANSION Public Service/Community Outreach Expansion.	51,248	37,982	37,981	37,982	37,982	37,982	37,982
C.3.4. Strategy: SPINDLETOP TEACHING CENTER Spindletop Center for Excellence in Teaching Technology.	345,636	64,928	64,927	64,928	64,928	64,928	64,928
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,002,306	\$ 1,463,338	\$ 1,463,338	\$ 1,463,338	\$ 1,463,338	\$ 1,463,338	\$ 1,463,338

LAMAR UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,982,446	\$ 7,232,446	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 5,562,153	\$ 3,507,673	\$ 3,507,667	\$ 8,490,116	\$ 10,740,116	\$ 3,507,670	\$ 3,507,670
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 211,093	\$ 136,048	\$ 136,048	\$ 111,094	\$ 111,094	\$ 111,094	\$ 111,094
Grand Total, LAMAR UNIVERSITY	<u>\$ 72,810,343</u>	<u>\$ 65,906,975</u>	<u>\$ 65,160,165</u>	<u>\$ 73,022,407</u>	<u>\$ 75,216,516</u>	<u>\$ 64,492,426</u>	<u>\$ 64,452,981</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 22,880,743	\$ 16,458,678	\$ 16,444,678	\$ 16,094,870	\$ 16,160,168	\$ 16,108,869	\$ 16,160,167
Other Personnel Costs	2,956,363	5,111,963	5,104,101	5,427,121	5,864,455	5,231,637	5,236,109
Faculty Salaries (Higher Education Only)	32,556,281	30,505,638	30,282,893	29,891,399	29,813,269	29,875,844	29,813,268
Professional Fees and Services	206,121	0	0	0	0	0	0
Fuels and Lubricants	39	0	0	0	0	0	0
Consumable Supplies	77,528	10,686	10,685	10,515	10,551	10,515	10,551
Utilities	2,132,822	2,129,453	2,129,453	2,048,835	2,048,839	2,048,835	2,048,839
Travel	17,455	4,856	4,855	4,795	4,809	4,795	4,809
Rent - Machine and Other	297	0	0	0	0	0	0
Debt Service	7,097,856	7,007,244	6,470,138	10,286,238	10,230,348	6,461,238	6,405,348
Other Operating Expense	4,696,064	3,560,764	3,633,411	8,218,579	8,143,594	660,601	704,666
Grants	0	0	0	0	1,900,000	3,012,295	3,028,741
Capital Expenditures	188,774	1,117,693	1,079,951	1,040,055	1,040,483	1,077,797	1,040,483
Total, Object-of-Expense Informational Listing	<u>\$ 72,810,343</u>	<u>\$ 65,906,975</u>	<u>\$ 65,160,165</u>	<u>\$ 73,022,407</u>	<u>\$ 75,216,516</u>	<u>\$ 64,492,426</u>	<u>\$ 64,452,981</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
Employee Benefits							
Retirement	\$ 2,635,949	\$ 2,473,369	\$ 2,476,722	\$	\$	\$ 2,380,899	\$ 2,435,102
Group Insurance	9,003,001	8,523,877	8,912,745			8,249,159	8,249,159
Social Security	3,278,733	3,311,316	3,410,987			3,476,136	3,546,354
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 14,917,683</u>	<u>\$ 14,308,562</u>	<u>\$ 14,800,454</u>	<u>\$</u>	<u>\$</u>	<u>\$ 14,106,194</u>	<u>\$ 14,230,615</u>

LAMAR UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	29.48%	36%	36.5%	37%	37.5%	37%	37.5%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	14.7%	12%	12.5%	14%	14.5%	14%	14.5%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	64.26%	65%	65.5%	66%	66.5%	66%	66.5%
Certification Rate of Teacher Education Graduates	87.72%	83%	83.25%	83.5%	84%	83.5%	84%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	48.93%	48%	48.5%	49%	49.5%	49%	49.5%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	51.5%	50%	50.5%	51%	51.5%	51%	51.5%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	19.29%	19.5%	20%	20.5%	21%	20.5%	21%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	49.29%	44%	44.5%	45%	45.5%	45%	45.5%
State Licensure Pass Rate of Engineering Graduates	42%	83.5%	84%	84.5%	85%	84.5%	85%
State Licensure Pass Rate of Nursing Graduates	98.1%	98.6%	98.7%	98.8%	98.9%	98.8%	98.9%
Dollar Value of External or Sponsored Research Funds (in Millions)	3.01	4	4.5	5	5.5	5	5.5
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	12.9%	11.8%	11.8%	11.8%	11.8%	11.8%	11.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,941	5,046	5,096	5,146	5,146	5,146	5,146
Explanatory:							
Average Student Loan Debt	30,894	31,000	31,250	31,500	32,000	31,500	32,000
Percent of Students with Student Loan Debt	59%	60%	62%	63%	64%	63%	64%
Average Financial Aid Award Per Full-Time Student	11,216	11,500	11,700	11,900	12,100	11,900	12,100
Percent of Full-Time Students Receiving Financial Aid	75.51%	77%	77%	77%	77%	77%	77%

LAMAR INSTITUTE OF TECHNOLOGY

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 9,789,468	\$ 9,829,225	\$ 9,686,743	\$ 13,229,580	\$ 13,214,794	\$ 9,793,008	\$ 9,778,222
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 2,468,643	\$ 2,709,080	\$ 2,875,757	\$ 2,665,331	\$ 2,679,670	\$ 2,529,569	\$ 2,532,284
Total, Method of Financing	<u>\$ 12,258,111</u>	<u>\$ 12,538,305</u>	<u>\$ 12,562,500</u>	<u>\$ 15,894,911</u>	<u>\$ 15,894,464</u>	<u>\$ 12,322,577</u>	<u>\$ 12,310,506</u>
 This bill pattern represents an estimated 52.1% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	186.1	189.3	189.3	200.0	199.0	181.5	181.5
 Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: ACADEMIC EDUCATION	\$ 935,634	\$ 1,256,894	\$ 1,282,747	\$ 3,403,874	\$ 3,405,493	\$ 3,403,874	\$ 3,405,493
A.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION	6,139,647	6,810,799	6,923,829	3,945,903	3,945,903	3,945,903	3,945,903
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	382,542	394,018	405,839	418,014	430,554	306,001	306,001
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>365,312</u>	<u>372,644</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>351,251</u>	<u>352,167</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 7,823,135	\$ 8,834,355	\$ 8,987,415	\$ 8,142,791	\$ 8,156,950	\$ 8,007,029	\$ 8,009,564
 B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 468,738	\$ 424,168	\$ 439,334	\$ 1,197,377	\$ 1,197,377	\$ 1,197,377	\$ 1,197,377
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	1,493,624	1,476,081	1,332,052	3,033,692	3,019,086	1,333,692	1,319,086
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 2,337,362	\$ 2,275,249	\$ 2,146,386	\$ 4,606,069	\$ 4,591,463	\$ 2,906,069	\$ 2,891,463

LAMAR INSTITUTE OF TECHNOLOGY

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: WORKFORCE LITERACY	\$ 40,569	\$ 19,271	\$ 19,270	\$ 19,270	\$ 19,270	\$ 17,343	\$ 17,343
C.1.2. Strategy: WORKFORCE TRAINING/EDUCATION Workforce Training and Education Expansion.	500,000	345,870	345,869	345,869	345,869	345,869	345,869
C.1.3. Strategy: ASSOCIATE ARTS DEGREE	250,000	172,935	172,935	172,935	172,935	155,642	155,642
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,307,045	\$ 890,625	\$ 890,625	\$ 890,625	\$ 890,625	\$ 890,625	\$ 890,625
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,717,352	\$ 1,717,352	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 2,097,614	\$ 1,428,701	\$ 1,428,699	\$ 3,146,051	\$ 3,146,051	\$ 1,409,479	\$ 1,409,479
Grand Total, LAMAR INSTITUTE OF TECHNOLOGY	\$ 12,258,111	\$ 12,538,305	\$ 12,562,500	\$ 15,894,911	\$ 15,894,464	\$ 12,322,577	\$ 12,310,506
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 3,848,561	\$ 4,210,318	\$ 4,210,337	\$ 4,025,072	\$ 3,951,428	\$ 3,776,852	\$ 3,748,208
Other Personnel Costs	443,217	453,097	470,839	532,392	531,998	340,229	343,045
Faculty Salaries (Higher Education Only)	4,516,313	5,106,258	5,252,747	5,577,291	5,603,872	5,577,291	5,603,872
Debt Service	1,493,624	1,476,081	1,332,052	3,033,692	3,019,086	1,333,692	1,319,086
Other Operating Expense	1,591,084	919,907	921,525	2,351,464	2,413,080	943,262	944,128
Grants	365,312	372,644	375,000	375,000	375,000	351,251	352,167
Total, Object-of-Expense Informational Listing	\$ 12,258,111	\$ 12,538,305	\$ 12,562,500	\$ 15,894,911	\$ 15,894,464	\$ 12,322,577	\$ 12,310,506
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 544,669	\$ 528,940	\$ 584,412	\$	\$	\$ 475,231	\$ 493,054
Group Insurance	1,224,923	1,346,229	1,407,623			1,244,643	1,244,643
Social Security	620,633	626,801	645,668			658,000	671,292
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 2,390,225	\$ 2,501,970	\$ 2,637,703	\$	\$	\$ 2,377,874	\$ 2,408,989

LAMAR INSTITUTE OF TECHNOLOGY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percentage of Courses Completed	96.48%	96.4%	96.5%	0%	0%	96.5%	96.5%
Percent of Contact Hours Taught by Full-time Faculty	76.6%	76.6%	75%	75%	75%	75%	75%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	18.3%	33%	25%	25%	25%	25%	25%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	17.7%	28.6%	25%	25%	25%	25%	25%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	20.4%	39.3%	25%	25%	25%	25%	25%
A.1.1. Strategy: ACADEMIC EDUCATION							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	13.26%	13%	13%	13%	13%	13%	13%

LAMAR STATE COLLEGE - ORANGE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 8,590,334	\$ 8,293,981	\$ 8,056,076	\$ 12,217,255	\$ 12,211,211	\$ 7,919,784	\$ 7,913,740
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 2,762,784	\$ 2,482,303	\$ 2,312,333	\$ 2,467,614	\$ 2,472,520	\$ 2,028,555	\$ 2,032,984
Total, Method of Financing	\$ 11,353,118	\$ 10,776,284	\$ 10,368,409	\$ 14,684,869	\$ 14,683,731	\$ 9,948,339	\$ 9,946,724

This bill pattern represents an estimated 49% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	138.0	134.5	135.6	144.0	144.0	131.6	131.6
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LAMAR STATE COLLEGE - ORANGE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: ACADEMIC EDUCATION	\$ 3,083,381	\$ 2,558,643	\$ 2,858,931	\$ 3,061,299	\$ 3,061,884	\$ 3,061,299	\$ 3,061,884
A.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION	3,083,380	2,583,790	2,070,259	1,937,427	1,937,427	1,937,427	1,937,427
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	392,649	590,219	600,000	600,000	600,000	199,667	199,667
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	427,053	386,914	421,344	425,557	429,813	386,831	390,610
A.1.5. Strategy: HOLD HARMLESS	<u>0</u>	<u>437,176</u>	<u>437,175</u>	<u>437,176</u>	<u>437,175</u>	<u>437,176</u>	<u>437,175</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 6,986,463	\$ 6,556,742	\$ 6,387,709	\$ 6,461,459	\$ 6,466,299	\$ 6,022,400	\$ 6,026,763
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 904,891	\$ 854,842	\$ 854,845	\$ 837,694	\$ 837,694	\$ 837,694	\$ 837,694
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	426,016	1,158,403	919,559	3,638,315	3,632,337	918,315	912,337
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 1,705,907	\$ 2,388,245	\$ 2,149,404	\$ 4,851,009	\$ 4,845,031	\$ 2,131,009	\$ 2,125,031
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: ALLIED HEALTH PROGRAMS	\$ 577,000	\$ 363,656	\$ 363,656	\$ 363,656	\$ 363,656	\$ 327,290	\$ 327,290
C.2. Objective: RESEARCH							
C.2.1. Strategy: MARITIME TECHNOLOGY PROGRAM	\$ 500,000	\$ 310,196	\$ 310,196	\$ 310,196	\$ 310,196	\$ 310,196	\$ 310,196
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,583,748	\$ 1,157,445	\$ 1,157,444	\$ 1,157,444	\$ 1,157,444	\$ 1,157,444	\$ 1,157,444
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,541,105</u>	<u>1,541,105</u>	<u>0</u>	<u>0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 2,660,748	\$ 1,831,297	\$ 1,831,296	\$ 3,372,401	\$ 3,372,401	\$ 1,794,930	\$ 1,794,930
Grand Total, LAMAR STATE COLLEGE - ORANGE	<u>\$ 11,353,118</u>	<u>\$ 10,776,284</u>	<u>\$ 10,368,409</u>	<u>\$ 14,684,869</u>	<u>\$ 14,683,731</u>	<u>\$ 9,948,339</u>	<u>\$ 9,946,724</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 3,706,061	\$ 3,767,533	\$ 3,917,380	\$ 4,258,906	\$ 4,101,152	\$ 3,682,930	\$ 3,935,153
Other Personnel Costs	295,622	173,462	343,358	280,133	345,696	166,271	340,421
Faculty Salaries (Higher Education Only)	3,463,517	3,756,368	2,771,126	3,093,355	2,800,281	3,686,442	2,795,281

LAMAR STATE COLLEGE - ORANGE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Professional Fees and Services	6,960	0	0	0	0	0	0
Consumable Supplies	41,025	100,541	45,717	105,070	45,169	98,013	45,169
Utilities	369,570	70,790	356,412	137,845	352,140	69,010	352,140
Rent - Machine and Other	25,958	34,445	27,011	38,233	26,687	33,580	26,687
Debt Service	426,016	1,158,403	919,559	3,638,315	3,632,337	918,315	912,337
Other Operating Expense	2,640,287	1,714,742	1,777,547	1,986,544	2,219,775	906,947	943,432
Grants	0	0	0	700,000	700,000	386,831	390,610
Capital Expenditures	378,102	0	210,299	446,468	460,494	0	205,494
Total, Object-of-Expense Informational Listing	\$ 11,353,118	\$ 10,776,284	\$ 10,368,409	\$ 14,684,869	\$ 14,683,731	\$ 9,948,339	\$ 9,946,724
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 488,041	\$ 476,892	\$ 518,439	\$	\$	\$ 436,529	\$ 449,775
Group Insurance	1,142,304	1,019,762	1,066,206			1,107,056	1,107,056
Social Security	552,390	557,880	574,672			585,648	597,479
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 2,182,735	\$ 2,054,534	\$ 2,159,317	\$	\$	\$ 2,129,233	\$ 2,154,310
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Courses Completed	94.1%	94%	95%	95%	95%	95%	95%
Number of Students Who Transfer to a University	485	500	500	500	500	500	500
Percent of Contact Hours Taught by Full-time Faculty	61.2%	58.5%	58%	58%	58%	58%	58%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	49.5%	50%	50%	50%	50%	50%	50%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	47.5%	48%	48%	48%	48%	48%	48%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	49.6%	50%	50%	50%	50%	50%	50%
A.1.1. Strategy: ACADEMIC EDUCATION							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	14.6%	13.1%	12.8%	12.8%	12.8%	12.8%	12.8%

LAMAR STATE COLLEGE - PORT ARTHUR

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 10,184,704	\$ 9,293,644	\$ 9,096,512	\$ 13,837,607	\$ 12,616,614	\$ 9,229,126	\$ 9,208,133
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 1,745,545	\$ 3,210,718	\$ 2,247,622	\$ 2,652,044	\$ 2,662,508	\$ 2,297,088	\$ 2,305,961
Total, Method of Financing	<u>\$ 11,930,249</u>	<u>\$ 12,504,362</u>	<u>\$ 11,344,134</u>	<u>\$ 16,489,651</u>	<u>\$ 15,279,122</u>	<u>\$ 11,526,214</u>	<u>\$ 11,514,094</u>
 This bill pattern represents an estimated 42% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	164.1	160.0	160.0	163.0	163.0	151.2	151.2
 Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: ACADEMIC EDUCATION	\$ 3,307,992	\$ 3,937,602	\$ 3,757,618	\$ 3,380,938	\$ 3,387,541	\$ 3,380,938	\$ 3,387,541
A.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION	2,406,280	2,493,236	2,379,272	2,565,799	2,565,799	2,565,799	2,565,799
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	231,433	575,533	576,000	576,000	576,000	220,000	220,000
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	305,399	284,317	307,922	312,837	315,965	313,881	315,418
A.1.5. Strategy: HOLD HARMLESS	<u>0</u>	<u>858,348</u>	<u>858,348</u>	<u>858,348</u>	<u>858,348</u>	<u>858,348</u>	<u>858,348</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 6,251,104	\$ 8,149,036	\$ 7,879,160	\$ 7,693,922	\$ 7,703,653	\$ 7,338,966	\$ 7,347,106
 B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 1,108,572	\$ 1,162,765	\$ 470,446	\$ 1,200,063	\$ 1,200,063	\$ 1,200,063	\$ 1,200,063
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	1,486,458	1,466,211	1,268,180	2,972,753	2,952,493	1,272,753	1,252,493
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 2,970,030	\$ 3,003,976	\$ 2,113,626	\$ 4,547,816	\$ 4,527,556	\$ 2,847,816	\$ 2,827,556

LAMAR STATE COLLEGE - PORT ARTHUR
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: VO-TECH AND HVAC PROGRAM	\$ 250,000	\$ 119,166	\$ 119,165	\$ 119,165	\$ 119,165	\$ 107,249	\$ 107,249
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	\$ 231,000	\$ 151,939	\$ 151,939	\$ 151,939	\$ 151,939	\$ 151,939	\$ 151,939
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,478,115	\$ 1,080,245	\$ 1,080,244	\$ 1,080,244	\$ 1,080,244	\$ 1,080,244	\$ 1,080,244
C.3.2. Strategy: HOLD HARMLESS	750,000	0	0	0	0	0	0
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,896,565	\$ 1,696,565	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 2,709,115	\$ 1,351,350	\$ 1,351,348	\$ 4,247,913	\$ 3,047,913	\$ 1,339,432	\$ 1,339,432
Grand Total, LAMAR STATE COLLEGE - PORT ARTHUR	\$ 11,930,249	\$ 12,504,362	\$ 11,344,134	\$ 16,489,651	\$ 15,279,122	\$ 11,526,214	\$ 11,514,094
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 5,006,389	\$ 5,532,847	\$ 5,714,405	\$ 5,291,313	\$ 6,202,756	\$ 5,256,852	\$ 6,167,756
Faculty Salaries (Higher Education Only)	3,968,709	3,132,203	3,311,684	3,765,391	4,022,799	2,974,845	3,234,318
Consumable Supplies	0	0	0	15,000	15,000	0	0
Utilities	252,509	327,643	98,415	338,153	251,047	338,153	251,047
Rent - Building	0	0	0	50,430	50,430	0	0
Debt Service	1,486,458	1,466,211	1,268,180	2,972,753	2,952,493	1,272,753	1,252,493
Other Operating Expense	910,785	1,761,141	643,528	1,798,015	768,632	1,369,730	293,062
Client Services	305,399	284,317	307,922	312,837	315,965	0	0
Grants	0	0	0	700,000	700,000	313,881	315,418
Capital Expenditures	0	0	0	1,245,759	0	0	0
Total, Object-of-Expense Informational Listing	\$ 11,930,249	\$ 12,504,362	\$ 11,344,134	\$ 16,489,651	\$ 15,279,122	\$ 11,526,214	\$ 11,514,094
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 490,385	\$ 465,346	\$ 491,835	\$	\$	\$ 431,279	\$ 446,299
Group Insurance	1,744,465	1,361,382	1,423,436			1,351,426	1,351,426

LAMAR STATE COLLEGE - PORT ARTHUR
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	625,303	631,517	650,526			662,951	676,342
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 2,860,153	\$ 2,458,245	\$ 2,565,797	\$	\$	\$ 2,445,656	\$ 2,474,067
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Courses Completed	94.3%	92.95%	93%	93%	93%	93%	93%
Number of Students Who Transfer to a University	458	394	400	400	400	400	400
Percent of Contact Hours Taught by Full-time Faculty	75.74%	77.22%	78%	78%	78%	78%	78%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	30.1%	30.5%	30.5%	30.5%	30.5%	30.5%	30.5%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	31.9%	32%	32%	32%	32%	32%	32%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	35.1%	36%	36%	36%	36%	36%	36%
A.1.1. Strategy: ACADEMIC EDUCATION							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	12.25%	12.25%	12.25%	12.25%	12.25%	12.25%	12.25%

SAM HOUSTON STATE UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 56,986,769	\$ 56,949,583	\$ 56,608,700	\$ 65,623,810	\$ 65,428,113	\$ 55,577,635	\$ 55,381,939
General Revenue Fund - Dedicated							
Law Enforcement Management Institute Account No. 581	\$ 4,084,148	\$ 3,474,128	\$ 3,474,127	\$ 3,474,128	\$ 3,474,127	\$ 3,474,128	\$ 3,474,127
Estimated Board Authorized Tuition Increases Account No. 704	2,097,440	2,106,545	2,119,425	2,119,425	2,119,425	2,119,425	2,119,425
Estimated Other Educational and General Income Account No. 770	24,513,757	25,257,094	25,743,595	27,299,528	27,455,179	25,087,465	25,175,542

SAM HOUSTON STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Correctional Management Institute of Texas Account No. 5083	1,865,799	1,400,112	1,400,112	1,400,112	1,400,112	1,400,112	1,400,112
Subtotal, General Revenue Fund - Dedicated	\$ 32,561,144	\$ 32,237,879	\$ 32,737,259	\$ 34,293,193	\$ 34,448,843	\$ 32,081,130	\$ 32,169,206
License Plate Trust Fund Account No. 0802, estimated	\$ 5,059	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Total, Method of Financing	\$ 89,552,972	\$ 89,190,462	\$ 89,348,959	\$ 99,920,003	\$ 99,879,956	\$ 87,661,765	\$ 87,554,145
This bill pattern represents an estimated 22.7% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	1,043.5	1,142.2	1,142.2	1,262.2	1,262.2	1,095.9	1,095.9
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 57,038,294	\$ 60,250,045	\$ 60,553,131	\$ 54,495,539	\$ 54,495,540	\$ 54,495,539	\$ 54,495,540
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	0	0	0	2,313,603	2,313,602	2,313,603	2,313,602
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	4,162,282	4,320,397	4,486,416	5,660,737	5,660,737	3,525,604	3,525,604
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	252,756	209,749	209,749	209,749	209,749	209,749	209,749
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	4,073,591	4,154,558	4,223,315	4,307,781	4,393,936	4,230,851	4,249,432
A.1.6. Strategy: ORGANIZED ACTIVITIES	91,720	86,885	86,885	86,885	86,885	86,885	86,885
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 65,618,643	\$ 69,021,634	\$ 69,559,496	\$ 67,074,294	\$ 67,160,449	\$ 64,862,231	\$ 64,880,812
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 5,024,517	\$ 5,142,921	\$ 5,197,434	\$ 8,861,913	\$ 8,861,914	\$ 8,861,913	\$ 8,861,914
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	6,241,462	6,148,800	5,646,300	11,596,170	11,469,969	5,646,170	5,519,969
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 11,265,979	\$ 11,291,721	\$ 10,843,734	\$ 20,458,083	\$ 20,331,883	\$ 14,508,083	\$ 14,381,883

SAM HOUSTON STATE UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: ACADEMIC ENRICHMENT CENTER Academic Enrichment Center/Advisement Center.	\$ 156,696	\$ 155,508	\$ 167,156	\$ 60,052	\$ 60,052	\$ 60,052	\$ 60,052
C.1.2. Strategy: ALLIED HEALTH PROGRAMS	2,029,217	991,755	961,754	961,755	961,754	865,579	865,579
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: SAM HOUSTON MUSEUM	\$ 647,198	\$ 506,850	\$ 546,891	\$ 176,056	\$ 176,056	\$ 176,056	\$ 176,056
C.2.2. Strategy: BUSINESS & ECONOMIC DEVELOPMENT CTR Center for Business and Economic Development.	222,296	151,200	151,199	151,200	151,199	151,200	151,200
C.2.3. Strategy: LAW ENFORCEMENT MGT INSTITUTE Bill Blackwood Law Enforcement Management Institute of Texas.	4,174,148	3,537,401	3,537,400	3,537,401	3,537,401	3,537,402	3,537,401
C.2.4. Strategy: CORRECTIONAL MANAGEMENT INSTITUTE Criminal Justice Correctional Management Institute of Texas.	1,865,799	1,400,112	1,400,112	1,400,112	1,400,112	1,400,112	1,400,112
C.2.5. Strategy: CRIME VICTIMS' INSTITUTE	231,869	148,840	148,840	148,840	148,840	148,840	148,840
C.2.6. Strategy: FORENSIC SCIENCE COMMISSION	489,532	0	0	0	0	0	0
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,475,213	\$ 1,667,610	\$ 1,667,610	\$ 1,667,610	\$ 1,667,610	\$ 1,667,610	\$ 1,667,610
C.3.2. Strategy: ENVIRONMENTAL STUDIES INSTITUTE Institute of Environmental Studies.	119,390	115,772	162,708	73,048	73,048	73,048	73,048
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 4,000,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 12,411,358	\$ 8,675,048	\$ 8,743,670	\$ 12,176,074	\$ 12,176,072	\$ 8,079,899	\$ 8,079,898
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	\$ 256,992	\$ 202,059	\$ 202,059	\$ 211,552	\$ 211,552	\$ 211,552	\$ 211,552
Grand Total, SAM HOUSTON STATE UNIVERSITY	\$ 89,552,972	\$ 89,190,462	\$ 89,348,959	\$ 99,920,003	\$ 99,879,956	\$ 87,661,765	\$ 87,554,145
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 22,269,879	\$ 22,380,570	\$ 22,652,874	\$ 28,138,600	\$ 28,190,993	\$ 24,037,307	\$ 24,091,876
Other Personnel Costs	1,286,595	1,405,690	1,390,119	1,533,273	1,531,444	1,506,796	1,497,931
Faculty Salaries (Higher Education Only)	47,413,478	47,971,412	48,036,120	45,988,893	45,863,149	45,852,651	45,727,226
Professional Salaries - Faculty Equivalent (Higher Education Only)	3,000	0	0	0	0	0	0

SAM HOUSTON STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Professional Fees and Services	384,419	205,674	217,159	213,643	231,361	205,281	215,658
Fuels and Lubricants	4,172	14,866	16,233	16,460	16,865	14,866	16,233
Consumable Supplies	381,007	143,014	146,912	144,159	147,974	138,362	141,931
Utilities	152,276	44,399	164,901	45,225	155,435	43,335	152,775
Travel	77,519	29,314	30,740	30,212	32,082	28,884	30,213
Rent - Building	271,493	200,819	206,982	213,050	219,565	200,819	206,968
Rent - Machine and Other	85,887	86,670	49,220	102,430	44,626	99,850	49,220
Debt Service	6,241,462	6,148,800	5,646,300	11,596,170	11,469,969	5,646,170	5,519,969
Other Operating Expense	10,855,843	10,521,483	10,751,777	11,863,743	11,940,835	5,622,448	5,619,055
Grants	0	0	0	0	0	4,230,851	4,249,432
Capital Expenditures	125,942	37,751	39,622	34,145	35,658	34,145	35,658
Total, Object-of-Expense Informational Listing	\$ 89,552,972	\$ 89,190,462	\$ 89,348,959	\$ 99,920,003	\$ 99,879,956	\$ 87,661,765	\$ 87,554,145
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 5,646,543	\$ 5,683,601	\$ 6,362,064	\$	\$	\$ 5,145,138	\$ 5,295,875
Group Insurance	9,055,468	7,551,924	7,896,306			9,590,485	9,590,485
Social Security	4,949,305	4,998,490	5,148,945			5,247,289	5,353,285
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 19,651,316	\$ 18,234,015	\$ 19,407,315	\$	\$	\$ 19,982,912	\$ 20,239,645
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	52.22%	54%	54%	54%	54%	54%	54%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	33.1%	30%	30%	30%	30%	30%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	76.8%	82%	82%	82%	82%	82%	82%
Certification Rate of Teacher Education Graduates	91.5%	92%	92%	93%	93%	93%	93%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	54.73%	53%	53%	53%	53%	53%	53%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	68.4%	68%	68%	69%	69%	69%	69%

SAM HOUSTON STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	41%	40%	40%	40%	40%	40%	40%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	42%	45%	45%	45%	45%	45%	45%
Dollar Value of External or Sponsored Research Funds (in Millions)	6.5	6.6	6.8	7	7	7	7
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	7.22%	7.8%	7.8%	7.3%	7.3%	7.3%	7.3%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,185	4,951	5,215	5,248	5,306	5,248	5,306
Explanatory:							
Average Student Loan Debt	26,135	27,920	28,199	28,481	28,766	28,481	28,766
Percent of Students with Student Loan Debt	66%	68%	69.3%	70%	70.7%	70%	70.7%
Average Financial Aid Award Per Full-Time Student	13,410	12,916	13,110	13,241	13,373	13,241	13,373
Percent of Full-Time Students Receiving Financial Aid	77.5%	67.1%	72.3%	73%	73.8%	73%	73.8%

TEXAS STATE UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 110,133,320	\$ 110,234,948	\$ 109,079,130	\$ 135,557,290	\$ 134,995,716	\$ 110,778,221	\$ 110,166,647
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 3,658,667	\$ 3,497,048	\$ 3,497,048	\$ 3,497,048	\$ 3,497,048	\$ 3,497,048	\$ 3,497,048
Estimated Other Educational and General Income Account No. 770	<u>49,775,401</u>	<u>44,609,995</u>	<u>48,733,795</u>	<u>46,627,191</u>	<u>47,895,680</u>	<u>46,010,092</u>	<u>46,044,767</u>
Subtotal, General Revenue Fund - Dedicated	\$ 53,434,068	\$ 48,107,043	\$ 52,230,843	\$ 50,124,239	\$ 51,392,728	\$ 49,507,140	\$ 49,541,815
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 12,225</u>	<u>\$ 16,833</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>
Total, Method of Financing	<u>\$ 163,579,613</u>	<u>\$ 158,358,824</u>	<u>\$ 161,317,919</u>	<u>\$ 185,689,475</u>	<u>\$ 186,396,390</u>	<u>\$ 160,293,307</u>	<u>\$ 159,716,408</u>

TEXAS STATE UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
This bill pattern represents an estimated 19.7% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	1,710.7	1,551.3	1,732.0	1,785.0	1,785.0	1,548.5	1,548.5
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 110,591,445	\$ 107,148,906	\$ 107,323,953	\$ 96,421,936	\$ 96,421,934	\$ 96,421,936	\$ 96,421,934
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	2,654,767	2,591,395	2,591,395	2,439,226	2,439,226	2,439,226	2,439,226
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	5,482,355	5,429,592	6,219,873	7,282,359	8,531,471	6,656,067	6,656,067
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	342,670	333,933	505,666	505,666	505,666	505,666	505,666
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	6,947,890	6,919,692	6,919,692	6,919,692	6,919,692	6,928,885	6,944,183
A.1.6. Strategy: ORGANIZED ACTIVITIES	831,221	895,730	1,279,001	1,279,001	1,279,001	1,279,001	1,279,001
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 126,850,348	\$ 123,319,248	\$ 124,839,580	\$ 114,847,880	\$ 116,096,990	\$ 114,230,781	\$ 114,246,077
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 8,972,665	\$ 8,610,764	\$ 8,575,155	\$ 18,813,727	\$ 18,813,728	\$ 18,813,727	\$ 18,813,728
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	18,969,065	18,740,277	17,387,991	34,369,676	33,777,480	17,369,676	16,777,480
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 27,941,730	\$ 27,351,041	\$ 25,963,146	\$ 53,183,403	\$ 52,591,208	\$ 36,183,403	\$ 35,591,208
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL SUPPORT							
C.1.1. Strategy: GEOGRAPHY EDUCATION	\$ 40,502	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Improvement of Geography Education.							
C.1.2. Strategy: ROUND ROCK HIGHER EDUCATION CENTER	1,101,145	824,715	801,163	118,453	118,453	106,608	106,608
C.1.3. Strategy: SCHOOL SAFETY CENTER	1,168,411	878,003	929,900	4,547,124	4,547,124	929,900	929,900
C.2. Objective: RESEARCH							
C.2.1. Strategy: EDWARDS AQUIFER RESEARCH CENTER	\$ 354,833	\$ 275,122	\$ 297,460	\$ 46,663	\$ 46,663	\$ 46,663	\$ 46,663
Edwards Aquifer Research and Data Center.							

TEXAS STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.2.2. Strategy: SEMICONDUCTOR INITIATIVE Semiconductor Manufacturing and Research Initiative.	7,944	0	0	0	0	0	0
C.2.3. Strategy: MATERIALS APPLICATION RESEARCH CNTR Materials Application Research Center.	0	1,051,225	2,850,000	2,850,000	2,850,000	2,850,000	2,850,000
C.3. Objective: PUBLIC SERVICE							
C.3.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	\$ 208,216	\$ 126,665	\$ 134,741	\$ 134,741	\$ 134,741	\$ 134,741	\$ 134,741
C.4. Objective: INSTITUTIONAL SUPPORT							
C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,934,106	\$ 1,403,693	\$ 1,394,806	\$ 1,394,806	\$ 1,394,806	\$ 1,394,806	\$ 1,394,806
C.5. Objective: EXCEPTIONAL ITEM REQUEST							
C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,150,000	\$ 4,200,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 4,815,157	\$ 4,559,423	\$ 6,408,070	\$ 13,241,787	\$ 13,291,787	\$ 5,462,718	\$ 5,462,718
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: CORE RESEARCH SUPPORT	\$ 3,972,378	\$ 3,129,112	\$ 4,107,123	\$ 4,416,405	\$ 4,416,405	\$ 4,416,405	\$ 4,416,405
Grand Total, TEXAS STATE UNIVERSITY	\$ 163,579,613	\$ 158,358,824	\$ 161,317,919	\$ 185,689,475	\$ 186,396,390	\$ 160,293,307	\$ 159,716,408
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 35,908,252	\$ 30,477,876	\$ 31,313,039	\$ 42,759,525	\$ 42,873,346	\$ 39,794,416	\$ 38,950,340
Other Personnel Costs	6,732,120	6,666,514	7,077,190	8,829,853	9,303,302	8,266,356	7,430,444
Faculty Salaries (Higher Education Only)	92,844,860	92,709,903	92,754,400	84,198,295	83,779,619	83,726,595	83,553,498
Professional Fees and Services	268,484	0	0	0	0	0	0
Consumable Supplies	63,664	0	0	0	0	0	0
Utilities	57,733	70,112	0	98,956	0	98,956	0
Travel	56,567	32,419	0	101,830	80,000	67,789	0
Rent - Building	1,500	0	0	0	0	0	0
Debt Service	18,969,065	18,740,277	17,387,991	34,369,676	33,777,480	17,369,676	16,777,480
Other Operating Expense	8,028,458	8,776,795	12,785,299	13,687,550	16,132,643	2,750,327	6,060,463
Grants	0	0	0	0	0	6,928,885	6,944,183
Capital Expenditures	648,910	884,928	0	1,643,790	450,000	1,290,307	0
Total, Object-of-Expense Informational Listing	\$ 163,579,613	\$ 158,358,824	\$ 161,317,919	\$ 185,689,475	\$ 186,396,390	\$ 160,293,307	\$ 159,716,408
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 8,275,465	\$ 8,357,285	\$ 9,218,804	\$	\$	\$ 7,700,248	\$ 7,895,717

TEXAS STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Group Insurance	15,456,257	13,088,675	13,685,176			14,656,988	14,656,988
Social Security	8,334,331	8,417,155	8,670,511			8,836,118	9,014,608
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 32,066,053	\$ 29,863,115	\$ 31,574,491	\$	\$	\$ 31,193,354	\$ 31,567,313

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	53.9%	53%	54%	54%	54%	54%	54%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	29%	28%	28%	28%	28%	28%	28%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	78%	78%	78%	78%	78%	78%	78%
Certification Rate of Teacher Education Graduates	90%	90%	90%	90%	90%	90%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	43%	48%	48%	48%	48%	48%	48%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62%	61%	61%	61%	61%	61%	61%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two years	31%	30%	30%	30%	30%	30%	30%
Percent of Lower Division Courses Taught by Tenured or Tenure-Track Faculty	20%	21%	21%	21%	21%	21%	21%
State Licensure Pass Rate of Engineering Graduates	100%	67%	67%	67%	67%	67%	67%
State Licensure Pass Rate of Nursing Graduates	100%	95%	95%	95%	95%	95%	95%
Dollar Value of External or Sponsored Research Funds (in Millions)	31	31	32	32.5	33	32.5	33

A.1.1. Strategy: OPERATIONS SUPPORT

Efficiencies:

Administrative Cost as a Percent of Total Expenditures	6.7%	7%	7%	7%	7%	7%	7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,310	5,521	5,739	5,911	6,088	5,911	6,088

Explanatory:

Average Student Loan Debt	26,568	26,500	26,500	26,500	26,500	26,500	26,500
Percent of Students with Student Loan Debt	65.8%	66%	67%	67%	67%	67%	67%
Average Financial Aid Award Per Full-Time Student	12,964	13,000	13,500	14,000	14,500	14,000	14,500
Percent of Full-Time Students Receiving Financial Aid	58.5%	60%	60%	61%	62%	61%	62%

SUL ROSS STATE UNIVERSITY

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 14,264,545	\$ 13,224,337	\$ 11,964,321	\$ 13,299,604	\$ 12,978,050	\$ 10,427,854	\$ 10,386,300
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 114,400	\$ 106,707	\$ 107,620	\$ 107,620	\$ 107,620	\$ 107,620	\$ 107,620
Estimated Other Educational and General Income Account No. 770	<u>2,314,527</u>	<u>2,346,145</u>	<u>2,342,009</u>	<u>2,405,383</u>	<u>2,431,000</u>	<u>2,225,940</u>	<u>2,231,419</u>
Subtotal, General Revenue Fund - Dedicated	\$ 2,428,927	\$ 2,452,852	\$ 2,449,629	\$ 2,513,003	\$ 2,538,620	\$ 2,333,560	\$ 2,339,039
License Plate Trust Fund Account No. 0802, estimated	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>	<u>\$ 7,946</u>
Total, Method of Financing	<u>\$ 16,701,418</u>	<u>\$ 15,685,135</u>	<u>\$ 14,421,896</u>	<u>\$ 15,820,553</u>	<u>\$ 15,524,616</u>	<u>\$ 12,769,360</u>	<u>\$ 12,733,285</u>
This bill pattern represents an estimated 25.5% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-Appropriated Funds	262.6	253.0	253.0	257.0	257.0	230.4	230.4
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 6,840,354	\$ 5,759,060	\$ 5,844,747	\$ 4,758,258	\$ 4,758,258	\$ 4,758,258	\$ 4,758,258
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	156,346	156,346	156,346	167,168	167,169	167,168	167,169
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	495,527	790,000	790,000	423,598	442,916	294,651	294,651
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	58,067	58,067	58,067	26,644	26,644	26,644	26,644
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	348,053	333,214	317,610	371,902	374,178	316,502	317,958
A.1.6. Strategy: ORGANIZED ACTIVITIES	86,766	118,204	118,204	113,300	113,300	118,204	118,204
A.1.7. Strategy: HOLD HARMLESS	<u>0</u>	<u>589,144</u>	<u>589,144</u>	<u>589,144</u>	<u>589,144</u>	<u>589,144</u>	<u>589,144</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 7,985,113	\$ 7,804,035	\$ 7,874,118	\$ 6,450,014	\$ 6,471,609	\$ 6,270,571	\$ 6,272,028

SUL ROSS STATE UNIVERSITY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,420,819	\$ 1,420,819	\$ 1,281,366	\$ 1,237,710	\$ 1,237,709	\$ 1,237,710	\$ 1,237,709
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	2,448,498	2,724,800	1,530,933	3,702,768	3,665,237	1,531,018	1,493,487
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 4,619,317	\$ 4,895,619	\$ 3,562,299	\$ 5,690,478	\$ 5,652,946	\$ 3,518,728	\$ 3,481,196
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: RESEARCH							
C.1.1. Strategy: CHIHUAHUAN DESERT RESEARCH	\$ 14,495	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
C.1.2. Strategy: CENTER FOR BIG BEND STUDIES	112,969	80,297	80,297	80,297	80,297	80,297	80,297
C.2. Objective: PUBLIC SERVICE							
C.2.1. Strategy: SUL ROSS MUSEUM Sul Ross State University Museum.	\$ 27,636	\$ 55,197	\$ 55,197	\$ 55,197	\$ 55,197	\$ 55,197	\$ 55,197
C.2.2. Strategy: BIG BEND SMALL BUSINESS DEVT CENTER Big Bend Region Minority and Small Business Development Center.	166,085	96,855	96,855	96,855	96,855	96,855	96,855
C.2.3. Strategy: CRIMINAL JUSTICE ACADEMY	30,876	36,097	36,096	36,096	36,096	36,096	36,096
C.2.4. Strategy: BIG BEND ARCHIVES Archives of the Big Bend.	28,756	43,700	43,699	43,700	43,700	43,700	43,700
C.2.5. Strategy: MUSEUM OF THE BIG BEND	58,327	14,602	14,602	14,602	14,602	14,602	14,602
C.3. Objective: INSTITUTIONAL SUPPORT							
C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 3,559,890	\$ 2,550,324	\$ 2,550,324	\$ 2,550,324	\$ 2,550,324	\$ 2,550,324	\$ 2,550,324
C.4. Objective: EXCEPTIONAL ITEM REQUEST							
C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 700,000</u>	<u>\$ 420,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 3,999,034	\$ 2,877,072	\$ 2,877,070	\$ 3,577,071	\$ 3,297,071	\$ 2,877,071	\$ 2,877,071
D. Goal: RESEARCH FUNDS							
D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND	<u>\$ 97,954</u>	<u>\$ 108,409</u>	<u>\$ 108,409</u>	<u>\$ 102,990</u>	<u>\$ 102,990</u>	<u>\$ 102,990</u>	<u>\$ 102,990</u>
Grand Total, SUL ROSS STATE UNIVERSITY	<u>\$ 16,701,418</u>	<u>\$ 15,685,135</u>	<u>\$ 14,421,896</u>	<u>\$ 15,820,553</u>	<u>\$ 15,524,616</u>	<u>\$ 12,769,360</u>	<u>\$ 12,733,285</u>

SUL ROSS STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 5,876,870	\$ 5,850,085	\$ 5,870,615	\$ 5,229,831	\$ 5,233,299	\$ 5,210,138	\$ 5,228,244
Other Personnel Costs	754,492	1,039,502	1,039,503	637,891	660,254	508,944	511,989
Faculty Salaries (Higher Education Only)	4,618,635	4,240,752	4,291,866	4,265,295	4,279,984	3,865,295	3,879,984
Professional Salaries - Faculty Equivalent (Higher Education Only)	300,483	285,988	285,988	285,988	285,988	285,988	285,988
Professional Fees and Services	72,556	71,170	70,734	62,073	68,165	62,073	68,165
Fuels and Lubricants	51,340	29,288	29,287	26,513	28,503	26,514	28,503
Consumable Supplies	205,278	109,466	118,086	97,381	106,722	98,755	108,096
Utilities	976,357	634,434	634,434	552,746	612,838	552,746	612,838
Travel	122,925	30,338	30,338	29,460	29,802	29,460	29,802
Rent - Machine and Other	69,288	29,490	0	12,939	0	27,576	0
Debt Service	2,448,498	2,724,800	1,530,933	3,702,768	3,665,237	1,531,018	1,493,487
Other Operating Expense	799,923	249,888	145,782	344,101	127,981	197,631	111,511
Client Services	404,773	389,934	374,330	423,567	425,843	56,720	56,720
Grants	0	0	0	0	0	316,502	317,958
Capital Expenditures	0	0	0	150,000	0	0	0
Total, Object-of-Expense Informational Listing	\$ 16,701,418	\$ 15,685,135	\$ 14,421,896	\$ 15,820,553	\$ 15,524,616	\$ 12,769,360	\$ 12,733,285
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 754,482	\$ 731,960	\$ 782,206	\$	\$	\$ 678,036	\$ 697,029
Group Insurance	2,885,122	2,517,305	2,632,096			2,374,164	2,374,164
Social Security	848,832	857,268	883,073			899,939	918,118
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 4,488,436	\$ 4,106,533	\$ 4,297,375	\$	\$	\$ 3,952,139	\$ 3,989,311
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	22%	22%	23%	23%	24%	23%	24%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	13%	13%	14%	14%	15%	14%	15%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	58%	60%	61%	63%	65%	63%	65%

SUL ROSS STATE UNIVERSITY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Certification Rate of Teacher Education Graduates	88%	89%	90%	91%	92%	91%	92%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	36%	36%	37%	37%	37%	37%	37%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	41.1%	41%	41%	41%	42%	41%	42%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23.8%	24%	25%	25%	26%	25%	26%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	57%	58%	58%	59%	60%	59%	60%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.1	1.1	1.1	1.1	1.1	1.1	1.1
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	13%	13%	13%	12.5%	12.5%	12.5%	12.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,908	4,045	4,186	4,333	4,485	4,333	4,485
Explanatory:							
Average Student Loan Debt	25,617	25,617	25,617	25,617	25,617	25,617	25,617
Percent of Students with Student Loan Debt	71%	71%	71%	71%	71%	71%	71%
Average Financial Aid Award Per Full-Time Student	7,621	7,888	8,164	8,450	8,745	8,450	8,745
Percent of Full-Time Students Receiving Financial Aid	90%	90%	90%	90%	90%	90%	90%

SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 3,759,357	\$ 3,336,600	\$ 3,419,569	\$ 6,023,725	\$ 6,023,225	\$ 4,258,725	\$ 4,258,226
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 32,755	\$ 27,458	\$ 29,080	\$ 29,080	\$ 29,080	\$ 29,080	\$ 29,080

SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Estimated Other Educational and General Income Account No. 770	<u>918,456</u>	<u>829,394</u>	<u>828,239</u>	<u>831,798</u>	<u>836,309</u>	<u>778,573</u>	<u>779,167</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>951,211</u>	\$ <u>856,852</u>	\$ <u>857,319</u>	\$ <u>860,878</u>	\$ <u>865,389</u>	\$ <u>807,653</u>	\$ <u>808,247</u>
Total, Method of Financing	\$ <u>4,710,568</u>	\$ <u>4,193,452</u>	\$ <u>4,276,888</u>	\$ <u>6,884,603</u>	\$ <u>6,888,614</u>	\$ <u>5,066,378</u>	\$ <u>5,066,473</u>
This bill pattern represents an estimated 80.8% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	67.4	63.6	63.6	69.3	69.3	45.3	45.3
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 579,642	\$ 559,395	\$ 646,001	\$ 1,805,473	\$ 1,805,473	\$ 1,805,473	\$ 1,805,473
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	119,225	119,225	119,225	115,983	115,983	115,983	115,983
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	49,067	353,000	353,000	83,944	87,767	57,107	57,107
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	6,417	6,417	6,417	7,200	7,200	7,200	7,200
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>146,849</u>	<u>131,300</u>	<u>128,130</u>	<u>150,133</u>	<u>150,321</u>	<u>123,745</u>	<u>123,839</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 901,200	\$ 1,169,337	\$ 1,252,773	\$ 2,162,733	\$ 2,166,744	\$ 2,109,508	\$ 2,109,602
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 234,789	\$ 234,789	\$ 234,790	\$ 176,665	\$ 176,666	\$ 176,665	\$ 176,666
Educational and General Space Support.							
B.1.2. Strategy: LEASE OF FACILITIES	228,016	228,016	228,016	218,895	218,895	218,895	218,895
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>	<u>750,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 1,212,805	\$ 1,212,805	\$ 1,212,806	\$ 1,145,560	\$ 1,145,561	\$ 1,145,560	\$ 1,145,561
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: PUBLIC SERVICE							
C.1.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	\$ 189,044	\$ 121,434	\$ 121,434	\$ 121,434	\$ 121,434	\$ 121,434	\$ 121,434

SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
C.2. Objective: INSTITUTIONAL SUPPORT							
C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,407,519	\$ 1,689,876	\$ 1,689,875	\$ 1,689,876	\$ 1,689,875	\$ 1,689,876	\$ 1,689,876
C.3. Objective: EXCEPTIONAL ITEM REQUEST							
C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,765,000	\$ 1,765,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	<u>\$ 2,596,563</u>	<u>\$ 1,811,310</u>	<u>\$ 1,811,309</u>	<u>\$ 3,576,310</u>	<u>\$ 3,576,309</u>	<u>\$ 1,811,310</u>	<u>\$ 1,811,310</u>
Grand Total, SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE	<u>\$ 4,710,568</u>	<u>\$ 4,193,452</u>	<u>\$ 4,276,888</u>	<u>\$ 6,884,603</u>	<u>\$ 6,888,614</u>	<u>\$ 5,066,378</u>	<u>\$ 5,066,473</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 927,022	\$ 779,124	\$ 660,424	\$ 1,176,321	\$ 1,272,640	\$ 1,341,406	\$ 1,239,406
Other Personnel Costs	66,023	369,956	369,956	147,427	143,166	122,214	114,130
Faculty Salaries (Higher Education Only)	1,586,701	922,064	1,437,094	1,584,546	1,555,274	1,069,515	1,555,273
Professional Fees and Services	19,875	19,875	19,875	62,198	53,977	62,198	53,977
Fuels and Lubricants	7,897	7,897	7,897	17,008	15,238	17,008	15,238
Consumable Supplies	22,375	22,375	17,925	27,488	25,630	31,938	25,630
Utilities	183,551	183,551	183,551	258,883	243,986	260,243	245,346
Travel	89,939	88,849	92,830	165,568	151,439	161,587	151,439
Rent - Building	1,557,864	1,521,502	1,212,166	1,145,078	1,145,079	1,454,415	1,145,079
Debt Service	0	0	0	1,700,000	1,700,000	0	0
Other Operating Expense	236,034	264,972	261,883	586,799	568,898	408,822	383,829
Client Services	13,287	13,287	13,287	13,287	13,287	13,287	13,287
Grants	0	0	0	0	0	123,745	123,839
Total, Object-of-Expense Informational Listing	<u>\$ 4,710,568</u>	<u>\$ 4,193,452</u>	<u>\$ 4,276,888</u>	<u>\$ 6,884,603</u>	<u>\$ 6,888,614</u>	<u>\$ 5,066,378</u>	<u>\$ 5,066,473</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
Employee Benefits							
Retirement	\$ 123,860	\$ 114,796	\$ 115,159	\$	\$	\$ 109,887	\$ 113,137
Group Insurance	377,024	350,882	366,861			296,496	296,496
Social Security	169,767	171,454	176,615			179,988	183,624
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 670,651</u>	<u>\$ 637,132</u>	<u>\$ 658,635</u>	<u>\$</u>	<u>\$</u>	<u>\$ 586,371</u>	<u>\$ 593,257</u>

SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Certification Rate of Teacher Education Graduates	76%	77%	78%	78%	79%	78%	79%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	47%	47%	48%	48%	49%	48%	49%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	45%	45%	46%	46%	47%	46%	47%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	18%	18%	18%	18%	18%	18%	18%
A.1.1. Strategy: OPERATIONS SUPPORT							
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	10%	10%	10%	10%	10%	10%	10%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	2,592	2,683	2,777	2,874	2,975	2,874	2,975
Explanatory:							
Average Financial Aid Award Per Full-Time Student	5,200	5,382	5,570	5,765	5,967	5,765	5,967
Percent of Full-Time Students Receiving Financial Aid	92%	92%	92%	92%	92%	92%	92%

THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 155,707,280	\$ 159,283,242	\$ 159,315,359	\$ 177,486,116	\$ 177,486,814	\$ 158,756,117	\$ 158,756,815
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 554,230	\$ 606,350	\$ 610,000	\$ 606,350	\$ 606,350	\$ 606,350	\$ 606,350
Estimated Other Educational and General Income Account No. 770	5,380,014	7,145,420	6,838,575	9,731,894	9,731,894	7,145,420	7,145,420
Subtotal, General Revenue Fund - Dedicated	\$ 5,934,244	\$ 7,751,770	\$ 7,448,575	\$ 10,338,244	\$ 10,338,244	\$ 7,751,770	\$ 7,751,770

THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 2,738,389	\$ 3,442,496	\$ 3,478,513	\$ 2,886,364	\$ 2,886,364	\$ 2,886,364	\$ 2,886,364
Permanent Endowment Fund, UT Southwestern Medical Center at Dallas, estimated	<u>2,371,544</u>	<u>4,755,442</u>	<u>4,783,345</u>	<u>3,140,000</u>	<u>3,140,000</u>	<u>3,140,000</u>	<u>3,140,000</u>
Subtotal, Other Funds	<u>\$ 5,109,933</u>	<u>\$ 8,197,938</u>	<u>\$ 8,261,858</u>	<u>\$ 6,026,364</u>	<u>\$ 6,026,364</u>	<u>\$ 6,026,364</u>	<u>\$ 6,026,364</u>
Total, Method of Financing	<u>\$ 166,751,457</u>	<u>\$ 175,232,950</u>	<u>\$ 175,025,792</u>	<u>\$ 193,850,724</u>	<u>\$ 193,851,422</u>	<u>\$ 172,534,251</u>	<u>\$ 172,534,949</u>
This bill pattern represents an estimated 5.1% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-Appropriated Funds	1,800.0	1,956.8	1,956.8	2,192.4	2,232.4	1,955.8	1,955.8
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: MEDICAL EDUCATION	\$ 63,143,174	\$ 63,396,635	\$ 60,429,327	\$ 41,172,554	\$ 41,172,554	\$ 41,172,554	\$ 41,172,554
A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	6,837,371	6,968,666	6,994,461	7,011,756	7,011,756	7,011,756	7,011,756
A.1.3. Strategy: ALLIED HEALTH PROFESSIONS TRAINING	3,951,152	4,685,149	4,708,499	4,896,937	4,896,937	4,896,937	4,896,937
A.1.4. Strategy: GRADUATE MEDICAL EDUCATION	9,909,415	7,805,083	7,313,570	8,001,679	8,001,679	8,001,679	8,001,679
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 1,614,075	\$ 2,234,249	\$ 2,044,088	\$ 3,304,836	\$ 3,304,836	\$ 651,551	\$ 651,551
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 1,045,658	\$ 1,284,448	\$ 1,217,636	\$ 1,217,636	\$ 1,217,636	\$ 1,284,448	\$ 1,284,448
A.4.1. Strategy: HOLD HARMLESS	\$ 0	\$ 0	\$ 0	\$ 10,908,652	\$ 10,908,650	\$ 0	\$ 0
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 86,500,845	\$ 86,374,230	\$ 82,707,581	\$ 76,514,050	\$ 76,514,048	\$ 63,018,925	\$ 63,018,925
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 3,868,718	\$ 3,972,830	\$ 5,788,094	\$ 6,698,259	\$ 6,698,259	\$ 6,698,259	\$ 6,698,259
B.1.2. Strategy: PERFORMANCE BASED RESEARCH OPS Performance Based Research Operations Formula.	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,908,652</u>	<u>10,908,650</u>
Total, Goal B: PROVIDE RESEARCH SUPPORT	\$ 3,868,718	\$ 3,972,830	\$ 5,788,094	\$ 6,698,259	\$ 6,698,259	\$ 17,606,911	\$ 17,606,909

THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 11,690,605	\$ 12,072,988	\$ 13,508,738	\$ 25,581,385	\$ 25,581,385	\$ 25,581,385	\$ 25,581,385
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 18,520,163	\$ 18,520,099	\$ 18,520,131	\$ 23,745,700	\$ 23,746,400	\$ 18,515,700	\$ 18,516,400
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 30,210,768	\$ 30,593,087	\$ 32,028,869	\$ 49,327,085	\$ 49,327,785	\$ 44,097,085	\$ 44,097,785
D. Goal: PROVIDE NON-FORMULA SUPPORT							
D.1. Objective: RESIDENCY TRAINING							
D.1.1. Strategy: PRIMARY CARE RESIDENCY TRAINING Primary Care Residency Training Program.	\$ 1,183,694	\$ 1,183,694	\$ 1,183,694	\$ 971,576	\$ 971,576	\$ 971,576	\$ 971,576
D.2. Objective: RESEARCH							
D.2.1. Strategy: INSTITUTE FOR NOBEL/NA BIO RESEARCH Institute for Nobel/National-Academy Biomedical Research.	\$ 6,178,546	\$ 6,291,670	\$ 6,319,512	\$ 5,715,382	\$ 5,715,382	\$ 5,715,382	\$ 5,715,382
D.2.2. Strategy: INNOVATIONS IN MED TECHNOLOGY Institute for Innovations in Medical Technology.	6,715,284	6,871,378	6,919,546	6,237,814	6,237,814	6,237,814	6,237,814
D.2.3. Strategy: METROPLEX COMP MED IMAGING CENTER Metroplex Comprehensive Medical Imaging Center.	5,614,054	5,724,485	5,749,609	5,198,392	5,198,392	5,198,392	5,198,392
D.2.4. Strategy: CNTR OBESITY, DIABETES & METAB RSCH Center for Obesity, Diabetes and Metabolism Research.	6,569,863	6,864,883	6,900,529	6,238,075	6,238,075	6,238,075	6,238,075
D.2.5. Strategy: CENTER FOR RESEARCH OF SICKLE CELL Center for Research of Sickle Cell Disease.	1,148,166	1,147,112	1,115,515	1,039,671	1,039,671	1,039,671	1,039,671
D.2.6. Strategy: TX INST FOR BRAIN INJURY AND REPAIR Texas Institute for Brain Injury and Repair.	6,713,769	7,528,384	7,555,004	6,840,000	6,840,000	6,840,000	6,840,000
D.2.7. Strategy: CENTER FOR REG. SCIENCE & MEDICINE Center for Regenerative Science and Medicine.	4,638,766	8,044,308	8,049,176	7,296,000	7,296,000	7,296,000	7,296,000
D.2.8. Strategy: CENTER FOR ADV RADIATION THERAPY Center for Advanced Radiation Therapy.	952,713	1,000,982	1,000,982	5,412,000	5,412,000	912,000	912,000
D.3. Objective: HEALTH CARE							
D.3.1. Strategy: REGIONAL BURN CARE CENTER	\$ 95,228	\$ 95,227	\$ 95,227	\$ 86,632	\$ 86,632	\$ 86,632	\$ 86,632
D.4. Objective: PUBLIC SERVICE							
D.4.1. Strategy: SCIENCE TEACHER ACCESS TO RESOURCES Program for Science Teacher Access to Resources (STARS).	\$ 542,252	\$ 578,938	\$ 582,480	\$ 519,832	\$ 519,832	\$ 519,832	\$ 519,832
D.5. Objective: INSTITUTIONAL							
D.5.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 708,858	\$ 763,804	\$ 768,116	\$ 729,592	\$ 729,592	\$ 729,592	\$ 729,592
D.6. Objective: EXCEPTIONAL ITEM REQUEST							
D.6.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 9,000,000	\$ 9,000,000	\$ 0	\$ 0
Total, Goal D: PROVIDE NON-FORMULA SUPPORT	\$ 41,061,193	\$ 46,094,865	\$ 46,239,390	\$ 55,284,966	\$ 55,284,966	\$ 41,784,966	\$ 41,784,966

THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
E. Goal: TOBACCO FUNDS							
E.1.1. Strategy: TOBACCO EARNINGS - UT SWMC Tobacco Earnings for UT Southwestern Medical Center.	\$ 2,371,544	\$ 4,755,442	\$ 4,783,345	\$ 3,140,000	\$ 3,140,000	\$ 3,140,000	\$ 3,140,000
E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>2,738,389</u>	<u>3,442,496</u>	<u>3,478,513</u>	<u>2,886,364</u>	<u>2,886,364</u>	<u>2,886,364</u>	<u>2,886,364</u>
Total, Goal E: TOBACCO FUNDS	<u>\$ 5,109,933</u>	<u>\$ 8,197,938</u>	<u>\$ 8,261,858</u>	<u>\$ 6,026,364</u>	<u>\$ 6,026,364</u>	<u>\$ 6,026,364</u>	<u>\$ 6,026,364</u>
Grand Total, THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER	<u>\$ 166,751,457</u>	<u>\$ 175,232,950</u>	<u>\$ 175,025,792</u>	<u>\$ 193,850,724</u>	<u>\$ 193,851,422</u>	<u>\$ 172,534,251</u>	<u>\$ 172,534,949</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 77,023,676	\$ 79,342,130	\$ 79,493,095	\$ 85,141,404	\$ 85,526,444	\$ 81,989,688	\$ 80,661,366
Other Personnel Costs	3,256,618	4,157,362	3,986,211	5,206,220	5,206,221	2,551,133	2,551,150
Faculty Salaries (Higher Education Only)	58,465,555	65,512,921	65,335,026	69,028,332	70,113,610	61,241,574	61,242,990
Professional Fees and Services	63,664	92,357	93,153	71,580	71,580	71,580	71,580
Consumable Supplies	42,575	64,881	65,419	48,975	48,975	48,975	48,975
Utilities	42,558	77,266	77,781	53,435	53,435	53,435	53,434
Rent - Building	1,457	2,922	2,939	1,929	1,929	2,450	2,439
Debt Service	18,520,163	18,520,099	18,520,131	23,745,700	23,746,400	18,515,700	18,516,400
Other Operating Expense	9,252,707	7,337,909	7,325,889	8,958,480	8,988,159	6,680,599	8,007,499
Grants	0	0	0	0	0	1,284,448	1,284,448
Capital Expenditures	<u>82,484</u>	<u>125,103</u>	<u>126,148</u>	<u>1,594,669</u>	<u>94,669</u>	<u>94,669</u>	<u>94,668</u>
Total, Object-of-Expense Informational Listing	<u>\$ 166,751,457</u>	<u>\$ 175,232,950</u>	<u>\$ 175,025,792</u>	<u>\$ 193,850,724</u>	<u>\$ 193,851,422</u>	<u>\$ 172,534,251</u>	<u>\$ 172,534,949</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
Employee Benefits							
Retirement	\$ 8,665,668	\$ 8,109,995	\$ 8,124,080	\$	\$	\$ 7,797,612	\$ 7,986,260
Group Insurance	17,977,409	16,367,508	17,114,258			15,637,233	15,637,233
Social Security	<u>8,316,303</u>	<u>8,398,948</u>	<u>8,651,756</u>			<u>8,817,005</u>	<u>8,995,108</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 34,959,380</u>	<u>\$ 32,876,451</u>	<u>\$ 33,890,094</u>	<u>\$</u>	<u>\$</u>	<u>\$ 32,251,850</u>	<u>\$ 32,618,601</u>

THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	96.73%	97.5%	97.5%	97.5%	97.5%	97.5%	97.5%
Percent of Medical School Graduates Practicing Primary Care in Texas	23.3%	17.46%	17.98%	18.52%	19.08%	18.52%	19.08%
Percent of Medical Residency Completers Practicing in Texas	54.13%	54.27%	55.9%	57.58%	59.3%	57.58%	59.3%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	98.44%	98.5%	98.5%	98.5%	98.5%	98.5%	98.5%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	76.3%	77%	77%	77%	77%	77%	77%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	2.99%	3%	3%	3%	3%	3%	3%
Percent of Medical School Graduates Practicing in Texas	53.3%	59.77%	59.77%	59.77%	59.77%	59.77%	59.77%
A.1.1. Strategy: MEDICAL EDUCATION							
Output (Volume):							
Number of Combined MD/PhD Graduates	13	11	11	11	11	11	11
Explanatory:							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	13.61%	10.84%	11.17%	11.5%	11.85%	11.5%	11.85%
Minority MD Admissions as a Percent of Total MD Admissions	22.27%	15.61%	16.08%	16.56%	17.06%	16.56%	17.06%
Percent of Medical School Graduates Entering a Primary Care Residency	42.29%	47.63%	49.06%	50.53%	52.05%	50.53%	52.05%
Average Student Loan Debt for Medical School Graduates	77,760	85,000	87,550	90,175	92,900	90,175	92,900
Percent of Medical School Graduates with Student Loan Debt	60.35%	70%	70%	70%	70%	70%	70%
A.1.4. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	1,348	1,388	1,430	1,459	1,488	1,459	1,488
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	12.17%	12.56%	12.94%	13.32%	13.72%	13.32%	13.72%
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	346,547,046	353,368,060	360,417,886	367,652,473	374,906,297	367,652,473	374,906,297

THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 268,693,145	\$ 262,830,212	\$ 262,969,008	\$ 284,669,722	\$ 284,669,222	\$ 265,437,359	\$ 265,436,861
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,556,294	\$ 1,629,970	\$ 1,662,569	\$ 1,629,970	\$ 1,629,970	\$ 1,629,970	\$ 1,629,970
Estimated Other Educational and General Income Account No. 770	<u>11,910,601</u>	<u>11,679,324</u>	<u>11,820,741</u>	<u>11,686,672</u>	<u>11,708,369</u>	<u>11,679,326</u>	<u>11,679,326</u>
Subtotal, General Revenue Fund - Dedicated	\$ 13,466,895	\$ 13,309,294	\$ 13,483,310	\$ 13,316,642	\$ 13,338,339	\$ 13,309,296	\$ 13,309,296
<u>Other Funds</u>							
Interagency Contracts	\$ 4,904,882	\$ 439,444	\$ 439,442	\$ 439,442	\$ 439,442	\$ 439,444	\$ 439,442
Permanent Health Fund for Higher Education, estimated	1,724,249	2,603,051	2,711,773	1,951,442	1,951,442	1,951,442	1,951,442
Permanent Endowment Fund, UT Medical Branch at Galveston, estimated	<u>888,021</u>	<u>2,073,188</u>	<u>4,363,093</u>	<u>1,530,000</u>	<u>1,530,000</u>	<u>1,530,000</u>	<u>1,530,000</u>
Subtotal, Other Funds	\$ <u>7,517,152</u>	\$ <u>5,115,683</u>	\$ <u>7,514,308</u>	\$ <u>3,920,884</u>	\$ <u>3,920,884</u>	\$ <u>3,920,886</u>	\$ <u>3,920,884</u>
Total, Method of Financing	\$ <u>289,677,192</u>	\$ <u>281,255,189</u>	\$ <u>283,966,626</u>	\$ <u>301,907,248</u>	\$ <u>301,928,445</u>	\$ <u>282,667,541</u>	\$ <u>282,667,041</u>

This bill pattern represents an estimated 12.2% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	1,903.2	1,878.7	1,927.7	1,975.5	1,974.2	1,904.7	1,904.7
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: MEDICAL EDUCATION	\$ 46,298,039	\$ 44,482,226	\$ 44,675,358	\$ 44,392,576	\$ 44,392,576	\$ 44,392,576	\$ 44,392,576
A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING	3,604,672	2,736,273	2,746,523	2,584,562	2,584,562	2,584,562	2,584,562
Graduate Training in Biomedical Sciences.							
A.1.3. Strategy: ALLIED HEALTH PROFESSIONS TRAINING	10,934,090	9,510,244	9,545,871	11,519,707	11,519,707	11,519,707	11,519,707
A.1.4. Strategy: NURSING EDUCATION	12,000,302	12,479,694	12,526,445	13,174,250	13,174,250	13,174,250	13,174,250

THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
A.1.5. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH	390,362	591,407	593,622	649,053	649,053	649,053	649,053
A.1.6. Strategy: GRADUATE MEDICAL EDUCATION	3,433,512	3,325,298	3,325,298	3,191,354	3,191,354	3,191,354	3,191,354
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 2,023,956	\$ 2,017,527	\$ 2,017,527	\$ 2,017,527	\$ 2,017,527	\$ 2,052,306	\$ 2,052,306
A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE	243,949	243,949	243,949	243,949	243,949	243,949	243,949
A.2.3. Strategy: UNEMPLOYMENT INSURANCE	54,888	54,888	54,888	54,888	54,888	54,888	54,888
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 1,057,962	\$ 1,042,705	\$ 1,063,559	\$ 1,084,830	\$ 1,106,527	\$ 1,042,705	\$ 1,042,705
A.4.1. Strategy: HOLD HARMLESS	\$ 0	\$ 6,000,000	\$ 6,000,000	\$ 0	\$ 0	\$ 6,000,000	\$ 6,000,000
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 80,041,732	\$ 82,484,211	\$ 82,793,040	\$ 78,912,696	\$ 78,934,393	\$ 84,905,350	\$ 84,905,350
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 3,150,371	\$ 3,099,318	\$ 3,099,318	\$ 3,153,128	\$ 3,153,128	\$ 3,153,128	\$ 3,153,128
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 13,681,949	\$ 13,155,200	\$ 13,155,200	\$ 13,289,450	\$ 13,289,450	\$ 13,289,450	\$ 13,289,450
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 22,428,442	\$ 22,426,450	\$ 22,430,434	\$ 36,114,400	\$ 36,113,900	\$ 22,424,400	\$ 22,423,900
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 36,110,391	\$ 35,581,650	\$ 35,585,634	\$ 49,403,850	\$ 49,403,350	\$ 35,713,850	\$ 35,713,350
D. Goal: PROVIDE HEALTH CARE SUPPORT							
D.1.1. Strategy: MEDICAL BRANCH HOSPITALS	\$ 152,279,484	\$ 147,814,045	\$ 147,814,042	\$ 152,279,483	\$ 152,279,483	\$ 147,814,045	\$ 147,814,045
E. Goal: PROVIDE NON-FORMULA SUPPORT							
E.1. Objective: HEALTH CARE							
E.1.1. Strategy: CHRONIC HOME DIALYSIS CENTER	\$ 1,400,159	\$ 513,446	\$ 513,446	\$ 1,400,159	\$ 1,400,159	\$ 513,446	\$ 513,446
E.1.2. Strategy: PRIMARY CARE PHYSICIAN SERVICES	4,843,714	1,598,594	1,598,594	4,843,715	4,843,715	1,598,594	1,598,594
E.1.3. Strategy: EAST TEXAS HEALTH EDUCATION CENTERS	1,467,443	538,119	538,119	1,467,443	1,467,443	538,119	538,119
East Texas Area Health Education Centers.							
E.1.4. Strategy: SUPPORT FOR INDIGENT CARE	2,666,658	977,878	977,878	2,666,658	2,666,658	977,878	977,878
E.1.5. Strategy: BIO-CONTAINMENT CRITICAL CARE UNIT	4,906,297	3,895,000	3,895,000	4,100,001	4,100,001	3,895,000	3,895,000
E.2. Objective: INSTITUTIONAL							
E.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 198,673	\$ 76,689	\$ 76,689	\$ 198,673	\$ 198,673	\$ 76,689	\$ 76,689
Total, Goal E: PROVIDE NON-FORMULA SUPPORT	\$ 15,482,944	\$ 7,599,726	\$ 7,599,726	\$ 14,676,649	\$ 14,676,649	\$ 7,599,726	\$ 7,599,726
F. Goal: TOBACCO FUNDS							
F.1.1. Strategy: TOBACCO EARNINGS - UTMB-GALVESTON	\$ 888,021	\$ 2,073,188	\$ 4,363,093	\$ 1,530,000	\$ 1,530,000	\$ 1,530,000	\$ 1,530,000
Tobacco Earnings for the UT Medical Branch at Galveston.							

THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
F.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND	1,724,249	2,603,051	2,711,773	1,951,442	1,951,442	1,951,442	1,951,442
Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.							
Total, Goal F: TOBACCO FUNDS	\$ 2,612,270	\$ 4,676,239	\$ 7,074,866	\$ 3,481,442	\$ 3,481,442	\$ 3,481,442	\$ 3,481,442
Grand Total, THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON	\$ 289,677,192	\$ 281,255,189	\$ 283,966,626	\$ 301,907,248	\$ 301,928,445	\$ 282,667,541	\$ 282,667,041
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 118,051,422	\$ 113,244,555	\$ 114,994,677	\$ 116,286,408	\$ 116,286,407	\$ 113,352,412	\$ 113,691,031
Other Personnel Costs	41,925,012	41,137,264	41,477,444	41,977,924	41,977,925	41,419,161	41,366,478
Faculty Salaries (Higher Education Only)	34,232,145	35,221,776	33,435,939	34,848,711	34,848,712	36,238,608	34,809,903
Professional Fees and Services	3,612,205	3,899,026	4,056,422	4,017,639	4,017,642	3,898,839	3,974,038
Consumable Supplies	40,823,811	42,680,492	44,486,291	45,242,401	45,242,402	42,686,590	43,572,594
Utilities	2,034,775	1,983,009	2,037,523	1,989,282	1,989,282	1,994,634	2,019,558
Travel	1,357	0	0	0	0	0	0
Rent - Machine and Other	2,826,412	2,833,151	2,947,834	3,054,288	3,054,287	2,826,958	2,881,473
Debt Service	22,428,442	22,426,450	22,430,434	36,114,400	36,113,900	22,424,400	22,423,900
Other Operating Expense	18,835,314	17,829,466	18,100,062	18,376,195	18,397,888	16,783,234	16,885,361
Grants	0	0	0	0	0	1,042,705	1,042,705
Capital Expenditures	4,906,297	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 289,677,192	\$ 281,255,189	\$ 283,966,626	\$ 301,907,248	\$ 301,928,445	\$ 282,667,541	\$ 282,667,041
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 7,778,796	\$ 7,081,809	\$ 7,124,956	\$	\$	\$ 6,726,917	\$ 6,995,816
Group Insurance	60,153,185	61,090,925	63,932,652			64,772,439	65,091,638
Social Security	26,208,759	26,469,216	27,265,939			27,786,719	28,348,010
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 94,140,740	\$ 94,641,950	\$ 98,323,547	\$	\$	\$ 99,286,075	\$ 100,435,464

THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	97.7%	98%	98%	98%	98%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	19.56%	20%	20%	20%	20%	20%	20%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	97%	94.3%	94.3%	94.3%	94.3%	94.3%	94.3%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	97%	87.8%	87.8%	87.8%	87.8%	87.8%	87.8%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	97%	98%	94%	94%	94%	94%	94%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	96%	98%	92%	92%	92%	92%	92%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.39%	4.4%	4.4%	4.4%	4.4%	4.4%	4.4%
Percent of Medical School Graduates Practicing in Texas	61.89%	63%	64%	64%	64%	64%	64%
A.1.1. Strategy: MEDICAL EDUCATION							
Efficiencies:							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	3,647	3,786	3,947	4,016	4,156	4,016	4,156
Explanatory:							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	25.02%	29.28%	30.88%	31.76%	31.69%	31.76%	31.69%
Minority MD Admissions as a Percent of Total MD Admissions	23.91%	27%	27%	30%	30%	30%	30%
Percent of Medical School Graduates Entering a Primary Care Residency	45%	38%	40%	42%	42%	42%	42%
Average Student Loan Debt for Medical School Graduates	132,087	136,049	140,130	144,333	148,662	144,333	148,662
Percent of Medical School Graduates with Student Loan Debt	74%	74%	74%	74%	74%	74%	74%
Average Financial Aid Award per Full-Time Student	12,981	12,884	13,500	14,040	14,601	14,040	14,601
Percent of Full-Time Students Receiving Financial Aid	60%	60%	60%	60%	60%	60%	60%
A.1.4. Strategy: NURSING EDUCATION							
Explanatory:							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	95%	95%	95%	94%	94%	94%	94%
A.1.6. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	575	597	610	610	610	610	610
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	22.78%	21.94%	21.47%	21.47%	21.47%	21.47%	21.47%

THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	126,105,520	127,366,575	132,407,208	134,393,316	136,409,216	134,393,316	136,409,216
D. Goal: PROVIDE HEALTH CARE SUPPORT							
Outcome (Results/Impact):							
Percent of Medical Residency Completers Practicing in Texas	43.37%	46.19%	46.19%	46.19%	46.19%	46.19%	46.19%
Total Uncompensated Care Provided by Faculty	84,806,503	89,264,729	87,251,213	98,024,013	104,133,823	98,024,013	104,133,823
Total Uncompensated Care Provided in State-owned Facilities	68,110,632	81,367,744	60,652,048	77,579,469	93,492,426	77,579,469	93,492,426
D.1.1. Strategy: MEDICAL BRANCH HOSPITALS							
Output (Volume):							
Total Number of Outpatient Visits	1,073,637	1,137,858	1,189,406	1,195,455	1,207,552	1,195,455	1,207,552
Total Number of Inpatient Days	146,103	150,878	149,931	153,475	164,814	153,475	164,814

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 173,114,520	\$ 174,212,103	\$ 174,394,183	\$ 195,372,437	\$ 195,372,137	\$ 175,890,740	\$ 175,890,440
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 9,644,979	\$ 9,701,137	\$ 10,032,785	\$ 9,701,137	\$ 9,701,137	\$ 9,701,137	\$ 9,701,137
Estimated Other Educational and General Income Account No. 770	<u>15,468,953</u>	<u>15,909,492</u>	<u>15,520,107</u>	<u>17,653,882</u>	<u>17,722,546</u>	<u>15,909,492</u>	<u>15,909,492</u>
Subtotal, General Revenue Fund - Dedicated	\$ 25,113,932	\$ 25,610,629	\$ 25,552,892	\$ 27,355,019	\$ 27,423,683	\$ 25,610,629	\$ 25,610,629
Other Funds							
Permanent Health Fund for Higher Education, estimated	\$ 2,198,697	\$ 2,032,506	\$ 2,062,057	\$ 2,062,057	\$ 2,062,057	\$ 2,062,057	\$ 2,062,057

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Permanent Endowment Fund, UTHSC Houston, estimated	1,535,805	1,553,371	1,575,957	1,575,957	1,575,957	1,575,957	1,575,957
Subtotal, Other Funds	\$ 3,734,502	\$ 3,585,877	\$ 3,638,014	\$ 3,638,014	\$ 3,638,014	\$ 3,638,014	\$ 3,638,014
Total, Method of Financing	\$ 201,962,954	\$ 203,408,609	\$ 203,585,089	\$ 226,365,470	\$ 226,433,834	\$ 205,139,383	\$ 205,139,083

This bill pattern represents an estimated 12.3% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

1,810.0	1,876.0	1,893.9	1,931.0	1,931.0	1,910.0	1,910.0
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: MEDICAL EDUCATION	\$ 50,683,115	\$ 48,884,417	\$ 48,729,407	\$ 53,808,479	\$ 53,808,479	\$ 53,808,479	\$ 53,808,479
A.1.2. Strategy: DENTAL EDUCATION	23,426,932	24,062,096	23,522,711	21,782,310	21,782,310	21,782,310	21,782,310
A.1.3. Strategy: BIOMEDICAL SCIENCES TRAINING	5,286,217	4,892,610	4,892,610	4,872,165	4,872,165	4,872,165	4,872,165
Graduate Training in Biomedical Sciences.							
A.1.4. Strategy: ALLIED HEALTH PROFESSIONS TRAINING	2,219,076	2,907,810	2,861,662	2,160,782	2,160,782	2,160,782	2,160,782
A.1.5. Strategy: NURSING EDUCATION	14,388,083	17,341,662	17,452,041	18,299,000	18,299,000	18,299,000	18,299,000
A.1.6. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH	22,033,888	21,611,443	21,425,702	20,033,514	20,033,514	20,033,514	20,033,514
A.1.7. Strategy: GRADUATE MEDICAL EDUCATION	5,732,962	5,695,519	5,695,519	6,126,467	6,126,467	6,126,467	6,126,467
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 2,380,629	\$ 3,298,214	\$ 4,879,363	\$ 4,928,157	\$ 4,977,438	\$ 3,221,251	\$ 3,221,251
A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE	395,153	379,347	379,347	395,153	395,153	379,347	379,347
A.2.3. Strategy: UNEMPLOYMENT INSURANCE	38,525	36,984	36,984	38,525	38,525	36,984	36,984
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 1,818,653	\$ 1,898,726	\$ 1,914,516	\$ 1,933,661	\$ 1,952,998	\$ 1,898,726	\$ 1,898,726
A.3.2. Strategy: DENTAL LOANS	44,492	42,973	41,366	45,522	45,568	42,973	42,973

Total, Goal A: INSTRUCTION/OPERATIONS	\$ 128,447,725	\$ 131,051,801	\$ 131,831,228	\$ 134,423,735	\$ 134,492,399	\$ 132,661,998	\$ 132,661,998
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B. Goal: PROVIDE RESEARCH SUPPORT

B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 4,140,915	\$ 4,003,822	\$ 4,003,822	\$ 4,113,952	\$ 4,113,952	\$ 4,113,952	\$ 4,113,952
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C. Goal: PROVIDE INFRASTRUCTURE SUPPORT

C.1.1. Strategy: E&G SPACE SUPPORT	\$ 22,874,533	\$ 21,747,041	\$ 21,091,096	\$ 21,704,651	\$ 21,704,651	\$ 21,704,651	\$ 21,704,651
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THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 18,749,811	\$ 18,748,950	\$ 18,749,811	\$ 27,469,650	\$ 27,469,350	\$ 18,749,650	\$ 18,749,350
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 41,624,344	\$ 40,495,991	\$ 39,840,907	\$ 49,174,301	\$ 49,174,001	\$ 40,454,301	\$ 40,454,001
D. Goal: PROVIDE HEALTH CARE SUPPORT							
D.1.1. Strategy: DENTAL CLINIC OPERATIONS	\$ 664,149	\$ 637,583	\$ 637,583	\$ 664,149	\$ 664,149	\$ 637,583	\$ 637,583
E. Goal: PROVIDE NON-FORMULA SUPPORT							
E.1. Objective: INSTRUCTION/OPERATION							
E.1.1. Strategy: IMPROVING PUBLIC HEALTH IN TX COMM Improving Public Health in Texas Communities.	\$ 3,500,000	\$ 3,024,000	\$ 3,024,000	\$ 3,500,000	\$ 3,500,000	\$ 3,024,000	\$ 3,024,000
E.1.2. Strategy: BIOMEDICAL INFORMATICS EXPANSION Biomedical Informatics Research and Education Expansion.	1,600,000	1,459,200	1,459,200	1,600,000	1,600,000	1,459,200	1,459,200
E.2. Objective: REGIONAL ACADEMIC HLTH CTR-PUBHLTH							
E.2.1. Strategy: REGIONAL ACADEMIC HLTH CTR-PUBHLTH Regional Academic Health Center - Public Health.	\$ 570,000	\$ 467,856	\$ 467,856	\$ 570,000	\$ 570,000	\$ 467,856	\$ 467,856
E.3. Objective: RESEARCH							
E.3.1. Strategy: HEART DISEASE/STROKE RESEARCH Heart Disease and Stroke Research.	\$ 4,180,000	\$ 3,812,160	\$ 3,812,160	\$ 4,180,000	\$ 4,180,000	\$ 3,812,160	\$ 3,812,160
E.3.2. Strategy: BIOTECHNOLOGY PROGRAM	760,000	693,120	693,120	760,000	760,000	693,120	693,120
E.3.3. Strategy: WORLD'S GREATEST SCIENTIST	1,900,000	1,732,800	1,732,800	1,900,000	1,900,000	1,732,800	1,732,800
E.3.4. Strategy: PSYCHIATRY & BEHAVIORAL SCI RSCH Psychiatry and Behavioral Sciences Research.	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
E.3.5. Strategy: VETERANS PTSD STUDY Integrated Care Study For Veterans With Post-traumatic Stress Disorder.	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
E.4. Objective: HEALTH CARE							
E.4.1. Strategy: HARRIS COUNTY HOSPITAL DISTRICT	\$ 3,304,230	\$ 3,013,458	\$ 3,013,458	\$ 3,304,230	\$ 3,304,230	\$ 3,013,458	\$ 3,013,458
E.4.2. Strategy: SERVICE DELIVERY VALLEY/BORDER Service Delivery in the Valley/Border Region.	430,491	392,607	392,607	430,491	430,491	392,607	392,607
E.4.3. Strategy: TRAUMA CARE	500,000	456,000	456,000	500,000	500,000	456,000	456,000
E.5. Objective: INSTITUTIONAL							
E.5.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 606,598	\$ 582,334	\$ 582,334	\$ 606,598	\$ 606,598	\$ 582,334	\$ 582,334
E.6. Objective: EXCEPTIONAL ITEM REQUEST							
E.6.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 9,000,000	\$ 9,000,000	\$ 0	\$ 0
Total, Goal E: PROVIDE NON-FORMULA SUPPORT	\$ 23,351,319	\$ 23,633,535	\$ 23,633,535	\$ 34,351,319	\$ 34,351,319	\$ 23,633,535	\$ 23,633,535

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
F. Goal: TOBACCO FUNDS							
F.1.1. Strategy: TOBACCO EARNINGS - UTHSC-HOUSTON Tobacco Earnings for the UT Health Science Center at Houston.	\$ 1,535,805	\$ 1,553,371	\$ 1,575,957	\$ 1,575,957	\$ 1,575,957	\$ 1,575,957	\$ 1,575,957
F.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>2,198,697</u>	<u>2,032,506</u>	<u>2,062,057</u>	<u>2,062,057</u>	<u>2,062,057</u>	<u>2,062,057</u>	<u>2,062,057</u>
Total, Goal F: TOBACCO FUNDS	<u>\$ 3,734,502</u>	<u>\$ 3,585,877</u>	<u>\$ 3,638,014</u>	<u>\$ 3,638,014</u>	<u>\$ 3,638,014</u>	<u>\$ 3,638,014</u>	<u>\$ 3,638,014</u>
Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON	<u>\$ 201,962,954</u>	<u>\$ 203,408,609</u>	<u>\$ 203,585,089</u>	<u>\$ 226,365,470</u>	<u>\$ 226,433,834</u>	<u>\$ 205,139,383</u>	<u>\$ 205,139,083</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 107,720,872	\$ 90,594,858	\$ 92,852,245	\$ 95,942,455	\$ 98,481,231	\$ 92,628,764	\$ 95,449,903
Other Personnel Costs	54,278	1,865,668	1,680,084	2,184,044	2,181,625	1,892,207	1,680,084
Faculty Salaries (Higher Education Only)	51,474,927	67,810,527	63,362,807	71,594,533	67,872,787	67,511,116	63,309,765
Professional Fees and Services	870,377	1,444,768	0	777,268	0	1,489,676	0
Consumable Supplies	84,043	939	0	400,000	400,000	953	0
Utilities	4,869,398	5,798,808	9,724,856	6,037,329	10,257,759	5,787,329	10,007,759
Travel	0	7,860	0	0	0	7,975	0
Rent - Building	872,040	2,612,043	1,558,522	2,820,693	1,758,522	2,625,590	1,558,522
Rent - Machine and Other	155,917	225,359	0	204,007	0	204,007	0
Debt Service	18,749,811	18,748,950	18,749,811	27,469,650	27,469,350	18,749,650	18,749,350
Other Operating Expense	16,666,940	14,271,208	15,561,265	18,321,329	17,307,823	12,272,129	12,337,264
Grants	0	0	0	0	0	1,941,699	1,941,699
Capital Expenditures	<u>444,351</u>	<u>27,621</u>	<u>95,499</u>	<u>614,162</u>	<u>704,737</u>	<u>28,288</u>	<u>104,737</u>
Total, Object-of-Expense Informational Listing	<u>\$ 201,962,954</u>	<u>\$ 203,408,609</u>	<u>\$ 203,585,089</u>	<u>\$ 226,365,470</u>	<u>\$ 226,433,834</u>	<u>\$ 205,139,383</u>	<u>\$ 205,139,083</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 9,742,109	\$ 9,481,388	\$ 10,111,613	\$	\$	\$ 8,858,044	\$ 9,126,459
Group Insurance	23,851,348	20,698,394	21,643,358			23,329,167	23,332,253

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	10,782,839	10,889,997	11,217,786			11,432,046	11,662,973
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 44,376,296	\$ 41,069,779	\$ 42,972,757	\$	\$	\$ 43,619,257	\$ 44,121,685

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	98%	98%	98%	98%	98%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	22%	20%	20%	20%	20%	20%	20%
Percent of Medical Residency Completers Practicing in Texas	66%	66%	66%	66%	66%	66%	66%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	11%	12%	12%	15%	15%	15%	15%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	98%	98%	98%	98%	98%	98%	98%
Percent of Dental School Graduates Who Are Licensed in Texas	95%	95%	95%	98%	98%	98%	98%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	100%	99%	98%	98%	98%	98%	98%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	90%	90%	90%	90%	90%	90%	90%
Percent of Public Health School Graduates Who Are Employed in Texas	76%	76%	76%	75%	75%	75%	75%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	98%	98%	98%	98%	98%	98%	98%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	98%	99%	98%	98%	98%	98%	98%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.41%	4%	4%	4%	4%	4%	4%
Percent of Medical School Graduates Practicing in Texas	62%	62%	62%	60%	60%	60%	60%

A.1.1. Strategy: MEDICAL EDUCATION

Efficiencies:

Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	3,520	3,550	3,580	3,610	3,640	3,610	3,640
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Explanatory:

Minority Admissions as a Percent of Total First-year Admissions (All Schools)	27%	27%	27%	27%	27%	27%	27%
Minority MD Admissions as a Percent of Total MD Admissions	22%	22%	23%	23%	23%	23%	23%
Percent of Medical School Graduates Entering a Primary Care Residency	36%	36%	36%	37%	37%	37%	37%

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Average Student Loan Debt for Medical School Graduates	115,372	116,000	116,000	116,000	116,000	116,000	116,000
Percent of Medical School Graduates with Student Loan Debt	75%	77%	75%	75%	75%	75%	75%
Average Financial Aid Award per Full-Time Student	13,574	13,913	14,261	14,500	14,500	14,500	14,500
Percent of Full-Time Students Receiving Financial Aid	66%	67%	67%	67%	67%	67%	67%
A.1.2. Strategy: DENTAL EDUCATION							
Explanatory:							
Minority Admissions as a Percent of Total Dental School Admissions	22%	23%	24%	24%	24%	24%	24%
A.1.5. Strategy: NURSING EDUCATION							
Explanatory:							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	98%	98%	98%	98%	98%	98%	98%
A.1.7. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	978	1,014	1,025	1,040	1,040	1,040	1,040
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	26%	25%	25%	25%	25%	25%	25%
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	176,223,493	180,940,329	185,114,732	187,500,000	190,000,000	187,500,000	190,000,000
D. Goal: PROVIDE HEALTH CARE SUPPORT							
Outcome (Results/Impact):							
Total Uncompensated Care Provided in State-Owned Facilities	431,548	444,495	457,830	460,000	460,000	460,000	460,000
Total Net Patient Revenue in State-Owned Facilities	8,085,393	7,584,016	7,900,000	7,900,000	7,900,000	7,900,000	7,900,000

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO

Method of Financing:	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
General Revenue Fund	\$ 136,632,785	\$ 135,039,051	\$ 136,491,587	\$ 151,178,703	\$ 151,178,940	\$ 136,678,619	\$ 136,678,856

