



# LEGISLATIVE BUDGET BOARD

## Legislative Budget Estimates by Strategy Articles I to III

Fiscal Years 2019 to 2023

# SENATE

SUBMITTED TO THE 87TH TEXAS LEGISLATURE

PREPARED BY LEGISLATIVE BUDGET BOARD STAFF

JANUARY 2021

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Robert E. Johnson Bldg.  
1501 N. Congress Ave. - 5<sup>th</sup> Floor  
Austin, TX 78701

## LEGISLATIVE BUDGET BOARD

512/463-1200  
Fax: 512/475-2902  
www.lbb.state.tx.us

January 2021

Honorable Governor of Texas  
Honorable Members of the Eighty-seventh Legislature

Ladies and Gentlemen:

We are pleased to present the 2022-23 Legislative Budget Estimates by Strategy (LBE by Strategy).

This LBE by Strategy was prepared by the Legislative Budget Board staff in compliance with the provisions of the Texas Government Code, Section 322.008, which states that a "budget of estimated appropriations" shall be prepared for introduction at the beginning of each regular legislative session.

This document includes budget and performance data for state agencies, appellate courts, and institutions of higher education. It contains recommended funding for the 2022-23 biennium, as well as historical context for those amounts by including data for fiscal years 2019, 2020, and 2021. Finally, the LBE by Strategy also reports all of the funding, priorities, and initiatives state government entities have requested for the 2022-23 biennium via the Legislative Appropriations Request process.

The process of developing appropriations materials is both lengthy and collaborative. On behalf of the members and staff of the Legislative Budget Board we wish to express our gratitude to the many dedicated officials and employees of state government who are involved in this process.

The Legislative Budget Board staff is honored and prepared to support the legislature in the forthcoming appropriations process. We look forward to answering any questions you may have about the information contained in the LBE by Strategy and on all other matters pertaining to the state budget and state fiscal policy as you carry out the duties of the 87<sup>th</sup> Legislature.

Respectfully submitted,

  
Jerry McGinty  
Director

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**SUMMARY - ALL ARTICLES  
(General Revenue)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
ARTICLE I - General Government	\$ 1,635,819,951	\$ 2,007,700,748	\$ 1,969,741,954	\$ 2,559,054,981	\$ 2,022,783,149	\$ 2,157,810,765	\$ 1,989,150,111
ARTICLE II - Health and Human Services	17,204,598,303	16,926,428,461	18,987,973,120	19,475,535,756	19,939,920,863	18,343,432,290	18,229,723,235
ARTICLE III - Agencies of Education	26,884,978,397	31,163,710,985	29,239,085,484	34,159,019,013	34,101,051,362	32,665,162,511	31,820,919,366
ARTICLE IV - The Judiciary	245,075,071	269,665,095	284,154,971	286,995,500	287,717,416	273,612,910	273,249,505
ARTICLE V - Public Safety and Criminal Justice	5,744,461,370	5,971,151,900	5,898,298,481	6,708,812,400	6,559,068,664	5,935,922,103	5,913,363,891
ARTICLE VI - Natural Resources	470,817,639	477,749,162	455,315,103	533,218,183	487,699,236	476,188,546	439,332,677
ARTICLE VII - Business and Economic Development	232,658,685	255,016,126	265,873,021	1,073,735,457	575,801,805	238,842,388	238,921,720
ARTICLE VIII - Regulatory	178,741,347	180,342,264	187,503,534	207,774,748	200,555,419	143,271,347	144,073,742
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	196,394,808	187,797,042	220,273,979	207,056,421	218,887,432	198,955,736	211,224,746
<b>GRAND TOTAL, General Revenue</b>	<b><u>\$ 52,793,545,571</u></b>	<b><u>\$57,439,561,783</u></b>	<b><u>\$57,508,219,647</u></b>	<b><u>\$65,211,202,459</u></b>	<b><u>\$64,393,485,346</u></b>	<b><u>\$60,433,198,596</u></b>	<b><u>\$59,259,958,993</u></b>

**SUMMARY - ALL ARTICLES  
(General Revenue-Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
ARTICLE I - General Government	\$ 322,325,419	\$ 421,139,773	\$ 382,168,676	\$ 418,861,622	\$ 207,166,880	\$ 364,233,187	\$ 202,856,715
ARTICLE II - Health and Human Services	274,396,670	271,181,779	268,998,385	270,388,223	271,441,737	286,832,234	287,151,542
ARTICLE III - Agencies of Education	1,416,192,527	1,428,584,606	1,354,589,754	1,405,262,520	1,409,664,565	1,398,902,180	1,400,773,472
ARTICLE IV - The Judiciary	67,497,830	88,057,958	103,095,625	96,974,925	86,768,289	95,291,940	85,089,894
ARTICLE V - Public Safety and Criminal Justice	18,058,508	29,467,396	26,955,243	34,164,428	33,005,178	26,540,379	25,605,048
ARTICLE VI - Natural Resources	729,267,518	621,421,659	669,897,871	645,947,418	585,568,712	622,607,554	565,245,908
ARTICLE VII - Business and Economic Development	301,355,736	294,366,169	328,447,984	319,685,570	307,009,114	306,001,554	293,528,761
ARTICLE VIII - Regulatory	127,946,278	119,782,902	124,141,066	132,580,772	129,674,148	165,590,923	156,098,408
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	0	0	0	0	0	0	0
<b>GRAND TOTAL, General Revenue-Dedicated</b>	<b>\$ 3,257,040,486</b>	<b>\$ 3,274,002,242</b>	<b>\$ 3,258,294,604</b>	<b>\$ 3,323,865,478</b>	<b>\$ 3,030,298,623</b>	<b>\$ 3,265,999,951</b>	<b>\$ 3,016,349,748</b>

**SUMMARY - ALL ARTICLES  
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
ARTICLE I - General Government	\$ 604,446,657	\$ 685,702,982	\$ 705,868,427	\$ 639,264,491	\$ 621,071,203	\$ 607,332,678	\$ 589,897,795
ARTICLE II - Health and Human Services	23,602,494,920	28,702,526,522	28,800,251,646	27,813,535,477	28,584,715,745	26,782,892,222	26,512,228,787
ARTICLE III - Agencies of Education	5,832,196,040	8,398,096,034	7,967,866,642	5,710,097,078	5,647,922,108	5,707,310,940	5,645,288,914
ARTICLE IV - The Judiciary	1,983,267	2,080,774	2,276,665	2,255,162	2,255,162	2,255,162	2,255,162
ARTICLE V - Public Safety and Criminal Justice	807,360,546	592,239,740	389,684,131	339,785,250	293,971,279	335,480,114	289,845,020
ARTICLE VI - Natural Resources	2,214,503,323	2,844,401,717	3,441,104,878	3,006,518,994	1,862,584,484	3,001,762,880	1,858,184,051
ARTICLE VII - Business and Economic Development	6,314,098,069	9,033,268,300	7,871,366,845	6,985,554,960	7,043,746,278	6,970,100,090	7,029,236,134
ARTICLE VIII - Regulatory	5,200,932	4,628,839	4,664,556	5,090,668	5,104,179	4,730,020	4,768,839
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	0	0	0	0	0	0	0
<b>GRAND TOTAL, Federal Funds</b>	<b>\$ 39,382,283,754</b>	<b>\$ 50,262,944,908</b>	<b>\$ 49,183,083,790</b>	<b>\$ 44,502,102,080</b>	<b>\$ 44,061,370,438</b>	<b>\$ 43,411,864,106</b>	<b>\$ 41,931,704,702</b>



**SUMMARY - ALL ARTICLES  
(Other Funds)\***

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
ARTICLE I - General Government	\$ 892,327,469	\$ 652,424,224	\$ 1,093,260,579	\$ 611,019,421	\$ 483,181,356	\$ 505,236,696	\$ 498,993,397
ARTICLE II - Health and Human Services	1,227,083,252	911,164,863	827,059,526	819,329,405	565,319,508	577,005,919	604,419,264
ARTICLE III - Agencies of Education	7,533,975,492	8,010,666,590	7,745,496,522	6,160,352,214	6,603,468,230	7,407,698,298	7,884,162,498
ARTICLE IV - The Judiciary	87,255,557	141,504,330	95,624,065	91,293,577	92,825,489	89,100,856	90,318,022
ARTICLE V - Public Safety and Criminal Justice	256,798,607	167,217,125	97,698,628	87,655,100	74,660,000	87,755,100	74,760,000
ARTICLE VI - Natural Resources	247,452,763	1,489,031,182	955,982,758	260,292,996	224,124,871	241,767,363	217,161,568
ARTICLE VII - Business and Economic Development	8,099,323,698	13,272,137,862	8,327,207,725	11,739,749,145	10,172,675,063	11,126,041,575	10,432,880,701
ARTICLE VIII - Regulatory	21,878,772	24,484,723	67,227,778	23,475,862	23,462,504	22,872,247	22,872,249
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	37,220	26,462	101,425	101,425	101,425	101,425	101,425
<b>GRAND TOTAL, Other Funds</b>	<b>\$ 18,366,132,830</b>	<b>\$24,668,657,361</b>	<b>\$19,209,659,006</b>	<b>\$19,793,269,145</b>	<b>\$18,239,818,446</b>	<b>\$20,057,579,479</b>	<b>\$19,825,669,124</b>

\* Excludes interagency contracts

**SUMMARY - ALL ARTICLES  
(All Funds)\***

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
ARTICLE I - General Government	\$ 3,454,919,496	\$ 3,766,967,727	\$ 4,151,039,636	\$ 4,228,200,515	\$ 3,334,202,588	\$ 3,634,613,326	\$ 3,280,898,018
ARTICLE II - Health and Human Services	42,308,573,145	46,811,301,625	48,884,282,677	48,378,788,861	49,361,397,853	45,990,162,665	45,633,522,828
ARTICLE III - Agencies of Education	41,667,342,456	49,001,058,215	46,307,038,402	47,434,730,825	47,762,106,265	47,179,073,929	46,751,144,250
ARTICLE IV - The Judiciary	401,811,725	501,308,157	485,151,326	477,519,164	469,566,356	460,260,868	450,912,583
ARTICLE V - Public Safety and Criminal Justice	6,826,679,031	6,760,076,161	6,412,636,483	7,170,417,178	6,960,705,121	6,385,697,696	6,303,573,959
ARTICLE VI - Natural Resources	3,662,041,243	5,432,603,720	5,522,300,610	4,445,977,591	3,159,977,303	4,342,326,343	3,079,924,204
ARTICLE VII - Business and Economic Development	14,947,436,188	22,854,788,457	16,792,895,575	20,118,725,132	18,099,232,260	18,640,985,607	17,994,567,316
ARTICLE VIII - Regulatory	333,767,329	329,238,728	383,536,934	368,922,050	358,796,250	336,464,537	327,813,238
ARTICLE IX - General Provisions	0	0	0	0	0	0	0
ARTICLE X - The Legislature	196,432,028	187,823,504	220,375,404	207,157,846	218,988,857	199,057,161	211,326,171
<b>GRAND TOTAL, All Funds</b>	<b>\$113,799,002,641</b>	<b>\$135,645,166,294</b>	<b>\$129,159,257,047</b>	<b>\$132,830,439,162</b>	<b>\$129,724,972,853</b>	<b>\$127,168,642,132</b>	<b>\$124,033,682,567</b>
Number of Full-Time-Equivalents (FTE) - Appropriated Funds	200,705.2	203,261.6	215,712.3	218,662.0	219,032.5	213,111.7	213,048.5

\* Excludes interagency contracts



ARTICLE I - GENERAL GOVERNMENT

LEGISLATIVE BUDGET RECOMMENDATIONS

For the Fiscal Years Ending August 31, 2022 and 2023

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**COMMISSION ON THE ARTS**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 4,977,331	\$ 9,903,829	\$ 14,205,793	\$ 12,689,493	\$ 12,689,492	\$ 8,164,493	\$ 8,164,492
GR Dedicated - Commission on the Arts Operating Account No. 334	\$ 64,706	\$ 250	\$ 250	\$ 45	\$ 46	\$ 45	\$ 46
<u>Federal Funds</u>							
Coronavirus Relief Fund	\$ 0	\$ 668,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Federal Funds	<u>976,500</u>	<u>1,027,500</u>	<u>1,087,800</u>	<u>1,087,800</u>	<u>1,087,800</u>	<u>1,087,800</u>	<u>1,087,800</u>
Subtotal, Federal Funds	\$ 976,500	\$ 1,696,000	\$ 1,087,800	\$ 1,087,800	\$ 1,087,800	\$ 1,087,800	\$ 1,087,800
<u>Other Funds</u>							
Appropriated Receipts	\$ 321,842	\$ 297,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000
License Plate Trust Fund Account No. 0802, estimated	<u>167,318</u>	<u>150,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Subtotal, Other Funds	\$ <u>489,160</u>	\$ <u>447,000</u>	\$ <u>252,000</u>	\$ <u>252,000</u>	\$ <u>252,000</u>	\$ <u>252,000</u>	\$ <u>252,000</u>
<b>Total, Method of Financing</b>	\$ <u><u>6,507,697</u></u>	\$ <u><u>12,047,079</u></u>	\$ <u><u>15,545,843</u></u>	\$ <u><u>14,029,338</u></u>	\$ <u><u>14,029,338</u></u>	\$ <u><u>9,504,338</u></u>	\$ <u><u>9,504,338</u></u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	13.7	13.9	14.0	14.0	14.0	14.0	14.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 3	\$121,041	\$129,927	\$129,927	\$129,927	\$129,927	\$129,927	\$129,927
<b>Items of Appropriation:</b>							
<b>A. Goal: ARTS AND CULTURAL GRANTS</b>							
Provide and Support Arts and Cultural Grants.							
<b>A.1.1. Strategy: ARTS ORGANIZATION GRANTS</b>	\$ 3,773,640	\$ 4,443,320	\$ 7,888,426	\$ 6,500,926	\$ 6,500,926	\$ 4,000,926	\$ 4,000,926
<b>A.1.2. Strategy: ARTS EDUCATION GRANTS</b>	911,415	855,733	685,842	710,787	710,787	710,787	710,787

**COMMISSION ON THE ARTS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.3. Strategy:</b> CULTURAL TOURISM GRANTS	625,459	5,582,527	5,757,473	5,670,000	5,670,000	3,670,000	3,670,000
<b>A.1.4. Strategy:</b> DIRECT ADMINISTRATION OF GRANTS	748,327	695,560	744,163	654,498	654,498	629,498	629,498
<b>Total, Goal A:</b> ARTS AND CULTURAL GRANTS	\$ 6,058,841	\$ 11,577,140	\$ 15,075,904	\$ 13,536,211	\$ 13,536,211	\$ 9,011,211	\$ 9,011,211
<b>B. Goal:</b> INDIRECT ADMINISTRATION							
<b>B.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 328,117	\$ 348,639	\$ 348,639	\$ 368,902	\$ 368,902	\$ 368,902	\$ 368,902
<b>B.1.2. Strategy:</b> INFORMATION RESOURCES	120,739	121,300	121,300	124,225	124,225	124,225	124,225
<b>Total, Goal B:</b> INDIRECT ADMINISTRATION	\$ 448,856	\$ 469,939	\$ 469,939	\$ 493,127	\$ 493,127	\$ 493,127	\$ 493,127
<b>Grand Total, COMMISSION ON THE ARTS</b>	<u>\$ 6,507,697</u>	<u>\$ 12,047,079</u>	<u>\$ 15,545,843</u>	<u>\$ 14,029,338</u>	<u>\$ 14,029,338</u>	<u>\$ 9,504,338</u>	<u>\$ 9,504,338</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 857,103	\$ 936,984	\$ 916,362	\$ 916,362	\$ 916,362	\$ 916,362	\$ 916,362
Other Personnel Costs	35,129	26,435	29,239	29,239	29,239	29,239	29,239
Professional Fees and Services	2,099	6,263	4,445	5,050	5,050	5,050	5,050
Consumable Supplies	7,531	3,893	5,000	5,000	5,000	5,000	5,000
Utilities	4,939	4,380	7,200	7,200	7,200	7,200	7,200
Travel	33,198	14,730	33,873	33,873	33,873	33,873	33,873
Rent - Building	2,244	1,201	4,240	4,240	4,240	4,240	4,240
Rent - Machine and Other	4,976	4,346	4,976	6,000	6,000	6,000	6,000
Other Operating Expense	249,964	167,267	208,767	140,661	140,661	115,661	115,661
Grants	5,310,514	10,881,580	14,331,741	12,881,713	12,881,713	8,381,713	8,381,713
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 6,507,697</u>	<u>\$ 12,047,079</u>	<u>\$ 15,545,843</u>	<u>\$ 14,029,338</u>	<u>\$ 14,029,338</u>	<u>\$ 9,504,338</u>	<u>\$ 9,504,338</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 86,487	\$ 89,143	\$ 89,589	\$	\$	\$ 90,037	\$ 90,487
Group Insurance	157,816	159,536	161,626			163,797	166,052
Social Security	69,660	71,828	72,187			72,548	72,911
Benefits Replacement	1,296	1,027	850			704	583
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 315,259</u>	<u>\$ 321,534</u>	<u>\$ 324,252</u>	<u>\$</u>	<u>\$</u>	<u>\$ 327,086</u>	<u>\$ 330,033</u>

**COMMISSION ON THE ARTS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Performance Measure Targets</b>							
<b>A. Goal: ARTS AND CULTURAL GRANTS</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Grant Dollars Provided to Minority Organizations	14.16%	9%	12%	12%	12%	12%	12%
Percentage of Grant Dollars to Rural Counties	6.81%	4%	6%	6%	6%	6%	6%
Percentage of Grants Funded for Arts Education	25.71%	11%	25%	25%	25%	25%	25%
Number of Artists Compensated for TCA Texas Touring Roster Performances	1,745	1,318	1,500	1,500	1,500	1,500	1,500
Number of Texas Cities in Which Organizations Received TCA Grants	197	170	150	150	150	150	150
Number Served by Arts Respond Projects in Education	960,433	617,485	750,000	750,000	750,000	750,000	750,000
Number Served by Arts Respond Projects in Health & Human Services	85,704	120,084	77,500	77,500	77,500	77,500	77,500
Number Served by Arts Respond Projects in Public Safety & Criminal Justice	87,452	52,053	90,000	90,000	90,000	90,000	90,000
<b>A.1.3. Strategy: CULTURAL TOURISM GRANTS</b>							
<b>Output (Volume):</b>							
Number of Grants that Promote Cultural Tourism	117	219	157	157	157	157	157

**OFFICE OF THE ATTORNEY GENERAL**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 121,078,189	\$ 120,932,095	\$ 127,424,491	\$ 144,840,608	\$ 140,404,649	\$ 118,312,639	\$ 117,144,891
Child Support Retained Collection Account	92,016,203	114,317,271	119,942,775	116,080,023	116,080,023	113,358,547	113,358,547
Attorney General Debt Collection Receipts	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000	8,300,000
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees Account No. 8042	3,411,343	3,411,343	3,411,343	3,411,343	3,411,343	0	0
Subtotal, General Revenue Fund	\$ 224,805,735	\$ 246,960,709	\$ 259,078,609	\$ 272,631,974	\$ 268,196,015	\$ 239,971,186	\$ 238,803,438
<u>General Revenue Fund - Dedicated</u>							
Texas Department of Insurance Operating Fund Account No. 036	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,411,343	\$ 3,411,343
Compensation to Victims of Crime Account No. 469	61,399,609	70,659,952	70,513,780	68,476,929	68,476,929	62,622,690	62,622,690

**OFFICE OF THE ATTORNEY GENERAL**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Compensation to Victims of Crime Auxiliary Account No. 494	117,863	161,349	161,349	161,349	161,349	161,349	161,349
AG Law Enforcement Account No. 5006	1,945,412	707,130	308,431	507,781	507,780	507,781	507,780
Sexual Assault Program Account No. 5010	9,447,056	10,188,546	10,188,546	10,188,546	10,188,546	9,379,158	9,829,453
Subtotal, General Revenue Fund - Dedicated	\$ 72,909,940	\$ 81,716,977	\$ 81,172,106	\$ 79,334,605	\$ 79,334,604	\$ 76,082,321	\$ 76,532,615
Federal Funds	\$ 213,693,657	\$ 201,653,737	\$ 229,061,427	\$ 212,614,676	\$ 213,154,743	\$ 187,032,484	\$ 187,769,785
<u>Other Funds</u>							
Interagency Contracts - Criminal Justice Grants	\$ 1,419,457	\$ 1,869,479	\$ 1,447,567	\$ 1,447,567	\$ 1,447,567	\$ 1,447,567	\$ 1,447,567
Appropriated Receipts	24,011,519	29,303,129	35,247,929	41,884,715	41,783,110	41,884,715	41,783,110
Interagency Contracts	41,881,428	36,890,910	43,024,932	39,081,317	39,021,525	38,928,211	38,928,211
License Plate Trust Fund Account No. 0802, estimated	65,823	37,612	31,000	31,000	31,000	31,000	31,000
Subtotal, Other Funds	\$ 67,378,227	\$ 68,101,130	\$ 79,751,428	\$ 82,444,599	\$ 82,283,202	\$ 82,291,493	\$ 82,189,888
<b>Total, Method of Financing</b>	<u>\$ 578,787,559</u>	<u>\$ 598,432,553</u>	<u>\$ 649,063,570</u>	<u>\$ 647,025,854</u>	<u>\$ 642,968,564</u>	<u>\$ 585,377,484</u>	<u>\$ 585,295,726</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE):** 3,952.1 4,195.4 4,217.5 4,217.5 4,217.5 4,063.5 4,063.5

**Schedule of Exempt Positions:**  
Attorney General, Group 6 \$153,750 \$153,750 \$153,750 \$153,750 \$153,750 \$153,750 \$153,750

**Items of Appropriation:**

**A. Goal: PROVIDE LEGAL SERVICES**

Provide General Legal Services to the State and Authorized Entities.

**A.1.1. Strategy: LEGAL SERVICES**

Provide Legal Counsel/Litigation/Alternative Dispute Resolution Svcs.

\$ 106,632,574 \$ 112,392,427 \$ 119,680,715 \$ 123,168,677 \$ 120,990,323 \$ 102,905,815 \$ 102,738,065

**OFFICE OF THE ATTORNEY GENERAL**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B. Goal: ENFORCE CHILD SUPPORT LAW</b>							
Enforce State/Federal Child Support Laws.							
<b>B.1.1. Strategy: CHILD SUPPORT ENFORCEMENT</b>	\$ 326,247,206	\$ 331,178,759	\$ 332,475,188	\$ 332,725,658	\$ 331,774,857	\$ 326,543,287	\$ 326,543,288
Establish Paternity/Obligations, Enforce Orders and Distribute Monies.							
<b>B.1.2. Strategy: STATE DISBURSEMENT UNIT</b>	<u>11,485,736</u>	<u>14,375,236</u>	<u>13,237,488</u>	<u>13,283,404</u>	<u>13,283,407</u>	<u>13,283,404</u>	<u>13,283,407</u>
<b>Total, Goal B: ENFORCE CHILD SUPPORT LAW</b>	\$ 337,732,942	\$ 345,553,995	\$ 345,712,676	\$ 346,009,062	\$ 345,058,264	\$ 339,826,691	\$ 339,826,695
<b>C. Goal: CRIME VICTIMS' SERVICES</b>							
Review/Process Applications for Compensation to Crime Victims.							
<b>C.1.1. Strategy: CRIME VICTIMS' COMPENSATION</b>	\$ 81,468,062	\$ 77,788,076	\$ 82,094,536	\$ 83,334,197	\$ 83,965,468	\$ 83,134,103	\$ 83,871,403
Review Claims, Determine Eligibility/State Liability, Pay Correctly.							
<b>C.1.2. Strategy: VICTIMS ASSISTANCE</b>	<u>32,374,784</u>	<u>37,951,313</u>	<u>37,300,003</u>	<u>38,146,696</u>	<u>37,128,236</u>	<u>37,951,313</u>	<u>37,300,003</u>
Provide Grants & Contracts for Victims Svcs/Sexual Asslt Victims.							
<b>Total, Goal C: CRIME VICTIMS' SERVICES</b>	\$ 113,842,846	\$ 115,739,389	\$ 119,394,539	\$ 121,480,893	\$ 121,093,704	\$ 121,085,416	\$ 121,171,406
<b>D. Goal: REFER MEDICAID CRIMES</b>							
Investigate/Refer for Prosecution Fraud/Misconduct Involving Medicaid.							
<b>D.1.1. Strategy: MEDICAID INVESTIGATION</b>	\$ 19,802,538	\$ 19,291,977	\$ 19,186,091	\$ 19,519,200	\$ 19,336,883	\$ 19,181,783	\$ 19,181,783
Conduct Investigation Supporting Prosecution of Alleged Medicaid Crime.							
<b>E. Goal: GENERAL ADMINISTRATION</b>							
Administration for OAG.							
<b>E.1.1. Strategy: AGENCY IT PROJECTS</b>	\$ 0	\$ 4,741,594	\$ 44,428,832	\$ 35,887,619	\$ 35,588,779	\$ 1,570,482	\$ 1,570,480
Administer Information Technology Projects across the Agency.							



**OFFICE OF THE ATTORNEY GENERAL**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>F. Goal: ADMINISTRATIVE SUPPORT FOR SORM</b> Provide Administrative Support for the State Office of Risk Management.							
<b>F.1.1. Strategy: ADMINISTRATIVE SUPPORT FOR SORM</b> Provide Administrative Support to the State Office of Risk Management.	\$ 776,659	\$ 713,171	\$ 660,717	\$ 960,403	\$ 900,611	\$ 807,297	\$ 807,297
<b>Grand Total, OFFICE OF THE ATTORNEY GENERAL</b>	<u>\$ 578,787,559</u>	<u>\$ 598,432,553</u>	<u>\$ 649,063,570</u>	<u>\$ 647,025,854</u>	<u>\$ 642,968,564</u>	<u>\$ 585,377,484</u>	<u>\$ 585,295,726</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 229,637,906	\$ 250,218,752	\$ 275,464,190	\$ 275,523,852	\$ 275,523,852	\$ 262,299,853	\$ 262,299,853
Other Personnel Costs	10,218,798	8,465,046	8,242,927	8,245,572	8,242,927	8,245,572	8,242,927
Professional Fees and Services	87,561,732	83,535,678	108,634,799	104,207,340	100,563,217	59,249,691	59,232,410
Fuels and Lubricants	455,279	475,956	424,161	424,161	424,161	424,161	424,161
Consumable Supplies	1,609,481	1,627,764	1,657,662	1,653,162	1,653,162	1,653,162	1,653,162
Utilities	2,927,825	2,989,153	3,018,375	3,006,888	3,006,888	3,006,888	3,006,888
Travel	5,291,431	5,186,420	5,136,210	5,089,360	5,089,360	5,089,360	5,089,360
Rent - Building	20,117,569	22,082,314	23,698,641	23,698,641	23,698,641	23,698,641	23,698,641
Rent - Machine and Other	932,216	1,269,953	1,252,701	1,252,701	1,252,701	1,252,701	1,252,701
Other Operating Expense	161,632,178	170,234,217	168,431,438	170,828,855	170,346,333	167,522,855	167,040,333
Grants	46,513,425	51,360,085	52,449,058	52,267,726	52,267,726	52,107,004	52,455,694
Capital Expenditures	11,889,719	987,215	653,408	827,596	899,596	827,596	899,596
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 578,787,559</u>	<u>\$ 598,432,553</u>	<u>\$ 649,063,570</u>	<u>\$ 647,025,854</u>	<u>\$ 642,968,564</u>	<u>\$ 585,377,484</u>	<u>\$ 585,295,726</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 22,615,621	\$ 23,310,267	\$ 23,426,818	\$	\$	\$ 22,679,728	\$ 22,793,126
Group Insurance	47,995,996	48,519,031	49,141,911			48,594,356	49,266,767
Social Security	17,791,778	18,345,443	18,437,170			17,849,201	17,938,447
Benefits Replacement	386,368	306,235	253,563			209,950	173,838
Subtotal, Employee Benefits	<u>\$ 88,789,763</u>	<u>\$ 90,480,976</u>	<u>\$ 91,259,462</u>	<u>\$</u>	<u>\$</u>	<u>\$ 89,333,235</u>	<u>\$ 90,172,178</u>

**OFFICE OF THE ATTORNEY GENERAL**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<u>Debt Service</u>							
Lease Payments	\$ 218,372	\$ 346,932	\$ 240,539	\$	\$	\$ 123,441	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 89,008,135</b>	<b>\$ 90,827,908</b>	<b>\$ 91,500,001</b>	<b>\$</b>	<b>\$</b>	<b>\$ 89,456,676</b>	<b>\$ 90,172,178</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: PROVIDE LEGAL SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Delinquent State Revenue Collected	74,943,488	55,213,820	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
<b>A.1.1. Strategy: LEGAL SERVICES</b>							
<b>Output (Volume):</b>							
Legal Hours Billed to Litigation and Legal Counsel	1,093,575	1,152,676	1,118,357	1,118,357	1,122,885	1,118,357	1,122,885
<b>Efficiencies:</b>							
Average Cost Per Legal Hour	99.57	100.25	107.01	110.13	107.75	108.07	106.73
<b>B. Goal: ENFORCE CHILD SUPPORT LAW</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Title IV-D Cases That Have Court Orders for Child Support	88.58%	87.97%	85%	86%	86%	86%	86%
Percent of All Current Child Support Amounts Due That Are Collected	65.64%	66.15%	65%	66%	66%	66%	66%
Percent of Title IV-D Cases with Arrears Due in Which Any Amount Is Paid Toward Arrears	62.86%	68.15%	65%	66%	66%	66%	66%
Percent of Paternity Establishments for Out of Wedlock Births	96.41%	87.98%	91%	96%	96%	96%	96%
<b>B.1.1. Strategy: CHILD SUPPORT ENFORCEMENT</b>							
<b>Output (Volume):</b>							
Amount of Title IV-D Child Support Collected (in Millions)	4,443.3	4,891.3	4,450	4,450	4,450	4,450	4,450
<b>Efficiencies:</b>							
Ratio of Total Dollars Collected Per Dollar Spent	12.91	14.79	13.38	13.37	13.41	13.42	13.44
<b>B.1.2. Strategy: STATE DISBURSEMENT UNIT</b>							
<b>Output (Volume):</b>							
Number of Payment Receipts Processed by the SDU Vendor	22,203,706	21,056,531	22,657,319	22,657,319	22,657,319	22,657,319	22,657,319
<b>C. Goal: CRIME VICTIMS' SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Amount of Crime Victims' Compensation Awarded	72,085,579	68,098,411	73,000,000	73,730,000	74,467,300	73,730,000	74,467,300
<b>C.1.1. Strategy: CRIME VICTIMS' COMPENSATION</b>							
<b>Efficiencies:</b>							
Average Number of Days to Analyze a Claim and Make an Award	42.51	35.35	43	42	42	42	42

**OFFICE OF THE ATTORNEY GENERAL**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>D. Goal: REFER MEDICAID CRIMES</b>							
<b>D.1.1. Strategy: MEDICAID INVESTIGATION</b>							
<b>Output (Volume):</b>							
Number of Investigations Concluded	484	470	250	375	500	375	500

**BOND REVIEW BOARD**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 790,462	\$ 902,890	\$ 813,590	\$ 948,910	\$ 948,911	\$ 808,242	\$ 808,240
<b>Total, Method of Financing</b>	\$ 790,462	\$ 902,890	\$ 813,590	\$ 948,910	\$ 948,911	\$ 808,242	\$ 808,240

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE):</b>	10.0	9.7	10.0	11.0	11.0	10.0	10.0
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<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 4	\$136,419	\$147,869	\$147,869	\$147,869	\$147,869	\$147,869	\$147,869

**Items of Appropriation:**

**A. Goal: PROTECT TEXAS BOND RATING**  
Issue Texas' Bonds Cost Effectively Using Sound Debt Mgmt. Policies.

<b>A.1.1. Strategy: REVIEW BOND ISSUES</b>	\$ 140,219	\$ 169,980	\$ 151,740	\$ 166,540	\$ 166,540	\$ 148,214	\$ 148,213
Review Bond Issues to Assure Legality and Other Provisions.							

<b>A.1.2. Strategy: STATE BOND DEBT</b>	145,039	175,340	153,740	166,540	166,540	148,213	148,213
Report to the Legislature on Debt Obligation and Policy Alternatives.							

<b>Total, Goal A: PROTECT TEXAS BOND RATING</b>	\$ 285,258	\$ 345,320	\$ 305,480	\$ 333,080	\$ 333,080	\$ 296,427	\$ 296,426
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**BOND REVIEW BOARD**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>B. Goal: LOCAL BOND DEBT</b>							
Ensure That Public Officials Have Current Info on Debt Management.							
<b>B.1.1. Strategy: ANALYZE LOCAL BOND DEBT</b>	\$ 359,122	\$ 381,650	\$ 350,970	\$ 449,290	\$ 449,291	\$ 363,601	\$ 363,601
Analyze Data on Local Government Finance and Debt Management.							
<b>C. Goal: PRIVATE ACTIVITY BONDS</b>							
Equitably Administer the Private Activity Bond Allocation for Texas.							
<b>C.1.1. Strategy: ADMINISTER PRIVATE ACTIVITY BONDS</b>	\$ 146,082	\$ 175,920	\$ 157,140	\$ 166,540	\$ 166,540	\$ 148,214	\$ 148,213
Effectively Administer the Private Activity Bond Allocation Program.							
<b>Grand Total, BOND REVIEW BOARD</b>	<u>\$ 790,462</u>	<u>\$ 902,890</u>	<u>\$ 813,590</u>	<u>\$ 948,910</u>	<u>\$ 948,911</u>	<u>\$ 808,242</u>	<u>\$ 808,240</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 664,378	\$ 679,000	\$ 721,626	\$ 766,626	\$ 766,626	\$ 707,553	\$ 707,552
Other Personnel Costs	16,839	16,272	13,000	13,500	13,500	13,000	13,000
Professional Fees and Services	19,807	17,500	18,000	20,000	20,000	20,000	20,000
Consumable Supplies	631	1,620	2,000	3,000	3,000	3,000	3,000
Travel	2,394	2,300	2,000	5,000	5,000	5,000	5,000
Rent - Building	120	315	300	300	300	300	300
Rent - Machine and Other	3,276	4,240	4,000	4,000	4,000	4,000	4,000
Other Operating Expense	<u>83,017</u>	<u>181,643</u>	<u>52,664</u>	<u>136,484</u>	<u>136,485</u>	<u>55,389</u>	<u>55,388</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 790,462</u>	<u>\$ 902,890</u>	<u>\$ 813,590</u>	<u>\$ 948,910</u>	<u>\$ 948,911</u>	<u>\$ 808,242</u>	<u>\$ 808,240</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 61,285	\$ 63,167	\$ 63,483	\$	\$	\$ 63,800	\$ 64,119
Group Insurance	129,891	131,306	133,854			136,501	139,251
Social Security	<u>49,072</u>	<u>50,599</u>	<u>50,852</u>			<u>51,106</u>	<u>51,362</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 240,248</u>	<u>\$ 245,072</u>	<u>\$ 248,189</u>	<u>\$</u>	<u>\$</u>	<u>\$ 251,407</u>	<u>\$ 254,732</u>

**BOND REVIEW BOARD**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Performance Measure Targets</b>							
<b>A. Goal: PROTECT TEXAS BOND RATING</b>							
<b>A.1.1. Strategy: REVIEW BOND ISSUES</b>							
<b>Output (Volume):</b>							
Number of State Bond Issues and Lease-purchase Projects Reviewed	36	42	30	30	30	30	30
<b>A.1.2. Strategy: STATE BOND DEBT</b>							
<b>Output (Volume):</b>							
Number of Responses to Debt Information Requests	165	100	110	110	110	110	110
<b>B. Goal: LOCAL BOND DEBT</b>							
<b>B.1.1. Strategy: ANALYZE LOCAL BOND DEBT</b>							
<b>Output (Volume):</b>							
Number of Local Government Financings Analyzed	1,527	1,730	1,500	1,700	1,700	1,700	1,700
<b>C. Goal: PRIVATE ACTIVITY BONDS</b>							
<b>C.1.1. Strategy: ADMINISTER PRIVATE ACTIVITY BONDS</b>							
<b>Output (Volume):</b>							
Number of Applications Reviewed	100	160	125	125	125	125	125

**CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
<u>Other Funds</u>							
Appropriated Receipts	\$ 72,050	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Bond Proceeds - General Obligation Bonds	252,556,690	294,910,873	299,547,067	296,881,968	296,881,968	296,881,968	296,881,968
License Plate Trust Fund Account No. 0802, estimated	0	36,178	15,000	11,000	11,000	11,000	11,000
Subtotal, Other Funds	\$ 252,628,740	\$ 294,987,051	\$ 299,602,067	\$ 296,932,968	\$ 296,932,968	\$ 296,932,968	\$ 296,932,968
<b>Total, Method of Financing</b>	\$ 252,628,740	\$ 294,987,051	\$ 299,602,067	\$ 296,932,968	\$ 296,932,968	\$ 296,932,968	\$ 296,932,968



**CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	34.5	34.5	36.0	44.0	44.0	44.0	44.0
<b>Schedule of Exempt Positions:</b>							
Chief Executive Officer, Group 9	\$256,250	\$281,875	\$281,875	\$281,875	\$281,875	\$281,875	\$281,875
Chief Scientific Officer	553,500	553,500	553,500	608,850	608,850	553,500	553,500
<b>Items of Appropriation:</b>							
<b>A. Goal: CANCER RESEARCH AND PREVENTION SVCS</b>							
Create and Expedite Innovation in Cancer Research and Prevention Servs.							
<b>A.1.1. Strategy:</b> AWARD CANCER RESEARCH GRANTS	\$ 209,250,310	\$ 249,113,804	\$ 249,135,528	\$ 248,640,661	\$ 248,656,400	\$ 248,640,661	\$ 248,656,400
<b>A.1.2. Strategy:</b> AWARD CANCER PREVENTION GRANTS	26,826,443	28,070,076	28,050,081	27,715,031	27,716,780	27,715,031	27,716,780
<b>A.1.3. Strategy:</b> GRANT REVIEW AND AWARD OPERATIONS	<u>13,634,462</u>	<u>13,346,574</u>	<u>17,944,124</u>	<u>16,098,895</u>	<u>16,098,895</u>	<u>16,098,895</u>	<u>16,098,895</u>
<b>Total, Goal A: CANCER RESEARCH AND PREVENTION SVCS</b>	\$ 249,711,215	\$ 290,530,454	\$ 295,129,733	\$ 292,454,587	\$ 292,472,075	\$ 292,454,587	\$ 292,472,075
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy:</b> INDIRECT ADMINISTRATION	<u>\$ 2,917,525</u>	<u>\$ 4,456,597</u>	<u>\$ 4,472,334</u>	<u>\$ 4,478,381</u>	<u>\$ 4,460,893</u>	<u>\$ 4,478,381</u>	<u>\$ 4,460,893</u>
<b>Grand Total, CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS</b>	<u>\$ 252,628,740</u>	<u>\$ 294,987,051</u>	<u>\$ 299,602,067</u>	<u>\$ 296,932,968</u>	<u>\$ 296,932,968</u>	<u>\$ 296,932,968</u>	<u>\$ 296,932,968</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 4,589,191	\$ 4,528,629	\$ 4,780,509	\$ 5,353,298	\$ 5,353,298	\$ 5,353,298	\$ 5,353,298
Other Personnel Costs	135,082	96,811	83,785	83,785	83,785	83,785	83,785
Professional Fees and Services	11,184,173	12,254,414	16,618,416	14,228,035	14,228,035	14,228,035	14,228,035
Consumable Supplies	10,020	24,000	24,000	24,000	24,000	24,000	24,000
Utilities	36,871	72,032	70,600	70,600	70,600	70,600	70,600
Travel	50,217	110,000	90,000	90,000	90,000	90,000	90,000
Rent - Building	15,946	11,000	11,000	11,000	11,000	11,000	11,000
Rent - Machine and Other	17,321	32,172	32,172	32,172	32,172	32,172	32,172

**CANCER PREVENTION AND RESEARCH INSTITUTE OF TEXAS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
Other Operating Expense	513,166	674,113	705,976	684,386	666,898	684,386	666,898
Grants	<u>236,076,753</u>	<u>277,183,880</u>	<u>277,185,609</u>	<u>276,355,692</u>	<u>276,373,180</u>	<u>276,355,692</u>	<u>276,373,180</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 252,628,740</u>	<u>\$ 294,987,051</u>	<u>\$ 299,602,067</u>	<u>\$ 296,932,968</u>	<u>\$ 296,932,968</u>	<u>\$ 296,932,968</u>	<u>\$ 296,932,968</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 279,331	\$ 287,911	\$ 289,351	\$	\$	\$ 358,229	\$ 360,020
Group Insurance	262,926	265,791	266,543			324,484	325,297
Social Security	226,018	233,052	234,217			289,971	291,421
Benefits Replacement	<u>7,618</u>	<u>6,038</u>	<u>4,999</u>			<u>4,140</u>	<u>3,428</u>
Subtotal, Employee Benefits	\$ 775,893	\$ 792,792	\$ 795,110	\$	\$	\$ 976,824	\$ 980,166
<u>Debt Service</u>							
TPFA GO Bond Debt Service	<u>\$ 107,683,822</u>	<u>\$ 132,477,092</u>	<u>\$ 161,411,178</u>	\$	\$	<u>\$ 187,722,164</u>	<u>\$ 200,068,109</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 108,459,715</u>	<u>\$ 133,269,884</u>	<u>\$ 162,206,288</u>	<u>\$</u>	<u>\$</u>	<u>\$ 188,698,988</u>	<u>\$ 201,048,275</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: CANCER RESEARCH AND PREVENTION SVCS</b>							
<b>A.1.1. Strategy: AWARD CANCER RESEARCH GRANTS</b>							
<b>Output (Volume):</b>							
Number of Entities Relocating to Texas for Cancer-Research Related Projects	0	2	1	1	1	1	1
<b>Explanatory:</b>							
Number of Published Articles on CPRIT-Funded Research Projects	1,074	888	1,000	1,000	1,000	1,000	1,000
Number of New Jobs Created and Maintained	3,455	3,139	1,500	3,000	3,000	3,000	3,000
<b>A.1.2. Strategy: AWARD CANCER PREVENTION GRANTS</b>							
<b>Output (Volume):</b>							
Number of Cancer Prevention and Control Services Provided by Institute Funded Grants	949,869	830,418	500,000	700,000	700,000	700,000	700,000
<b>Explanatory:</b>							
Annual Age-adjusted Cancer Mortality Rate	146.1	142.9	145.2	143	141	143	141

**COMPTROLLER OF PUBLIC ACCOUNTS**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 289,810,472	\$ 309,976,715	\$ 303,691,939	\$ 306,834,327	\$ 306,834,327	\$ 306,834,327	\$ 306,834,327
GR Dedicated - Sexual Assault Program Account No. 5010	\$ 5,123	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Federal Funds	\$ 5,054	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Other Funds</u>							
Appropriated Receipts	\$ 14,910,784	\$ 7,101,865	\$ 1,075,000	\$ 1,075,000	\$ 1,075,000	\$ 1,075,000	\$ 1,075,000
Interagency Contracts	<u>3,121,849</u>	<u>3,249,300</u>	<u>3,208,700</u>	<u>3,178,700</u>	<u>3,178,700</u>	<u>3,178,700</u>	<u>3,178,700</u>
Subtotal, Other Funds	<u>\$ 18,032,633</u>	<u>\$ 10,351,165</u>	<u>\$ 4,283,700</u>	<u>\$ 4,253,700</u>	<u>\$ 4,253,700</u>	<u>\$ 4,253,700</u>	<u>\$ 4,253,700</u>
<b>Total, Method of Financing</b>	<u>\$ 307,853,282</u>	<u>\$ 320,327,880</u>	<u>\$ 307,975,639</u>	<u>\$ 311,088,027</u>	<u>\$ 311,088,027</u>	<u>\$ 311,088,027</u>	<u>\$ 311,088,027</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	2,758.4	2,746.6	2,950.3	2,950.3	2,950.3	2,950.3	2,950.3
<b>Schedule of Exempt Positions:</b>							
Comptroller of Public Accounts, Group 6	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750

**Items of Appropriation:**

**A. Goal: COMPLIANCE WITH TAX LAWS**

To Improve Voluntary Compliance with Tax Laws.