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,406,284	\$ 2,651,464	\$ 2,625,241	\$ 2,651,464	\$ 2,651,464	\$ 2,651,464	\$ 2,651,464
Estimated Other Educational and General Income Account No. 770	<u>7,601,303</u>	<u>8,696,459</u>	<u>8,057,239</u>	<u>9,302,338</u>	<u>9,365,202</u>	<u>8,696,459</u>	<u>8,696,459</u>
Subtotal, General Revenue Fund - Dedicated	\$ 10,007,587	\$ 11,347,923	\$ 10,682,480	\$ 11,953,802	\$ 12,016,666	\$ 11,347,923	\$ 11,347,923
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 1,776,544	\$ 3,279,017	\$ 1,815,514	\$ 1,714,013	\$ 1,714,013	\$ 1,714,013	\$ 1,714,013
Permanent Endowment Fund, UTHSC San Antonio, estimated	<u>10,978,460</u>	<u>14,770,266</u>	<u>28,927,573</u>	<u>12,791,167</u>	<u>12,791,167</u>	<u>12,791,167</u>	<u>12,791,167</u>
Subtotal, Other Funds	\$ 12,755,004	\$ 18,049,283	\$ 30,743,087	\$ 14,505,180	\$ 14,505,180	\$ 14,505,180	\$ 14,505,180
Total, Method of Financing	<u>\$ 159,395,376</u>	<u>\$ 164,436,257</u>	<u>\$ 177,917,154</u>	<u>\$ 177,637,685</u>	<u>\$ 177,700,786</u>	<u>\$ 162,531,722</u>	<u>\$ 162,531,959</u>

This bill pattern represents an estimated 17.5% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

1,812.3	2,127.6	2,127.6	2,175.9	2,175.9	2,135.9	2,135.9
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: MEDICAL EDUCATION	\$ 41,487,019	\$ 39,538,651	\$ 40,884,532	\$ 41,110,915	\$ 41,110,915	\$ 41,110,915	\$ 41,110,915
A.1.2. Strategy: DENTAL EDUCATION	28,035,406	28,038,147	26,939,084	22,550,775	22,550,775	22,550,775	22,550,775
A.1.3. Strategy: BIOMEDICAL SCIENCES TRAINING	3,518,256	3,634,597	3,641,950	2,864,034	2,864,034	2,864,034	2,864,034
Graduate Training in Biomedical Sciences.							
A.1.4. Strategy: ALLIED HEALTH PROFESSIONS TRAINING	4,891,521	6,059,258	6,259,890	12,583,207	12,583,207	12,583,207	12,583,207
A.1.5. Strategy: NURSING EDUCATION	7,901,329	8,046,672	8,245,970	8,899,707	8,899,707	8,899,707	8,899,707
A.1.6. Strategy: GRADUATE MEDICAL EDUCATION	4,743,008	4,367,730	4,367,730	4,536,614	4,536,614	4,536,614	4,536,614
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 2,010,738	\$ 2,079,948	\$ 2,034,009	\$ 2,095,470	\$ 2,158,334	\$ 1,496,175	\$ 1,496,175
A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE	217,175	300,000	244,160	192,807	192,807	192,807	192,807
A.2.3. Strategy: UNEMPLOYMENT INSURANCE	139,955	175,000	150,000	88,043	88,043	88,043	88,043

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 1,660,675	\$ 1,668,428	\$ 1,625,000	\$ 1,675,000	\$ 1,675,000	\$ 1,668,428	\$ 1,668,428
A.3.2. Strategy: DENTAL LOANS	50,264	49,988	50,000	50,000	50,000	49,988	49,988
A.4.1. Strategy: HOLD HARMLESS	\$ 0	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 94,655,346	\$ 94,708,419	\$ 95,192,325	\$ 97,396,572	\$ 97,459,436	\$ 96,790,693	\$ 96,790,693
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 3,576,765	\$ 3,589,358	\$ 3,628,481	\$ 3,323,800	\$ 3,323,800	\$ 3,323,800	\$ 3,323,800
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 15,040,513	\$ 13,929,598	\$ 14,200,960	\$ 14,127,695	\$ 14,127,695	\$ 14,127,695	\$ 14,127,695
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 15,896,576	\$ 15,896,575	\$ 15,896,576	\$ 23,045,613	\$ 23,045,850	\$ 15,895,613	\$ 15,895,850
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 30,937,089	\$ 29,826,173	\$ 30,097,536	\$ 37,173,308	\$ 37,173,545	\$ 30,023,308	\$ 30,023,545
D. Goal: PROVIDE HEALTH CARE SUPPORT							
D.1.1. Strategy: DENTAL CLINIC OPERATIONS	\$ 1,727,195	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106
E. Goal: PROVIDE NON-FORMULA SUPPORT							
E.1. Objective: INSTRUCTION/OPERATION							
E.1.1. Strategy: REGIONAL CAMPUS - LAREDO	\$ 4,576,426	\$ 3,758,061	\$ 3,762,245	\$ 4,223,289	\$ 4,223,289	\$ 3,466,475	\$ 3,466,475
E.1.2. Strategy: OUTREACH SUPPORT-SOUTH TX PROGRAMS Institutional Support for South Texas Programs.	1,345,406	1,278,136	1,278,136	1,345,406	1,345,406	1,278,136	1,278,136
E.2. Objective: RESIDENCY TRAINING							
E.2.1. Strategy: PODIATRY RESIDENCY TRAINING Podiatry Residency Training Program.	\$ 136,880	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
E.3. Objective: RESEARCH							
E.3.1. Strategy: MYCOBACTERIAL-MYCOLOGY RESEARCH LAB	\$ 176,008	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
E.3.2. Strategy: SA-LIFE SCIENCES INSTITUTE (SALSI) SA - Life Sciences Institute (SALSI).	2,000,000	1,899,135	1,828,803	2,000,000	2,000,000	1,824,000	1,824,000
E.3.3. Strategy: BARSHOP INSTITUTE FOR AGING STUDIES Barshop Institute for Longevity and Aging Studies-Alzheimer's Research.	2,167,233	4,407,562	4,466,411	10,750,000	10,750,000	4,400,000	4,400,000
E.4. Objective: INSTITUTIONAL							
E.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024	\$ 5,342,024
Total, Goal E: PROVIDE NON-FORMULA SUPPORT	\$ 15,743,977	\$ 16,684,918	\$ 16,677,619	\$ 23,660,719	\$ 23,660,719	\$ 16,310,635	\$ 16,310,635

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
F. Goal: TOBACCO FUNDS							
F.1.1. Strategy: TOBACCO EARNINGS - UTHSC SA Tobacco Earnings for the UT Health Science Center at San Antonio.	\$ 10,978,460	\$ 14,770,266	\$ 28,927,573	\$ 12,791,167	\$ 12,791,167	\$ 12,791,167	\$ 12,791,167
F.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>1,776,544</u>	<u>3,279,017</u>	<u>1,815,514</u>	<u>1,714,013</u>	<u>1,714,013</u>	<u>1,714,013</u>	<u>1,714,013</u>
Total, Goal F: TOBACCO FUNDS	<u>\$ 12,755,004</u>	<u>\$ 18,049,283</u>	<u>\$ 30,743,087</u>	<u>\$ 14,505,180</u>	<u>\$ 14,505,180</u>	<u>\$ 14,505,180</u>	<u>\$ 14,505,180</u>
Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO	<u>\$ 159,395,376</u>	<u>\$ 164,436,257</u>	<u>\$ 177,917,154</u>	<u>\$ 177,637,685</u>	<u>\$ 177,700,786</u>	<u>\$ 162,531,722</u>	<u>\$ 162,531,959</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 57,329,176	\$ 59,315,277	\$ 66,916,496	\$ 60,947,769	\$ 63,979,507	\$ 58,146,697	\$ 61,932,820
Other Personnel Costs	12,659,189	13,338,651	16,363,529	13,210,199	14,714,998	11,976,432	13,755,315
Faculty Salaries (Higher Education Only)	39,863,357	38,451,339	40,743,520	41,708,054	41,660,152	36,725,143	36,997,321
Utilities	7,651	10,552	10,650	10,702	10,595	10,702	10,595
Travel	290,116	255,350	213,572	253,385	216,330	250,212	208,798
Debt Service	19,587,214	19,583,363	19,587,164	26,745,613	26,745,850	19,088,401	17,527,751
Other Operating Expense	28,812,567	33,201,992	33,853,540	33,982,729	29,639,002	34,379,337	30,196,595
Client Services	608,756	180,238	181,775	185,287	186,837	185,344	186,837
Grants	0	0	0	0	0	1,668,428	1,668,428
Capital Expenditures	<u>237,350</u>	<u>99,495</u>	<u>46,908</u>	<u>593,947</u>	<u>547,515</u>	<u>101,026</u>	<u>47,499</u>
Total, Object-of-Expense Informational Listing	<u>\$ 159,395,376</u>	<u>\$ 164,436,257</u>	<u>\$ 177,917,154</u>	<u>\$ 177,637,685</u>	<u>\$ 177,700,786</u>	<u>\$ 162,531,722</u>	<u>\$ 162,531,959</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 7,453,613	\$ 6,955,534	\$ 6,970,556	\$	\$	\$ 6,678,879	\$ 6,851,072
Group Insurance	20,501,233	18,896,081	19,758,196			18,944,526	18,944,524
Social Security	<u>8,131,815</u>	<u>8,212,627</u>	<u>8,459,827</u>			<u>8,621,410</u>	<u>8,795,562</u>
Subtotal, Employee Benefits	\$ 36,086,661	\$ 34,064,242	\$ 35,188,579	\$	\$	\$ 34,244,815	\$ 34,591,158

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
<u>Debt Service</u>							
Lease Payments	\$ 95	\$ 92	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 36,086,756	\$ 34,064,334	\$ 35,188,579	\$	\$	\$ 34,244,815	\$ 34,591,158
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	95.8%	96%	96%	96%	96%	96%	96%
Percent of Medical School Graduates Practicing Primary Care in Texas	21.04%	21.52%	21.52%	21.52%	21.52%	21.52%	21.52%
Percent of Medical Residency Completers Practicing in Texas	49.5%	49.97%	50.44%	49.5%	49.5%	49.5%	49.5%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	20.7%	17.93%	17.93%	17.93%	17.93%	17.93%	17.93%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	89%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%
Percent of Dental School Graduates Who Are Licensed in Texas	85%	81%	81%	81%	81%	81%	81%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	89.96%	91%	91.98%	90.83%	91%	90.83%	91%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	85.12%	90%	90%	90%	90%	90%	90%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	98%	93.69%	93.69%	90%	90%	90%	90%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	98.34%	98.3%	98.3%	95%	95%	95%	95%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	5.09%	6%	6%	6%	6%	6%	6%
Percent of Medical School Graduates Practicing in Texas	53.26%	52.13%	52.13%	52.13%	52.13%	52.13%	52.13%
A.1.1. Strategy: MEDICAL EDUCATION							
Efficiencies:							
Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	2,795	2,795	2,809	2,854	2,859	2,854	2,859
Explanatory:							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	39.47%	39%	40%	41%	42%	41%	42%
Minority MD Admissions as a Percent of Total MD Admissions	25.12%	25.12%	25.12%	25.1%	25.1%	25.1%	25.1%
Percent of Medical School Graduates Entering a Primary Care Residency	40.7%	40.45%	44%	44%	44%	44%	44%
Average Student Loan Debt for Medical School Graduates	130,271	125,658	125,358	125,000	125,000	125,000	125,000

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Percent of for Medical School Graduates with Student Loan Debt	79%	81%	81%	81%	81%	81%	81%
Average Financial Aid Award per Full-time Student	11,588	11,500	11,500	11,500	11,500	11,500	11,500
Percent of Full-time Students Receiving Financial Aid	87%	84%	84%	84%	84%	84%	84%
A.1.2. Strategy: DENTAL EDUCATION							
Explanatory:							
Minority Admissions as a Percent of Total Dental School Admissions	38%	30%	30%	30%	30%	30%	30%
A.1.5. Strategy: NURSING EDUCATION							
Explanatory:							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	95.2%	95%	95%	90%	90%	90%	90%
A.1.6. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	775	783	791	775	775	775	775
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	26.45%	26.74%	27.03%	26.45%	26.45%	26.45%	26.45%
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	116,168,891	119,425,972	123,473,479	127,929,102	133,046,266	127,929,102	133,046,266
D. Goal: PROVIDE HEALTH CARE SUPPORT							
Outcome (Results/Impact):							
Total Uncompensated Care Provided in State-owned Facilities	288,862	270,014	268,740	270,138	273,834	270,138	273,834
Total Net Patient Revenue in State-owned Facilities	5,718,607	5,625,293	5,598,758	5,627,879	5,704,879	5,627,879	5,704,879

THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Method of Financing:							
General Revenue Fund	\$ 190,579,332	\$ 192,891,184	\$ 192,894,019	\$ 207,085,011	\$ 207,085,362	\$ 197,885,011	\$ 197,885,362

THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 90,080	\$ 69,750	\$ 90,080	\$ 69,750	\$ 69,750	\$ 69,750	\$ 69,750
Estimated Other Educational and General Income Account No. 770	<u>701,790</u>	<u>703,095</u>	<u>726,123</u>	<u>750,427</u>	<u>753,427</u>	<u>703,095</u>	<u>703,095</u>
Subtotal, General Revenue Fund - Dedicated	\$ 791,870	\$ 772,845	\$ 816,203	\$ 820,177	\$ 823,177	\$ 772,845	\$ 772,845
Other Funds							
License Plate Trust Fund Account No. 0802, estimated	\$ 2,252	\$ 2,123	\$ 2,164	\$ 2,164	\$ 2,164	\$ 2,164	\$ 2,164
Permanent Health Fund for Higher Education, estimated	3,312,931	5,176,061	2,640,058	2,625,058	2,625,058	2,625,058	2,625,058
Permanent Endowment Fund, UT MD Anderson Cancer Center, estimated	<u>4,409,184</u>	<u>7,298,133</u>	<u>14,484,253</u>	<u>6,280,000</u>	<u>6,280,000</u>	<u>6,280,000</u>	<u>6,280,000</u>
Subtotal, Other Funds	\$ 7,724,367	\$ 12,476,317	\$ 17,126,475	\$ 8,907,222	\$ 8,907,222	\$ 8,907,222	\$ 8,907,222
Total, Method of Financing	<u>\$ 199,095,569</u>	<u>\$ 206,140,346</u>	<u>\$ 210,836,697</u>	<u>\$ 216,812,410</u>	<u>\$ 216,815,761</u>	<u>\$ 207,565,078</u>	<u>\$ 207,565,429</u>
This bill pattern represents an estimated 3.6% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	764.4	682.1	682.1	682.1	682.1	720.5	720.5
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: ALLIED HEALTH PROFESSIONS TRAINING	\$ 3,575,790	\$ 3,254,829	\$ 3,287,936	\$ 3,780,765	\$ 3,780,765	\$ 3,780,765	\$ 3,780,765
A.1.2. Strategy: GRADUATE MEDICAL EDUCATION	845,847	786,191	786,191	856,075	856,075	856,075	856,075
A.2.1. Strategy: CANCER CENTER OPERATIONS	\$ 132,400,857	\$ 132,400,857	\$ 132,400,857	\$ 136,350,926	\$ 136,350,926	\$ 136,350,926	\$ 136,350,926
A.3.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 59,467	\$ 32,441	\$ 34,997	\$ 35,697	\$ 36,411	\$ 0	\$ 0
A.4.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>\$ 112,058</u>	<u>\$ 102,664</u>	<u>\$ 112,058</u>	<u>\$ 114,299</u>	<u>\$ 116,585</u>	<u>\$ 102,664</u>	<u>\$ 102,664</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 136,994,019	\$ 136,576,982	\$ 136,622,039	\$ 141,137,762	\$ 141,140,762	\$ 141,090,430	\$ 141,090,430
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 10,486,168	\$ 10,561,379	\$ 10,561,379	\$ 11,167,329	\$ 11,167,329	\$ 11,167,329	\$ 11,167,329

THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 29,312,411	\$ 32,215,808	\$ 32,216,169	\$ 32,090,412	\$ 32,090,412	\$ 32,090,412	\$ 32,090,412
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 11,327,949	\$ 11,327,175	\$ 11,327,949	\$ 20,047,000	\$ 20,047,350	\$ 11,327,000	\$ 11,327,350
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 40,640,360	\$ 43,542,983	\$ 43,544,118	\$ 52,137,412	\$ 52,137,762	\$ 43,417,412	\$ 43,417,762
D. Goal: PROVIDE NON-FORMULA SUPPORT							
D.1. Objective: RESEARCH							
D.1.1. Strategy: RESEARCH SUPPORT	\$ 1,158,857	\$ 1,100,914	\$ 1,100,914	\$ 1,100,914	\$ 1,100,914	\$ 1,100,914	\$ 1,100,914
D.1.2. Strategy: BREAST CANCER RESEARCH PROGRAM	1,600,000	1,520,000	1,520,000	2,000,000	2,000,000	1,520,000	1,520,000
D.2. Objective: INSTITUTIONAL							
D.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 494,050	\$ 363,894	\$ 363,936	\$ 363,935	\$ 363,936	\$ 363,935	\$ 363,936
Total, Goal D: PROVIDE NON-FORMULA SUPPORT	\$ 3,252,907	\$ 2,984,808	\$ 2,984,850	\$ 3,464,849	\$ 3,464,850	\$ 2,984,849	\$ 2,984,850
E. Goal: TOBACCO FUNDS							
E.1.1. Strategy: TOBACCO EARNINGS - UT MD ANDERSON Tobacco Earnings for The University of Texas MD Anderson Cancer Center.	\$ 4,409,184	\$ 7,298,133	\$ 14,484,253	\$ 6,280,000	\$ 6,280,000	\$ 6,280,000	\$ 6,280,000
E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	3,312,931	5,176,061	2,640,058	2,625,058	2,625,058	2,625,058	2,625,058
Total, Goal E: TOBACCO FUNDS	\$ 7,722,115	\$ 12,474,194	\$ 17,124,311	\$ 8,905,058	\$ 8,905,058	\$ 8,905,058	\$ 8,905,058
Grand Total, THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER	\$ 199,095,569	\$ 206,140,346	\$ 210,836,697	\$ 216,812,410	\$ 216,815,761	\$ 207,565,078	\$ 207,565,429
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 168,404,371	\$ 168,010,465	\$ 168,010,466	\$ 171,264,085	\$ 171,263,773	\$ 171,338,842	\$ 170,267,904
Other Personnel Costs	513,219	828,051	830,607	787,943	788,657	775,960	436,298
Faculty Salaries (Higher Education Only)	13,386,258	12,857,088	12,896,587	13,787,947	13,787,947	13,342,539	12,847,065
Professional Fees and Services	590,042	656,237	633,966	735,026	720,824	716,224	720,514
Consumable Supplies	14,075	18,782	14,544	14,544	14,544	9,525	14,461
Utilities	5,876	732,806	731,037	728,215	728,207	726,120	728,173
Travel	4,486	5,986	4,635	4,635	4,635	3,036	4,609
Rent - Machine and Other	1,596	2,130	1,649	1,649	1,649	1,080	1,640

THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Debt Service	11,327,949	11,327,175	11,327,949	20,047,000	20,047,350	11,327,000	11,327,350
Other Operating Expense	1,785,140	4,327,784	4,242,050	4,716,271	4,730,794	4,621,950	4,628,032
Grants	114,310	104,787	114,222	116,463	118,749	104,787	104,828
Capital Expenditures	2,948,247	7,269,055	12,028,985	4,608,632	4,608,632	4,598,015	6,484,555
Total, Object-of-Expense Informational Listing	\$ 199,095,569	\$ 206,140,346	\$ 210,836,697	\$ 216,812,410	\$ 216,815,761	\$ 207,565,078	\$ 207,565,429
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 3,624,888	\$ 3,293,976	\$ 3,314,090	\$	\$	\$ 3,124,338	\$ 3,251,834
Group Insurance	7,130,071	7,616,206	7,963,687			6,973,636	6,973,637
Social Security	4,255,229	4,297,516	4,426,871			4,511,424	4,602,555
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 15,010,188	\$ 15,207,698	\$ 15,704,648	\$	\$	\$ 14,609,398	\$ 14,828,026
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	90%	90%	90%	90%	90%	90%	90%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	100%	100%	100%	100%	100%	100%	100%
Percent of Medical Residency Completers Practicing in Texas	29%	31%	30%	30%	30%	30%	30%
Total Uncompensated Care Provided by Faculty	76,907,485	83,573,013	85,543,965	88,110,284	91,194,144	88,110,284	91,194,144
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	2.95%	2.87%	3.5%	3.5%	3.5%	3.5%	3.5%
Total Uncompensated Care Provided in State-owned Facilities	102,467,082	95,358,243	94,851,508	94,319,973	94,138,589	94,319,973	94,138,589
A.1.1. Strategy: ALLIED HEALTH PROFESSIONS TRAINING							
Efficiencies:							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	1,894	2,026	2,114	2,211	2,308	2,211	2,308
Explanatory:							
Minority Admissions As a Percent of Total First-Year Admissions (All Schools)	33.6%	63.4%	63.4%	63.4%	63.4%	63.4%	63.4%
Average Financial Aid Award per Full-Time Student	11,550	10,183	11,197	11,197	11,197	11,197	11,197
Percent of Full-Time Students Receiving Financial Aid	56%	64%	64%	64%	64%	64%	64%

THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
A.1.2. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	153	153	156	156	156	156	156
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	10.46%	13.73%	16.67%	16.67%	16.67%	16.67%	16.67%
A.2.1. Strategy: CANCER CENTER OPERATIONS							
Output (Volume):							
Total Number of Outpatient Visits	1,441,403	1,458,076	1,527,707	1,558,261	1,589,426	1,558,261	1,589,426
Total Number of Inpatient Days	202,411	207,071	208,810	212,986	217,246	212,986	217,246
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	539,621,032	536,090,747	530,596,720	541,208,654	552,032,827	541,208,654	552,032,827

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 46,829,263	\$ 43,090,278	\$ 43,092,855	\$ 49,078,315	\$ 49,078,115	\$ 44,733,315	\$ 44,733,115
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 29,759	\$ 33,059	\$ 49,100	\$ 33,059	\$ 33,059	\$ 33,059	\$ 33,059
Estimated Other Educational and General Income Account No. 770	411,708	450,459	473,233	458,468	458,468	450,459	450,459
Subtotal, General Revenue Fund - Dedicated	\$ 441,467	\$ 483,518	\$ 522,333	\$ 491,527	\$ 491,527	\$ 483,518	\$ 483,518
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 1,366,342	\$ 1,396,473	\$ 1,415,218	\$ 1,415,218	\$ 1,415,218	\$ 1,415,218	\$ 1,415,218

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Permanent Endowment Fund, UT HSC Tyler, estimated	1,533,688	1,554,619	1,573,987	1,573,987	1,573,987	1,573,987	1,573,987
Subtotal, Other Funds	\$ 2,900,030	\$ 2,951,092	\$ 2,989,205	\$ 2,989,205	\$ 2,989,205	\$ 2,989,205	\$ 2,989,205
Total, Method of Financing	\$ 50,170,760	\$ 46,524,888	\$ 46,604,393	\$ 52,559,047	\$ 52,558,847	\$ 48,206,038	\$ 48,205,838
This bill pattern represents an estimated 23.3% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	266.9	259.1	282.6	288.4	288.4	272.2	272.2
Items of Appropriation:							
A. Goal: PROVIDE INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	\$ 566,103	\$ 411,851	\$ 416,664	\$ 462,273	\$ 462,273	\$ 462,273	\$ 462,273
A.1.2. Strategy: PUBLIC HEALTH	29,319	179,171	211,196	764,559	764,559	764,559	764,559
A.1.3. Strategy: GRADUATE MEDICAL EDUCATION	482,232	425,126	425,126	448,420	448,420	448,420	448,420
A.1.4. Strategy: CHEST DISEASE CENTER OPERATIONS	29,117,663	29,180,166	29,180,166	30,050,732	30,050,732	30,050,732	30,050,732
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 60,668	\$ 52,863	\$ 55,274	\$ 55,274	\$ 55,274	\$ 49,992	\$ 49,992
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 4,100	\$ 5,388	\$ 7,365	\$ 8,115	\$ 8,115	\$ 5,388	\$ 5,388
Total, Goal A: PROVIDE INSTRUCTION/OPERATIONS	\$ 30,260,085	\$ 30,254,565	\$ 30,295,791	\$ 31,789,373	\$ 31,789,373	\$ 31,781,364	\$ 31,781,364
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 1,448,012	\$ 1,558,750	\$ 1,558,750	\$ 1,601,829	\$ 1,601,829	\$ 1,601,829	\$ 1,601,829
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 1,135,077	\$ 1,305,618	\$ 1,305,618	\$ 1,378,827	\$ 1,378,827	\$ 1,378,827	\$ 1,378,827
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 3,721,766	\$ 3,721,600	\$ 3,721,766	\$ 5,336,550	\$ 5,336,350	\$ 3,721,550	\$ 3,721,350
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 4,856,843	\$ 5,027,218	\$ 5,027,384	\$ 6,715,377	\$ 6,715,177	\$ 5,100,377	\$ 5,100,177
D. Goal: PROVIDE NON-FORMULA SUPPORT							
D.1. Objective: INSTRUCTION/OPERATION							
D.1.1. Strategy: NORTHEAST TEXAS INITIATIVE	\$ 3,792,478	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
D.1.2. Strategy: MENTAL HEALTH TRAINING PGMS Mental Health Workforce Training Programs.	4,000,000	4,000,000	4,000,000	6,730,000	6,730,000	4,000,000	4,000,000
D.2. Objective: RESIDENCY TRAINING							
D.2.1. Strategy: FAMILY PRACTICE RESIDENCY TRAINING Family Practice Residency Training Program.	\$ 902,276	\$ 771,446	\$ 771,446	\$ 771,446	\$ 771,446	\$ 771,446	\$ 771,446
D.3. Objective: HEALTH CARE							
D.3.1. Strategy: SUPPORT FOR INDIGENT CARE	\$ 984,375	\$ 935,156	\$ 935,156	\$ 935,156	\$ 935,156	\$ 935,156	\$ 935,156
D.4. Objective: INSTITUTIONAL							
D.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	<u>\$ 1,026,661</u>	<u>\$ 1,026,661</u>	<u>\$ 1,026,661</u>	<u>\$ 1,026,661</u>	<u>\$ 1,026,661</u>	<u>\$ 1,026,661</u>	<u>\$ 1,026,661</u>
Total, Goal D: PROVIDE NON-FORMULA SUPPORT	\$ 10,705,790	\$ 6,733,263	\$ 6,733,263	\$ 9,463,263	\$ 9,463,263	\$ 6,733,263	\$ 6,733,263
E. Goal: TOBACCO FUNDS							
E.1.1. Strategy: TOBACCO EARNINGS - UT HSC AT TYLER Tobacco Earnings for University of Texas Health Science Center/Tyler.	\$ 1,533,688	\$ 1,554,619	\$ 1,573,987	\$ 1,573,987	\$ 1,573,987	\$ 1,573,987	\$ 1,573,987
E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>1,366,342</u>	<u>1,396,473</u>	<u>1,415,218</u>	<u>1,415,218</u>	<u>1,415,218</u>	<u>1,415,218</u>	<u>1,415,218</u>
Total, Goal E: TOBACCO FUNDS	<u>\$ 2,900,030</u>	<u>\$ 2,951,092</u>	<u>\$ 2,989,205</u>	<u>\$ 2,989,205</u>	<u>\$ 2,989,205</u>	<u>\$ 2,989,205</u>	<u>\$ 2,989,205</u>
Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER	<u>\$ 50,170,760</u>	<u>\$ 46,524,888</u>	<u>\$ 46,604,393</u>	<u>\$ 52,559,047</u>	<u>\$ 52,558,847</u>	<u>\$ 48,206,038</u>	<u>\$ 48,205,838</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 13,781,226	\$ 12,401,738	\$ 12,416,346	\$ 13,307,965	\$ 13,307,965	\$ 12,737,524	\$ 12,749,134
Other Personnel Costs	3,600,357	3,773,669	3,788,620	4,149,646	4,149,646	3,869,606	3,880,216
Faculty Salaries (Higher Education Only)	11,284,853	12,752,030	12,841,387	13,537,001	13,537,001	13,039,776	13,099,481
Professional Salaries - Faculty Equivalent (Higher Education Only)	466,079	385,453	374,301	482,836	482,836	395,111	382,836
Professional Fees and Services	1,667,773	347,511	346,039	356,054	356,054	357,526	356,054
Fuels and Lubricants	117,278	42,188	36,933	36,933	36,933	42,188	36,933
Consumable Supplies	498,654	460,131	458,412	507,837	507,837	473,447	471,728
Utilities	728,383	210,251	209,041	219,352	219,352	216,234	215,024
Travel	23,653	25,439	24,143	43,091	43,091	25,888	24,592
Rent - Building	509,923	501,452	495,407	582,123	582,123	514,965	508,920
Rent - Machine and Other	1,057,090	765,390	764,060	793,663	793,663	787,906	786,576

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Debt Service	3,721,766	3,721,600	3,721,766	5,336,550	5,336,350	3,721,550	3,721,350
Other Operating Expense	12,713,725	11,138,036	11,127,938	13,205,996	13,205,996	12,018,929	11,967,606
Grants	0	0	0	0	0	5,388	5,388
Total, Object-of-Expense Informational Listing	\$ 50,170,760	\$ 46,524,888	\$ 46,604,393	\$ 52,559,047	\$ 52,558,847	\$ 48,206,038	\$ 48,205,838
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,240,543	\$ 2,059,572	\$ 2,068,601	\$	\$	\$ 1,964,044	\$ 2,031,224
Group Insurance	4,696,399	4,369,590	4,568,948			5,239,118	5,239,118
Social Security	2,460,238	2,484,687	2,559,476			2,608,362	2,661,051
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 9,397,180	\$ 8,913,849	\$ 9,197,025	\$	\$	\$ 9,811,524	\$ 9,931,393
Performance Measure Targets							
A. Goal: PROVIDE INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Medical Residency Completers Practicing in Texas	57.69%	52.83%	80%	80%	80%	80%	80%
Total Uncompensated Care Provided by Faculty	9,762,249	9,724,283	10,377,031	10,688,342	11,008,992	10,688,342	11,008,992
Administrative (Institutional Support) Cost As Percent of Total Expenditures	5.73%	8.69%	5.95%	5.95%	5.95%	5.95%	5.95%
Total Uncompensated Care Provided in State-owned Facilities	32,779,585	38,834,458	37,836,440	38,971,533	40,140,679	38,971,533	40,140,679
Total New Patient Revenue in State-owned Facilities	53,475,136	54,104,692	57,414,987	59,137,437	60,911,560	59,137,437	60,911,560
A.1.3. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	78	81	90	111	126	111	126
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	26.32%	25.71%	25.75%	25.75%	25.75%	25.75%	25.75%
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	23.33%	20.83%	21%	21%	21%	21%	21%
A.1.4. Strategy: CHEST DISEASE CENTER OPERATIONS							
Output (Volume):							
Total Number of Outpatient Visits	296,537	315,574	301,960	301,960	301,960	301,960	301,960
Total Number of Inpatient Days	10,927	8,120	9,878	9,878	9,878	9,878	9,878

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	16,292,355	20,344,145	18,106,995	18,650,205	19,209,711	18,650,205	19,209,711

TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing:							
General Revenue Fund	\$ 142,752,818	\$ 143,972,983	\$ 144,025,170	\$ 158,328,697	\$ 158,333,089	\$ 142,432,241	\$ 142,436,633
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 7,790,358	\$ 7,549,271	\$ 7,625,000	\$ 7,549,271	\$ 7,549,271	\$ 7,549,271	\$ 7,549,271
Estimated Other Educational and General Income Account No. 770	<u>14,571,781</u>	<u>15,342,644</u>	<u>15,386,537</u>	<u>9,571,265</u>	<u>9,620,073</u>	<u>9,291,357</u>	<u>9,291,357</u>
Subtotal, General Revenue Fund - Dedicated	\$ 22,362,139	\$ 22,891,915	\$ 23,011,537	\$ 17,120,536	\$ 17,169,344	\$ 16,840,628	\$ 16,840,628
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 2,123,063	\$ 1,437,832	\$ 1,389,193	\$ 1,289,193	\$ 1,289,193	\$ 1,289,193	\$ 1,289,193
Permanent Endowment Fund, Texas A&M University HSC, estimated	<u>2,299,985</u>	<u>1,388,235</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>
Subtotal, Other Funds	\$ 4,423,048	\$ 2,826,067	\$ 2,789,193	\$ 2,689,193	\$ 2,689,193	\$ 2,689,193	\$ 2,689,193
Total, Method of Financing	<u>\$ 169,538,005</u>	<u>\$ 169,690,965</u>	<u>\$ 169,825,900</u>	<u>\$ 178,138,426</u>	<u>\$ 178,191,626</u>	<u>\$ 161,962,062</u>	<u>\$ 161,966,454</u>

This bill pattern represents an estimated 49.2% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	1,108.6	1,071.3	1,095.8	1,150.7	1,150.7	1,061.1	1,061.1
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TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: MEDICAL EDUCATION	\$ 42,843,928	\$ 45,034,020	\$ 45,155,737	\$ 42,591,336	\$ 42,591,336	\$ 42,591,336	\$ 42,591,336
A.1.2. Strategy: DENTAL EDUCATION	26,535,667	27,404,914	27,404,914	22,086,047	22,086,047	22,086,047	22,086,047
A.1.3. Strategy: DENTAL HYGIENE EDUCATION	1,521,930	1,507,319	1,507,319	1,492,143	1,492,143	1,492,143	1,492,143
A.1.4. Strategy: BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	2,587,616	2,901,550	2,901,550	2,609,282	2,609,282	2,609,282	2,609,282
A.1.5. Strategy: NURSING EDUCATION	5,050,176	5,147,344	5,147,344	5,072,052	5,072,052	5,072,052	5,072,052
A.1.6. Strategy: RURAL PUBLIC HEALTH TRAINING Graduate Training in Rural Public Health.	9,878,089	10,633,729	10,633,729	11,407,427	11,407,427	11,407,427	11,407,427
A.1.7. Strategy: PHARMACY EDUCATION	10,183,989	10,724,722	10,724,722	10,788,980	10,788,980	10,788,980	10,788,980
A.1.8. Strategy: GRADUATE MEDICAL EDUCATION	4,443,902	6,569,065	6,569,065	6,947,600	6,947,600	6,947,600	6,947,600
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 1,108,458	\$ 1,121,248	\$ 1,164,977	\$ 1,199,926	\$ 1,235,924	\$ 935,890	\$ 935,890
A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE	188,642	185,490	185,490	55,490	55,491	55,490	55,491
A.2.3. Strategy: UNEMPLOYMENT INSURANCE	69,448	76,518	76,518	26,518	26,518	26,518	26,518
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 1,061,470	\$ 1,249,986	\$ 1,256,106	\$ 1,265,811	\$ 1,278,621	\$ 1,249,986	\$ 1,249,986
A.3.2. Strategy: MEDICAL LOANS	52,767	32,653	32,700	32,700	32,700	32,653	32,653
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 105,526,082	\$ 112,588,558	\$ 112,760,171	\$ 105,575,312	\$ 105,624,121	\$ 105,295,404	\$ 105,295,405
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 2,914,294	\$ 2,836,057	\$ 2,836,057	\$ 2,613,640	\$ 2,613,640	\$ 2,613,640	\$ 2,613,640
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 8,413,052	\$ 8,582,104	\$ 8,582,104	\$ 8,691,060	\$ 8,691,060	\$ 8,691,060	\$ 8,691,060
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 15,272,183	\$ 15,095,687	\$ 15,096,442	\$ 23,647,129	\$ 23,646,957	\$ 14,928,673	\$ 14,928,501
C.2.2. Strategy: DEBT SERVICE - ROUND ROCK Debt Service for the Round Rock Facility.	3,872,243	3,636,274	3,635,715	3,617,874	3,622,437	3,617,874	3,622,437
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 27,557,478	\$ 27,314,065	\$ 27,314,261	\$ 35,956,063	\$ 35,960,454	\$ 27,237,607	\$ 27,241,998
D. Goal: PROVIDE HEALTH CARE SUPPORT							
D.1.1. Strategy: DENTAL CLINIC OPERATIONS	\$ 39,048	\$ 37,486	\$ 37,486	\$ 37,486	\$ 37,486	\$ 37,486	\$ 37,486

TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
E. Goal: PROVIDE NON-FORMULA SUPPORT							
E.1. Objective: INSTRUCTION/OPERATION							
E.1.1. Strategy: COASTAL BEND HEALTH EDUCATION CTR Coastal Bend Health Education Center.	\$ 1,640,543	\$ 1,468,180	\$ 1,468,180	\$ 1,468,180	\$ 1,468,180	\$ 1,468,180	\$ 1,468,180
E.1.2. Strategy: SOUTH TEXAS HEALTH CENTER	737,468	633,041	633,041	633,041	633,041	633,041	633,041
E.1.3. Strategy: IRMA RANGEL COLLEGE OF PHARMACY	2,466,776	1,854,391	1,854,391	1,854,391	1,854,391	1,854,391	1,854,391
E.1.4. Strategy: COLL STN, TEMPLE, R ROCK - MEDICAL College Station, Temple, and Round Rock - Medical.	15,546,549	12,299,688	12,299,688	12,299,688	12,299,688	12,299,688	12,299,688
E.1.5. Strategy: FORENSIC NURSING	1,010,698	912,000	912,000	912,000	912,000	912,000	912,000
E.1.6. Strategy: HEALTHY SOUTH TEXAS Healthy South Texas: Texas A&M Inst for Public Health Improvement.	5,069,614	4,560,000	4,560,000	9,988,000	9,988,000	4,560,000	4,560,000
E.1.7. Strategy: NURSING PROGRAM EXPANSION	371,579	216,000	216,000	216,000	216,000	216,000	216,000
E.2. Objective: INSTITUTIONAL							
E.2.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,234,828	\$ 2,145,432	\$ 2,145,432	\$ 2,145,432	\$ 2,145,432	\$ 2,145,432	\$ 2,145,432
E.3. Objective: EXCEPTIONAL ITEM REQUEST							
E.3.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,750,000	\$ 1,750,000	\$ 0	\$ 0
Total, Goal E: PROVIDE NON-FORMULA SUPPORT	\$ 29,078,055	\$ 24,088,732	\$ 24,088,732	\$ 31,266,732	\$ 31,266,732	\$ 24,088,732	\$ 24,088,732
F. Goal: TOBACCO FUNDS							
F.1.1. Strategy: TOBACCO EARNINGS - TAMU SYSTEM HSC Tobacco Earnings for Texas A&M University System Health Science Center.	\$ 2,299,985	\$ 1,388,235	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
F.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	2,123,063	1,437,832	1,389,193	1,289,193	1,289,193	1,289,193	1,289,193
Total, Goal F: TOBACCO FUNDS	\$ 4,423,048	\$ 2,826,067	\$ 2,789,193	\$ 2,689,193	\$ 2,689,193	\$ 2,689,193	\$ 2,689,193
Grand Total, TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER	<u>\$ 169,538,005</u>	<u>\$ 169,690,965</u>	<u>\$ 169,825,900</u>	<u>\$ 178,138,426</u>	<u>\$ 178,191,626</u>	<u>\$ 161,962,062</u>	<u>\$ 161,966,454</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 40,965,962	\$ 41,072,451	\$ 41,102,623	\$ 41,200,555	\$ 41,200,555	\$ 39,141,990	\$ 39,132,831
Other Personnel Costs	3,640,310	3,587,347	3,633,009	3,501,588	3,537,587	3,226,491	3,226,492
Faculty Salaries (Higher Education Only)	52,440,128	54,867,131	54,908,119	51,567,937	51,767,936	51,025,961	51,025,959
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,559,190	3,513,059	3,517,716	3,265,970	3,265,970	3,250,814	3,250,814

TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Professional Fees and Services	1,720,232	997,239	997,558	962,717	962,718	943,982	943,983
Fuels and Lubricants	31,584	46,495	46,493	46,415	46,415	45,240	45,241
Consumable Supplies	1,065,780	1,206,103	1,205,416	1,150,765	1,150,765	1,137,179	1,137,180
Utilities	4,042,042	1,696,943	1,682,181	1,585,610	1,585,611	1,644,770	1,644,771
Travel	368,572	350,737	350,908	344,528	344,528	336,637	336,636
Rent - Building	260,884	324,219	324,225	322,610	322,610	319,852	319,853
Rent - Machine and Other	300,052	406,328	406,639	394,449	394,449	386,873	386,872
Debt Service	19,144,426	18,731,961	18,732,157	27,265,003	27,269,394	18,546,547	18,550,938
Other Operating Expense	42,170,201	41,592,516	41,609,276	45,324,957	45,137,767	39,483,475	39,483,471
Client Services	235,648	671,137	671,653	613,772	613,772	613,012	613,012
Grants	0	0	0	0	0	1,282,639	1,282,639
Capital Expenditures	1,592,994	627,299	637,927	591,550	591,549	576,600	585,762
Total, Object-of-Expense Informational Listing	\$ 169,538,005	\$ 169,690,965	\$ 169,825,900	\$ 178,138,426	\$ 178,191,626	\$ 161,962,062	\$ 161,966,454
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 5,706,981	\$ 5,481,072	\$ 5,693,191	\$	\$	\$ 5,187,268	\$ 5,317,769
Group Insurance	8,799,117	7,774,793	8,129,511			8,223,697	8,223,697
Social Security	5,986,401	6,045,893	6,227,874			6,346,827	6,475,033
Subtotal, Employee Benefits	\$ 20,492,499	\$ 19,301,758	\$ 20,050,576	\$	\$	\$ 19,757,792	\$ 20,016,499
<u>Debt Service</u>							
Lease Payments	\$ 4,515	\$ 4,381	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 20,497,014	\$ 19,306,139	\$ 20,050,576	\$	\$	\$ 19,757,792	\$ 20,016,499
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	96%	96%	96%	96%	96%	96%	96%
Percent of Medical School Graduates Practicing Primary Care in Texas	28%	28%	28%	28%	28%	28%	28%
Percent of Medical Residency Completers Practicing in Texas	60%	60%	62%	62%	65%	62%	65%

TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	29%	29%	29%	29%	29%	29%	29%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	95%	93%	95%	95%	95%	95%	95%
Percent of Dental School Graduates Who Are Licensed in Texas	84%	88%	88%	88%	88%	88%	88%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	97%	97%	97%	97%	97%	97%	97%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	100%	96%	96%	96%	96%	96%	96%
Percent of Rural Public Health School Graduates Who Are Employed in Texas	87%	87%	88%	89%	90%	89%	90%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4%	5%	5%	5%	5%	5%	5%
Percent of Pharmacy School Graduates Who are Licensed in Texas	79%	75%	75%	75%	75%	75%	75%
Percent of Pharmacy School Graduates Passing the National Licensing Exam in the first try	94%	90%	90%	90%	90%	90%	90%
Percent of Medical School Graduates Practicing in Texas	62%	65%	65%	65%	65%	65%	65%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	99%	95%	95%	95%	95%	95%	95%
Percent of Bachelor of Science in Nursing Graduates who are Licensed in Texas	99%	95%	95%	95%	95%	95%	95%
A.1.1. Strategy: MEDICAL EDUCATION							
Efficiencies:							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,062	4,203	4,359	4,481	4,481	4,481	4,481
Explanatory:							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	35%	28%	27%	27%	27%	27%	27%
Minority MD Admissions as a Percent of Total MD Admissions	19%	20%	15%	15%	15%	15%	15%
Percent of Medical School Graduates Entering a Primary Care Residency	50%	50%	50%	50%	50%	50%	50%
Average Student Loan Debt for Medical School Graduates	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Percent of Medical School Graduates with Student Loan Debt	72%	72%	72%	72%	72%	72%	72%
Average Financial Aid Award per Full-Time Student	29,246	29,246	29,246	29,246	29,246	29,246	29,246
Percent of Full-Time Students Receiving Financial Aid	83%	83%	83%	83%	83%	83%	83%
A.1.2. Strategy: DENTAL EDUCATION							
Explanatory:							
Minority Admissions as a Percent of Total Dental School Admissions	47%	34%	34%	32%	30%	32%	30%
A.1.8. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	600	1,170	1,180	1,190	1,200	1,190	1,200

TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	16%	20%	20%	20%	20%	20%	20%
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total Research Expenditures	59,324,465	70,000,000	65,000,000	65,000,000	70,000,000	65,000,000	70,000,000
D. Goal: PROVIDE HEALTH CARE SUPPORT							
Outcome (Results/Impact):							
Total Uncompensated Care Provided in State-owned Facilities	1,812,561	1,873,775	1,842,262	1,851,473	1,860,730	1,851,473	1,860,730
Total New Patient Revenue in State-owned Facilities	8,840,200	8,257,990	8,505,730	8,548,259	8,591,000	8,548,259	8,591,000

UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 88,979,451	\$ 88,550,583	\$ 88,302,840	\$ 97,031,171	\$ 96,748,223	\$ 87,083,851	\$ 86,799,223
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,084,469	\$ 2,161,792	\$ 2,205,028	\$ 2,161,792	\$ 2,161,792	\$ 2,161,792	\$ 2,161,792
Estimated Other Educational and General Income Account No. 770	<u>8,605,170</u>	<u>8,330,232</u>	<u>8,326,190</u>	<u>8,363,261</u>	<u>8,384,837</u>	<u>8,309,270</u>	<u>8,309,270</u>
Subtotal, General Revenue Fund - Dedicated	\$ 10,689,639	\$ 10,492,024	\$ 10,531,218	\$ 10,525,053	\$ 10,546,629	\$ 10,471,062	\$ 10,471,062
<u>Other Funds</u>							
Interagency Contracts	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000
Permanent Health Fund for Higher Education, estimated	1,500,954	2,544,613	5,757,043	1,044,613	1,044,613	1,044,613	1,044,613
Permanent Endowment Fund, UNTHSC at Fort Worth, estimated	<u>931,542</u>	<u>810,773</u>	<u>2,671,847</u>	<u>1,125,000</u>	<u>1,125,000</u>	<u>1,125,000</u>	<u>1,125,000</u>
Subtotal, Other Funds	<u>\$ 3,257,496</u>	<u>\$ 4,180,386</u>	<u>\$ 9,253,890</u>	<u>\$ 2,994,613</u>	<u>\$ 2,994,613</u>	<u>\$ 2,994,613</u>	<u>\$ 2,994,613</u>
Total, Method of Financing	<u>\$ 102,926,586</u>	<u>\$ 103,222,993</u>	<u>\$ 108,087,948</u>	<u>\$ 110,550,837</u>	<u>\$ 110,289,465</u>	<u>\$ 100,549,526</u>	<u>\$ 100,264,898</u>

UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
This bill pattern represents an estimated 37.5% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	741.8	783.1	811.7	811.7	811.7	777.5	777.5
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: MEDICAL EDUCATION	\$ 45,321,230	\$ 45,210,939	\$ 45,175,377	\$ 43,445,189	\$ 43,445,189	\$ 43,445,189	\$ 43,445,189
A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING	5,614,800	5,510,802	5,542,337	4,803,247	4,803,247	4,803,247	4,803,247
Graduate Training in Biomedical Sciences.							
A.1.3. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH	5,433,508	4,758,329	4,699,998	3,262,308	3,262,308	3,262,308	3,262,308
A.1.4. Strategy: ALLIED HEALTH PROFESSIONS TRAINING	5,919,726	5,857,277	5,873,993	5,446,280	5,446,280	5,446,280	5,446,280
A.1.5. Strategy: PHARMACY EDUCATION	4,469,498	5,270,512	5,329,507	10,527,224	10,527,224	10,527,224	10,527,224
A.1.6. Strategy: GRADUATE MEDICAL EDUCATION	1,528,790	2,405,163	2,405,163	2,358,573	2,358,573	2,358,573	2,358,573
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 823,977	\$ 910,752	\$ 928,967	\$ 938,257	\$ 947,639	\$ 920,013	\$ 920,013
A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE	157,884	135,000	135,000	135,000	135,000	135,000	135,000
A.2.3. Strategy: UNEMPLOYMENT INSURANCE	52,596	40,000	40,000	40,000	40,000	40,000	40,000
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 1,167,719	\$ 1,183,680	\$ 1,207,353	\$ 1,219,427	\$ 1,231,621	\$ 1,183,680	\$ 1,183,680
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 70,489,728	\$ 71,282,454	\$ 71,337,695	\$ 72,175,505	\$ 72,197,081	\$ 72,121,514	\$ 72,121,514
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 1,895,473	\$ 1,930,537	\$ 1,930,537	\$ 1,928,702	\$ 1,928,702	\$ 1,928,702	\$ 1,928,702
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 5,414,923	\$ 5,512,695	\$ 5,528,432	\$ 4,587,633	\$ 4,587,633	\$ 4,587,633	\$ 4,587,633
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 13,494,844	\$ 12,384,903	\$ 12,380,640	\$ 20,932,366	\$ 20,924,682	\$ 10,985,046	\$ 10,975,682
C.2.2. Strategy: LEASE OF FACILITIES	92,605	70,000	70,000	70,000	70,000	70,000	70,000
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 19,002,372	\$ 17,967,598	\$ 17,979,072	\$ 25,589,999	\$ 25,582,315	\$ 15,642,679	\$ 15,633,315

UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
D. Goal: PROVIDE NON-FORMULA SUPPORT							
D.1. Objective: HEALTH CARE							
D.1.1. Strategy: ALZHEIMER'S DIAG & TREATMENT CENTER Alzheimer's Diagnostic and Treatment Center.	\$ 606,807	\$ 560,508	\$ 560,508	\$ 560,508	\$ 560,508	\$ 560,508	\$ 560,508
D.1.2. Strategy: INST. PATIENT SAFETY & PREV. HARM Institute for Patient Safety and Preventable Harm.	2,000,000	1,847,400	1,847,400	1,847,400	1,847,400	1,847,400	1,847,400
D.2. Objective: PUBLIC SERVICE							
D.2.1. Strategy: DNA LABORATORY	\$ 3,066,686	\$ 2,895,646	\$ 2,895,646	\$ 2,895,646	\$ 2,895,646	\$ 2,895,646	\$ 2,895,646
D.2.2. Strategy: ECON DEV & TECH COMMERCIALIZATION Economic Development & Technology Commercialization.	1,705,000	1,534,500	1,534,500	1,534,500	1,534,500	1,534,500	1,534,500
D.2.3. Strategy: TX MISSING PERSONS & HUMAN ID PGM Texas Missing Persons and Human Identification Program.	1,000,000	1,198,964	923,700	1,198,964	923,700	1,198,964	923,700
D.3. Objective: INSTITUTIONAL							
D.3.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 728,024	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000
Total, Goal D: PROVIDE NON-FORMULA SUPPORT	\$ 9,106,517	\$ 8,687,018	\$ 8,411,754	\$ 8,687,018	\$ 8,411,754	\$ 8,687,018	\$ 8,411,754
E. Goal: TOBACCO FUNDS							
E.1.1. Strategy: TOBACCO EARNINGS - UNT HSC FT WORTH Tobacco Earnings for the UNT Health Science Center at Fort Worth.	\$ 931,542	\$ 810,773	\$ 2,671,847	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000
E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	1,500,954	2,544,613	5,757,043	1,044,613	1,044,613	1,044,613	1,044,613
Total, Goal E: TOBACCO FUNDS	\$ 2,432,496	\$ 3,355,386	\$ 8,428,890	\$ 2,169,613	\$ 2,169,613	\$ 2,169,613	\$ 2,169,613
Grand Total, UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH	\$ 102,926,586	\$ 103,222,993	\$ 108,087,948	\$ 110,550,837	\$ 110,289,465	\$ 100,549,526	\$ 100,264,898
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 39,159,636	\$ 39,139,766	\$ 39,000,995	\$ 39,013,537	\$ 38,860,443	\$ 38,875,679	\$ 38,580,785
Other Personnel Costs	1,977,665	1,456,158	1,444,577	1,486,649	1,467,691	1,364,351	1,196,049
Faculty Salaries (Higher Education Only)	30,641,226	30,622,480	30,583,331	30,458,974	30,416,935	30,326,142	30,125,450
Professional Salaries - Faculty Equivalent (Higher Education Only)	2,144,663	2,237,689	2,246,898	2,811,075	2,809,654	2,811,075	2,809,654
Professional Fees and Services	1,237,145	1,229,810	1,230,818	1,151,578	1,153,156	1,151,578	1,153,156
Fuels and Lubricants	28,065	28,572	28,654	23,777	23,778	23,777	23,778

UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Consumable Supplies	762,586	665,513	661,297	747,058	741,787	747,058	741,787
Utilities	3,543,324	3,613,377	3,621,714	3,093,004	3,093,440	3,093,004	3,093,440
Rent - Building	535,491	524,850	524,795	506,962	507,258	506,962	507,258
Rent - Machine and Other	368,680	378,777	378,736	363,898	364,143	363,898	364,143
Debt Service	13,494,844	12,384,903	12,380,640	20,932,366	20,924,682	10,985,046	10,975,682
Other Operating Expense	8,172,989	10,042,903	15,084,730	8,887,000	8,851,511	8,042,317	8,435,049
Grants	0	0	0	0	0	1,183,680	1,183,680
Capital Expenditures	860,272	898,195	900,763	1,074,959	1,074,987	1,074,959	1,074,987
Total, Object-of-Expense Informational Listing	\$ 102,926,586	\$ 103,222,993	\$ 108,087,948	\$ 110,550,837	\$ 110,289,465	\$ 100,549,526	\$ 100,264,898

Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:

Employee Benefits

Retirement	\$ 4,127,423	\$ 4,000,986	\$ 4,306,813	\$	\$	\$ 3,676,227	\$ 3,784,699
Group Insurance	7,301,983	6,557,580	6,856,488			6,746,763	6,746,763
Social Security	4,303,599	4,346,367	4,477,193			4,562,707	4,654,874

Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act

	\$ 15,733,005	\$ 14,904,933	\$ 15,640,494	\$	\$	\$ 14,985,697	\$ 15,186,336
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Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	99%	96%	95%	95%	95%	95%	95%
Percent of Medical School Graduates Practicing Primary Care in Texas	39%	39%	40%	40%	40%	40%	40%
Percent of Medical Residency Completers Practicing in Texas	80%	80%	78%	78%	78%	78%	78%
Percent of Graduates in Family Practice in Texas	19%	20%	25%	25%	25%	25%	25%
Percent of Graduates Entering a Family Practice Residency	27%	25%	25%	25%	25%	25%	25%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	95%	94.5%	95%	95%	95%	95%	95%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	92%	90%	90%	90%	90%	90%	90%
Percent of Public Health School Graduates Who Are Employed in Texas	80%	80%	80%	80%	80%	80%	80%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	8.75%	8.75%	8.75%	8.75%	8.75%	8.75%	8.75%
Percent of Medical School Graduates Practicing in Texas	76%	76%	72%	72%	72%	72%	72%

UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
A.1.1. Strategy: MEDICAL EDUCATION							
Output (Volume):							
Total Number of Postdoctoral Research Trainees (All Schools)	28	28	25	25	25	25	25
Explanatory:							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	23%	23%	20%	20%	20%	20%	20%
Minority Admissions as a Percent of Total DO Admissions	12%	10%	10%	10%	10%	10%	10%
Percent of Medical School Graduates Entering a Primary Care Residency	61%	58%	65%	65%	65%	65%	65%
Average Student Loan Debt for Medical School Graduates	121,970	123,100	120,000	120,000	120,000	120,000	120,000
Percent of Medical School Graduates with Student Loan Debt	82%	83%	80%	80%	80%	80%	80%
A.1.6. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	439	439	435	435	450	435	450
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	11%	13%	10%	10%	10%	10%	10%
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	30,706,475	31,000,000	32,000,000	33,000,000	34,000,000	33,000,000	34,000,000

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 126,188,943	\$ 128,968,094	\$ 129,010,222	\$ 136,147,578	\$ 136,130,899	\$ 131,876,633	\$ 131,859,954
General Revenue Fund - Dedicated							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 4,182,591	\$ 4,586,205	\$ 4,588,462	\$ 4,586,205	\$ 4,586,205	\$ 4,586,205	\$ 4,586,205
Estimated Other Educational and General Income Account No. 770	7,503,636	11,240,035	10,937,176	11,687,042	11,818,081	11,218,186	11,218,186
Subtotal, General Revenue Fund - Dedicated	\$ 11,686,227	\$ 15,826,240	\$ 15,525,638	\$ 16,273,247	\$ 16,404,286	\$ 15,804,391	\$ 15,804,391

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>2021</u>	<u>Recommended 2020</u>	<u>2021</u>
Other Funds							
Permanent Health Fund for Higher Education, estimated	\$ 963,571	\$ 3,981,397	\$ 3,880,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000
Permanent Endowment Fund, Texas Tech University HSC (Other than El Paso) No. 821, estimated	<u>1,009,411</u>	<u>4,509,773</u>	<u>4,440,000</u>	<u>1,540,000</u>	<u>1,540,000</u>	<u>1,540,000</u>	<u>1,540,000</u>
Subtotal, Other Funds	\$ 1,972,982	\$ 8,491,170	\$ 8,320,000	\$ 3,090,000	\$ 3,090,000	\$ 3,090,000	\$ 3,090,000
Total, Method of Financing	<u>\$ 139,848,152</u>	<u>\$ 153,285,504</u>	<u>\$ 152,855,860</u>	<u>\$ 155,510,825</u>	<u>\$ 155,625,185</u>	<u>\$ 150,771,024</u>	<u>\$ 150,754,345</u>
This bill pattern represents an estimated 21.5% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	1,386.7	1,454.2	1,454.2	1,470.0	1,470.0	1,505.9	1,505.9
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: MEDICAL EDUCATION	\$ 33,756,168	\$ 36,554,449	\$ 35,215,166	\$ 39,857,091	\$ 39,857,091	\$ 39,857,091	\$ 39,857,091
A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	2,656,583	2,505,958	2,561,907	2,527,255	2,527,255	2,527,255	2,527,255
A.1.3. Strategy: ALLIED HEALTH PROFESSIONS TRAINING	17,306,979	17,155,076	17,285,981	16,857,254	16,857,254	16,857,254	16,857,254
A.1.4. Strategy: NURSING EDUCATION	18,567,648	22,024,613	22,050,141	24,947,370	24,947,370	24,947,370	24,947,370
A.1.5. Strategy: PHARMACY EDUCATION	19,804,508	19,158,900	19,217,227	16,923,535	16,923,535	16,923,535	16,923,535
A.1.6. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH	139,394	766,890	770,106	1,013,997	1,013,997	1,013,997	1,013,997
A.1.7. Strategy: GRADUATE MEDICAL EDUCATION	2,563,176	2,638,109	2,638,109	2,783,699	2,783,699	2,783,699	2,783,699
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 1,362,237	\$ 1,455,528	\$ 1,715,214	\$ 1,871,985	\$ 2,003,024	\$ 1,381,436	\$ 1,381,436
A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE	193,833	332,904	332,904	332,904	332,904	332,904	332,904
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 1,481,180	\$ 1,562,086	\$ 1,540,393	\$ 1,540,393	\$ 1,540,393	\$ 1,562,086	\$ 1,562,086
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 97,831,706	\$ 104,154,513	\$ 103,327,148	\$ 108,655,483	\$ 108,786,522	\$ 108,186,627	\$ 108,186,627
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 1,794,412	\$ 1,806,632	\$ 1,772,150	\$ 1,873,885	\$ 1,873,885	\$ 1,873,885	\$ 1,873,885

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 8,738,321	\$ 8,524,716	\$ 9,174,534	\$ 9,068,769	\$ 9,068,769	\$ 9,068,769	\$ 9,068,769
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 11,909,993	\$ 13,629,622	\$ 13,583,178	\$ 14,893,835	\$ 14,877,157	\$ 11,872,890	\$ 11,856,212
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 20,648,314	\$ 22,154,338	\$ 22,757,712	\$ 23,962,604	\$ 23,945,926	\$ 20,941,659	\$ 20,924,981
D. Goal: PROVIDE NON-FORMULA SUPPORT							
D.1. Objective: INSTRUCTION/OPERATION							
D.1.1. Strategy: INTEGRATED HEALTH NETWORK	\$ 926,976	\$ 918,311	\$ 918,311	\$ 918,311	\$ 918,311	\$ 918,311	\$ 918,311
D.1.2. Strategy: MEDICAL EDUCATION - ODESSA	1,158,975	973,118	973,118	973,118	973,118	973,118	973,118
D.1.3. Strategy: PHYSICIAN ASSISTANT PROGRAM	286,843	300,363	300,363	300,363	300,363	300,363	300,363
D.1.4. Strategy: SCHOOL OF PUBLIC HEALTH	1,110,769	1,007,061	1,007,061	1,007,061	1,007,061	1,007,061	1,007,061
D.2. Objective: RESIDENCY TRAINING							
D.2.1. Strategy: FAMILY/COMMUNITY MEDICINE RESIDENCY Family and Community Medicine Residency Training Program.	\$ 456,695	\$ 374,855	\$ 374,855	\$ 374,855	\$ 374,855	\$ 374,855	\$ 374,855
D.2.2. Strategy: MIDLAND MEDICAL RESIDENCY Midland Medical Residency.	1,352,501	1,211,309	1,211,309	1,211,309	1,211,309	1,211,309	1,211,309
D.3. Objective: RESEARCH							
D.3.1. Strategy: CANCER RESEARCH	\$ 1,896,549	\$ 1,663,488	\$ 1,663,488	\$ 1,663,488	\$ 1,663,488	\$ 1,663,488	\$ 1,663,488
D.4. Objective: HEALTH CARE							
D.4.1. Strategy: RURAL HEALTH CARE	\$ 776,891	\$ 708,482	\$ 708,482	\$ 708,482	\$ 708,482	\$ 708,482	\$ 708,482
D.4.2. Strategy: WEST TX AREA HLTH ED CTR (AHEC) West Texas Area Health Education Center (AHEC).	1,966,038	1,824,000	1,824,000	1,824,000	1,824,000	1,824,000	1,824,000
D.5. Objective: INSTITUTIONAL							
D.5.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 7,668,501	\$ 7,697,864	\$ 7,697,863	\$ 7,697,866	\$ 7,697,865	\$ 7,697,866	\$ 7,697,865
D.6. Objective: EXCEPTIONAL ITEM REQUEST							
D.6.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 1,250,000	\$ 1,250,000	\$ 0	\$ 0
Total, Goal D: PROVIDE NON-FORMULA SUPPORT	\$ 17,600,738	\$ 16,678,851	\$ 16,678,850	\$ 17,928,853	\$ 17,928,852	\$ 16,678,853	\$ 16,678,852
E. Goal: TOBACCO FUNDS							
E.1.1. Strategy: TOBACCO EARNINGS TX TECH UNIV HSC Tobacco Earnings for Texas Tech University Health Sciences Center.	\$ 1,009,411	\$ 4,509,773	\$ 4,440,000	\$ 1,540,000	\$ 1,540,000	\$ 1,540,000	\$ 1,540,000

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND	963,571	3,981,397	3,880,000	1,550,000	1,550,000	1,550,000	1,550,000
Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.							
Total, Goal E: TOBACCO FUNDS	\$ 1,972,982	\$ 8,491,170	\$ 8,320,000	\$ 3,090,000	\$ 3,090,000	\$ 3,090,000	\$ 3,090,000
Grand Total, TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER	\$ 139,848,152	\$ 153,285,504	\$ 152,855,860	\$ 155,510,825	\$ 155,625,185	\$ 150,771,024	\$ 150,754,345
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 52,345,039	\$ 54,925,803	\$ 55,168,059	\$ 57,903,122	\$ 57,757,820	\$ 56,356,362	\$ 56,739,508
Other Personnel Costs	2,854,828	3,548,534	3,765,860	4,065,545	4,183,404	3,478,120	3,467,727
Faculty Salaries (Higher Education Only)	53,551,546	56,950,447	57,834,884	60,707,479	61,757,698	59,349,638	60,693,247
Professional Salaries - Faculty Equivalent (Higher Education Only)	975,351	882,152	550,000	816,098	526,757	816,098	526,757
Professional Fees and Services	3,347,344	3,705,717	3,625,311	3,630,836	3,690,235	3,661,487	3,600,221
Fuels and Lubricants	6,975	7,133	0	5,305	0	6,593	0
Consumable Supplies	957,331	882,374	1,041,902	1,166,719	1,161,174	676,923	715,864
Utilities	2,334,725	2,526,214	2,688,004	2,633,690	2,663,252	2,660,392	2,659,203
Travel	439,907	342,375	281,954	338,651	299,346	299,939	249,890
Rent - Building	185,312	212,852	146,000	144,778	144,903	211,970	144,903
Rent - Machine and Other	53,197	163,514	94,500	167,336	91,845	166,085	89,063
Debt Service	11,909,993	13,629,622	13,583,178	14,893,835	14,877,157	11,872,890	11,856,212
Other Operating Expense	10,166,215	13,164,765	12,480,645	8,335,680	7,752,039	8,721,839	7,739,014
Client Services	7,700	0	0	0	0	0	0
Grants	0	0	0	0	0	1,562,086	1,562,086
Capital Expenditures	712,689	2,344,002	1,595,563	701,751	719,555	930,602	710,650
Total, Object-of-Expense Informational Listing	\$ 139,848,152	\$ 153,285,504	\$ 152,855,860	\$ 155,510,825	\$ 155,625,185	\$ 150,771,024	\$ 150,754,345
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 6,926,588	\$ 6,620,612	\$ 6,760,330	\$	\$	\$ 6,335,950	\$ 6,473,505
Group Insurance	19,220,441	18,424,166	19,264,069			19,742,629	19,742,629

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Social Security	10,256,388	10,358,313	10,670,098			10,873,897	11,093,550
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 36,403,417	\$ 35,403,091	\$ 36,694,497	\$	\$	\$ 36,952,476	\$ 37,309,684

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	96.34%	95%	95%	95%	95%	95%	95%
Percent of Medical School Graduates Practicing Primary Care in Texas	28.15%	28%	28%	28%	28%	28%	28%
Percent of Medical Residency Completers Practicing in Texas	64.71%	58.95%	58%	58%	58%	58%	58%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	92.81%	94%	94%	94%	94%	94%	94%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	82.2%	82%	82%	82%	82%	82%	82%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	97.6%	92%	92%	92%	92%	92%	92%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	94.5%	90%	90%	90%	90%	90%	90%
Percent of Pharmacy School Graduates Passing the National Licensing Exam on the First Attempt	93.06%	95%	95%	95%	95%	95%	95%
Percent of Pharmacy School Graduates Who Are Licensed in Texas	95.73%	95%	95%	95%	95%	95%	95%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.7%	5.6%	5.6%	5.6%	5.6%	5.6%	5.6%
Percent of Medical School Graduates Practicing in Texas	66.49%	67%	67%	67%	67%	67%	67%

A.1.1. Strategy: MEDICAL EDUCATION

Efficiencies:

Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	3,591	3,708	3,850	4,000	4,150	4,000	4,150
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Explanatory:

Minority Admissions as a Percent of Total First-year Admissions (All Schools)	25.08%	24.54%	25%	25%	25%	25%	25%
Minority MD Admissions as a Percent of Total MD Admissions	19.79%	18%	18%	18%	18%	18%	18%
Percent of Medical School Graduates Entering a Primary Care Residency	50.73%	50%	50%	50%	50%	50%	50%
Average Student Loan Debt for Medical School Graduates	95,732	101,250	106,250	111,250	116,250	111,250	116,250
Percent of Medical School Graduates Students with Student Loan Debt	71.6%	73%	74%	75%	76%	75%	76%
Average Financial Aid Award per Full-time Student	19,523	20,450	21,400	22,400	23,500	22,400	23,500

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Percent of Full-time Students Receiving Financial Aid	86.2%	84.4%	85%	85%	86%	85%	86%
A.1.4. Strategy: NURSING EDUCATION							
Explanatory:							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	69.94%	65%	65%	65%	65%	65%	65%
A.1.7. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	487	478	497	510	523	510	523
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	19.3%	18.88%	19%	19%	19%	19%	19%
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	13,580,585	12,250,000	12,500,000	12,750,000	13,000,000	12,750,000	13,000,000

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Method of Financing:							
General Revenue Fund	\$ 68,310,495	\$ 65,415,424	\$ 65,351,585	\$ 87,733,749	\$ 87,718,141	\$ 69,682,342	\$ 69,666,734
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 0	\$ 2,550	\$ 24,600	\$ 2,550	\$ 2,550	\$ 2,550	\$ 2,550
Estimated Other Educational and General Income Account No. 770	<u>2,319,978</u>	<u>2,968,167</u>	<u>2,895,744</u>	<u>3,037,705</u>	<u>3,039,473</u>	<u>2,968,168</u>	<u>2,968,168</u>
Subtotal, General Revenue Fund - Dedicated	\$ 2,319,978	\$ 2,970,717	\$ 2,920,344	\$ 3,040,255	\$ 3,042,023	\$ 2,970,718	\$ 2,970,718
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 694,172	\$ 4,697,699	\$ 2,344,580	\$ 1,421,450	\$ 1,421,450	\$ 1,421,450	\$ 1,421,450

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Permanent Endowment Fund, Texas Tech University HSC El Paso No. 820, estimated	2,399,325	5,687,109	3,658,057	1,400,000	1,400,000	1,400,000	1,400,000
Subtotal, Other Funds	\$ 3,093,497	\$ 10,384,808	\$ 6,002,637	\$ 2,821,450	\$ 2,821,450	\$ 2,821,450	\$ 2,821,450
Total, Method of Financing	\$ 73,723,970	\$ 78,770,949	\$ 74,274,566	\$ 93,595,454	\$ 93,581,614	\$ 75,474,510	\$ 75,458,902
This bill pattern represents an estimated 28.3% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-Appropriated Funds	614.6	667.3	667.3	677.3	707.3	679.6	679.6
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: MEDICAL EDUCATION	\$ 19,200,325	\$ 19,502,206	\$ 19,335,072	\$ 18,649,556	\$ 18,649,556	\$ 18,649,556	\$ 18,649,556
A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING Graduate Training in Biomedical Sciences.	0	610,330	676,879	339,667	339,667	339,667	339,667
A.1.3. Strategy: NURSING EDUCATION	2,054,151	1,922,176	2,088,127	3,414,319	3,414,319	3,414,319	3,414,319
A.1.4. Strategy: GRADUATE MEDICAL EDUCATION	1,234,565	1,438,439	1,438,439	1,496,675	1,496,675	1,496,675	1,496,675
A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 189,607	\$ 197,526	\$ 225,014	\$ 264,842	\$ 265,890	\$ 204,188	\$ 204,188
A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE	87,911	110,967	110,967	110,967	110,967	110,967	110,967
A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS	\$ 431,481	\$ 449,027	\$ 446,608	\$ 457,910	\$ 458,630	\$ 449,027	\$ 449,027
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 23,198,040	\$ 24,230,671	\$ 24,321,106	\$ 24,733,936	\$ 24,735,704	\$ 24,664,399	\$ 24,664,399
B. Goal: PROVIDE RESEARCH SUPPORT							
B.1.1. Strategy: RESEARCH ENHANCEMENT	\$ 1,732,673	\$ 1,496,124	\$ 1,756,288	\$ 1,603,816	\$ 1,603,816	\$ 1,603,816	\$ 1,603,816
C. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
C.1.1. Strategy: E&G SPACE SUPPORT	\$ 1,936,696	\$ 2,216,197	\$ 1,826,567	\$ 2,887,253	\$ 2,887,253	\$ 2,887,253	\$ 2,887,253
C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT	\$ 12,509,609	\$ 11,007,289	\$ 10,932,108	\$ 22,113,139	\$ 22,097,531	\$ 14,061,732	\$ 14,046,124
Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT	\$ 14,446,305	\$ 13,223,486	\$ 12,758,675	\$ 25,000,392	\$ 24,984,784	\$ 16,948,985	\$ 16,933,377

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO

(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
D. Goal: PROVIDE NON-FORMULA SUPPORT							
D.1. Objective: INSTRUCTION/OPERATION							
D.1.1. Strategy: SOUTH TEXAS PROFESSIONAL EDUCATION South Texas Border Region Health Professional Education.	\$ 567,513	\$ 565,313	\$ 565,313	\$ 565,313	\$ 565,313	\$ 565,313	\$ 565,313
D.1.2. Strategy: ACADEMIC SUPPORT-BORDER DEVELOPMENT Academic Operations Support - Border Region Development.	251,119	272,722	272,722	272,722	272,722	272,722	272,722
D.1.3. Strategy: PAUL L. FOSTER SCHOOL OF MEDICINE	26,749,452	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
D.2. Objective: RESIDENCY TRAINING							
D.2.1. Strategy: BORDER HEALTH - RESIDENT SUPPORT Border Health Care Support - Resident Support.	\$ 2,832,331	\$ 2,667,817	\$ 2,667,817	\$ 2,667,817	\$ 2,667,817	\$ 2,667,817	\$ 2,667,817
D.3. Objective: RESEARCH							
D.3.1. Strategy: DIABETES RESEARCH CENTER	\$ 217,417	\$ 200,408	\$ 200,408	\$ 200,408	\$ 200,408	\$ 200,408	\$ 200,408
D.4. Objective: INSTITUTIONAL							
D.4.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 635,623	\$ 729,600	\$ 729,600	\$ 729,600	\$ 729,600	\$ 729,600	\$ 729,600
D.5. Objective: EXCEPTIONAL ITEM REQUEST							
D.5.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0
Total, Goal D: PROVIDE NON-FORMULA SUPPORT	\$ 31,253,455	\$ 29,435,860	\$ 29,435,860	\$ 39,435,860	\$ 39,435,860	\$ 29,435,860	\$ 29,435,860
E. Goal: TOBACCO FUNDS							
E.1.1. Strategy: TOBACCO EARNINGS TX TECH HSC ELPASO Tobacco Earnings - Texas Tech Univ Health Sciences Center (El Paso).	\$ 2,399,325	\$ 5,687,109	\$ 3,658,057	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	694,172	4,697,699	2,344,580	1,421,450	1,421,450	1,421,450	1,421,450
Total, Goal E: TOBACCO FUNDS	\$ 3,093,497	\$ 10,384,808	\$ 6,002,637	\$ 2,821,450	\$ 2,821,450	\$ 2,821,450	\$ 2,821,450
Grand Total, TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO	<u>\$ 73,723,970</u>	<u>\$ 78,770,949</u>	<u>\$ 74,274,566</u>	<u>\$ 93,595,454</u>	<u>\$ 93,581,614</u>	<u>\$ 75,474,510</u>	<u>\$ 75,458,902</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 24,349,476	\$ 27,583,194	\$ 27,790,570	\$ 27,715,436	\$ 28,798,850	\$ 27,160,189	\$ 27,592,491
Other Personnel Costs	815,738	1,432,543	879,214	689,982	680,045	793,165	631,876
Faculty Salaries (Higher Education Only)	23,837,458	25,046,566	24,310,697	23,965,167	25,816,060	23,057,280	23,705,683
Professional Salaries - Faculty Equivalent (Higher Education Only)	308,346	245,000	0	150,870	0	240,870	0

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Professional Fees and Services	1,174,962	1,406,458	557,000	1,103,450	538,848	1,287,973	506,502
Fuels and Lubricants	10,415	28,500	0	4,016	0	26,116	0
Consumable Supplies	242,241	359,400	416,300	260,380	305,446	191,848	280,613
Utilities	2,213,200	1,454,288	463,020	656,637	469,606	1,339,596	443,606
Travel	228,504	130,712	0	66,940	0	121,581	0
Rent - Building	209,559	3,000	0	0	0	2,700	0
Rent - Machine and Other	132,831	100,000	58,000	95,378	58,000	93,578	52,200
Debt Service	12,509,609	11,007,289	10,932,108	22,113,139	22,097,531	14,061,732	14,046,124
Other Operating Expense	7,691,631	9,973,999	8,867,657	16,774,059	14,817,228	6,648,854	7,750,779
Grants	0	0	0	0	0	449,027	449,027
Capital Expenditures	0	0	0	0	0	1	1
Total, Object-of-Expense Informational Listing	\$ 73,723,970	\$ 78,770,949	\$ 74,274,566	\$ 93,595,454	\$ 93,581,614	\$ 75,474,510	\$ 75,458,902
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,851,881	\$ 2,712,856	\$ 2,763,613	\$	\$	\$ 2,591,895	\$ 2,648,611
Group Insurance	4,830,052	4,799,108	5,017,793			5,211,928	5,211,928
Social Security	2,782,772	2,810,427	2,895,021			2,950,316	3,009,912
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 10,464,705	\$ 10,322,391	\$ 10,676,427	\$	\$	\$ 10,754,139	\$ 10,870,451
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	95%	95%	95%	95%	95%	95%	95%
Percent of Medical Residency Completers Practicing in Texas	46.38%	42%	42%	42%	42%	42%	42%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	85.06%	85%	85%	85%	85%	85%	85%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	90%	90%	90%	90%	90%	90%	90%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	7.16%	7.16%	7.16%	7.16%	7.16%	7.16%	7.16%

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
A.1.1. Strategy: MEDICAL EDUCATION							
Efficiencies:							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	3,524	3,570	3,830	4,060	4,130	4,060	4,130
Explanatory:							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	43.77%	61%	57%	60%	61%	60%	61%
Minority MD Admissions as a Percent of Total MD Admissions	34.62%	30%	30%	30%	30%	30%	30%
Percent of Medical School Graduates Entering a Primary Care Residency	60%	55%	55%	55%	55%	55%	55%
Average Student Loan Debt for Medical School Graduates	117,409	119,800	119,800	122,200	122,200	122,200	122,200
Percent of Medical School Graduates with Student Loan Debt	82%	84%	84%	84%	84%	84%	84%
Average Financial Aid Award per Full-time Student	13,746	13,800	14,000	14,100	14,300	14,100	14,300
Percent of Full-time Students Receiving Financial Aid	88.55%	89%	89%	89%	89%	89%	89%
A.1.4. Strategy: GRADUATE MEDICAL EDUCATION							
Output (Volume):							
Total Number of MD or DO Residents	254	251	253	255	260	255	260
Explanatory:							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	40.94%	30%	33%	33%	35%	33%	35%
B. Goal: PROVIDE RESEARCH SUPPORT							
Outcome (Results/Impact):							
Total External Research Expenditures	3,808,570	3,884,000	3,962,000	4,041,000	4,122,000	4,041,000	4,122,000

PUBLIC COMMUNITY/JUNIOR COLLEGES

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 885,793,094	\$ 899,540,045	\$ 894,979,998	\$ 900,951,153	\$ 896,391,101	\$ 911,541,664	\$ 906,981,622
Total, Method of Financing	<u>\$ 885,793,094</u>	<u>\$ 899,540,045</u>	<u>\$ 894,979,998</u>	<u>\$ 900,951,153</u>	<u>\$ 896,391,101</u>	<u>\$ 911,541,664</u>	<u>\$ 906,981,622</u>
This bill pattern represents an estimated 24.8% of this agency's estimated total available funds for the biennium.							
Items of Appropriation:							
A. Goal: ALAMO COMMUNITY COLLEGE							
A.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
A.1.2. Strategy: STUDENT SUCCESS	6,653,203	7,194,361	7,194,360	7,263,725	7,263,724	7,528,170	7,528,169
A.1.3. Strategy: CONTACT HOUR FUNDING	52,797,731	52,011,655	52,011,655	52,095,005	52,095,005	52,682,544	52,682,549
A.2. Objective: NON-FORMULA SUPPORT							
A.2.1. Strategy: VETERAN'S ASSISTANCE CENTERS	\$ 4,450,000	\$ 4,058,400	\$ 4,058,400	\$ 4,058,400	\$ 4,058,400	\$ 4,058,400	\$ 4,058,400
Total, Goal A: ALAMO COMMUNITY COLLEGE	\$ 64,400,934	\$ 63,944,822	\$ 63,944,821	\$ 64,097,536	\$ 64,097,535	\$ 64,949,520	\$ 64,949,524
B. Goal: ALVIN COMMUNITY COLLEGE							
B.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
B.1.2. Strategy: STUDENT SUCCESS	657,879	721,245	721,244	736,230	736,230	763,034	763,033
B.1.3. Strategy: CONTACT HOUR FUNDING	6,047,281	6,529,285	6,529,284	6,070,224	6,070,223	6,138,685	6,138,685
Total, Goal B: ALVIN COMMUNITY COLLEGE	\$ 7,205,160	\$ 7,930,936	\$ 7,930,934	\$ 7,486,860	\$ 7,486,859	\$ 7,582,125	\$ 7,582,124
C. Goal: AMARILLO COLLEGE							
C.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
C.1.2. Strategy: STUDENT SUCCESS	1,253,555	1,370,928	1,370,928	1,352,856	1,352,856	1,402,109	1,402,108
C.1.3. Strategy: CONTACT HOUR FUNDING	12,040,222	11,466,793	11,466,792	12,738,406	12,738,405	12,882,073	12,882,072
Total, Goal C: AMARILLO COLLEGE	\$ 13,793,777	\$ 13,518,127	\$ 13,518,126	\$ 14,771,668	\$ 14,771,667	\$ 14,964,588	\$ 14,964,586
D. Goal: ANGELINA COLLEGE							
D.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
D.1.2. Strategy: STUDENT SUCCESS	589,355	639,740	639,740	659,754	659,754	683,774	683,773

PUBLIC COMMUNITY/JUNIOR COLLEGES
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
D.1.3. Strategy: CONTACT HOUR FUNDING	6,296,065	6,145,060	6,145,060	5,669,235	5,669,234	5,733,174	5,733,173
D.2. Objective: NON-FORMULA SUPPORT							
D.2.1. Strategy: TEXAS COMMUNITY COLLEGE CONSORTIUM	\$ 0	\$ 0	\$ 0	\$ 1,250,000	\$ 1,250,000	\$ 0	\$ 0
Total, Goal D: ANGELINA COLLEGE	\$ 7,385,420	\$ 7,465,206	\$ 7,465,206	\$ 8,259,395	\$ 8,259,394	\$ 7,097,354	\$ 7,097,352
E. Goal: AUSTIN COMMUNITY COLLEGE							
E.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
E.1.2. Strategy: STUDENT SUCCESS	4,915,877	5,148,159	5,148,158	5,166,059	5,166,058	5,354,136	5,354,135
E.1.3. Strategy: CONTACT HOUR FUNDING	38,375,663	37,914,467	37,914,467	36,875,454	36,875,453	37,291,345	37,291,344
E.2. Objective: NON-FORMULA SUPPORT							
E.2.1. Strategy: VIRTUAL COLLEGE OF TEXAS	\$ 481,250	\$ 438,900	\$ 438,900	\$ 438,900	\$ 438,900	\$ 438,900	\$ 438,900
E.2.2. Strategy: TX INNOVATIVE ADULT CAREER ED GRANT Texas Innovative Adult Career Education Grant Program.	0	4,560,000	0	4,560,000	0	4,560,000	0
Total, Goal E: AUSTIN COMMUNITY COLLEGE	\$ 44,272,790	\$ 48,741,932	\$ 44,181,931	\$ 47,720,819	\$ 43,160,817	\$ 48,324,787	\$ 43,764,785
F. Goal: BLINN COLLEGE							
F.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
F.1.2. Strategy: STUDENT SUCCESS	2,485,178	2,732,571	2,732,570	2,748,268	2,748,268	2,848,322	2,848,322
F.1.3. Strategy: CONTACT HOUR FUNDING	20,710,385	19,794,864	19,794,864	19,490,996	19,490,995	19,710,820	19,710,819
F.2. Objective: NON-FORMULA SUPPORT							
F.2.1. Strategy: STAR OF THE REPUBLIC MUSEUM	\$ 450,000	\$ 410,400	\$ 410,400	\$ 410,400	\$ 410,400	\$ 410,400	\$ 410,400
Total, Goal F: BLINN COLLEGE	\$ 24,145,563	\$ 23,618,241	\$ 23,618,240	\$ 23,330,070	\$ 23,330,069	\$ 23,649,948	\$ 23,649,947
G. Goal: BRAZOSPORT COLLEGE							
G.1.1. Strategy: BACHELOR OF APPLIED TECHNOLOGY	\$ 203,038	\$ 221,091	\$ 221,091	\$ 198,646	\$ 198,646	\$ 200,235	\$ 200,235
G.1.2. Strategy: CORE OPERATIONS	500,000	680,406	680,406	680,406	680,406	680,406	680,406
G.1.3. Strategy: STUDENT SUCCESS	473,220	505,267	505,267	502,789	502,789	521,094	521,093
G.1.4. Strategy: CONTACT HOUR FUNDING	4,066,437	4,053,840	4,053,839	3,951,759	3,951,758	3,996,328	3,996,327
G.2.1. Strategy: FOUR-YEAR DEGREE PROGRAM	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Goal G: BRAZOSPORT COLLEGE	\$ 5,742,695	\$ 5,460,604	\$ 5,460,603	\$ 5,333,600	\$ 5,333,599	\$ 5,398,063	\$ 5,398,061
H. Goal: CENTRAL TEXAS COLLEGE							
H.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
H.1.2. Strategy: STUDENT SUCCESS	1,783,168	1,820,675	1,820,674	1,717,061	1,717,060	1,779,572	1,779,572

PUBLIC COMMUNITY/JUNIOR COLLEGES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
H.1.3. Strategy: CONTACT HOUR FUNDING	15,800,783	14,113,803	14,113,803	13,275,497	13,275,497	13,425,222	13,425,221
H.1.4. Strategy: FORMULA HOLD HARMLESS	<u>459,818</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal H: CENTRAL TEXAS COLLEGE	\$ 18,543,769	\$ 16,614,884	\$ 16,614,883	\$ 15,672,964	\$ 15,672,963	\$ 15,885,200	\$ 15,885,199
I. Goal: CISCO JUNIOR COLLEGE							
I.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
I.1.2. Strategy: STUDENT SUCCESS	519,063	518,234	518,234	497,099	497,098	515,196	515,196
I.1.3. Strategy: CONTACT HOUR FUNDING	<u>4,160,464</u>	<u>3,789,869</u>	<u>3,789,868</u>	<u>4,000,130</u>	<u>4,000,130</u>	<u>4,045,245</u>	<u>4,045,244</u>
Total, Goal I: CISCO JUNIOR COLLEGE	\$ 5,179,527	\$ 4,988,509	\$ 4,988,508	\$ 5,177,635	\$ 5,177,634	\$ 5,240,847	\$ 5,240,846
J. Goal: CLARENDON COLLEGE							
J.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
J.1.2. Strategy: STUDENT SUCCESS	219,909	218,601	218,601	223,482	223,481	231,618	231,617
J.1.3. Strategy: CONTACT HOUR FUNDING	<u>1,848,881</u>	<u>1,936,374</u>	<u>1,936,373</u>	<u>1,991,201</u>	<u>1,991,201</u>	<u>2,013,658</u>	<u>2,013,658</u>
Total, Goal J: CLARENDON COLLEGE	\$ 2,568,790	\$ 2,835,381	\$ 2,835,380	\$ 2,895,089	\$ 2,895,088	\$ 2,925,682	\$ 2,925,681
K. Goal: COASTAL BEND COLLEGE							
K.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
K.1.2. Strategy: STUDENT SUCCESS	550,042	557,607	557,606	573,485	573,484	594,363	594,363
K.1.3. Strategy: CONTACT HOUR FUNDING	<u>5,371,381</u>	<u>5,924,650</u>	<u>5,924,649</u>	<u>5,103,909</u>	<u>5,103,908</u>	<u>5,161,472</u>	<u>5,161,471</u>
Total, Goal K: COASTAL BEND COLLEGE	\$ 6,421,423	\$ 7,162,663	\$ 7,162,661	\$ 6,357,800	\$ 6,357,798	\$ 6,436,241	\$ 6,436,240
L. Goal: COLLEGE OF THE MAINLAND							
L.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
L.1.2. Strategy: STUDENT SUCCESS	503,710	533,953	533,953	535,357	535,357	554,848	554,847
L.1.3. Strategy: CONTACT HOUR FUNDING	<u>4,834,471</u>	<u>4,885,759</u>	<u>4,885,758</u>	<u>5,057,104</u>	<u>5,057,103</u>	<u>5,114,139</u>	<u>5,114,139</u>
Total, Goal L: COLLEGE OF THE MAINLAND	\$ 5,838,181	\$ 6,100,118	\$ 6,100,117	\$ 6,272,867	\$ 6,272,866	\$ 6,349,393	\$ 6,349,392
M. Goal: COLLIN COUNTY COMMUNITY COLLEGE							
M.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
M.1.2. Strategy: STUDENT SUCCESS	3,320,992	3,735,128	3,735,127	3,833,418	3,833,418	3,972,979	3,972,978

PUBLIC COMMUNITY/JUNIOR COLLEGES
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
M.1.3. Strategy: CONTACT HOUR FUNDING	<u>29,923,737</u>	<u>31,084,468</u>	<u>31,084,468</u>	<u>32,402,357</u>	<u>32,402,357</u>	<u>32,767,799</u>	<u>32,767,799</u>
Total, Goal M: COLLIN COUNTY COMMUNITY COLLEGE	\$ 33,744,729	\$ 35,500,002	\$ 35,500,001	\$ 36,916,181	\$ 36,916,181	\$ 37,421,184	\$ 37,421,183
N. Goal: DALLAS COUNTY COMMUNITY COLLEGE							
N.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
N.1.2. Strategy: STUDENT SUCCESS	7,419,486	8,063,145	8,063,145	8,154,071	8,154,071	8,450,931	8,450,930
N.1.3. Strategy: CONTACT HOUR FUNDING	77,308,120	78,979,053	78,979,053	82,409,966	82,409,965	83,339,406	83,339,406
N.2. Objective: NON-FORMULA SUPPORT							
N.2.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER	\$ 1,817,094	\$ 1,635,385	\$ 1,635,385	\$ 1,635,385	\$ 1,635,385	\$ 1,635,385	\$ 1,635,385
N.2.2. Strategy: STARLINK	<u>321,204</u>	<u>292,938</u>	<u>292,938</u>	<u>292,938</u>	<u>292,938</u>	<u>292,938</u>	<u>292,938</u>
Total, Goal N: DALLAS COUNTY COMMUNITY COLLEGE	\$ 87,365,904	\$ 89,650,927	\$ 89,650,927	\$ 93,172,766	\$ 93,172,765	\$ 94,399,066	\$ 94,399,065
O. Goal: DEL MAR COLLEGE							
O.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
O.1.2. Strategy: STUDENT SUCCESS	1,191,871	1,212,988	1,212,987	1,234,122	1,234,121	1,279,052	1,279,051
O.1.3. Strategy: CONTACT HOUR FUNDING	<u>12,844,189</u>	<u>13,974,340</u>	<u>13,974,340</u>	<u>13,677,702</u>	<u>13,677,701</u>	<u>13,831,962</u>	<u>13,831,962</u>
Total, Goal O: DEL MAR COLLEGE	\$ 14,536,060	\$ 15,867,734	\$ 15,867,733	\$ 15,592,230	\$ 15,592,228	\$ 15,791,420	\$ 15,791,419
P. Goal: EL PASO COMMUNITY COLLEGE							
P.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
P.1.2. Strategy: STUDENT SUCCESS	4,122,397	4,039,343	4,039,342	3,878,284	3,878,284	4,019,478	4,019,477
P.1.3. Strategy: CONTACT HOUR FUNDING	<u>27,490,906</u>	<u>27,075,166</u>	<u>27,075,166</u>	<u>26,620,262</u>	<u>26,620,261</u>	<u>26,920,492</u>	<u>26,920,491</u>
Total, Goal P: EL PASO COMMUNITY COLLEGE	\$ 32,113,303	\$ 31,794,915	\$ 31,794,914	\$ 31,178,952	\$ 31,178,951	\$ 31,620,376	\$ 31,620,374
Q. Goal: FRANK PHILLIPS COLLEGE							
Q.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
Q.1.2. Strategy: STUDENT SUCCESS	171,441	202,496	202,495	216,247	216,246	224,119	224,119
Q.1.3. Strategy: CONTACT HOUR FUNDING	<u>1,773,150</u>	<u>1,760,095</u>	<u>1,760,095</u>	<u>1,647,613</u>	<u>1,647,612</u>	<u>1,666,195</u>	<u>1,666,195</u>
Total, Goal Q: FRANK PHILLIPS COLLEGE	\$ 2,444,591	\$ 2,642,997	\$ 2,642,996	\$ 2,544,266	\$ 2,544,264	\$ 2,570,720	\$ 2,570,720

PUBLIC COMMUNITY/JUNIOR COLLEGES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
R. Goal: GALVESTON COLLEGE							
R.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
R.1.2. Strategy: STUDENT SUCCESS	303,656	304,058	304,058	302,985	302,985	314,016	314,015
R.1.3. Strategy: CONTACT HOUR FUNDING	<u>2,857,700</u>	<u>3,101,135</u>	<u>3,101,134</u>	<u>3,369,089</u>	<u>3,369,089</u>	<u>3,407,087</u>	<u>3,407,086</u>
Total, Goal R: GALVESTON COLLEGE	\$ 3,661,356	\$ 4,085,599	\$ 4,085,598	\$ 4,352,480	\$ 4,352,480	\$ 4,401,509	\$ 4,401,507
S. Goal: GRAYSON COUNTY COLLEGE							
S.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
S.1.2. Strategy: STUDENT SUCCESS	641,354	643,701	643,700	585,465	585,465	606,780	606,779
S.1.3. Strategy: CONTACT HOUR FUNDING	6,087,033	5,512,153	5,512,153	5,341,892	5,341,892	5,402,139	5,402,139
S.2. Objective: NON-FORMULA SUPPORT							
S.2.1. Strategy: TV MUNSON VITICULTURE&ENOLOGY CNTR NonForm. Spt. Instructional T.V. Munson Viticulture and Enology Center.	<u>\$ 350,000</u>	<u>\$ 319,200</u>	<u>\$ 319,200</u>	<u>\$ 319,200</u>	<u>\$ 319,200</u>	<u>\$ 319,200</u>	<u>\$ 319,200</u>
Total, Goal S: GRAYSON COUNTY COLLEGE	\$ 7,578,387	\$ 7,155,460	\$ 7,155,459	\$ 6,926,963	\$ 6,926,963	\$ 7,008,525	\$ 7,008,524
T. Goal: HILL COLLEGE							
T.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
T.1.2. Strategy: STUDENT SUCCESS	611,446	613,371	613,370	590,341	590,341	611,834	611,833
T.1.3. Strategy: CONTACT HOUR FUNDING	5,413,992	5,083,012	5,083,011	5,203,856	5,203,855	5,262,546	5,262,546
T.1.4. Strategy: FORMULA HOLD HARMLESS	4,786	0	0	0	0	0	0
T.2. Objective: NON-FORMULA SUPPORT							
T.2.1. Strategy: HERITAGE MUSEUM/GENEALOGY CENTER Heritage Museum and Genealogy Center.	<u>\$ 356,500</u>	<u>\$ 325,128</u>	<u>\$ 325,128</u>	<u>\$ 325,128</u>	<u>\$ 325,128</u>	<u>\$ 325,128</u>	<u>\$ 325,128</u>
Total, Goal T: HILL COLLEGE	\$ 6,886,724	\$ 6,701,917	\$ 6,701,915	\$ 6,799,731	\$ 6,799,730	\$ 6,879,914	\$ 6,879,913
U. Goal: HOUSTON COMMUNITY COLLEGE							
U.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
U.1.2. Strategy: STUDENT SUCCESS	6,484,472	6,741,962	6,741,962	6,641,463	6,641,463	6,883,254	6,883,254
U.1.3. Strategy: CONTACT HOUR FUNDING	<u>63,010,954</u>	<u>60,686,575</u>	<u>60,686,575</u>	<u>57,538,319</u>	<u>57,538,319</u>	<u>58,187,251</u>	<u>58,187,251</u>
Total, Goal U: HOUSTON COMMUNITY COLLEGE	\$ 69,995,426	\$ 68,108,943	\$ 68,108,943	\$ 64,860,188	\$ 64,860,188	\$ 65,750,911	\$ 65,750,911

PUBLIC COMMUNITY/JUNIOR COLLEGES
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
V. Goal: HOWARD COLLEGE							
V.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
V.1.2. Strategy: STUDENT SUCCESS	539,306	494,688	494,688	487,353	487,353	505,096	505,095
V.1.3. Strategy: CONTACT HOUR FUNDING	4,965,103	5,185,465	5,185,464	5,417,885	5,417,884	5,478,989	5,478,989
V.1.4. Strategy: FORMULA HOLD HARMLESS	398,408	0	0	0	0	0	0
V.2. Objective: NON-FORMULA SUPPORT							
V.2.1. Strategy: SOUTHWEST INSTITUTE FOR THE DEAF Southwest Collegiate Institute for the Deaf.	\$ 2,651,293	\$ 3,326,403	\$ 3,326,403	\$ 3,326,403	\$ 3,326,403	\$ 3,326,403	\$ 3,326,403
Total, Goal V: HOWARD COLLEGE	\$ 9,054,110	\$ 9,686,962	\$ 9,686,961	\$ 9,912,047	\$ 9,912,046	\$ 9,990,894	\$ 9,990,893
W. Goal: KILGORE COLLEGE							
W.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
W.1.2. Strategy: STUDENT SUCCESS	848,707	818,847	818,847	789,690	789,689	818,440	818,439
W.1.3. Strategy: CONTACT HOUR FUNDING	8,631,964	8,229,453	8,229,453	7,284,744	7,284,744	7,366,904	7,366,903
Total, Goal W: KILGORE COLLEGE	\$ 9,980,671	\$ 9,728,706	\$ 9,728,706	\$ 8,754,840	\$ 8,754,839	\$ 8,865,750	\$ 8,865,748
X. Goal: LAREDO COMMUNITY COLLEGE							
X.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
X.1.2. Strategy: STUDENT SUCCESS	1,093,569	1,076,577	1,076,577	1,083,936	1,083,936	1,123,398	1,123,398
X.1.3. Strategy: CONTACT HOUR FUNDING	8,566,358	8,523,095	8,523,094	9,244,326	9,244,325	9,348,586	9,348,585
X.2. Objective: NON-FORMULA SUPPORT							
X.2.1. Strategy: IMPORT/EXPORT TRNG CTR Regional Import/Export Training Center.	\$ 165,570	\$ 148,594	\$ 148,594	\$ 148,594	\$ 148,594	\$ 148,594	\$ 148,594
Total, Goal X: LAREDO COMMUNITY COLLEGE	\$ 10,325,497	\$ 10,428,672	\$ 10,428,671	\$ 11,157,262	\$ 11,157,261	\$ 11,300,984	\$ 11,300,983
Y. Goal: LEE COLLEGE							
Y.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
Y.1.2. Strategy: STUDENT SUCCESS	764,637	829,891	829,891	860,413	860,413	891,738	891,737
Y.1.3. Strategy: CONTACT HOUR FUNDING	7,831,481	8,408,923	8,408,923	8,411,054	8,411,053	8,505,916	8,505,915
Total, Goal Y: LEE COLLEGE	\$ 9,096,118	\$ 9,919,220	\$ 9,919,220	\$ 9,951,873	\$ 9,951,872	\$ 10,078,060	\$ 10,078,058
Z. Goal: LONE STAR COLLEGE SYSTEM							
Z.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
Z.1.2. Strategy: STUDENT SUCCESS	6,923,873	7,682,601	7,682,600	8,014,563	8,014,562	8,306,343	8,306,343

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(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Z.1.3. Strategy: CONTACT HOUR FUNDING	<u>66,669,272</u>	<u>69,593,608</u>	<u>69,593,608</u>	<u>71,215,254</u>	<u>71,215,253</u>	<u>72,018,438</u>	<u>72,018,437</u>
Total, Goal Z: LONE STAR COLLEGE SYSTEM	\$ 74,093,145	\$ 77,956,615	\$ 77,956,614	\$ 79,910,223	\$ 79,910,221	\$ 81,005,187	\$ 81,005,186
AA. Goal: MCLENNAN COMMUNITY COLLEGE							
AA.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AA.1.2. Strategy: STUDENT SUCCESS	1,116,278	1,118,352	1,118,351	1,113,794	1,113,794	1,154,343	1,154,343
AA.1.3. Strategy: CONTACT HOUR FUNDING	10,492,858	10,544,503	10,544,503	10,258,672	10,258,672	10,374,372	10,374,372
AA.1.4. Strategy: FORMULA HOLD HARMLESS	<u>1,669</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal AA: MCLENNAN COMMUNITY COLLEGE	\$ 12,110,805	\$ 12,343,261	\$ 12,343,260	\$ 12,052,872	\$ 12,052,872	\$ 12,209,121	\$ 12,209,121
AB. Goal: MIDLAND COLLEGE							
AB.1.1. Strategy: BACHELOR OF APPLIED TECHNOLOGY	\$ 63,167	\$ 91,495	\$ 91,495	\$ 88,127	\$ 88,127	\$ 88,832	\$ 88,832
AB.1.2. Strategy: CORE OPERATIONS	500,000	680,406	680,406	680,406	680,406	680,406	680,406
AB.1.3. Strategy: STUDENT SUCCESS	621,514	660,120	660,120	670,893	670,893	695,318	695,318
AB.1.4. Strategy: CONTACT HOUR FUNDING	6,176,665	6,700,306	6,700,306	5,737,495	5,737,494	5,802,204	5,802,203
AB.1.5. Strategy: FORMULA HOLD HARMLESS	281,675	0	0	0	0	0	0
AB.2. Objective: NON-FORMULA SUPPORT							
AB.2.1. Strategy: PERMIAN BASIN PETROLEUM MUSEUM	<u>\$ 355,325</u>	<u>\$ 324,056</u>	<u>\$ 324,056</u>	<u>\$ 324,057</u>	<u>\$ 324,056</u>	<u>\$ 324,057</u>	<u>\$ 324,056</u>
Total, Goal AB: MIDLAND COLLEGE	\$ 7,998,346	\$ 8,456,383	\$ 8,456,383	\$ 7,500,978	\$ 7,500,976	\$ 7,590,817	\$ 7,590,815
AC. Goal: NAVARRO COLLEGE							
AC.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AC.1.2. Strategy: STUDENT SUCCESS	1,425,903	1,385,375	1,385,374	1,261,317	1,261,317	1,307,237	1,307,237
AC.1.3. Strategy: CONTACT HOUR FUNDING	<u>13,340,469</u>	<u>11,986,590</u>	<u>11,986,590</u>	<u>11,294,253</u>	<u>11,294,253</u>	<u>11,421,633</u>	<u>11,421,632</u>
Total, Goal AC: NAVARRO COLLEGE	\$ 15,266,372	\$ 14,052,371	\$ 14,052,370	\$ 13,235,976	\$ 13,235,976	\$ 13,409,276	\$ 13,409,275
AD. Goal: NORTH CENTRAL TEXAS COLLEGE							
AD.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AD.1.2. Strategy: STUDENT SUCCESS	1,259,740	1,308,788	1,308,788	1,230,984	1,230,983	1,275,799	1,275,799
AD.1.3. Strategy: CONTACT HOUR FUNDING	<u>9,457,033</u>	<u>8,821,067</u>	<u>8,821,066</u>	<u>9,138,989</u>	<u>9,138,989</u>	<u>9,242,061</u>	<u>9,242,060</u>
Total, Goal AD: NORTH CENTRAL TEXAS COLLEGE	\$ 11,216,773	\$ 10,810,261	\$ 10,810,260	\$ 11,050,379	\$ 11,050,378	\$ 11,198,266	\$ 11,198,265

PUBLIC COMMUNITY/JUNIOR COLLEGES
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	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
AE. Goal: NORTHEAST TEXAS COMMUNITY COLLEGE							
AE.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AE.1.2. Strategy: STUDENT SUCCESS	434,798	403,012	403,011	394,552	394,551	408,916	408,916
AE.1.3. Strategy: CONTACT HOUR FUNDING	<u>3,643,380</u>	<u>3,649,450</u>	<u>3,649,450</u>	<u>3,669,953</u>	<u>3,669,952</u>	<u>3,711,343</u>	<u>3,711,343</u>
Total, Goal AE: NORTHEAST TEXAS COMMUNITY COLLEGE	\$ 4,578,178	\$ 4,732,868	\$ 4,732,867	\$ 4,744,911	\$ 4,744,909	\$ 4,800,665	\$ 4,800,665
AF. Goal: ODESSA COLLEGE							
AF.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AF.1.2. Strategy: STUDENT SUCCESS	571,457	636,188	636,187	692,206	692,205	717,406	717,406
AF.1.3. Strategy: CONTACT HOUR FUNDING	<u>6,541,972</u>	<u>7,053,468</u>	<u>7,053,468</u>	<u>7,098,182</u>	<u>7,098,182</u>	<u>7,178,237</u>	<u>7,178,237</u>
Total, Goal AF: ODESSA COLLEGE	\$ 7,613,429	\$ 8,370,062	\$ 8,370,061	\$ 8,470,794	\$ 8,470,793	\$ 8,576,049	\$ 8,576,049
AG. Goal: PANOLA COLLEGE							
AG.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AG.1.2. Strategy: STUDENT SUCCESS	313,989	341,251	341,250	353,066	353,065	365,919	365,919
AG.1.3. Strategy: CONTACT HOUR FUNDING	<u>3,870,715</u>	<u>4,052,031</u>	<u>4,052,030</u>	<u>3,838,011</u>	<u>3,838,010</u>	<u>3,881,297</u>	<u>3,881,296</u>
Total, Goal AG: PANOLA COLLEGE	\$ 4,684,704	\$ 5,073,688	\$ 5,073,686	\$ 4,871,483	\$ 4,871,481	\$ 4,927,622	\$ 4,927,621
AH. Goal: PARIS JUNIOR COLLEGE							
AH.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AH.1.2. Strategy: STUDENT SUCCESS	824,847	836,410	836,410	781,538	781,537	809,990	809,990
AH.1.3. Strategy: CONTACT HOUR FUNDING	<u>7,161,990</u>	<u>6,297,006</u>	<u>6,297,006</u>	<u>6,134,734</u>	<u>6,134,734</u>	<u>6,203,923</u>	<u>6,203,923</u>
Total, Goal AH: PARIS JUNIOR COLLEGE	\$ 8,486,837	\$ 7,813,822	\$ 7,813,822	\$ 7,596,678	\$ 7,596,677	\$ 7,694,319	\$ 7,694,319
AI. Goal: RANGER COLLEGE							
AI.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AI.1.2. Strategy: STUDENT SUCCESS	265,104	305,095	305,094	320,635	320,635	332,308	332,308
AI.1.3. Strategy: CONTACT HOUR FUNDING	<u>2,817,753</u>	<u>2,911,648</u>	<u>2,911,648</u>	<u>2,697,627</u>	<u>2,697,626</u>	<u>2,728,051</u>	<u>2,728,051</u>
Total, Goal AI: RANGER COLLEGE	\$ 3,582,857	\$ 3,897,149	\$ 3,897,148	\$ 3,698,668	\$ 3,698,667	\$ 3,740,765	\$ 3,740,765
AJ. Goal: SAN JACINTO COLLEGE							
AJ.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406

PUBLIC COMMUNITY/JUNIOR COLLEGES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
AJ.1.2. Strategy: STUDENT SUCCESS	3,477,929	3,865,276	3,865,275	4,031,028	4,031,028	4,177,783	4,177,783
AJ.1.3. Strategy: CONTACT HOUR FUNDING	<u>32,508,483</u>	<u>34,239,497</u>	<u>34,239,496</u>	<u>35,631,209</u>	<u>35,631,208</u>	<u>36,033,067</u>	<u>36,033,066</u>
Total, Goal AJ: SAN JACINTO COLLEGE	\$ 36,486,412	\$ 38,785,179	\$ 38,785,177	\$ 40,342,643	\$ 40,342,642	\$ 40,891,256	\$ 40,891,255
AK. Goal: SOUTH PLAINS COLLEGE							
AK.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AK.1.2. Strategy: STUDENT SUCCESS	1,203,894	1,305,186	1,305,185	1,271,291	1,271,290	1,317,574	1,317,573
AK.1.3. Strategy: CONTACT HOUR FUNDING	<u>12,243,526</u>	<u>11,621,562</u>	<u>11,621,562</u>	<u>11,072,554</u>	<u>11,072,554</u>	<u>11,197,433</u>	<u>11,197,433</u>
Total, Goal AK: SOUTH PLAINS COLLEGE	\$ 13,947,420	\$ 13,607,154	\$ 13,607,153	\$ 13,024,251	\$ 13,024,250	\$ 13,195,413	\$ 13,195,412
AL. Goal: SOUTH TEXAS COLLEGE							
AL.1.1. Strategy: BACHELOR OF APPLIED TECHNOLOGY	\$ 805,107	\$ 1,071,990	\$ 1,071,990	\$ 1,244,791	\$ 1,244,791	\$ 1,254,750	\$ 1,254,750
AL.1.2. Strategy: CORE OPERATIONS	500,000	680,406	680,406	680,406	680,406	680,406	680,406
AL.1.3. Strategy: STUDENT SUCCESS	3,670,735	4,089,967	4,089,966	4,118,588	4,118,587	4,268,530	4,268,530
AL.1.4. Strategy: CONTACT HOUR FUNDING	<u>33,607,192</u>	<u>34,383,650</u>	<u>34,383,650</u>	<u>33,804,393</u>	<u>33,804,392</u>	<u>34,185,647</u>	<u>34,185,647</u>
Total, Goal AL: SOUTH TEXAS COLLEGE	\$ 38,583,034	\$ 40,226,013	\$ 40,226,012	\$ 39,848,178	\$ 39,848,176	\$ 40,389,333	\$ 40,389,333
AM. Goal: SOUTHWEST TEXAS JUNIOR COLLEGE							
AM.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AM.1.2. Strategy: STUDENT SUCCESS	726,798	747,236	747,235	780,462	780,461	808,875	808,875
AM.1.3. Strategy: CONTACT HOUR FUNDING	<u>5,760,105</u>	<u>6,040,237</u>	<u>6,040,236</u>	<u>6,562,942</u>	<u>6,562,941</u>	<u>6,636,960</u>	<u>6,636,960</u>
Total, Goal AM: SOUTHWEST TEXAS JUNIOR COLLEGE	\$ 6,986,903	\$ 7,467,879	\$ 7,467,877	\$ 8,023,810	\$ 8,023,808	\$ 8,126,241	\$ 8,126,241
AN. Goal: TARRANT COUNTY COLLEGE							
AN.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AN.1.2. Strategy: STUDENT SUCCESS	5,850,029	6,728,545	6,728,544	6,583,279	6,583,279	6,822,952	6,822,951
AN.1.3. Strategy: CONTACT HOUR FUNDING	<u>49,940,122</u>	<u>47,936,524</u>	<u>47,936,524</u>	<u>48,553,036</u>	<u>48,553,035</u>	<u>49,100,629</u>	<u>49,100,629</u>
Total, Goal AN: TARRANT COUNTY COLLEGE	\$ 56,290,151	\$ 55,345,475	\$ 55,345,474	\$ 55,816,721	\$ 55,816,720	\$ 56,603,987	\$ 56,603,986
AO. Goal: TEMPLE COLLEGE							
AO.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AO.1.2. Strategy: STUDENT SUCCESS	688,160	728,136	728,135	711,649	711,648	737,557	737,557

PUBLIC COMMUNITY/JUNIOR COLLEGES

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
AO.1.3. Strategy: CONTACT HOUR FUNDING	<u>6,457,903</u>	<u>5,662,141</u>	<u>5,662,141</u>	<u>5,506,922</u>	<u>5,506,921</u>	<u>5,569,030</u>	<u>5,569,030</u>
Total, Goal AO: TEMPLE COLLEGE	\$ 7,646,063	\$ 7,070,683	\$ 7,070,682	\$ 6,898,977	\$ 6,898,975	\$ 6,986,993	\$ 6,986,993
AP. Goal: TEXARKANA COLLEGE							
AP.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AP.1.2. Strategy: STUDENT SUCCESS	527,620	584,870	584,870	621,448	621,447	644,072	644,072
AP.1.3. Strategy: CONTACT HOUR FUNDING	<u>5,911,801</u>	<u>5,933,552</u>	<u>5,933,551</u>	<u>5,794,069</u>	<u>5,794,069</u>	<u>5,859,416</u>	<u>5,859,416</u>
Total, Goal AP: TEXARKANA COLLEGE	\$ 6,939,421	\$ 7,198,828	\$ 7,198,827	\$ 7,095,923	\$ 7,095,922	\$ 7,183,894	\$ 7,183,894
AQ. Goal: TEXAS SOUTHMOST COLLEGE							
AQ.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AQ.1.2. Strategy: STUDENT SUCCESS	753,721	532,266	532,266	549,848	549,848	569,866	569,866
AQ.1.3. Strategy: CONTACT HOUR FUNDING	4,073,325	4,024,991	4,024,990	5,281,677	5,281,677	5,341,246	5,341,245
AQ.1.4. Strategy: FORMULA HOLD HARMLESS	<u>835,215</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal AQ: TEXAS SOUTHMOST COLLEGE	\$ 6,162,261	\$ 5,237,663	\$ 5,237,662	\$ 6,511,931	\$ 6,511,931	\$ 6,591,518	\$ 6,591,517
AR. Goal: TRINITY VALLEY COMMUNITY COLLEGE							
AR.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AR.1.2. Strategy: STUDENT SUCCESS	1,078,367	1,118,273	1,118,273	1,106,090	1,106,090	1,146,359	1,146,358
AR.1.3. Strategy: CONTACT HOUR FUNDING	<u>9,565,395</u>	<u>9,935,885</u>	<u>9,935,885</u>	<u>9,082,157</u>	<u>9,082,157</u>	<u>9,184,588</u>	<u>9,184,588</u>
Total, Goal AR: TRINITY VALLEY COMMUNITY COLLEGE	\$ 11,143,762	\$ 11,734,564	\$ 11,734,564	\$ 10,868,653	\$ 10,868,653	\$ 11,011,353	\$ 11,011,352
AS. Goal: TYLER JUNIOR COLLEGE							
AS.1.1. Strategy: BACHELOR OF APPLIED TECHNOLOGY	\$ 0	\$ 0	\$ 0	\$ 14,118	\$ 14,118	\$ 14,118	\$ 14,118
AS.1.2. Strategy: CORE OPERATIONS	500,000	680,406	680,406	680,406	680,406	680,406	680,406
AS.1.3. Strategy: STUDENT SUCCESS	1,597,265	1,617,979	1,617,979	1,586,835	1,586,835	1,644,606	1,644,606
AS.1.4. Strategy: CONTACT HOUR FUNDING	<u>14,558,692</u>	<u>14,471,127</u>	<u>14,471,126</u>	<u>14,840,321</u>	<u>14,840,321</u>	<u>15,007,694</u>	<u>15,007,694</u>
Total, Goal AS: TYLER JUNIOR COLLEGE	\$ 16,655,957	\$ 16,769,512	\$ 16,769,511	\$ 17,121,680	\$ 17,121,680	\$ 17,346,824	\$ 17,346,824
AT. Goal: VERNON COLLEGE							
AT.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AT.1.2. Strategy: STUDENT SUCCESS	438,509	463,772	463,771	442,177	442,176	458,275	458,274

PUBLIC COMMUNITY/JUNIOR COLLEGES

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
AT.1.3. Strategy: CONTACT HOUR FUNDING	<u>4,655,105</u>	<u>4,450,062</u>	<u>4,450,062</u>	<u>4,403,079</u>	<u>4,403,079</u>	<u>4,452,738</u>	<u>4,452,738</u>
Total, Goal AT: VERNON COLLEGE	\$ 5,593,614	\$ 5,594,240	\$ 5,594,239	\$ 5,525,662	\$ 5,525,661	\$ 5,591,419	\$ 5,591,418
AU. Goal: VICTORIA COLLEGE							
AU.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AU.1.2. Strategy: STUDENT SUCCESS	517,725	521,515	521,515	519,577	519,576	538,493	538,492
AU.1.3. Strategy: CONTACT HOUR FUNDING	<u>4,768,271</u>	<u>4,420,801</u>	<u>4,420,800</u>	<u>4,271,606</u>	<u>4,271,605</u>	<u>4,319,782</u>	<u>4,319,782</u>
Total, Goal AU: VICTORIA COLLEGE	\$ 5,785,996	\$ 5,622,722	\$ 5,622,721	\$ 5,471,589	\$ 5,471,587	\$ 5,538,681	\$ 5,538,680
AV. Goal: WEATHERFORD COLLEGE							
AV.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AV.1.2. Strategy: STUDENT SUCCESS	758,064	774,135	774,134	764,012	764,011	791,827	791,826
AV.1.3. Strategy: CONTACT HOUR FUNDING	<u>7,738,520</u>	<u>7,007,425</u>	<u>7,007,425</u>	<u>7,381,732</u>	<u>7,381,732</u>	<u>7,464,985</u>	<u>7,464,985</u>
Total, Goal AV: WEATHERFORD COLLEGE	\$ 8,996,584	\$ 8,461,966	\$ 8,461,965	\$ 8,826,150	\$ 8,826,149	\$ 8,937,218	\$ 8,937,217
AW. Goal: WESTERN TEXAS COLLEGE							
AW.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AW.1.2. Strategy: STUDENT SUCCESS	363,924	374,011	374,011	344,030	344,030	356,555	356,555
AW.1.3. Strategy: CONTACT HOUR FUNDING	<u>2,687,166</u>	<u>2,830,657</u>	<u>2,830,656</u>	<u>2,861,079</u>	<u>2,861,078</u>	<u>2,893,347</u>	<u>2,893,346</u>
Total, Goal AW: WESTERN TEXAS COLLEGE	\$ 3,551,090	\$ 3,885,074	\$ 3,885,073	\$ 3,885,515	\$ 3,885,514	\$ 3,930,308	\$ 3,930,307
AX. Goal: WHARTON COUNTY JUNIOR COLLEGE							
AX.1.1. Strategy: CORE OPERATIONS	\$ 500,000	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
AX.1.2. Strategy: STUDENT SUCCESS	1,056,449	1,111,961	1,111,961	1,080,039	1,080,039	1,119,360	1,119,359
AX.1.3. Strategy: CONTACT HOUR FUNDING	<u>7,555,626</u>	<u>7,580,769</u>	<u>7,580,769</u>	<u>7,299,981</u>	<u>7,299,981</u>	<u>7,382,312</u>	<u>7,382,312</u>
Total, Goal AX: WHARTON COUNTY JUNIOR COLLEGE	\$ 9,112,075	\$ 9,373,136	\$ 9,373,136	\$ 9,060,426	\$ 9,060,426	\$ 9,182,078	\$ 9,182,077
Grand Total, PUBLIC COMMUNITY/JUNIOR COLLEGES	<u>\$ 885,793,094</u>	<u>\$ 899,540,045</u>	<u>\$ 894,979,998</u>	<u>\$ 900,951,153</u>	<u>\$ 896,391,101</u>	<u>\$ 911,541,664</u>	<u>\$ 906,981,622</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 511,183,840	\$ 515,956,271	\$ 515,965,406	\$ 511,400,993	\$ 511,400,951	\$ 518,242,262	\$ 518,242,227
Other Personnel Costs	883,014	889,915	917,601	917,601	917,601	917,601	917,601
Faculty Salaries (Higher Education Only)	359,004,859	364,246,386	364,246,379	367,728,821	367,728,812	372,590,705	372,590,700

PUBLIC COMMUNITY/JUNIOR COLLEGES
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Consumable Supplies	61,171	55,131	55,131	55,131	55,131	55,131	55,131
Utilities	32,157	253,650	242,703	242,703	242,703	242,703	242,703
Other Operating Expense	9,696,803	8,867,642	8,841,728	11,334,854	11,334,853	10,222,212	10,222,210
Client Services	481,250	438,900	438,900	438,900	438,900	438,900	438,900
Grants	0	4,560,000	0	4,560,000	0	4,560,000	0
Capital Expenditures	4,450,000	4,272,150	4,272,150	4,272,150	4,272,150	4,272,150	4,272,150
Total, Object-of-Expense Informational Listing	\$ 885,793,094	\$ 899,540,045	\$ 894,979,998	\$ 900,951,153	\$ 896,391,101	\$ 911,541,664	\$ 906,981,622
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 98,557,011	\$ 89,084,425	\$ 89,699,980	\$	\$	\$ 84,284,008	\$ 87,985,078
Group Insurance	164,932,067	178,406,837	186,532,234			178,406,837	186,532,234
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 263,489,078	\$ 267,491,262	\$ 276,232,214	\$	\$	\$ 262,690,845	\$ 274,517,312

TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 4,336,416	\$ 3,113,481	\$ 3,373,779	\$ 6,632,592	\$ 6,630,777	\$ 3,043,910	\$ 3,042,092
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 1,321,764	\$ 711,959	\$ 487,761	\$ 371,719	\$ 376,435	\$ 371,719	\$ 376,436
Total, Method of Financing	\$ 5,658,180	\$ 3,825,440	\$ 3,861,540	\$ 7,004,311	\$ 7,007,212	\$ 3,415,629	\$ 3,418,528

This bill pattern represents an estimated 55.4% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-Appropriated Funds	38.0	41.7	41.7	58.0	58.0	39.5	39.5
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TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: FORECASTING & CURRICULUM DVLPMENT Forecasting and Curriculum Development.	\$ 252,573	\$ 187,354	\$ 178,644	\$ 928,175	\$ 928,175	\$ 178,175	\$ 178,175
A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS	124,336	50,367	86,572	90,980	95,697	90,980	95,697
A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE	15,675	15,675	15,675	15,675	15,675	15,675	15,675
A.1.4. Strategy: SYSTEM OFFICE OPERATIONS	4,969,463	3,042,424	3,051,030	1,720,578	1,718,762	2,001,317	1,999,501
A.1.5. Strategy: TECHNICAL TRAINING PARTNERSHIP Technical Training Partnerships with Community Colleges.	296,133	296,133	296,133	296,133	296,133	296,133	296,133
A.1.6. Strategy: HOLD HARMLESS	<u>0</u>	<u>233,487</u>	<u>233,486</u>	<u>233,487</u>	<u>233,486</u>	<u>233,487</u>	<u>233,486</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 5,658,180	\$ 3,825,440	\$ 3,861,540	\$ 3,285,028	\$ 3,287,928	\$ 2,815,767	\$ 2,818,667
B. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
B.1. Objective: INSTRUCTIONAL SUPPORT							
B.1.1. Strategy: E WILLIAMSON COUNTY CTR East Williamson County Higher Education Center.	\$ 0	\$ 0	\$ 0	\$ 2,280,738	\$ 2,280,739	\$ 599,862	\$ 599,861
B.2. Objective: EXCEPTIONAL ITEM REQUEST							
B.2.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,438,545</u>	<u>\$ 1,438,545</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal B: NON-FORMULA SUPPORT	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,719,283</u>	<u>\$ 3,719,284</u>	<u>\$ 599,862</u>	<u>\$ 599,861</u>
Grand Total, TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION	<u>\$ 5,658,180</u>	<u>\$ 3,825,440</u>	<u>\$ 3,861,540</u>	<u>\$ 7,004,311</u>	<u>\$ 7,007,212</u>	<u>\$ 3,415,629</u>	<u>\$ 3,418,528</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 2,977,611	\$ 3,078,844	\$ 3,161,682	\$ 2,339,644	\$ 2,339,644	\$ 1,822,993	\$ 1,822,991
Other Personnel Costs	210,246	90,320	113,425	132,276	136,993	122,276	126,993
Faculty Salaries (Higher Education Only)	0	0	0	1,146,718	1,144,902	365,979	364,165
Professional Fees and Services	176,625	10,000	10,000	35,000	35,000	10,000	10,000
Consumable Supplies	1,808	0	0	0	0	0	0
Utilities	383,568	0	0	0	0	0	0
Travel	25,204	0	0	0	0	0	0
Rent - Building	4,818	0	0	0	0	0	0
Rent - Machine and Other	15,681	0	0	0	0	0	0

TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Debt Service	0	0	0	1,438,545	1,438,545	0	0
Other Operating Expense	1,524,663	350,143	280,300	782,509	782,508	798,248	798,246
Capital Expenditures	337,956	296,133	296,133	1,129,619	1,129,620	296,133	296,133
Total, Object-of-Expense Informational Listing	\$ 5,658,180	\$ 3,825,440	\$ 3,861,540	\$ 7,004,311	\$ 7,007,212	\$ 3,415,629	\$ 3,418,528
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 377,555	\$ 400,110	\$ 497,722	\$	\$	\$ 331,101	\$ 345,384
Group Insurance	4,741,989	8,057,878	8,425,485			5,241,278	5,241,278
Social Security	147,314	139,208	143,398			146,137	149,088
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 5,266,858	\$ 8,597,196	\$ 9,066,605	\$	\$	\$ 5,718,516	\$ 5,735,750

TEXAS STATE TECHNICAL COLLEGE - HARLINGEN

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 17,867,272	\$ 18,585,674	\$ 17,272,510	\$ 27,128,842	\$ 27,319,204	\$ 24,835,151	\$ 24,825,513
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 8,326,408	\$ 3,681,509	\$ 3,684,167	\$ 2,767,165	\$ 2,925,492	\$ 2,253,468	\$ 2,373,460
Total, Method of Financing	\$ 26,193,680	\$ 22,267,183	\$ 20,956,677	\$ 29,896,007	\$ 30,244,696	\$ 27,088,619	\$ 27,198,973

This bill pattern represents an estimated 38.6% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-Appropriated Funds	447.0	427.7	427.7	453.0	457.0	594.0	594.0
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TEXAS STATE TECHNICAL COLLEGE - HARLINGEN

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION	\$ 17,720,486	\$ 16,885,491	\$ 15,913,876	\$ 22,863,205	\$ 22,955,771	\$ 22,863,205	\$ 22,955,771
A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS	1,939,718	611,377	650,316	686,143	724,478	172,446	172,446
A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE	30,634	45,000	45,000	45,000	45,000	45,000	45,000
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>1,446,799</u>	<u>228,587</u>	<u>326,486</u>	<u>342,810</u>	<u>359,951</u>	<u>342,810</u>	<u>359,951</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 21,137,637	\$ 17,770,455	\$ 16,935,678	\$ 23,937,158	\$ 24,085,200	\$ 23,423,461	\$ 23,533,168
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,892,951	\$ 1,660,572	\$ 1,556,751	\$ 2,172,478	\$ 2,172,478	\$ 2,172,478	\$ 2,172,478
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	532,546	483,400	485,497	2,229,516	2,230,163	485,825	486,472
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>485,770</u>	<u>494,806</u>	<u>317,625</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 2,911,267	\$ 2,638,778	\$ 2,359,873	\$ 4,776,994	\$ 4,777,641	\$ 3,033,303	\$ 3,033,950
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTITUTIONAL							
C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 2,144,776	\$ 1,857,950	\$ 1,661,126	\$ 631,855	\$ 631,855	\$ 631,855	\$ 631,855
C.2. Objective: EXCEPTIONAL ITEM REQUEST							
C.2.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 550,000	\$ 750,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	\$ 2,144,776	\$ 1,857,950	\$ 1,661,126	\$ 1,181,855	\$ 1,381,855	\$ 631,855	\$ 631,855
Grand Total, TEXAS STATE TECHNICAL COLLEGE - HARLINGEN	<u>\$ 26,193,680</u>	<u>\$ 22,267,183</u>	<u>\$ 20,956,677</u>	<u>\$ 29,896,007</u>	<u>\$ 30,244,696</u>	<u>\$ 27,088,619</u>	<u>\$ 27,198,973</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 10,045,594	\$ 10,096,516	\$ 9,232,971	\$ 12,613,155	\$ 12,497,969	\$ 12,558,616	\$ 12,416,356
Other Personnel Costs	2,341,676	899,072	866,270	1,157,656	1,068,536	717,164	606,427
Faculty Salaries (Higher Education Only)	9,722,545	9,449,314	9,352,486	12,172,208	13,027,124	11,738,968	12,446,403
Professional Fees and Services	500	0	1,000	0	1,396	0	1,396
Fuels and Lubricants	2,171	0	0	0	0	0	0
Consumable Supplies	169,843	58,000	50,000	125,880	144,776	75,880	69,776

TEXAS STATE TECHNICAL COLLEGE - HARLINGEN
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Utilities	690,064	604,685	300,000	791,092	418,656	791,092	418,656
Travel	72,325	0	0	0	0	0	0
Rent - Machine and Other	101,857	0	0	0	0	0	0
Debt Service	537,676	483,400	485,497	2,229,516	2,230,163	485,825	486,472
Other Operating Expense	901,449	347,609	233,235	328,289	339,912	242,863	237,323
Client Services	1,572,487	328,587	435,218	478,211	516,164	135,401	156,213
Grants	0	0	0	0	0	342,810	359,951
Capital Expenditures	35,493	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 26,193,680	\$ 22,267,183	\$ 20,956,677	\$ 29,896,007	\$ 30,244,696	\$ 27,088,619	\$ 27,198,973
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,073,797	\$ 973,307	\$ 979,621	\$	\$	\$ 922,079	\$ 961,064
Group Insurance	2,451,106	2,445,448	2,556,937			2,962,987	2,962,987
Social Security	1,636,372	1,546,332	1,592,876			1,623,301	1,656,091
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 5,161,275	\$ 4,965,087	\$ 5,129,434	\$	\$	\$ 5,508,367	\$ 5,580,142
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate							
	25%	30%	35%	37%	39%	37%	39%
Number of Associate Degrees and Certificates Awarded Annually	1,195	1,207	1,267	1,331	1,397	1,331	1,397
Number of Minority Students Graduated Annually	956	973	1,022	1,073	1,127	1,073	1,127
Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC							
	2,528	2,747	2,691	2,786	2,758	2,786	2,758
Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC							
	55%	56%	56%	57%	57%	57%	57%
A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION							
Output (Volume):							
Annual Headcount Enrollment	8,549	7,410	7,410	7,595	7,785	7,595	7,785
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	6.2%	6.7%	7.76%	7%	7%	7%	7%

TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 10,437,367	\$ 10,801,190	\$ 10,875,213	\$ 14,095,184	\$ 14,092,049	\$ 11,538,585	\$ 11,535,450
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 3,622,039	\$ 1,798,311	\$ 1,488,392	\$ 903,110	\$ 956,273	\$ 644,706	\$ 679,423
Total, Method of Financing	<u>\$ 14,059,406</u>	<u>\$ 12,599,501</u>	<u>\$ 12,363,605</u>	<u>\$ 14,998,294</u>	<u>\$ 15,048,322</u>	<u>\$ 12,183,291</u>	<u>\$ 12,214,873</u>
This bill pattern represents an estimated 45.5% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	190.0	192.9	201.9	204.0	204.0	202.3	202.3
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION	\$ 8,876,957	\$ 8,754,825	\$ 8,617,837	\$ 9,238,338	\$ 9,265,376	\$ 9,238,338	\$ 9,265,376
A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS	672,101	360,891	313,952	331,191	349,637	72,787	72,787
A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE	43,049	43,049	43,049	43,049	43,049	43,049	43,049
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	419,528	67,044	89,045	93,497	98,172	93,497	98,172
A.1.5. Strategy: HOLD HARMLESS	<u>0</u>	<u>3,540</u>	<u>53,614</u>	<u>3,540</u>	<u>3,539</u>	<u>3,540</u>	<u>3,539</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 10,011,635	\$ 9,229,349	\$ 9,117,497	\$ 9,709,615	\$ 9,759,773	\$ 9,451,211	\$ 9,482,923
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 961,388	\$ 635,932	\$ 539,995	\$ 643,400	\$ 643,400	\$ 643,400	\$ 643,400
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	1,089,482	940,756	941,679	3,399,833	3,399,703	943,234	943,104
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>392,183</u>	<u>383,483</u>	<u>384,935</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 2,443,053	\$ 1,960,171	\$ 1,866,609	\$ 4,418,233	\$ 4,418,103	\$ 1,961,634	\$ 1,961,504

TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTITUTIONAL							
C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,604,718	\$ 1,409,981	\$ 1,379,499	\$ 770,446	\$ 770,446	\$ 770,446	\$ 770,446
C.2. Objective: EXCEPTIONAL ITEM REQUEST							
C.2.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 100,000	\$ 0	\$ 0
Total, Goal C: NON-FORMULA SUPPORT	<u>\$ 1,604,718</u>	<u>\$ 1,409,981</u>	<u>\$ 1,379,499</u>	<u>\$ 870,446</u>	<u>\$ 870,446</u>	<u>\$ 770,446</u>	<u>\$ 770,446</u>
Grand Total, TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS	<u>\$ 14,059,406</u>	<u>\$ 12,599,501</u>	<u>\$ 12,363,605</u>	<u>\$ 14,998,294</u>	<u>\$ 15,048,322</u>	<u>\$ 12,183,291</u>	<u>\$ 12,214,873</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 5,193,625	\$ 5,273,402	\$ 5,158,368	\$ 5,233,308	\$ 5,245,955	\$ 5,238,350	\$ 5,247,824
Other Personnel Costs	822,493	511,184	480,988	498,934	521,768	294,842	300,337
Faculty Salaries (Higher Education Only)	4,059,154	4,771,564	4,711,357	4,718,124	4,732,004	4,624,292	4,641,706
Professional Fees and Services	188	0	0	0	0	0	0
Fuels and Lubricants	16,031	40,000	40,000	42,209	42,880	42,209	42,880
Consumable Supplies	89,923	45,000	45,000	61,180	66,825	46,180	51,825
Utilities	710,168	35,000	35,000	36,716	38,117	36,716	38,117
Travel	62,806	10,000	9,000	10,552	9,648	10,552	9,648
Rent - Building	2,006	0	0	0	0	0	0
Rent - Machine and Other	135,392	30,000	29,000	30,787	33,478	30,787	33,478
Debt Service	1,089,482	940,756	941,679	3,399,833	3,399,703	943,234	943,104
Other Operating Expense	1,208,200	724,947	673,564	721,967	708,105	671,445	656,115
Client Services	479,162	117,648	139,649	146,896	152,420	53,399	54,248
Grants	0	0	0	0	0	93,497	98,172
Capital Expenditures	<u>190,776</u>	<u>100,000</u>	<u>100,000</u>	<u>97,788</u>	<u>97,419</u>	<u>97,788</u>	<u>97,419</u>
Total, Object-of-Expense Informational Listing	<u>\$ 14,059,406</u>	<u>\$ 12,599,501</u>	<u>\$ 12,363,605</u>	<u>\$ 14,998,294</u>	<u>\$ 15,048,322</u>	<u>\$ 12,183,291</u>	<u>\$ 12,214,873</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 581,657	\$ 534,684	\$ 537,026	\$	\$	\$ 509,887	\$ 527,324
Group Insurance	1,224,233	1,104,598	1,154,942			1,248,552	1,248,552

TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	692,771	654,652	674,356			687,237	701,119
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 2,498,661	\$ 2,293,934	\$ 2,366,324	\$	\$	\$ 2,445,676	\$ 2,476,995
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate	40%	50%	55%	57%	60%	57%	60%
Number of Associate Degrees and Certificates Awarded Annually	374	303	348	401	421	401	421
Number of Minority Students Graduated Annually	139	111	116	122	128	122	128
Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	678	764	756	783	775	783	775
Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	62%	63%	63%	64%	65%	64%	65%
A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION							
Output (Volume):							
Annual Headcount Enrollment	2,135	2,239	2,284	2,341	2,399	2,341	2,399
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.8%	6.6%	10.4%	8%	8%	8%	8%

TEXAS STATE TECHNICAL COLLEGE - MARSHALL

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 7,466,566	\$ 3,656,672	\$ 4,627,722	\$ 7,856,992	\$ 7,855,355	\$ 7,009,646	\$ 7,008,009
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 2,349,266	\$ 1,518,174	\$ 542,113	\$ 312,100	\$ 340,321	\$ 227,705	\$ 249,339
Total, Method of Financing	\$ 9,815,832	\$ 5,174,846	\$ 5,169,835	\$ 8,169,092	\$ 8,195,676	\$ 7,237,351	\$ 7,257,348

TEXAS STATE TECHNICAL COLLEGE - MARSHALL

(Continued)

	<u>Expended</u> <u>2017</u>	<u>Estimated</u> <u>2018</u>	<u>Budgeted</u> <u>2019</u>	<u>Requested</u> <u>2020</u>	<u>2021</u>	<u>Recommended</u> <u>2020</u>	<u>2021</u>
<p>This bill pattern represents an estimated 50.9% of this agency's estimated total available funds for the biennium.</p>							
Number of Full-Time-Equivalents (FTE)-							
Appropriated Funds	123.4	93.8	93.8	96.0	96.0	112.8	112.8
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION	\$ 6,350,404	\$ 3,164,061	\$ 3,238,031	\$ 5,771,304	\$ 5,788,616	\$ 5,771,304	\$ 5,788,616
A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS	409,842	110,327	116,640	122,796	129,383	38,401	38,401
A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE	3,243	5,000	5,000	5,000	5,000	5,000	5,000
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>347,638</u>	<u>31,924</u>	<u>45,676</u>	<u>47,960</u>	<u>50,358</u>	<u>47,960</u>	<u>50,358</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 7,111,127	\$ 3,311,312	\$ 3,405,347	\$ 5,947,060	\$ 5,973,357	\$ 5,862,665	\$ 5,882,375
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 319,840	\$ 330,808	\$ 330,952	\$ 325,384	\$ 325,384	\$ 325,384	\$ 325,384
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	979,877	126,657	126,615	873,674	873,961	126,328	126,615
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>377,407</u>	<u>418,054</u>	<u>406,083</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 1,677,124	\$ 875,519	\$ 863,650	\$ 1,574,058	\$ 1,574,345	\$ 826,712	\$ 826,999
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTITUTIONAL							
C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,027,581	\$ 988,015	\$ 900,838	\$ 547,974	\$ 547,974	\$ 547,974	\$ 547,974
C.2. Objective: EXCEPTIONAL ITEM REQUEST							
C.2.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: NON-FORMULA SUPPORT	\$ 1,027,581	\$ 988,015	\$ 900,838	\$ 647,974	\$ 647,974	\$ 547,974	\$ 547,974
Grand Total, TEXAS STATE TECHNICAL COLLEGE - MARSHALL	<u>\$ 9,815,832</u>	<u>\$ 5,174,846</u>	<u>\$ 5,169,835</u>	<u>\$ 8,169,092</u>	<u>\$ 8,195,676</u>	<u>\$ 7,237,351</u>	<u>\$ 7,257,348</u>