**A.1.1. Strategy: ONGOING AUDIT ACTIVITIES**

Maintain an Ongoing Program of Audit and Verification Activities.

\$ 98,292,727	\$ 99,606,524	\$ 99,573,966	\$ 100,216,354	\$ 100,216,354	\$ 100,216,354	\$ 100,216,354
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**A.2.1. Strategy: TAX LAWS COMPLIANCE**

Improve Compliance with Tax Laws through Contact & Collection Program.

39,965,903	40,249,954	41,430,686	41,727,878	41,727,878	41,727,878	41,727,878
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**A.3.1. Strategy: TAXPAYER INFORMATION**

Provide Information to Taxpayers, Government Officials and the Public.

17,037,467	17,817,783	17,488,573	17,614,099	17,614,099	17,614,099	17,614,099
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**COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u>		<u>Recommended</u>	
				2022	2023	2022	2023
<b>A.4.1. Strategy:</b> TAX HEARINGS Provide Tax Hearings/Represent the Agency/Provide Legal Counsel.	11,091,540	11,245,936	11,184,620	11,227,875	11,227,875	11,227,875	11,227,875
<b>Total, Goal A:</b> COMPLIANCE WITH TAX LAWS	\$ 166,387,637	\$ 168,920,197	\$ 169,677,845	\$ 170,786,206	\$ 170,786,206	\$ 170,786,206	\$ 170,786,206
<b>B. Goal:</b> MANAGE FISCAL AFFAIRS To Efficiently Manage the State's Fiscal Affairs.							
<b>B.1.1. Strategy:</b> ACCOUNTING/REPORTING Proj Receipts/Disbursements; Complete Accounting/Reporting Resps.	\$ 26,904,900	\$ 28,360,333	\$ 28,204,563	\$ 28,398,450	\$ 28,398,450	\$ 28,398,450	\$ 28,398,450
<b>B.1.2. Strategy:</b> CAPPS IMPLEMENTATION Implement a Statewide Enterprise Resource Planning System.	50,083,829	53,649,786	45,539,926	46,945,297	46,945,297	46,945,297	46,945,297
<b>B.2.1. Strategy:</b> PROPERTY TAX PROGRAM Conduct Property Value Study; Provide Assistance; Review Methods.	13,123,663	12,288,068	12,434,201	12,504,259	12,504,259	12,504,259	12,504,259
<b>B.3.1. Strategy:</b> TREASURY OPERATIONS Ensure State's Assets, Cash Receipts, and Warrants are Prop Secured.	5,202,872	5,472,238	5,369,188	5,408,372	5,408,372	5,408,372	5,408,372
<b>B.4.1. Strategy:</b> PROCUREMENT AND SUPPORT SERVICES Provide Statewide Procurement and Support Services.	<u>5,581,011</u>	<u>6,336,695</u>	<u>6,315,259</u>	<u>6,325,977</u>	<u>6,325,977</u>	<u>6,325,977</u>	<u>6,325,977</u>
<b>Total, Goal B:</b> MANAGE FISCAL AFFAIRS	\$ 100,896,275	\$ 106,107,120	\$ 97,863,137	\$ 99,582,355	\$ 99,582,355	\$ 99,582,355	\$ 99,582,355
<b>C. Goal:</b> MANAGE STATE REVENUE Manage the Receipt and Disbursement of State Revenue.							
<b>C.1.1. Strategy:</b> REVENUE & TAX PROCESSING Improve Tax/Voucher Data Processing, Tax Collection & Disbursements.	<u>\$ 40,569,370</u>	<u>\$ 45,300,563</u>	<u>\$ 40,434,657</u>	<u>\$ 40,719,466</u>	<u>\$ 40,719,466</u>	<u>\$ 40,719,466</u>	<u>\$ 40,719,466</u>
<b>Grand Total, COMPTROLLER OF PUBLIC ACCOUNTS</b>	<u>\$ 307,853,282</u>	<u>\$ 320,327,880</u>	<u>\$ 307,975,639</u>	<u>\$ 311,088,027</u>	<u>\$ 311,088,027</u>	<u>\$ 311,088,027</u>	<u>\$ 311,088,027</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 187,107,654	\$ 187,323,303	\$ 189,311,444	\$ 189,311,444	\$ 189,311,444	\$ 189,311,444	\$ 189,311,444
Other Personnel Costs	7,196,076	7,101,254	7,106,605	7,106,605	7,106,605	7,106,605	7,106,605
Professional Fees and Services	54,111,184	63,852,275	55,851,003	60,964,473	60,964,473	60,964,473	60,964,473
Fuels and Lubricants	19,018	13,860	13,000	13,000	13,000	13,000	13,000
Consumable Supplies	914,569	998,265	1,004,367	1,004,367	1,004,367	1,004,367	1,004,367

**COMPTROLLER OF PUBLIC ACCOUNTS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Utilities	2,901,944	3,585,628	3,549,441	3,549,441	3,549,441	3,549,441	3,549,441
Travel	5,401,072	3,003,322	5,434,803	5,434,803	5,434,803	5,434,803	5,434,803
Rent - Building	4,752,397	5,215,513	5,428,396	5,428,396	5,428,396	5,428,396	5,428,396
Rent - Machine and Other	9,670,020	8,863,712	9,102,024	9,102,024	9,102,024	9,102,024	9,102,024
Other Operating Expense	31,080,080	30,483,011	29,162,756	29,173,474	29,173,474	29,173,474	29,173,474
Capital Expenditures	4,699,268	9,887,737	2,011,800	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 307,853,282</b>	<b>\$ 320,327,880</b>	<b>\$ 307,975,639</b>	<b>\$ 311,088,027</b>	<b>\$ 311,088,027</b>	<b>\$ 311,088,027</b>	<b>\$ 311,088,027</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 16,527,896	\$ 17,035,556	\$ 17,120,734	\$	\$	\$ 17,206,337	\$ 17,292,369
Group Insurance	40,831,973	41,276,938	42,011,786			42,775,292	43,568,576
Social Security	13,667,366	14,092,683	14,163,146			14,233,962	14,305,132
Benefits Replacement	354,176	280,720	232,436			192,457	159,355
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 71,381,411</b>	<b>\$ 72,685,897</b>	<b>\$ 73,528,102</b>	<b>\$</b>	<b>\$</b>	<b>\$ 74,408,048</b>	<b>\$ 75,325,432</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: COMPLIANCE WITH TAX LAWS</b>							
<b>Outcome (Results/Impact):</b>							
Percent Accuracy Rate of Reported Amounts on Original Audits	95.5%	96.99%	97%	97%	97%	97%	97%
Average Monthly Delinquent and Other Account Closure Rate per Enforcement Collector	340	298	290	276	276	276	276
<b>A.1.1. Strategy: ONGOING AUDIT ACTIVITIES</b>							
<b>Output (Volume):</b>							
Number of Audits and Verifications Conducted	16,736	15,525	15,500	14,000	14,000	15,500	15,500
<b>Efficiencies:</b>							
Average Dollars Assessed to Dollar Cost	36.06	33.4	35	30	30	30	30
<b>A.2.1. Strategy: TAX LAWS COMPLIANCE</b>							
<b>Efficiencies:</b>							
Delinquent Taxes Collected Per Collection-related Dollar Expended	64	69	54	54	54	54	54



**COMPTROLLER OF PUBLIC ACCOUNTS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.3.1. Strategy: TAXPAYER INFORMATION</b>							
<b>Output (Volume):</b>							
Total Number of Responses Issued by Tax Policy	6,268	6,842	5,000	5,000	5,000	5,000	5,000
<b>Efficiencies:</b>							
Percent of Responses Issued by Tax Policy within 7 Working Days	96.7%	94.97%	95%	93%	93%	93%	93%
<b>B. Goal: MANAGE FISCAL AFFAIRS</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Scheduled Independent School Districts' Total Value in Which PTAD Met the Target Margin of Error	90.4%	88.93%	95%	95%	95%	95%	95%
Percentage of Funds Processed Electronically	99%	99%	99%	99%	99%	99%	99%
<b>B.2.1. Strategy: PROPERTY TAX PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Properties Included in the Property Value Study	154,607	112,804	115,000	100,000	100,000	115,000	115,000
<b>B.3.1. Strategy: TREASURY OPERATIONS</b>							
<b>Explanatory:</b>							
Number of Days Required to Provide the Quarterly Updates to the Bond Appendix	5	4	12	12	12	12	12
<b>B.4.1. Strategy: PROCUREMENT AND SUPPORT SERVICES</b>							
<b>Output (Volume):</b>							
Number of Historically Underutilized Business Field Audits Conducted	501	281	700	500	500	700	700
Number of Historically Underutilized Business Desk Audits Conducted	2,588	2,730	2,700	2,500	2,500	2,700	2,700
<b>C. Goal: MANAGE STATE REVENUE</b>							
<b>Outcome (Results/Impact):</b>							
Time Taken to Return Tax Allocations to Local Jurisdictions (Days)	20.8	21	21	22	22	22	22
<b>C.1.1. Strategy: REVENUE &amp; TAX PROCESSING</b>							
<b>Output (Volume):</b>							
Number of Tax Returns Processed	5,899,311	6,134,154	6,180,000	6,250,000	6,435,000	6,250,000	6,435,000
<b>Efficiencies:</b>							
Average Number of Hours to Deposit Receipts	7.3	4.77	10	11	11	4.77	4.77

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 600,611,495	\$ 606,526,096	\$ 528,651,135	\$ 593,435,182	\$ 587,585,185	\$ 688,394,275	\$ 727,796,159
<u>General Revenue Fund - Dedicated</u>							
Game, Fish and Water Safety Account No. 009	\$ 2,192	\$ 12,086	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Vital Statistics Account No. 019	15	0	0	0	0	0	0
State Parks Account No. 064	2,432	360	0	0	0	0	0
Law Enforcement Officer Standards and Education Account No. 116	6,000,000	6,000,797	5,400,000	6,000,000	6,000,000	5,700,000	5,700,000
Clean Air Account No. 151	2,205	0	0	0	0	0	0
Water Resource Management Account No. 153	0	7,643	0	0	0	0	0
TCEQ Occupational Licensing Account No. 468	239	0	0	0	0	0	0
Compensation to Victims of Crime Account No. 469	14,210	1,200	0	0	0	0	0
Compensation to Victims of Crime Auxiliary Account No. 494	256,005	387,505	0	387,505	UB	387,505	UB
Public Health Services Fee Account No. 524	21,755	0	0	0	0	0	0
Hazardous and Solid Waste Remediation Fee Account No. 550	0	152	0	0	0	0	0
Federal Surplus Property Service Charge Fund Account No. 570	2,450	0	0	0	0	0	0
Oil Overcharge Account No. 5005	11,414,909	30,030,357	13,796,291	15,972,759	16,427,183	15,972,759	16,427,183
Lottery Account No. 5025	0	1,502	0	0	0	0	0
Subsequent Injury Account No. 5101	0	2,167	0	0	0	0	0
Trauma Facility and EMS Account No. 5111	0	28,082	0	0	0	0	0
<b>Subtotal, General Revenue Fund - Dedicated</b>	<b>\$ 17,716,412</b>	<b>\$ 36,471,851</b>	<b>\$ 19,196,291</b>	<b>\$ 22,360,264</b>	<b>\$ 22,427,183</b>	<b>\$ 22,060,264</b>	<b>\$ 22,127,183</b>
<u>Federal Funds</u>							
Federal Education Fund	\$ 800	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Federal Civil Defense and Disaster Relief Fund No. 221	0	24,586	0	0	0	0	0
Federal Funds	25,512,087	6,808,641	13,410,350	14,076,228	13,564,627	14,076,228	13,564,627
Workforce Commission Federal Account No. 5026	2,364	125	0	0	0	0	0
<b>Subtotal, Federal Funds</b>	<b>\$ 25,515,251</b>	<b>\$ 6,833,352</b>	<b>\$ 13,410,350</b>	<b>\$ 14,076,228</b>	<b>\$ 13,564,627</b>	<b>\$ 14,076,228</b>	<b>\$ 13,564,627</b>

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Other Funds</b>							
State Highway Fund No. 006	\$ 40,469	\$ 5,313,687	\$ 0	\$ 0	\$ 0	\$ 17,000,000	\$ 17,000,000
County and Road District Highway Fund No. 0057	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000
Texas Veterans Homes Administration Fund No. 374	2,927	3,200	0	0	0	0	0
Economic Stabilization Fund	210,981,159	0	0	0	0	0	0
Unemployment Compensation Clearance Account No. 936	461	902	0	0	0	0	0
S.E.R.S. Trust Account	1,100	0	0	0	0	0	0
Office of Consumer Credit Comm Clearing Acct	340	0	0	0	0	0	0
<b>Subtotal, Other Funds</b>	<b>\$ 218,326,456</b>	<b>\$ 12,617,789</b>	<b>\$ 7,300,000</b>	<b>\$ 7,300,000</b>	<b>\$ 7,300,000</b>	<b>\$ 24,300,000</b>	<b>\$ 24,300,000</b>
<b>Total, Method of Financing</b>	<b>\$ 862,169,614</b>	<b>\$ 662,449,088</b>	<b>\$ 568,557,776</b>	<b>\$ 637,171,674</b>	<b>\$ 630,876,995</b>	<b>\$ 748,830,767</b>	<b>\$ 787,787,969</b>

**This bill pattern represents an estimated 36.9% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	9.0	7.3	15.0	15.0	15.0	15.0	15.0
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**Items of Appropriation:**

**A. Goal: CPA - FISCAL PROGRAMS**

Comptroller of Public Accounts - Fiscal Programs.

<b>A.1.1. Strategy: MISCELLANEOUS CLAIMS</b>	\$ 10,314,069	\$ 28,552,526	\$ 11,700,000	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000	\$ 13,000,000
Pay misc claims/wrongful imprisonment, Gov't Code 403.074. Estimated.							
<b>A.1.2. Strategy: REIMBURSE - BEVERAGE TAX</b>	232,261,447	230,000,000	228,621,250	241,632,000	241,632,000	241,632,000	241,632,000
Reimburse mix bev tax per Tax Code 183.051. Estimated.							
<b>A.1.3. Strategy: JUDGMENTS AND SETTLEMENTS</b>	123,805	1,425,000	0	1,500,000	UB	1,500,000	UB
Payment of Ch. 101, 104 CPR Code, Ch. 59 Educ Code. Fed Court Claims.							
<b>A.1.4. Strategy: COUNTY TAXES - UNIVERSITY LANDS</b>	6,745,104	11,680,238	7,676,819	10,072,220	10,072,222	10,072,220	10,072,222
Payment of County Taxes on University Lands. Estimated.							
<b>A.1.5. Strategy: LATERAL ROAD FUND DISTRICTS</b>	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000	7,300,000
Lateral Road Fund Distribution.							

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.6. Strategy:</b> UNCLAIMED PROPERTY To Pay Legitimate Claims for Unclaimed Prop Held by State. Estimated.	321,320,736	300,981,783	247,500,000	287,990,891	287,990,892	287,990,891	287,990,892
<b>A.1.7. Strategy:</b> LAW ENFORCEMENT EDUCATION FUNDS Allocate Law Enforcement Education Funds.	6,000,000	6,000,000	5,400,000	6,000,000	6,000,000	5,700,000	5,700,000
<b>A.1.8. Strategy:</b> ADVANCED TAX COMPLIANCE	6,812,601	6,623,233	6,623,232	6,971,824	6,971,824	6,623,233	6,623,232
<b>A.1.9. Strategy:</b> SUBSEQUENT CVC CLAIMS Subsequent Crime Victim Compensation Claims. Estimated.	256,005	387,505	0	387,505	UB	387,505	UB
<b>A.1.10. Strategy:</b> GROSS WEIGHT/AXLE FEE DISTRIBUTION Distribution to Counties per Transportation Code 621.353. Estimated.	19,459,445	19,012,470	15,300,000	17,000,000	17,000,000	17,000,000	17,000,000
<b>A.1.11. Strategy:</b> HABITAT PROTECTION FUND	0	4,750,000	0	5,000,000	0	4,750,000	0
<b>A.1.12. Strategy:</b> TEXAS GUARANTEED TUITION PLAN Texas Guaranteed Tuition Plan. Estimated.	210,981,159	0	0	0	0	113,596,096	157,580,479
<b>A.1.13. Strategy:</b> DISABLED VETERAN ASSIST PAYMENTS Disabled Veteran Assistance Payments to Cities and Counties.	3,250,000	8,500,000	10,500,000	9,500,000	10,500,000	8,500,000	10,500,000
<b>A.1.14. Strategy:</b> TEXAS BULLION DEPOSITORY	0	0	332,500	350,000	UB	332,500	UB
<b>Total, Goal A: CPA - FISCAL PROGRAMS</b>	\$ 824,824,371	\$ 625,212,755	\$ 540,953,801	\$ 606,704,440	\$ 600,466,938	\$ 718,384,445	\$ 757,398,825
<b>B. Goal: ENERGY OFFICE</b> Develop & Administer Programs That Promote Energy Efficiency.							
<b>B.1.1. Strategy:</b> ENERGY OFFICE Promote and Manage Energy Programs.	\$ 2,203,551	\$ 1,779,965	\$ 1,986,173	\$ 1,620,372	\$ 1,638,122	\$ 1,599,460	\$ 1,617,209
<b>B.1.2. Strategy:</b> OIL OVERCHARGE SETTLEMENT FUNDS Allocate Grants and Loans to Promote Energy Efficiency.	10,855,247	29,235,314	13,236,629	15,413,097	15,867,521	15,413,097	15,867,521
<b>B.1.3. Strategy:</b> FEDERAL FUNDS Allocate Grants and Loans to Promote Energy Efficiency.	24,286,445	6,221,054	12,381,173	13,433,765	12,904,414	13,433,765	12,904,414
<b>Total, Goal B: ENERGY OFFICE</b>	\$ 37,345,243	\$ 37,236,333	\$ 27,603,975	\$ 30,467,234	\$ 30,410,057	\$ 30,446,322	\$ 30,389,144
<b>Grand Total, FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS</b>	\$ 862,169,614	\$ 662,449,088	\$ 568,557,776	\$ 637,171,674	\$ 630,876,995	\$ 748,830,767	\$ 787,787,969

**FISCAL PROGRAMS - COMPTROLLER OF PUBLIC ACCOUNTS**  
(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 741,484	\$ 627,125	\$ 870,040	\$ 770,691	\$ 799,070	\$ 770,691	\$ 799,070
Other Personnel Costs	661,679	149,923	228,172	78,578	79,224	78,578	79,224
Professional Fees and Services	8,030,806	8,226,489	6,515,718	8,071,353	8,123,966	7,701,850	7,754,461
Consumable Supplies	3,998	0	0	0	0	0	0
Utilities	866	145	500	174	192	174	192
Travel	44,684	17,466	30,474	40,249	41,108	40,249	41,108
Rent - Machine and Other	14,405	8,505	14,000	6,950	7,080	6,950	7,080
Other Operating Expense	332,961,338	337,021,850	260,483,001	309,153,268	301,915,902	308,885,768	301,915,902
Client Services	29,450	0	0	0	0	0	0
Grants	519,557,217	316,397,585	300,415,871	319,050,411	319,910,453	431,346,507	477,190,932
Capital Expenditures	123,687	0	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 862,169,614</u>	<u>\$ 662,449,088</u>	<u>\$ 568,557,776</u>	<u>\$ 637,171,674</u>	<u>\$ 630,876,995</u>	<u>\$ 748,830,767</u>	<u>\$ 787,787,969</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 51,421	\$ 53,000	\$ 53,265	\$	\$	\$ 53,531	\$ 53,799
Group Insurance	136,399	137,885	141,050			144,337	147,754
Social Security	48,944	50,467	50,719			50,973	51,228
Benefits Replacement	5,105	4,046	3,350			2,774	2,297
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 241,869</u>	<u>\$ 245,398</u>	<u>\$ 248,384</u>	<u>\$</u>	<u>\$</u>	<u>\$ 251,615</u>	<u>\$ 255,078</u>
<b>Performance Measure Targets</b>							
<b>B. Goal: ENERGY OFFICE</b>							
<b>Outcome (Results/Impact):</b>							
Utility Dollars Saved as a Percentage of Utility Expenditures	18.4%	18.37%	19%	19%	19%	19%	19%
Utility Dollars Saved by LoanSTAR Projects (in Millions)	41.7	44	38	38	38	38	38



**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE COMPTROLLER FOR SOCIAL SECURITY  
CONTRIBUTIONS AND BENEFIT REPLACEMENT PAY**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue, estimated	\$ 673,706,508	\$ 697,963,269	\$ 705,323,677	\$ 756,218,988	\$ 771,293,053	\$ 712,810,054	\$ 722,667,948
General Revenue – Dedicated, estimated	\$ 88,151,468	\$ 91,761,609	\$ 93,734,601	\$ 100,917,291	\$ 103,362,777	\$ 95,529,119	\$ 97,410,873
Federal funds, estimated	\$ 50,894,207	\$ 52,272,713	\$ 53,073,826	\$ 55,972,994	\$ 56,245,961	\$ 52,975,205	\$ 52,953,447
<u>Other Funds</u>							
Other Special State Funds, estimated	\$ 14,284,252	\$ 14,669,088	\$ 15,160,066	\$ 16,113,783	\$ 16,301,218	\$ 15,262,402	\$ 15,315,669
State Highway Fund No. 006, estimated	<u>54,167,523</u>	<u>55,570,046</u>	<u>55,681,370</u>	<u>59,130,569</u>	<u>59,784,903</u>	<u>55,821,894</u>	<u>55,986,835</u>
Subtotal, Other Funds	<u>\$ 68,451,775</u>	<u>\$ 70,239,134</u>	<u>\$ 70,841,436</u>	<u>\$ 75,244,352</u>	<u>\$ 76,086,121</u>	<u>\$ 71,084,296</u>	<u>\$ 71,302,504</u>
<b>Total, Method of Financing</b>	<u>\$ 881,203,958</u>	<u>\$ 912,236,725</u>	<u>\$ 922,973,540</u>	<u>\$ 988,353,625</u>	<u>\$ 1,006,987,912</u>	<u>\$ 932,398,674</u>	<u>\$ 944,334,772</u>
<b>A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>							
Comptroller – Social Security.							
<b>A.1.1. Strategy: STATE MATCH – EMPLOYER</b>							
State Match – Employer. Estimated.	\$ 871,184,989	\$ 904,295,686	\$ 916,398,361	\$ 983,204,599	\$ 1,002,868,691	\$ 926,954,424	\$ 939,826,933
<b>A.1.2. Strategy: BENEFIT REPLACEMENT PAY</b>							
Benefit Replacement Pay. Estimated	<u>10,018,969</u>	<u>7,941,039</u>	<u>6,575,179</u>	<u>5,149,026</u>	<u>4,119,221</u>	<u>5,444,250</u>	<u>4,507,839</u>
<b>Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>	<u>\$ 881,203,958</u>	<u>\$ 912,236,725</u>	<u>\$ 922,973,540</u>	<u>\$ 988,353,625</u>	<u>\$ 1,006,987,912</u>	<u>\$ 932,398,674</u>	<u>\$ 944,334,772</u>
<b>Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY</b>	<u>\$ 881,203,958</u>	<u>\$ 912,236,725</u>	<u>\$ 922,973,540</u>	<u>\$ 988,353,625</u>	<u>\$ 1,006,987,912</u>	<u>\$ 932,398,674</u>	<u>\$ 944,334,772</u>

**COMMISSION ON STATE EMERGENCY COMMUNICATIONS**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>Method of Financing:</b>							
<u>General Revenue Fund - Dedicated</u>							
Commission on State Emergency Communications Account No.							
5007	\$ 17,840,614	\$ 15,753,480	\$ 13,350,504	\$ 16,409,278	\$ 16,406,731	\$ 16,250,455	\$ 16,257,908
911 Service Fees Account No. 5050	<u>66,048,031</u>	<u>56,306,628</u>	<u>58,932,969</u>	<u>50,848,217</u>	<u>40,891,197</u>	<u>50,772,717</u>	<u>40,891,197</u>
Subtotal, General Revenue Fund - Dedicated	\$ 83,888,645	\$ 72,060,108	\$ 72,283,473	\$ 67,257,495	\$ 57,297,928	\$ 67,023,172	\$ 57,149,105
Federal Funds	\$ 0	\$ 1,013,046	\$ 5,948,217	\$ 3,965,478	\$ 0	\$ 3,965,478	\$ 0
<b>Total, Method of Financing</b>	<u>\$ 83,888,645</u>	<u>\$ 73,073,154</u>	<u>\$ 78,231,690</u>	<u>\$ 71,222,973</u>	<u>\$ 57,297,928</u>	<u>\$ 70,988,650</u>	<u>\$ 57,149,105</u>

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE):</b>	22.9	22.5	25.0	26.0	26.0	25.0	25.0
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<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 3	\$123,562	\$132,835	\$132,835	\$140,698	\$140,698	\$132,835	\$132,835

**Items of Appropriation:**

**A. Goal: STATEWIDE 9-1-1 SERVICES**

Planning & Development, Provision & Enhancement of 9-1-1 Service.

<b>A.1.1. Strategy:</b> 9-1-1 NTKW OPER & EQUIP REPLACEMENT 9-1-1 Network Operations and Equipment Replacement.	\$ 72,795,266	\$ 59,599,645	\$ 62,632,661	\$ 50,986,305	\$ 44,789,016	\$ 50,986,305	\$ 44,789,016
<b>A.1.2. Strategy:</b> NEXT GEN 9-1-1 IMPLEMENTATION	1,167,390	3,491,099	5,796,372	7,542,613	129,199	7,542,613	129,199
<b>A.1.3. Strategy:</b> CSEC 9-1-1 PROGRAM ADMINISTRATION	<u>782,106</u>	<u>895,763</u>	<u>895,763</u>	<u>1,855,763</u>	<u>1,642,763</u>	<u>1,855,763</u>	<u>1,642,763</u>

<b>Total, Goal A: STATEWIDE 9-1-1 SERVICES</b>	\$ 74,744,762	\$ 63,986,507	\$ 69,324,796	\$ 60,384,681	\$ 46,560,978	\$ 60,384,681	\$ 46,560,978
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**B. Goal: POISON CONTROL SERVICES**

Maintain High Quality Poison Control Services in Texas.

<b>B.1.1. Strategy:</b> POISON CALL CENTER OPERATIONS	\$ 6,829,921	\$ 6,550,372	\$ 6,550,371	\$ 7,604,726	\$ 8,029,488	\$ 7,604,726	\$ 8,029,488
<b>B.1.2. Strategy:</b> STATEWIDE POISON NETWORK OPERATIONS	1,111,732	1,289,881	1,112,129	1,611,797	1,199,669	1,611,797	1,199,669

**COMMISSION ON STATE EMERGENCY COMMUNICATIONS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.3. Strategy: CSEC POISON PROGRAM MANAGEMENT</b>	<u>225,013</u>	<u>275,690</u>	<u>273,690</u>	<u>279,690</u>	<u>279,690</u>	<u>279,690</u>	<u>279,690</u>
<b>Total, Goal B: POISON CONTROL SERVICES</b>	\$ 8,166,666	\$ 8,115,943	\$ 7,936,190	\$ 9,496,213	\$ 9,508,847	\$ 9,496,213	\$ 9,508,847
<b>C. Goal: INDIRECT ADMINISTRATION</b>							
<b>C.1.1. Strategy: INDIRECT ADMINISTRATION</b>	<u>\$ 977,217</u>	<u>\$ 970,704</u>	<u>\$ 970,704</u>	<u>\$ 1,342,079</u>	<u>\$ 1,228,103</u>	<u>\$ 1,107,756</u>	<u>\$ 1,079,280</u>
<b>Grand Total, COMMISSION ON STATE EMERGENCY COMMUNICATIONS</b>	<u>\$ 83,888,645</u>	<u>\$ 73,073,154</u>	<u>\$ 78,231,690</u>	<u>\$ 71,222,973</u>	<u>\$ 57,297,928</u>	<u>\$ 70,988,650</u>	<u>\$ 57,149,105</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,553,440	\$ 1,593,850	\$ 1,722,563	\$ 1,927,563	\$ 1,937,813	\$ 1,783,403	\$ 1,793,653
Other Personnel Costs	115,604	70,991	64,619	67,694	67,848	63,031	63,185
Professional Fees and Services	1,376,607	4,092,894	4,799,543	3,381,084	661,907	3,381,084	661,907
Consumable Supplies	5,140	9,510	13,431	13,431	13,431	13,431	13,431
Utilities	302,763	299,040	302,340	302,340	302,340	302,340	302,340
Travel	47,398	80,962	49,000	78,900	48,900	78,900	48,900
Rent - Building	3,526	4,852	8,352	8,352	8,352	8,352	8,352
Rent - Machine and Other	4,412	3,571	6,000	6,000	6,000	6,000	6,000
Other Operating Expense	1,038,519	1,075,510	1,040,723	2,421,340	1,859,763	2,335,840	1,859,763
Grants	<u>79,441,236</u>	<u>65,841,974</u>	<u>70,225,119</u>	<u>63,016,269</u>	<u>52,391,574</u>	<u>63,016,269</u>	<u>52,391,574</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 83,888,645</u>	<u>\$ 73,073,154</u>	<u>\$ 78,231,690</u>	<u>\$ 71,222,973</u>	<u>\$ 57,297,928</u>	<u>\$ 70,988,650</u>	<u>\$ 57,149,105</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 122,634	\$ 126,401	\$ 127,033	\$	\$	\$ 127,668	\$ 128,307
Group Insurance	259,199	262,024	267,305			272,791	278,492
Social Security	<u>114,457</u>	<u>118,019</u>	<u>118,609</u>			<u>119,202</u>	<u>119,798</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 496,290</u>	<u>\$ 506,444</u>	<u>\$ 512,947</u>	<u>\$</u>	<u>\$</u>	<u>\$ 519,661</u>	<u>\$ 526,597</u>

**COMMISSION ON STATE EMERGENCY COMMUNICATIONS**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Performance Measure Targets</b>							
<b>A. Goal: STATEWIDE 9-1-1 SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Time ALI System is Operational	100%	100%	99.5%	99.5%	99.5%	99.5%	99.5%
<b>A.1.1. Strategy: 9-1-1 NTKW OPER &amp; EQUIP REPLACEMENT</b>							
<b>Output (Volume):</b>							
Number of 9-1-1 Calls Received by State Program Public Safety Answering Points (PSAPs)	3,470,064	3,354,426	3,533,023	3,533,023	3,533,023	3,533,023	3,533,023
<b>B. Goal: POISON CONTROL SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Time the Texas Poison Control Managed Services are Available	99.85%	100%	99.5%	99.5%	99.5%	99.5%	99.5%
<b>B.1.1. Strategy: POISON CALL CENTER OPERATIONS</b>							
<b>Output (Volume):</b>							
Total Number of Poison Control Calls Processed Statewide	481,774	464,783	491,354	491,354	491,354	491,354	491,354
<b>Efficiencies:</b>							
Average Statewide Cost per Poison Call Processed	14.51	13.82	15.77	18.76	18.78	18.76	18.78

**TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 716,277	\$ 679,626	\$ 661,651	\$ 680,662	\$ 680,661	\$ 680,662	\$ 680,661
GR Dedicated - Volunteer Fire Department Assistance Account No. 5064	\$ 1,329,224	\$ 1,329,224	\$ 1,196,302	\$ 1,317,987	\$ 1,317,987	\$ 1,262,763	\$ 1,262,763
<b>Total, Method of Financing</b>	\$ 2,045,501	\$ 2,008,850	\$ 1,857,953	\$ 1,998,649	\$ 1,998,648	\$ 1,943,425	\$ 1,943,424

This bill pattern represents an estimated 2.7% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE):</b>	9.0	8.9	9.1	10.0	10.0	10.0	10.0
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**TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 3	\$109,599	\$118,826	\$118,826	\$118,826	\$118,826	\$118,826	\$118,826
<b>Items of Appropriation:</b>							
<b>A. Goal: SOUND PENSION FUND</b>							
Ensure Actuarially Sound Pension Funds for Emergency Servs Personnel.							
<b>A.1.1. Strategy: ADMINISTER PENSION FUND</b>	\$ 1,927,687	\$ 1,890,530	\$ 1,743,493	\$ 1,882,688	\$ 1,882,687	\$ 1,827,464	\$ 1,827,463
Administer a Pension Fund for Emergency Services Personnel.							
<b>A.2.1. Strategy: RECRUITING AND TECHNICAL ASSISTANCE</b>	<u>117,814</u>	<u>118,320</u>	<u>114,460</u>	<u>115,961</u>	<u>115,961</u>	<u>115,961</u>	<u>115,961</u>
Recruit New Depts, Provide Technical Assistance to Existing Depts.							
<b>Total, Goal A: SOUND PENSION FUND</b>	<u>\$ 2,045,501</u>	<u>\$ 2,008,850</u>	<u>\$ 1,857,953</u>	<u>\$ 1,998,649</u>	<u>\$ 1,998,648</u>	<u>\$ 1,943,425</u>	<u>\$ 1,943,424</u>
<b>Grand Total, TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM</b>	<u>\$ 2,045,501</u>	<u>\$ 2,008,850</u>	<u>\$ 1,857,953</u>	<u>\$ 1,998,649</u>	<u>\$ 1,998,648</u>	<u>\$ 1,943,425</u>	<u>\$ 1,943,424</u>
<b>Object-of-Expense Informational Listing: --</b>							
Salaries and Wages	\$ 511,193	\$ 509,786	\$ 513,978	\$ 532,466	\$ 532,466	\$ 532,466	\$ 532,466
Other Personnel Costs	19,498	31,119	11,190	11,190	11,190	11,190	11,190
Professional Fees and Services	94,482	83,226	88,851	73,239	73,239	73,239	73,239
Consumable Supplies	4,853	2,088	800	3,000	3,000	3,000	3,000
Utilities	3,126	3,312	640	640	640	640	640
Travel	18,608	5,678	6,500	9,249	9,248	9,249	9,248
Rent - Building	200	0	0	0	0	0	0
Other Operating Expense	<u>1,393,541</u>	<u>1,373,641</u>	<u>1,235,994</u>	<u>1,368,865</u>	<u>1,368,865</u>	<u>1,313,641</u>	<u>1,313,641</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 2,045,501</u>	<u>\$ 2,008,850</u>	<u>\$ 1,857,953</u>	<u>\$ 1,998,649</u>	<u>\$ 1,998,648</u>	<u>\$ 1,943,425</u>	<u>\$ 1,943,424</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 31,665	\$ 32,638	\$ 32,801	\$	\$	\$ 32,965	\$ 33,130

**TEXAS EMERGENCY SERVICES RETIREMENT SYSTEM**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	66,696	67,423	67,423			67,423	67,423
Social Security	38,353	39,547	39,745			39,943	40,143
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 136,714</b>	<b>\$ 139,608</b>	<b>\$ 139,969</b>	<b>\$</b>	<b>\$</b>	<b>\$ 140,331</b>	<b>\$ 140,696</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: SOUND PENSION FUND</b>							
<b>Outcome (Results/Impact):</b>							
Period to Amortize the Unfunded Actuarial Accrued Liability	30	30	30	30	30	30	30
<b>A.1.1. Strategy: ADMINISTER PENSION FUND</b>							
<b>Output (Volume):</b>							
Number of Benefit Payments Distributed	43,398	45,094	46,400	47,500	47,500	47,500	47,500
<b>Efficiencies:</b>							
Average Annual Administrative Cost Per Pension Plan Member	88.09	85.93	99	99	99	99	99
<b>A.2.1. Strategy: RECRUITING AND TECHNICAL ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Onsite Visits	67	33	0	48	48	48	48

**EMPLOYEES RETIREMENT SYSTEM**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 9,829,326	\$ 15,038,215	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
<b>Total, Method of Financing</b>	<b>\$ 9,829,326</b>	<b>\$ 15,038,215</b>	<b>\$ 13,750,000</b>	<b>\$ 13,750,000</b>	<b>\$ 13,750,000</b>	<b>\$ 13,750,000</b>	<b>\$ 13,750,000</b>

This bill pattern represents an estimated 10.3% of this agency's estimated total available funds for the biennium.

**EMPLOYEES RETIREMENT SYSTEM**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: ADMINISTER RETIREMENT PROGRAM</b>							
Administer Comprehensive and Actuarially Sound Retirement Programs.							
<b>A.1.6. Strategy: RETIREE DEATH BENEFITS</b>	9,829,326	15,038,215	13,750,000	13,750,000	13,750,000	13,750,000	13,750,000
Provide Lump-sum Retiree Death Benefits. Estimated.							
<b>Total, Goal A: ADMINISTER RETIREMENT PROGRAM</b>	\$ 9,829,326	\$ 15,038,215	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
<b>Grand Total, EMPLOYEES RETIREMENT SYSTEM</b>	\$ 9,829,326	\$ 15,038,215	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
<b>Object-of-Expense Informational Listing:</b>							
Client Services	\$ 9,829,326	\$ 15,038,215	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
<b>Total, Object-of-Expense Informational Listing</b>	\$ 9,829,326	\$ 15,038,215	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000	\$ 13,750,000
<b>Performance Measure Targets</b>							
<b>A. Goal: ADMINISTER RETIREMENT PROGRAM</b>							
<b>Outcome (Results/Impact):</b>							
% of ERS Retirees Expressing Satisfaction with Member Benefit Services	95%	96%	97%	97%	97%	97%	97%
Investment Expense as Basis Points of Net Position	14.4	14	16	16	16	16	16
<b>A.1.1. Strategy: ERS RETIREMENT PROGRAM</b>							
<b>Output (Volume):</b>							
Number of ERS Accounts Maintained	269,232	277,122	284,000	291,000	298,000	291,000	298,000
<b>B. Goal: ADMINISTER GROUP BENEFITS PROGRAM</b>							
<b>Outcome (Results/Impact):</b>							
Percent of HealthSelect Participants Satisfied with TPA Services	83.6%	89%	85%	85%	85%	85%	85%
<b>B.1.1. Strategy: GROUP BENEFITS PROGRAM</b>							
<b>Efficiencies:</b>							
Percent of Medical Claims Processed within 22 Business Days	99.1%	98.82%	98%	98%	98%	98%	98%
HealthSelect Admin Fees as Percent of Total HealthSelect Costs	2.2%	2.5%	3%	3%	3%	3%	3%

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund, estimated	\$ 2,034,451,168	\$ 2,074,015,700	\$ 2,091,369,765	\$ 2,522,921,365	\$ 2,524,294,396	\$ 2,111,879,773	\$ 2,139,549,236
General Revenue - Dedicated Accounts, estimated	\$ 142,724,846	\$ 147,727,079	\$ 150,275,265	178,260,231	178,753,253	152,696,597	155,265,993
Federal Funds, estimated	\$ 225,273,581	\$ 228,902,577	\$ 233,285,770	277,228,449	275,358,698	234,759,117	236,556,840
<u>Other Funds</u>							
Other Special State Funds, estimated	\$ 31,191,285	\$ 30,875,075	\$ 32,367,965	\$ 41,305,888	\$ 41,516,696	\$ 32,763,064	\$ 33,042,851
State Highway Fund No. 006, estimated	<u>276,079,507</u>	<u>280,411,246</u>	<u>284,946,633</u>	<u>338,780,959</u>	<u>339,589,602</u>	<u>289,647,202</u>	<u>294,519,335</u>
Subtotal, Other Funds	<u>\$ 307,270,792</u>	<u>\$ 311,286,321</u>	<u>\$ 317,314,598</u>	<u>\$ 380,086,846</u>	<u>\$ 381,106,298</u>	<u>\$ 322,410,266</u>	<u>\$ 327,562,186</u>
<b>Total, Method of Financing</b>	<u>\$ 2,709,720,387</u>	<u>\$ 2,761,931,677</u>	<u>\$ 2,792,245,398</u>	<u>\$ 3,358,496,892</u>	<u>\$ 3,359,512,645</u>	<u>\$ 2,821,745,753</u>	<u>\$ 2,858,934,255</u>

**This bill pattern represents an estimated 10.3% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	382.8	388.6	408.5	415.0	415.0	415.0	415.0
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**Schedule of Exempt Positions:**

Executive Director	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120	\$357,120
Director of Investments	416,401	416,401	416,401	416,401	416,401	416,401	416,401

**A. Goal: ADMINISTER RETIREMENT PROGRAM**

To Administer Comprehensive and Actuarially Sound Retirement Programs.