TEXAS STATE TECHNICAL COLLEGE - MARSHALL

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 2,959,402	\$ 1,996,148	\$ 2,012,315	\$ 2,935,196	\$ 2,902,067	\$ 3,006,552	\$ 2,990,638
Other Personnel Costs	620,392	156,902	165,947	216,858	215,121	149,609	146,469
Faculty Salaries (Higher Education Only)	3,032,779	2,300,199	2,333,857	3,518,440	3,669,467	3,345,076	3,477,813
Professional Fees and Services	19,598	0	0	0	0	0	0
Fuels and Lubricants	16,944	34,054	19,000	30,634	17,605	30,634	17,605
Consumable Supplies	55,592	18,000	15,000	17,705	14,687	17,705	14,687
Utilities	212,526	151,000	150,500	135,536	139,010	135,536	139,010
Travel	46,038	0	0	0	0	0	0
Rent - Building	136,758	70,000	70,000	62,791	64,642	62,791	64,642
Rent - Machine and Other	39,008	2,000	1,000	1,967	983	1,967	983
Debt Service	979,877	126,657	126,615	873,674	873,961	126,328	126,615
Other Operating Expense	1,270,433	237,962	222,925	237,130	235,299	221,992	216,052
Client Services	415,416	81,924	52,676	139,161	62,834	91,201	12,476
Grants	0	0	0	0	0	47,960	50,358
Capital Expenditures	11,069	0	0	0	0	0	0
Total, Object-of-Expense Informational Listing	\$ 9,815,832	\$ 5,174,846	\$ 5,169,835	\$ 8,169,092	\$ 8,195,676	\$ 7,237,351	\$ 7,257,348
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 246,612	\$ 224,656	\$ 225,944	\$	\$	\$ 213,334	\$ 221,734
Group Insurance	721,485	483,836	505,910			669,828	669,828
Social Security	354,349	334,850	344,929			351,518	358,618
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 1,322,446	\$ 1,043,342	\$ 1,076,783	\$	\$	\$ 1,234,680	\$ 1,250,180
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate	24%	30%	35%	40%	45%	40%	45%
Number of Associate Degrees and Certificates Awarded Annually	170	155	170	179	188	179	188
Number of Minority Students Graduated Annually	94	90	94	99	104	99	104

TEXAS STATE TECHNICAL COLLEGE - MARSHALL
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Number of Former TSTC Students Who Are Found Working in the Texas Economy after a Period of One Year of Not Attending TSTC	546	691	579	599	593	599	593
Percent of Former TSTC Students Who Are Found Working in the Texas Economy after One Year of Not Attending TSTC	56%	57%	57%	58%	58%	58%	58%
A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION							
Output (Volume):							
Annual Headcount Enrollment	1,138	806	846	867	889	867	889
Efficiencies:							
Administrative Cost as a Percent of Total Expenditures	8.1%	7.8%	8.13%	7.5%	7.5%	7.5%	7.5%

TEXAS STATE TECHNICAL COLLEGE - WACO

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing:							
General Revenue Fund	\$ 30,882,252	\$ 24,818,098	\$ 24,574,398	\$ 51,098,169	\$ 51,088,038	\$ 34,282,158	\$ 34,272,027
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 13,743,371	\$ 6,952,143	\$ 5,296,604	\$ 3,614,732	\$ 3,817,293	\$ 2,601,543	\$ 2,731,240
Total, Method of Financing	<u>\$ 44,625,623</u>	<u>\$ 31,770,241</u>	<u>\$ 29,871,002</u>	<u>\$ 54,712,901</u>	<u>\$ 54,905,331</u>	<u>\$ 36,883,701</u>	<u>\$ 37,003,267</u>

This bill pattern represents an estimated 38.6% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	577.7	537.0	537.0	542.0	542.0	747.8	747.8
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION	\$ 33,700,681	\$ 25,746,978	\$ 24,026,041	\$ 32,214,867	\$ 32,316,372	\$ 32,214,867	\$ 32,316,372
Intruccion and Administration.							
A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS	2,316,352	923,676	1,162,590	1,230,687	1,303,551	217,498	217,498
A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE	99,426	99,426	99,426	99,426	99,426	99,426	99,426

TEXAS STATE TECHNICAL COLLEGE - WACO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS	<u>1,781,185</u>	<u>238,001</u>	<u>322,179</u>	<u>338,288</u>	<u>355,202</u>	<u>338,288</u>	<u>355,202</u>
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 37,897,644	\$ 27,008,081	\$ 25,610,236	\$ 33,883,268	\$ 34,074,551	\$ 32,870,079	\$ 32,988,498
B. Goal: PROVIDE INFRASTRUCTURE SUPPORT							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,106,756	\$ 2,161,809	\$ 1,787,549	\$ 2,438,573	\$ 2,438,573	\$ 2,438,573	\$ 2,438,573
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	1,673,986	523,000	503,697	2,254,016	2,255,163	510,325	511,472
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>794,737</u>	<u>713,742</u>	<u>614,940</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: PROVIDE INFRASTRUCTURE SUPPORT	\$ 5,575,479	\$ 3,398,551	\$ 2,906,186	\$ 5,067,589	\$ 5,068,736	\$ 3,323,898	\$ 3,325,045
C. Goal: PROVIDE NON-FORMULA SUPPORT							
C.1. Objective: INSTITUTIONAL							
C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 1,152,500	\$ 1,363,609	\$ 1,354,580	\$ 689,724	\$ 689,724	\$ 689,724	\$ 689,724
C.2. Objective: EXCEPTIONAL ITEM REQUEST							
C.2.1. Strategy: EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,072,320</u>	<u>\$ 15,072,320</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total, Goal C: PROVIDE NON-FORMULA SUPPORT	\$ 1,152,500	\$ 1,363,609	\$ 1,354,580	\$ 15,762,044	\$ 15,762,044	\$ 689,724	\$ 689,724
Grand Total, TEXAS STATE TECHNICAL COLLEGE - WACO	<u>\$ 44,625,623</u>	<u>\$ 31,770,241</u>	<u>\$ 29,871,002</u>	<u>\$ 54,712,901</u>	<u>\$ 54,905,331</u>	<u>\$ 36,883,701</u>	<u>\$ 37,003,267</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 12,343,007	\$ 11,966,870	\$ 12,288,853	\$ 13,517,051	\$ 14,947,264	\$ 13,510,681	\$ 14,961,410
Other Personnel Costs	3,133,497	1,331,734	1,378,273	1,789,889	1,642,695	916,029	698,180
Faculty Salaries (Higher Education Only)	15,520,306	15,036,555	13,946,724	18,963,882	18,850,204	18,813,882	18,700,204
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	0	0	50,000	50,000	0	0
Professional Fees and Services	60,653	200	200	105	122	105	122
Fuels and Lubricants	136,096	600	500	677	682	677	682
Consumable Supplies	374,641	75,000	65,000	131,589	134,901	81,589	84,901
Utilities	2,297,370	506,000	306,000	567,164	412,919	567,164	412,919
Travel	220,762	0	0	0	0	0	0
Rent - Building	141,912	0	0	0	0	0	0
Rent - Machine and Other	147,759	2,000	2,000	2,256	2,728	2,256	2,728
Debt Service	1,678,614	889,845	870,697	2,667,826	2,755,824	924,135	1,012,133
Other Operating Expense	5,214,093	1,673,436	650,576	16,627,773	15,698,222	1,672,494	720,218

TEXAS STATE TECHNICAL COLLEGE - WACO
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Client Services	2,147,470	238,001	322,179	338,288	355,202	0	0
Grants	0	0	0	0	0	338,288	355,202
Capital Expenditures	1,209,443	50,000	40,000	56,401	54,568	56,401	54,568
Total, Object-of-Expense Informational Listing	\$ 44,625,623	\$ 31,770,241	\$ 29,871,002	\$ 54,712,901	\$ 54,905,331	\$ 36,883,701	\$ 37,003,267
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 1,607,993	\$ 1,477,198	\$ 1,483,810	\$	\$	\$ 1,408,277	\$ 1,456,942
Group Insurance	3,348,463	3,042,400	3,180,828			3,651,372	3,651,372
Social Security	2,149,979	2,031,677	2,092,830			2,132,804	2,175,886
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 7,106,435	\$ 6,551,275	\$ 6,757,468	\$	\$	\$ 7,192,453	\$ 7,284,200

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree or Certificate-seeking

Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate

25% 35% 40% 43% 45% 43% 45%

Number of Associate Degrees and Certificates Awarded Annually

1,417 1,389 1,458 1,531 1,608 1,531 1,608

Number of Minority Students Graduated Annually

386 395 415 436 457 436 457

Number of Former TSTC Students Who Are Found Working in the

Texas Economy after a Period of One Year of Not Attending TSTC

2,255 2,452 2,377 2,461 2,436 2,461 2,436

Percent of Former TSTC Students Who Are Found Working in the

Texas Economy after a Period of One Year of Not Attending TSTC

67% 68% 68% 69% 70% 69% 70%

A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION

Output (Volume):

Annual Headcount Enrollment

5,457 5,523 5,556 5,695 5,837 5,695 5,837

Efficiencies:

Administrative Cost as a Percent of Total Expenditures

5.9% 6.3% 8.13% 8% 8% 8% 8%

TEXAS STATE TECHNICAL COLLEGE - FT. BEND

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested 2020</u>	<u>Requested 2021</u>	<u>Recommended 2020</u>	<u>Recommended 2021</u>
Method of Financing:							
General Revenue Fund	\$ 0	\$ 5,485,205	\$ 5,470,590	\$ 9,451,663	\$ 9,438,950	\$ 5,584,101	\$ 5,578,093
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 0	\$ 224,367	\$ 260,699	\$ 197,313	\$ 220,029	\$ 295,480	\$ 314,831
Total, Method of Financing	<u>\$ 0</u>	<u>\$ 5,709,572</u>	<u>\$ 5,731,289</u>	<u>\$ 9,648,976</u>	<u>\$ 9,658,979</u>	<u>\$ 5,879,581</u>	<u>\$ 5,892,924</u>
This bill pattern represents an estimated 48% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	0.0	73.4	73.4	79.0	79.0	70.2	70.2
Items of Appropriation:							
A. Goal: INSTRUCTION/OPERATIONS							
Provide Instructional and Operations Support.							
A.1.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 0	\$ 36,722	\$ 71,134	\$ 74,279	\$ 77,644	\$ 172,446	\$ 172,446
A.1.2. Strategy: TEXAS PUBLIC EDUCATION GRANTS	0	23,884	43,243	45,405	47,675	45,405	47,675
A.1.3. Strategy: HOLD HARMLESS	0	747,791	756,120	747,791	747,791	747,791	747,791
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 0	\$ 808,397	\$ 870,497	\$ 867,475	\$ 873,110	\$ 965,642	\$ 967,912
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 0	\$ 99,818	\$ 121,964	\$ 283,787	\$ 299,160	\$ 283,787	\$ 299,160
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	0	972,044	970,769	3,619,362	3,615,062	974,444	970,144
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	0	378,949	379,148	375,000	375,000	375,000	375,000
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 0	\$ 1,450,811	\$ 1,471,881	\$ 4,278,149	\$ 4,289,222	\$ 1,633,231	\$ 1,644,304

TEXAS STATE TECHNICAL COLLEGE - FT. BEND
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL							
C.1.1. Strategy: STARTUP FUNDING	\$ 0	\$ 3,450,364	\$ 3,388,911	\$ 4,503,352	\$ 4,496,647	\$ 3,280,708	\$ 3,280,708
Grand Total, TEXAS STATE TECHNICAL COLLEGE - FT. BEND	<u>\$ 0</u>	<u>\$ 5,709,572</u>	<u>\$ 5,731,289</u>	<u>\$ 9,648,976</u>	<u>\$ 9,658,979</u>	<u>\$ 5,879,581</u>	<u>\$ 5,892,924</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 0	\$ 1,957,063	\$ 2,078,464	\$ 1,832,027	\$ 1,825,322	\$ 1,828,674	\$ 1,828,675
Other Personnel Costs	0	71,138	175,018	93,056	96,421	93,056	96,421
Faculty Salaries (Higher Education Only)	0	1,817,368	1,609,756	2,209,756	2,209,756	1,609,756	1,609,756
Consumable Supplies	0	10,000	93,684	84,684	84,684	84,684	84,684
Utilities	0	200,000	180,000	0	0	0	0
Rent - Machine and Other	0	10,000	4,000	0	0	0	0
Debt Service	0	972,044	970,769	3,619,362	3,615,062	974,444	970,144
Other Operating Expense	0	598,075	514,355	1,083,395	1,098,767	1,181,562	1,193,569
Client Services	0	73,884	105,243	107,405	109,675	107,405	109,675
Capital Expenditures	0	0	0	619,291	619,292	0	0
Total, Object-of-Expense Informational Listing	<u>\$ 0</u>	<u>\$ 5,709,572</u>	<u>\$ 5,731,289</u>	<u>\$ 9,648,976</u>	<u>\$ 9,658,979</u>	<u>\$ 5,879,581</u>	<u>\$ 5,892,924</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 229,891	\$ 210,886	\$ 211,876	\$	\$	\$ 200,912	\$ 208,020
Group Insurance	0	218,791	228,775	0	0	394,698	394,698
Social Security	0	191,881	197,656	0	0	201,431	205,500
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 229,891</u>	<u>\$ 621,558</u>	<u>\$ 638,307</u>	<u>\$</u>	<u>\$</u>	<u>\$ 797,041</u>	<u>\$ 808,218</u>
Performance Measure Targets							
A. Goal: INSTRUCTION/OPERATIONS							
Outcome (Results/Impact):							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate	0%	40%	42.5%	45%	47%	45%	47%
Number of Associate Degrees and Certificates Awarded Annually	0	104	119	137	157	137	157

TEXAS STATE TECHNICAL COLLEGE - FT. BEND

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Number of Minority Students Graduated Annually	0	61	70	80	92	80	92
Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	0	137	236	276	323	276	323
Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	0%	55%	56%	57%	58%	57%	58%

TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 0	\$ 3,186,204	\$ 3,306,014	\$ 5,266,931	\$ 5,266,733	\$ 3,406,723	\$ 3,406,525
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 0	\$ 245,652	\$ 108,823	\$ 257,185	\$ 269,524	\$ 188,344	\$ 198,731
Total, Method of Financing	\$ 0	\$ 3,431,856	\$ 3,414,837	\$ 5,524,116	\$ 5,536,257	\$ 3,595,067	\$ 3,605,256

This bill pattern represents an estimated 56.2% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	0.0	41.2	41.2	52.0	52.0	35.4	35.4
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Items of Appropriation:

A. Goal: INSTRUCTION/OPERATIONS

Provide Instructional and Operations Support.

A.1.1. Strategy: STAFF GROUP INSURANCE PREMIUMS	\$ 0	\$ 29,206	\$ 41,651	\$ 43,475	\$ 45,427	\$ 38,401	\$ 38,401
A.1.2. Strategy: TEXAS PUBLIC EDUCATION GRANTS	0	15,560	26,997	28,347	29,764	28,347	29,764
A.1.3. Strategy: HOLD HARMLESS	0	161,617	162,167	161,617	161,616	161,617	161,616
Total, Goal A: INSTRUCTION/OPERATIONS	\$ 0	\$ 206,383	\$ 230,815	\$ 233,439	\$ 236,807	\$ 228,365	\$ 229,781

TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS

(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
B. Goal: INFRASTRUCTURE SUPPORT							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT Educational and General Space Support.	\$ 0	\$ 106,039	\$ 103,975	\$ 179,560	\$ 187,633	\$ 179,560	\$ 187,633
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	0	719,075	715,750	1,672,350	1,673,050	718,725	719,425
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>	<u>375,000</u>
Total, Goal B: INFRASTRUCTURE SUPPORT	\$ 0	\$ 1,200,114	\$ 1,194,725	\$ 2,226,910	\$ 2,235,683	\$ 1,273,285	\$ 1,282,058
C. Goal: NON-FORMULA SUPPORT							
Provide Non-formula Support.							
C.1. Objective: INSTRUCTIONAL							
C.1.1. Strategy: STARTUP FUNDING	\$ 0	\$ 2,025,359	\$ 1,989,297	\$ 3,063,767	\$ 3,063,767	\$ 2,093,417	\$ 2,093,417
Grand Total, TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS	\$ 0	\$ 3,431,856	\$ 3,414,837	\$ 5,524,116	\$ 5,536,257	\$ 3,595,067	\$ 3,605,256
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 0	\$ 1,217,191	\$ 1,296,521	\$ 1,050,785	\$ 1,050,784	\$ 1,050,785	\$ 1,050,784
Other Personnel Costs	0	43,719	61,737	58,671	60,623	53,597	53,597
Faculty Salaries (Higher Education Only)	0	1,127,921	1,011,859	1,629,746	1,629,746	1,115,979	1,115,979
Travel	0	3,000	3,000	3,000	3,000	3,000	3,000
Rent - Building	0	146,000	204,354	0	0	0	0
Rent - Machine and Other	0	8,000	7,250	6,000	6,000	6,000	6,000
Debt Service	0	719,075	715,750	1,672,350	1,673,050	718,725	719,425
Other Operating Expense	0	131,390	67,369	598,634	606,707	598,634	606,707
Client Services	0	35,560	46,997	48,347	49,764	48,347	49,764
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>456,583</u>	<u>456,583</u>	<u>0</u>	<u>0</u>
Total, Object-of-Expense Informational Listing	\$ 0	\$ 3,431,856	\$ 3,414,837	\$ 5,524,116	\$ 5,536,257	\$ 3,595,067	\$ 3,605,256
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 129,883	\$ 116,535	\$ 117,470	\$	\$	\$ 109,868	\$ 115,167
Group Insurance	0	177,003	185,026	\$	\$	257,730	257,730

TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	0	131,683	135,646			138,237	141,030
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 129,883	\$ 425,221	\$ 438,142	\$	\$	\$ 505,835	\$ 513,927

Performance Measure Targets

A. Goal: INSTRUCTION/OPERATIONS

Outcome (Results/Impact):

Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate

Number of Associate Degrees and Certificates Awarded Annually

Number of Minority Students Graduated Annually

Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC

Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC

	0%	40%	42%	43%	45%	43%	45%
	0	88	102	117	134	117	134
	0	30	35	40	46	40	46
	0	164	185	215	247	215	247
	0%	60%	61%	61%	61%	61%	61%

TEXAS A&M AGRILIFE RESEARCH

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 56,385,633	\$ 55,045,508	\$ 55,045,508	\$ 74,030,544	\$ 74,030,545	\$ 55,030,544	\$ 55,030,545
GR Dedicated - Clean Air Account No. 151	\$ 474,700	\$ 455,712	\$ 455,712	\$ 455,712	\$ 455,712	\$ 455,712	\$ 455,712
Federal Funds	\$ 9,082,427	\$ 9,156,520	\$ 9,156,520	\$ 9,156,520	\$ 9,156,520	\$ 9,156,520	\$ 9,156,520
Other Funds							
Feed Control Fund - Local No. 058, Locally Held, estimated	\$ 4,645,278	\$ 4,510,000	\$ 4,510,000	\$ 4,510,000	\$ 4,510,000	\$ 4,510,000	\$ 4,510,000
Sales Funds - Agricultural Experiment Station, Locally Held, estimated	738,375	852,503	852,503	852,503	852,503	852,503	852,503
Fertilizer Control Fund, Locally Held, estimated	1,243,859	1,225,000	1,225,000	1,225,000	1,225,000	1,225,000	1,225,000

TEXAS A&M AGRILIFE RESEARCH
(Continued)

	<u>Expended 2017</u>	<u>Estimated 2018</u>	<u>Budgeted 2019</u>	<u>Requested</u>		<u>Recommended</u>	
				2020	2021	2020	2021
Indirect Cost Recovery, Locally Held, estimated	288,750	288,750	288,750	288,750	288,750	288,750	288,750
Subtotal, Other Funds	\$ 6,916,262	\$ 6,876,253	\$ 6,876,253	\$ 6,876,253	\$ 6,876,253	\$ 6,876,253	\$ 6,876,253
Total, Method of Financing	<u>\$ 72,859,022</u>	<u>\$ 71,533,993</u>	<u>\$ 71,533,993</u>	<u>\$ 90,519,029</u>	<u>\$ 90,519,030</u>	<u>\$ 71,519,029</u>	<u>\$ 71,519,030</u>
This bill pattern represents an estimated 37.6% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	771.8	776.0	776.0	793.0	793.0	776.0	776.0
Items of Appropriation:							
A. Goal: AGRICULTURAL/LIFE SCIENCES RESEARCH							
Agricultural and Life Sciences Research.							
A.1.1. Strategy: AGRICULTURAL/LIFE SCIENCES RESEARCH Conduct Agricultural and Life Sciences Research.	\$ 50,920,765	\$ 49,174,856	\$ 49,349,727	\$ 68,267,791	\$ 68,184,632	\$ 49,267,791	\$ 49,184,632
A.1.2. Strategy: FEEDYARD BEEF CATTLE PRODUCTION	<u>363,374</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total, Goal A: AGRICULTURAL/LIFE SCIENCES RESEARCH	\$ 51,284,139	\$ 49,174,856	\$ 49,349,727	\$ 68,267,791	\$ 68,184,632	\$ 49,267,791	\$ 49,184,632
B. Goal: REGULATORY SERVICES							
Provide Regulatory Services.							
B.1.1. Strategy: HONEY BEE REGULATION Control Diseases/Pest of EHB & Reduce Impact of AHB thru Regulation.	\$ 268,381	\$ 265,707	\$ 265,707	\$ 268,062	\$ 270,452	\$ 268,062	\$ 270,452
B.2.1. Strategy: FEED AND FERTILIZER PROGRAM Monitor and Evaluate Products Distributed in the State.	\$ 4,945,969	\$ 4,764,995	\$ 4,757,149	\$ 4,753,273	\$ 4,749,336	\$ 4,753,273	\$ 4,749,336
Total, Goal B: REGULATORY SERVICES	\$ 5,214,350	\$ 5,030,702	\$ 5,022,856	\$ 5,021,335	\$ 5,019,788	\$ 5,021,335	\$ 5,019,788
C. Goal: STAFF BENEFITS							
Maintain Staff Benefits Program for Eligible Employees and Retirees.							
C.1.1. Strategy: STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 1,133,573	\$ 1,178,333	\$ 1,179,000	\$ 1,179,000	\$ 1,179,000	\$ 1,179,000	\$ 1,179,000

TEXAS A&M AGRILIFE RESEARCH
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
C.1.2. Strategy: WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	191,435	190,898	194,505	194,505	194,505	194,505	194,505
C.1.3. Strategy: UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	42,209	49,651	50,231	50,231	50,231	50,231	50,231
C.1.4. Strategy: OASI Provide Funding for OASI.	<u>724,687</u>	<u>705,358</u>	<u>715,966</u>	<u>715,966</u>	<u>715,966</u>	<u>715,966</u>	<u>715,966</u>
Total, Goal C: STAFF BENEFITS	\$ 2,091,904	\$ 2,124,240	\$ 2,139,702	\$ 2,139,702	\$ 2,139,702	\$ 2,139,702	\$ 2,139,702
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 5,446,313	\$ 5,746,197	\$ 5,563,709	\$ 5,647,166	\$ 5,731,873	\$ 5,647,166	\$ 5,731,873
D.1.2. Strategy: INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	5,658,922	6,281,144	6,281,145	6,241,729	6,241,729	6,241,729	6,241,729
D.1.3. Strategy: INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	<u>3,163,394</u>	<u>3,176,854</u>	<u>3,176,854</u>	<u>3,201,306</u>	<u>3,201,306</u>	<u>3,201,306</u>	<u>3,201,306</u>
Total, Goal D: INDIRECT ADMINISTRATION	\$ <u>14,268,629</u>	\$ <u>15,204,195</u>	\$ <u>15,021,708</u>	\$ <u>15,090,201</u>	\$ <u>15,174,908</u>	\$ <u>15,090,201</u>	\$ <u>15,174,908</u>
Grand Total, TEXAS A&M AGRILIFE RESEARCH	\$ <u>72,859,022</u>	\$ <u>71,533,993</u>	\$ <u>71,533,993</u>	\$ <u>90,519,029</u>	\$ <u>90,519,030</u>	\$ <u>71,519,029</u>	\$ <u>71,519,030</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 33,387,016	\$ 33,901,242	\$ 34,282,675	\$ 41,413,092	\$ 41,914,287	\$ 33,413,092	\$ 33,914,287
Other Personnel Costs	3,216,688	3,229,432	3,288,583	3,327,172	3,366,340	3,327,172	3,366,340
Professional Salaries - Faculty Equivalent (Higher Education Only)	17,697,043	18,050,058	18,411,668	23,187,844	23,468,160	18,687,844	18,968,160
Professional Fees and Services	500,171	498,186	501,075	501,000	501,000	501,000	501,000
Fuels and Lubricants	244,287	224,818	219,500	211,500	211,500	211,500	211,500
Consumable Supplies	836,800	752,853	764,500	740,500	740,500	740,500	740,500
Utilities	3,076,069	3,128,610	3,141,300	86,300	86,300	86,300	86,300
Travel	403,855	345,194	345,000	345,000	345,000	345,000	345,000
Rent - Building	8,862	3,718	6,250	6,250	6,250	6,250	6,250
Rent - Machine and Other	155,960	126,911	130,100	130,100	130,100	130,100	130,100
Other Operating Expense	10,005,420	10,477,802	9,554,093	16,686,829	15,816,151	13,286,829	12,416,151
Client Services	15,965	12,399	10,500	10,500	10,500	10,500	10,500
Grants	461,340	372,942	372,942	372,942	372,942	372,942	372,942
Capital Expenditures	<u>2,849,546</u>	<u>409,828</u>	<u>505,807</u>	<u>3,500,000</u>	<u>3,550,000</u>	<u>400,000</u>	<u>450,000</u>
Total, Object-of-Expense Informational Listing	\$ <u>72,859,022</u>	\$ <u>71,533,993</u>	\$ <u>71,533,993</u>	\$ <u>90,519,029</u>	\$ <u>90,519,030</u>	\$ <u>71,519,029</u>	\$ <u>71,519,030</u>

TEXAS A&M AGRILIFE RESEARCH
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,486,773	\$ 2,329,784	\$ 2,333,469	\$	\$	\$ 2,241,118	\$ 2,294,035
Group Insurance	9,723,461	8,854,521	9,258,499			9,581,189	9,581,189
Social Security	<u>2,679,792</u>	<u>2,706,423</u>	<u>2,787,886</u>			<u>2,841,135</u>	<u>2,898,526</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 14,890,026</u>	<u>\$ 13,890,728</u>	<u>\$ 14,379,854</u>	<u>\$</u>	<u>\$</u>	<u>\$ 14,663,442</u>	<u>\$ 14,773,750</u>
Performance Measure Targets							
A. Goal: AGRICULTURAL/LIFE SCIENCES RESEARCH							
Outcome (Results/Impact):							
Percentage Change in Number of Patents, Disclosures, and Licenses	(3.4)%	2%	2%	2%	2%	2%	2%
A.1.1. Strategy: AGRICULTURAL/LIFE SCIENCES RESEARCH							
Output (Volume):							
Number of Scientific Publications	1,902	1,951	1,950	1,950	1,950	1,950	1,950
Explanatory:							
Amount of External Sponsor Support	84,417,364	90,000,000	92,500,000	92,500,000	92,500,000	92,500,000	92,500,000
B. Goal: REGULATORY SERVICES							
B.1.1. Strategy: HONEY BEE REGULATION							
Output (Volume):							
Number of Bee Colonies Inspected	301,313	218,493	185,000	185,000	185,000	185,000	185,000
Number of Apiaries Inspected	180	183	185	185	185	185	185
B.2.1. Strategy: FEED AND FERTILIZER PROGRAM							
Output (Volume):							
Number of Feed and Fertilizer Samples Analyzed by the Agricultural Analytical Services Laboratory	7,712	7,045	7,000	7,000	7,000	7,000	7,000

TEXAS A&M AGRILIFE EXTENSION SERVICE

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 44,212,809	\$ 44,054,523	\$ 44,054,523	\$ 48,454,401	\$ 48,454,401	\$ 44,054,401	\$ 44,054,401
Federal Funds	\$ 12,426,409	\$ 13,404,685	\$ 13,404,685	\$ 13,404,685	\$ 13,404,685	\$ 13,404,685	\$ 13,404,685
<u>Other Funds</u>							
County Funds - Extension Programs Fund, estimated	\$ 10,061,064	\$ 10,061,064	\$ 10,061,064	\$ 10,061,064	\$ 10,061,064	\$ 10,061,064	\$ 10,061,064
Interagency Contracts	1,877,609	4,221,340	4,221,340	4,221,340	4,221,340	4,221,340	4,221,340
License Plate Trust Fund Account No. 0802, estimated	<u>16,201</u>	<u>37,546</u>	<u>22,000</u>	<u>22,000</u>	<u>22,000</u>	<u>22,000</u>	<u>22,000</u>
Subtotal, Other Funds	<u>\$ 11,954,874</u>	<u>\$ 14,319,950</u>	<u>\$ 14,304,404</u>	<u>\$ 14,304,404</u>	<u>\$ 14,304,404</u>	<u>\$ 14,304,404</u>	<u>\$ 14,304,404</u>
Total, Method of Financing	<u>\$ 68,594,092</u>	<u>\$ 71,779,158</u>	<u>\$ 71,763,612</u>	<u>\$ 76,163,490</u>	<u>\$ 76,163,490</u>	<u>\$ 71,763,490</u>	<u>\$ 71,763,490</u>

This bill pattern represents an estimated 58.5% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	963.9	965.1	1,020.6	1,060.6	1,060.6	1,020.6	1,020.6
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Items of Appropriation:

A. Goal: HEALTH AND SAFETY EDUCATION

Educate Texans for Improving Their Health, Safety, and Well-Being.

A.1.1. Strategy: HEALTH AND SAFETY EDUCATION

Conduct Education Programs: Nutrition, Safety and Dependent Care.

	\$ 11,458,012	\$ 14,457,423	\$ 14,405,081	\$ 15,213,052	\$ 15,213,052	\$ 14,363,052	\$ 14,363,052
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B. Goal: AGRICULTURE AND NATURAL RESOURCES

Agriculture, Natural Resources, Economic and Environmental Education.

B.1.1. Strategy: EXTEND ED ON AG, NAT RES & ECON DEV

Extend Education on Agriculture, Natural Resources & Economic Develop.

	\$ 35,406,224	\$ 35,462,295	\$ 35,473,389	\$ 38,063,052	\$ 38,063,052	\$ 35,513,052	\$ 35,513,052
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TEXAS A&M AGRILIFE EXTENSION SERVICE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
C. Goal: LEADERSHIP DEVELOPMENT							
Foster Development of Responsible, Productive & Motivated Youth/Adults.							
C.1.1. Strategy: LEADERSHIP DEVELOPMENT Teach Leadership, Life, and Career Skills to Both Youth and Adults.	\$ 12,313,765	\$ 12,083,731	\$ 12,038,339	\$ 12,001,881	\$ 12,001,881	\$ 12,001,881	\$ 12,001,881
D. Goal: WILDLIFE MANAGEMENT							
Protect Resources and Property from Wildlife-related Damages.							
D.1.1. Strategy: WILDLIFE MANAGEMENT Provide Direct Control and Technical Assistance.	\$ 2,856,285	\$ 3,213,985	\$ 3,213,985	\$ 4,213,985	\$ 4,213,985	\$ 3,213,985	\$ 3,213,985
E. Goal: STAFF BENEFITS							
Maintain Staff Benefits Program for Eligible Employees and Retirees.							
E.1.1. Strategy: STAFF GROUP INSURANCE Staff Group Insurance Premiums.	\$ 1,650,381	\$ 1,323,259	\$ 1,349,725	\$ 1,376,719	\$ 1,376,719	\$ 1,376,719	\$ 1,376,719
E.1.2. Strategy: WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	309,374	310,291	313,394	313,394	313,394	313,394	313,394
E.1.3. Strategy: UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	28,570	28,075	28,356	28,356	28,356	28,356	28,356
E.1.4. Strategy: OASI Provide Funding for OASI.	<u>651,333</u>	<u>579,909</u>	<u>591,508</u>	<u>603,338</u>	<u>603,338</u>	<u>603,338</u>	<u>603,338</u>
Total, Goal E: STAFF BENEFITS	\$ 2,639,658	\$ 2,241,534	\$ 2,282,983	\$ 2,321,807	\$ 2,321,807	\$ 2,321,807	\$ 2,321,807
F. Goal: INDIRECT ADMINISTRATION							
F.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 2,624,035	\$ 2,964,540	\$ 2,994,185	\$ 2,994,185	\$ 2,994,185	\$ 2,994,185	\$ 2,994,185
F.1.2. Strategy: INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	633,262	713,580	713,580	698,285	698,285	698,285	698,285
F.1.3. Strategy: INFRASTRUCTURE SUPPORT OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	<u>662,851</u>	<u>642,070</u>	<u>642,070</u>	<u>657,243</u>	<u>657,243</u>	<u>657,243</u>	<u>657,243</u>
Total, Goal F: INDIRECT ADMINISTRATION	\$ 3,920,148	\$ 4,320,190	\$ 4,349,835	\$ 4,349,713	\$ 4,349,713	\$ 4,349,713	\$ 4,349,713
Grand Total, TEXAS A&M AGRILIFE EXTENSION SERVICE	<u>\$ 68,594,092</u>	<u>\$ 71,779,158</u>	<u>\$ 71,763,612</u>	<u>\$ 76,163,490</u>	<u>\$ 76,163,490</u>	<u>\$ 71,763,490</u>	<u>\$ 71,763,490</u>

TEXAS A&M AGRILIFE EXTENSION SERVICE

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 19,411,704	\$ 21,677,767	\$ 22,111,323	\$ 21,820,363	\$ 21,820,363	\$ 21,820,363	\$ 21,820,363
Other Personnel Costs	3,548,183	4,427,688	4,516,242	4,516,243	4,516,243	4,516,243	4,516,243
Professional Salaries - Faculty Equivalent (Higher Education Only)	10,206,792	9,603,069	9,795,130	10,645,130	10,645,130	9,795,130	9,795,130
Professional Salaries - Extension (Texas AgriLife Extension Svc)	27,566,932	27,177,610	27,519,941	28,869,941	28,869,941	27,519,941	27,519,941
Professional Fees and Services	304,139	55,833	56,391	56,955	56,955	56,955	56,955
Fuels and Lubricants	34,623	37,960	38,339	38,235	38,235	38,235	38,235
Consumable Supplies	219,079	168,301	169,984	169,702	169,702	169,702	169,702
Utilities	862,155	799,950	815,949	85,936	85,936	85,936	85,936
Travel	650,930	534,358	545,046	925,497	925,497	550,497	550,497
Rent - Building	108,302	241,772	244,191	246,632	246,632	246,632	246,632
Rent - Machine and Other	493,605	556,913	562,483	567,041	567,041	567,041	567,041
Other Operating Expense	4,263,255	5,536,107	4,149,683	6,836,836	6,836,836	5,011,836	5,011,836
Client Services	5,272	5,391	5,400	5,400	5,400	5,400	5,400
Grants	547,075	839,907	983,510	1,129,579	1,129,579	1,129,579	1,129,579
Capital Expenditures	372,046	116,532	250,000	250,000	250,000	250,000	250,000
Total, Object-of-Expense Informational Listing	\$ 68,594,092	\$ 71,779,158	\$ 71,763,612	\$ 76,163,490	\$ 76,163,490	\$ 71,763,490	\$ 71,763,490
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 3,044,420	\$ 2,799,156	\$ 2,811,332	\$	\$	\$ 2,669,605	\$ 2,760,573
Group Insurance	16,341,632	13,235,285	13,839,131			14,087,223	14,087,223
Social Security	2,773,517	2,801,080	2,885,393			2,940,504	2,999,902
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 22,159,569	\$ 18,835,521	\$ 19,535,856	\$	\$	\$ 19,697,332	\$ 19,847,698
Performance Measure Targets							
A. Goal: HEALTH AND SAFETY EDUCATION							
Outcome (Results/Impact):							
Educational Program Index Attainment	88.8	90	90	90	90	90	90
A.1.1. Strategy: HEALTH AND SAFETY EDUCATION							
Output (Volume):							
Direct Teaching Exposures	3,770,295	3,841,452	3,841,452	3,841,452	3,841,452	3,841,452	3,841,452

TEXAS A&M AGRILIFE EXTENSION SERVICE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Efficiencies:							
Average Cost Per Educational Contact	2.38	2.65	2.65	2.65	2.65	2.65	2.65
Percentage of Direct Teaching Exposures Obtained through Distance Education	20%	20%	20%	20%	20%	20%	20%
B. Goal: AGRICULTURE AND NATURAL RESOURCES							
Outcome (Results/Impact):							
Educational Program Index Attainment	91	90	90	90	90	90	90
B.1.1. Strategy: EXTEND ED ON AG, NAT RES & ECON DEV							
Output (Volume):							
Direct Teaching Exposures	13,626,235	13,134,332	13,134,332	13,134,332	13,134,332	13,134,332	13,134,332
Efficiencies:							
Average Cost Per Educational Contact	2.77	2.7	2.7	2.7	2.7	2.7	2.7
Percentage of Direct Teaching Exposures Obtained through Distance Education	60%	60%	60%	60%	60%	60%	60%
C. Goal: LEADERSHIP DEVELOPMENT							
Outcome (Results/Impact):							
Educational Program Index Attainment	90	90	90	90	90	90	90
C.1.1. Strategy: LEADERSHIP DEVELOPMENT							
Output (Volume):							
Direct Teaching Exposures	5,587,129	5,319,833	5,319,833	5,319,833	5,319,833	5,319,833	5,319,833
Efficiencies:							
Average Cost Per Educational Contact	1.98	1.98	1.98	1.98	1.98	1.98	1.98
Percentage of Direct Teaching Exposures Obtained through Distance Education	15%	15%	15%	15%	15%	15%	15%
D. Goal: WILDLIFE MANAGEMENT							
Outcome (Results/Impact):							
Percentage of Counties Receiving Direct Control Assistance	77%	80%	80%	80%	80%	80%	80%
D.1.1. Strategy: WILDLIFE MANAGEMENT							
Output (Volume):							
Number of Properties Provided Wildlife Damage Management Assistance	4,256	4,200	4,200	4,200	4,200	4,200	4,200
Number of Technical Assistance Projects	12,078	12,000	12,000	12,000	12,000	12,000	12,000

TEXAS A&M ENGINEERING EXPERIMENT STATION

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 21,183,046	\$ 21,596,989	\$ 21,595,283	\$ 29,354,047	\$ 27,355,045	\$ 21,354,047	\$ 21,355,045
GR Dedicated - Texas Emissions Reduction Plan Account No. 5071	\$ 459,546	\$ 443,562	\$ 443,561	\$ 443,562	\$ 443,561	\$ 443,562	\$ 443,561
Federal Funds	\$ 49,179,357	\$ 44,977,328	\$ 44,977,328	\$ 53,708,052	\$ 53,708,052	\$ 53,708,052	\$ 53,708,052
<u>Other Funds</u>							
Interagency Contracts	\$ 1,433,826	\$ 3,076,902	\$ 3,076,902	\$ 2,493,167	\$ 2,493,168	\$ 2,493,167	\$ 2,493,168
Other Funds	39,895,346	51,480,165	51,480,165	42,521,383	42,521,383	42,521,383	42,521,383
Indirect Cost Recovery, Locally Held, estimated	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>
Subtotal, Other Funds	<u>\$ 44,337,354</u>	<u>\$ 57,565,249</u>	<u>\$ 57,565,249</u>	<u>\$ 48,022,732</u>	<u>\$ 48,022,733</u>	<u>\$ 48,022,732</u>	<u>\$ 48,022,733</u>
Total, Method of Financing	<u>\$ 115,159,303</u>	<u>\$ 124,583,128</u>	<u>\$ 124,581,421</u>	<u>\$ 131,528,393</u>	<u>\$ 129,529,391</u>	<u>\$ 123,528,393</u>	<u>\$ 123,529,391</u>

This bill pattern represents an estimated 88.6% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-
Appropriated Funds**

812.4	842.4	842.4	864.4	864.4	842.4	842.4
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Items of Appropriation:

A. Goal: ENGINEERING RESEARCH

Conduct engineering & related research to enhance higher ed & eco dev.

A.1.1. Strategy: RESEARCH PROGRAMS	\$ 89,893,062	\$ 98,927,260	\$ 99,403,048	\$ 99,677,868	\$ 99,677,868	\$ 99,677,868	\$ 99,677,868
A.2.1. Strategy: TECHNOLOGY TRANSFER	\$ 624,815	\$ 659,532	\$ 677,267	\$ 689,687	\$ 689,687	\$ 689,687	\$ 689,687
A.3.1. Strategy: WORKFORCE DEVELOPMENT	<u>\$ 4,419,171</u>	<u>\$ 4,615,757</u>	<u>\$ 4,693,499</u>	<u>\$ 12,762,252</u>	<u>\$ 10,762,252</u>	<u>\$ 4,762,252</u>	<u>\$ 4,762,252</u>
Total, Goal A: ENGINEERING RESEARCH	\$ 94,937,048	\$ 104,202,549	\$ 104,773,814	\$ 113,129,807	\$ 111,129,807	\$ 105,129,807	\$ 105,129,807

TEXAS A&M ENGINEERING EXPERIMENT STATION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
B. Goal: STAFF BENEFITS							
Maintain staff benefits program for eligible employees and retirees.							
B.1.1. Strategy: STAFF GROUP INSURANCE Provide funding for staff group insurance premiums.	\$ 2,771,838	\$ 2,854,993	\$ 2,912,093	\$ 2,941,214	\$ 2,941,214	\$ 2,941,214	\$ 2,941,214
B.1.2. Strategy: WORKERS' COMP INSURANCE Provide funding for workers' compensation insurance.	49,758	50,752	51,768	52,285	52,285	52,285	52,285
B.1.3. Strategy: UNEMPLOYMENT INSURANCE Provide funding for unemployment insurance.	24,623	25,869	26,386	26,650	26,650	26,650	26,650
B.1.4. Strategy: OASI Provide funding for OASI.	994,960	1,045,305	1,044,094	1,054,535	1,054,535	1,054,535	1,054,535
B.1.5. Strategy: OPTIONAL RETIREMENT PROGRAM Optional Retirement Program Differential.	<u>31,059</u>	<u>31,059</u>	<u>31,059</u>	<u>32,631</u>	<u>32,631</u>	<u>32,631</u>	<u>32,631</u>
Total, Goal B: STAFF BENEFITS	\$ 3,872,238	\$ 4,007,978	\$ 4,065,400	\$ 4,107,315	\$ 4,107,315	\$ 4,107,315	\$ 4,107,315
C. Goal: INDIRECT ADMINISTRATION							
C.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 3,742,432	\$ 3,964,655	\$ 3,965,207	\$ 4,043,661	\$ 4,043,661	\$ 4,043,661	\$ 4,043,661
C.1.2. Strategy: INFRASTRUCTURE SUPPORT	7,608,044	7,608,044	6,978,805	5,446,203	5,446,202	5,446,203	5,446,202
C.1.3. Strategy: CENTER FOR INFRASTRUCTURE RENEWAL	<u>4,999,541</u>	<u>4,799,902</u>	<u>4,798,195</u>	<u>4,801,407</u>	<u>4,802,406</u>	<u>4,801,407</u>	<u>4,802,406</u>
Total, Goal C: INDIRECT ADMINISTRATION	\$ 16,350,017	\$ 16,372,601	\$ 15,742,207	\$ 14,291,271	\$ 14,292,269	\$ 14,291,271	\$ 14,292,269
Grand Total, TEXAS A&M ENGINEERING EXPERIMENT STATION	<u>\$ 115,159,303</u>	<u>\$ 124,583,128</u>	<u>\$ 124,581,421</u>	<u>\$ 131,528,393</u>	<u>\$ 129,529,391</u>	<u>\$ 123,528,393</u>	<u>\$ 123,529,391</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 38,022,202	\$ 40,337,754	\$ 41,434,637	\$ 43,028,287	\$ 43,028,330	\$ 42,263,287	\$ 42,263,330
Other Personnel Costs	1,755,919	1,818,431	1,869,448	2,042,790	2,042,790	1,907,790	1,907,790
Professional Salaries - Faculty Equivalent (Higher Education Only)	14,110,113	14,968,861	15,417,371	17,400,717	17,400,717	15,725,717	15,725,717
Professional Fees and Services	3,452,691	3,554,248	3,554,248	3,582,996	3,582,996	3,582,996	3,582,996
Fuels and Lubricants	10,862	11,187	11,187	11,299	11,299	11,299	11,299
Consumable Supplies	1,394,024	1,435,699	1,435,699	1,449,568	1,449,568	1,449,568	1,449,568
Utilities	1,281,240	1,043,987	1,043,987	128,633	128,633	128,633	128,633
Travel	3,169,056	3,264,127	3,264,127	3,796,769	3,796,769	3,296,769	3,296,769
Rent - Building	4,440,299	3,634,205	3,634,205	516,276	516,276	516,276	516,276
Rent - Machine and Other	464,591	432,499	432,488	282,205	282,205	282,205	282,205

TEXAS A&M ENGINEERING EXPERIMENT STATION

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Other Operating Expense	31,631,156	38,263,255	36,330,832	39,063,449	39,061,589	38,138,449	38,136,589
Client Services	7,649,338	7,741,579	8,075,891	8,156,654	8,156,654	8,156,654	8,156,654
Grants	3,013,362	3,195,675	3,195,675	5,227,629	5,227,629	3,227,629	3,227,629
Capital Expenditures	4,764,450	4,881,621	4,881,626	6,841,121	4,843,936	4,841,121	4,843,936
Total, Object-of-Expense Informational Listing	\$ 115,159,303	\$ 124,583,128	\$ 124,581,421	\$ 131,528,393	\$ 129,529,391	\$ 123,528,393	\$ 123,529,391
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 967,042	\$ 901,690	\$ 903,745	\$	\$	\$ 865,508	\$ 888,209
Group Insurance	2,557,276	2,250,239	2,352,904			2,393,714	2,393,714
Social Security	981,561	991,316	1,021,155			1,040,659	1,061,680
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 4,505,879	\$ 4,143,245	\$ 4,277,804	\$	\$	\$ 4,299,881	\$ 4,343,603
Performance Measure Targets							
A. Goal: ENGINEERING RESEARCH							
Outcome (Results/Impact):							
Leverage Ratio of General Revenue Appropriations to Total Funds (Excluding Infrastructure Funds)	15	15	15	15	15	15	15
Total Dollar Volume of Research (Millions)	122.1	125.8	125.8	125.8	125.8	125.8	125.8
Number of Formal License Agreements	10	10	10	10	10	10	10
A.1.1. Strategy: RESEARCH PROGRAMS							
Output (Volume):							
Dollar Volume Sponsored of Research Awards (Millions)	122.1	125.8	125.8	125.8	125.8	125.8	125.8
Number of Sponsored Research Projects	1,231	1,255	1,255	2,510	2,510	1,255	1,255
Number of Collaborative Initiatives	214	220	220	440	440	220	220
Dollar Volume of Activities (Millions)	21.9	22.5	22.5	22.5	22.5	22.5	22.5
A.2.1. Strategy: TECHNOLOGY TRANSFER							
Output (Volume):							
Number of Patent Applications	75	65	65	65	65	65	65
Number of Industry-sponsored Research Projects	208	210	210	210	210	210	210
A.3.1. Strategy: WORKFORCE DEVELOPMENT							
Output (Volume):							
Number of Students from Underrepresented Groups Participating in Agency Activities	21,157	21,272	21,272	21,272	21,272	21,272	21,272

TEXAS A&M TRANSPORTATION INSTITUTE

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 9,251,304	\$ 7,567,469	\$ 7,567,470	\$ 12,657,677	\$ 11,483,677	\$ 7,570,677	\$ 7,570,677
Federal Funds	\$ 12,512,484	\$ 14,470,394	\$ 14,904,506	\$ 15,202,597	\$ 15,506,647	\$ 15,202,597	\$ 15,506,647
<u>Other Funds</u>							
Appropriated Receipts	\$ 5,707,309	\$ 7,090,062	\$ 7,302,380	\$ 7,430,172	\$ 7,560,198	\$ 7,430,172	\$ 7,560,198
Interagency Contracts	28,897,201	29,039,391	29,413,720	29,707,858	30,004,937	29,707,858	30,004,937
Indirect Cost Recovery, Locally Held, estimated	12,164,351	12,409,023	12,717,152	12,939,702	13,166,147	12,939,702	13,166,147
Subtotal, Other Funds	\$ 46,768,861	\$ 48,538,476	\$ 49,433,252	\$ 50,077,732	\$ 50,731,282	\$ 50,077,732	\$ 50,731,282
Total, Method of Financing	<u>\$ 68,532,649</u>	<u>\$ 70,576,339</u>	<u>\$ 71,905,228</u>	<u>\$ 77,938,006</u>	<u>\$ 77,721,606</u>	<u>\$ 72,851,006</u>	<u>\$ 73,808,606</u>

This bill pattern represents an estimated 94.7% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	434.9	419.7	419.7	442.7	442.7	419.7	419.7
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Items of Appropriation:

A. Goal: TRANSPORTATION RESEARCH

Transportation Research, Dissemination & Transportation Education.