<b>A.1.1. Strategy:</b> RETIREMENT CONTRIBUTIONS Retirement Contributions. Estimated.	\$ 655,185,709	\$ 675,309,942	\$ 677,738,975	\$ 1,135,864,017	\$ 1,135,864,017	\$ 678,629,301	\$ 682,047,289
<b>A.1.2. Strategy:</b> LAW ENFORCEMENT AND CUSTODIAL OFFICER SUPPLEMENTAL RETIREMENT FUND (LECOS) Law Enforcement and Custodial Officer Supplemental Retirement Fund. Estimated.	8,413,036	8,429,272	8,693,996	52,337,856	52,337,856	8,693,996	8,693,996
<b>A.1.3. Strategy:</b> JUDICIAL RETIREMENT SYSTEM - PLAN 2 Judicial Retirement System - Plan 2. Estimated.	13,092,953	14,215,129	14,243,274	21,330,810	22,346,563	14,243,274	14,243,274
<b>A.1.4. Strategy:</b> JUDICIAL RETIREMENT SYSTEM - PLAN 1 Judicial Retirement System - Plan 1. Estimated.	21,478,949	20,012,991	19,464,760	19,464,760	19,464,760	19,464,760	19,464,760
<b>A.1.5. Strategy:</b> PUBLIC SAFETY BENEFITS Public Safety Benefits. Estimated.	9,831,046	14,883,289	13,786,308	13,786,308	13,786,308	13,786,308	13,786,308



**INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE EMPLOYEES RETIREMENT SYSTEM FOR EMPLOYEE BENEFITS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.6. Strategy:</b> RETIREE DEATH BENEFITS Retiree Death Benefits. Estimated.	9,829,326	15,038,215	13,750,000	13,750,000	13,750,000	13,750,000	13,750,000
<b>Total, Goal A:</b> ADMINISTER RETIREMENT PROGRAM	\$ 717,831,019	\$ 747,888,838	\$ 747,677,313	\$ 1,256,533,751	\$ 1,257,549,504	\$ 748,567,639	\$ 751,985,627
<b>B. Goal:</b> ADMINISTER GROUP BENEFITS PROGRAM Provide Employees and Retirees with Quality Group Benefits.							
<b>B.1.1. Strategy:</b> GROUP BENEFITS PROGRAM Provide Basic Insurance Program to General State Employees. Estimated.	\$ 1,922,071,151	\$ 1,943,016,829	\$ 1,972,309,869	\$ 2,029,704,925	\$ 2,029,704,925	\$ 2,000,919,898	\$ 2,034,690,412
<b>B.1.1. Strategy:</b> PROBATION HEALTH INSURANCE Insurance Contributions for Local CSCD Employees. Estimated.	\$ 69,818,217	\$ 71,026,010	\$ 72,258,216	\$ 72,258,216	\$ 72,258,216	\$ 72,258,216	\$ 72,258,216
<b>Total, Goal B:</b> PROVIDE HEALTH PROGRAM	\$ 1,991,889,368	\$ 2,014,042,839	\$ 2,044,568,085	\$ 2,101,963,141	\$ 2,101,963,141	\$ 2,073,178,114	\$ 2,106,948,628
<b>Grand Total, EMPLOYEES RETIREMENT SYSTEM</b>	\$ 2,709,720,387	\$ 2,761,931,677	\$ 2,792,245,398	\$ 3,358,496,892	\$ 3,359,512,645	\$ 2,821,745,753	\$ 2,858,934,255
<b>Performance Measure Targets</b>							
<b>A. Goal: ADMINISTER RETIREMENT PROGRAM</b>							
<b>Outcomes (Results/Impact):</b>							
Percent of ERS Retirees Expressing Satisfaction with Benefit Services	95.0%	96.0%	97.0%	97.0%	97.0%	97.0%	97.0%
Investment Expenses as Basis Points of Net Position	14.4	14.0	16.0	16.0	16.0	16.0	16.0
<b>A.1.1. Strategy: RETIREMENT CONTRIBUTIONS</b>							
<b>Output (Volume):</b>							
Number of ERS Accounts Maintained	269,232	277,122	284,000	291,000	298,000	291,000	298,000
<b>B. Goal: PROVIDE HEALTH PROGRAM</b>							
<b>Outcome (Results/Impact):</b>							
Percent of HealthSelect Participants Satisfied with Network Services	83.6%	89.0%	85.0%	85.0%	85.0%	85.0%	85.0%
<b>B.1.1. Strategy: GROUP INSURANCE</b>							
<b>Efficiencies:</b>							
Percent of Medical Claims Processed within 22 Business Days	99.1%	98.8%	98.0%	98.0%	98.0%	98.0%	98.0%
HealthSelect Admin Fees as Percent of Total HealthSelect Costs	2.2%	2.5%	3.0%	3.0%	3.0%	3.0%	3.0%

**TEXAS ETHICS COMMISSION**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 2,550,319	\$ 3,327,022	\$ 3,440,656	\$ 3,604,980	\$ 3,606,482	\$ 3,175,558	\$ 3,175,558
Appropriated Receipts	\$ 14,493	\$ 5,509	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Method of Financing</b>	<u>\$ 2,564,812</u>	<u>\$ 3,332,531</u>	<u>\$ 3,440,656</u>	<u>\$ 3,604,980</u>	<u>\$ 3,606,482</u>	<u>\$ 3,175,558</u>	<u>\$ 3,175,558</u>
 <b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	24.7	26.6	34.4	34.4	34.4	34.4	34.4
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 4	\$133,463	\$139,097	\$139,097	\$139,097	\$139,097	\$139,097	\$139,097
General Counsel	118,388	121,644	121,644	121,644	121,644	121,644	121,644
<b>Items of Appropriation:</b>							
<b>A. Goal: ADMINISTER ETHICS LAWS</b>							
Administer Public Disclosure/Ethics Laws.							
<b>A.1.1. Strategy: DISCLOSURE FILING</b> Serve as the Repository for Statutorily Required Information.	\$ 294,854	\$ 285,528	\$ 329,010	\$ 360,510	\$ 360,510	\$ 340,510	\$ 340,510
<b>A.1.2. Strategy: LEGAL GUIDANCE AND OPINIONS</b> Respond to Requests for Guidance/Advisory Opinions.	357,645	423,902	423,902	509,625	509,625	509,625	509,625
<b>A.1.3. Strategy: ENFORCEMENT</b> Respond to Complaints and Enforce Applicable Statutes.	<u>663,088</u>	<u>943,691</u>	<u>992,395</u>	<u>874,204</u>	<u>874,204</u>	<u>874,204</u>	<u>874,204</u>
<b>Total, Goal A: ADMINISTER ETHICS LAWS</b>	\$ 1,315,587	\$ 1,653,121	\$ 1,745,307	\$ 1,744,339	\$ 1,744,339	\$ 1,724,339	\$ 1,724,339
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy: CENTRAL ADMINISTRATION</b>	\$ 390,580	\$ 427,361	\$ 410,018	\$ 422,418	\$ 422,418	\$ 416,637	\$ 416,637
<b>B.1.2. Strategy: INFORMATION RESOURCES</b>	<u>858,645</u>	<u>1,252,049</u>	<u>1,285,331</u>	<u>1,438,223</u>	<u>1,439,725</u>	<u>1,034,582</u>	<u>1,034,582</u>
<b>Total, Goal B: INDIRECT ADMINISTRATION</b>	\$ 1,249,225	\$ 1,679,410	\$ 1,695,349	\$ 1,860,641	\$ 1,862,143	\$ 1,451,219	\$ 1,451,219
<b>Grand Total, TEXAS ETHICS COMMISSION</b>	<u>\$ 2,564,812</u>	<u>\$ 3,332,531</u>	<u>\$ 3,440,656</u>	<u>\$ 3,604,980</u>	<u>\$ 3,606,482</u>	<u>\$ 3,175,558</u>	<u>\$ 3,175,558</u>

**TEXAS ETHICS COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,492,976	\$ 1,789,005	\$ 2,023,207	\$ 2,016,616	\$ 2,016,616	\$ 1,910,317	\$ 1,910,317
Other Personnel Costs	194,698	224,865	217,146	206,069	206,069	205,490	205,490
Professional Fees and Services	107,075	313,674	312,840	312,010	312,010	312,010	312,010
Consumable Supplies	5,304	3,068	3,535	7,645	7,645	7,645	7,645
Utilities	1,483	4,474	1,565	1,465	1,465	1,465	1,465
Travel	18,250	18,725	15,000	15,000	15,000	15,000	15,000
Rent - Building	711	873	981	985	985	985	985
Rent - Machine and Other	11,428	12,703	10,609	9,447	9,447	9,447	9,447
Other Operating Expense	348,707	210,411	248,383	243,309	243,309	243,309	243,309
Capital Expenditures	384,180	754,733	607,390	792,434	793,936	469,890	469,890
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 2,564,812</b>	<b>\$ 3,332,531</b>	<b>\$ 3,440,656</b>	<b>\$ 3,604,980</b>	<b>\$ 3,606,482</b>	<b>\$ 3,175,558</b>	<b>\$ 3,175,558</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 156,107	\$ 160,902	\$ 161,707	\$	\$	\$ 162,515	\$ 163,328
Group Insurance	346,459	350,235	356,336			362,674	369,260
Social Security	141,217	145,612	146,340			147,072	147,807
Benefits Replacement	3,055	2,421	2,005			1,660	1,374
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 646,838</b>	<b>\$ 659,170</b>	<b>\$ 666,388</b>	<b>\$</b>	<b>\$</b>	<b>\$ 673,921</b>	<b>\$ 681,769</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: ADMINISTER ETHICS LAWS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Advisory Opinion Requests Answered by Commission within 120 Working Days of Receipt	90%	90%	90%	90%	90%	90%	90%
<b>A.1.1. Strategy: DISCLOSURE FILING</b>							
<b>Output (Volume):</b>							
Number of Reports Logged within Two Working Days of Receipt	106,218	92,480	92,485	92,485	92,485	92,485	92,485
<b>A.1.2. Strategy: LEGAL GUIDANCE AND OPINIONS</b>							
<b>Efficiencies:</b>							
Average Time (Working Days) to Answer Advisory Opinion Requests	56	71.67	74	120	120	74	74

**TEXAS ETHICS COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.3. Strategy: ENFORCEMENT</b>							
<b>Output (Volume):</b>							
Number of Sworn Complaints Processed	205	223	249.3	249.3	249.3	249.3	249.3
<b>Efficiencies:</b>							
Average Time (Working Days) to Respond to Sworn Complaints	4.19	4.25	4.17	4.17	4.17	4.17	4.17

**FACILITIES COMMISSION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 32,467,043	\$ 81,327,338	\$ 134,670,541	\$ 387,321,772	\$ 70,302,359	\$ 47,723,967	\$ 50,954,687
<u>General Revenue Fund - Dedicated</u>							
Texas Department of Insurance Operating Fund Account No. 036	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083	\$ 1,030,083
Federal Surplus Property Service Charge Fund Account No. 570	2,037,095	1,643,654	1,664,752	1,664,752	1,664,752	1,664,752	1,664,752
Deferred Maintenance Account No. 5166	<u>4,557,051</u>	<u>12,564,173</u>	<u>17,193,017</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, General Revenue Fund - Dedicated	\$ 7,624,229	\$ 15,237,910	\$ 19,887,852	\$ 2,694,835	\$ 2,694,835	\$ 2,694,835	\$ 2,694,835
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 31,075,970	\$ 3,508,251	\$ 16,977,962	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts	1,711,254	1,707,743	1,707,743	1,707,743	1,707,743	1,707,743	1,707,743
Interagency Contracts	39,210,841	54,202,393	16,617,956	16,617,956	16,617,956	16,617,956	16,617,956
Bond Proceeds - General Obligation Bonds	1,738,279	1,722,025	0	0	0	0	0
Bond Proceeds - Revenue Bonds	<u>224,467,825</u>	<u>25,565,134</u>	<u>487,818,318</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Other Funds	\$ 298,204,169	\$ 86,705,546	\$ 523,121,979	\$ 18,325,699	\$ 18,325,699	\$ 18,325,699	\$ 18,325,699
<b>Total, Method of Financing</b>	<u>\$ 338,295,441</u>	<u>\$ 183,270,794</u>	<u>\$ 677,680,372</u>	<u>\$ 408,342,306</u>	<u>\$ 91,322,893</u>	<u>\$ 68,744,501</u>	<u>\$ 71,975,221</u>

**FACILITIES COMMISSION**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	427.0	446.2	537.4	620.2	621.2	537.4	537.4
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 6	\$177,982	\$190,248	\$190,248	\$190,248	\$190,248	\$190,248	\$190,248
<b>Items of Appropriation:</b>							
<b>A. Goal: FACILITIES CONSTRUCTION AND LEASING</b>							
Provide Office Space for State Agencies through Constr/Leasing Svcs.							
<b>A.1.1. Strategy: LEASING</b>	\$ 488,108	\$ 475,819	\$ 479,819	\$ 479,819	\$ 479,819	\$ 479,819	\$ 479,819
Provide Quality Leased Space for State Agencies at the Best Value.							
<b>A.1.2. Strategy: FACILITIES PLANNING</b>	186,162	514,994	279,170	529,170	279,170	529,170	279,170
Ensure State Optimizes Use of Leased/Purchased/Constructed Off Space.							
<b>A.2.1. Strategy: FACILITIES DESIGN AND CONSTRUCTION</b>	<u>252,586,655</u>	<u>69,812,524</u>	<u>496,620,314</u>	<u>66,680,068</u>	<u>7,048,999</u>	<u>6,297,550</u>	<u>6,401,255</u>
Ensure Facilities Are Designed & Built Timely/Cost Eff/High Quality.							
<b>Total, Goal A: FACILITIES CONSTRUCTION AND LEASING</b>	\$ 253,260,925	\$ 70,803,337	\$ 497,379,303	\$ 67,689,057	\$ 7,807,988	\$ 7,306,539	\$ 7,160,244
<b>B. Goal: PROPERTY &amp; FACILITIES MGMT &amp; OPS</b>							
Protect & Cost Effectively Manage/Operate/Maintain State Facilities.							
<b>B.1.1. Strategy: CUSTODIAL</b>	\$ 6,583,698	\$ 5,821,851	\$ 5,993,317	\$ 11,883,817	\$ 11,883,817	\$ 5,993,317	\$ 5,993,317
Provide Cost-effective/Efficient Custodial Svcs for State Facilities.							
<b>B.2.1. Strategy: FACILITIES OPERATION</b>	56,538,082	83,093,542	148,229,197	296,592,411	39,810,991	29,734,993	33,114,308
Provide a Comprehensive Pgm to Protect State's Invstmnt in Facilities.							

**FACILITIES COMMISSION**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>B.2.2. Strategy:</b> LEASE PAYMENTS Make Lease Payments on Facilities Financed by the Public Finance Auth.							
<b>B.2.3. Strategy:</b> UTILITIES Make Utility Payments for Specified State Facilities.	<u>14,679,933</u>	<u>16,377,515</u>	<u>18,362,650</u>	<u>22,462,650</u>	<u>22,462,650</u>	<u>18,362,650</u>	<u>18,362,650</u>
<b>Total, Goal B:</b> PROPERTY & FACILITIES MGMT & OPS	\$ 77,801,713	\$ 105,292,908	\$ 172,585,164	\$ 330,938,878	\$ 74,157,458	\$ 54,090,960	\$ 57,470,275
<b>C. Goal:</b> SURPLUS PROPERTY Provide Support Services to State Agencies for Surplus Property.							
<b>C.1.1. Strategy:</b> STATE SURPLUS PROPERTY MANAGEMENT Provide Timely and Cost-effective Disposal of State Surplus Property.	\$ 0	\$ 0	\$ 0	\$ 772,536	\$ 772,536	\$ 772,536	\$ 772,536
<b>C.1.2. Strategy:</b> FEDERAL SURPLUS PROPERTY MANAGEMENT Provide Timely and Cost-effective Disposal of Federal Surplus Property.	0	0	0	1,517,404	1,517,404	1,517,404	1,517,404
<b>C.1.3. Strategy:</b> SURPLUS PROPERTY MANAGEMENT Provide Timely/Appropriate/Cost-effective Disposal of Surplus Property.	<u>2,436,283</u>	<u>2,234,929</u>	<u>2,289,940</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal C:</b> SURPLUS PROPERTY	\$ 2,436,283	\$ 2,234,929	\$ 2,289,940	\$ 2,289,940	\$ 2,289,940	\$ 2,289,940	\$ 2,289,940
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 3,405,060	\$ 3,428,880	\$ 3,781,576	\$ 5,370,480	\$ 5,102,492	\$ 3,669,110	\$ 3,669,110
<b>D.1.2. Strategy:</b> INFORMATION RESOURCES	<u>1,391,460</u>	<u>1,510,740</u>	<u>1,644,389</u>	<u>2,053,951</u>	<u>1,965,015</u>	<u>1,387,952</u>	<u>1,385,652</u>
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	\$ 4,796,520	\$ 4,939,620	\$ 5,425,965	\$ 7,424,431	\$ 7,067,507	\$ 5,057,062	\$ 5,054,762
<b>Grand Total, FACILITIES COMMISSION</b>	<u>\$ 338,295,441</u>	<u>\$ 183,270,794</u>	<u>\$ 677,680,372</u>	<u>\$ 408,342,306</u>	<u>\$ 91,322,893</u>	<u>\$ 68,744,501</u>	<u>\$ 71,975,221</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 17,428,653	\$ 19,862,844	\$ 23,836,104	\$ 28,038,650	\$ 28,005,853	\$ 23,279,838	\$ 23,238,510
Other Personnel Costs	732,069	387,661	433,140	510,968	512,868	429,040	428,900
Professional Fees and Services	1,760,008	3,445,748	964,765	1,549,265	1,127,342	1,294,556	1,021,934
Fuels and Lubricants	152,365	179,613	129,808	156,185	155,385	130,608	129,808
Consumable Supplies	334,319	414,757	309,438	439,668	429,178	319,448	308,448
Utilities	15,122,609	17,157,809	18,957,692	23,306,161	23,291,643	18,958,051	18,984,519

**FACILITIES COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Travel	52,065	56,463	62,267	58,267	63,267	57,267	62,267
Rent - Building	4,025	5,649	4,500	4,500	4,500	4,500	4,500
Rent - Machine and Other	1,283,433	91,669	91,523	91,523	91,523	91,523	91,523
Other Operating Expense	39,211,892	43,959,577	13,200,852	40,496,146	37,421,334	22,260,302	27,699,812
Capital Expenditures	262,214,003	97,709,004	619,690,283	313,690,973	220,000	1,919,368	5,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 338,295,441</b>	<b>\$ 183,270,794</b>	<b>\$ 677,680,372</b>	<b>\$ 408,342,306</b>	<b>\$ 91,322,893</b>	<b>\$ 68,744,501</b>	<b>\$ 71,975,221</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,699,427	\$ 1,751,625	\$ 1,760,383	\$	\$	\$ 1,769,185	\$ 1,778,031
Group Insurance	5,353,244	5,411,581	5,520,373			5,633,407	5,750,850
Social Security	1,374,817	1,417,600	1,424,688			1,431,811	1,438,970
Benefits Replacement	15,871	12,579	10,415			8,624	7,141
Subtotal, Employee Benefits	\$ 8,443,359	\$ 8,593,385	\$ 8,715,859	\$	\$	\$ 8,843,027	\$ 8,974,992
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 19,151,334	\$ 16,105,952	\$ 16,631,155	\$	\$	\$ 15,167,704	\$ 14,410,947
Lease Payments	2,854,596	21,969,912	40,541,153			58,699,114	70,585,545
Subtotal, Debt Service	\$ 22,005,930	\$ 38,075,864	\$ 57,172,308	\$	\$	\$ 73,866,818	\$ 84,996,492
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 30,449,289</b>	<b>\$ 46,669,249</b>	<b>\$ 65,888,167</b>	<b>\$</b>	<b>\$</b>	<b>\$ 82,709,845</b>	<b>\$ 93,971,484</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: FACILITIES CONSTRUCTION AND LEASING</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Completed Construction Projects on Schedule within Budget	6.67%	75%	30%	40%	50%	40%	50%
<b>A.1.1. Strategy: LEASING</b>							
<b>Efficiencies:</b>							
The Percentage Occupancy of All State Owned Space Assigned to TFC	99.95%	99.98%	100%	100%	100%	100%	100%
<b>Explanatory:</b>							
Total Square Footage of Office and Warehouse Space Leased	10,184,718	10,100,953	10,300,000	10,300,000	10,300,000	10,300,000	10,300,000

**FACILITIES COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B. Goal: PROPERTY &amp; FACILITIES MGMT &amp; OPS</b>							
<b>B.1.1. Strategy: CUSTODIAL</b>							
<b>Efficiencies:</b>							
Average Cost Per Square Foot of Privatized Custodial Services	0.05	0.03	0.09	0.09	0.09	0.09	0.09
<b>B.2.1. Strategy: FACILITIES OPERATION</b>							
<b>Efficiencies:</b>							
Average Cost Per Square Foot of All Building Maintenance and Operations Services	1.04	1.17	1.4	1.4	1.4	1.4	1.4
Average Number of Days to Resolve Maintenance Requests	8.49	25.45	10	10	10	10	10
Average Number of Days to Respond to Maintenance Requests	1.04	1.37	1	1	1	1	1
The Percentage of Deferred Maintenance Appropriations Encumbered and under Contract	88.14%	24.35%	40%	40%	40%	40%	40%

**INFORMATIONAL LISTING OF FUNDS APPROPRIATIONS FOR LEASE PAYMENTS ON FACILITIES FINANCED THROUGH THE PUBLIC FINANCE AUTHORITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue, estimated	\$ 4,779,633	\$ 31,907,765	\$ 58,909,874	\$ 78,460,252	\$ 93,228,169	\$ 78,457,105	\$ 93,228,169
<b>Total, Method of Financing</b>	<u>\$ 4,779,633</u>	<u>\$ 31,907,765</u>	<u>\$ 58,909,874</u>	<u>\$ 78,460,252</u>	<u>\$ 93,228,169</u>	<u>\$ 78,457,105</u>	<u>\$ 93,228,169</u>
<b>B. Goal: PROPERTY MANAGEMENT</b>							
<b>B.2.2. Strategy: STATE MATCH – EMPLOYER</b>							
To TFC for Payment to TPFA	\$ 4,779,633	\$ 31,907,765	\$ 58,909,874	\$ 78,460,252	\$ 93,228,169	\$ 78,457,105	\$ 93,228,169
					& UB		& UB
<b>Grand Total, LEASE PAYMENTS</b>	<u>\$ 4,779,633</u>	<u>\$ 31,907,765</u>	<u>\$ 58,909,874</u>	<u>\$ 78,460,252</u>	<u>\$ 93,228,169</u>	<u>\$ 78,457,105</u>	<u>\$ 93,228,169</u>



**PUBLIC FINANCE AUTHORITY**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 894,640	\$ 851,390	\$ 690,593	\$ 770,992	\$ 770,991	\$ 770,992	\$ 770,991
<u>Other Funds</u>							
TPFA Series B Master Lease Project Fund	\$ 370,595	\$ 325,339	\$ 674,661	\$ 611,749	\$ 654,293	\$ 500,000	\$ 500,000
Interagency Contracts	5,190	3,105	0	0	0	0	0
Bond Proceeds - Revenue Bonds	<u>202,671</u>	<u>227,774</u>	<u>259,762</u>	<u>355,517</u>	<u>398,061</u>	<u>243,768</u>	<u>243,768</u>
Subtotal, Other Funds	\$ 578,456	\$ 556,218	\$ 934,423	\$ 967,266	\$ 1,052,354	\$ 743,768	\$ 743,768
<b>Total, Method of Financing</b>	<u>\$ 1,473,096</u>	<u>\$ 1,407,608</u>	<u>\$ 1,625,016</u>	<u>\$ 1,738,258</u>	<u>\$ 1,823,345</u>	<u>\$ 1,514,760</u>	<u>\$ 1,514,759</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	14.0	13.7	14.0	15.0	15.0	14.0	14.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 5	\$140,980	\$151,994	\$151,994	\$200,000	\$200,000	\$151,994	\$151,994
<b>Items of Appropriation:</b>							
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
Finance Capital Projects Cost Effectively and Monitor Debt Efficiently.							
<b>A.1.1. Strategy: ANALYZE FINANCINGS AND ISSUE DEBT</b> Analyze Agency Financing Applications and Issue Debt Cost Effectively.	\$ 733,602	\$ 700,989	\$ 809,258	\$ 865,653	\$ 908,026	\$ 754,351	\$ 754,350
<b>A.2.1. Strategy: MANAGE BOND PROCEEDS</b> Manage Bond Proceeds and Monitor Covenants to Ensure Compliance.	739,494	706,619	815,758	872,605	915,319	760,409	760,409
<b>A.2.2. Strategy: BOND DEBT SERVICE PAYMENTS</b> Make GO Bond Debt Service Payments.							
<b>Total, Goal A: FINANCE CAPITAL PROJECTS</b>	<u>\$ 1,473,096</u>	<u>\$ 1,407,608</u>	<u>\$ 1,625,016</u>	<u>\$ 1,738,258</u>	<u>\$ 1,823,345</u>	<u>\$ 1,514,760</u>	<u>\$ 1,514,759</u>
<b>Grand Total, PUBLIC FINANCE AUTHORITY</b>	<u>\$ 1,473,096</u>	<u>\$ 1,407,608</u>	<u>\$ 1,625,016</u>	<u>\$ 1,738,258</u>	<u>\$ 1,823,345</u>	<u>\$ 1,514,760</u>	<u>\$ 1,514,759</u>

**PUBLIC FINANCE AUTHORITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended		
	2019	2020	2021	2022	2023	2022	2023	
<b>Object-of-Expense Informational Listing:</b>								
Salaries and Wages	\$ 1,136,164	\$ 1,190,676	\$ 1,263,856	\$ 1,434,882	\$ 1,468,522	\$ 1,273,239	\$ 1,273,241	
Other Personnel Costs	141,723	95,107	111,064	113,556	115,848	106,705	107,905	
Professional Fees and Services	11,681	4,044	74,345	15,080	75,080	5,080	5,080	
Consumable Supplies	6,766	3,593	5,010	3,653	3,653	3,653	3,653	
Utilities	528	666	1,210	1,170	1,170	1,170	1,170	
Travel	21,614	19,952	43,569	38,035	38,033	30,706	30,705	
Rent - Building	540	876	1,360	1,360	1,360	1,360	1,360	
Rent - Machine and Other	3,223	3,530	3,600	3,600	3,850	3,600	3,850	
Other Operating Expense	142,916	89,164	121,002	126,922	115,829	89,247	87,795	
Capital Expenditures	7,941	0	0	0	0	0	0	
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 1,473,096</b>	<b>\$ 1,407,608</b>	<b>\$ 1,625,016</b>	<b>\$ 1,738,258</b>	<b>\$ 1,823,345</b>	<b>\$ 1,514,760</b>	<b>\$ 1,514,759</b>	
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>								
<u>Employee Benefits</u>								
Retirement	\$ 67,888	\$ 69,973	\$ 70,323	\$	\$	\$ 70,674	\$ 71,028	
Group Insurance	155,122	156,812	158,992			161,257	163,610	
Social Security	85,875	88,547	88,990			89,435	89,882	
Benefits Replacement	2,914	2,310	1,913			1,584	1,311	
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 311,799</b>	<b>\$ 317,642</b>	<b>\$ 320,218</b>	<b>\$</b>	<b>\$</b>	<b>\$ 322,950</b>	<b>\$ 325,831</b>	
<b>Performance Measure Targets</b>								
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>								
<b>A.1.1. Strategy: ANALYZE FINANCINGS AND ISSUE DEBT</b>								
<b>Output (Volume):</b>								
Number of Requests for Financings Approved	5	6	6	16	4	16	4	
<b>A.2.1. Strategy: MANAGE BOND PROCEEDS</b>								
<b>Output (Volume):</b>								
Number of Financial Transactions Including Debt Service Payments	4,608	3,746	4,700	4,300	4,300	4,300	4,300	

**INFORMATIONAL LISTING OF FUNDS APPROPRIATED FOR GENERAL OBLIGATION BOND DEBT SERVICE**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue, estimated	\$ 274,607,789	\$ 276,639,611	\$ 309,777,702	\$ 333,631,893	\$ 341,056,619	\$ 330,646,936	\$ 338,071,662
<u>General Revenue Fund-Dedicated</u>							
Sporting Goods Sales Tax - Transfer to State Parks Account No. 64	9,394,081	0	0	0	0	0	0
Permanent Fund for Health & Tobacco Education & Enforcement No. 5044	545,159	4,293,919	0	0	0	0	0
Permanent Fund for Children & Public Health No. 5045	272,899	2,147,312	0	0	0	0	0
Permanent Fund for EMS & Trauma No. 5046	272,882	2,147,293	0	0	0	0	0
Texas Military Revolving Loan Account No. 5114, estimated	<u>2,138,327</u>	<u>2,136,160</u>	<u>4,283,097</u>	<u>6,341,673</u>	<u>6,228,923</u>	<u>6,341,673</u>	<u>6,228,923</u>
Subtotal, General Revenue Fund-Dedicated	\$ 12,623,348	\$ 10,724,684	\$ 4,283,097	\$ 6,341,673	\$ 6,228,923	\$ 6,341,673	\$ 6,228,923
Federal Funds	\$ 4,162,944	\$ 2,361,154	\$ 2,361,154	\$ 0	\$ 0	\$ 2,361,154	\$ 2,361,154
<u>Other Funds</u>							
Current Fund Balance	235,818	154,429	0	0	0	0	0
MH Collections for Patient Support & Maintenance No. 8031	470,963	470,963	470,963	0	0	470,963	470,963
MH Appropriated Receipts No. 8033	15,828	15,828	15,828	0	0	15,828	15,828
ID Collections for Patient Support & Maintenance No. 8095	120,063	120,063	120,063	0	0	120,063	120,063
ID Appropriated Receipts No. 8096	<u>16,949</u>	<u>16,949</u>	<u>16,949</u>	<u>0</u>	<u>0</u>	<u>16,949</u>	<u>16,949</u>
Subtotal, Other Funds	\$ 859,621	\$ 778,232	\$ 623,803	\$ 0	\$ 0	\$ 623,803	\$ 623,803
<b>Total, Method of Financing</b>	<u>\$ 292,253,702</u>	<u>\$ 290,503,681</u>	<u>\$ 317,045,756</u>	<u>\$ 339,973,566</u>	<u>\$ 347,285,542</u>	<u>\$ 339,973,566</u>	<u>\$ 347,285,542</u>
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
<b>A.2.2. Strategy: BOND DEBT SERVICE</b>							
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<u>\$ 292,253,702</u>	<u>\$ 290,503,681</u>	<u>\$ 317,045,756</u>	<u>\$ 339,973,566</u>	<u>\$ 347,285,542</u>	<u>\$ 339,973,566</u>	<u>\$ 347,285,542</u>

**OFFICE OF THE GOVERNOR**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 9,806,285	\$ 17,568,397	\$ 17,568,397	\$ 11,808,830	\$ 11,808,830	\$ 11,808,830	\$ 11,808,830
Appropriated Receipts	\$ 14,853	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
<b>Total, Method of Financing</b>	<u>\$ 9,821,138</u>	<u>\$ 17,578,397</u>	<u>\$ 17,578,397</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE):</b>	98.7	91.5	120.1	120.1	120.1	120.1	120.1
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<b>Schedule of Exempt Positions:</b>							
Governor, Group 6	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750

**Items of Appropriation:**

**A. Goal: GOVERN THE STATE**

Formulation of Balanced State Policies.

**A.1.1. Strategy: SUPPORT GOVERNOR & STATE**  
Provide Support to Governor and State Agencies.

**A.1.2. Strategy: APPOINTMENTS**

Develop and Maintain System of Recruiting, Screening, and Training.

**A.1.3. Strategy: COMMUNICATIONS**

Maintain Open, Active, and Comprehensive Functions.

**A.1.4. Strategy: GOVERNOR'S MANSION**

Maintain and Preserve Governor's Mansion.

\$ 5,080,652	\$ 12,236,546	\$ 12,236,546	\$ 6,492,975	\$ 6,492,975	\$ 6,492,975	\$ 6,492,975
1,015,004	1,453,613	1,453,613	1,437,618	1,437,618	1,437,618	1,437,618
3,089,112	3,119,379	3,119,379	3,119,379	3,119,379	3,119,379	3,119,379
<u>636,370</u>	<u>768,859</u>	<u>768,859</u>	<u>768,858</u>	<u>768,858</u>	<u>768,858</u>	<u>768,858</u>

<b>Total, Goal A: GOVERN THE STATE</b>	<u>\$ 9,821,138</u>	<u>\$ 17,578,397</u>	<u>\$ 17,578,397</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>
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<b>Grand Total, OFFICE OF THE GOVERNOR</b>	<u>\$ 9,821,138</u>	<u>\$ 17,578,397</u>	<u>\$ 17,578,397</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>	<u>\$ 11,818,830</u>
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**Object-of-Expense Informational Listing:**

Salaries and Wages	\$ 8,735,135	\$ 11,192,783	\$ 11,192,783	\$ 10,239,568	\$ 10,239,568	\$ 10,239,568	\$ 10,239,568
Other Personnel Costs	220,951	440,515	440,515	340,515	340,515	340,515	340,515

**OFFICE OF THE GOVERNOR**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Professional Fees and Services	71,922	227,813	227,813	127,813	127,813	127,813	127,813
Fuels and Lubricants	184	312	312	312	312	312	312
Consumable Supplies	23,301	33,976	33,976	33,976	33,976	33,976	33,976
Utilities	32,318	68,980	68,980	68,980	68,980	68,980	68,980
Travel	78,920	122,345	122,345	122,345	122,345	122,345	122,345
Rent - Building	18,153	37,167	37,167	37,167	37,167	37,167	37,167
Rent - Machine and Other	37,612	56,960	56,960	56,960	56,960	56,960	56,960
Other Operating Expense	569,745	5,338,088	5,338,087	726,331	726,331	726,331	726,331
Capital Expenditures	32,897	59,458	59,459	64,863	64,863	64,863	64,863
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 9,821,138</b>	<b>\$ 17,578,397</b>	<b>\$ 17,578,397</b>	<b>\$ 11,818,830</b>	<b>\$ 11,818,830</b>	<b>\$ 11,818,830</b>	<b>\$ 11,818,830</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,037,855	\$ 1,069,733	\$ 1,075,082	\$	\$	\$ 1,080,457	\$ 1,085,859
Group Insurance	1,977,718	1,999,270	2,034,691			2,071,493	2,109,731
Social Security	798,066	822,901	827,016			831,151	835,306
Benefits Replacement	10,365	8,215	6,802			5,632	4,663
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 3,824,004</b>	<b>\$ 3,900,119</b>	<b>\$ 3,943,591</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,988,733</b>	<b>\$ 4,035,559</b>

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**

Method of Financing:	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 47,756,591	\$ 186,661,905	\$ 146,189,807	\$ 178,958,445	\$ 36,406,248	\$ 258,958,445	\$ 36,406,248
GR - Hotel Occupancy Tax Deposits Account No. 5003	18,943,436	56,707,413	55,334,909	33,923,475	35,617,548	33,923,475	35,617,548
Subtotal, General Revenue Fund	\$ 66,700,027	\$ 243,369,318	\$ 201,524,716	\$ 212,881,920	\$ 72,023,796	\$ 292,881,920	\$ 72,023,796

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<u>General Revenue Fund - Dedicated</u>							
Criminal Justice Planning Account No. 421	\$ 43,099,408	\$ 41,860,402	\$ 25,289,500	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000
Sexual Assault Program Account No. 5010	1,919,432	3,059,327	0	2,000,000	0	2,000,000	0
Crime Stoppers Assistance Account No. 5012	598,633	1,280,277	1,200,040	842,147	842,147	842,147	842,147
Economic Development Bank Account No. 5106	5,621,994	11,169,812	11,101,841	5,000,000	5,000,000	5,000,000	5,000,000
Texas Enterprise Fund	64,727,302	88,048,100	89,191,749	150,000,000	0	100,000,000	0
Emergency Radio Infrastructure Account No. 5153	3,332,335	15,956,132	15,000,000	10,000,000	0	10,000,000	0
Governor's University Research Initiative	5,480,260	22,523,882	22,648,787	39,969,000	31,000	39,969,000	31,000
Truancy Prevention and Diversion	4,376,080	9,671,254	10,096,936	3,096,936	3,096,936	3,096,936	3,096,936
Evidence Testing Account No. 5170	421,145	1,367,492	1,600,000	1,100,000	1,100,000	1,100,000	1,100,000
Drug Court Account No. 5174	1,558,980	0	0	0	0	0	0
Specialty Court Account No. 5184	0	3,625,540	3,000,000	2,204,667	2,226,000	2,204,667	2,226,000
<b>Subtotal, General Revenue Fund - Dedicated</b>	<b>\$ 131,135,569</b>	<b>\$ 198,562,218</b>	<b>\$ 179,128,853</b>	<b>\$ 234,212,750</b>	<b>\$ 32,296,083</b>	<b>\$ 184,212,750</b>	<b>\$ 32,296,083</b>
<b>Federal Funds</b>	<b>\$ 299,223,112</b>	<b>\$ 343,241,936</b>	<b>\$ 343,143,090</b>	<b>\$ 325,364,838</b>	<b>\$ 312,460,215</b>	<b>\$ 325,364,838</b>	<b>\$ 312,460,215</b>
<u>Other Funds</u>							
Small Business Incubator Fund	\$ 540,042	\$ 11,300,606	\$ 10,320,000	\$ 2,300,000	\$ 650,000	\$ 2,300,000	\$ 650,000
Texas Product Development Fund	673,343	5,253,264	4,435,000	4,450,000	500,000	4,450,000	500,000
Economic Stabilization Fund	1,253,439	50,636,750	100,000,000	120,000,000	0	0	0
Appropriated Receipts	153,193	844,237	638,016	607,000	607,000	607,000	607,000
Interagency Contracts	3,755,074	1,876,788	224,350	226,000	226,000	226,000	226,000
Bond Proceeds - General Obligation Bonds	0	50,000,000	0	0	0	0	0
License Plate Trust Fund Account No. 0802, estimated	74,465	137,696	130,000	130,000	130,000	130,000	130,000
<b>Subtotal, Other Funds</b>	<b>\$ 6,449,556</b>	<b>\$ 120,049,341</b>	<b>\$ 115,747,366</b>	<b>\$ 127,713,000</b>	<b>\$ 2,113,000</b>	<b>\$ 7,713,000</b>	<b>\$ 2,113,000</b>
<b>Total, Method of Financing</b>	<b>\$ 503,508,264</b>	<b>\$ 905,222,813</b>	<b>\$ 839,544,025</b>	<b>\$ 900,172,508</b>	<b>\$ 418,893,094</b>	<b>\$ 810,172,508</b>	<b>\$ 418,893,094</b>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	159.8	175.2	188.3	191.3	191.3	191.3	191.3
<b>Schedule of Exempt Positions:</b>							
Executive Director (OSFR), Group 4	\$149,240	\$149,240	\$149,240	\$149,240	\$149,240	\$149,240	\$149,240

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: GRANT ASSISTANCE AND PROGRAMS</b>							
Administer Grants and Programs Assigned to the Governor.							
<b>A.1.1. Strategy: DISASTER FUNDS</b>	\$ 5,477,988	\$ 83,097,857	\$ 100,000,000	\$ 150,000,000	\$ 0	\$ 110,000,000	\$ 0
Provide Disaster Funding.							
<b>A.1.2. Strategy: AGENCY GRANT ASSISTANCE</b>	0	1,000,000	7,917,427	1,350,000	0	1,350,000	0
Provide Deficiency Grants to State Agencies.							
<b>A.2.1. Strategy: DISABILITY ISSUES</b>	455,883	1,888,457	2,088,457	767,583	767,583	767,583	767,583
Inform Organizations and the General Public of Disability Issues.							
<b>A.2.2. Strategy: WOMEN'S GROUPS</b>	68,952	792,613	792,613	203,691	203,693	203,691	203,693
Network Statewide Women's Groups in Texas.							
<b>A.2.3. Strategy: STATE-FEDERAL RELATIONS</b>	<u>411,365</u>	<u>2,550,975</u>	<u>2,548,194</u>	<u>896,498</u>	<u>896,498</u>	<u>896,498</u>	<u>896,498</u>
<b>Total, Goal A: GRANT ASSISTANCE AND PROGRAMS</b>	\$ 6,414,188	\$ 89,329,902	\$ 113,346,691	\$ 153,217,772	\$ 1,867,774	\$ 113,217,772	\$ 1,867,774
<b>B. Goal: CRIMINAL JUSTICE ACTIVITIES</b>							
Support Criminal Justice and Homeland Security Programs.							
<b>B.1.1. Strategy: CRIMINAL JUSTICE</b>	\$ 282,944,578	\$ 376,729,672	\$ 352,623,678	\$ 299,750,394	\$ 254,702,353	\$ 299,750,394	\$ 254,702,353
Provide Money and Research and Promote Programs for Criminal Justice.							
<b>B.1.2. Strategy: COUNTY ESSENTIAL SERVICE GRANTS</b>	488,859	665,641	4,907,226	1,053,300	1,053,300	1,053,300	1,053,300
Provide Financial Assistance to Counties for Essential Public Services.							
<b>B.1.3. Strategy: HOMELAND SECURITY</b>	<u>96,899,568</u>	<u>129,628,077</u>	<u>107,253,740</u>	<u>125,688,844</u>	<u>109,727,595</u>	<u>125,688,844</u>	<u>109,727,595</u>
Direct and Coordinate Homeland Security Activities in Texas.							
<b>Total, Goal B: CRIMINAL JUSTICE ACTIVITIES</b>	\$ 380,333,005	\$ 507,023,390	\$ 464,784,644	\$ 426,492,538	\$ 365,483,248	\$ 426,492,538	\$ 365,483,248
<b>C. Goal: ECONOMIC DEVELOPMENT AND TOURISM</b>							
Support Economic Development and Tourism.							
<b>C.1.1. Strategy: CREATE JOBS AND PROMOTE TEXAS</b>	\$ 116,761,071	\$ 308,869,521	\$ 261,412,690	\$ 320,462,198	\$ 51,542,072	\$ 270,462,198	\$ 51,542,072
Enhance the Economic Growth of Texas.							
<b>Grand Total, TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR</b>	<u>\$ 503,508,264</u>	<u>\$ 905,222,813</u>	<u>\$ 839,544,025</u>	<u>\$ 900,172,508</u>	<u>\$ 418,893,094</u>	<u>\$ 810,172,508</u>	<u>\$ 418,893,094</u>

**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 10,787,191	\$ 16,313,725	\$ 15,901,936	\$ 15,382,355	\$ 14,882,355	\$ 15,382,355	\$ 14,882,355
Other Personnel Costs	195,479	586,363	551,784	306,000	306,000	306,000	306,000
Professional Fees and Services	8,463,392	14,872,941	16,115,595	11,933,000	11,933,000	11,933,000	11,933,000
Fuels and Lubricants	286	414	383	465	465	465	465
Consumable Supplies	14,945	76,857	67,015	36,000	36,000	36,000	36,000
Utilities	51,411	93,290	87,024	68,015	68,015	68,015	68,015
Travel	492,985	966,230	962,534	615,000	615,000	615,000	615,000
Rent - Building	446,309	707,499	704,781	574,000	574,000	574,000	574,000
Rent - Machine and Other	119,448	247,353	242,993	198,500	198,500	198,500	198,500
Debt Service	6,186,622	7,924,065	7,924,065	1,000,000	1,300,000	1,000,000	1,300,000
Other Operating Expense	27,017,006	166,841,024	118,170,093	86,275,110	36,992,986	86,275,110	36,992,986
Grants	449,622,598	696,526,524	678,749,294	783,710,563	351,913,273	693,710,563	351,913,273
Capital Expenditures	110,592	66,528	66,528	73,500	73,500	73,500	73,500
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 503,508,264</b>	<b>\$ 905,222,813</b>	<b>\$ 839,544,025</b>	<b>\$ 900,172,508</b>	<b>\$ 418,893,094</b>	<b>\$ 810,172,508</b>	<b>\$ 418,893,094</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 821,352	\$ 846,580	\$ 850,813	\$	\$	\$ 855,067	\$ 859,342
Group Insurance	1,391,780	1,406,947	1,421,751	\$	\$	1,437,132	1,453,113
Social Security	640,875	660,819	664,123	\$	\$	667,444	670,781
Benefits Replacement	9,717	7,702	6,377	\$	\$	5,280	4,372
Subtotal, Employee Benefits	\$ 2,863,724	\$ 2,922,048	\$ 2,943,064	\$	\$	\$ 2,964,923	\$ 2,987,608
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 2,140,347	\$ 2,137,747	\$ 4,283,097	\$	\$	\$ 6,341,673	\$ 6,228,923
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 5,004,071</b>	<b>\$ 5,059,795</b>	<b>\$ 7,226,161</b>	<b>\$</b>	<b>\$</b>	<b>\$ 9,306,596</b>	<b>\$ 9,216,531</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: GRANT ASSISTANCE AND PROGRAMS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Customers Satisfied with OSFR Services	98%	98%	98%	98%	98%	98%	98%



**TRUSTEED PROGRAMS WITHIN THE OFFICE OF THE GOVERNOR**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>A.2.1. Strategy: DISABILITY ISSUES</b>							
<b>Output (Volume):</b>							
Number of Local Volunteer Committees on People with Disabilities or City or County Committees or People with Disabilities Whose Activities are Supported by the Committee	43	21	21	21	21	21	21
<b>B. Goal: CRIMINAL JUSTICE ACTIVITIES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of CJD Grants Complying with CJD Guidelines A Homeland Security Grant is in Compliant Status if No Compliance Issues are Outstanding according to Homeland Security Grant Divisions Guidelines at the Time of Grant Liquidation	94.9%	98.7%	98%	98%	98%	98%	98%
	98.8%	99.6%	98%	98%	98%	98%	98%
<b>B.1.1. Strategy: CRIMINAL JUSTICE</b>							
<b>Output (Volume):</b>							
Number of Grants Currently Operating	1,258	1,450	1,350	1,350	1,350	1,350	1,350
<b>B.1.3. Strategy: HOMELAND SECURITY</b>							
<b>Output (Volume):</b>							
The Number of Homeland Security Grants Operating During the Quarter	704	693	800	800	800	800	800
<b>C. Goal: ECONOMIC DEVELOPMENT AND TOURISM</b>							
<b>Outcome (Results/Impact):</b>							
Number of New Jobs Announced by Businesses Receiving Recruitment and Expansion Assistance	13,224	12,392	6,000	6,000	6,000	6,000	6,000
Number of Unduplicated Jobs Announced by Companies Receiving Grants from the Texas Enterprise Fund	8,213	6,237	3,000	4,000	4,000	4,000	4,000
<b>C.1.1. Strategy: CREATE JOBS AND PROMOTE TEXAS</b>							
<b>Output (Volume):</b>							
Number of Businesses Developed as Recruitment Prospects	165	196	140	140	140	140	140

**HISTORICAL COMMISSION**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 9,582,145	\$ 22,400,585	\$ 10,204,841	\$ 60,668,801	\$ 43,133,647	\$ 10,492,463	\$ 10,011,945

**HISTORICAL COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Sporting Goods Sales Tax	8,958,942	3,971,333	0	0	0	0	0
Fees from Historic Sites	327,814	148,119	0	0	0	0	0
Sporting Goods Sales Tax: Transfer to Historic Sites Fund No. 5139	<u>0</u>	<u>7,646,726</u>	<u>11,618,699</u>	<u>11,914,000</u>	<u>12,033,000</u>	<u>11,914,000</u>	<u>12,033,000</u>
Subtotal, General Revenue Fund	\$ 18,868,901	\$ 34,166,763	\$ 21,823,540	\$ 72,582,801	\$ 55,166,647	\$ 22,406,463	\$ 22,044,945
<u>General Revenue Fund - Dedicated</u>							
Texas Preservation Trust Fund Account No. 664	\$ 248,625	\$ 377,053	\$ 500,000	\$ 248,625	\$ 497,250	\$ 248,625	\$ 248,625
Historic Sites Fund No. 5139	<u>0</u>	<u>233,981</u>	<u>519,549</u>	<u>566,666</u>	<u>566,667</u>	<u>566,666</u>	<u>566,667</u>
Subtotal, General Revenue Fund - Dedicated	\$ 248,625	\$ 611,034	\$ 1,019,549	\$ 815,291	\$ 1,063,917	\$ 815,291	\$ 815,292
Federal Funds	\$ 2,076,728	\$ 11,157,521	\$ 1,424,145	\$ 2,350,225	\$ 1,424,145	\$ 2,350,225	\$ 1,424,145
<u>Other Funds</u>							
State Highway Fund No. 006	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0
Economic Stabilization Fund	11,171,960	33,501,783	0	0	0	0	0
Appropriated Receipts	1,401,400	914,481	860,302	963,302	963,302	860,302	860,302
Interagency Contracts	354,687	204,183	218,362	218,362	218,362	218,362	218,362
Bond Proceeds - General Obligation Bonds	432,189	2,205,567	0	0	0	0	0
License Plate Trust Fund Account No. 0802, estimated	<u>0</u>	<u>4,216</u>	<u>3,714</u>	<u>2,900</u>	<u>2,900</u>	<u>2,900</u>	<u>2,900</u>
Subtotal, Other Funds	\$ 13,360,236	\$ 36,830,230	\$ 1,082,378	\$ 1,684,564	\$ 1,184,564	\$ 1,081,564	\$ 1,081,564
<b>Total, Method of Financing</b>	<u>\$ 34,554,490</u>	<u>\$ 82,765,548</u>	<u>\$ 25,349,612</u>	<u>\$ 77,432,881</u>	<u>\$ 58,839,273</u>	<u>\$ 26,653,543</u>	<u>\$ 25,365,946</u>
<b>This bill pattern represents an estimated 80.9% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	222.3	273.4	278.0	309.0	309.0	285.4	285.4
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 5	\$150,652	\$161,027	\$161,027	\$161,027	\$161,027	\$161,027	\$161,027

**HISTORICAL COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: HISTORIC PRESERVATION</b>							
Preserve the State's Historic Landmarks and Artifacts.							
<b>A.1.1. Strategy:</b> ARCHITECTURAL ASSISTANCE Property Rehabilitation/Preservation Technical Assistance.	\$ 1,215,396	\$ 10,612,998	\$ 1,308,185	\$ 2,205,825	\$ 1,742,785	\$ 1,770,361	\$ 1,307,322
<b>A.1.2. Strategy:</b> ARCHEOLOGICAL HERITAGE PROTECTION Archeological Protection through Reviews, Outreach & Other Programs.	1,251,370	1,330,551	1,349,940	2,963,180	1,750,140	1,799,146	1,336,106
<b>A.1.3. Strategy:</b> COURTHOUSE PRESERVATION Courthouse Preservation Assistance.	9,672,158	26,952,287	549,692	25,853,330	582,293	816,129	545,092
<b>A.1.4. Strategy:</b> HISTORIC SITES Operation and Maintenance of Historic Sites.	14,898,520	33,836,404	13,969,751	35,322,191	44,997,745	13,956,061	14,345,580
<b>A.1.5. Strategy:</b> PRESERVATION TRUST FUND Provide Financial Assistance through the Preservation Trust Fund.	248,625	377,053	500,000	248,625	497,250	248,625	248,625
<b>A.2.1. Strategy:</b> DEVELOPMENT ASSISTANCE Technical Assistance for Heritage Development/Economic Revitalization.	1,545,631	1,592,295	1,720,386	2,635,821	2,285,821	1,656,083	1,656,083
<b>A.2.2. Strategy:</b> TEXAS HERITAGE TRAIL Texas Heritage Trail Region Assistance.	739,963	950,000	950,000	1,000,000	1,000,000	950,000	950,000
<b>A.3.1. Strategy:</b> EVALUATE/INTERPRET RESOURCES Prog for Historic Resource Identification, Evaluation & Interpretation.	<u>2,793,174</u>	<u>5,014,876</u>	<u>2,979,201</u>	<u>4,311,680</u>	<u>3,831,678</u>	<u>3,448,471</u>	<u>2,968,469</u>
<b>Total, Goal A: HISTORIC PRESERVATION</b>	\$ 32,364,837	\$ 80,666,464	\$ 23,327,155	\$ 74,540,652	\$ 56,687,712	\$ 24,644,876	\$ 23,357,277
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy:</b> CENTRAL ADMINISTRATION	<u>2,189,653</u>	<u>2,099,084</u>	<u>2,022,457</u>	<u>2,892,229</u>	<u>2,151,561</u>	<u>2,008,667</u>	<u>2,008,669</u>
<b>Grand Total, HISTORICAL COMMISSION</b>	<u>\$ 34,554,490</u>	<u>\$ 82,765,548</u>	<u>\$ 25,349,612</u>	<u>\$ 77,432,881</u>	<u>\$ 58,839,273</u>	<u>\$ 26,653,543</u>	<u>\$ 25,365,946</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 12,040,817	\$ 14,923,262	\$ 15,552,917	\$ 17,277,716	\$ 17,277,716	\$ 15,700,208	\$ 15,700,210
Other Personnel Costs	433,467	437,589	500,480	510,639	521,000	510,639	521,000
Professional Fees and Services	873,841	3,477,314	1,414,795	2,957,865	1,716,795	2,241,965	1,315,895
Fuels and Lubricants	93,772	101,352	95,787	96,530	97,530	96,530	97,530
Consumable Supplies	132,095	263,293	191,921	141,160	143,660	141,160	143,660
Utilities	621,304	935,231	958,690	978,237	998,184	978,237	998,184

**HISTORICAL COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Travel	353,366	303,467	430,698	429,108	427,777	424,508	423,177
Rent - Building	213,475	225,336	235,200	235,200	235,200	235,200	235,200
Rent - Machine and Other	149,623	241,145	180,680	180,680	180,680	180,680	180,680
Debt Service	632,838	586,364	550,900	527,800	500,000	527,800	500,000
Other Operating Expense	3,576,485	6,913,325	3,759,580	6,486,431	5,327,771	3,589,806	3,831,218
Grants	10,271,039	38,205,395	1,477,964	27,517,562	2,015,150	1,976,812	1,225,775
Capital Expenditures	5,162,368	16,152,475	0	20,093,953	29,397,810	49,998	193,417
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 34,554,490</b>	<b>\$ 82,765,548</b>	<b>\$ 25,349,612</b>	<b>\$ 77,432,881</b>	<b>\$ 58,839,273</b>	<b>\$ 26,653,543</b>	<b>\$ 25,365,946</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,365,312	\$ 1,407,248	\$ 1,414,284	\$	\$	\$ 1,421,356	\$ 1,428,462
Group Insurance	2,909,019	2,940,720	2,965,520			2,991,288	3,018,060
Social Security	1,083,577	1,117,297	1,122,883			1,128,498	1,134,140
Benefits Replacement	22,226	17,616	14,586			12,077	10,000
Subtotal, Employee Benefits	\$ 5,380,134	\$ 5,482,881	\$ 5,517,273	\$	\$	\$ 5,553,219	\$ 5,590,662
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 14,790,343	\$ 13,552,847	\$ 12,761,697	\$	\$	\$ 12,636,186	\$ 12,451,198
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 20,170,477</b>	<b>\$ 19,035,728</b>	<b>\$ 18,278,970</b>	<b>\$</b>	<b>\$</b>	<b>\$ 18,189,405</b>	<b>\$ 18,041,860</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: HISTORIC PRESERVATION</b>							
<b>Outcome (Results/Impact):</b>							
Number of Properties Designated Annually	1,460	342	1,657	1,663	1,670	1,663	1,670
Number of Section 106 Federal Undertakings and Antiquities Code Reviews	17,974	27,025	20,000	20,000	20,000	20,000	20,000
Number of Individuals Provided Training and Assistance in Historic and Archeological Preservation	43,737	39,246	42,319	42,719	42,719	42,719	42,719
Percent of Eligible Courthouses Fully Restored or Rehabilitated	25.19%	25.29%	26.45%	26.64%	27.69%	26.64%	27.69%

**HISTORICAL COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.1. Strategy: ARCHITECTURAL ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Historic Properties Provided Technical Assistance, Monitoring, and Mandated State and/or Federal Architectural Reviews in Order to Encourage Preservation	2,576	2,743	2,750	2,850	2,850	2,850	2,850
<b>A.2.1. Strategy: DEVELOPMENT ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Properties and Sites Assisted	1,251	3,410	2,576	2,576	2,576	2,576	2,576
<b>A.2.2. Strategy: TEXAS HERITAGE TRAIL</b>							
<b>Output (Volume):</b>							
Number of Individuals that Attend or Participate in Heritage Tourism Assistance Programs or Sessions Conducted by the Ten Texas Heritage Trail Regions	3,675	2,633	2,981	3,138	3,138	2,981	2,981
<b>A.3.1. Strategy: EVALUATE/INTERPRET RESOURCES</b>							
<b>Output (Volume):</b>							
Number of Sites, Properties, and Other Historical Resources Evaluated	6,207	7,396	8,076	8,076	7,834	8,076	7,834

**DEPARTMENT OF INFORMATION RESOURCES**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 2,029,738	\$ 2,478,528	\$ 8,126,464	\$ 29,671,797	\$ 26,062,818	\$ 5,302,496	\$ 5,302,496
Federal Funds	\$ 172,235	\$ 218,081	\$ 403,438	\$ 404,438	\$ 404,438	\$ 404,438	\$ 404,438
<b>Other Funds</b>							
DIR Clearing Fund Account - AR	\$ 12,650,414	\$ 11,854,085	\$ 12,599,233	\$ 13,588,024	\$ 13,139,004	\$ 12,988,974	\$ 13,026,445
Telecommunications Revolving Account - AR	24,848,918	22,424,242	25,531,625	27,990,943	29,132,316	27,093,915	28,901,232
Telecommunications Revolving Account - IAC	61,799,937	75,978,974	66,129,939	73,016,949	73,840,943	72,968,688	73,812,758
Statewide Technology Account - IAC	271,062,121	294,966,033	290,916,802	329,411,017	324,619,673	293,214,238	298,049,667
Statewide Technology Account - Appropriated Receipts	307,037	903,153	900,000	1,000,000	1,000,000	1,000,000	1,000,000
Statewide Network Applications Account - AR	34,043,337	40,699,858	43,373,975	44,203,966	44,089,864	44,170,275	44,070,188

**DEPARTMENT OF INFORMATION RESOURCES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Statewide Network Applications Account - IAC	1,458,652	3,266,603	0	0	0	0	0
Subtotal, Other Funds	\$ 406,170,416	\$ 450,092,948	\$ 439,451,574	\$ 489,210,899	\$ 485,821,800	\$ 451,436,090	\$ 458,860,290
<b>Total, Method of Financing</b>	<u>\$ 408,372,389</u>	<u>\$ 452,789,557</u>	<u>\$ 447,981,476</u>	<u>\$ 519,287,134</u>	<u>\$ 512,289,056</u>	<u>\$ 457,143,024</u>	<u>\$ 464,567,224</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	189.3	195.5	205.0	226.0	226.0	211.0	211.0
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 6	\$184,792	\$194,182	\$194,182	\$194,182	\$194,182	\$194,182	\$194,182
<b>Items of Appropriation:</b>							
<b>A. Goal: PROMOTE EFFIC. IR POLICIES/SYSTEMS</b>							
Promote Statewide IR Policies & Innovative, Productive, & Eff Info Sys.							
<b>A.1.1. Strategy: STATEWIDE PLANNING AND RULES</b> Statewide Planning and Rule and Guideline Development.	\$ 1,006,268	\$ 1,000,311	\$ 1,264,357	\$ 1,490,780	\$ 1,390,158	\$ 1,490,783	\$ 1,390,159
<b>A.1.2. Strategy: INNOVATION AND MODERNIZATION</b> Innovation and Modernization Initiatives.	<u>601,575</u>	<u>1,170,074</u>	<u>762,620</u>	<u>885,916</u>	<u>893,873</u>	<u>885,916</u>	<u>893,873</u>
<b>Total, Goal A: PROMOTE EFFIC. IR POLICIES/SYSTEMS</b>	\$ 1,607,843	\$ 2,170,385	\$ 2,026,977	\$ 2,376,696	\$ 2,284,031	\$ 2,376,699	\$ 2,284,032
<b>B. Goal: IT AND TELECOMMUNICATION SERVICES</b>							
Manage the Cost Effective Delivery of IT Commodities & Shared Services.							
<b>B.1.1. Strategy: CONTRACT ADMIN OF IT COMM &amp; SVCS</b> Manage Procurement Infrastructure for IT Commodities and Services.	\$ 3,880,371	\$ 3,506,416	\$ 4,338,328	\$ 4,523,701	\$ 4,085,566	\$ 4,011,153	\$ 4,023,523
<b>B.2.1. Strategy: SHARED TECHNOLOGY SERVICES</b>	270,687,898	294,790,053	290,387,538	328,867,147	324,106,103	292,755,962	297,586,081
<b>B.3.1. Strategy: TEXAS.GOV</b>	35,818,741	43,451,914	42,811,352	43,596,230	43,494,073	43,596,230	43,494,073

**DEPARTMENT OF INFORMATION RESOURCES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.4.1. Strategy:</b> COMMUNICATIONS TECHNOLOGY SERVICES Deliver Telecommunications and Network Services.	<u>79,741,247</u>	<u>92,195,174</u>	<u>84,146,314</u>	<u>93,275,416</u>	<u>94,246,869</u>	<u>92,488,568</u>	<u>94,080,129</u>
<b>Total, Goal B:</b> IT AND TELECOMMUNICATION SERVICES	\$ 390,128,257	\$ 433,943,557	\$ 421,683,532	\$ 470,262,494	\$ 465,932,611	\$ 432,851,913	\$ 439,183,806
<b>C. Goal:</b> PROMOTE EFFICIENT SECURITY							
<b>C.1.1. Strategy:</b> SECURITY POLICY AND AWARENESS Provide Security Policy, Assurance, Education and Awareness.	\$ 973,553	\$ 975,572	\$ 1,127,357	\$ 1,169,201	\$ 1,169,201	\$ 1,169,201	\$ 1,169,201
<b>C.1.2. Strategy:</b> SECURITY SERVICES Assist State Entities in Identifying Security Vulnerabilities.	<u>10,382,162</u>	<u>9,987,188</u>	<u>17,061,988</u>	<u>38,909,309</u>	<u>36,462,731</u>	<u>14,540,008</u>	<u>15,702,409</u>
<b>Total, Goal C:</b> PROMOTE EFFICIENT SECURITY	\$ 11,355,715	\$ 10,962,760	\$ 18,189,345	\$ 40,078,510	\$ 37,631,932	\$ 15,709,209	\$ 16,871,610
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 2,508,209	\$ 2,746,489	\$ 2,562,927	\$ 2,832,825	\$ 2,836,623	\$ 2,832,825	\$ 2,836,624
<b>D.1.2. Strategy:</b> INFORMATION RESOURCES	2,328,973	2,725,300	2,933,606	3,127,433	2,994,683	2,763,202	2,781,976
<b>D.1.3. Strategy:</b> OTHER SUPPORT SERVICES	<u>443,392</u>	<u>241,066</u>	<u>585,089</u>	<u>609,176</u>	<u>609,176</u>	<u>609,176</u>	<u>609,176</u>
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	\$ 5,280,574	\$ 5,712,855	\$ 6,081,622	\$ 6,569,434	\$ 6,440,482	\$ 6,205,203	\$ 6,227,776
<b>Grand Total, DEPARTMENT OF INFORMATION RESOURCES</b>	<u>\$ 408,372,389</u>	<u>\$ 452,789,557</u>	<u>\$ 447,981,476</u>	<u>\$ 519,287,134</u>	<u>\$ 512,289,056</u>	<u>\$ 457,143,024</u>	<u>\$ 464,567,224</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,287,250	\$ 17,177,879	\$ 18,197,997	\$ 20,852,319	\$ 20,906,319	\$ 19,002,322	\$ 19,002,320
Other Personnel Costs	532,614	638,865	340,281	346,521	346,521	346,521	346,521
Professional Fees and Services	313,633,623	342,085,700	344,618,669	398,643,708	392,633,732	343,173,796	347,826,774
Fuels and Lubricants	3,397	4,000	4,000	5,000	5,000	5,000	5,000
Consumable Supplies	33,769	35,779	66,500	68,500	68,500	66,500	66,500
Utilities	45,804	78,707	70,500	73,900	77,470	73,900	77,470
Travel	127,494	55,046	50,000	155,225	157,125	114,225	114,225
Rent - Building	20,932	15,716	38,800	46,300	46,300	46,300	46,300
Rent - Machine and Other	2,320	1,174	0	0	0	0	0
Other Operating Expense	77,427,930	92,602,672	84,564,729	94,443,161	97,205,464	94,314,460	97,082,114

**DEPARTMENT OF INFORMATION RESOURCES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Capital Expenditures	257,256	94,019	30,000	4,652,500	842,625	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 408,372,389</b>	<b>\$ 452,789,557</b>	<b>\$ 447,981,476</b>	<b>\$ 519,287,134</b>	<b>\$ 512,289,056</b>	<b>\$ 457,143,024</b>	<b>\$ 464,567,224</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,554,925	\$ 1,602,685	\$ 1,610,698	\$	\$	\$ 1,618,752	\$ 1,626,846
Group Insurance	2,839,928	2,870,876	2,920,739			2,972,547	3,026,375
Social Security	1,254,154	1,293,182	1,299,648			1,306,146	1,312,677
Benefits Replacement	17,758	14,075	11,654			9,650	7,990
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 5,666,765</b>	<b>\$ 5,780,818</b>	<b>\$ 5,842,739</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,907,095</b>	<b>\$ 5,973,888</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: PROMOTE EFFIC. IR POLICIES/SYSTEMS</b>							
<b>A.1.2. Strategy: INNOVATION AND MODERNIZATION</b>							
<b>Output (Volume):</b>							
The Number of Technology Solutions and Services Reviewed which Indicate Potential Means to Increase Production and/or Improve Efficiencies	59	60	60	60	60	60	60
The Number of State Agencies Participating in DIR Facilitated Pilots of Enterprise Solutions and Services	14	17	10	10	10	10	10
<b>B. Goal: IT AND TELECOMMUNICATION SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Monthly Minimum Service Level Targets Achieved for Data Center Services	99.2%	99.77%	95%	95%	95%	95%	95%
Percentage of Customers Satisfied with Shared Technology Services Contract Management	74%	79%	85%	85%	85%	85%	85%
Percent of Customers Satisfied with CCTS	76.4%	91.94%	90%	90%	90%	90%	90%
Percent of Customers Satisfied with TEX-AN	73%	88.29%	90%	90%	90%	90%	90%
<b>B.1.1. Strategy: CONTRACT ADMIN OF IT COMM &amp; SVCS</b>							
<b>Output (Volume):</b>							
Total Savings through DIR Cooperative Contracts	216,010,087	357,360,342	250,000,000	250,000,000	250,000,000	250,000,000	250,000,000
<b>B.3.1. Strategy: TEXAS.GOV</b>							
<b>Output (Volume):</b>							
Number of Transactions Conducted through the Portal	20,921,347	26,091,045	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000



**DEPARTMENT OF INFORMATION RESOURCES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C. Goal: PROMOTE EFFICIENT SECURITY</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Agencies' Critical Telecom Network Security Vulnerabilities Reduced							
	46.77%	47.69%	50%	50%	50%	50%	50%
<b>C.1.1. Strategy: SECURITY POLICY AND AWARENESS</b>							
<b>Output (Volume):</b>							
Percentage of State Agencies That Participate in DIR Provided Security Training Offerings							
	66.5%	75.5%	65%	65%	65%	65%	65%
<b>C.1.2. Strategy: SECURITY SERVICES</b>							
<b>Output (Volume):</b>							
Number of State Agency Security Assessments Performed							
	39	41	40	40	40	40	40

**LIBRARY & ARCHIVES COMMISSION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund							
	\$ 18,590,790	\$ 16,880,171	\$ 16,625,084	\$ 20,485,127	\$ 43,440,128	\$ 14,109,702	\$ 15,709,704
<u>Federal Funds</u>							
Federal Public Library Service Fund No. 118							
	\$ 10,859,411	\$ 10,997,345	\$ 10,681,905	\$ 11,154,240	\$ 11,154,078	\$ 11,154,240	\$ 11,154,078
Coronavirus Relief Fund							
	0	1,043,031	1,576,993	0	0	0	0
Federal Funds							
	<u>14,173</u>	<u>20,741</u>	<u>29,045</u>	<u>35,472</u>	<u>35,472</u>	<u>35,472</u>	<u>35,472</u>
Subtotal, Federal Funds							
	\$ 10,873,584	\$ 12,061,117	\$ 12,287,943	\$ 11,189,712	\$ 11,189,550	\$ 11,189,712	\$ 11,189,550
<u>Other Funds</u>							
Economic Stabilization Fund							
	\$ 229,730	\$ 108,469	\$ 419,247	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts							
	3,626,964	3,577,048	4,610,230	5,372,464	4,557,631	5,372,464	4,557,631
Interagency Contracts							
	3,255,595	3,777,378	4,405,855	5,264,418	3,652,697	5,264,418	3,652,697
License Plate Trust Fund Account No. 0802, estimated							
	<u>0</u>	<u>0</u>	<u>24,241</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
Subtotal, Other Funds							
	\$ 7,112,289	\$ 7,462,895	\$ 9,459,573	\$ 10,641,882	\$ 8,215,328	\$ 10,641,882	\$ 8,215,328
<b>Total, Method of Financing</b>							
	<u>\$ 36,576,663</u>	<u>\$ 36,404,183</u>	<u>\$ 38,372,600</u>	<u>\$ 42,316,721</u>	<u>\$ 62,845,006</u>	<u>\$ 35,941,296</u>	<u>\$ 35,114,582</u>

**LIBRARY & ARCHIVES COMMISSION**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	156.0	155.1	170.5	175.5	175.5	170.5	170.5
<b>Schedule of Exempt Positions:</b>							
Director-Librarian, Group 4	\$143,500	\$148,197	\$148,197	\$148,197	\$148,197	\$148,197	\$148,197
<b>Items of Appropriation:</b>							
<b>A. Goal: DELIVERY OF SERVICES</b>							
Improve Availability & Accessibility of Library Services & Resources.							
<b>A.1.1. Strategy: LIBRARY SUPPORT SERVICES</b> Assistance Provided To Texas Libraries.	\$ 23,467,628	\$ 26,511,758	\$ 24,797,399	\$ 28,039,873	\$ 25,763,006	\$ 24,314,873	\$ 23,638,006
<b>A.2.1. Strategy: DISABLED SERVICES</b> Provide Direct Library Svcs to Texans with Qualifying Disabilities.	<u>2,282,595</u>	<u>2,271,749</u>	<u>2,697,322</u>	<u>2,587,662</u>	<u>2,592,662</u>	<u>2,587,662</u>	<u>2,592,662</u>
<b>Total, Goal A: DELIVERY OF SERVICES</b>	\$ 25,750,223	\$ 28,783,507	\$ 27,494,721	\$ 30,627,535	\$ 28,355,668	\$ 26,902,535	\$ 26,230,668
<b>B. Goal: PUBLIC ACCESS TO GOV'T INFORMATION</b>							
Public Access to Government Information.							
<b>B.1.1. Strategy: PROVIDE ACCESS TO INFO &amp; ARCHIVES</b> Provide Access to Information and Archives.	\$ 3,142,588	\$ 2,651,249	\$ 4,422,500	\$ 3,777,790	\$ 17,837,902	\$ 3,427,365	\$ 3,417,518
<b>C. Goal: MANAGE STATE/LOCAL RECORDS</b>							
Cost-effective State/Local Records Management.							
<b>C.1.1. Strategy: MANAGE STATE/LOCAL RECORDS</b> Records Management Services for State/Local Government Officials.	\$ 5,219,313	\$ 1,840,781	\$ 3,673,540	\$ 5,128,077	\$ 13,868,117	\$ 2,828,077	\$ 2,683,077
<b>D. Goal: INDIRECT ADMINISTRATION</b>							
<b>D.1.1. Strategy: INDIRECT ADMINISTRATION</b>	<u>\$ 2,464,539</u>	<u>\$ 3,128,646</u>	<u>\$ 2,781,839</u>	<u>\$ 2,783,319</u>	<u>\$ 2,783,319</u>	<u>\$ 2,783,319</u>	<u>\$ 2,783,319</u>
<b>Grand Total, LIBRARY &amp; ARCHIVES COMMISSION</b>	<u>\$ 36,576,663</u>	<u>\$ 36,404,183</u>	<u>\$ 38,372,600</u>	<u>\$ 42,316,721</u>	<u>\$ 62,845,006</u>	<u>\$ 35,941,296</u>	<u>\$ 35,114,582</u>

**LIBRARY & ARCHIVES COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 7,433,439	\$ 7,729,977	\$ 8,166,465	\$ 8,622,784	\$ 8,646,485	\$ 8,268,498	\$ 8,292,199
Other Personnel Costs	222,572	312,555	243,400	357,727	287,747	351,831	281,851
Professional Fees and Services	835,960	1,104,366	2,369,279	1,264,079	1,208,939	1,264,079	1,208,939
Fuels and Lubricants	6,541	7,406	10,700	9,600	9,600	9,600	9,600
Consumable Supplies	84,618	57,583	170,750	129,332	129,307	126,332	126,307
Utilities	234,242	219,147	252,460	256,846	256,850	256,846	256,850
Travel	104,177	52,517	173,000	109,165	113,665	109,165	113,665
Rent - Building	160,559	144,070	195,600	158,790	158,790	158,790	158,790
Rent - Machine and Other	233,719	384,389	229,661	359,552	359,554	359,552	359,554
Other Operating Expense	20,121,866	20,634,987	20,987,731	23,528,261	23,028,879	22,287,241	21,838,414
Grants	2,912,946	5,640,357	2,868,537	4,276,323	2,419,809	1,888,217	1,626,703
Capital Expenditures	4,226,024	116,829	2,705,017	3,244,262	26,225,381	861,145	841,710
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 36,576,663</b>	<b>\$ 36,404,183</b>	<b>\$ 38,372,600</b>	<b>\$ 42,316,721</b>	<b>\$ 62,845,006</b>	<b>\$ 35,941,296</b>	<b>\$ 35,114,582</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 703,515	\$ 725,124	\$ 728,750	\$	\$	\$ 732,393	\$ 736,055
Group Insurance	2,014,116	2,036,065	2,068,640			2,102,486	2,137,652
Social Security	568,849	586,551	589,484			592,431	595,393
Benefits Replacement	19,153	15,181	12,570			10,408	8,618
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 3,305,633</b>	<b>\$ 3,362,921</b>	<b>\$ 3,399,444</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,437,718</b>	<b>\$ 3,477,718</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: DELIVERY OF SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Eligible Population Registered for Talking Book Program Services	4.21%	4.4%	4%	4.5%	5%	4.5%	5%
<b>A.1.1. Strategy: LIBRARY SUPPORT SERVICES</b>							
<b>Output (Volume):</b>							
Number of Library Project-sponsored Services Provided to Persons	558,233	300,435	650,000	1,797,786	1,817,257	500,000	500,000
<b>Explanatory:</b>							
Number of Resources Provided to Persons Through Shared Services	95,472,602	96,463,737	148,000,000	120,000,000	120,000,000	120,000,000	120,000,000

**LIBRARY & ARCHIVES COMMISSION**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>A.2.1. Strategy: DISABLED SERVICES</b>							
<b>Output (Volume):</b>							
Number of Persons and Institutions Served	15,122	16,550	16,550	15,370	17,078	15,370	17,078
Number of hours staff provided patron assistance	10,000	10,000	11,000	12,000	14,000	12,000	14,000
Number of items circulated to patrons and downloaded by patrons	1,193,366	875,000	875,000	900,000	1,000,000	900,000	1,000,000
<b>B. Goal: PUBLIC ACCESS TO GOV'T INFORMATION</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Customers Satisfied with State Library Reference and Information Services	100%	93%	96%	96%	96%	96%	96%
<b>B.1.1. Strategy: PROVIDE ACCESS TO INFO &amp; ARCHIVES</b>							
<b>Output (Volume):</b>							
Number of Assists with Information Resources	6,737,218	5,924,747	6,200,000	13,400,000	14,000,000	6,700,000	7,000,000
<b>C. Goal: MANAGE STATE/LOCAL RECORDS</b>							
<b>C.1.1. Strategy: MANAGE STATE/LOCAL RECORDS</b>							
<b>Output (Volume):</b>							
Number of Times State and Local Government Employees Trained or Assisted	9,356	8,450	8,500	20,000	21,000	10,000	10,500

**PENSION REVIEW BOARD**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 932,517	\$ 1,101,749	\$ 1,042,874	\$ 1,128,749	\$ 1,128,749	\$ 1,072,312	\$ 1,072,311
<b>Total, Method of Financing</b>	\$ 932,517	\$ 1,101,749	\$ 1,042,874	\$ 1,128,749	\$ 1,128,749	\$ 1,072,312	\$ 1,072,311

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE):</b>	10.6	11.1	13.0	13.0	13.0	13.0	13.0
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**PENSION REVIEW BOARD**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 3	\$112,750	\$126,730	\$126,730	\$126,730	\$126,730	\$126,730	\$126,730
<b>Items of Appropriation:</b>							
<b>A. Goal: SOUND RETIREMENT SYSTEMS</b>							
Provide Info to Help Ensure Actuarially Sound Retirement Systems.							
<b>A.1.1. Strategy: RETIREMENT SYSTEM REVIEWS</b>	\$ 379,565	\$ 465,817	\$ 499,986	\$ 511,120	\$ 511,120	\$ 482,902	\$ 482,901
Conduct Reviews of Texas Public Retirement Systems.							
<b>A.2.1. Strategy: TECHNICAL ASSISTANCE AND EDUCATION</b>	<u>552,952</u>	<u>635,932</u>	<u>542,888</u>	<u>617,629</u>	<u>617,629</u>	<u>589,410</u>	<u>589,410</u>
Provide Technical Assistance; Issue Impact Statements; Educate.							
<b>Total, Goal A: SOUND RETIREMENT SYSTEMS</b>	<u>\$ 932,517</u>	<u>\$ 1,101,749</u>	<u>\$ 1,042,874</u>	<u>\$ 1,128,749</u>	<u>\$ 1,128,749</u>	<u>\$ 1,072,312</u>	<u>\$ 1,072,311</u>
<b>Grand Total, PENSION REVIEW BOARD</b>	<u>\$ 932,517</u>	<u>\$ 1,101,749</u>	<u>\$ 1,042,874</u>	<u>\$ 1,128,749</u>	<u>\$ 1,128,749</u>	<u>\$ 1,072,312</u>	<u>\$ 1,072,311</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 752,293	\$ 883,257	\$ 940,083	\$ 1,025,959	\$ 1,025,959	\$ 969,522	\$ 969,521
Other Personnel Costs	25,060	95,964	19,600	19,600	19,600	19,600	19,600
Professional Fees and Services	90,917	62,290	12,500	12,500	12,500	12,500	12,500
Consumable Supplies	1,261	1,073	3,500	3,500	3,500	3,500	3,500
Travel	9,820	5,208	26,000	26,000	26,000	26,000	26,000
Rent - Building	1,526	1,348	1,000	1,000	1,000	1,000	1,000
Rent - Machine and Other	0	7,000	15,000	15,000	15,000	15,000	15,000
Other Operating Expense	<u>51,640</u>	<u>45,609</u>	<u>25,191</u>	<u>25,190</u>	<u>25,190</u>	<u>25,190</u>	<u>25,190</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 932,517</u>	<u>\$ 1,101,749</u>	<u>\$ 1,042,874</u>	<u>\$ 1,128,749</u>	<u>\$ 1,128,749</u>	<u>\$ 1,072,312</u>	<u>\$ 1,072,311</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 82,016	\$ 84,535	\$ 84,958	\$	\$	\$ 85,382	\$ 85,809
Group Insurance	171,131	172,996	176,255			179,642	183,160

**PENSION REVIEW BOARD**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Social Security	69,969	72,146	72,507			72,869	73,234
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 323,116	\$ 329,677	\$ 333,720	\$	\$	\$ 337,893	\$ 342,203

**Performance Measure Targets**

**A. Goal: SOUND RETIREMENT SYSTEMS**

**Outcome (Results/Impact):**

Percent of Actuarially Funded Defined Benefit Texas Public Retirement Systems That Are Actuarially Sound

97.85%      97.97%      98%      98%      98%      98%      98%

Percent of All Constituents Satisfied with PRB Educational Services

90.24%      83.33%      98%      98%      98%      98%      98%

**A.1.1. Strategy: RETIREMENT SYSTEM REVIEWS**

**Output (Volume):**

Number of Reviews Completed

348      309      300      400      450      400      450

**A.2.1. Strategy: TECHNICAL ASSISTANCE AND EDUCATION**

**Output (Volume):**

Number of Technical Assistance Reports Provided by Staff

224      174      200      150      200      150      200

Number of Applications for Sponsor Accreditation and Individual Course Approval Reviewed