A.1.1. Strategy: SPONSORED RESEARCH

Sponsored Transportation Research.

A.1.2. Strategy: NATIONAL CENTERS

Research/Education within the National Centers.

Total, Goal A: TRANSPORTATION RESEARCH

\$ 55,253,522	\$ 55,897,671	\$ 57,004,911	\$ 62,876,040	\$ 62,498,467	\$ 57,789,040	\$ 58,585,467
<u>2,843,410</u>	<u>3,976,642</u>	<u>4,035,461</u>	<u>4,075,381</u>	<u>4,116,090</u>	<u>4,075,381</u>	<u>4,116,090</u>
\$ 58,096,932	\$ 59,874,313	\$ 61,040,372	\$ 66,951,421	\$ 66,614,557	\$ 61,864,421	\$ 62,701,557

TEXAS A&M TRANSPORTATION INSTITUTE

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
B. Goal: STAFF BENEFITS							
Maintain Staff Benefits Program for Eligible Employees and Retirees.							
B.1.1. Strategy: STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 2,622,541	\$ 2,687,763	\$ 2,742,648	\$ 2,781,921	\$ 2,821,810	\$ 2,781,921	\$ 2,821,810
B.1.2. Strategy: WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	61,081	62,592	63,880	64,817	65,765	64,817	65,765
B.1.3. Strategy: UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	30,821	31,582	32,230	32,689	33,154	32,689	33,154
B.1.4. Strategy: OASI Provide Funding for OASI.	<u>1,936,357</u>	<u>1,984,196</u>	<u>2,024,678</u>	<u>2,053,413</u>	<u>2,082,595</u>	<u>2,053,413</u>	<u>2,082,595</u>
Total, Goal B: STAFF BENEFITS	\$ 4,650,800	\$ 4,766,133	\$ 4,863,436	\$ 4,932,840	\$ 5,003,324	\$ 4,932,840	\$ 5,003,324
C. Goal: INDIRECT ADMINISTRATION							
C.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 3,590,210	\$ 3,666,378	\$ 3,731,904	\$ 3,781,022	\$ 3,831,002	\$ 3,781,022	\$ 3,831,002
C.1.2. Strategy: INFRASTRUCTURE SUPPORT	<u>2,194,707</u>	<u>2,269,515</u>	<u>2,269,516</u>	<u>2,272,723</u>	<u>2,272,723</u>	<u>2,272,723</u>	<u>2,272,723</u>
Total, Goal C: INDIRECT ADMINISTRATION	\$ <u>5,784,917</u>	\$ <u>5,935,893</u>	\$ <u>6,001,420</u>	\$ <u>6,053,745</u>	\$ <u>6,103,725</u>	\$ <u>6,053,745</u>	\$ <u>6,103,725</u>
Grand Total, TEXAS A&M TRANSPORTATION INSTITUTE	\$ <u>68,532,649</u>	\$ <u>70,576,339</u>	\$ <u>71,905,228</u>	\$ <u>77,938,006</u>	\$ <u>77,721,606</u>	\$ <u>72,851,006</u>	\$ <u>73,808,606</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 36,166,764	\$ 37,442,497	\$ 38,165,945	\$ 41,379,038	\$ 41,976,078	\$ 38,474,038	\$ 38,991,078
Other Personnel Costs	4,474,598	4,572,458	4,663,569	4,914,494	4,986,091	4,722,494	4,788,091
Professional Fees and Services	257,415	261,354	266,337	269,939	273,601	269,939	273,601
Fuels and Lubricants	14,217	14,416	14,701	14,902	15,107	14,902	15,107
Consumable Supplies	771,998	782,887	798,317	884,260	895,375	809,260	820,375
Utilities	772,043	790,247	798,139	412,531	418,206	412,531	418,206
Travel	1,549,582	1,589,334	1,620,369	1,737,336	1,759,652	1,642,336	1,664,652
Rent - Building	1,421,990	1,452,857	1,471,704	987,381	1,000,937	987,381	1,000,937
Rent - Machine and Other	845,101	869,780	886,716	898,698	910,869	898,698	910,869
Other Operating Expense	19,893,837	20,407,832	20,779,360	23,965,791	22,977,963	22,145,791	22,417,963
Capital Expenditures	<u>2,365,104</u>	<u>2,392,677</u>	<u>2,440,071</u>	<u>2,473,636</u>	<u>2,507,727</u>	<u>2,473,636</u>	<u>2,507,727</u>
Total, Object-of-Expense Informational Listing	\$ <u>68,532,649</u>	\$ <u>70,576,339</u>	\$ <u>71,905,228</u>	\$ <u>77,938,006</u>	\$ <u>77,721,606</u>	\$ <u>72,851,006</u>	\$ <u>73,808,606</u>

TEXAS A&M TRANSPORTATION INSTITUTE
(Continued)

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,533,769	\$ 2,413,460	\$ 2,411,488	\$		\$ 2,338,807	\$ 2,373,163
Group Insurance	1,261,295	1,132,267	1,183,925			1,236,611	1,236,611
Social Security	<u>256,124</u>	<u>258,669</u>	<u>266,455</u>			<u>271,544</u>	<u>277,029</u>
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	<u>\$ 4,051,188</u>	<u>\$ 3,804,396</u>	<u>\$ 3,861,868</u>	<u>\$</u>	<u>\$</u>	<u>\$ 3,846,962</u>	<u>\$ 3,886,803</u>
Performance Measure Targets							
A. Goal: TRANSPORTATION RESEARCH							
Outcome (Results/Impact):							
Total Dollar Volume of Research	62,227,640	63,697,546	64,882,474	65,773,726	66,677,284	65,773,726	66,677,284
Leverage Ratio of Direct State Funding to Total Funds (Excluding Infrastructure Funds)	12.62	17.24	17.42	17.6	17.78	17.6	17.78
A.1.1. Strategy: SPONSORED RESEARCH							
Output (Volume):							
Number of TTI Patented Safety Devices Installed	932,812	948,720	968,720	988,720	1,008,720	988,720	1,008,720
Average Number of Students Involved in TTI Education and Research Activities	179	170	183	183	183	183	183
Dollar Volume of Research	58,887,943	59,476,823	60,606,882	61,455,378	62,315,753	61,455,378	62,315,753
A.1.2. Strategy: NATIONAL CENTERS							
Output (Volume):							
Average Number of Students Involved in National Centers Education and Research Activities	45	51	51	51	51	51	51
Dollar Volume of National Center Research	3,339,697	4,220,723	4,275,592	4,318,348	4,361,531	4,318,348	4,361,531

TEXAS A&M ENGINEERING EXTENSION SERVICE

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>2021</u>	<u>Recommended</u> 2020	<u>2021</u>
Method of Financing:							
General Revenue Fund	\$ 7,851,751	\$ 8,793,983	\$ 8,793,985	\$ 26,084,141	\$ 18,182,640	\$ 8,771,853	\$ 8,771,852
Federal Funds	\$ 18,042,016	\$ 24,832,840	\$ 25,324,671	\$ 23,790,458	\$ 23,533,099	\$ 23,790,458	\$ 23,533,099

TEXAS A&M ENGINEERING EXTENSION SERVICE

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Other Funds							
Appropriated Receipts	\$ 57,646,858	\$ 47,935,626	\$ 48,885,125	\$ 49,286,018	\$ 49,668,196	\$ 49,286,018	\$ 49,668,196
Interagency Contracts	5,275	1,710,975	1,710,975	1,710,975	1,710,975	1,710,975	1,710,975
Indirect Cost Recovery, Locally Held, estimated	<u>5,389,818</u>	<u>6,902,856</u>	<u>6,605,740</u>	<u>6,129,474</u>	<u>6,004,655</u>	<u>6,129,474</u>	<u>6,004,655</u>
Subtotal, Other Funds	<u>\$ 63,041,951</u>	<u>\$ 56,549,457</u>	<u>\$ 57,201,840</u>	<u>\$ 57,126,467</u>	<u>\$ 57,383,826</u>	<u>\$ 57,126,467</u>	<u>\$ 57,383,826</u>
Total, Method of Financing	<u>\$ 88,935,718</u>	<u>\$ 90,176,280</u>	<u>\$ 91,320,496</u>	<u>\$ 107,001,066</u>	<u>\$ 99,099,565</u>	<u>\$ 89,688,778</u>	<u>\$ 89,688,777</u>
This bill pattern represents an estimated 98.2% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)- Appropriated Funds	535.1	565.3	575.9	603.8	603.8	567.8	567.8
Items of Appropriation:							
A. Goal: PROVIDE TRAINING							
Provide Training and Technical Assistance.							
A.1.1. Strategy: PUBLIC SECTOR TRAINING Provide Public Sector Training.	\$ 44,990,596	\$ 44,225,462	\$ 44,677,590	\$ 44,451,526	\$ 44,451,526	\$ 44,451,526	\$ 44,451,526
A.1.2. Strategy: PRIVATE SECTOR TRAINING Provide Private Sector Training.	<u>11,539,221</u>	<u>11,697,816</u>	<u>13,088,288</u>	<u>12,393,052</u>	<u>12,393,052</u>	<u>12,393,052</u>	<u>12,393,052</u>
Total, Goal A: PROVIDE TRAINING	\$ 56,529,817	\$ 55,923,278	\$ 57,765,878	\$ 56,844,578	\$ 56,844,578	\$ 56,844,578	\$ 56,844,578
B. Goal: PROVIDE TECHNICAL ASSISTANCE							
B.1.1. Strategy: PROVIDE TECHNICAL ASSISTANCE	\$ 4,287,422	\$ 5,153,731	\$ 4,693,351	\$ 12,763,589	\$ 11,563,589	\$ 4,923,541	\$ 4,923,541
C. Goal: PROVIDE EMERGENCY RESPONSE							
C.1.1. Strategy: TEXAS TASK FORCE 1 AND 2 CAPABILITY Provide Texas Task Force One and Two Capabilities.	\$ 6,251,804	\$ 6,849,775	\$ 6,396,335	\$ 16,095,295	\$ 9,393,795	\$ 6,623,055	\$ 6,623,055
D. Goal: STAFF BENEFITS							
Maintain Staff Benefits Program for Eligible Employees and Retirees.							
D.1.1. Strategy: STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 4,804,816	\$ 4,997,008	\$ 5,196,888	\$ 5,096,948	\$ 5,096,948	\$ 5,096,948	\$ 5,096,948

TEXAS A&M ENGINEERING EXTENSION SERVICE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
D.1.2. Strategy: WORKERS' COMPENSATION INSURANCE Provide Funding for Workers' Compensation Insurance.	79,351	89,397	92,973	91,185	91,185	91,185	91,185
D.1.3. Strategy: UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	118,664	120,890	125,724	123,307	123,307	123,307	123,307
D.1.4. Strategy: OASI Provide funding for OASI.	2,439,167	2,548,479	2,700,155	2,624,317	2,624,317	2,624,317	2,624,317
Total, Goal D: STAFF BENEFITS	\$ 7,441,998	\$ 7,755,774	\$ 8,115,740	\$ 7,935,757	\$ 7,935,757	\$ 7,935,757	\$ 7,935,757
E. Goal: INDIRECT ADMINISTRATION							
E.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 11,639,937	\$ 11,650,760	\$ 11,585,414	\$ 11,618,087	\$ 11,618,087	\$ 11,618,087	\$ 11,618,087
E.1.2. Strategy: INFRASTRUCTURE SUPPORT	2,784,740	2,842,962	2,763,778	1,743,760	1,743,759	1,743,760	1,743,759
Total, Goal E: INDIRECT ADMINISTRATION	\$ 14,424,677	\$ 14,493,722	\$ 14,349,192	\$ 13,361,847	\$ 13,361,846	\$ 13,361,847	\$ 13,361,846
Grand Total, TEXAS A&M ENGINEERING EXTENSION SERVICE	\$ 88,935,718	\$ 90,176,280	\$ 91,320,496	\$ 107,001,066	\$ 99,099,565	\$ 89,688,778	\$ 89,688,777
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 35,536,594	\$ 37,149,838	\$ 39,360,861	\$ 40,618,189	\$ 40,618,189	\$ 38,065,389	\$ 38,065,389
Other Personnel Costs	4,908,774	5,707,273	5,913,655	6,447,122	6,447,122	5,797,270	5,797,270
Professional Fees and Services	964,596	1,243,876	900,000	1,071,938	1,071,938	1,071,938	1,071,938
Fuels and Lubricants	15,123	13,516	13,000	13,143	13,143	13,143	13,143
Consumable Supplies	1,392,656	261,596	260,000	937,249	937,249	251,749	251,749
Utilities	1,771,420	1,804,285	1,821,000	706,339	706,339	706,339	706,339
Travel	6,919,631	7,069,841	7,038,559	8,335,993	8,335,983	7,053,245	7,053,245
Rent - Building	482,149	434,177	446,500	216,687	216,687	216,687	216,687
Rent - Machine and Other	712,188	530,625	524,500	525,969	525,969	525,969	525,969
Other Operating Expense	36,232,587	35,961,253	35,042,421	48,128,437	40,226,946	35,987,049	35,987,048
Total, Object-of-Expense Informational Listing	\$ 88,935,718	\$ 90,176,280	\$ 91,320,496	\$ 107,001,066	\$ 99,099,565	\$ 89,688,778	\$ 89,688,777
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 274,993	\$ 245,661	\$ 247,797	\$	\$	\$ 231,119	\$ 242,877
Group Insurance	662,410	3,796,242	3,969,443			686,170	686,170

TEXAS A&M ENGINEERING EXTENSION SERVICE

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Social Security	241,059	243,454	250,782			255,572	260,734
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 1,178,462	\$ 4,285,357	\$ 4,468,022	\$	\$	\$ 1,172,861	\$ 1,189,781
Performance Measure Targets							
A. Goal: PROVIDE TRAINING							
Outcome (Results/Impact):							
Leverage Ratio of General Revenue Appropriations to Total Funds (Excluding Infrastructure Funds)	0.07	0.08	0.08	0	0	0.08	0.08
A.1.1. Strategy: PUBLIC SECTOR TRAINING							
Output (Volume):							
Number of Student Contact Hours	1,490,057	1,464,726	1,455,287	1,448,011	1,448,011	1,448,011	1,448,011
B. Goal: PROVIDE TECHNICAL ASSISTANCE							
B.1.1. Strategy: PROVIDE TECHNICAL ASSISTANCE							
Output (Volume):							
Number of Service Contact Hours	137,076	50,503	56,728	59,880	59,880	59,880	59,880
C. Goal: PROVIDE EMERGENCY RESPONSE							
C.1.1. Strategy: TEXAS TASK FORCE 1 AND 2 CAPABILITY							
Output (Volume):							
Number of Emergency Response Teams Operationally Ready	27	27	27	27	27	27	27
Number of Hours Spent on Emergency Response	106,248	103,008	36,856	33,832	33,832	33,832	33,832

TEXAS A&M FOREST SERVICE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 18,389,402	\$ 10,645,107	\$ 10,645,108	\$ 11,179,458	\$ 11,179,456	\$ 11,179,458	\$ 11,179,456
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees	21,088,558	21,140,483	21,140,483	22,569,182	22,569,182	21,569,182	21,569,182
Subtotal, General Revenue Fund	\$ 39,477,960	\$ 31,785,590	\$ 31,785,591	\$ 33,748,640	\$ 33,748,638	\$ 32,748,640	\$ 32,748,638

TEXAS A&M FOREST SERVICE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
<u>General Revenue Fund - Dedicated</u>							
Volunteer Fire Department Assistance Account No. 5064	\$ 30,978,578	\$ 24,051,548	\$ 24,051,549	\$ 23,051,548	\$ 23,051,549	\$ 23,051,548	\$ 23,051,549
Rural Volunteer Fire Department Insurance Account No. 5066, estimated	<u>1,841,034</u>	<u>1,940,000</u>	<u>1,465,000</u>	<u>1,702,500</u>	<u>1,702,500</u>	<u>1,702,500</u>	<u>1,702,500</u>
Subtotal, General Revenue Fund - Dedicated	\$ 32,819,612	\$ 25,991,548	\$ 25,516,549	\$ 24,754,048	\$ 24,754,049	\$ 24,754,048	\$ 24,754,049
Federal Funds	\$ 5,681,095	\$ 3,487,636	\$ 3,517,982	\$ 3,517,982	\$ 3,517,982	\$ 3,517,982	\$ 3,517,982
<u>Other Funds</u>							
Appropriated Receipts	\$ 875,854	\$ 838,125	\$ 941,728	\$ 941,728	\$ 941,728	\$ 941,728	\$ 941,728
License Plate Trust Fund Account No. 0802, estimated	<u>4,770</u>	<u>17,018</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
Subtotal, Other Funds	\$ 880,624	\$ 855,143	\$ 946,728	\$ 946,728	\$ 946,728	\$ 946,728	\$ 946,728
Total, Method of Financing	<u>\$ 78,859,291</u>	<u>\$ 62,119,917</u>	<u>\$ 61,766,850</u>	<u>\$ 62,967,398</u>	<u>\$ 62,967,397</u>	<u>\$ 61,967,398</u>	<u>\$ 61,967,397</u>
This bill pattern represents an estimated 91.9% of this agency's estimated total available funds for the biennium.							
Number of Full-Time-Equivalents (FTE)-							
Appropriated Funds	469.8	501.1	501.1	501.1	501.1	501.1	501.1
Items of Appropriation:							
A. Goal: DEVELOP FOREST RESOURCES							
Develop Forest/Tree Resources to Sustain Life, Environment & Property.							
A.1.1. Strategy: FORESTRY LEADERSHIP	\$ 5,673,648	\$ 6,486,270	\$ 6,768,942	\$ 6,768,942	\$ 6,768,942	\$ 6,768,942	\$ 6,768,942
Provide Professional Forestry Leadership & Resource Marketing.							
A.1.2. Strategy: FOREST / TREE RESOURCES ENHANCEMENT	1,388,187	1,551,781	1,649,420	1,649,420	1,649,420	1,649,420	1,649,420
Provide Leadership in Enhancement of Tree and Forest Resources.							

TEXAS A&M FOREST SERVICE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
A.1.3. Strategy: FOREST INSECTS AND DISEASES Provide Detection/Notification/Control of Forest/Tree Insect & Disease.	570,653	705,006	796,347	796,347	796,347	796,347	796,347
Total, Goal A: DEVELOP FOREST RESOURCES	\$ 7,632,488	\$ 8,743,057	\$ 9,214,709	\$ 9,214,709	\$ 9,214,709	\$ 9,214,709	\$ 9,214,709
B. Goal: PROTECT FOREST RESOURCES Protect Forest / Tree Resources, Citizens, and Property.							
B.1.1. Strategy: TWPP - TFS OPERATIONS Texas Wildfire Protection Plan - Texas A&M Forest Service Operations.	\$ 31,174,457	\$ 27,917,255	\$ 27,645,113	\$ 28,021,253	\$ 28,021,253	\$ 28,021,253	\$ 28,021,253
B.1.2. Strategy: TWPP - VFD GRANTS Texas Wildfire Protection Plan - VFD Grants.	26,396,374	19,575,675	18,992,147	19,229,646	19,229,647	19,229,646	19,229,647
B.1.3. Strategy: TWPP - TIFMAS GRANTS Texas Wildfire Protection Plan - TIFMAS Grants.	998,216	1,000,000	1,000,000	2,000,000	2,000,000	1,000,000	1,000,000
B.1.4. Strategy: WILDFIRE EMERGENCY FUNDS Wildfire Emergency Funds.	7,450,427	0	0	0	0	0	0
Total, Goal B: PROTECT FOREST RESOURCES	\$ 66,019,474	\$ 48,492,930	\$ 47,637,260	\$ 49,250,899	\$ 49,250,900	\$ 48,250,899	\$ 48,250,900
C. Goal: STAFF BENEFITS Maintain Staff Benefits Program for Eligible Employees and Retirees.							
C.1.1. Strategy: STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 1,509,275	\$ 1,123,347	\$ 1,065,162	\$ 1,065,162	\$ 1,065,162	\$ 1,065,162	\$ 1,065,162
C.1.2. Strategy: WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	146,722	162,261	163,651	163,651	163,651	163,651	163,651
C.1.3. Strategy: UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	3,240	3,621	4,034	4,034	4,034	4,034	4,034
C.1.4. Strategy: OASI Provide Funding for OASI.	367,299	385,252	394,263	394,263	394,263	394,263	394,263
C.1.5. Strategy: HAZARDOUS DUTY PAY Provide Funding for Hazardous Duty Pay.	13,300	13,600	13,900	13,900	13,900	13,900	13,900
Total, Goal C: STAFF BENEFITS	\$ 2,039,836	\$ 1,688,081	\$ 1,641,010	\$ 1,641,010	\$ 1,641,010	\$ 1,641,010	\$ 1,641,010

TEXAS A&M FOREST SERVICE
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
D. Goal: INDIRECT ADMINISTRATION							
D.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 1,833,883	\$ 1,892,525	\$ 1,943,615	\$ 1,988,490	\$ 1,988,490	\$ 1,988,490	\$ 1,988,490
D.1.2. Strategy: INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	357,780	380,014	391,414	139,998	139,997	139,998	139,997
D.1.3. Strategy: INFRASTRUCT SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	<u>975,830</u>	<u>923,310</u>	<u>938,842</u>	<u>732,292</u>	<u>732,291</u>	<u>732,292</u>	<u>732,291</u>
Total, Goal D: INDIRECT ADMINISTRATION	<u>\$ 3,167,493</u>	<u>\$ 3,195,849</u>	<u>\$ 3,273,871</u>	<u>\$ 2,860,780</u>	<u>\$ 2,860,778</u>	<u>\$ 2,860,780</u>	<u>\$ 2,860,778</u>
Grand Total, TEXAS A&M FOREST SERVICE	<u>\$ 78,859,291</u>	<u>\$ 62,119,917</u>	<u>\$ 61,766,850</u>	<u>\$ 62,967,398</u>	<u>\$ 62,967,397</u>	<u>\$ 61,967,398</u>	<u>\$ 61,967,397</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 21,203,968	\$ 22,915,967	\$ 23,339,927	\$ 23,339,927	\$ 23,339,927	\$ 23,339,927	\$ 23,339,927
Other Personnel Costs	1,779,113	1,684,595	1,707,488	1,707,488	1,707,488	1,707,488	1,707,488
Professional Fees and Services	525,151	9,200	9,200	9,200	9,200	9,200	9,200
Fuels and Lubricants	1,006,629	1,655,685	1,616,646	1,616,646	1,616,646	1,616,646	1,616,646
Consumable Supplies	340,724	539,161	556,138	556,138	556,138	556,138	556,138
Utilities	1,028,169	867,681	850,751	511,333	511,333	511,333	511,333
Travel	1,622,490	1,105,035	1,107,163	1,107,163	1,107,163	1,107,163	1,107,163
Rent - Building	414,183	549,059	503,339	75,334	75,334	75,334	75,334
Rent - Machine and Other	1,041,526	299,390	356,227	356,227	356,227	356,227	356,227
Other Operating Expense	17,104,384	6,122,528	6,392,609	7,123,081	7,123,079	7,123,081	7,123,079
Grants	27,605,884	20,748,693	20,153,147	21,390,646	21,390,647	20,390,646	20,390,647
Capital Expenditures	<u>5,187,070</u>	<u>5,622,923</u>	<u>5,174,215</u>	<u>5,174,215</u>	<u>5,174,215</u>	<u>5,174,215</u>	<u>5,174,215</u>
Total, Object-of-Expense Informational Listing	<u>\$ 78,859,291</u>	<u>\$ 62,119,917</u>	<u>\$ 61,766,850</u>	<u>\$ 62,967,398</u>	<u>\$ 62,967,397</u>	<u>\$ 61,967,398</u>	<u>\$ 61,967,397</u>
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 2,086,141	\$ 2,222,347	\$ 2,854,201	\$	\$	\$ 1,768,297	\$ 1,859,506
Group Insurance	4,155,507	3,885,336	4,062,601			4,280,777	4,280,777
Social Security	<u>1,452,428</u>	<u>1,466,861</u>	<u>1,511,014</u>			<u>1,539,874</u>	<u>1,570,979</u>
Subtotal, Employee Benefits	\$ 7,694,076	\$ 7,574,544	\$ 8,427,816	\$	\$	\$ 7,588,948	\$ 7,711,262

TEXAS A&M FOREST SERVICE
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
<u>Debt Service</u>							
Lease Payments	\$ 8,501	\$ 254	\$ 0	\$	\$	\$ 0	\$ 0
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 7,702,577	\$ 7,574,798	\$ 8,427,816	\$	\$	\$ 7,588,948	\$ 7,711,262
Performance Measure Targets							
A. Goal: DEVELOP FOREST RESOURCES							
Outcome (Results/Impact):							
Number of Acres Impacted through Windbreak and Wildlife Habitat							
Seedlings Sold	3,296	3,000	3,000	3,000	3,000	3,000	3,000
Property Value Saved by Oak Wilt Treatments	4,917,770	7,764,900	5,500,000	5,500,000	5,500,000	5,500,000	5,500,000
Commercial Timber Value of Forested Acres Assessed	5,390,294,322	4,500,000,000	4,500,000,000	4,500,000,000	4,500,000,000	4,500,000,000	4,500,000,000
A.1.1. Strategy: FORESTRY LEADERSHIP							
Output (Volume):							
Number of Trees Planted on Private Land in Texas	18,227,978	8,809,311	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Number of Resource Development Assists	37,430	22,000	22,000	22,000	22,000	22,000	22,000
A.1.2. Strategy: FOREST / TREE RESOURCES ENHANCEMENT							
Output (Volume):							
Number of Community Assists	385	500	500	500	500	500	500
Number of Windbreak and Wildlife Habitat Seedlings Sold	66,547	60,000	60,000	60,000	60,000	60,000	60,000
A.1.3. Strategy: FOREST INSECTS AND DISEASES							
Output (Volume):							
Number of Property Owners Provided with Oak Wilt Information	64,189	68,000	68,000	68,000	68,000	68,000	68,000
B. Goal: PROTECT FOREST RESOURCES							
Outcome (Results/Impact):							
Saved - To- Lost Ratio of Resource and Property Values from Wildfire							
	0.47	6	6	6	6	6	6
B.1.1. Strategy: TWPP - TFS OPERATIONS							
Output (Volume):							
Number of Contact Hours of Firefighter and Emergency Responder Training	64,733	50,000	50,000	50,000	50,000	50,000	50,000
Number of Hours Spent For Emergency Response	96,767	67,000	67,000	67,000	67,000	67,000	67,000
Market Value of Assistance Provided to Fire Departments	43,112,211	28,500,000	28,500,000	28,500,000	28,500,000	28,500,000	28,500,000

TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY

	<u>Expended</u> 2017	<u>Estimated</u> 2018	<u>Budgeted</u> 2019	<u>Requested</u> 2020	<u>Requested</u> 2021	<u>Recommended</u> 2020	<u>Recommended</u> 2021
Method of Financing:							
General Revenue Fund	\$ 8,974,122	\$ 8,692,936	\$ 8,693,186	\$ 10,732,755	\$ 10,150,254	\$ 8,670,255	\$ 8,670,254
Federal Funds	\$ 297,147	\$ 346,722	\$ 346,722	\$ 346,722	\$ 346,722	\$ 346,722	\$ 346,722
<u>Other Funds</u>							
Drug Testing Laboratory Fee Revenue, estimated	\$ 1,061,382	\$ 1,011,837	\$ 975,890	\$ 951,417	\$ 951,417	\$ 951,417	\$ 951,417
Veterinary Medical Diagnostic Laboratory Fee Revenue, estimated	<u>10,394,864</u>	<u>10,705,011</u>	<u>10,647,966</u>	<u>10,303,212</u>	<u>10,301,212</u>	<u>10,303,212</u>	<u>10,301,212</u>
Subtotal, Other Funds	\$ <u>11,456,246</u>	\$ <u>11,716,848</u>	\$ <u>11,623,856</u>	\$ <u>11,254,629</u>	\$ <u>11,252,629</u>	\$ <u>11,254,629</u>	\$ <u>11,252,629</u>
Total, Method of Financing	<u>\$ 20,727,515</u>	<u>\$ 20,756,506</u>	<u>\$ 20,663,764</u>	<u>\$ 22,334,106</u>	<u>\$ 21,749,605</u>	<u>\$ 20,271,606</u>	<u>\$ 20,269,605</u>

This bill pattern represents an estimated 99.6% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	161.0	161.0	161.0	161.0	161.0	161.0	161.0
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Items of Appropriation:

A. Goal: DIAGNOSTIC AND DRUG TESTING

Provide Diagnostic Services Drug/Export Tests, & Disease Surveillance.

A.1.1. Strategy: DIAGNOSTIC SERVICES

Provide Diagnostic Service and Disease Surveillance.

A.2.1. Strategy: DRUG TESTING SERVICE

Provide Drug Testing Service.

\$ 12,462,251	\$ 12,296,000	\$ 12,401,442	\$ 14,463,942	\$ 13,881,442	\$ 12,401,442	\$ 12,401,442
<u>\$ 920,460</u>	<u>\$ 882,443</u>	<u>\$ 846,133</u>	<u>\$ 846,133</u>	<u>\$ 846,133</u>	<u>\$ 846,133</u>	<u>\$ 846,133</u>
Total, Goal A: DIAGNOSTIC AND DRUG TESTING	\$ 13,382,711	\$ 13,178,443	\$ 13,247,575	\$ 15,310,075	\$ 14,727,575	\$ 13,247,575

TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
B. Goal: STAFF BENEFITS							
Maintain Staff Benefits Program for Eligible Employees and Retirees.							
B.1.1. Strategy: STAFF GROUP INSURANCE Provide Funding for Staff Group Insurance Premiums.	\$ 1,084,714	\$ 1,236,077	\$ 1,292,936	\$ 1,292,936	\$ 1,292,936	\$ 1,292,936	\$ 1,292,936
B.1.2. Strategy: WORKERS' COMP INSURANCE Provide Funding for Workers' Compensation Insurance.	15,286	16,297	16,212	16,212	16,212	16,212	16,212
B.1.3. Strategy: UNEMPLOYMENT INSURANCE Provide Funding for Unemployment Insurance.	12,123	12,467	12,403	12,403	12,403	12,403	12,403
B.1.4. Strategy: OASI Provide Funding for OASI.	442,380	446,803	455,294	444,809	444,809	444,809	444,809
B.1.5. Strategy: OPTIONAL RETIREMENT PROGRAM Optional Retirement Program Differential.	<u>10,271</u>	<u>9,140</u>	<u>9,345</u>	<u>9,345</u>	<u>9,345</u>	<u>9,345</u>	<u>9,345</u>
Total, Goal B: STAFF BENEFITS	\$ 1,564,774	\$ 1,720,784	\$ 1,786,190	\$ 1,775,705	\$ 1,775,705	\$ 1,775,705	\$ 1,775,705
C. Goal: INDIRECT ADMINISTRATION							
C.1.1. Strategy: INDIRECT ADMINISTRATION	\$ 1,657,825	\$ 1,665,184	\$ 1,686,109	\$ 1,686,109	\$ 1,686,109	\$ 1,686,109	\$ 1,686,109
C.1.2. Strategy: INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	943,837	1,113,437	864,090	550,347	550,347	550,347	550,347
C.1.3. Strategy: INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	178,668	150,458	151,350	84,220	84,219	84,220	84,219
C.2.1. Strategy: DEBT SERVICE - COLLEGE STATION	<u>2,999,700</u>	<u>2,928,200</u>	<u>2,928,450</u>	<u>2,927,650</u>	<u>2,925,650</u>	<u>2,927,650</u>	<u>2,925,650</u>
Total, Goal C: INDIRECT ADMINISTRATION	\$ <u>5,780,030</u>	\$ <u>5,857,279</u>	\$ <u>5,629,999</u>	\$ <u>5,248,326</u>	\$ <u>5,246,325</u>	\$ <u>5,248,326</u>	\$ <u>5,246,325</u>
Grand Total, TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY	\$ <u>20,727,515</u>	\$ <u>20,756,506</u>	\$ <u>20,663,764</u>	\$ <u>22,334,106</u>	\$ <u>21,749,605</u>	\$ <u>20,271,606</u>	\$ <u>20,269,605</u>
Object-of-Expense Informational Listing:							
Salaries and Wages	\$ 8,904,519	\$ 8,935,252	\$ 9,134,990	\$ 9,980,331	\$ 9,980,331	\$ 8,916,361	\$ 8,916,361
Other Personnel Costs	1,807,235	1,958,983	2,007,727	2,045,076	2,045,076	1,995,076	1,995,076
Professional Salaries - Faculty Equivalent (Higher Education Only)	30,042	0	0	0	0	0	0
Professional Fees and Services	219,767	75,033	56,734	36,875	36,875	36,875	36,875
Fuels and Lubricants	16,147	4,854	4,829	4,829	4,829	4,829	4,829
Consumable Supplies	2,636,683	2,811,078	2,867,618	3,017,618	3,017,618	2,867,618	2,867,618
Utilities	409,042	529,547	343,870	91,075	91,075	91,075	91,075

TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Travel	159,255	119,427	107,752	143,462	143,462	107,752	107,752
Rent - Building	17,793	24,687	19,558	19,558	19,558	19,558	19,558
Rent - Machine and Other	65,396	46,920	38,439	38,439	38,439	38,439	38,439
Debt Service	2,999,700	2,928,200	2,928,450	2,927,650	2,925,650	2,927,650	2,925,650
Other Operating Expense	3,320,325	3,180,189	3,052,797	3,428,193	3,295,692	3,165,373	3,165,372
Client Services	0	1,000	1,000	1,000	1,000	1,000	1,000
Grants	89,475	0	0	0	0	0	0
Capital Expenditures	52,136	141,336	100,000	600,000	150,000	100,000	100,000
Total, Object-of-Expense Informational Listing	\$ 20,727,515	\$ 20,756,506	\$ 20,663,764	\$ 22,334,106	\$ 21,749,605	\$ 20,271,606	\$ 20,269,605
Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:							
<u>Employee Benefits</u>							
Retirement	\$ 190,653	\$ 176,267	\$ 176,889	\$	\$	\$ 168,540	\$ 173,756
Group Insurance	617,971	476,163	497,887			503,160	503,160
Social Security	200,291	202,281	208,370			212,350	216,639
Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act	\$ 1,008,915	\$ 854,711	\$ 883,146	\$	\$	\$ 884,050	\$ 893,555
Performance Measure Targets							
A. Goal: DIAGNOSTIC AND DRUG TESTING							
Outcome (Results/Impact):							
Number of Diagnostic Services Rendered	793,766	780,795	796,411	804,375	820,462	804,375	820,462
Percent of Animals Testing Drug Free	99%	99%	99%	99%	99%	99%	99%
A.1.1. Strategy: DIAGNOSTIC SERVICES							
Output (Volume):							
Number of Cases Submitted and Examined	142,297	135,951	138,670	141,443	144,272	141,443	144,272
Number of Surveillance Tests Performed for Agents of Bio- or Eco-terrorism	271,729	266,573	266,573	266,573	266,573	266,573	266,573
A.2.1. Strategy: DRUG TESTING SERVICE							
Output (Volume):							
Number of Animals Tested	8,168	8,705	8,618	8,531	8,445	8,531	8,445

RETIREMENT AND GROUP INSURANCE

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 37,290,508	\$ 37,221,653	\$ 36,743,841	\$ 40,630,067	\$ 40,973,012	\$ 37,639,051	\$ 38,572,944
Federal Funds	\$ 5,988,655	\$ 5,970,836	\$ 8,471,647	\$ 9,612,627	\$ 9,502,766	\$ 8,486,211	\$ 8,500,816
Other Special State Funds	\$ 1,788,508	\$ 1,781,258	\$ 1,801,736	\$ 2,154,565	\$ 2,146,404	\$ 1,814,799	\$ 1,828,275
Total, Method of Financing	<u>\$ 45,067,671</u>	<u>\$ 44,973,747</u>	<u>\$ 47,017,224</u>	<u>\$ 52,397,259</u>	<u>\$ 52,622,182</u>	<u>\$ 47,940,061</u>	<u>\$ 48,902,035</u>
Items of Appropriation:							
A. Goal: EMPLOYEES RETIREMENT SYSTEM							
A.1.1. Strategy: RETIREMENT - PUBLIC EDUCATION Retirement - Public Education. Estimated.	\$ 10,011,745	\$ 9,928,347	\$ 10,397,880	\$ 14,571,712	\$ 14,571,713	\$ 10,449,869	\$ 10,502,119
A.1.2. Strategy: RETIREMENT- HIGHER EDUCATION Retirement - Higher Education. Estimated.	1,585,121	1,571,917	1,579,777	2,213,917	2,213,918	1,587,675	1,595,614
A.1.3. Strategy: GROUP INSURANCE - PUBLIC EDUCATION Group Insurance - Public Education Contributions. Estimated.	23,447,223	23,449,099	24,561,847	24,849,773	24,893,514	25,052,754	25,565,753
A.1.4. Strategy: GROUP INSURANCE - HIGHER EDUCATION Group Insurance - Higher Education Contributions. Estimated.	<u>10,023,582</u>	<u>10,024,384</u>	<u>10,477,720</u>	<u>10,761,857</u>	<u>10,943,037</u>	<u>10,849,763</u>	<u>11,238,549</u>
Total, Goal A: EMPLOYEES RETIREMENT SYSTEM	<u>\$ 45,067,671</u>	<u>\$ 44,973,747</u>	<u>\$ 47,017,224</u>	<u>\$ 52,397,259</u>	<u>\$ 52,622,182</u>	<u>\$ 47,940,061</u>	<u>\$ 48,902,035</u>
Grand Total, RETIREMENT AND GROUP INSURANCE	<u>\$ 45,067,671</u>	<u>\$ 44,973,747</u>	<u>\$ 47,017,224</u>	<u>\$ 52,397,259</u>	<u>\$ 52,622,182</u>	<u>\$ 47,940,061</u>	<u>\$ 48,902,035</u>

SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 241,480,754	\$ 243,799,278	\$ 250,591,613	\$ 255,280,094	\$ 260,334,725	\$ 255,280,094	\$ 260,334,725

SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY
(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
General Revenue Dedicated Accounts	\$ 51,407,743	\$ 51,918,623	\$ 53,481,373	\$ 54,502,867	\$ 55,603,825	\$ 54,502,867	\$ 55,603,825
Federal Funds	\$ 1,848,788	\$ 1,850,100	\$ 2,540,216	\$ 2,531,172	\$ 2,522,242	\$ 2,531,172	\$ 2,522,242
Other Special State Funds	\$ 13,461,246	\$ 13,546,124	\$ 14,154,458	\$ 14,636,257	\$ 14,840,473	\$ 14,636,257	\$ 14,840,473
Total, Method of Financing	<u>\$ 308,198,531</u>	<u>\$ 311,114,125</u>	<u>\$ 320,767,660</u>	<u>\$ 326,950,390</u>	<u>\$ 333,301,265</u>	<u>\$ 326,950,390</u>	<u>\$ 333,301,265</u>
Items of Appropriation:							
A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT							
Comptroller - Social Security.							
A.1.1. Strategy: STATE MATCH - EMPLOYER - PUBLIC ED State Match -- Employer -- Public Education. Estimated.	\$ 12,205,297	\$ 12,248,042	\$ 12,980,157	\$ 13,338,871	\$ 13,405,566	\$ 13,338,871	\$ 13,405,566
A.1.2. Strategy: STATE MATCH-EMPLOYER-HIGHER ED State Match -- Employer -- Higher Education. Estimated.	295,670,728	298,609,045	307,566,451	313,423,624	319,735,988	313,423,624	319,735,988
A.1.3. Strategy: BRP -- PUBLIC EDUCATION Benefit Replacement Pay -- Public Education. Estimated.	278,154	221,689	190,652	162,055	137,747	162,055	137,747
A.1.4. Strategy: BRP - HIGHER EDUCATION Benefit Replacement Pay -- Higher Education. Estimated.	<u>44,352</u>	<u>35,349</u>	<u>30,400</u>	<u>25,840</u>	<u>21,964</u>	<u>25,840</u>	<u>21,964</u>
Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT	<u>\$ 308,198,531</u>	<u>\$ 311,114,125</u>	<u>\$ 320,767,660</u>	<u>\$ 326,950,390</u>	<u>\$ 333,301,265</u>	<u>\$ 326,950,390</u>	<u>\$ 333,301,265</u>
Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY	<u>\$ 308,198,531</u>	<u>\$ 311,114,125</u>	<u>\$ 320,767,660</u>	<u>\$ 326,950,390</u>	<u>\$ 333,301,265</u>	<u>\$ 326,950,390</u>	<u>\$ 333,301,265</u>

BOND DEBT SERVICE PAYMENTS

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	Requested 2021	Recommended 2020	Recommended 2021
Method of Financing:							
General Revenue Fund	\$ 11,013,454	\$ 10,365,086	\$ 10,091,306	\$ 7,330,450	\$ 8,106,322	\$ 7,330,450	\$ 8,106,322
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 156,312	\$ 156,228	\$ 156,228	\$ 0	\$ 0	\$ 0	\$ 0

BOND DEBT SERVICE PAYMENTS

(Continued)

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Current Fund Balance	\$ 1,018	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	<u>\$ 11,170,784</u>	<u>\$ 10,521,314</u>	<u>\$ 10,247,534</u>	<u>\$ 7,330,450</u>	<u>\$ 8,106,322</u>	<u>\$ 7,330,450</u>	<u>\$ 8,106,322</u>
Items of Appropriation:							
A. Goal: FINANCE CAPITAL PROJECTS							
A.1.1. Strategy: BOND DEBT SERVICE							
To Texas Public Finance Authority for Pmt of Bond Debt Svc.							
	\$ 11,170,784	\$ 10,521,314	\$ 10,247,534	\$ 7,330,450	\$ 8,106,322	\$ 7,330,450	\$ 8,106,322
							<u>& UB</u>
Grand Total, BOND DEBT SERVICE PAYMENTS	<u>\$ 11,170,784</u>	<u>\$ 10,521,314</u>	<u>\$ 10,247,534</u>	<u>\$ 7,330,450</u>	<u>\$ 8,106,322</u>	<u>\$ 7,330,450</u>	<u>\$ 8,106,322</u>