0      0      0      20      20      20      20

**PRESERVATION BOARD**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 12,905,896	\$ 15,146,611	\$ 15,620,961	\$ 47,210,537	\$ 9,803,716	\$ 7,740,081	\$ 7,771,374
<u>Other Funds</u>							
Appropriated Receipts	\$ 57,760	\$ 15,000	\$ 82,227	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Interagency Contracts	7,856	4,000	4,000	4,000	4,000	4,000	4,000
Subtotal, Other Funds	\$ 65,616	\$ 19,000	\$ 86,227	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
<b>Total, Method of Financing</b>	\$ 12,971,512	\$ 15,165,611	\$ 15,707,188	\$ 47,229,537	\$ 9,822,716	\$ 7,759,081	\$ 7,790,374

**PRESERVATION BOARD**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<p><b>This bill pattern represents an estimated 26.6% of this agency's estimated total available funds for the biennium.</b></p>							
<b>Number of Full-Time-Equivalents (FTE):</b>	108.5	116.4	120.0	136.4	136.4	129.5	129.5
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 6	\$175,990	\$186,469	\$186,469	\$186,469	\$186,469	\$186,469	\$186,469
<b>Items of Appropriation:</b>							
<b>A. Goal: MANAGE CAPITOL AND OTHER BUILDINGS</b>							
Manage Capitol and Other Buildings/Grounds and Promote Texas History.							
<b>A.1.1. Strategy: PRESERVE BUILDINGS AND CONTENTS</b> Preserve State Capitol and Other Designated Buildings and Grounds.	\$ 346,974	\$ 360,064	\$ 363,186	\$ 380,712	\$ 377,356	\$ 361,625	\$ 361,625
<b>A.1.2. Strategy: BUILDING MAINTENANCE</b> Maintain State Capitol and Other Designated Buildings and Grounds.	4,675,051	8,403,664	6,305,513	38,140,881	4,624,761	3,049,688	3,101,966
<b>A.1.3. Strategy: STATE CEMETERY</b> Operate and Maintain the Texas State Cemetery and Grounds.	369,338	1,095,823	4,653,218	2,022,691	602,691	609,366	589,366
<b>A.2.1. Strategy: MANAGE EDUCATIONAL PROGRAM</b> Manage Educational Program for State Capitol and Visitors Center.	874,192	813,262	826,118	809,816	808,456	809,136	809,136
<b>A.2.2. Strategy: MANAGE STATE HISTORY MUSEUM</b> Manage and Operate the Bob Bullock Texas State History Museum.	5,144,058	2,654,847	1,697,331	4,218,713	1,753,713	1,300,136	1,300,136
<b>A.3.1. Strategy: MANAGE ENTERPRISES</b> Manage Events, Exhibits, Activities & Operate Profitable Enterprises.	<u>72,291</u>	<u>71,111</u>	<u>72,435</u>	<u>73,377</u>	<u>73,377</u>	<u>71,773</u>	<u>71,773</u>
<b>Total, Goal A: MANAGE CAPITOL AND OTHER BUILDINGS</b>	\$ 11,481,904	\$ 13,398,771	\$ 13,917,801	\$ 45,646,190	\$ 8,240,354	\$ 6,201,724	\$ 6,234,002
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy: INDIRECT ADMINISTRATION</b>	<u>\$ 1,489,608</u>	<u>\$ 1,766,840</u>	<u>\$ 1,789,387</u>	<u>\$ 1,583,347</u>	<u>\$ 1,582,362</u>	<u>\$ 1,557,357</u>	<u>\$ 1,556,372</u>
<b>Grand Total, PRESERVATION BOARD</b>	<u>\$ 12,971,512</u>	<u>\$ 15,165,611</u>	<u>\$ 15,707,188</u>	<u>\$ 47,229,537</u>	<u>\$ 9,822,716</u>	<u>\$ 7,759,081</u>	<u>\$ 7,790,374</u>

**PRESERVATION BOARD**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,435,587	\$ 6,633,959	\$ 6,910,699	\$ 6,828,641	\$ 6,828,641	\$ 6,334,501	\$ 6,334,501
Other Personnel Costs	226,787	170,801	169,840	161,360	161,360	158,000	158,000
Professional Fees and Services	382,716	19,300	50,800	44,300	75,800	19,300	50,800
Fuels and Lubricants	11,344	13,350	13,350	13,350	13,350	13,350	13,350
Consumable Supplies	162,512	144,768	164,768	144,768	164,768	144,768	164,768
Utilities	43,407	48,175	56,625	48,175	56,625	48,175	56,625
Travel	5,960	12,620	10,019	12,620	10,019	11,305	11,335
Rent - Building	826	1,040	1,040	1,040	1,040	1,040	1,040
Rent - Machine and Other	6,801	7,845	7,745	7,845	7,745	7,845	7,745
Debt Service	4,177,191	1,076,245	0	0	0	0	0
Other Operating Expense	1,320,776	907,549	948,060	2,497,438	2,503,368	1,020,797	992,210
Capital Expenditures	1,197,605	6,129,959	7,374,242	37,470,000	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 12,971,512</b>	<b>\$ 15,165,611</b>	<b>\$ 15,707,188</b>	<b>\$ 47,229,537</b>	<b>\$ 9,822,716</b>	<b>\$ 7,759,081</b>	<b>\$ 7,790,374</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 541,933	\$ 558,579	\$ 561,372	\$	\$	\$ 564,179	\$ 567,000
Group Insurance	1,874,950	1,895,382	1,915,579			1,936,564	1,958,368
Social Security	668,385	689,185	692,631			696,094	699,575
Benefits Replacement	11,983	9,498	7,864			6,512	5,392
Subtotal, Employee Benefits	\$ 3,097,251	\$ 3,152,644	\$ 3,177,446	\$	\$	\$ 3,203,349	\$ 3,230,335
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 2,313	\$ 2,307	\$ 2,208	\$	\$	\$ 2,112	\$ 2,015
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 3,099,564</b>	<b>\$ 3,154,951</b>	<b>\$ 3,179,654</b>	<b>\$</b>	<b>\$</b>	<b>\$ 3,205,461</b>	<b>\$ 3,232,350</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: MANAGE CAPITOL AND OTHER BUILDINGS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Maintenance Tasks Completed Correctly	99.6%	100%	98%	98%	98%	98%	98%
Percent of Historical Items Maintained in Usable Condition	97%	96%	97%	96%	97%	96%	97%



**PRESERVATION BOARD**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.2. Strategy: BUILDING MAINTENANCE</b>							
<b>Output (Volume):</b>							
Number of Preventive Maintenance Tasks Completed	3,950	4,402	4,250	3,950	3,950	3,950	3,950
<b>Efficiencies:</b>							
Cost Per Building Square Foot of Custodial Care	1.96	2.04	2.04	2.04	2.05	2.04	2.05
<b>A.1.3. Strategy: STATE CEMETERY</b>							
<b>Output (Volume):</b>							
Number of School-age Tours Conducted at the Texas State Cemetery	284	129	50	185	260	185	260
<b>A.2.1. Strategy: MANAGE EDUCATIONAL PROGRAM</b>							
<b>Output (Volume):</b>							
Number of School-age Tours Conducted at the Visitors Center	2,194	1,001	228	1,150	1,750	1,150	1,750
Number of School-Age Tours Conducted at the Capitol	2,284	1,077	250	1,300	1,900	1,300	1,900
<b>A.2.2. Strategy: MANAGE STATE HISTORY MUSEUM</b>							
<b>Explanatory:</b>							
Number of Visitors to the Museum	488,159	245,535	344,991	409,618	436,926	409,618	436,926
<b>A.3.1. Strategy: MANAGE ENTERPRISES</b>							
<b>Explanatory:</b>							
Net Income from the Capitol Gift Shops	661,296	100,552	150,000	350,000	400,000	350,000	400,000
Income Received from Parking Operations	886,394	929,174	295,169	709,115	886,000	709,115	886,000

**STATE OFFICE OF RISK MANAGEMENT**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
<u>Other Funds</u>							
Appropriated Receipts	\$ 1,900	\$ 1,600	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Interagency Contracts	44,596,264	46,928,943	54,228,944	50,681,415	50,681,417	50,681,415	50,681,417
Subrogation Receipts Account No. 8052	523,058	771,095	567,750	567,750	567,750	567,750	567,750
Subtotal, Other Funds	\$ 45,121,222	\$ 47,701,638	\$ 54,796,694	\$ 51,249,165	\$ 51,249,167	\$ 51,249,165	\$ 51,249,167
<b>Total, Method of Financing</b>	\$ 45,121,222	\$ 47,701,638	\$ 54,796,694	\$ 51,249,165	\$ 51,249,167	\$ 51,249,165	\$ 51,249,167

**STATE OFFICE OF RISK MANAGEMENT**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	115.0	114.5	123.6	123.6	123.6	123.6	123.6
<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 4	\$139,582	\$150,563	\$150,563	\$150,563	\$150,563	\$150,563	\$150,563
<b>Items of Appropriation:</b>							
<b>A. Goal: MANAGE RISK AND ADMINISTER CLAIMS</b>							
Manage Claim Costs and Protect State Assets.							
<b>A.1.1. Strategy: ENTERPRISE RISK MGMT/CLAIMS ADMIN</b>	\$ 10,138,016	\$ 10,930,543	\$ 11,978,944	\$ 11,454,743	\$ 11,454,744	\$ 11,454,743	\$ 11,454,744
Assist/Review Risk Mgmt Programs & Provide Workers' Comp Admin.							
<b>B. Goal: WORKERS' COMPENSATION PAYMENTS</b>							
Workers' Compensation Payments: Estimated and Nontransferable.							
<b>B.1.1. Strategy: WORKERS' COMPENSATION PAYMENTS</b>	\$ 34,983,206	\$ 36,771,095	\$ 42,817,750	\$ 39,794,422	\$ 39,794,423	\$ 39,794,422	\$ 39,794,423
Workers' Compensation Payments: Estimated and Nontransferable.							
<b>Grand Total, STATE OFFICE OF RISK MANAGEMENT</b>	<u>\$ 45,121,222</u>	<u>\$ 47,701,638</u>	<u>\$ 54,796,694</u>	<u>\$ 51,249,165</u>	<u>\$ 51,249,167</u>	<u>\$ 51,249,165</u>	<u>\$ 51,249,167</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 6,866,726	\$ 7,060,637	\$ 7,557,391	\$ 7,557,391	\$ 7,557,391	\$ 7,557,391	\$ 7,557,391
Other Personnel Costs	242,064	460,102	250,000	250,000	250,000	250,000	250,000
Professional Fees and Services	1,128,096	1,664,895	1,750,000	1,650,000	1,650,000	1,650,000	1,650,000
Consumable Supplies	29,023	42,072	38,434	35,547	35,547	35,547	35,547
Utilities	4,041	7,233	6,058	5,637	5,637	5,637	5,637
Travel	146,342	99,028	125,000	135,000	135,000	135,000	135,000
Rent - Building	720	720	720	720	720	720	720
Rent - Machine and Other	22,470	28,517	24,000	24,000	24,000	24,000	24,000
Other Operating Expense	36,559,808	38,338,434	44,795,091	41,590,870	41,590,872	41,590,870	41,590,872
Capital Expenditures	<u>121,932</u>	<u>0</u>	<u>250,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 45,121,222</u>	<u>\$ 47,701,638</u>	<u>\$ 54,796,694</u>	<u>\$ 51,249,165</u>	<u>\$ 51,249,167</u>	<u>\$ 51,249,165</u>	<u>\$ 51,249,167</u>

**STATE OFFICE OF RISK MANAGEMENT**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 642,769	\$ 662,512	\$ 665,825	\$	\$	\$ 669,154	\$ 672,499
Group Insurance	1,300,905	1,315,082	1,327,003			1,339,389	1,352,258
Social Security	530,459	546,966	549,701			552,449	555,212
Benefits Replacement	6,106	4,840	4,008			3,318	2,747
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,480,239</b>	<b>\$ 2,529,400</b>	<b>\$ 2,546,537</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,564,310</b>	<b>\$ 2,582,716</b>

**Performance Measure Targets**

**A. Goal: MANAGE RISK AND ADMINISTER CLAIMS**

**Outcome (Results/Impact):**

Incident Rate of Injuries and Illnesses Per 100 Covered

Full-time State Employees	3.22%	3.49%	3.55%	3.55%	3.55%	3.55%	3.55%
Cost of Workers' Compensation Per Covered State Employee	225.11	211.12	240	240	240	240	240
Cost of Workers' Compensation Coverage Per \$100 State Payroll	0.5	0.45	0.6	0.6	0.6	0.6	0.6

**A.1.1. Strategy: ENTERPRISE RISK MGMT/CLAIMS ADMIN**

**Output (Volume):**

Number of Written Risk Management Program Reviews Conducted	29	29	29	25	25	25	25
Number of On-site Consultations Conducted	257	235	229	229	229	229	229
Number of Medical Bills Processed	89,208	74,661	92,000	90,000	90,000	90,000	90,000
Number of Indemnity Bills Paid	26,178	24,788	27,200	27,000	27,000	27,000	27,000

**Efficiencies:**

Average Cost to Administer Claim	696.44	745.65	725	725	725	725	725
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**Explanatory:**

Percentage of Total Assessments Collected Used for Claim Payments	99.45%	82.4%	98%	98%	98%	98%	98%
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**SECRETARY OF STATE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 12,086,190	\$ 38,914,613	\$ 12,398,404	\$ 76,984,167	\$ 20,475,122	\$ 34,647,085	\$ 18,680,484

**SECRETARY OF STATE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
GR Dedicated - Election Improvement Fund No. 5095	\$ 606,589	\$ 790,834	\$ 335,000	\$ 124,109	\$ 100,000	\$ 124,109	\$ 100,000
Federal Funds	\$ 4,516,825	\$ 59,727,913	\$ 43,939,125	\$ 6,300,000	\$ 6,421,272	\$ 6,300,000	\$ 6,421,272
Appropriated Receipts	\$ 5,155,742	\$ 7,645,277	\$ 7,570,968	\$ 8,340,223	\$ 6,857,067	\$ 8,340,223	\$ 6,857,067
<b>Total, Method of Financing</b>	<b>\$ 22,365,346</b>	<b>\$ 107,078,637</b>	<b>\$ 64,243,497</b>	<b>\$ 91,748,499</b>	<b>\$ 33,853,461</b>	<b>\$ 49,411,417</b>	<b>\$ 32,058,823</b>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE):** 175.4      178.7      203.0      207.0      207.0      203.0      203.0

**Schedule of Exempt Positions:**

Secretary of State, Group 5      \$132,924      \$197,415      \$197,415      \$197,415      \$197,415      \$197,415      \$197,415

**Items of Appropriation:**

**A. Goal: INFORMATION MANAGEMENT**

Provide and Process Information Efficiently; Enforce Laws/Rules.

**A.1.1. Strategy: DOCUMENT FILING**      \$ 6,333,534      \$ 6,002,470      \$ 6,675,710      \$ 7,135,314      \$ 7,106,320      \$ 6,682,150      \$ 6,724,977  
File/Reject Statutory Filings.

**A.2.1. Strategy: DOCUMENT PUBLISHING**      443,431      402,276      460,650      428,518      453,380      419,032      453,380  
Publish the Texas Register and the Texas Administrative Code.

**Total, Goal A: INFORMATION MANAGEMENT**      \$ 6,776,965      \$ 6,404,746      \$ 7,136,360      \$ 7,563,832      \$ 7,559,700      \$ 7,101,182      \$ 7,178,357

**B. Goal: ADMINISTER ELECTION LAWS**

Maintain Uniformity & Integrity of Elections; Oversee Election Process.

**B.1.1. Strategy: ELECTIONS ADMINISTRATION**      \$ 3,642,745      \$ 6,009,118      \$ 5,252,877      \$ 9,261,990      \$ 7,174,345      \$ 7,356,607      \$ 5,788,087  
Provide Statewide Elections Administration.

**B.1.2. Strategy: PRIMARY FUNDING/VR POSTAGE**      433,256      18,429,590      549,000      17,029,590      549,000      16,229,590      549,000  
Primary Election Financing; VR Postal Payment to Postal Services.

**B.1.3. Strategy: CONSTITUTIONAL AMENDMENTS**      3,112      1,588,299      5,000      1,588,299      5,000      1,588,299      5,000  
Publish and Interpret Constitutional Amendments.

**SECRETARY OF STATE**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>B.1.4. Strategy:</b> ELECTIONS IMPROVEMENT Administer the Federal Help America Vote Act (HAVA).	5,123,414	61,647,061	29,274,125	7,624,109	11,521,272	6,424,109	11,521,272
<b>B.1.5. Strategy:</b> FINANCING VOTER REGISTRATION Payments to Counties for Voter Registration Activity. Estimated.	<u>502,962</u>	<u>6,777,500</u>	<u>1,000,000</u>	<u>4,777,500</u>	<u>1,000,000</u>	<u>4,777,500</u>	<u>1,000,000</u>
<b>Total, Goal B: ADMINISTER ELECTION LAWS</b>	\$ 9,705,489	\$ 94,451,568	\$ 36,081,002	\$ 40,281,488	\$ 20,249,617	\$ 36,376,105	\$ 18,863,359
<b>C. Goal:</b> INTERNATIONAL PROTOCOL							
<b>C.1.1. Strategy:</b> PROTOCOL/BORDER AFFAIRS Provide Protocol Services and Representation on Border Issues.	\$ 292,538	\$ 170,171	\$ 270,436	\$ 280,443	\$ 280,606	\$ 225,307	\$ 275,521
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> INDIRECT ADMINISTRATION	<u>\$ 5,590,354</u>	<u>\$ 6,052,152</u>	<u>\$ 20,755,699</u>	<u>\$ 43,622,736</u>	<u>\$ 5,763,538</u>	<u>\$ 5,708,823</u>	<u>\$ 5,741,586</u>
<b>Grand Total, SECRETARY OF STATE</b>	<u>\$ 22,365,346</u>	<u>\$ 107,078,637</u>	<u>\$ 64,243,497</u>	<u>\$ 91,748,499</u>	<u>\$ 33,853,461</u>	<u>\$ 49,411,417</u>	<u>\$ 32,058,823</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,298,968	\$ 9,624,264	\$ 10,240,993	\$ 11,548,224	\$ 11,591,884	\$ 9,971,817	\$ 10,216,884
Other Personnel Costs	446,578	320,096	428,995	394,413	428,995	394,413	428,995
Professional Fees and Services	4,731,598	8,394,427	1,804,149	1,768,346	1,756,267	1,385,810	1,393,988
Fuels and Lubricants	500	500	600	500	600	500	600
Consumable Supplies	95,449	124,991	113,350	108,788	114,350	108,788	114,350
Utilities	33,375	58,250	56,620	56,757	56,620	56,757	56,620
Travel	125,635	65,515	64,174	133,169	136,817	89,921	93,569
Rent - Building	37,614	33,967	34,030	33,967	34,030	33,967	34,030
Rent - Machine and Other	72,273	72,066	72,250	70,893	72,250	70,893	72,250
Other Operating Expense	6,844,986	12,794,689	26,389,211	11,891,555	12,240,376	10,540,461	12,226,265
Grants	502,962	75,511,281	25,039,125	27,958,090	7,421,272	26,758,090	7,421,272
Capital Expenditures	<u>175,408</u>	<u>78,591</u>	<u>0</u>	<u>37,783,797</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 22,365,346</u>	<u>\$ 107,078,637</u>	<u>\$ 64,243,497</u>	<u>\$ 91,748,499</u>	<u>\$ 33,853,461</u>	<u>\$ 49,411,417</u>	<u>\$ 32,058,823</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 888,979	\$ 916,284	\$ 920,865	\$	\$	\$ 925,470	\$ 930,097

**SECRETARY OF STATE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	2,604,619	2,633,003	2,681,439			2,731,764	2,784,051
Social Security	724,794	747,349	751,086			754,841	758,615
Benefits Replacement	21,869	17,333	14,352			11,883	9,839
Subtotal, Employee Benefits	\$ 4,240,261	\$ 4,313,969	\$ 4,367,742	\$	\$	\$ 4,423,958	\$ 4,482,602
<u>Debt Service</u>							
Lease Payments	\$ 278	\$ 600	\$ 416	\$	\$	\$ 228	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 4,240,539</u>	<u>\$ 4,314,569</u>	<u>\$ 4,368,158</u>	<u>\$</u>	<u>\$</u>	<u>\$ 4,424,186</u>	<u>\$ 4,482,602</u>

**Performance Measure Targets**

**A. Goal: INFORMATION MANAGEMENT**

**Outcome (Results/Impact):**

Percent of Business, Commercial, and Public Filings and Information Requests Completed in Three Days	98.36%	98.07%	97%	97%	97%	97%	97%
Average Cost Per Business, Commercial, and Public Filings Transaction and Public Information Request	0.56	0.49	0.65	0.65	0.65	0.65	0.65

**A.1.1. Strategy: DOCUMENT FILING**

**Output (Volume):**

Number of Business, Commercial, and Public Filings Transactions Processed	2,768,872	2,865,853	2,740,500	2,730,000	2,740,500	2,730,000	2,740,500
Number of Processed Requests for Information on Business, Commercial, and Public Filings	6,441,039	6,829,412	6,250,000	6,250,000	6,250,000	6,250,000	6,250,000

**B. Goal: ADMINISTER ELECTION LAWS**

**Outcome (Results/Impact):**

Average Cost Per Election Authority Assisted or Advised	6.85	4.38	7.5	7.5	7.5	7.5	7.5
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**B.1.1. Strategy: ELECTIONS ADMINISTRATION**

**Output (Volume):**

Number of Election Officials Assisted or Advised	176,298	303,080	155,000	235,000	155,000	235,000	155,000
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**B.1.3. Strategy: CONSTITUTIONAL AMENDMENTS**

**Output (Volume):**

Number of Constitutional Amendment Translations Mailed	0	2,632,301	0	0	0	2,632,301	0
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**VETERANS COMMISSION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 13,334,408	\$ 13,790,293	\$ 13,694,258	\$ 14,775,058	\$ 14,538,661	\$ 13,742,276	\$ 13,742,275
Federal Funds	\$ 12,186,393	\$ 12,476,192	\$ 14,505,663	\$ 14,767,433	\$ 14,767,433	\$ 14,767,433	\$ 14,767,433
<u>Other Funds</u>							
Fund for Veterans' Assistance Account No. 0368	\$ 23,276,939	\$ 30,142,227	\$ 28,394,577	\$ 28,662,954	\$ 28,662,954	\$ 28,362,954	\$ 28,362,954
Appropriated Receipts	68,500	68,500	68,500	68,500	68,500	68,500	68,500
Interagency Contracts	935,548	900,732	894,512	894,512	894,512	894,512	894,512
License Plate Trust Fund Account No. 0802, estimated	8,097	8,827	8,000	8,000	8,000	8,000	8,000
Subtotal, Other Funds	\$ 24,289,084	\$ 31,120,286	\$ 29,365,589	\$ 29,633,966	\$ 29,633,966	\$ 29,333,966	\$ 29,333,966
<b>Total, Method of Financing</b>	<b>\$ 49,809,885</b>	<b>\$ 57,386,771</b>	<b>\$ 57,565,510</b>	<b>\$ 59,176,457</b>	<b>\$ 58,940,060</b>	<b>\$ 57,843,675</b>	<b>\$ 57,843,674</b>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	394.6	398.3	418.5	438.5	438.5	425.5	425.5
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<b>Schedule of Exempt Positions:</b>							
Executive Director, Group 5	\$145,580	\$151,123	\$151,123	\$151,123	\$151,123	\$151,123	\$151,123

**Items of Appropriation:**

**A. Goal: ASSIST VETS W/RECEIVING BENEFITS**

Ensure Veterans, Their Dependents & Survivors Receive All Due Benefits.

<b>A.1.1. Strategy: CLAIMS ASSISTANCE &amp; COUNSELING</b> Claims Assistance & Counseling to Veterans and their Families.	\$ 6,790,966	\$ 7,388,798	\$ 7,525,646	\$ 7,525,646	\$ 7,525,646	\$ 7,525,646	\$ 7,525,646
<b>A.1.2. Strategy: VETERANS EMPLOYMENT SERVICES</b>	11,165,288	11,402,996	13,443,692	13,443,692	13,443,692	13,443,692	13,443,692
<b>A.1.3. Strategy: VETERANS EDUCATION</b>	1,671,431	1,716,088	1,716,689	1,716,689	1,716,689	1,716,689	1,716,689
<b>A.1.4. Strategy: VETERANS OUTREACH</b>	1,577,372	1,722,801	1,685,451	1,435,759	1,435,759	1,435,759	1,435,759
<b>A.1.5. Strategy: VETERAN ENTREPRENEUR PROGRAM</b>	293,537	388,084	296,337	305,412	305,412	305,412	305,412
<b>A.1.6. Strategy: HEALTH CARE ADVOCACY PROGRAM</b>	795,639	784,704	758,429	1,459,149	1,429,249	758,429	758,429

**VETERANS COMMISSION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.7. Strategy:</b> WOMEN VETERANS PROGRAM	0	0	0	257,012	257,012	257,012	257,012
<b>Total, Goal A:</b> ASSIST VETS W/RECEIVING BENEFITS	\$ 22,294,233	\$ 23,403,471	\$ 25,426,244	\$ 26,143,359	\$ 26,113,459	\$ 25,442,639	\$ 25,442,639
<b>B. Goal:</b> FUND DIRECT SERVICES TO VETERANS Ensure Veterans Receive General Asst, Mental Health, & Housing Svcs.							
<b>B.1.1. Strategy:</b> GENERAL ASSISTANCE GRANTS	\$ 16,712,243	\$ 21,573,732	\$ 19,788,232	\$ 20,088,232	\$ 20,088,232	\$ 19,788,232	\$ 19,788,232
<b>B.1.2. Strategy:</b> HOUSING FOR TEXAS HEROES Housing for Texas Heroes Grants.	5,042,043	6,100,000	6,330,000	6,330,000	6,330,000	6,330,000	6,330,000
<b>B.1.3. Strategy:</b> VETERANS TREATMENT COURTS	3,605,000	4,305,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
<b>Total, Goal B:</b> FUND DIRECT SERVICES TO VETERANS	\$ 25,359,286	\$ 31,978,732	\$ 30,118,232	\$ 30,418,232	\$ 30,418,232	\$ 30,118,232	\$ 30,118,232
<b>C. Goal:</b> HAZLEWOOD ADMINISTRATION Provide Administration for Hazlewood Exemption Prg.							
<b>C.1.1. Strategy:</b> HAZLEWOOD ADMINISTRATION	\$ 378,535	\$ 384,107	\$ 375,600	\$ 375,600	\$ 375,600	\$ 375,600	\$ 375,600
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 1,777,831	\$ 1,620,461	\$ 1,645,434	\$ 2,239,266	\$ 2,032,769	\$ 1,907,204	\$ 1,907,203
<b>Grand Total, VETERANS COMMISSION</b>	<u>\$ 49,809,885</u>	<u>\$ 57,386,771</u>	<u>\$ 57,565,510</u>	<u>\$ 59,176,457</u>	<u>\$ 58,940,060</u>	<u>\$ 57,843,675</u>	<u>\$ 57,843,674</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 19,823,616	\$ 20,713,512	\$ 23,654,255	\$ 24,405,632	\$ 24,412,704	\$ 23,794,833	\$ 23,801,904
Other Personnel Costs	732,417	835,874	290,668	314,267	314,267	310,667	310,667
Professional Fees and Services	580,001	744,268	607,342	1,202,130	1,085,417	666,923	659,851
Consumable Supplies	48,229	69,887	46,895	55,895	55,895	48,095	48,095
Utilities	97,899	203,560	194,848	199,178	199,178	196,058	196,058
Travel	762,402	384,578	438,509	477,447	477,447	446,247	446,247
Rent - Building	1,942,593	1,967,521	2,226,147	2,240,358	2,240,358	2,240,358	2,240,358
Rent - Machine and Other	55,057	61,987	59,678	59,678	59,678	59,678	59,678
Other Operating Expense	1,485,823	1,589,984	1,092,068	1,266,772	1,140,016	1,125,716	1,125,716
Grants	24,281,848	30,815,600	28,955,100	28,955,100	28,955,100	28,955,100	28,955,100
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 49,809,885</u>	<u>\$ 57,386,771</u>	<u>\$ 57,565,510</u>	<u>\$ 59,176,457</u>	<u>\$ 58,940,060</u>	<u>\$ 57,843,675</u>	<u>\$ 57,843,674</u>



**VETERANS COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,940,011	\$ 1,999,599	\$ 2,009,597	\$	\$	\$ 2,019,645	\$ 2,029,743
Group Insurance	3,613,690	3,653,070	3,712,740			3,774,738	3,839,153
Social Security	1,544,845	1,592,919	1,600,884			1,608,888	1,616,932
Benefits Replacement	<u>15,871</u>	<u>12,579</u>	<u>10,415</u>			<u>8,624</u>	<u>7,141</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u><b>\$ 7,114,417</b></u>	<u><b>\$ 7,258,167</b></u>	<u><b>\$ 7,333,636</b></u>	<u><b>\$</b></u>	<u><b>\$</b></u>	<u><b>\$ 7,411,895</b></u>	<u><b>\$ 7,492,969</b></u>
<b>Performance Measure Targets</b>							
<b>A. Goal: ASSIST VETS W/RECEIVING BENEFITS</b>							
<b>Outcome (Results/Impact):</b>							
Amount of Monetary Awards (in Millions of Dollars) Paid Because of Commission Advocacy in Claims Representation of Veterans with Service-connected Disabilities	4,568.69	3,982.45	4,614.49	4,637.56	4,660.75	4,637.56	4,660.75
Amount of Monetary Awards (in Millions of Dollars) Paid Because of Commission Advocacy in Claims Representation for Survivors or Orphans of Veterans	294.54	203.27	297.49	298.98	300.47	298.98	300.47
<b>A.1.1. Strategy: CLAIMS ASSISTANCE &amp; COUNSELING</b>							
<b>Output (Volume):</b>							
Number of Claims for Veterans Benefits Filed and Developed on Behalf of Veterans with Service-connected Disabilities	166,490	96,029	125,625	126,256	126,887	126,256	126,887
Number of Non-Service Connected Claims Filed to the Department of Veterans Affairs	1,054	1,059	1,064	1,069	1,074	1,069	1,074
Number of Active Veterans Benefits Cases for Veterans, Their Survivors, or Their Orphans Represented by the Texas Veterans Commission	283,417	234,112	284,836	285,548	286,261	285,548	286,261
Number of Appeals of Unfavorable Veterans Affairs Decisions Filed on Behalf of Veterans, Their Survivors, or Their Orphans	4,874	4,149	5,553	5,580	5,607	5,580	5,607
Number of Files Reviewed by State Strike Force Team	34,907	33,342	48,725	48,968	49,212	48,968	49,212
Number of Fully Developed Claims Filed by the Fully Developed Claims Team Submitted to the VA for Expedited Rating Decision	4,297	23,546	34,170	34,344	34,516	34,344	34,516

**VETERANS COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Efficiencies:</b>							
Payments to Veterans Represented by TVC, Per Dollar Spent Report the Total Dollar Amount Paid by the Federal Veterans' Administration to Texas Veterans, their Dependents, and their Survivors Represented by the Texas Veterans Commission Strike Force Team per State Dollar Spent each Fiscal Year	738.6	177.3	672.98	698.22	701.77	698.22	701.77
<b>A.1.2. Strategy: VETERANS EMPLOYMENT SERVICES Output (Volume):</b>							
Percent of Veterans That Receive Individualized Career Services	113.05	712.02	106.72	132.12	136.52	132.12	136.52
<b>A.1.3. Strategy: VETERANS EDUCATION Output (Volume):</b>							
Number of Approval Actions Completed by Veterans Education for Education/Training Establishments for Which Eligible Veterans and Family Members May Use Federal GI Bill Educational Benefits	36.73%	75.7%	90%	90%	90%	90%	90%
Number of Institution Visits Completed by Veterans Education to Ascertain Compliance with Federal Guidelines for the Administration of the GI Bill	16,910	15,506	15,000	18,000	18,000	18,000	18,000
<b>A.1.4. Strategy: VETERANS OUTREACH Output (Volume):</b>							
# of Veteran Engagements	344	225	350	350	350	350	350
<b>A.1.5. Strategy: VETERAN ENTREPRENEUR PROGRAM Output (Volume):</b>							
Number of Entrepreneur Services Provided to Veterans and Their Families through the Entrepreneur Program	1,060,289	922,062	650,000	850,000	850,000	850,000	850,000
<b>A.1.6. Strategy: HEALTH CARE ADVOCACY PROGRAM Output (Volume):</b>							
Number of Veteran Encounters and Services Provided from the Health Care Advocacy Program	10,573	10,822	2,400	5,126	5,639	5,126	5,639
<b>B. Goal: FUND DIRECT SERVICES TO VETERANS B.1.1. Strategy: GENERAL ASSISTANCE GRANTS Output (Volume):</b>							
Number of Veterans, Their Dependents, and Survivors of Veterans Served by Fund for Veterans' Assistance Grants	7,589	5,842	6,900	17,080	18,332	7,000	7,100
	24,655	16,983	20,000	20,000	20,000	20,000	20,000

**VETERANS COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.2. Strategy: HOUSING FOR TEXAS HEROES</b>							
<b>Output (Volume):</b>							
Number of Veterans, Their Dependents, and Survivors served by the Housing for Texas Heroes (H4TXH) Program	2,022	1,798	270	560	560	560	560
Number of Completed Home Modifications Provided to Veterans, Their Dependents, or Survivors through the Housing for Texas Heroes Program	383	238	280	280	280	280	280
<b>B.1.3. Strategy: VETERANS TREATMENT COURTS</b>							
<b>Output (Volume):</b>							
Number of Veterans that are Provided Services through Veterans Treatment Court Grants in the Fund for Veterans Assistance	1,721	994	1,100	1,100	1,100	1,100	1,100

**RETIREMENT AND GROUP INSURANCE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 135,139,977	\$ 137,458,825	\$ 135,316,009	\$ 167,522,133	\$ 167,953,055	\$ 135,254,799	\$ 137,359,956
General Revenue Dedicated Accounts	\$ 2,815,838	\$ 2,864,596	\$ 2,894,638	\$ 3,584,012	\$ 3,578,047	\$ 2,863,230	\$ 2,895,204
Federal Funds	\$ 28,461,433	\$ 28,916,003	\$ 33,073,886	\$ 39,160,360	\$ 38,628,870	\$ 33,223,503	\$ 33,271,560
Other Special State Funds	\$ 1,254,760	\$ 1,276,010	\$ 1,284,750	\$ 1,570,583	\$ 1,562,815	\$ 1,418,355	\$ 1,427,992
<b>Total, Method of Financing</b>	<u>\$ 167,672,008</u>	<u>\$ 170,515,434</u>	<u>\$ 172,569,283</u>	<u>\$ 211,837,088</u>	<u>\$ 211,722,787</u>	<u>\$ 172,759,887</u>	<u>\$ 174,954,712</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: EMPLOYEES RETIREMENT SYSTEM</b>							
<b>A.1.1. Strategy: RETIREMENT CONTRIBUTIONS</b>							
Retirement Contributions. Estimated.	\$ 51,278,428	\$ 52,853,461	\$ 53,117,729	\$ 89,020,006	\$ 89,016,776	\$ 52,586,524	\$ 52,849,458

**RETIREMENT AND GROUP INSURANCE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.2. Strategy: GROUP INSURANCE</b> Group Insurance Contributions. Estimated.	<u>116,393,580</u>	<u>117,661,973</u>	<u>119,451,554</u>	<u>122,817,082</u>	<u>122,706,011</u>	<u>120,173,363</u>	<u>122,105,254</u>
<b>Total, Goal A: EMPLOYEES RETIREMENT SYSTEM</b>	\$ <u>167,672,008</u>	\$ <u>170,515,434</u>	\$ <u>172,569,283</u>	\$ <u>211,837,088</u>	\$ <u>211,722,787</u>	\$ <u>172,759,887</u>	\$ <u>174,954,712</u>
<b>Grand Total, RETIREMENT AND GROUP INSURANCE</b>	\$ <u>167,672,008</u>	\$ <u>170,515,434</u>	\$ <u>172,569,283</u>	\$ <u>211,837,088</u>	\$ <u>211,722,787</u>	\$ <u>172,759,887</u>	\$ <u>174,954,712</u>

**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 34,652,438	\$ 35,546,508	\$ 34,758,394	\$ 36,984,621	\$ 37,499,390	\$ 34,220,150	\$ 34,377,573
General Revenue Dedicated Accounts	\$ 751,252	\$ 770,087	\$ 771,265	\$ 818,556	\$ 827,327	\$ 752,734	\$ 754,666
Federal Funds	\$ 6,531,580	\$ 6,708,084	\$ 7,583,343	\$ 7,983,303	\$ 7,968,110	\$ 7,570,539	\$ 7,536,970
Other Special State Funds	\$ 467,711	\$ 480,449	\$ 481,782	\$ 512,120	\$ 518,078	\$ 537,890	\$ 539,847
<b>Total, Method of Financing</b>	\$ <u>42,402,981</u>	\$ <u>43,505,128</u>	\$ <u>43,594,784</u>	\$ <u>46,298,600</u>	\$ <u>46,812,905</u>	\$ <u>43,081,313</u>	\$ <u>43,209,056</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT</b> Comptroller - Social Security.							
<b>A.1.1. Strategy: STATE MATCH -- EMPLOYER</b> State Match -- Employer. Estimated.	\$ 41,491,530	\$ 42,782,712	\$ 42,996,625	\$ 45,830,181	\$ 46,438,170	\$ 42,586,037	\$ 42,798,967
<b>A.1.2. Strategy: BENEFIT REPLACEMENT PAY</b> Benefit Replacement Pay. Estimated.	<u>911,451</u>	<u>722,416</u>	<u>598,159</u>	<u>468,419</u>	<u>374,735</u>	<u>495,276</u>	<u>410,089</u>
<b>Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>	\$ <u>42,402,981</u>	\$ <u>43,505,128</u>	\$ <u>43,594,784</u>	\$ <u>46,298,600</u>	\$ <u>46,812,905</u>	\$ <u>43,081,313</u>	\$ <u>43,209,056</u>
<b>Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY</b>	\$ <u>42,402,981</u>	\$ <u>43,505,128</u>	\$ <u>43,594,784</u>	\$ <u>46,298,600</u>	\$ <u>46,812,905</u>	\$ <u>43,081,313</u>	\$ <u>43,209,056</u>

**BOND DEBT SERVICE PAYMENTS**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 140,246,438	\$ 153,467,698	\$ 190,806,238	\$ 215,528,166	\$ 226,932,269	\$ 215,528,166	\$ 226,932,269
<u>General Revenue Fund - Dedicated</u>							
Permanent Fund for Health and Tobacco Education and Enforcement Account No. 5044	\$ 545,159	\$ 4,293,919	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Permanent Fund Children & Public Health Account No. 5045	272,899	2,147,312	0	0	0	0	0
Permanent Fund for EMS & Trauma Care Account No. 5046	272,882	2,147,293	0	0	0	0	0
Texas Military Revolving Loan Account No. 5114	<u>2,138,327</u>	<u>2,136,160</u>	<u>4,283,097</u>	<u>6,341,673</u>	<u>6,228,923</u>	<u>6,341,673</u>	<u>6,228,923</u>
Subtotal, General Revenue Fund - Dedicated	\$ 3,229,267	\$ 10,724,684	\$ 4,283,097	\$ 6,341,673	\$ 6,228,923	\$ 6,341,673	\$ 6,228,923
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 214,305	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Fund Balance	<u>\$ 78,149</u>	<u>\$ 83,563</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Method of Financing</b>	<u>\$ 143,768,159</u>	<u>\$ 164,275,945</u>	<u>\$ 195,089,335</u>	<u>\$ 221,869,839</u>	<u>\$ 233,161,192</u>	<u>\$ 221,869,839</u>	<u>\$ 233,161,192</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
<b>A.1.1. Strategy: BOND DEBT SERVICE</b>	<u>\$ 143,768,159</u>	<u>\$ 164,275,945</u>	<u>\$ 195,089,335</u>	<u>\$ 221,869,839</u>	<u>\$ 233,161,192</u>	<u>\$ 221,869,839</u>	<u>\$ 233,161,192</u>
To Texas Public Finance Authority for Pmt of Bond Debt Svc.							
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<u>\$ 143,768,159</u>	<u>\$ 164,275,945</u>	<u>\$ 195,089,335</u>	<u>\$ 221,869,839</u>	<u>\$ 233,161,192</u>	<u>\$ 221,869,839</u>	<u>\$ 233,161,192</u>