LEASE PAYMENTS

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Method of Financing:							
General Revenue Fund	\$ 2,271,028	\$ 402,420	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total, Method of Financing	<u>\$ 2,271,028</u>	<u>\$ 402,420</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Items of Appropriation:							
A. Goal: FINANCE CAPITAL PROJECTS							
A.1.1. Strategy: LEASE PAYMENTS - PUBLIC EDUCATION							
To TFC for Payment to TPFA - Public Education.							
	\$ 2,271,028	\$ 402,420	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Grand Total, LEASE PAYMENTS	<u>\$ 2,271,028</u>	<u>\$ 402,420</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(General Revenue)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Texas Education Agency	\$ 18,627,618,143	\$ 19,448,842,998	\$ 17,194,378,466	\$ 17,775,576,331	\$ 15,308,503,936	\$ 18,237,223,758	\$ 16,594,293,542
Contingency Appropriations	0	0	0	0	0	3,000,000,000	3,000,000,000
Total	\$ 18,627,618,143	\$ 19,448,842,998	\$ 17,194,378,466	\$ 17,775,576,331	\$ 15,308,503,936	\$ 21,237,223,758	\$ 19,594,293,542
School for the Blind and Visually Impaired	15,137,509	15,706,623	15,805,381	19,104,509	18,176,009	15,770,041	15,595,042
School for the Deaf	18,344,872	18,728,258	18,870,036	47,305,059	20,966,518	18,760,356	18,846,761
Teacher Retirement System	2,148,551,115	2,698,626,937	2,379,334,790	3,666,366,728	3,352,739,245	2,650,811,540	2,517,080,301
Optional Retirement Program	124,509,275	123,681,059	122,849,922	122,024,371	121,204,367	122,024,371	121,204,367
Higher Education Employees Group Insurance Contributions	712,776,657	690,375,299	721,852,872	706,976,220	706,976,222	706,976,220	706,976,222
Higher Education Coordinating Board	707,400,121	708,341,805	688,540,827	776,394,781	798,127,700	778,005,991	766,959,769
Higher Education Fund	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000
The University of Texas System Administration	9,036,762	9,516,706	8,870,153	8,216,093	7,562,033	8,216,093	7,562,033
Support for Military and Veterans Exemptions	0	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
The University of Texas at Arlington	109,564,743	106,792,469	107,170,649	128,279,901	128,038,758	116,905,902	116,664,761
The University of Texas at Austin	288,811,447	301,704,151	294,762,936	309,673,123	299,669,368	299,785,300	292,603,486
The University of Texas at Dallas	90,342,057	89,546,409	88,858,840	110,033,088	109,386,930	92,485,797	91,839,641
The University of Texas at El Paso	86,129,906	82,960,548	83,055,003	105,299,970	105,165,461	83,700,757	83,566,250
The University of Texas Rio Grande Valley	131,042,278	118,914,821	119,121,526	137,802,441	137,781,156	124,383,240	124,361,958
The University of Texas of the Permian Basin	33,747,696	31,559,969	31,557,322	38,502,957	38,479,049	30,702,969	30,679,062
The University of Texas at San Antonio	100,690,230	99,492,470	100,718,147	121,055,817	120,967,251	107,309,590	107,221,026
The University of Texas at Tyler	36,944,067	35,661,469	35,671,551	42,747,830	42,711,726	35,823,268	35,787,166
Texas A&M University System Administrative and General Offices	855,586	770,028	770,027	770,028	770,027	770,028	770,027
Texas A&M University	289,429,539	296,154,502	295,990,725	315,840,202	315,190,863	299,301,360	298,652,021
Texas A&M University at Galveston	22,159,463	21,898,030	21,906,357	27,486,732	27,461,351	21,722,056	21,696,675
Prairie View A&M University	49,269,033	48,386,805	48,364,594	65,474,075	65,389,382	47,389,690	47,304,995
Tarleton State University	45,254,906	45,955,374	46,030,599	60,559,467	60,533,507	45,697,026	45,671,067
Texas A&M University - Central Texas	17,518,974	15,704,545	16,441,596	19,686,785	19,676,955	15,080,234	15,070,404
Texas A&M University - Corpus Christi	50,719,872	47,984,409	48,065,037	58,420,455	58,380,029	49,621,385	49,580,963
Texas A&M University - Kingsville	42,063,685	38,756,260	38,509,310	48,835,588	48,707,590	38,399,161	38,271,162
Texas A&M University - San Antonio	30,019,088	27,955,866	27,964,402	35,572,366	35,568,877	29,218,316	29,214,829
Texas A&M International University	35,582,185	31,334,601	31,362,469	38,875,309	38,852,458	29,551,805	29,528,956

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(General Revenue)
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
West Texas A&M University	34,297,126	33,102,887	33,133,215	40,357,583	40,294,805	32,028,920	31,966,146
Texas A&M University - Commerce	41,686,422	41,548,778	41,556,331	43,006,212	42,937,837	36,683,305	36,614,931
Texas A&M University - Texarkana	19,868,660	19,935,318	19,930,568	25,466,898	25,458,889	19,970,565	19,962,557
University of Houston System Administration	37,276,268	47,989,266	47,255,268	49,156,133	49,192,438	41,996,116	42,032,421
University of Houston	155,337,002	161,350,464	160,050,973	200,761,203	180,147,024	159,050,855	158,725,559
University of Houston - Clear Lake	29,030,885	26,165,241	26,042,477	33,939,446	33,789,598	26,689,732	26,615,189
University of Houston - Downtown	24,025,035	24,748,399	24,775,208	46,271,389	41,220,266	23,932,175	23,881,050
University of Houston - Victoria	15,381,525	13,818,671	13,854,187	23,846,469	21,750,483	13,396,231	13,387,218
Midwestern State University	21,979,328	20,586,527	20,610,148	21,747,390	21,639,820	19,880,704	19,773,135
University of North Texas System Administration	5,657,967	6,159,752	6,158,252	6,149,199	6,153,846	6,149,199	6,153,846
University of North Texas	112,628,462	105,542,145	105,488,342	126,119,790	125,835,617	102,170,875	101,890,598
University of North Texas at Dallas	18,138,583	22,160,337	22,166,741	35,825,114	35,817,956	22,739,315	22,729,404
Stephen F. Austin State University	43,206,640	40,145,767	40,193,397	43,080,130	41,992,793	37,865,229	36,777,893
Texas Southern University	54,776,680	54,888,410	55,474,393	54,219,255	54,043,452	50,201,989	50,026,188
Texas Tech University System Administration	1,411,774	1,368,000	1,368,000	1,368,000	1,368,000	1,368,000	1,368,000
Texas Tech University	157,764,922	153,715,909	156,712,855	176,334,177	178,425,873	155,782,658	155,524,354
Angelo State University	27,007,555	27,306,691	25,798,016	33,195,548	33,131,023	28,885,205	28,820,682
Texas Woman's University	51,579,300	55,388,348	55,465,180	67,762,597	67,732,209	55,791,246	55,760,861
Texas State University System	1,425,000	1,368,000	1,368,000	3,518,000	3,518,000	1,368,000	1,368,000
Lamar University	53,704,121	48,703,537	48,176,966	55,311,071	57,490,586	46,503,625	46,433,140
Lamar Institute of Technology	9,789,468	9,829,225	9,686,743	13,229,580	13,214,794	9,793,008	9,778,222
Lamar State College - Orange	8,590,334	8,293,981	8,056,076	12,217,255	12,211,211	7,919,784	7,913,740
Lamar State College - Port Arthur	10,184,704	9,293,644	9,096,512	13,837,607	12,616,614	9,229,126	9,208,133
Sam Houston State University	56,986,769	56,949,583	56,608,700	65,623,810	65,428,113	55,577,635	55,381,939
Texas State University	110,133,320	110,234,948	109,079,130	135,557,290	134,995,716	110,778,221	110,166,647
Sul Ross State University	14,264,545	13,224,337	11,964,321	13,299,604	12,978,050	10,427,854	10,386,300
Sul Ross State University Rio Grande College	3,759,357	3,336,600	3,419,569	6,023,725	6,023,225	4,258,725	4,258,226
The University of Texas Southwestern Medical Center	155,707,280	159,283,242	159,315,359	177,486,116	177,486,814	158,756,117	158,756,815
The University of Texas Medical Branch at Galveston	268,693,145	262,830,212	262,969,008	284,669,722	284,669,222	265,437,359	265,436,861
The University of Texas Health Science Center at Houston	173,114,520	174,212,103	174,394,183	195,372,437	195,372,137	175,890,740	175,890,440
The University of Texas Health Science Center at San Antonio	136,632,785	135,039,051	136,491,587	151,178,703	151,178,940	136,678,619	136,678,856
The University of Texas M.D. Anderson Cancer Center	190,579,332	192,891,184	192,894,019	207,085,011	207,085,362	197,885,011	197,885,362
The University of Texas Health Science Center at Tyler	46,829,263	43,090,278	43,092,855	49,078,315	49,078,115	44,733,315	44,733,115
Texas A&M University System Health Science Center	142,752,818	143,972,983	144,025,170	158,328,697	158,333,089	142,432,241	142,436,633

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(General Revenue)
(Continued)**

	Expended <u>2017</u>	Estimated <u>2018</u>	Budgeted <u>2019</u>	Requested <u>2020</u>	Requested <u>2021</u>	Recommended <u>2020</u>	Recommended <u>2021</u>
University of North Texas Health Science Center at Fort Worth	88,979,451	88,550,583	88,302,840	97,031,171	96,748,223	87,083,851	86,799,223
Texas Tech University Health Sciences Center	126,188,943	128,968,094	129,010,222	136,147,578	136,130,899	131,876,633	131,859,954
Texas Tech University Health Sciences Center at El Paso	68,310,495	65,415,424	65,351,585	87,733,749	87,718,141	69,682,342	69,666,734
Public Community/Junior Colleges	885,793,094	899,540,045	894,979,998	900,951,153	896,391,101	911,541,664	906,981,622
Texas State Technical College System Administration	4,336,416	3,113,481	3,373,779	6,632,592	6,630,777	3,043,910	3,042,092
Texas State Technical College - Harlingen	17,867,272	18,585,674	17,272,510	27,128,842	27,319,204	24,835,151	24,825,513
Texas State Technical College - West Texas	10,437,367	10,801,190	10,875,213	14,095,184	14,092,049	11,538,585	11,535,450
Texas State Technical College - Marshall	7,466,566	3,656,672	4,627,722	7,856,992	7,855,355	7,009,646	7,008,009
Texas State Technical College - Waco	30,882,252	24,818,098	24,574,398	51,098,169	51,088,038	34,282,158	34,272,027
Texas State Technical College - Ft. Bend	0	5,485,205	5,470,590	9,451,663	9,438,950	5,584,101	5,578,093
Texas State Technical College - North Texas	0	3,186,204	3,306,014	5,266,931	5,266,733	3,406,723	3,406,525
Texas A&M AgriLife Research	56,385,633	55,045,508	55,045,508	74,030,544	74,030,545	55,030,544	55,030,545
Texas A&M AgriLife Extension Service	44,212,809	44,054,523	44,054,523	48,454,401	48,454,401	44,054,401	44,054,401
Texas A&M Engineering Experiment Station	21,183,046	21,596,989	21,595,283	29,354,047	27,355,045	21,354,047	21,355,045
Texas A&M Transportation Institute	9,251,304	7,567,469	7,567,470	12,657,677	11,483,677	7,570,677	7,570,677
Texas A&M Engineering Extension Service	7,851,751	8,793,983	8,793,985	26,084,141	18,182,640	8,771,853	8,771,852
Texas A&M Forest Service	39,477,960	31,785,590	31,785,591	33,748,640	33,748,638	32,748,640	32,748,638
Texas A&M Veterinary Medical Diagnostic Laboratory	8,974,122	8,692,936	8,693,186	10,732,755	10,150,254	8,670,255	8,670,254
Subtotal, Agencies of Education	\$ 27,879,068,585	\$ 29,222,233,897	\$ 26,646,925,703	\$ 29,344,509,931	\$ 26,500,433,355	\$ 31,094,723,134	\$ 29,287,651,601
Retirement and Group Insurance	37,290,508	37,221,653	36,743,841	40,630,067	40,973,012	37,639,051	38,572,944
Social Security and Benefit Replacement Pay	241,480,754	243,799,278	250,591,613	255,280,094	260,334,725	255,280,094	260,334,725
Subtotal, Employee Benefits	\$ 278,771,262	\$ 281,020,931	\$ 287,335,454	\$ 295,910,161	\$ 301,307,737	\$ 292,919,145	\$ 298,907,669
Bond Debt Service Payments	11,013,454	10,365,086	10,091,306	7,330,450	8,106,322	7,330,450	8,106,322
Lease Payments	2,271,028	402,420	0	0	0	0	0
Subtotal, Debt Service	\$ 13,284,482	\$ 10,767,506	\$ 10,091,306	\$ 7,330,450	\$ 8,106,322	\$ 7,330,450	\$ 8,106,322
TOTAL, ARTICLE III - AGENCIES OF EDUCATION	\$ 28,171,124,329	\$ 29,514,022,334	\$ 26,944,352,463	\$ 29,647,750,542	\$ 26,809,847,414	\$ 31,394,972,729	\$ 29,594,665,592

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(General Revenue-Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Teacher Retirement System	\$ 28,323,318	\$ 34,505,388	\$ 51,045,926	\$ 56,150,519	\$ 61,765,570	\$ 23,714,800	\$ 25,042,829
Optional Retirement Program	23,753,466	25,244,336	25,850,200	26,470,605	27,105,900	26,470,605	27,105,900
Higher Education Coordinating Board	61,082,031	28,829,566	16,479,040	22,654,303	22,654,303	14,575,000	13,575,000
The University of Texas at Arlington	69,941,672	72,034,698	72,405,471	74,484,904	74,725,870	71,522,015	71,810,728
The University of Texas at Austin	117,878,191	120,271,696	121,310,123	125,603,278	127,015,876	122,535,496	123,432,557
The University of Texas at Dallas	71,838,538	70,118,652	64,482,214	75,699,529	76,825,537	73,593,654	74,301,067
The University of Texas at El Paso	29,415,988	34,126,610	30,606,566	36,816,708	37,778,411	33,583,853	33,759,478
The University of Texas Rio Grande Valley	37,154,740	38,140,387	36,700,891	38,715,637	38,737,555	36,208,273	36,247,859
The University of Texas of the Permian Basin	7,488,660	10,554,011	8,020,132	8,534,944	8,577,399	8,119,070	8,146,587
The University of Texas at San Antonio	44,746,206	45,131,561	44,829,897	43,044,749	43,269,039	42,974,280	43,090,697
The University of Texas at Tyler	10,964,377	11,694,381	12,240,940	11,779,301	11,955,568	10,891,938	10,937,277
Texas A&M University	171,178,311	134,199,084	136,350,752	142,501,648	143,963,266	131,179,655	131,918,745
Texas A&M University at Galveston	5,562,967	4,239,786	4,084,931	3,239,755	3,262,997	3,213,532	3,227,499
Prairie View A&M University	18,162,851	17,577,753	18,048,504	23,235,890	23,355,358	18,775,386	18,867,152
Tarleton State University	18,195,355	16,405,823	16,347,152	16,804,306	16,824,154	14,977,360	15,005,041
Texas A&M University - Central Texas	741,592	2,661,555	2,410,859	2,478,240	2,491,333	2,481,647	2,490,933
Texas A&M University - Corpus Christi	18,313,250	19,169,517	19,133,579	22,328,936	22,505,800	17,770,995	17,792,681
Texas A&M University - Kingsville	22,339,772	22,188,669	16,304,614	16,119,287	16,260,848	15,731,235	15,873,127
Texas A&M University - San Antonio	5,199,968	5,731,403	8,181,005	7,614,936	7,763,308	7,275,019	7,282,891
Texas A&M International University	8,888,738	9,727,953	9,777,817	10,336,313	10,343,508	9,929,220	9,943,942
West Texas A&M University	15,190,587	12,624,701	13,077,130	14,260,072	14,360,942	13,545,860	13,619,700
Texas A&M University - Commerce	21,212,403	17,550,911	17,022,314	16,991,180	17,367,929	15,910,167	15,972,548
Texas A&M University - Texarkana	4,224,944	2,311,963	3,291,708	2,455,420	2,476,936	2,357,145	2,369,452
University of Houston	57,908,381	82,874,815	83,560,759	87,828,794	88,355,351	82,479,653	82,860,824
University of Houston - Clear Lake	17,608,935	13,040,278	14,252,940	15,411,427	15,484,020	13,859,752	13,942,918
University of Houston - Downtown	18,131,989	18,235,180	18,401,335	18,531,280	18,806,350	17,400,311	17,459,049
University of Houston - Victoria	5,148,839	5,159,574	5,810,878	5,843,359	5,852,371	5,350,311	5,361,260
Midwestern State University	7,561,015	6,570,196	7,111,110	8,023,319	8,263,396	6,744,930	6,772,812
University of North Texas	68,874,399	66,451,782	64,943,351	62,726,651	63,109,212	62,244,148	62,573,871
University of North Texas at Dallas	6,070,982	6,423,252	6,594,060	6,908,315	6,972,761	6,926,516	6,928,095
Stephen F. Austin State University	18,063,899	17,810,548	17,509,884	17,647,000	17,719,539	16,152,470	16,196,902
Texas Southern University	22,343,414	28,825,670	30,163,106	31,591,833	31,769,666	29,543,465	29,743,581
Texas Tech University	56,435,776	65,615,839	62,298,512	60,358,977	60,747,471	60,444,537	60,753,565

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(General Revenue-Dedicated)
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Angelo State University	12,974,634	12,601,318	11,901,545	11,856,311	12,113,751	11,667,458	11,718,957
Texas Woman's University	23,663,507	21,437,878	22,246,368	20,286,882	20,339,539	18,668,898	18,700,085
Lamar University	19,106,222	17,203,438	16,983,199	17,711,336	17,725,930	17,988,801	18,019,841
Lamar Institute of Technology	2,468,643	2,709,080	2,875,757	2,665,331	2,679,670	2,529,569	2,532,284
Lamar State College - Orange	2,762,784	2,482,303	2,312,333	2,467,614	2,472,520	2,028,555	2,032,984
Lamar State College - Port Arthur	1,745,545	3,210,718	2,247,622	2,652,044	2,662,508	2,297,088	2,305,961
Sam Houston State University	32,561,144	32,237,879	32,737,259	34,293,193	34,448,843	32,081,130	32,169,206
Texas State University	53,434,068	48,107,043	52,230,843	50,124,239	51,392,728	49,507,140	49,541,815
Sul Ross State University	2,428,927	2,452,852	2,449,629	2,513,003	2,538,620	2,333,560	2,339,039
Sul Ross State University Rio Grande College	951,211	856,852	857,319	860,878	865,389	807,653	808,247
The University of Texas Southwestern Medical Center	5,934,244	7,751,770	7,448,575	10,338,244	10,338,244	7,751,770	7,751,770
The University of Texas Medical Branch at Galveston	13,466,895	13,309,294	13,483,310	13,316,642	13,338,339	13,309,296	13,309,296
The University of Texas Health Science Center at Houston	25,113,932	25,610,629	25,552,892	27,355,019	27,423,683	25,610,629	25,610,629
The University of Texas Health Science Center at San Antonio	10,007,587	11,347,923	10,682,480	11,953,802	12,016,666	11,347,923	11,347,923
The University of Texas M.D. Anderson Cancer Center	791,870	772,845	816,203	820,177	823,177	772,845	772,845
The University of Texas Health Science Center at Tyler	441,467	483,518	522,333	491,527	491,527	483,518	483,518
Texas A&M University System Health Science Center	22,362,139	22,891,915	23,011,537	17,120,536	17,169,344	16,840,628	16,840,628
University of North Texas Health Science Center at Fort Worth	10,689,639	10,492,024	10,531,218	10,525,053	10,546,629	10,471,062	10,471,062
Texas Tech University Health Sciences Center	11,686,227	15,826,240	15,525,638	16,273,247	16,404,286	15,804,391	15,804,391
Texas Tech University Health Sciences Center at El Paso	2,319,978	2,970,717	2,920,344	3,040,255	3,042,023	2,970,718	2,970,718
Texas State Technical College System Administration	1,321,764	711,959	487,761	371,719	376,435	371,719	376,436
Texas State Technical College - Harlingen	8,326,408	3,681,509	3,684,167	2,767,165	2,925,492	2,253,468	2,373,460
Texas State Technical College - West Texas	3,622,039	1,798,311	1,488,392	903,110	956,273	644,706	679,423
Texas State Technical College - Marshall	2,349,266	1,518,174	542,113	312,100	340,321	227,705	249,339
Texas State Technical College - Waco	13,743,371	6,952,143	5,296,604	3,614,732	3,817,293	2,601,543	2,731,240
Texas State Technical College - Ft. Bend	0	224,367	260,699	197,313	220,029	295,480	314,831
Texas State Technical College - North Texas	0	245,652	108,823	257,185	269,524	188,344	198,731
Texas A&M AgriLife Research	474,700	455,712	455,712	455,712	455,712	455,712	455,712
Texas A&M Engineering Experiment Station	459,546	443,562	443,561	443,562	443,561	443,562	443,561
Texas A&M Forest Service	32,819,612	25,991,548	25,516,549	24,754,048	24,754,049	24,754,048	24,754,049
Subtotal, Agencies of Education	\$ 1,407,972,923	\$ 1,362,826,711	\$ 1,354,268,485	\$ 1,403,933,394	\$ 1,421,859,649	\$ 1,295,991,217	\$ 1,302,514,548

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(General Revenue-Dedicated)
(Continued)**

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Social Security and Benefit Replacement Pay	<u>51,407,743</u>	<u>51,918,623</u>	<u>53,481,373</u>	<u>54,502,867</u>	<u>55,603,825</u>	<u>54,502,867</u>	<u>55,603,825</u>
Subtotal, Employee Benefits	<u>\$ 51,407,743</u>	<u>\$ 51,918,623</u>	<u>\$ 53,481,373</u>	<u>\$ 54,502,867</u>	<u>\$ 55,603,825</u>	<u>\$ 54,502,867</u>	<u>\$ 55,603,825</u>
TOTAL, ARTICLE III - AGENCIES OF EDUCATION	<u>\$ 1,459,380,666</u>	<u>\$ 1,414,745,334</u>	<u>\$ 1,407,749,858</u>	<u>\$ 1,458,436,261</u>	<u>\$ 1,477,463,474</u>	<u>\$ 1,350,494,084</u>	<u>\$ 1,358,118,373</u>

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Texas Education Agency	\$ 4,907,227,235	\$ 5,164,014,281	\$ 5,330,383,256	\$ 5,322,975,994	\$ 5,376,097,323	\$ 5,322,975,994	\$ 5,376,097,323
School for the Blind and Visually Impaired	5,894,417	1,980,340	1,980,340	2,215,920	2,215,920	2,016,520	2,016,520
School for the Deaf	2,160,210	1,110,549	1,236,549	1,126,254	1,126,254	1,126,254	1,126,254
Higher Education Coordinating Board	30,100,935	32,676,284	27,651,231	27,431,905	27,431,905	27,431,905	27,431,905
Texas A&M AgriLife Research	9,082,427	9,156,520	9,156,520	9,156,520	9,156,520	9,156,520	9,156,520
Texas A&M AgriLife Extension Service	12,426,409	13,404,685	13,404,685	13,404,685	13,404,685	13,404,685	13,404,685
Texas A&M Engineering Experiment Station	49,179,357	44,977,328	44,977,328	53,708,052	53,708,052	53,708,052	53,708,052
Texas A&M Transportation Institute	12,512,484	14,470,394	14,904,506	15,202,597	15,506,647	15,202,597	15,506,647
Texas A&M Engineering Extension Service	18,042,016	24,832,840	25,324,671	23,790,458	23,533,099	23,790,458	23,533,099
Texas A&M Forest Service	5,681,095	3,487,636	3,517,982	3,517,982	3,517,982	3,517,982	3,517,982
Texas A&M Veterinary Medical Diagnostic Laboratory	297,147	346,722	346,722	346,722	346,722	346,722	346,722
Subtotal, Agencies of Education	\$ 5,052,603,732	\$ 5,310,457,579	\$ 5,472,883,790	\$ 5,472,877,089	\$ 5,526,045,109	\$ 5,472,677,689	\$ 5,525,845,709
Retirement and Group Insurance	5,988,655	5,970,836	8,471,647	9,612,627	9,502,766	8,486,211	8,500,816
Social Security and Benefit Replacement Pay	1,848,788	1,850,100	2,540,216	2,531,172	2,522,242	2,531,172	2,522,242
Subtotal, Employee Benefits	\$ 7,837,443	\$ 7,820,936	\$ 11,011,863	\$ 12,143,799	\$ 12,025,008	\$ 11,017,383	\$ 11,023,058
Bond Debt Service Payments	156,312	156,228	156,228	0	0	0	0
Subtotal, Debt Service	\$ 156,312	\$ 156,228	\$ 156,228	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL, ARTICLE III - AGENCIES OF EDUCATION	\$ 5,060,597,487	\$ 5,318,434,743	\$ 5,484,051,881	\$ 5,485,020,888	\$ 5,538,070,117	\$ 5,483,695,072	\$ 5,536,868,767

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Texas Education Agency	\$ 3,199,517,422	\$ 3,771,563,708	\$ 4,443,719,970	\$ 4,927,439,484	\$ 5,693,388,828	\$ 5,015,441,840	\$ 5,700,241,838
School for the Blind and Visually Impaired	4,454,359	5,980,289	5,748,472	5,790,758	5,790,758	5,615,758	5,615,758
School for the Deaf	8,577,051	9,840,174	9,069,768	9,635,027	9,635,027	9,635,027	9,635,027
Teacher Retirement System	111,428,311	114,614,130	125,243,658	144,308,308	148,269,130	125,608,084	126,469,354
Higher Education Coordinating Board	31,308,744	42,631,587	38,433,267	31,470,422	31,313,060	31,306,676	31,338,183
The University of Texas System Administration	1,262,944	1,290,780	1,308,780	1,256,000	1,256,000	1,256,000	1,256,000
Available University Fund	905,016,704	982,289,000	1,042,564,000	1,120,322,000	1,203,658,000	1,120,322,000	1,203,658,000
Available National Research University Fund	14,841,901	22,772,604	23,500,539	24,680,472	25,545,062	24,680,472	25,545,062
Support for Military and Veterans Exemptions	8,660,437	8,645,813	8,737,849	8,832,436	9,004,638	8,832,436	9,004,638
The University of Texas at Arlington	4,597	4,073	4,073	4,073	4,073	4,073	4,073
The University of Texas at Austin	108,709	108,709	108,709	108,709	108,709	108,709	108,709
The University of Texas at El Paso	1,533,533	1,547,632	1,570,132	1,570,132	1,570,132	1,570,132	1,570,132
The University of Texas Rio Grande Valley	1,901,348	1,195,407	2,397,409	1,401,747	1,401,747	1,401,747	1,401,747
The University of Texas at San Antonio	44	44	44	44	44	44	44
Texas A&M University	4,029,867	180,000	165,000	165,000	165,000	165,000	165,000
Prairie View A&M University	20,207	0	0	0	0	0	0
Tarleton State University	55	10,000,025	25	0	0	0	0
Texas A&M University - Kingsville	3,000	0	0	0	0	0	0
Texas A&M International University	137,887	91,787	91,787	91,787	91,787	91,787	91,787
West Texas A&M University	2,125	0	0	0	0	0	0
Texas A&M University - Commerce	1,197	0	0	0	0	0	0
University of Houston System Administration	109	17,318	11,238	11,238	11,238	11,238	11,238
University of Houston	6,340	3,349	3,349	3,349	3,349	3,349	3,349
University of Houston - Clear Lake	1,269	2,517	2,517	2,517	2,517	2,517	2,517
University of Houston - Downtown	2,044	8,186	8,186	8,186	8,186	8,186	8,186
University of Houston - Victoria	814	770	899	899	899	899	899
University of North Texas	11,593	11,232	7,821	10,500	10,500	10,500	10,500
Stephen F. Austin State University	11,206	16,710	7,946	7,946	7,946	7,946	7,946
Texas Southern University	3,975	3,536	3,536	0	0	0	0
Texas Tech University	54,291	51,404	48,217	48,198	48,198	48,198	48,198
Angelo State University	1,989	1,833	1,833	1,833	1,833	1,833	1,833
Sam Houston State University	5,059	3,000	3,000	3,000	3,000	3,000	3,000
Texas State University	12,225	16,833	7,946	7,946	7,946	7,946	7,946

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(Other Funds)
(Continued)**

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Sul Ross State University	7,946	7,946	7,946	7,946	7,946	7,946	7,946
The University of Texas Southwestern Medical Center	5,109,933	8,197,938	8,261,858	6,026,364	6,026,364	6,026,364	6,026,364
The University of Texas Medical Branch at Galveston	7,517,152	5,115,683	7,514,308	3,920,884	3,920,884	3,920,886	3,920,884
The University of Texas Health Science Center at Houston	3,734,502	3,585,877	3,638,014	3,638,014	3,638,014	3,638,014	3,638,014
The University of Texas Health Science Center at San Antonio	12,755,004	18,049,283	30,743,087	14,505,180	14,505,180	14,505,180	14,505,180
The University of Texas M.D. Anderson Cancer Center	7,724,367	12,476,317	17,126,475	8,907,222	8,907,222	8,907,222	8,907,222
The University of Texas Health Science Center at Tyler	2,900,030	2,951,092	2,989,205	2,989,205	2,989,205	2,989,205	2,989,205
Texas A&M University System Health Science Center	4,423,048	2,826,067	2,789,193	2,689,193	2,689,193	2,689,193	2,689,193
University of North Texas Health Science Center at Fort Worth	3,257,496	4,180,386	9,253,890	2,994,613	2,994,613	2,994,613	2,994,613
Texas Tech University Health Sciences Center	1,972,982	8,491,170	8,320,000	3,090,000	3,090,000	3,090,000	3,090,000
Texas Tech University Health Sciences Center at El Paso	3,093,497	10,384,808	6,002,637	2,821,450	2,821,450	2,821,450	2,821,450
Texas A&M AgriLife Research	6,916,262	6,876,253	6,876,253	6,876,253	6,876,253	6,876,253	6,876,253
Texas A&M AgriLife Extension Service	11,954,874	14,319,950	14,304,404	14,304,404	14,304,404	14,304,404	14,304,404
Texas A&M Engineering Experiment Station	44,337,354	57,565,249	57,565,249	48,022,732	48,022,733	48,022,732	48,022,733
Texas A&M Transportation Institute	46,768,861	48,538,476	49,433,252	50,077,732	50,731,282	50,077,732	50,731,282
Texas A&M Engineering Extension Service	63,041,951	56,549,457	57,201,840	57,126,467	57,383,826	57,126,467	57,383,826
Texas A&M Forest Service	880,624	855,143	946,728	946,728	946,728	946,728	946,728
Texas A&M Veterinary Medical Diagnostic Laboratory	11,456,246	11,716,848	11,623,856	11,254,629	11,252,629	11,254,629	11,252,629
Subtotal, Agencies of Education	\$ 4,530,773,485	\$ 5,245,580,393	\$ 5,997,368,165	\$ 6,517,381,027	\$ 7,372,415,533	\$ 6,586,344,415	\$ 7,357,318,890
Retirement and Group Insurance	1,788,508	1,781,258	1,801,736	2,154,565	2,146,404	1,814,799	1,828,275
Social Security and Benefit Replacement Pay	13,461,246	13,546,124	14,154,458	14,636,257	14,840,473	14,636,257	14,840,473
Subtotal, Employee Benefits	\$ 15,249,754	\$ 15,327,382	\$ 15,956,194	\$ 16,790,822	\$ 16,986,877	\$ 16,451,056	\$ 16,668,748
Bond Debt Service Payments	1,018	0	0	0	0	0	0
Subtotal, Debt Service	\$ 1,018	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Less Interagency Contracts	\$ 57,118,068	\$ 70,734,461	\$ 57,832,168	\$ 59,171,528	\$ 59,468,606	\$ 58,996,530	\$ 59,293,606
TOTAL, ARTICLE III - AGENCIES OF EDUCATION	\$ 4,488,906,189	\$ 5,190,173,314	\$ 5,955,492,191	\$ 6,475,000,321	\$ 7,329,933,804	\$ 6,543,798,941	\$ 7,314,694,032

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(All Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
Texas Education Agency	\$ 26,734,362,800	\$28,384,420,987	\$26,968,481,692	\$28,025,991,809	\$26,377,990,087	\$28,575,641,592	\$27,670,632,703
Contingency Appropriations	0	0	0	0	0	3,000,000,000	3,000,000,000
Total	\$ 26,734,362,800	\$28,384,420,987	\$26,968,481,692	\$28,025,991,809	\$26,377,990,087	\$31,575,641,592	\$30,670,632,703
School for the Blind and Visually Impaired	25,486,285	23,667,252	23,534,193	27,111,187	26,182,687	23,402,319	23,227,320
School for the Deaf	29,082,133	29,678,981	29,176,353	58,066,340	31,727,799	29,521,637	29,608,042
Teacher Retirement System	2,288,302,744	2,847,746,455	2,555,624,374	3,866,825,555	3,562,773,945	2,800,134,424	2,668,592,484
Optional Retirement Program	148,262,741	148,925,395	148,700,122	148,494,976	148,310,267	148,494,976	148,310,267
Higher Education Employees Group Insurance Contributions	712,776,657	690,375,299	721,852,872	706,976,220	706,976,222	706,976,220	706,976,222
Higher Education Coordinating Board	829,891,831	812,479,242	771,104,365	857,951,411	879,526,968	851,319,572	839,304,857
Higher Education Fund	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000
The University of Texas System Administration	10,299,706	10,807,486	10,178,933	9,472,093	8,818,033	9,472,093	8,818,033
Available University Fund	905,016,704	982,289,000	1,042,564,000	1,120,322,000	1,203,658,000	1,120,322,000	1,203,658,000
Available National Research University Fund	14,841,901	22,772,604	23,500,539	24,680,472	25,545,062	24,680,472	25,545,062
Support for Military and Veterans Exemptions	8,660,437	23,645,813	23,737,849	23,832,436	24,004,638	23,832,436	24,004,638
The University of Texas at Arlington	179,511,012	178,831,240	179,580,193	202,768,878	202,768,701	188,431,990	188,479,562
The University of Texas at Austin	406,798,347	422,084,556	416,181,768	435,385,110	426,793,953	422,429,505	416,144,752
The University of Texas at Dallas	162,180,595	159,665,061	153,341,054	185,732,617	186,212,467	166,079,451	166,140,708
The University of Texas at El Paso	117,079,427	118,634,790	115,231,701	143,686,810	144,514,004	118,854,742	118,895,860
The University of Texas Rio Grande Valley	170,098,366	158,250,615	158,219,826	177,919,825	177,920,458	161,993,260	162,011,564
The University of Texas of the Permian Basin	41,236,356	42,113,980	39,577,454	47,037,901	47,056,448	38,822,039	38,825,649
The University of Texas at San Antonio	145,436,480	144,624,075	145,548,088	164,100,610	164,236,334	150,283,914	150,311,767
The University of Texas at Tyler	47,908,444	47,355,850	47,912,491	54,527,131	54,667,294	46,715,206	46,724,443
The University System Administrative and General Offices	855,586	770,028	770,027	770,028	770,027	770,028	770,027
Texas A&M University	464,637,717	430,533,586	432,506,477	458,506,850	459,319,129	430,646,015	430,735,766
Texas A&M University at Galveston	27,722,430	26,137,816	25,991,288	30,726,487	30,724,348	24,935,588	24,924,174
Prairie View A&M University	67,452,091	65,964,558	66,413,098	88,709,965	88,744,740	66,165,076	66,172,147
Tarleton State University	63,450,316	72,361,222	62,377,776	77,363,773	77,357,661	60,674,386	60,676,108
Texas A&M University - Central Texas	18,260,566	18,366,100	18,852,455	22,165,025	22,168,288	17,561,881	17,561,337
Texas A&M University - Corpus Christi	69,033,122	67,153,926	67,198,616	80,749,391	80,885,829	67,392,380	67,373,644
Texas A&M University - Kingsville	64,406,457	60,944,929	54,813,924	64,954,875	64,968,438	54,130,396	54,144,289

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(All Funds)
(Continued)**

	Expended 2017	Estimated 2018	Budgeted 2019	Requested 2020	2021	Recommended 2020	2021
Texas A&M University - San Antonio	35,219,056	33,687,269	36,145,407	43,187,302	43,332,185	36,493,335	36,497,720
Texas A&M International University	44,608,810	41,154,341	41,232,073	49,303,409	49,287,753	39,572,812	39,564,685
West Texas A&M University	49,489,838	45,727,588	46,210,345	54,617,655	54,655,747	45,574,780	45,585,846
Texas A&M University - Commerce	62,900,022	59,099,689	58,578,645	59,997,392	60,305,766	52,593,472	52,587,479
Texas A&M University - Texarkana	24,093,604	22,247,281	23,222,276	27,922,318	27,935,825	22,327,710	22,332,009
University of Houston System Administration	37,276,377	48,006,584	47,266,506	49,167,371	49,203,676	42,007,354	42,043,659
University of Houston	213,251,723	244,228,628	243,615,081	288,593,346	268,505,724	241,533,857	241,589,732
University of Houston - Clear Lake	46,641,089	39,208,036	40,297,934	49,353,390	49,276,135	40,552,001	40,560,624
University of Houston - Downtown	42,159,068	42,991,765	43,184,729	64,810,855	60,034,802	41,340,672	41,348,285
University of Houston - Victoria	20,531,178	18,979,015	19,665,964	29,690,727	27,603,753	18,747,441	18,749,377
Midwestern State University	29,540,343	27,156,723	27,721,258	29,770,709	29,903,216	26,625,634	26,545,947
University of North Texas System Administration	5,657,967	6,159,752	6,158,252	6,149,199	6,153,846	6,149,199	6,153,846
University of North Texas	181,514,454	172,005,159	170,439,514	188,856,941	188,955,329	164,425,523	164,474,969
University of North Texas at Dallas	24,209,565	28,583,589	28,760,801	42,733,429	42,790,717	29,665,831	29,657,499
Stephen F. Austin State University	61,281,745	57,973,025	57,711,227	60,735,076	59,720,278	54,025,645	52,982,741
Texas Southern University	77,124,069	83,717,616	85,641,035	85,811,088	85,813,118	79,745,454	79,769,769
Texas Tech University System Administration	1,411,774	1,368,000	1,368,000	1,368,000	1,368,000	1,368,000	1,368,000
Texas Tech University	214,254,989	219,383,152	219,059,584	236,741,352	239,221,542	216,275,393	216,326,117
Angelo State University	39,984,178	39,909,842	37,701,394	45,053,692	45,246,607	40,554,496	40,541,472
Texas Woman's University	75,242,807	76,826,226	77,711,548	88,049,479	88,071,748	74,460,144	74,460,946
Texas State University System	1,425,000	1,368,000	1,368,000	3,518,000	3,518,000	1,368,000	1,368,000
Lamar University	72,810,343	65,906,975	65,160,165	73,022,407	75,216,516	64,492,426	64,452,981
Lamar Institute of Technology	12,258,111	12,538,305	12,562,500	15,894,911	15,894,464	12,322,577	12,310,506
Lamar State College - Orange	11,353,118	10,776,284	10,368,409	14,684,869	14,683,731	9,948,339	9,946,724
Lamar State College - Port Arthur	11,930,249	12,504,362	11,344,134	16,489,651	15,279,122	11,526,214	11,514,094
Sam Houston State University	89,552,972	89,190,462	89,348,959	99,920,003	99,879,956	87,661,765	87,554,145
Texas State University	163,579,613	158,358,824	161,317,919	185,689,475	186,396,390	160,293,307	159,716,408
Sul Ross State University	16,701,418	15,685,135	14,421,896	15,820,553	15,524,616	12,769,360	12,733,285
Sul Ross State University Rio Grande College	4,710,568	4,193,452	4,276,888	6,884,603	6,888,614	5,066,378	5,066,473
The University of Texas Southwestern Medical Center	166,751,457	175,232,950	175,025,792	193,850,724	193,851,422	172,534,251	172,534,949
The University of Texas Medical Branch at Galveston	289,677,192	281,255,189	283,966,626	301,907,248	301,928,445	282,667,541	282,667,041
The University of Texas Health Science Center at Houston	201,962,954	203,408,609	203,585,089	226,365,470	226,433,834	205,139,383	205,139,083
The University of Texas Health Science Center at San Antonio	159,395,376	164,436,257	177,917,154	177,637,685	177,700,786	162,531,722	162,531,959
The University of Texas M.D. Anderson Cancer Center	199,095,569	206,140,346	210,836,697	216,812,410	216,815,761	207,565,078	207,565,429

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(All Funds)
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2017	2018	2019	2020	2021	2020	2021
The University of Texas Health Science Center at Tyler	50,170,760	46,524,888	46,604,393	52,559,047	52,558,847	48,206,038	48,205,838
Texas A&M University System Health Science Center	169,538,005	169,690,965	169,825,900	178,138,426	178,191,626	161,962,062	161,966,454
University of North Texas Health Science Center at Fort Worth	102,926,586	103,222,993	108,087,948	110,550,837	110,289,465	100,549,526	100,264,898
Texas Tech University Health Sciences Center	139,848,152	153,285,504	152,855,860	155,510,825	155,625,185	150,771,024	150,754,345
Texas Tech University Health Sciences Center at El Paso	73,723,970	78,770,949	74,274,566	93,595,454	93,581,614	75,474,510	75,458,902
Public Community/Junior Colleges	885,793,094	899,540,045	894,979,998	900,951,153	896,391,101	911,541,664	906,981,622
Texas State Technical College System Administration	5,658,180	3,825,440	3,861,540	7,004,311	7,007,212	3,415,629	3,418,528
Texas State Technical College - Harlingen	26,193,680	22,267,183	20,956,677	29,896,007	30,244,696	27,088,619	27,198,973
Texas State Technical College - West Texas	14,059,406	12,599,501	12,363,605	14,998,294	15,048,322	12,183,291	12,214,873
Texas State Technical College - Marshall	9,815,832	5,174,846	5,169,835	8,169,092	8,195,676	7,237,351	7,257,348
Texas State Technical College - Waco	44,625,623	31,770,241	29,871,002	54,712,901	54,905,331	36,883,701	37,003,267
Texas State Technical College - Ft. Bend	0	5,709,572	5,731,289	9,648,976	9,658,979	5,879,581	5,892,924
Texas State Technical College - North Texas	0	3,431,856	3,414,837	5,524,116	5,536,257	3,595,067	3,605,256
Texas A&M AgriLife Research	72,859,022	71,533,993	71,533,993	90,519,029	90,519,030	71,519,029	71,519,030
Texas A&M AgriLife Extension Service	68,594,092	71,779,158	71,763,612	76,163,490	76,163,490	71,763,490	71,763,490
Texas A&M Engineering Experiment Station	115,159,303	124,583,128	124,581,421	131,528,393	129,529,391	123,528,393	123,529,391
Texas A&M Transportation Institute	68,532,649	70,576,339	71,905,228	77,938,006	77,721,606	72,851,006	73,808,606
Texas A&M Engineering Extension Service	88,935,718	90,176,280	91,320,496	107,001,066	99,099,565	89,688,778	89,688,777
Texas A&M Forest Service	78,859,291	62,119,917	61,766,850	62,967,398	62,967,397	61,967,398	61,967,397
Texas A&M Veterinary Medical Diagnostic Laboratory	20,727,515	20,756,506	20,663,764	22,334,106	21,749,605	20,271,606	20,269,605
Subtotal, Agencies of Education	\$ 38,870,418,725	\$41,141,098,580	\$39,471,446,143	\$42,738,701,441	\$40,820,753,646	\$44,449,736,455	\$43,473,330,748
Retirement and Group Insurance	45,067,671	44,973,747	47,017,224	52,397,259	52,622,182	47,940,061	48,902,035
Social Security and Benefit Replacement Pay	308,198,531	311,114,125	320,767,660	326,950,390	333,301,265	326,950,390	333,301,265
Subtotal, Employee Benefits	\$ 353,266,202	\$ 356,087,872	\$ 367,784,884	\$ 379,347,649	\$ 385,923,447	\$ 374,890,451	\$ 382,203,300

**SUMMARY - ARTICLE III
AGENCIES OF EDUCATION
(All Funds)
(Continued)**

	Expended 2017	Estimated 2018	Budgeted 2019	Requested		Recommended	
				2020	2021	2020	2021
Bond Debt Service Payments	11,170,784	10,521,314	10,247,534	7,330,450	8,106,322	7,330,450	8,106,322
Lease Payments	<u>2,271,028</u>	<u>402,420</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Debt Service	\$ 13,441,812	\$ 10,923,734	\$ 10,247,534	\$ 7,330,450	\$ 8,106,322	\$ 7,330,450	\$ 8,106,322
Less Interagency Contracts	<u>\$ 57,118,068</u>	<u>\$ 70,734,461</u>	<u>\$ 57,832,168</u>	<u>\$ 59,171,528</u>	<u>\$ 59,468,606</u>	<u>\$ 58,996,530</u>	<u>\$ 59,293,606</u>
TOTAL, ARTICLE III - AGENCIES OF EDUCATION	<u>\$ 39,180,008,671</u>	<u>\$41,437,375,725</u>	<u>\$39,791,646,393</u>	<u>\$43,066,208,012</u>	<u>\$41,155,314,809</u>	<u>\$44,772,960,826</u>	<u>\$43,804,346,764</u>
Number of Full-Time-Equivalents (FTE) - Appropriated Funds	62,204.3	63,518.2	65,092.4	67,161.3	67,498.9	63,050.8	63,050.8