**LEASE PAYMENTS**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested</u>		<u>Recommended</u>	
				2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 3,073,246	\$ 22,317,444	\$ 40,782,108	\$ 58,822,783	\$ 70,585,545	\$ 58,822,783	\$ 70,585,545
<b>Total, Method of Financing</b>	<u>\$ 3,073,246</u>	<u>\$ 22,317,444</u>	<u>\$ 40,782,108</u>	<u>\$ 58,822,783</u>	<u>\$ 70,585,545</u>	<u>\$ 58,822,783</u>	<u>\$ 70,585,545</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> FINANCE CAPITAL PROJECTS							
<b>A.1.1. Strategy:</b> LEASE PAYMENTS To TFC for Payment to TPFA.	\$ 3,073,246	\$ 22,317,444	\$ 40,782,108	\$ 58,822,783	\$ 70,585,545	\$ 58,822,783	\$ 70,585,545
<b>Grand Total, LEASE PAYMENTS</b>	<u>\$ 3,073,246</u>	<u>\$ 22,317,444</u>	<u>\$ 40,782,108</u>	<u>\$ 58,822,783</u>	<u>\$ 70,585,545</u>	<u>\$ 58,822,783</u>	<u>\$ 70,585,545</u>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(General Revenue)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Commission on the Arts	\$ 4,977,331	\$ 9,903,829	\$ 14,205,793	\$ 12,689,493	\$ 12,689,492	\$ 8,164,493	\$ 8,164,492
Office of the Attorney General	224,805,735	246,960,709	259,078,609	272,631,974	268,196,015	239,971,186	238,803,438
Bond Review Board	790,462	902,890	813,590	948,910	948,911	808,242	808,240
Comptroller of Public Accounts	289,810,472	309,976,715	303,691,939	306,834,327	306,834,327	306,834,327	306,834,327
Fiscal Programs - Comptroller of Public Accounts	600,611,495	606,526,096	528,651,135	593,435,182	587,585,185	688,394,275	727,796,159
Texas Emergency Services Retirement System	716,277	679,626	661,651	680,662	680,661	680,662	680,661
Employees Retirement System	9,829,326	15,038,215	13,750,000	13,750,000	13,750,000	13,750,000	13,750,000
Texas Ethics Commission	2,550,319	3,327,022	3,440,656	3,604,980	3,606,482	3,175,558	3,175,558
Facilities Commission	32,467,043	81,327,338	134,670,541	387,321,772	70,302,359	47,723,967	50,954,687
Public Finance Authority	894,640	851,390	690,593	770,992	770,991	770,992	770,991
Office of the Governor	9,806,285	17,568,397	17,568,397	11,808,830	11,808,830	11,808,830	11,808,830
Trusted Programs Within the Office of the Governor	66,700,027	243,369,318	201,524,716	212,881,920	72,023,796	292,881,920	72,023,796
Historical Commission	18,868,901	34,166,763	21,823,540	72,582,801	55,166,647	22,406,463	22,044,945
Department of Information Resources	2,029,738	2,478,528	8,126,464	29,671,797	26,062,818	5,302,496	5,302,496
Library & Archives Commission	18,590,790	16,880,171	16,625,084	20,485,127	43,440,128	14,109,702	15,709,704
Pension Review Board	932,517	1,101,749	1,042,874	1,128,749	1,128,749	1,072,312	1,072,311
Preservation Board	12,905,896	15,146,611	15,620,961	47,210,537	9,803,716	7,740,081	7,771,374
Secretary of State	12,086,190	38,914,613	12,398,404	76,984,167	20,475,122	34,647,085	18,680,484
Veterans Commission	13,334,408	13,790,293	13,694,258	14,775,058	14,538,661	13,742,276	13,742,275
<b>Subtotal, General Government</b>	<b>\$ 1,322,707,852</b>	<b>\$ 1,658,910,273</b>	<b>\$ 1,568,079,205</b>	<b>\$ 2,080,197,278</b>	<b>\$ 1,519,812,890</b>	<b>\$ 1,713,984,867</b>	<b>\$ 1,519,894,768</b>
Retirement and Group Insurance	135,139,977	137,458,825	135,316,009	167,522,133	167,953,055	135,254,799	137,359,956
Social Security and Benefit Replacement Pay	34,652,438	35,546,508	34,758,394	36,984,621	37,499,390	34,220,150	34,377,573
<b>Subtotal, Employee Benefits</b>	<b>\$ 169,792,415</b>	<b>\$ 173,005,333</b>	<b>\$ 170,074,403</b>	<b>\$ 204,506,754</b>	<b>\$ 205,452,445</b>	<b>\$ 169,474,949</b>	<b>\$ 171,737,529</b>
Bond Debt Service Payments	140,246,438	153,467,698	190,806,238	215,528,166	226,932,269	215,528,166	226,932,269
Lease Payments	3,073,246	22,317,444	40,782,108	58,822,783	70,585,545	58,822,783	70,585,545
<b>Subtotal, Debt Service</b>	<b>\$ 143,319,684</b>	<b>\$ 175,785,142</b>	<b>\$ 231,588,346</b>	<b>\$ 274,350,949</b>	<b>\$ 297,517,814</b>	<b>\$ 274,350,949</b>	<b>\$ 297,517,814</b>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<b>\$ 1,635,819,951</b>	<b>\$ 2,007,700,748</b>	<b>\$ 1,969,741,954</b>	<b>\$ 2,559,054,981</b>	<b>\$ 2,022,783,149</b>	<b>\$ 2,157,810,765</b>	<b>\$ 1,989,150,111</b>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(General Revenue-Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Commission on the Arts	\$ 64,706	\$ 250	\$ 250	\$ 45	\$ 46	\$ 45	\$ 46
Office of the Attorney General	72,909,940	81,716,977	81,172,106	79,334,605	79,334,604	76,082,321	76,532,615
Comptroller of Public Accounts	5,123	0	0	0	0	0	0
Fiscal Programs - Comptroller of Public Accounts	17,716,412	36,471,851	19,196,291	22,360,264	22,427,183	22,060,264	22,127,183
Commission on State Emergency Communications	83,888,645	72,060,108	72,283,473	67,257,495	57,297,928	67,023,172	57,149,105
Texas Emergency Services Retirement System	1,329,224	1,329,224	1,196,302	1,317,987	1,317,987	1,262,763	1,262,763
Facilities Commission	7,624,229	15,237,910	19,887,852	2,694,835	2,694,835	2,694,835	2,694,835
Trusted Programs Within the Office of the Governor	131,135,569	198,562,218	179,128,853	234,212,750	32,296,083	184,212,750	32,296,083
Historical Commission	248,625	611,034	1,019,549	815,291	1,063,917	815,291	815,292
Secretary of State	606,589	790,834	335,000	124,109	100,000	124,109	100,000
<b>Subtotal, General Government</b>	<b>\$ 315,529,062</b>	<b>\$ 406,780,406</b>	<b>\$ 374,219,676</b>	<b>\$ 408,117,381</b>	<b>\$ 196,532,583</b>	<b>\$ 354,275,550</b>	<b>\$ 192,977,922</b>
Retirement and Group Insurance	2,815,838	2,864,596	2,894,638	3,584,012	3,578,047	2,863,230	2,895,204
Social Security and Benefit Replacement Pay	<u>751,252</u>	<u>770,087</u>	<u>771,265</u>	<u>818,556</u>	<u>827,327</u>	<u>752,734</u>	<u>754,666</u>
<b>Subtotal, Employee Benefits</b>	<b>\$ 3,567,090</b>	<b>\$ 3,634,683</b>	<b>\$ 3,665,903</b>	<b>\$ 4,402,568</b>	<b>\$ 4,405,374</b>	<b>\$ 3,615,964</b>	<b>\$ 3,649,870</b>
Bond Debt Service Payments	<u>3,229,267</u>	<u>10,724,684</u>	<u>4,283,097</u>	<u>6,341,673</u>	<u>6,228,923</u>	<u>6,341,673</u>	<u>6,228,923</u>
<b>Subtotal, Debt Service</b>	<b>\$ 3,229,267</b>	<b>\$ 10,724,684</b>	<b>\$ 4,283,097</b>	<b>\$ 6,341,673</b>	<b>\$ 6,228,923</b>	<b>\$ 6,341,673</b>	<b>\$ 6,228,923</b>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<b><u>\$ 322,325,419</u></b>	<b><u>\$ 421,139,773</u></b>	<b><u>\$ 382,168,676</u></b>	<b><u>\$ 418,861,622</u></b>	<b><u>\$ 207,166,880</u></b>	<b><u>\$ 364,233,187</u></b>	<b><u>\$ 202,856,715</u></b>



**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Commission on the Arts	\$ 976,500	\$ 1,696,000	\$ 1,087,800	\$ 1,087,800	\$ 1,087,800	\$ 1,087,800	\$ 1,087,800
Office of the Attorney General	213,693,657	201,653,737	229,061,427	212,614,676	213,154,743	187,032,484	187,769,785
Comptroller of Public Accounts	5,054	0	0	0	0	0	0
Fiscal Programs - Comptroller of Public Accounts	25,515,251	6,833,352	13,410,350	14,076,228	13,564,627	14,076,228	13,564,627
Commission on State Emergency Communications	0	1,013,046	5,948,217	3,965,478	0	3,965,478	0
Trusted Programs Within the Office of the Governor	299,223,112	343,241,936	343,143,090	325,364,838	312,460,215	325,364,838	312,460,215
Historical Commission	2,076,728	11,157,521	1,424,145	2,350,225	1,424,145	2,350,225	1,424,145
Department of Information Resources	172,235	218,081	403,438	404,438	404,438	404,438	404,438
Library & Archives Commission	10,873,584	12,061,117	12,287,943	11,189,712	11,189,550	11,189,712	11,189,550
Secretary of State	4,516,825	59,727,913	43,939,125	6,300,000	6,421,272	6,300,000	6,421,272
Veterans Commission	12,186,393	12,476,192	14,505,663	14,767,433	14,767,433	14,767,433	14,767,433
<b>Subtotal, General Government</b>	<b>\$ 569,239,339</b>	<b>\$ 650,078,895</b>	<b>\$ 665,211,198</b>	<b>\$ 592,120,828</b>	<b>\$ 574,474,223</b>	<b>\$ 566,538,636</b>	<b>\$ 549,089,265</b>
Retirement and Group Insurance	28,461,433	28,916,003	33,073,886	39,160,360	38,628,870	33,223,503	33,271,560
Social Security and Benefit Replacement Pay	6,531,580	6,708,084	7,583,343	7,983,303	7,968,110	7,570,539	7,536,970
<b>Subtotal, Employee Benefits</b>	<b>\$ 34,993,013</b>	<b>\$ 35,624,087</b>	<b>\$ 40,657,229</b>	<b>\$ 47,143,663</b>	<b>\$ 46,596,980</b>	<b>\$ 40,794,042</b>	<b>\$ 40,808,530</b>
Bond Debt Service Payments	214,305	0	0	0	0	0	0
<b>Subtotal, Debt Service</b>	<b>\$ 214,305</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<b>\$ 604,446,657</b>	<b>\$ 685,702,982</b>	<b>\$ 705,868,427</b>	<b>\$ 639,264,491</b>	<b>\$ 621,071,203</b>	<b>\$ 607,332,678</b>	<b>\$ 589,897,795</b>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Commission on the Arts	\$ 489,160	\$ 447,000	\$ 252,000	\$ 252,000	\$ 252,000	\$ 252,000	\$ 252,000
Office of the Attorney General	67,378,227	68,101,130	79,751,428	82,444,599	82,283,202	82,291,493	82,189,888
Cancer Prevention and Research Institute of Texas	252,628,740	294,987,051	299,602,067	296,932,968	296,932,968	296,932,968	296,932,968
Comptroller of Public Accounts	18,032,633	10,351,165	4,283,700	4,253,700	4,253,700	4,253,700	4,253,700
Fiscal Programs - Comptroller of Public Accounts	218,326,456	12,617,789	7,300,000	7,300,000	7,300,000	24,300,000	24,300,000
Texas Ethics Commission	14,493	5,509	0	0	0	0	0
Facilities Commission	298,204,169	86,705,546	523,121,979	18,325,699	18,325,699	18,325,699	18,325,699
Public Finance Authority	578,456	556,218	934,423	967,266	1,052,354	743,768	743,768
Office of the Governor	14,853	10,000	10,000	10,000	10,000	10,000	10,000
Trusted Programs Within the Office of the Governor	6,449,556	120,049,341	115,747,366	127,713,000	2,113,000	7,713,000	2,113,000
Historical Commission	13,360,236	36,830,230	1,082,378	1,684,564	1,184,564	1,081,564	1,081,564
Department of Information Resources	406,170,416	450,092,948	439,451,574	489,210,899	485,821,800	451,436,090	458,860,290
Library & Archives Commission	7,112,289	7,462,895	9,459,573	10,641,882	8,215,328	10,641,882	8,215,328
Preservation Board	65,616	19,000	86,227	19,000	19,000	19,000	19,000
State Office of Risk Management	45,121,222	47,701,638	54,796,694	51,249,165	51,249,167	51,249,165	51,249,167
Secretary of State	5,155,742	7,645,277	7,570,968	8,340,223	6,857,067	8,340,223	6,857,067
Veterans Commission	24,289,084	31,120,286	29,365,589	29,633,966	29,633,966	29,333,966	29,333,966
<b>Subtotal, General Government</b>	<b>\$ 1,363,391,348</b>	<b>\$ 1,174,703,023</b>	<b>\$ 1,572,815,966</b>	<b>\$ 1,128,978,931</b>	<b>\$ 995,503,815</b>	<b>\$ 986,924,518</b>	<b>\$ 984,737,405</b>
Retirement and Group Insurance	1,254,760	1,276,010	1,284,750	1,570,583	1,562,815	1,418,355	1,427,992
Social Security and Benefit Replacement Pay	467,711	480,449	481,782	512,120	518,078	537,890	539,847
<b>Subtotal, Employee Benefits</b>	<b>\$ 1,722,471</b>	<b>\$ 1,756,459</b>	<b>\$ 1,766,532</b>	<b>\$ 2,082,703</b>	<b>\$ 2,080,893</b>	<b>\$ 1,956,245</b>	<b>\$ 1,967,839</b>
Bond Debt Service Payments	78,149	83,563	0	0	0	0	0
<b>Subtotal, Debt Service</b>	<b>\$ 78,149</b>	<b>\$ 83,563</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Less Interagency Contracts	\$ 472,864,499	\$ 524,118,821	\$ 481,321,919	\$ 520,042,213	\$ 514,403,352	\$ 483,644,067	\$ 487,711,847
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<b>\$ 892,327,469</b>	<b>\$ 652,424,224</b>	<b>\$ 1,093,260,579</b>	<b>\$ 611,019,421</b>	<b>\$ 483,181,356</b>	<b>\$ 505,236,696</b>	<b>\$ 498,993,397</b>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(All Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Commission on the Arts	\$ 6,507,697	\$ 12,047,079	\$ 15,545,843	\$ 14,029,338	\$ 14,029,338	\$ 9,504,338	\$ 9,504,338
Office of the Attorney General	578,787,559	598,432,553	649,063,570	647,025,854	642,968,564	585,377,484	585,295,726
Bond Review Board	790,462	902,890	813,590	948,910	948,911	808,242	808,240
Cancer Prevention and Research Institute of Texas	252,628,740	294,987,051	299,602,067	296,932,968	296,932,968	296,932,968	296,932,968
Comptroller of Public Accounts	307,853,282	320,327,880	307,975,639	311,088,027	311,088,027	311,088,027	311,088,027
Fiscal Programs - Comptroller of Public Accounts	862,169,614	662,449,088	568,557,776	637,171,674	630,876,995	748,830,767	787,787,969
Commission on State Emergency Communications	83,888,645	73,073,154	78,231,690	71,222,973	57,297,928	70,988,650	57,149,105
Texas Emergency Services Retirement System	2,045,501	2,008,850	1,857,953	1,998,649	1,998,648	1,943,425	1,943,424
Employees Retirement System	9,829,326	15,038,215	13,750,000	13,750,000	13,750,000	13,750,000	13,750,000
Texas Ethics Commission	2,564,812	3,332,531	3,440,656	3,604,980	3,606,482	3,175,558	3,175,558
Facilities Commission	338,295,441	183,270,794	677,680,372	408,342,306	91,322,893	68,744,501	71,975,221
Public Finance Authority	1,473,096	1,407,608	1,625,016	1,738,258	1,823,345	1,514,760	1,514,759
Office of the Governor	9,821,138	17,578,397	17,578,397	11,818,830	11,818,830	11,818,830	11,818,830
Trusted Programs Within the Office of the Governor	503,508,264	905,222,813	839,544,025	900,172,508	418,893,094	810,172,508	418,893,094
Historical Commission	34,554,490	82,765,548	25,349,612	77,432,881	58,839,273	26,653,543	25,365,946
Department of Information Resources	408,372,389	452,789,557	447,981,476	519,287,134	512,289,056	457,143,024	464,567,224
Library & Archives Commission	36,576,663	36,404,183	38,372,600	42,316,721	62,845,006	35,941,296	35,114,582
Pension Review Board	932,517	1,101,749	1,042,874	1,128,749	1,128,749	1,072,312	1,072,311
Preservation Board	12,971,512	15,165,611	15,707,188	47,229,537	9,822,716	7,759,081	7,790,374
State Office of Risk Management	45,121,222	47,701,638	54,796,694	51,249,165	51,249,167	51,249,165	51,249,167
Secretary of State	22,365,346	107,078,637	64,243,497	91,748,499	33,853,461	49,411,417	32,058,823
Veterans Commission	49,809,885	57,386,771	57,565,510	59,176,457	58,940,060	57,843,675	57,843,674
<b>Subtotal, General Government</b>	<b>\$ 3,570,867,601</b>	<b>\$ 3,890,472,597</b>	<b>\$ 4,180,326,045</b>	<b>\$ 4,209,414,418</b>	<b>\$ 3,286,323,511</b>	<b>\$ 3,621,723,571</b>	<b>\$ 3,246,699,360</b>
Retirement and Group Insurance	167,672,008	170,515,434	172,569,283	211,837,088	211,722,787	172,759,887	174,954,712
Social Security and Benefit Replacement Pay	42,402,981	43,505,128	43,594,784	46,298,600	46,812,905	43,081,313	43,209,056
<b>Subtotal, Employee Benefits</b>	<b>\$ 210,074,989</b>	<b>\$ 214,020,562</b>	<b>\$ 216,164,067</b>	<b>\$ 258,135,688</b>	<b>\$ 258,535,692</b>	<b>\$ 215,841,200</b>	<b>\$ 218,163,768</b>

**SUMMARY - ARTICLE I  
GENERAL GOVERNMENT  
(All Funds)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Bond Debt Service Payments	143,768,159	164,275,945	195,089,335	221,869,839	233,161,192	221,869,839	233,161,192
Lease Payments	<u>3,073,246</u>	<u>22,317,444</u>	<u>40,782,108</u>	<u>58,822,783</u>	<u>70,585,545</u>	<u>58,822,783</u>	<u>70,585,545</u>
Subtotal, Debt Service	\$ 146,841,405	\$ 186,593,389	\$ 235,871,443	\$ 280,692,622	\$ 303,746,737	\$ 280,692,622	\$ 303,746,737
Less Interagency Contracts	<u>\$ 472,864,499</u>	<u>\$ 524,118,821</u>	<u>\$ 481,321,919</u>	<u>\$ 520,042,213</u>	<u>\$ 514,403,352</u>	<u>\$ 483,644,067</u>	<u>\$ 487,711,847</u>
<b>TOTAL, ARTICLE I - GENERAL GOVERNMENT</b>	<u>\$ 3,454,919,496</u>	<u>\$ 3,766,967,727</u>	<u>\$ 4,151,039,636</u>	<u>\$ 4,228,200,515</u>	<u>\$ 3,334,202,588</u>	<u>\$ 3,634,613,326</u>	<u>\$ 3,280,898,018</u>
Number of Full-Time-Equivalents (FTE)	9,288.3	9,623.6	10,111.2	10,312.8	10,313.8	10,005.5	10,005.5

**ARTICLE II - HEALTH AND HUMAN SERVICES**

**LEGISLATIVE BUDGET RECOMMENDATIONS**

For the Fiscal Years Ending August 31, 2022 and 2023

Family and Protective Services, Department of.....	II-1	Lease Payments.....	II-39
State Health Services, Department of.....	II-8	Summary - (General Revenue).....	II-40
Health and Human Services Commission .....	II-15	Summary - (General Revenue - Dedicated).....	II-41
Retirement and Group Insurance.....	II-37	Summary - (Federal Funds).....	II-42
Social Security and Benefit Replacement Pay.....	II-37	Summary - (Other Funds) .....	II-43
Bond Debt Service Payments .....	II-38	Summary - (All Funds) .....	II-44



**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 1,010,910,971	\$ 1,078,625,772	\$ 1,099,800,745	\$ 1,206,554,843	\$ 1,244,388,368	\$ 1,078,631,764	\$ 1,077,807,218
GR Match for Medicaid Account No. 758	10,772,090	9,376,482	13,183,226	11,577,636	11,794,684	12,891,524	12,899,867
GR Match for Title IVE (FMAP) Account No. 8008	<u>179,989,164</u>	<u>152,233,752</u>	<u>159,256,254</u>	<u>166,330,936</u>	<u>164,196,148</u>	<u>176,131,672</u>	<u>178,989,540</u>
Subtotal, General Revenue Fund	\$ 1,201,672,225	\$ 1,240,236,006	\$ 1,272,240,225	\$ 1,384,463,415	\$ 1,420,379,200	\$ 1,267,654,960	\$ 1,269,696,625
GR Dedicated - Child Abuse and Neglect Prevention Operating Account No. 5084	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701	\$ 3,300,000	\$ 3,300,000	\$ 5,685,702	\$ 5,685,701
Federal Funds	\$ 873,423,575	\$ 914,820,397	\$ 920,529,823	\$ 910,803,241	\$ 910,539,874	\$ 927,789,951	\$ 934,957,609
<u>Other Funds</u>							
Appropriated Receipts	\$ 6,119,693	\$ 7,193,287	\$ 6,435,221	\$ 6,343,031	\$ 6,343,031	\$ 6,500,898	\$ 6,500,897
Interagency Contracts	423,249	267,604	20,221	107,850	107,850	20,221	20,221
License Plate Trust Fund Account No. 0802, estimated	7,073	8,792	8,792	8,792	8,792	8,792	8,792
DFPS Appropriated Receipts - Child Support Collections Account No. 8093	<u>772,839</u>	<u>772,839</u>	<u>772,839</u>	<u>772,839</u>	<u>772,839</u>	<u>772,839</u>	<u>772,839</u>
Subtotal, Other Funds	\$ <u>7,322,854</u>	\$ <u>8,242,522</u>	\$ <u>7,237,073</u>	\$ <u>7,232,512</u>	\$ <u>7,232,512</u>	\$ <u>7,302,750</u>	\$ <u>7,302,749</u>
<b>Total, Method of Financing</b>	<b>\$ <u>2,088,104,355</u></b>	<b>\$ <u>2,168,984,627</u></b>	<b>\$ <u>2,205,692,822</u></b>	<b>\$ <u>2,305,799,168</u></b>	<b>\$ <u>2,341,451,586</u></b>	<b>\$ <u>2,208,433,363</u></b>	<b>\$ <u>2,217,642,684</u></b>
<b>This bill pattern represents an estimated 99.7% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	12,341.4	12,468.9	12,392.5	12,753.6	12,793.5	12,333.5	12,333.5
<b>Schedule of Exempt Positions:</b>							
Commissioner, Group 8	\$231,893	\$251,806	\$251,806	\$251,806	\$251,806	\$251,806	\$251,806

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: STATEWIDE INTAKE SERVICES</b>							
Provide Access to DFPS Services by Managing a 24-hour Call Center.							
<b>A.1.1. Strategy: STATEWIDE INTAKE SERVICES</b> Provide System to Receive/Assign Reports of Abuse/Neglect/Exploitation.	\$ 21,462,877	\$ 25,020,076	\$ 25,089,897	\$ 29,897,115	\$ 29,897,115	\$ 24,681,121	\$ 24,681,121
<b>B. Goal: CHILD PROTECTIVE SERVICES</b>							
Protect Children through an Integrated Service Delivery System.							
<b>B.1.1. Strategy: CPS DIRECT DELIVERY STAFF</b> Provide Direct Delivery Staff for Child Protective Services.	\$ 737,451,978	\$ 784,656,945	\$ 830,565,980	\$ 834,731,272	\$ 853,053,262	\$ 815,623,039	\$ 815,623,039
<b>B.1.2. Strategy: CPS PROGRAM SUPPORT</b> Provide Program Support for Child Protective Services.	45,610,364	59,699,439	51,628,233	70,795,796	70,440,420	50,032,571	50,060,217
<b>B.1.3. Strategy: TWC CONTRACTED DAY CARE</b> TWC Contracted Day Care Purchased Services.	69,772,301	47,206,521	42,359,630	58,466,247	59,281,922	60,456,246	61,322,957
<b>B.1.4. Strategy: ADOPTION PURCHASED SERVICES</b>	15,190,540	15,212,612	12,267,559	15,212,612	15,212,612	12,267,559	12,267,559
<b>B.1.5. Strategy: POST - ADOPTION/POST - PERMANENCY</b> Post - Adoption/Post - Permanency Purchased Services.	4,278,158	6,347,456	6,483,947	6,415,701	6,415,701	6,415,701	6,415,701
<b>B.1.6. Strategy: PAL PURCHASED SERVICES</b> Preparation for Adult Living Purchased Services.	9,639,668	10,030,566	9,699,710	9,200,797	9,200,797	9,699,710	9,699,710
<b>B.1.7. Strategy: SUBSTANCE ABUSE PURCHASED SERVICES</b>	20,005,766	20,438,065	13,597,190	19,416,162	19,416,162	13,597,190	13,597,190
<b>B.1.8. Strategy: OTHER CPS PURCHASED SERVICES</b> Other Purchased Child Protective Services.	46,671,857	46,671,059	39,542,842	46,671,857	46,671,857	37,901,842	37,901,842
<b>B.1.9. Strategy: FOSTER CARE PAYMENTS</b>	524,848,284	538,343,919	542,193,567	569,061,740	579,779,618	545,339,323	545,791,636
<b>B.1.10. Strategy: ADOPTION/PCA PAYMENTS</b> Adoption Subsidy and Permanency Care Assistance Payments.	290,559,505	300,662,699	307,731,461	316,508,229	321,500,905	314,739,184	321,725,606
<b>B.1.11. Strategy: RELATIVE CAREGIVER PAYMENTS</b> Relative Caregiver Monetary Assistance Payments.	<u>28,715,595</u>	<u>25,950,102</u>	<u>24,666,938</u>	<u>24,684,420</u>	<u>25,030,001</u>	<u>24,670,997</u>	<u>24,671,066</u>
<b>Total, Goal B: CHILD PROTECTIVE SERVICES</b>	\$ 1,792,744,016	\$ 1,855,219,383	\$ 1,880,737,057	\$ 1,971,164,833	\$ 2,006,003,257	\$ 1,890,743,362	\$ 1,899,076,523
<b>C. Goal: PREVENTION PROGRAMS</b>							
Prevention and Early Intervention Programs.							
<b>C.1.1. Strategy: STAR PROGRAM</b> Services to At-Risk Youth (STAR) Program.	\$ 24,312,359	\$ 24,412,361	\$ 24,862,360	\$ 26,350,077	\$ 26,360,947	\$ 24,412,360	\$ 24,412,360



**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C.1.2. Strategy:</b> CYD PROGRAM Community Youth Development (CYD) Program.	8,452,559	8,422,559	8,422,558	8,422,558	8,422,558	8,422,558	8,422,558
<b>C.1.3. Strategy:</b> CHILD ABUSE PREVENTION GRANTS Provide Child Abuse Prevention Grants to Community-based Organizations.	2,873,580	3,655,955	3,965,686	4,549,607	4,549,607	4,548,914	4,548,914
<b>C.1.4. Strategy:</b> OTHER AT-RISK PREVENTION PROGRAMS Provide Funding for Other At-Risk Prevention Programs.	29,654,697	30,195,798	30,197,011	32,801,944	32,812,814	30,164,830	30,164,830
<b>C.1.5. Strategy:</b> HOME VISITING PROGRAMS Maternal and Child Home Visiting Programs.	33,061,715	33,219,233	33,009,782	37,622,584	37,622,584	34,239,903	34,239,903
<b>C.1.6. Strategy:</b> AT-RISK PREVENTION PROGRAM SUPPORT Provide Program Support for At-Risk Prevention Services.	<u>7,072,728</u>	<u>7,611,428</u>	<u>7,758,251</u>	<u>4,769,994</u>	<u>4,750,142</u>	<u>7,549,456</u>	<u>7,549,456</u>
<b>Total, Goal C: PREVENTION PROGRAMS</b>	\$ 105,427,638	\$ 107,517,334	\$ 108,215,648	\$ 114,516,764	\$ 114,518,652	\$ 109,338,021	\$ 109,338,021
<b>D. Goal: ADULT PROTECTIVE SERVICES</b> Protect Elder/Disabled Adults through a Comprehensive System.							
<b>D.1.1. Strategy:</b> APS DIRECT DELIVERY STAFF	\$ 45,499,719	\$ 56,051,757	\$ 56,150,404	\$ 55,942,291	\$ 55,942,291	\$ 56,126,600	\$ 56,126,600
<b>D.1.2. Strategy:</b> APS PROGRAM SUPPORT Provide Program Support for Adult Protective Services.	4,019,370	4,456,284	4,548,674	4,744,581	4,744,581	4,221,275	4,221,275
<b>D.1.3. Strategy:</b> APS PURCHASED EMERGENCY CLIENT SVCS APS Purchased Emergency Client Services.	<u>9,530,504</u>	<u>9,669,117</u>	<u>9,399,818</u>	<u>9,399,818</u>	<u>9,399,818</u>	<u>9,399,818</u>	<u>9,399,818</u>
<b>Total, Goal D: ADULT PROTECTIVE SERVICES</b>	\$ 59,049,593	\$ 70,177,158	\$ 70,098,896	\$ 70,086,690	\$ 70,086,690	\$ 69,747,693	\$ 69,747,693
<b>E. Goal: INDIRECT ADMINISTRATION</b>							
<b>E.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 24,900,160	\$ 28,704,887	\$ 28,744,868	\$ 30,306,938	\$ 31,175,852	\$ 27,708,998	\$ 27,708,998
<b>E.1.2. Strategy:</b> OTHER SUPPORT SERVICES	12,844,472	15,223,377	15,195,115	15,028,815	15,077,259	14,998,195	14,998,195
<b>E.1.3. Strategy:</b> REGIONAL ADMINISTRATION	896,003	1,020,793	1,026,093	1,220,912	1,220,912	1,220,912	1,220,912
<b>E.1.4. Strategy:</b> IT PROGRAM SUPPORT	<u>39,643,905</u>	<u>43,702,157</u>	<u>44,341,782</u>	<u>44,125,291</u>	<u>43,961,036</u>	<u>43,455,687</u>	<u>43,439,384</u>
<b>Total, Goal E: INDIRECT ADMINISTRATION</b>	\$ 78,284,540	\$ 88,651,214	\$ 89,307,858	\$ 90,681,956	\$ 91,435,059	\$ 87,383,792	\$ 87,367,489
<b>F. Goal: AGENCY-WIDE AUTOMATED SYSTEMS</b>							
<b>F.1.1. Strategy:</b> AGENCY-WIDE AUTOMATED SYSTEMS Agency-wide Automated Systems (Capital Projects).	<u>\$ 31,135,691</u>	<u>\$ 22,399,462</u>	<u>\$ 32,243,466</u>	<u>\$ 29,451,810</u>	<u>\$ 29,510,813</u>	<u>\$ 26,539,374</u>	<u>\$ 27,431,837</u>
<b>Grand Total, DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES</b>	<u>\$ 2,088,104,355</u>	<u>\$ 2,168,984,627</u>	<u>\$ 2,205,692,822</u>	<u>\$ 2,305,799,168</u>	<u>\$ 2,341,451,586</u>	<u>\$ 2,208,433,363</u>	<u>\$ 2,217,642,684</u>

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 640,951,989	\$ 663,847,569	\$ 666,576,758	\$ 687,382,770	\$ 689,425,570	\$ 664,053,899	\$ 663,802,319
Other Personnel Costs	25,460,458	31,904,403	23,321,983	23,458,228	23,469,404	23,301,939	23,294,804
Professional Fees and Services	37,724,342	32,097,277	32,030,410	55,163,367	62,017,025	31,931,393	30,740,800
Consumable Supplies	209,520	1,503,734	2,791,532	185,424	185,416	189,988	189,989
Utilities	10,182,801	11,009,517	11,104,395	11,440,027	11,471,545	11,107,369	11,107,368
Travel	63,070,790	61,101,903	58,222,782	59,803,604	60,035,595	53,358,344	53,358,344
Rent - Building	185,131	352,618	379,702	526,739	528,876	379,954	379,956
Rent - Machine and Other	7,248,895	1,918,598	1,866,348	2,175,710	2,200,310	1,939,493	1,939,493
Other Operating Expense	182,069,484	201,914,714	194,660,651	196,780,504	196,999,332	182,047,066	182,354,420
Client Services	1,086,376,094	1,127,276,964	1,179,056,022	1,231,867,754	1,258,103,472	1,203,009,552	1,213,416,057
Food for Persons - Wards of State	218,551	206,840	184,618	184,618	184,618	184,618	184,618
Grants	34,406,300	35,850,490	35,497,621	36,830,423	36,830,423	36,929,748	36,874,516
<b>Total, Object-of-Expense Informational Listing</b>	<b><u>\$ 2,088,104,355</u></b>	<b><u>\$ 2,168,984,627</u></b>	<b><u>\$ 2,205,692,822</u></b>	<b><u>\$ 2,305,799,168</u></b>	<b><u>\$ 2,341,451,586</u></b>	<b><u>\$ 2,208,433,363</u></b>	<b><u>\$ 2,217,642,684</u></b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 60,388,818	\$ 62,243,680	\$ 62,554,898	\$	\$	\$ 60,709,715	\$ 61,013,263
Group Insurance	125,533,500	126,901,498	127,989,405			125,721,304	126,895,723
Social Security	50,675,230	52,252,201	52,513,462			50,964,471	51,219,293
Benefits Replacement	534,119	423,343	350,528			290,237	240,316
Subtotal, Employee Benefits	\$ 237,131,667	\$ 241,820,722	\$ 243,408,293	\$	\$	\$ 237,685,727	\$ 239,368,595
<u>Debt Service</u>							
Lease Payments	\$ 26,708	\$ 60,655	\$ 42,054	\$	\$	\$ 23,060	\$ 0
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b><u>\$ 237,158,375</u></b>	<b><u>\$ 241,881,377</u></b>	<b><u>\$ 243,450,347</u></b>	<b><u>\$</u></b>	<b><u>\$</u></b>	<b><u>\$ 237,708,787</u></b>	<b><u>\$ 239,368,595</u></b>

DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Performance Measure Targets</b>							
<b>A. Goal: STATEWIDE INTAKE SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Average Hold Time (in Minutes) for Statewide Intake Phone Calls in the English Queue	7.5	7.3	7.3	7.2	8.2	7.4	7.4
<b>A.1.1. Strategy: STATEWIDE INTAKE SERVICES</b>							
<b>Output (Volume):</b>							
Number of CPS Reports of Child Abuse/Neglect	249,746	272,248	264,416	255,456	259,032	264,416	264,416
Number of APS Reports of Adult Abuse/Neglect/Exploitation	116,840	115,971	116,406	117,469	118,719	117,469	118,719
<b>Efficiencies:</b>							
Average Statewide Intake Specialist Reports Completed Per Hour	1.8	1.8	1.8	1.8	1.8	1.8	1.8
<b>B. Goal: CHILD PROTECTIVE SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Children in FPS Conservatorship for Whom Legal Resolution Was Achieved within 12 Months	56.9%	53.3%	54.2%	54.3%	54.3%	54.3%	54.3%
Percent of Children Reunified with Family	40.1%	41.4%	42.1%	42.9%	43.7%	42.9%	43.7%
Percent of Children Who Achieved Permanency with Relative/Fictive Kin	63.5%	61.3%	59.6%	58.3%	56.9%	58.3%	56.9%
Investigations Caseworker Turnover Rate	30.2%	26.7%	26.5%	30.4%	30.4%	26.5%	26.5%
Family-Based Safety Services Caseworker Turnover Rate	23.6%	19.7%	19.7%	23.5%	23.5%	19.7%	19.7%
Conservatorship Caseworker Turnover Rate	16.5%	20.2%	15.5%	20.4%	20.4%	15.5%	15.5%
Kinship Caseworker Turnover Rate	4.4%	12.7%	7%	7.2%	7.2%	7%	7%
Foster/Adoptive Home Development (FAD) Caseworker Turnover Rate	11.3%	4.3%	4.3%	8.2%	8.1%	4.3%	4.3%
<b>B.1.1. Strategy: CPS DIRECT DELIVERY STAFF</b>							
<b>Output (Volume):</b>							
Number of Completed Child Protective Investigations (CPI)	163,029	154,589	149,464	169,188	170,354	149,464	149,464
Number of Completed Residential Child Abuse/Neglect Investigations	1,434	2,631	2,725	2,707	2,783	2,707	2,783
Number of Completed Day Care Child Abuse/Neglect Investigations	1,348	1,527	1,515	1,541	1,584	1,541	1,584
Number of Completed Alternative Response Stages	37,464	34,815	31,164	36,213	34,627	36,213	34,627
Number of Confirmed Child Protective Investigation Cases of Child Abuse/Neglect	41,975	42,852	41,431	44,279	44,585	41,431	41,431
Number of Confirmed Residential Child Abuse/Neglect Reports	98	127	111	114	121	114	121
Number of Confirmed Day Care Child Abuse/Neglect Reports	239	260	270	280	288	280	288
Number of Children in FPS Conservatorship Who Are Adopted	6,107	5,210	5,487	5,606	5,695	5,606	5,695
<b>Efficiencies:</b>							
CPS Daily Caseload Per Worker: Investigation	13.5	12.6	13	13.6	13.8	13	13
CPS Daily Caseload Per Worker: Residential Child Abuse/Neglect Investigations	13.5	15.9	12	16.7	16.7	12	12

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
CPS Daily Caseload Per Worker: Day Care Child Abuse/Neglect Investigations	12	8.4	10	14.5	14.5	10	10
CPS Daily Caseload Per Worker: Family-Based Safety Services	10.5	11.3	11	12.3	13	11	11
CPS Daily Caseload Per Worker: Substitute Care Services	26	24.3	21	23.5	23.5	21	21
CPS Daily Caseload Per Worker: Foster/Adoptive Home Development	18.6	16.9	17	17.1	17.3	17	17
CPS Daily Caseload Per Worker: Kinship	35	31	30	31	31.4	30	30
<b>B.1.2. Strategy: CPS PROGRAM SUPPORT</b>							
<b>Explanatory:</b>							
Number of Child Protective Services (CPS) Caseworkers Who Completed Continuing Professional Development (CPD) Training	1,866	1,708	1,787	1,748	1,767	1,748	1,767
<b>B.1.3. Strategy: TWC CONTRACTED DAY CARE</b>							
<b>Output (Volume):</b>							
Average Number of Days of TWC Foster Day Care Paid Per Month	54,468	43,174	37,227	54,365	55,161	50,918	50,919
Average Number of Days of TWC Relative Day Care Paid Per Month	34,889	25,988	21,762	32,039	32,376	30,837	30,838
Average Number of Days of TWC Protective Day Care Paid Per Month	138,895	71,055	59,918	86,027	87,296	86,023	86,017
<b>Efficiencies:</b>							
Average Daily Cost for TWC Foster Day Care Services	25.55	27.5	28.98	27.6	27.6	29.34	29.75
Average Daily Cost for TWC Relative Day Care Services	23.98	26.11	27.58	26.31	26.31	27.88	28.24
Average Daily Cost for TWC Protective Day Care Services	23.82	26.47	28.08	26.7	26.7	28.42	28.84
<b>B.1.9. Strategy: FOSTER CARE PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Number of Children (FTE) Served in FPS-paid Foster Care Per Month	16,767	16,267	16,308	17,134	17,267	16,308	16,308
Percent of Children (FTE) Who Are Served in Community-based Care Foster Care	14.5%	26.3%	29.5%	34%	35%	33.2%	33.1%
<b>Efficiencies:</b>							
Average Monthly FPS Payment Per Foster Child (FTE)	2,608.58	2,757.9	2,770.61	2,611.04	2,613.73	2,786.69	2,789
<b>B.1.10. Strategy: ADOPTION/PCA PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Number of Children Provided Adoption Subsidy Per Month	51,960	53,478	54,150	55,136	55,304	54,844	55,539
Average Monthly Number of Children Receiving Permanency Care Assistance	4,814	5,496	6,110	6,930	7,645	6,714	7,318
<b>Efficiencies:</b>							
Average Monthly Payment Per Adoption Subsidy	418.3	418.41	418.66	419.31	420.18	419.05	419.38
Average Monthly Permanency Care Assistance Payment Per Child	405.83	406.28	406.56	407.56	408.33	406.77	406.97

**DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>B.1.11. Strategy: RELATIVE CAREGIVER PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children (FTE) Receiving Daily Monetary Assistance Payments	6,582	5,937	5,674	5,648	5,727	5,674	5,674
Average Monthly Number of Post-Permanency Payments	162	142	125	146	148	125	125
<b>Efficiencies:</b>							
Average Monthly Cost Per Child Receiving Daily Caregiver Monetary Assistance Payments	351.27	352.24	351.31	351.35	351.35	351.31	351.31
<b>C. Goal: PREVENTION PROGRAMS</b>							
<b>C.1.1. Strategy: STAR PROGRAM</b>							
<b>Output (Volume):</b>							
Average Number of STAR Youth Served Per Month	8,240	8,240	8,240	8,240	8,240	8,240	8,240
<b>C.1.2. Strategy: CYD PROGRAM</b>							
<b>Output (Volume):</b>							
Average Number of CYD Youth Served Per Month	9,317	9,317	9,317	9,317	9,317	9,317	9,317
<b>C.1.5. Strategy: HOME VISITING PROGRAMS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Families Served: Texas Home Visiting	4,951	5,000	5,000	5,000	5,000	5,180	5,180
Average Monthly Number of Families Served: Texas Nurse Family Partnership	3,845	4,070	4,070	4,070	4,070	4,220	4,220
<b>D. Goal: ADULT PROTECTIVE SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Elderly Persons and Persons with Disabilities Found to Be in a State of Abuse/Neglect/Exploitation Who Receive Protective Services	80.7%	73.8%	77.8%	77.8%	77.8%	77.8%	77.8%
Percent Repeat Engagement with Adult Protective Services (APS) within 6 Months	16.2%	16.3%	16.3%	16.3%	16.3%	16.3%	16.3%
Adult Protective Services In-Home Caseworker Turnover Rate	20.7	18.7	18.7	21.4	21.4	18.7	18.7
<b>D.1.1. Strategy: APS DIRECT DELIVERY STAFF</b>							
<b>Output (Volume):</b>							
Number of Completed APS In-Home Investigations	85,047	91,367	96,284	96,965	98,323	96,965	98,323
Number of Confirmed APS In-Home Investigations	51,429	55,918	60,858	61,302	62,160	61,302	62,160
<b>Efficiencies:</b>							
APS Daily Caseload Per Worker (In-Home)	32.2	27.6	24.1	30	30	28	28
<b>D.1.3. Strategy: APS PURCHASED EMERGENCY CLIENT SVCS</b>							
<b>Output (Volume):</b>							
Average Number of Clients Receiving APS Purchased Emergency Client Services	1,218	1,100	1,145	1,151	1,155	1,151	1,155

**DEPARTMENT OF STATE HEALTH SERVICES**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 161,000,199	\$ 262,055,954	\$ 192,743,149	\$ 210,928,014	\$ 221,584,179	\$ 160,365,753	\$ 160,360,188
GR Match for Medicaid Account No. 758	2,021,217	2,826,329	2,888,918	2,857,624	2,857,623	2,857,624	2,857,624
GR for Maternal and Child Health Block Grant Account No. 8003	19,170,989	19,429,609	19,429,609	19,429,609	19,429,609	19,429,609	19,429,609
GR for HIV Services Account No. 8005	53,404,000	53,232,093	53,232,091	50,746,554	50,746,552	50,760,284	50,760,284
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees Account No. 8042	<u>5,910,467</u>	<u>6,313,767</u>	<u>6,313,765</u>	<u>6,240,983</u>	<u>6,240,982</u>	<u>0</u>	<u>0</u>
Subtotal, General Revenue Fund	\$ 241,506,872	\$ 343,857,752	\$ 274,607,532	\$ 290,202,784	\$ 300,858,945	\$ 233,413,270	\$ 233,407,705
<u>General Revenue Fund - Dedicated</u>							
Vital Statistics Account No. 019	\$ 5,750,094	\$ 4,697,214	\$ 4,697,213	\$ 5,007,587	\$ 5,007,586	\$ 4,286,688	\$ 4,286,688
Texas Department of Insurance Operating Fund Account No. 036	0	0	0	0	0	6,240,982	6,240,982
Food and Drug Fee Account No. 341	1,822,960	1,791,853	1,783,632	2,336,501	2,433,309	2,095,830	2,095,830
Bureau of Emergency Management Account No. 512	2,286,294	2,445,198	2,440,345	2,645,570	2,506,126	2,419,708	2,419,708
Public Health Services Fee Account No. 524	21,900,547	21,219,417	18,794,998	19,022,673	19,844,073	22,441,919	22,441,919
Commission on State Emergency Communications Account No. 5007	1,694,652	1,823,492	1,823,491	1,757,951	1,757,950	1,757,950	1,757,950
Asbestos Removal Licensure Account No. 5017	2,703,813	2,824,389	2,824,389	3,315,293	3,175,850	2,900,948	2,900,948
Workplace Chemicals List Account No. 5020	63,947	69,251	69,251	67,328	67,326	67,328	67,328
Certificate of Mammography Systems Account No. 5021	1,283,883	1,181,445	1,180,643	1,167,666	1,167,664	1,167,264	1,167,264
Oyster Sales Account No. 5022	173,325	108,955	108,954	102,279	102,278	502,278	502,278
Food and Drug Registration Account No. 5024	7,034,798	7,044,539	7,030,372	9,516,609	9,816,313	7,163,740	7,163,740
Permanent Fund for Health and Tobacco Education and Enforcement Account No. 5044	2,834,101	424,993	424,993	0	0	0	0
Permanent Fund Children & Public Health Account No. 5045	1,465,684	312,504	212,504	262,504	262,504	0	0
Permanent Fund for EMS & Trauma Care Account No. 5046	1,135,370	562,503	212,503	359,378	359,378	0	0
Permanent Hospital Fund for Capital Improvements and the Texas Center for Infectious Disease Account No. 5048	799,182	799,182	799,182	799,182	799,182	859,729	865,294
EMS, Trauma Facilities, Trauma Care Systems Account No. 5108	2,223,660	2,384,303	2,384,302	2,299,453	2,299,452	3,483,830	3,483,830

**DEPARTMENT OF STATE HEALTH SERVICES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Trauma Facility and EMS Account No. 5111	112,202,178	115,022,700	115,022,700	112,802,252	112,802,252	112,802,252	112,802,252
Childhood Immunization Account No. 5125	42,127	46,000	46,000	46,000	46,000	46,000	46,000
Permanent Fund for Health and Tobacco Education and Enforcement-Medicaid Match Account No. 8140	100,000	0	0	0	0	0	0
<b>Subtotal, General Revenue Fund - Dedicated</b>	<b>\$ 165,516,615</b>	<b>\$ 162,757,938</b>	<b>\$ 159,855,472</b>	<b>\$ 161,508,226</b>	<b>\$ 162,447,243</b>	<b>\$ 168,236,446</b>	<b>\$ 168,242,011</b>
<b>Federal Funds</b>							
Coronavirus Relief Fund	\$ 0	\$ 1,034,121,138	\$ 797,843,673	\$ 105,769,955	\$ 17,503,179	\$ 108,683,727	\$ 18,120,219
<b>Federal Funds</b>	<b>276,429,444</b>	<b>322,556,125</b>	<b>296,240,483</b>	<b>298,031,723</b>	<b>298,031,722</b>	<b>298,913,202</b>	<b>301,209,934</b>
<b>Subtotal, Federal Funds</b>	<b>\$ 276,429,444</b>	<b>\$ 1,356,677,263</b>	<b>\$ 1,094,084,156</b>	<b>\$ 403,801,678</b>	<b>\$ 315,534,901</b>	<b>\$ 407,596,929</b>	<b>\$ 319,330,153</b>
<b>Other Funds</b>							
Economic Stabilization Fund	\$ 1,342,393	\$ 29,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts	41,034,640	22,724,212	16,755,058	17,011,264	17,011,264	19,968,272	19,968,272
State Chest Hospital Fees and Receipts Account No. 707	345,995	709,406	356,110	356,110	356,110	356,110	356,110
Public Health Medicaid Reimbursements Account No. 709	22,855,427	23,331,118	28,026,612	28,478,093	29,902,807	37,697,805	37,789,781
Interagency Contracts	35,485,972	39,233,290	39,793,087	39,990,911	39,990,911	39,167,272	39,167,272
Bond Proceeds - General Obligation Bonds	0	0	0	2,526,935	2,526,935	0	0
License Plate Trust Fund Account No. 0802, estimated	276,196	356,000	356,000	356,000	356,000	356,000	356,000
HIV Vendor Drug Rebates Account No. 8149	0	21,524,564	20,180,373	20,180,373	20,180,373	20,180,373	20,180,373
<b>Subtotal, Other Funds</b>	<b>\$ 101,340,623</b>	<b>\$ 136,878,590</b>	<b>\$ 105,467,240</b>	<b>\$ 108,899,686</b>	<b>\$ 110,324,400</b>	<b>\$ 117,725,832</b>	<b>\$ 117,817,808</b>
<b>Total, Method of Financing</b>	<b>\$ 784,793,554</b>	<b>\$ 2,000,171,543</b>	<b>\$ 1,634,014,400</b>	<b>\$ 964,412,374</b>	<b>\$ 889,165,489</b>	<b>\$ 926,972,477</b>	<b>\$ 838,797,677</b>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	3,099.8	3,182.1	3,452.9	3,513.3	3,543.3	3,327.9	3,285.9
<b>Schedule of Exempt Positions:</b>							
Commissioner, Group 8	\$248,412	\$271,083	\$271,083	\$248,412	\$248,412	\$271,083	\$271,083

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: PREPAREDNESS AND PREVENTION</b>							
Preparedness and Prevention Services.							
<b>A.1.1. Strategy:</b> PUBLIC HEALTH PREP. & COORD. SVCS Public Health Preparedness and Coordinated Services.	\$ 77,060,474	\$ 1,073,885,574	\$ 532,103,903	\$ 68,926,819	\$ 63,736,889	\$ 56,926,125	\$ 56,926,125
<b>A.1.2. Strategy:</b> VITAL STATISTICS	12,049,288	18,785,506	17,849,333	18,895,480	18,895,479	17,059,451	17,059,451
<b>A.1.3. Strategy:</b> HEALTH REGISTRIES	10,309,830	10,810,868	10,654,530	15,632,636	15,630,886	10,423,756	10,423,756
<b>A.1.4. Strategy:</b> BORDER HEALTH AND COLONIAS	1,922,439	2,244,239	2,289,115	2,220,125	2,220,124	2,220,124	2,220,124
<b>A.1.5. Strategy:</b> HEALTH DATA AND STATISTICS	4,422,254	5,119,399	5,717,341	5,250,070	5,250,073	5,250,070	5,250,070
<b>A.2.1. Strategy:</b> IMMUNIZE CHILDREN & ADULTS IN TEXAS Immunize Children and Adults in Texas.	79,870,417	89,189,745	100,674,782	77,289,428	77,289,428	77,289,428	77,289,428
<b>A.2.2. Strategy:</b> HIV/STD PREVENTION	201,402,588	221,004,980	223,423,700	220,318,703	220,318,702	220,318,702	220,318,702
<b>A.2.3. Strategy:</b> INFECTIOUS DISEASE PREV/EPI/SURV Infectious Disease Prevention, Epidemiology and Surveillance.	17,766,001	104,246,129	309,855,897	119,023,759	48,931,883	120,480,755	32,213,979
<b>A.2.4. Strategy:</b> TB SURVEILLANCE & PREVENTION TB Surveillance and Prevention.	28,020,076	34,185,412	33,942,309	34,033,994	34,033,994	33,837,099	33,837,099
<b>A.2.5. Strategy:</b> TX CENTER FOR INFECTIOUS DISEASE Texas Center for Infectious Disease (TCID).	12,563,620	15,090,015	15,167,361	15,575,017	14,687,018	15,128,688	15,128,688
<b>A.3.1. Strategy:</b> CHRONIC DISEASE PREVENTION Health Promotion & Chronic Disease Prevention.	9,890,557	16,855,999	14,548,650	13,501,721	13,501,720	13,501,720	13,501,720
<b>A.3.2. Strategy:</b> REDUCE USE OF TOBACCO PRODUCTS Reducing the Use of Tobacco Products Statewide.	10,649,422	8,655,700	9,835,192	9,294,969	9,294,970	9,245,446	9,245,446
<b>A.4.1. Strategy:</b> LABORATORY SERVICES	45,513,698	88,353,604	61,753,419	60,674,274	60,766,250	59,284,980	59,376,956
<b>Total, Goal A: PREPAREDNESS AND PREVENTION</b>	\$ 511,440,664	\$ 1,688,427,170	\$ 1,337,815,532	\$ 660,636,995	\$ 584,557,416	\$ 640,966,344	\$ 552,791,544
<b>B. Goal: COMMUNITY HEALTH SERVICES</b>							
<b>B.1.1. Strategy:</b> MATERNAL AND CHILD HEALTH	\$ 49,045,271	\$ 57,156,213	\$ 60,687,560	\$ 56,849,514	\$ 56,849,511	\$ 56,223,697	\$ 56,223,697
<b>B.1.2. Strategy:</b> CHILDREN WITH SPECIAL NEEDS Children with Special Health Care Needs.	8,513,250	12,634,700	11,644,694	11,644,293	11,644,292	11,611,438	11,611,438
<b>B.2.1. Strategy:</b> EMS AND TRAUMA CARE SYSTEMS	123,431,409	143,277,581	125,992,378	123,807,657	123,668,213	123,441,620	123,441,620
<b>B.2.2. Strategy:</b> TEXAS PRIMARY CARE OFFICE	684,065	1,706,775	1,686,824	845,492	926,148	885,820	885,820
<b>Total, Goal B: COMMUNITY HEALTH SERVICES</b>	\$ 181,673,995	\$ 214,775,269	\$ 200,011,456	\$ 193,146,956	\$ 193,088,164	\$ 192,162,575	\$ 192,162,575



**DEPARTMENT OF STATE HEALTH SERVICES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C. Goal: CONSUMER PROTECTION SERVICES</b>							
<b>C.1.1. Strategy: FOOD (MEAT) AND DRUG SAFETY</b>	\$ 24,869,280	\$ 26,974,413	\$ 26,829,103	\$ 29,812,551	\$ 30,209,067	\$ 26,443,653	\$ 26,443,653
<b>C.1.2. Strategy: ENVIRONMENTAL HEALTH</b>	5,986,183	6,742,034	6,661,514	7,705,833	7,725,662	6,557,502	6,557,502
<b>C.1.3. Strategy: RADIATION CONTROL</b>	9,104,792	9,687,333	9,590,773	9,549,550	9,410,108	9,326,115	9,326,115
<b>C.1.4. Strategy: TEXAS.GOV</b>	682,552	715,172	701,299	670,843	670,841	701,299	701,299
Texas.Gov. Estimated and Nontransferable.							
<b>Total, Goal C: CONSUMER PROTECTION SERVICES</b>	\$ 40,642,807	\$ 44,118,952	\$ 43,782,689	\$ 47,738,777	\$ 48,015,678	\$ 43,028,569	\$ 43,028,569
<b>D. Goal: AGENCY WIDE IT PROJECTS</b>							
Agency Wide Information Technology Projects.							
<b>D.1.1. Strategy: AGENCY WIDE IT PROJECTS</b>	\$ 16,461,486	\$ 16,474,230	\$ 16,820,360	\$ 24,959,067	\$ 25,116,888	\$ 16,631,586	\$ 16,631,586
Agency Wide Information Technology Projects.							
<b>E. Goal: INDIRECT ADMINISTRATION</b>							
<b>E.1.1. Strategy: CENTRAL ADMINISTRATION</b>	\$ 13,825,565	\$ 14,758,548	\$ 14,769,035	\$ 17,903,136	\$ 18,351,574	\$ 14,348,216	\$ 14,348,216
<b>E.1.2. Strategy: IT PROGRAM SUPPORT</b>	16,857,298	17,647,200	16,759,310	16,097,368	16,097,400	15,924,170	15,924,170
Information Technology Program Support.							
<b>E.1.3. Strategy: OTHER SUPPORT SERVICES</b>	2,484,927	2,554,403	2,640,231	2,580,480	2,587,687	2,563,921	2,563,921
<b>E.1.4. Strategy: REGIONAL ADMINISTRATION</b>	1,406,812	1,415,771	1,415,787	1,349,595	1,350,682	1,347,096	1,347,096
<b>Total, Goal E: INDIRECT ADMINISTRATION</b>	\$ 34,574,602	\$ 36,375,922	\$ 35,584,363	\$ 37,930,579	\$ 38,387,343	\$ 34,183,403	\$ 34,183,403
<b>Grand Total, DEPARTMENT OF STATE HEALTH SERVICES</b>	\$ 784,793,554	\$ 2,000,171,543	\$ 1,634,014,400	\$ 964,412,374	\$ 889,165,489	\$ 926,972,477	\$ 838,797,677
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 149,578,641	\$ 172,119,543	\$ 184,945,373	\$ 175,046,492	\$ 179,166,142	\$ 168,302,571	\$ 168,302,571
Other Personnel Costs	5,983,144	6,884,783	7,396,894	7,001,861	7,166,648	6,732,103	6,732,103
Professional Fees and Services	67,070,220	906,800,989	516,490,530	87,136,428	89,515,914	78,607,858	68,582,858
Fuels and Lubricants	262,538	272,413	278,525	381,105	381,104	286,881	286,881
Consumable Supplies	1,659,646	3,000,124	1,881,128	3,562,234	3,562,234	1,968,522	1,968,522
Utilities	2,694,804	2,919,160	2,582,983	3,029,062	3,028,942	2,761,868	2,761,868
Travel	7,556,400	6,724,985	7,120,286	7,873,867	7,891,250	7,598,021	7,598,021
Rent - Building	636,451	771,126	657,547	1,759,209	1,759,209	670,653	670,653
Rent - Machine and Other	2,803,969	4,817,930	4,505,256	5,605,296	4,989,859	5,235,370	5,235,370
Other Operating Expense	241,976,082	488,863,025	587,979,189	376,432,602	301,201,602	366,011,256	288,245,947
Client Services	3,152,363	1,854,075	1,585,648	2,385,648	2,385,648	2,385,648	2,385,648

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Food for Persons - Wards of State	367,420	309,172	309,172	309,172	309,172	309,172	309,172
Grants	295,953,025	391,939,014	305,483,967	278,110,774	278,361,993	278,513,742	278,513,742
Capital Expenditures	5,098,851	12,895,204	12,797,902	15,778,624	9,445,772	7,588,812	7,204,321
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 784,793,554</b>	<b>\$ 2,000,171,543</b>	<b>\$ 1,634,014,400</b>	<b>\$ 964,412,374</b>	<b>\$ 889,165,489</b>	<b>\$ 926,972,477</b>	<b>\$ 838,797,677</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 14,636,842	\$ 15,086,417	\$ 15,161,849	\$	\$	\$ 15,237,658	\$ 15,313,847
Group Insurance	62,274,364	62,952,997	64,460,191			66,026,166	67,653,213
Social Security	12,134,445	12,512,059	12,574,619			12,637,492	12,700,680
Benefits Replacement	299,949	237,740	196,849			162,991	134,956
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 89,345,600</b>	<b>\$ 90,789,213</b>	<b>\$ 92,393,508</b>	<b>\$</b>	<b>\$</b>	<b>\$ 94,064,307</b>	<b>\$ 95,802,696</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: PREPAREDNESS AND PREVENTION</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Key Staff Prepared to Respond During Public Health Disaster Response Drills	100%	95%	95%	95%	95%	95%	95%
Vaccination Coverage Levels among Children at Age 24 Months	67%	65%	70%	68%	69%	68%	69%
Incidence Rate of TB Per 100,000 Texas Residents	4	4	4	4	4	4	4
Prevalence of Tobacco and E-Cigarette Use among Middle and High School Youth Statewide	17.2%	16.7%	16.2%	15.7%	15.2%	15.7%	15.2%
Prevalence of Tobacco and E-Cigarette Use among Adult Texans	25.1%	24.6%	24.1%	23.6%	23.1%	23.6%	23.1%
<b>A.1.2. Strategy: VITAL STATISTICS</b>							
<b>Efficiencies:</b>							
Average Number of Days to Certify or Verify Vital Statistics Records	21.45	25	11	11	11	11	11
<b>A.2.1. Strategy: IMMUNIZE CHILDREN &amp; ADULTS IN TEXAS</b>							
<b>Output (Volume):</b>							
Number of Vaccine Doses Administered to Children	15,464,245	13,882,854	14,845,675	15,265,510	15,697,217.91	15,265,510	15,697,218
<b>Explanatory:</b>							
Dollar Value (in Millions) of Vaccine Provided by the Federal Government	480	519	519	533	548	533	548

DEPARTMENT OF STATE HEALTH SERVICES

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>A.2.2. Strategy: HIV/STD PREVENTION</b>							
<b>Output (Volume):</b>							
Number of Persons Served by the HIV Medication Program	21,098	21,938	22,554	23,170	23,786	23,170	23,786
<b>A.2.3. Strategy: INFECTIOUS DISEASE PREV/EPI/SURV</b>							
<b>Output (Volume):</b>							
Number of Communicable Disease Investigations Conducted	273,468	625,000	475,000	350,000	325,000	350,000	325,000
The Number of Healthcare Facilities Enrolled in Texas Health Care Safety Network	955	975	1,000	2,000	3,000	2,000	3,000
<b>A.2.4. Strategy: TB SURVEILLANCE &amp; PREVENTION</b>							
<b>Output (Volume):</b>							
Number of Tuberculosis Disease Investigations Conducted	23,449	25,500	20,176	20,176	20,176	20,176	20,176
<b>A.2.5. Strategy: TX CENTER FOR INFECTIOUS DISEASE</b>							
<b>Output (Volume):</b>							
Number of Inpatient Days, Texas Center for Infectious Disease	12,792	11,135	12,500	12,500	12,500	12,000	12,000
<b>A.4.1. Strategy: LABORATORY SERVICES</b>							
<b>Output (Volume):</b>							
Percentage of Initial Newborn Screening Specimen Results Reported within 7 Days of Birth	88.5%	85.99%	85%	85%	85%	85%	85%
<b>B. Goal: COMMUNITY HEALTH SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Number of Infant Deaths Per Thousand Live Births (Infant Mortality Rate)	5.54	5.41	5.36	5.3	5.25	5.3	5.25
Percentage of Low Birth Weight Births	8.48%	8.45%	8.41%	8.36%	8.32%	8.36%	8.32%
<b>B.2.1. Strategy: EMS AND TRAUMA CARE SYSTEMS</b>							
<b>Output (Volume):</b>							
Number of Emergency Health Care Providers (EMS Firms, Hospitals, RACS) Assisted through EMS/Trauma System Funding Programs	3,115	2,400	2,400	2,400	2,400	2,400	2,400
Number of EMS Personnel Licensed, Permitted, Certified, and Registered	22,666	20,520	20,500	20,500	20,500	20,500	20,500
<b>Explanatory:</b>							
Number of Trauma Facilities	290	280	280	280	280	280	280
Number of Stroke Facilities	150	160	160	160	160	160	160
Number of Hospitals with Maternal Care Designation	0	219	219	219	219	219	219
Number of Hospitals with Neonatal Care Designation	0	225	225	225	225	225	225

**DEPARTMENT OF STATE HEALTH SERVICES**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>C. Goal: CONSUMER PROTECTION SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Licenses Issued within Regulatory Timeframe	99%	99%	99%	99%	99%	99%	99%
<b>C.1.1. Strategy: FOOD (MEAT) AND DRUG SAFETY</b>							
<b>Efficiencies:</b>							
Average Cost Per Surveillance Activity - Food/Meat and Drug Safety	121.84	110	110	160	160	160	160
<b>C.1.2. Strategy: ENVIRONMENTAL HEALTH</b>							
<b>Efficiencies:</b>							
Average Cost Per Surveillance Activity - Environmental Health	509.78	447.3	450	450	450	450	450
<b>C.1.3. Strategy: RADIATION CONTROL</b>							
<b>Efficiencies:</b>							
Average Cost Per Surveillance Activity - Radiation Control	600.07	543.3	550	550	550	550	550

## HEALTH AND HUMAN SERVICES COMMISSION

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 1,253,866,569	\$ 1,523,730,048	\$ 1,450,886,348	\$ 1,546,031,857	\$ 1,484,964,177	\$ 1,722,467,695	\$ 1,725,833,388
Medicaid Program Income Account No. 705	14,799,562	8,249,861	3,520,840	18,000,000	18,000,000	18,000,000	18,000,000
Vendor Drug Rebates—Medicaid Account No. 706	766,668,167	698,420,452	734,790,836	691,915,502	695,526,588	691,915,502	695,526,588
GR Match for Medicaid Account No. 758	8,826,055,628	10,362,049,191	10,204,550,258	12,580,795,061	13,018,800,004	12,008,772,425	11,862,649,791
GR MOE for Temporary Assistance for Needy Families Account No. 759	39,461,576	0	0	0	0	0	0
Premium Co-Payments, Low Income Children Account No. 3643	324,252	631,963	1,382,533	1,253,116	1,277,621	1,253,116	1,277,621
GR for Mental Health Block Grant Account No. 8001	302,026,026	301,140,263	301,139,882	301,140,072	301,140,072	0	0
GR for Substance Abuse Prevention and Treatment Block Grant Account No. 8002	46,210,746	46,719,088	46,719,088	46,719,088	46,719,088	0	0
GR for Maternal and Child Health Block Grant Account No. 8003	17,112,064	20,806,646	20,806,646	20,806,645	20,806,645	20,806,645	20,806,645
GR Match for Federal Funds (Older Americans Act) Account No. 8004	4,343,012	4,256,020	4,256,020	4,256,020	4,256,020	4,256,020	4,256,020
GR Match for Title XXI (CHIP) Account No. 8010	3,738,945	10,752,552	11,153,785	10,747,909	11,262,890	14,663,554	14,609,186
GR Match for Food Stamp Administration Account No. 8014	159,304,346	157,138,138	163,172,560	155,371,491	155,272,203	158,089,063	157,840,146
Tobacco Settlement Receipts Match for Medicaid Account No. 8024	430,000,000	274,000,000	148,000,000	148,000,000	148,000,000	148,000,000	148,000,000
Tobacco Settlement Receipts Match for CHIP Account No. 8025	58,660,657	142,557,038	259,705,147	242,539,245	253,747,996	233,784,548	235,530,930
GR Certified as Match for Medicaid Account No. 8032	290,541,050	257,596,387	261,709,193	282,211,220	280,464,698	279,317,116	277,952,630
Vendor Drug Rebates—Public Health Account No. 8046	5,329,961	12,026,551	12,026,551	9,115,318	9,115,318	9,359,973	9,359,973
Experience Rebates—CHIP Account No. 8054	98,447	407,160	206,640	150,000	150,000	150,000	150,000
Vendor Drug Rebates—CHIP Account No. 8070	1,609,762	2,842,874	6,202,300	4,988,519	5,967,225	4,988,519	5,967,225
Cost Sharing - Medicaid Clients Account No. 8075	233,136	200,000	200,000	200,000	200,000	200,000	200,000
Vendor Drug Rebates—Supplemental Rebates Account No. 8081	49,665,340	45,534,741	48,799,658	44,740,131	44,969,451	44,740,131	44,969,451
General Revenue for ECI Account No. 8086	4,991,468	20,360,266	19,020,486	22,994,919	22,680,074	16,781,676	16,489,955
Medicare Giveback Provision Account No. 8092	483,442,385	469,466,757	457,791,874	497,173,379	517,747,087	455,781,679	462,973,663
GR Match for Medicaid - Entitlement Demand	<u>2,042,500,000</u>	<u>0</u>	<u>2,284,830,010</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, General Revenue Fund	\$ 14,800,983,099	\$ 14,358,885,996	\$ 16,440,870,655	\$ 16,629,149,492	\$ 17,041,067,157	\$ 15,833,327,662	\$ 15,702,393,212

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<u>General Revenue Fund - Dedicated</u>							
Hospital Licensing Account No. 129	\$ 84,627	\$ 2,715,364	\$ 2,715,364	\$ 2,715,364	\$ 2,715,364	\$ 2,715,364	\$ 2,715,364
Compensation to Victims of Crime Account No. 469	10,341,823	10,229,844	10,229,844	10,229,844	10,229,844	10,229,844	10,229,844
Texas Capital Trust Fund Account No. 543	289,802	74,693	504,911	289,802	289,802	289,802	289,802
Sexual Assault Program Account No. 5010	0	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Home Health Services Account No. 5018	1,575,246	5,635,676	5,634,991	5,633,898	5,633,898	15,001,435	15,001,435
State Owned Multicategorical Teaching Hospital Account No. 5049	439,442	439,443	439,443	439,443	439,443	439,443	439,443
Quality Assurance Account No. 5080	72,277,052	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000
Medicaid Estate Recovery Account No. 5109	<u>2,098,722</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>2,300,000</u>	<u>2,300,000</u>
Subtotal, General Revenue Fund - Dedicated	\$ 87,106,714	\$ 86,395,020	\$ 86,824,553	\$ 86,608,351	\$ 86,608,351	\$ 95,975,888	\$ 95,975,888
<u>Federal Funds</u>							
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 10,092,904	\$ 51,549,686	\$ 51,284,946	\$ 46,592,579	\$ 46,592,579	\$ 46,592,579	\$ 46,592,579
Federal Funds	19,364,412,774	26,282,485,106	22,917,615,707	26,343,986,138	27,204,615,284	25,304,283,757	25,114,374,846
Supplemental: Federal Funds	<u>2,982,280,533</u>	<u>0</u>	<u>3,720,236,266</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Federal Funds	\$ 22,356,786,211	\$ 26,334,034,792	\$ 26,689,136,919	\$ 26,390,578,717	\$ 27,251,207,863	\$ 25,350,876,336	\$ 25,160,967,425
<u>Other Funds</u>							
Freestanding Emergency Medical Care Facility Licensing Fund Account No. 373	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,160,830	\$ 1,160,830
Interagency Contracts - Criminal Justice Grants	52,174	0	0	0	0	0	0
Economic Stabilization Fund	617,847,305	293,869,742	64,065,671	0	0	0	0
Appropriated Receipts	40,949,952	45,018,219	52,521,294	39,698,930	39,698,930	39,648,169	39,648,169
State Chest Hospital Fees and Receipts Account No. 707	267,184	325,610	325,610	325,610	325,610	325,610	325,610
Public Health Medicaid Reimbursements Account No. 709	60,364,586	58,064,703	63,173,110	63,013,047	62,908,500	65,302,195	92,210,219
Interagency Contracts	327,301,774	289,382,449	296,727,432	298,035,820	296,671,140	282,936,106	281,867,162
Bond Proceeds - General Obligation Bonds	955,132	2,938,945	0	0	0	0	0
License Plate Trust Fund Account No. 0802, estimated	15,229	38,311	26,500	26,500	26,500	26,500	26,500
Interagency Contracts - Transfer from Foundation School Fund No. 193	16,498,102	16,498,102	16,498,102	16,498,102	16,498,102	16,498,102	16,498,102
MH Collections for Patient Support and Maintenance Account No. 8031	1,553,165	1,935,722	1,935,722	1,935,722	1,935,722	1,935,722	1,935,722
MH Appropriated Receipts Account No. 8033	10,573,438	10,907,731	10,906,440	10,906,440	10,906,440	10,906,440	10,906,440

**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
Medicaid Subrogation Receipts (State Share) Account No. 8044	123,912,005	100,000,000	100,000,000	100,000,000	100,000,000	100,000,000	100,000,000
Universal Services Fund Reimbursements Account No. 8051	973,613	988,248	988,248	988,248	988,248	988,248	988,248
Subrogation Receipts Account No. 8052	17,807	25,000	25,000	25,000	25,000	25,000	25,000
Appropriated Receipts - Match for Medicaid Account No. 8062	58,220,728	19,154,328	19,405,705	19,611,747	20,008,567	19,611,747	20,008,567
ID Collections for Patient Support and Maintenance Account No. 8095	24,695,905	24,909,428	24,915,345	24,471,876	24,471,876	24,031,820	24,031,820
ID Appropriated Receipts Account No. 8096	784,172	664,552	664,821	496,661	496,661	634,054	634,054
ID Revolving Fund Receipts Account No. 8098	80,544	80,779	80,779	80,779	80,779	80,779	80,779
WIC Rebates Account No. 8148	211,597,762	224,959,011	224,959,011	224,959,011	224,959,011	224,959,011	224,959,011
MLPP Revenue Bond Proceeds	0	20,153,825	188,662,452	255,733,286	0	0	0
<b>Subtotal, Other Funds</b>	<b>\$ 1,496,660,577</b>	<b>\$ 1,109,914,705</b>	<b>\$ 1,065,881,242</b>	<b>\$ 1,056,806,779</b>	<b>\$ 800,001,086</b>	<b>\$ 789,070,333</b>	<b>\$ 815,306,233</b>
<b>Total, Method of Financing</b>	<b>\$ 38,741,536,601</b>	<b>\$41,889,230,513</b>	<b>\$44,282,713,369</b>	<b>\$44,163,143,339</b>	<b>\$45,178,884,457</b>	<b>\$42,069,250,219</b>	<b>\$41,774,642,758</b>
<b>This bill pattern represents an estimated 72.6% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	36,071.4	37,975.7	38,306.0	38,588.5	38,623.0	37,973.4	37,973.4
<b>Schedule of Exempt Positions:</b>							
Executive Commissioner, Group 9	\$266,500	\$290,258	\$290,258	\$290,258	\$290,258	\$290,258	\$290,258
<b>Items of Appropriation:</b>							
<b>A. Goal: MEDICAID CLIENT SERVICES</b>							
Medicaid.							
<b>A.1.1. Strategy: AGED AND MEDICARE-RELATED</b> Aged and Medicare-related Eligibility Group.	\$ 5,123,043,128	\$ 5,853,514,546	\$ 6,168,190,739	\$ 5,718,746,454	\$ 6,057,547,520	\$ 5,447,151,472	\$ 5,493,789,692
<b>A.1.2. Strategy: DISABILITY-RELATED</b> Disability-Related Eligibility Group.	6,381,688,998	7,036,396,560	7,974,592,967	7,950,066,189	8,366,721,553	7,519,020,562	7,482,945,534
<b>A.1.3. Strategy: PREGNANT WOMEN</b> Pregnant Women Eligibility Group.	1,044,196,299	1,255,544,874	1,371,687,152	1,207,160,187	1,211,093,962	1,194,539,210	1,184,712,634
<b>A.1.4. Strategy: OTHER ADULTS</b> Other Adults Eligibility Group.	675,393,742	700,129,224	772,282,714	794,969,457	787,174,393	769,735,764	739,445,166

**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.5. Strategy:</b> CHILDREN Children Eligibility Group.	6,116,543,946	6,691,319,219	7,567,187,484	7,845,262,133	7,862,316,942	7,609,408,494	7,387,318,379
<b>A.1.6. Strategy:</b> MEDICAID PRESCRIPTION DRUGS	3,804,505,725	3,990,846,360	4,439,798,684	4,073,671,121	4,160,853,493	3,847,040,727	3,767,722,101
<b>A.1.7. Strategy:</b> HEALTH STEPS (EPSDT) DENTAL	1,203,758,571	1,220,682,079	1,339,093,857	1,238,296,221	1,227,418,235	1,204,654,274	1,158,796,436
<b>A.1.8. Strategy:</b> MEDICAL TRANSPORTATION	161,251,351	178,375,436	197,128,942	196,624,346	200,419,496	187,477,795	182,135,139
<b>A.2.1. Strategy:</b> COMMUNITY ATTENDANT SERVICES	818,163,464	855,885,115	869,098,030	944,118,295	979,308,120	940,543,674	971,898,802
<b>A.2.2. Strategy:</b> PRIMARY HOME CARE	10,991,686	14,701,045	14,459,173	14,070,322	14,284,638	14,020,619	14,177,676
<b>A.2.3. Strategy:</b> DAY ACTIVITY & HEALTH SERVICES Day Activity and Health Services (DAHS).	7,732,277	8,439,099	8,560,852	8,596,273	8,742,802	8,554,534	8,692,339
<b>A.2.4. Strategy:</b> NURSING FACILITY PAYMENTS	323,735,125	350,999,847	358,822,281	374,887,433	377,835,780	371,314,784	371,307,346
<b>A.2.5. Strategy:</b> MEDICARE SKILLED NURSING FACILITY	41,524,953	52,564,532	54,608,241	51,537,251	53,587,410	49,885,002	49,877,130
<b>A.2.6. Strategy:</b> HOSPICE	277,385,548	292,672,572	301,739,612	301,321,462	309,947,319	299,314,154	305,798,355
<b>A.2.7. Strategy:</b> INTERMEDIATE CARE FACILITIES - IID Intermediate Care Facilities - for Individuals w/ ID (ICF/IID).	237,867,401	264,117,914	275,587,972	274,207,219	274,163,144	273,635,879	273,636,154
<b>A.3.1. Strategy:</b> HOME AND COMMUNITY-BASED SERVICES Home and Community-based Services (HCS).	1,113,634,605	1,346,211,689	1,282,846,894	1,343,881,970	1,409,680,425	1,305,208,268	1,305,968,256
<b>A.3.2. Strategy:</b> COMMUNITY LIVING ASSISTANCE (CLASS) Community Living Assistance and Support Services (CLASS).	289,714,956	328,093,653	304,676,932	326,438,853	342,605,778	313,697,295	313,720,944
<b>A.3.3. Strategy:</b> DEAF-BLIND MULTIPLE DISABILITIES Deaf-Blind Multiple Disabilities (DBMD).	15,380,200	18,356,656	18,407,851	18,480,770	18,887,635	18,241,650	18,242,028
<b>A.3.4. Strategy:</b> TEXAS HOME LIVING WAIVER	115,585,139	123,851,763	116,593,303	119,839,497	126,597,277	104,116,203	104,095,416
<b>A.3.5. Strategy:</b> ALL-INCLUSIVE CARE - ELDERLY (PACE) Program of All-inclusive Care for the Elderly (PACE).	41,975,419	45,013,022	43,975,324	44,529,539	44,531,232	44,529,539	44,531,232
<b>A.4.1. Strategy:</b> NON-FULL BENEFIT PAYMENTS	1,778,435,932	1,142,505,285	849,451,594	1,237,824,871	1,261,822,276	1,207,340,249	1,207,939,647
<b>A.4.2. Strategy:</b> MEDICARE PAYMENTS For Clients Dually Eligible for Medicare and Medicaid.	1,824,981,755	2,084,789,518	2,064,362,201	2,194,020,760	2,327,571,411	2,078,482,468	2,118,475,603
<b>A.4.3. Strategy:</b> TRANSFORMATION PAYMENTS	122,263,122	34,573,730	34,573,730	34,570,730	34,570,730	34,570,730	34,570,730
<b>Total, Goal A: MEDICAID CLIENT SERVICES</b>	\$ 31,529,753,342	\$ 33,889,583,738	\$ 36,427,726,529	\$ 36,313,121,353	\$ 37,457,681,571	\$ 34,842,483,346	\$ 34,539,796,739
<b>B. Goal: MEDICAID &amp; CHIP SUPPORT</b> Medicaid and CHIP Contracts and Administration.							
<b>B.1.1. Strategy:</b> MEDICAID CONTRACTS & ADMINISTRATION Medicaid Contracts and Administration.	\$ 509,278,624	\$ 604,750,024	\$ 620,198,538	\$ 698,947,639	\$ 846,367,381	\$ 597,857,558	\$ 593,100,043



**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.2. Strategy:</b> CHIP CONTRACTS & ADMINISTRATION CHIP Contracts and Administration.	9,363,793	16,705,935	16,784,854	15,512,353	17,633,375	15,512,353	15,512,353
<b>Total, Goal B:</b> MEDICAID & CHIP SUPPORT	\$ 518,642,417	\$ 621,455,959	\$ 636,983,392	\$ 714,459,992	\$ 864,000,756	\$ 613,369,911	\$ 608,612,396
<b>C. Goal:</b> CHIP CLIENT SERVICES Children's Health Insurance Program Services.							
<b>C.1.1. Strategy:</b> CHIP Children's Health Insurance Program (CHIP).	\$ 499,169,982	\$ 630,237,542	\$ 577,473,382	\$ 540,519,678	\$ 571,444,786	\$ 517,563,615	\$ 523,667,565
<b>C.1.2. Strategy:</b> CHIP PERINATAL SERVICES	174,936,716	180,734,255	153,018,092	137,774,867	140,557,591	135,255,723	134,647,650
<b>C.1.3. Strategy:</b> CHIP PRESCRIPTION DRUGS	164,412,856	204,946,267	190,707,494	148,341,060	154,374,938	144,255,431	146,564,844
<b>C.1.4. Strategy:</b> CHIP DENTAL SERVICES	112,358,747	132,922,914	128,945,639	96,702,221	101,539,075	93,790,148	95,515,698
<b>Total, Goal C:</b> CHIP CLIENT SERVICES	\$ 950,878,301	\$ 1,148,840,978	\$ 1,050,144,607	\$ 923,337,826	\$ 967,916,390	\$ 890,864,917	\$ 900,395,757
<b>D. Goal:</b> ADDITIONAL HEALTH-RELATED SERVICES Provide Additional Health-related Services.							
<b>D.1.1. Strategy:</b> WOMEN'S HEALTH PROGRAMS	\$ 144,759,502	\$ 163,542,870	\$ 178,864,875	\$ 170,373,616	\$ 172,034,129	\$ 174,384,899	\$ 178,230,129
<b>D.1.2. Strategy:</b> ALTERNATIVES TO ABORTION	21,407,192	33,737,401	46,283,151	40,011,366	40,011,367	40,011,366	40,011,366
<b>D.1.3. Strategy:</b> ECI SERVICES Early Childhood Intervention Services.	140,876,199	150,936,134	154,145,448	168,878,711	170,142,861	156,316,956	158,486,211
<b>D.1.4. Strategy:</b> ECI RESPITE & QUALITY ASSURANCE Ensure ECI Respite Services & Quality ECI Services.	2,901,804	3,609,827	3,669,987	3,530,966	3,530,966	3,891,945	3,780,966
<b>D.1.5. Strategy:</b> CHILDREN'S BLINDNESS SERVICES	4,037,524	5,748,137	5,748,137	5,748,137	5,748,138	5,748,136	5,748,136
<b>D.1.6. Strategy:</b> AUTISM PROGRAM	6,018,841	7,188,435	7,188,435	7,188,435	7,188,435	7,188,435	7,188,435
<b>D.1.7. Strategy:</b> CHILDREN WITH SPECIAL NEEDS Children with Special Health Care Needs.	24,922,494	30,500,815	30,500,818	30,500,817	30,500,816	30,500,816	30,500,816
<b>D.1.8. Strategy:</b> TITLE V DNTL & HLTH SVCS Title V Dental and Health Services.	7,051,999	8,733,928	8,733,928	8,733,928	8,733,928	8,733,928	8,733,928
<b>D.1.9. Strategy:</b> KIDNEY HEALTH CARE	12,221,183	19,991,046	19,991,045	19,991,046	19,991,045	19,991,046	19,991,045
<b>D.1.10. Strategy:</b> ADDITIONAL SPECIALTY CARE	2,897,025	6,573,668	6,573,668	5,720,338	5,720,340	4,132,950	4,132,950
<b>D.1.11. Strategy:</b> COMMUNITY PRIMARY CARE SERVICES	11,202,262	12,173,840	12,173,840	12,173,840	12,173,840	12,173,840	12,173,840
<b>D.1.12. Strategy:</b> ABSTINENCE EDUCATION	4,380,312	7,414,220	7,426,288	7,426,287	7,426,288	7,426,287	7,426,287
<b>D.2.1. Strategy:</b> COMMUNITY MENTAL HEALTH SVCS-ADULTS Community Mental Health Services (MHS) for Adults.	342,102,704	400,861,658	401,910,710	393,464,529	393,464,530	393,690,627	393,690,627
<b>D.2.2. Strategy:</b> COMMUNITY MENTAL HLTH SVCS-CHILDREN Community Mental Health Services (MHS) for Children.	74,201,438	95,006,123	101,773,698	92,509,484	92,509,483	92,509,485	92,509,485

## HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>D.2.3. Strategy:</b> COMMUNITY MENTAL HEALTH CRISIS SVCS Community Mental Health Crisis Services (CMHCS).	128,716,194	110,534,434	110,699,150	128,199,150	128,199,150	110,699,150	110,699,150
<b>D.2.4. Strategy:</b> SUBSTANCE ABUSE SERVICES Substance Abuse Prevention, Intervention, and Treatment.	226,345,627	287,523,361	251,184,240	258,073,053	258,073,054	248,078,628	248,078,628
<b>D.2.5. Strategy:</b> BEHAVIORAL HLTH WAIVER & AMENDMENT Behavioral Health Waiver and Plan Amendment.	23,916,753	27,057,090	29,437,450	53,120,468	53,120,467	29,437,450	29,437,450
<b>D.2.6. Strategy:</b> COMMUNITY MENTAL HEALTH GRANT PGMS Community Mental Health Grant Programs.	43,608,220	82,500,000	62,500,000	55,000,000	55,000,000	72,500,000	72,500,000
<b>D.3.1. Strategy:</b> INDIGENT HEALTH CARE REIMBURSEMENT Indigent Health Care Reimbursement (UTMB).	439,442	439,443	439,443	439,443	439,443	439,443	439,443
<b>D.3.2. Strategy:</b> COUNTY INDIGENT HEALTH CARE SVCS County Indigent Health Care Services.	621,991	679,126	679,124	679,126	679,124	679,125	679,125
<b>Total, Goal D:</b> ADDITIONAL HEALTH-RELATED SERVICES	\$ 1,222,628,706	\$ 1,454,751,556	\$ 1,439,923,435	\$ 1,461,762,740	\$ 1,464,687,404	\$ 1,418,534,512	\$ 1,424,438,017
<b>E. Goal:</b> ENCOURAGE SELF-SUFFICIENCY							
<b>E.1.1. Strategy:</b> TANF (CASH ASSISTANCE) GRANTS Temporary Assistance for Needy Families Grants.	\$ 47,820,964	\$ 46,581,574	\$ 47,388,354	\$ 51,883,628	\$ 49,920,641	\$ 46,486,660	\$ 46,913,975
<b>E.1.2. Strategy:</b> PROVIDE WIC SERVICES Provide WIC Services: Benefits, Nutrition Education & Counseling.	645,675,139	812,485,091	812,029,990	812,029,990	812,029,990	812,029,990	812,029,990
<b>E.1.3. Strategy:</b> DISASTER ASSISTANCE	30,240,313	27,329,583	7,034,251	0	0	0	0
<b>Total, Goal E:</b> ENCOURAGE SELF-SUFFICIENCY	\$ 723,736,416	\$ 886,396,248	\$ 866,452,595	\$ 863,913,618	\$ 861,950,631	\$ 858,516,650	\$ 858,943,965
<b>F. Goal:</b> COMMUNITY & IL SVCS & COORDINATION Community & Independent Living Services & Coordination.							
<b>F.1.1. Strategy:</b> GUARDIANSHIP	\$ 8,361,549	\$ 8,954,276	\$ 8,954,275	\$ 8,954,276	\$ 8,954,275	\$ 8,954,275	\$ 8,954,275
<b>F.1.2. Strategy:</b> NON-MEDICAID SERVICES	156,619,943	192,088,800	196,889,887	165,420,632	165,420,632	165,903,132	165,903,132
<b>F.1.3. Strategy:</b> NON-MEDICAID IDD COMMUNITY SVCS Non-Medicaid Developmental Disability Community Services.	46,400,646	49,901,920	49,901,921	49,901,921	49,901,920	49,901,920	49,901,920
<b>F.2.1. Strategy:</b> INDEPENDENT LIVING SERVICES Independent Living Services (General, Blind, and CILs).	13,199,657	14,584,039	14,584,037	14,584,039	14,584,037	14,584,037	14,584,037
<b>F.2.2. Strategy:</b> BEST PROGRAM Blindness Education, Screening and Treatment (BEST) Program.	436,128	530,002	430,000	430,000	430,000	430,000	430,000

**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>F.2.3. Strategy:</b> COMPREHENSIVE REHABILITATION (CRS) Provide Services to People with Spinal Cord/Traumatic Brain Injuries.	14,835,011	23,303,772	23,303,772	23,253,772	23,253,772	23,253,772	23,253,772
<b>F.2.4. Strategy:</b> DEAF AND HARD OF HEARING SERVICES Provide Services to Persons Who Are Deaf or Hard of Hearing.	4,041,098	4,222,658	4,222,658	4,222,658	4,222,658	4,222,658	4,222,658
<b>F.3.1. Strategy:</b> FAMILY VIOLENCE SERVICES	29,230,534	33,400,273	34,923,095	36,154,291	36,154,291	32,654,292	32,654,292
<b>F.3.2. Strategy:</b> CHILD ADVOCACY PROGRAMS	26,868,699	38,574,816	38,563,004	38,563,005	38,563,004	38,563,004	38,563,004
<b>F.3.3. Strategy:</b> ADDITIONAL ADVOCACY PROGRAMS	<u>816,890</u>	<u>1,031,195</u>	<u>864,974</u>	<u>1,031,195</u>	<u>1,031,195</u>	<u>864,974</u>	<u>864,974</u>
<b>Total, Goal F:</b> COMMUNITY & IL SVCS & COORDINATION	\$ 300,810,155	\$ 366,591,751	\$ 372,637,623	\$ 342,515,789	\$ 342,515,784	\$ 339,332,064	\$ 339,332,064
<b>G. Goal: FACILITIES</b>							
Mental Health State Hospitals, SSLCs and Other Facilities.							
<b>G.1.1. Strategy:</b> STATE SUPPORTED LIVING CENTERS	\$ 691,033,870	\$ 697,109,646	\$ 697,555,078	\$ 692,374,959	\$ 687,346,951	\$ 686,798,420	\$ 684,090,799
<b>G.2.1. Strategy:</b> MENTAL HEALTH STATE HOSPITALS	418,835,756	454,102,380	453,784,662	446,829,958	444,554,104	447,300,887	447,300,887
<b>G.2.2. Strategy:</b> MENTAL HEALTH COMMUNITY HOSPITALS	120,732,371	136,040,351	138,505,101	138,397,727	138,397,725	138,505,101	138,505,101
<b>G.3.1. Strategy:</b> OTHER FACILITIES Other State Medical Facilities.	5,989,878	5,968,651	5,968,651	5,905,168	5,905,169	5,890,216	5,890,216
<b>G.4.1. Strategy:</b> FACILITY PROGRAM SUPPORT	9,217,068	23,863,649	13,537,766	24,300,736	14,446,693	10,957,078	10,957,078
<b>G.4.2. Strategy:</b> FACILITY CAPITAL REPAIRS & RENOV Capital Repair and Renovation at SSLCs, State Hospitals, and Other.	<u>514,094,281</u>	<u>322,115,617</u>	<u>269,664,517</u>	<u>316,348,879</u>	<u>12,305,184</u>	<u>11,401,095</u>	<u>16,140,777</u>
<b>Total, Goal G:</b> FACILITIES	\$ 1,759,903,224	\$ 1,639,200,294	\$ 1,579,015,775	\$ 1,624,157,427	\$ 1,302,955,826	\$ 1,300,852,797	\$ 1,302,884,858
<b>H. Goal: REGULATORY SERVICES</b>							
Regulatory, Licensing and Consumer Protection Services.							
<b>H.1.1. Strategy:</b> FACILITY/COMMUNITY-BASED REGULATION Health Care Facilities & Community-based Regulation.	\$ 86,684,873	\$ 104,496,033	\$ 108,938,706	\$ 107,980,532	\$ 108,663,147	\$ 106,001,236	\$ 106,001,236
<b>H.1.2. Strategy:</b> LTC QUALITY OUTREACH Long-Term Care Quality Outreach.	7,055,030	14,365,658	16,519,111	5,039,127	5,039,127	5,039,127	5,039,127
<b>H.2.1. Strategy:</b> CHILD CARE REGULATION	33,589,271	43,501,979	42,566,775	63,980,092	63,169,512	41,806,228	41,806,228

## HEALTH AND HUMAN SERVICES COMMISSION

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>H.3.1. Strategy:</b> HEALTH CARE PROFESSIONALS & OTHER Credentialing/Certification of Health Care Professionals & Others.	3,588,661	4,189,477	2,286,404	2,964,673	2,964,673	2,253,433	2,253,433
<b>H.4.1. Strategy:</b> TEXAS.GOV Texas.gov. Estimated and Nontransferable.	<u>123,140</u>	<u>123,140</u>	<u>43,711</u>	<u>123,140</u>	<u>123,140</u>	<u>43,711</u>	<u>43,711</u>
<b>Total, Goal H: REGULATORY SERVICES</b>	\$ 131,040,975	\$ 166,676,287	\$ 170,354,707	\$ 180,087,564	\$ 179,959,599	\$ 155,143,735	\$ 155,143,735
<b>I. Goal: PGM ELG DETERMINATION &amp; ENROLLMENT</b> Program Eligibility Determination & Enrollment.							
<b>I.1.1. Strategy:</b> INTEGRATED ELIGIBILITY & ENROLLMENT Integrated Financial Eligibility and Enrollment (IEE).	\$ 618,674,817	\$ 587,316,140	\$ 603,894,926	\$ 557,153,486	\$ 557,170,202	\$ 571,268,180	\$ 571,268,180
<b>I.2.1. Strategy:</b> LONG-TERM CARE INTAKE & ACCESS Intake, Access, and Eligibility to Services and Supports.	237,687,178	271,086,844	277,404,605	266,614,536	267,791,804	260,904,598	260,904,598
<b>I.3.1. Strategy:</b> TIERS & ELIGIBILITY SUPPORT TECH Texas Integrated Eligibility Redesign System & Supporting Tech.	97,298,551	110,651,615	111,699,672	112,816,965	112,816,965	111,699,672	111,699,672
<b>I.3.2. Strategy:</b> TIERS CAPITAL PROJECTS Texas Integrated Eligibility Redesign System Capital Projects.	<u>44,416,518</u>	<u>54,028,655</u>	<u>54,094,304</u>	<u>53,873,170</u>	<u>56,267,786</u>	<u>53,873,170</u>	<u>53,873,170</u>
<b>Total, Goal I: PGM ELG DETERMINATION &amp; ENROLLMENT</b>	\$ 998,077,064	\$ 1,023,083,254	\$ 1,047,093,507	\$ 990,458,157	\$ 994,046,757	\$ 997,745,620	\$ 997,745,620
<b>J. Goal: DISABILITY DETERMINATION</b> Provide Disability Determination Services within SSA Guidelines.							
<b>J.1.1. Strategy:</b> DISABILITY DETERMINATION SVCS (DDS) Determine Federal SSI and SSDI Eligibility.	\$ 100,925,320	\$ 105,693,691	\$ 105,689,732	\$ 105,873,182	\$ 105,873,182	\$ 105,873,182	\$ 105,873,182
<b>K. Goal: OFFICE OF INSPECTOR GENERAL</b>							
<b>K.1.1. Strategy:</b> OFFICE OF INSPECTOR GENERAL	\$ 37,857,850	\$ 35,605,902	\$ 37,565,190	\$ 33,365,286	\$ 33,365,286	\$ 30,674,299	\$ 30,674,299
<b>K.1.2. Strategy:</b> OIG ADMINISTRATIVE SUPPORT Office of Inspector General Administrative Support.	<u>12,631,177</u>	<u>18,522,346</u>	<u>16,999,305</u>	<u>20,992,519</u>	<u>20,992,519</u>	<u>20,992,519</u>	<u>20,992,519</u>
<b>Total, Goal K: OFFICE OF INSPECTOR GENERAL</b>	\$ 50,489,027	\$ 54,128,248	\$ 54,564,495	\$ 54,357,805	\$ 54,357,805	\$ 51,666,818	\$ 51,666,818

**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>L. Goal: SYSTEM OVERSIGHT &amp; PROGRAM SUPPORT</b>							
HHS Enterprise Oversight and Policy.							
<b>L.1.1. Strategy:</b> HHS SYSTEM SUPPORTS Enterprise Oversight and Policy.	\$ 107,293,167	\$ 112,494,178	\$ 117,607,768	\$ 138,321,969	\$ 136,969,870	\$ 106,283,981	\$ 106,283,981
<b>L.1.2. Strategy:</b> IT OVERSIGHT & PROGRAM SUPPORT Information Technology Capital Projects Oversight & Program Support.	200,768,011	256,042,093	242,060,749	288,929,516	284,530,772	229,541,981	226,452,817
<b>L.2.1. Strategy:</b> CENTRAL PROGRAM SUPPORT	32,646,233	41,732,135	42,834,872	41,154,428	41,154,407	39,670,663	39,670,663
<b>L.2.2. Strategy:</b> REGIONAL PROGRAM SUPPORT	<u>96,630,799</u>	<u>105,643,072</u>	<u>108,622,494</u>	<u>101,419,865</u>	<u>99,451,969</u>	<u>101,419,865</u>	<u>99,451,969</u>
<b>Total, Goal L: SYSTEM OVERSIGHT &amp; PROGRAM SUPPORT</b>	\$ 437,338,210	\$ 515,911,478	\$ 511,125,883	\$ 569,825,778	\$ 562,107,018	\$ 476,916,490	\$ 471,859,430
<b>M. Goal: TEXAS CIVIL COMMITMENT OFFICE</b>							
<b>M.1.1. Strategy:</b> TEXAS CIVIL COMMITMENT OFFICE	<u>\$ 17,313,444</u>	<u>\$ 16,917,031</u>	<u>\$ 21,001,089</u>	<u>\$ 19,272,108</u>	<u>\$ 20,831,734</u>	<u>\$ 17,950,177</u>	<u>\$ 17,950,177</u>
<b>Grand Total, HEALTH AND HUMAN SERVICES COMMISSION</b>	<u>\$ 38,741,536,601</u>	<u>\$41,889,230,513</u>	<u>\$44,282,713,369</u>	<u>\$44,163,143,339</u>	<u>\$45,178,884,457</u>	<u>\$42,069,250,219</u>	<u>\$41,774,642,758</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,561,200,754	\$ 1,641,008,611	\$ 1,697,840,270	\$ 1,678,831,505	\$ 1,678,727,472	\$ 1,657,156,193	\$ 1,657,156,191
Other Personnel Costs	115,772,215	64,861,983	63,806,653	64,235,871	64,238,871	64,449,990	64,449,990
Professional Fees and Services	875,905,482	1,160,995,441	1,197,232,977	1,240,313,749	1,185,574,277	1,084,408,387	1,076,280,306
Fuels and Lubricants	2,100,230	2,139,658	2,288,580	2,306,295	2,306,295	2,289,410	2,289,410
Consumable Supplies	13,900,537	13,419,709	12,997,538	12,638,776	12,635,731	13,134,100	13,131,055
Utilities	60,644,567	57,139,419	55,133,829	55,461,586	55,459,959	55,212,134	55,210,511
Travel	34,519,797	41,334,397	41,964,065	36,758,905	36,761,729	37,654,585	37,654,668
Rent - Building	102,059,115	111,818,650	115,646,147	114,745,988	115,692,761	107,580,121	107,580,121
Rent - Machine and Other	46,135,222	35,188,747	30,500,142	32,736,166	32,736,170	32,389,472	32,389,472
Other Operating Expense	445,539,981	469,393,875	432,108,718	537,721,624	648,753,954	429,568,891	425,119,945
Client Services	33,417,146,849	36,163,924,452	38,590,101,835	38,358,115,658	39,548,424,157	36,833,471,340	36,545,149,379
Food for Persons - Wards of State	20,526,345	21,263,542	21,823,993	22,034,724	21,377,693	21,823,993	21,823,993
Grants	1,527,236,357	1,760,686,273	1,741,224,609	1,724,152,600	1,724,823,003	1,696,905,582	1,698,278,211
Capital Expenditures	<u>518,849,150</u>	<u>346,055,756</u>	<u>280,044,013</u>	<u>283,089,892</u>	<u>51,372,385</u>	<u>33,206,021</u>	<u>38,129,506</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 38,741,536,601</u>	<u>\$41,889,230,513</u>	<u>\$44,282,713,369</u>	<u>\$44,163,143,339</u>	<u>\$45,178,884,457</u>	<u>\$42,069,250,219</u>	<u>\$41,774,642,758</u>

**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 138,960,528	\$ 143,228,745	\$ 143,944,889	\$		\$ 144,664,613	\$ 145,387,936
Group Insurance	459,577,809	464,586,047	471,921,485			479,543,005	487,461,764
Social Security	120,558,812	124,310,503	124,932,056			125,556,716	126,184,499
Benefits Replacement	<u>2,276,653</u>	<u>1,804,476</u>	<u>1,494,106</u>			<u>1,237,120</u>	<u>1,024,335</u>
Subtotal, Employee Benefits	\$ 721,373,802	\$ 733,929,771	\$ 742,292,536	\$		\$ 751,001,454	\$ 760,058,534
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 25,978,216	\$ 24,150,081	\$ 20,054,197	\$		\$ 22,503,966	\$ 22,120,016
Lease Payments	<u>43,890</u>	<u>7,545,945</u>	<u>16,710,340</u>			<u>18,849,793</u>	<u>22,642,624</u>
Subtotal, Debt Service	\$ 26,022,106	\$ 31,696,026	\$ 36,764,537	\$		\$ 41,353,759	\$ 44,762,640
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 747,395,908</u>	<u>\$ 765,625,797</u>	<u>\$ 779,057,073</u>	<u>\$</u>		<u>\$ 792,355,213</u>	<u>\$ 804,821,174</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: MEDICAID CLIENT SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Average Medicaid and CHIP Children Recipient Months Per Month	3,203,636	3,348,403	3,563,520	3,388,576	3,277,643	3,388,576	3,277,643
Average Full Benefit Medicaid Recipient Months Per Month	3,915,011	4,106,846	4,324,702	4,170,799	4,052,250	4,170,406	4,051,136
Average Monthly Cost Per Full Benefit Medicaid Client (Includes Drug and LTC)	495.61	521.27	542.4	527.6	538.46	527.34	537.67
Proportion of Medicaid Recipient Months Enrolled in Managed Care	91.91%	93.43%	94.22%	94.18%	93.91%	94.18%	93.91%
Average Number of Members Receiving 1915(c) Waiver Services through Managed Care	61,446	65,155	67,380	72,643	73,504	66,617	67,072
Average Number of Members Receiving Nursing Facility Care through Managed Care	53,535	54,157	54,060	51,556	51,387	51,650	51,653
Average Number of Individuals Served per Month: Medically Dependent Children Program	5,314	5,758	5,647	5,793	5,903	5,734	5,734
<b>A.1.1. Strategy: AGED AND MEDICARE-RELATED</b>							
<b>Output (Volume):</b>							
Average Aged and Medicare-Related Recipient Months Per Month	372,266	378,084	379,739	760,659	773,013	380,221	386,198
<b>Efficiencies:</b>							
Average Aged and Medicare-Related Cost Per Recipient Month	1,131.49	1,293.07	1,352.3	1,192.75	1,183.15	1,193.47	1,185.11

HEALTH AND HUMAN SERVICES COMMISSION

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	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.2. Strategy: DISABILITY-RELATED</b>							
<b>Output (Volume):</b>							
Average Disability-Related Recipient Months Per Month	409,409	422,843	445,892	861,534	855,190	430,679	427,346
<b>Efficiencies:</b>							
Average Disability-Related Cost Per Recipient Month	1,320.21	1,397.64	1,486.74	1,464.4	1,480.95	1,454.1	1,460.29
<b>A.1.3. Strategy: PREGNANT WOMEN</b>							
<b>Output (Volume):</b>							
Average Pregnant Women Recipient Months Per Month	137,696	159,136	152,855	140,420	140,979	140,420	140,979
<b>Efficiencies:</b>							
Average Pregnant Women Cost Per Recipient Month	661.43	691.52	720.33	713.25	716.81	705.66	701.1
<b>A.1.4. Strategy: OTHER ADULTS</b>							
<b>Output (Volume):</b>							
Average Other Adult Recipient Months Per Month	136,301	146,181	150,172	141,880	136,113	141,880	136,113
<b>Efficiencies:</b>							
Average Other Adult Cost Per Recipient Month	379.04	403.25	428.18	467.14	482.22	452.28	452.77
<b>A.1.5. Strategy: CHILDREN</b>							
<b>Output (Volume):</b>							
Average Income-Eligible Children Recipient Months Per Month	2,826,076	2,968,840	3,164,357	3,044,084	2,926,832	3,044,084	2,926,832
Average STAR Health Foster Care Children Recipient Months Per Month	33,263	31,591	31,623	33,123	33,669	33,123	33,669
<b>Efficiencies:</b>							
Average Income-Eligible Children Cost Per Recipient Month	165.14	179.05	187.9	201.79	209.57	195.8	197.18
Average STAR Health Foster Care Children Cost Per Recipient Month	786.53	877.52	952.12	1,062.98	1,126.25	1,009.73	1,016.53
<b>A.1.6. Strategy: MEDICAID PRESCRIPTION DRUGS</b>							
<b>Efficiencies:</b>							
Average Cost Per Medicaid Recipient Month for Prescription Drugs	82.68	80.99	85.6	76.91	77.63	76.87	77.5
<b>A.1.7. Strategy: HEALTH STEPS (EPSDT) DENTAL</b>							
<b>Output (Volume):</b>							
Average Texas Health Steps (EPSDT) Dental Recipient Months Per Month	3,012,510	3,159,356	3,358,005	3,236,330	3,116,091	3,236,330	3,116,091
<b>Efficiencies:</b>							
Average Cost Per Texas Health Steps (EPSDT) Dental Recipient Month	33.49	32.24	33.2	31.88	32.83	31.01	30.99
<b>A.1.8. Strategy: MEDICAL TRANSPORTATION</b>							
<b>Efficiencies:</b>							
Average Nonemergency Transportation (NEMT) Cost Per Recipient Month	3.55	3.77	3.95	4.03	4.23	3.84	3.84

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	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>A.2.1. Strategy: COMMUNITY ATTENDANT SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Community Attendant Services	63,767	64,374	64,557	67,626	69,032	67,626	69,032
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Community Attendant Services	1,061.59	1,098.68	1,111.72	1,152.98	1,172.14	1,148.75	1,163.56
<b>A.2.2. Strategy: PRIMARY HOME CARE</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Primary Home Care	980	1,096	1,090	1,054	1,054	1,054	1,054
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Primary Home Care	1,047.23	1,071.35	1,084.64	1,098.56	1,132.59	1,094.32	1,106.71
<b>A.2.3. Strategy: DAY ACTIVITY &amp; HEALTH SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Day Activity and Health Services	1,250	1,246	1,247	1,247	1,259	1,247	1,259
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Day Activity and Health Services	555	564.25	572.08	574.84	578.79	572.08	575.42
<b>A.2.4. Strategy: NURSING FACILITY PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Receiving Medicaid-funded Nursing Facility Services on a Fee-For-Service Basis Per Month	6,655	6,722	6,723	13,869	14,281	6,723	7,160
Average Number of Individuals Receiving State Supplementation of Personal Needs Allowance Per Month	7,177	6,824	6,824	6,824	6,857	6,824	6,857
<b>Efficiencies:</b>							
Net Cost Per Medicaid Resident Receiving Nursing Facility Services on a Fee-For-Service Basis Per Month	3,900.51	3,928.51	3,956.14	3,940.08	3,933.76	3,942.72	3,942.72
<b>A.2.5. Strategy: MEDICARE SKILLED NURSING FACILITY</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Receiving Copaid Medicaid/Medicare Nursing Facility Services Per Month	1,705	1,743	1,770	1,630	1,630	1,630	1,630
<b>Efficiencies:</b>							
Net Payment Per Individual Receiving Copaid Medicaid/Medicare Nursing Facility Services Per Month	2,368.23	2,428.6	2,548.53	2,628.17	2,734.49	2,529.63	2,529.63



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	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>A.2.6. Strategy: HOSPICE</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Receiving Hospice Services Per Month	7,711	7,932	8,139	8,051	8,210	8,051	8,210
<b>Efficiencies:</b>							
Average Net Payment Per Individual Per Month for Hospice	3,049.52	3,081.26	3,099.56	3,129.87	3,156.38	3,108.74	3,113.9
<b>A.2.7. Strategy: INTERMEDIATE CARE FACILITIES - IID</b>							
<b>Output (Volume):</b>							
Average Number of Persons in ICF/IID Medicaid Beds Per Month	4,775	4,730	4,732	4,730	4,730	4,730	4,730
<b>Efficiencies:</b>							
Monthly Cost Per ICF/IID Medicaid Eligible Individual	4,424.81	4,656.61	4,856.73	4,831.15	4,829.61	4,820.42	4,820.42
<b>A.3.1. Strategy: HOME AND COMMUNITY-BASED SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Home and Community Based Services (HCS)	26,090	26,365	27,938	57,895	58,923	28,669	28,669
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Home and Community Based Services (HCS)	3,670.81	3,809.09	3,875.82	3,804.21	3,820.24	3,796.11	3,796.11
Average Monthly Cost per Individual Served: Home and Community - Based Services Residential	5,294.01	5,555.43	5,577.71	5,532.74	5,556.05	5,520.96	5,520.96
Average Monthly Cost Per Individual Served: Home and Community - Based Services Non-Residential	2,848.33	2,922.99	2,932.51	2,927.2	2,939.54	2,920.97	2,920.97
<b>Explanatory:</b>							
Number of Individuals Receiving Services at the End of the Fiscal Year: Home and Community Based Services (HCS)	26,173	26,827	28,341	29,698	30,726	28,669	28,669
Percent of Home and Community-based Services Recipients Receiving Residential Services	33.61%	33.71%	33.66%	33.66%	33.66%	33.66%	33.66%
<b>A.3.2. Strategy: COMMUNITY LIVING ASSISTANCE (CLASS)</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Community Living Assistance & Support Services Waiver (CLASS)	5,515	5,379	5,543	11,987	12,099	5,963	5,963
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Community Living Assistance & Support Services Waiver (CLASS)	4,391.5	4,496.94	4,587	4,387.23	4,395.36	4,384.27	4,384.27
<b>Explanatory:</b>							
Number of Persons Receiving Services at the End of the Fiscal Year: Community Living Assistance & Support Services Waiver (CLASS)	5,447	5,401	5,590	6,075	6,187	5,963	5,963

**HEALTH AND HUMAN SERVICES COMMISSION**  
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	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>A.3.3. Strategy: DEAF-BLIND MULTIPLE DISABILITIES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Medicaid Deaf-blind with Multiple Disabilities Waiver	339	337	337	679.15	685.9	338	338
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Medicaid Deaf-blind with Multiple Disabilities Waiver	3,836.7	4,441.75	4,492.75	4,504.18	4,504.18	4,504.18	4,504.18
<b>Explanatory:</b>							
Number of Persons Receiving Services at the End of the Fiscal Year: Medicaid Deaf-blind with Multiple Disabilities Waiver	334	337	336	344.25	350.99	338	338
<b>A.3.4. Strategy: TEXAS HOME LIVING WAIVER</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Texas Home Living Waiver	5,292	5,005	4,698	9,146.48	9,239.19	4,548	4,548
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual Served: Texas Home Living Waiver	1,914.81	1,829.42	2,192.17	1,909.69	1,916.07	1,907.23	1,907.23
<b>Explanatory:</b>							
Number of Individuals Receiving Services at the End of the Fiscal Year: Texas Home Living Waiver	5,183	4,931	4,618	4,640.97	4,733.67	4,548	4,548
<b>A.3.5. Strategy: ALL-INCLUSIVE CARE - ELDERLY (PACE)</b>							
<b>Output (Volume):</b>							
Average Number of Recipients Per Month: Program of All-inclusive Care for the Elderly (PACE)	1,191	1,207	1,237	1,253	1,253	1,253	1,253
<b>Efficiencies:</b>							
Average Monthly Cost Per Recipient: Program of All-inclusive Care for the Elderly (PACE)	2,944.99	2,959.94	2,962.2	2,962.45	2,962.45	2,962.45	2,962.45
<b>Explanatory:</b>							
Number of Persons Receiving Services at the End of the Fiscal Year: Program of All-inclusive Care for the Elderly (PACE)	1,194	1,220	1,253	1,253	1,253	1,253	1,253
<b>A.4.1. Strategy: NON-FULL BENEFIT PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Non-citizens Receiving Emergency Services	8,679	8,823	8,860	7,769	7,802	7,769	7,802
<b>Efficiencies:</b>							
Average Emergency Services for Non-citizens Cost Per Recipient Month	3,677	3,654	3,749	3,711.85	3,807.75	3,605	3,605

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	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.4.2. Strategy: MEDICARE PAYMENTS</b>							
<b>Output (Volume):</b>							
Average Supplemental Medical Insurance Part B Recipient Months Per Month	670,728	669,775	681,719	687,637	701,677	687,637	701,677
<b>Efficiencies:</b>							
Average Part B Premium Per Month	135	141.62	149.84	158.06	166.68	149.88	149.88
<b>C. Goal: CHIP CLIENT SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Average CHIP Programs Recipient Months Per Month (Includes All CHIP Programs)	408,277	408,802	428,270	370,949	377,328	370,949	377,328
Average CHIP Programs Benefit Cost with Prescription Benefit Per Recipient Month (Includes All CHIP Programs)	189.42	187.5	192.73	207.43	213.76	200.13	198.85
<b>C.1.1. Strategy: CHIP</b>							
<b>Output (Volume):</b>							
Average CHIP Children Recipient Months Per Month	377,421	379,392	398,980	344,286	350,605	344,286	350,605
<b>Efficiencies:</b>							
Average CHIP Children Benefit Cost Per Recipient Month	134.08	134.68	139.66	152.56	159.08	146.3	146.29
<b>C.1.2. Strategy: CHIP PERINATAL SERVICES</b>							
<b>Output (Volume):</b>							
Average Perinatal Recipient Months Per Month	30,856	29,410	29,291	26,663	26,723	26,663	26,723
<b>Efficiencies:</b>							
Average Perinatal Benefit Cost Per Recipient Month	421.86	406.22	413.82	424.61	435.16	416.74	416.73
<b>C.1.3. Strategy: CHIP PRESCRIPTION DRUGS</b>							
<b>Efficiencies:</b>							
Average Cost Per CHIP Recipient Month: Pharmacy Benefit	33.59	33.29	34.32	33.33	34.09	32.41	32.37
<b>C.1.4. Strategy: CHIP DENTAL SERVICES</b>							
<b>Efficiencies:</b>							
Average Monthly Cost of the Dental Benefit Per CHIP Program Recipient	23.95	23.53	23.93	23.4	24.13	22.7	22.7
<b>D. Goal: ADDITIONAL HEALTH-RELATED SERVICES</b>							
<b>Outcome (Results/Impact):</b>							
Percent of ECI Clients Enrolled in Medicaid	63.2%	63.7%	64%	64%	64%	62.7%	62.7%
Percent of Adults Receiving Community Mental Health Services Whose Functional Level Improved	58%	51%	58%	51%	51%	51%	51%
Percent of Children Receiving Community Mental Health Services Whose Functional Level Improved	56%	53%	58%	53%	53%	53%	53%
Percent of Persons Receiving Crisis Services Who Avoid Psychiatric Hospitalization within 30 Days	89%	97%	93%	97%	97%	97%	97%
Percent of Adults Who Complete Treatment Programs and Report No							

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	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Past Month Substance Use at Follow-up Percent of Youth Who Complete Treatment Programs and Report No Past Month Substance Use at Follow-up	90%	86%	85%	86%	86%	86%	86%
Percent of Adults Admitted for Opioid Use Disorder (OUD) Receiving Medication-Assisted Treatment	90%	92%	90%	92%	92%	92%	92%
	83%	53%	35%	53%	53%	53%	53%
<b>D.1.1. Strategy: WOMEN'S HEALTH PROGRAMS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Women Enrolled in Services through Healthy Texas Women	279,673	310,425	337,504	332,815.2	332,452.7	332,815	332,453
Average Monthly Number of Family Planning Clients Receiving Services	12,502	12,793	13,049	14,271.9	14,557.3	14,272	14,557
Average Monthly Number of Women Receiving HTW Services	36,346	40,039	43,866	43,252.4	43,205.3	49,922	49,868
<b>Efficiencies:</b>							
Average Monthly Cost Per Healthy Texas Women Client Receiving Services	169.71	155.61	189.29	25.53	25.82	170.79	176.53
Average Monthly Cost Per Family Planning Client Receiving Services	178.24	172.53	176.18	176.18	176.18	206.01	204.93
<b>Explanatory:</b>							
Number of Certified Clinical Providers Enrolled in Healthy Texas Women Program	3,057	3,057	5,500	5,500	5,500	5,500	5,500
Number of Clinical Providers Enrolled in Family Planning	53	50	53	53	53	53	53
<b>D.1.2. Strategy: ALTERNATIVES TO ABORTION</b>							
<b>Output (Volume):</b>							
Number of Persons Receiving Pregnancy Support Services as an Alternative to Abortion	66,408	101,099	138,694	102,183	102,183	119,900	119,900
<b>D.1.3. Strategy: ECI SERVICES</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Served in Comprehensive Services	31,408	31,278	29,625	34,118.4	35,267.2	30,042	30,459
Average Monthly Number of Referrals to Local Programs	7,351	7,584	7,858	8,063.3	8,328.6	8,063	8,329
Average Monthly Number of Eligibility Determinations Completed	4,335	4,396	4,561	4,693.2	4,847.5	4,693	4,848
Average Monthly Number of Children Determined Eligible for Early Childhood Intervention Services	2,925	2,668	4,543	2,891	3,010	2,891	3,010
Average Monthly Number of Children Newly Enrolled in ECI	2,800	2,577	2,777	2,669	2,715	2,669	2,715
<b>Efficiencies:</b>							
Average Monthly Cost Per Child: Comprehensive Services/State and Federal Expenditures	373.78	402.14	433.61	414.54	406.15	433.61	433.61
<b>Explanatory:</b>							
Average Monthly Number of Hours of Service Delivered Per Child Per Month	2.74	2.4	2.45	2.7	2.7	2.74	2.74

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	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>D.1.5. Strategy: CHILDREN'S BLINDNESS SERVICES</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Blindness Services	3,026	3,502	3,026	3,026	3,026	3,026	3,026
<b>Efficiencies:</b>							
Average Monthly Cost Per Child: Children's Blindness Services	73.43	152.78	153	153	153	153	153
<b>D.1.6. Strategy: AUTISM PROGRAM</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Focused Autism Services	460	460	500	500	500	500	500
<b>Efficiencies:</b>							
Average Monthly Cost Per Child Receiving Focused Autism Services	482.14	373.12	500	550	550	550	550
<b>D.1.7. Strategy: CHILDREN WITH SPECIAL NEEDS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children with Special Health Care Needs (CSHCN) Clients Receiving Services	909	862	900	900	900	900	900
<b>Efficiencies:</b>							
Average Monthly Cost Per Children with Special Health Care Needs (CSHCN) Clients Receiving Services	2,097	2,255	2,386	2,400	2,400	2,400	2,400
<b>D.1.8. Strategy: TITLE V DNTL &amp; HLTH SVCS</b>							
<b>Output (Volume):</b>							
Number of Infants <1 and Children Age 1-21 Years Provided Dental and Child Health Services by the Maternal and Child Health Program	37,206	24,628	32,000	32,000	32,000	32,000	32,000
Number of Women over 21 Provided Services by the Maternal and Child Health Program (Title V)	5,602	2,543	4,300	4,300	4,300	4,300	4,300
<b>D.1.9. Strategy: KIDNEY HEALTH CARE</b>							
<b>Output (Volume):</b>							
Number of Kidney Health Clients Provided Services	18,264	17,321	19,250	19,250	19,250	19,250	19,250
<b>Efficiencies:</b>							
Average Annual Cost Per Kidney Health Care Client	603	474.7	868	868	868	868	868
<b>D.1.12. Strategy: ABSTINENCE EDUCATION</b>							
<b>Output (Volume):</b>							
Number of Persons Served in Abstinence Education Programs	10,033	17,424	19,500	24,000	30,000	24,000	30,000

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	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>D.2.1. Strategy: COMMUNITY MENTAL HEALTH SVCS-ADULTS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Adults Receiving Community Mental Health Services	73,267	92,128	93,588	92,100	92,100	92,100	92,100
<b>Efficiencies:</b>							
Average Monthly Cost Per Adult Receiving Community Mental Health Services	400	490	400	450	450	450	450
<b>D.2.2. Strategy: COMMUNITY MENTAL HLTH SVCS-CHILDREN</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Children Receiving Community Mental Health Services	20,727	27,317	29,557	27,300	27,300	27,300	27,300
<b>Efficiencies:</b>							
Average Monthly Cost Per Child Receiving Community Mental Health Services	425	380	425	390	390	390	390
<b>D.2.3. Strategy: COMMUNITY MENTAL HEALTH CRISIS SVCS</b>							
<b>Output (Volume):</b>							
Number of Persons Receiving Crisis Residential Services Per Year Funded by GR	25,000	23,224	25,000	23,200	23,200	23,200	23,200
Number of Persons Receiving Crisis Outpatient Services Per Year Funded by GR	72,200	93,390	90,000	93,400	93,400	93,400	93,400
<b>Efficiencies:</b>							
Average Amount of GR Spent Per Person for Crisis Residential Services	2,800	2,004	2,800	2,300	2,300	2,300	2,300
Average Amount of GR Spent Per Person for Crisis Outpatient Services	600	406	600	445	445	445	445
<b>D.2.4. Strategy: SUBSTANCE ABUSE SERVICES</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Youth Served in Substance Abuse Prevention Programs	151,847	107,339	155,000	129,800	129,800	129,800	129,800
Average Monthly Number of Youth Served in Treatment Programs for Substance Abuse	1,582	937	1,200	1,000	1,000	1,000	1,000
Average Monthly Number of Adults Served in Treatment Programs for Substance Abuse	9,957	9,722	10,500	9,480	9,480	9,480	9,480
<b>Efficiencies:</b>							
Average Monthly Cost Per Youth for Substance Abuse Prevention Services	16.75	23	16.75	19	19	19	19
Average Monthly Cost Per Adult Served in Treatment Programs for Substance Abuse	1,766.39	448	680.61	448	448	448	448
Average Monthly Cost Per Youth Served in Treatment Programs for Substance Abuse	3,581	616	1,076.79	616	616	616	616

**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>D.2.5. Strategy: BEHAVIORAL HLTH WAIVER &amp; AMENDMENT</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Clients Served in the Home and Community-based Services - Adult Mental Health (HCBS-AMH) Program	178	246	271	350.6	417.4	271	271
Average Monthly Number of Clients Served in the Youth Empowerment Services (YES) Waiver	1,646	1,686	1,814	1,392.5	1,479.7	1,814	1,814
<b>Efficiencies:</b>							
Average Monthly Cost Per Client Served in the Home and Community-Based Services - Adult Mental Health (HCBS-AMH) Program	4,546.54	4,585.36	4,583.42	5,413.78	5,578.16	4,583.42	4,583.42
Average Monthly Cost Per Client Served in the Youth Empowerment Services (YES) Waiver	516.06	463.81	463.74	547.9	572.2	463.74	463.74
<b>E. Goal: ENCOURAGE SELF-SUFFICIENCY</b>							
<b>E.1.1. Strategy: TANF (CASH ASSISTANCE) GRANTS</b>							
<b>Output (Volume):</b>							
Average Number of TANF Basic Cash Assistance Recipients Per Month	46,603	43,273	42,539	47,091	44,672	40,985	40,518
Average Number of State Two-Parent Cash Assistance Program Recipients Per Month	1,846	2,301	3,629	2,230	1,900	3,843	3,880
<b>Efficiencies:</b>							
Average Monthly Grant: Temporary Assistance for Needy Families (TANF) Basic Cash Assistance	76.79	80.72	81.21	82.02	83.29	82.03	83.63
Average Monthly Grant: State Two-Parent Cash Assistance Program	79.28	81.45	82.11	84.55	86.47	82.98	84.64
<b>E.1.2. Strategy: PROVIDE WIC SERVICES</b>							
<b>Output (Volume):</b>							
Number of WIC Participants Provided Nutritious Supplemental Food	695,626	679,552	775,000	780,000	780,000	780,000	780,000
<b>F. Goal: COMMUNITY &amp; IL SVCS &amp; COORDINATION</b>							
<b>F.1.1. Strategy: GUARDIANSHIP</b>							
<b>Output (Volume):</b>							
Average Number of Wards Receiving Guardianship Services	870	879	882	886	890	886	890
<b>F.1.2. Strategy: NON-MEDICAID SERVICES</b>							
<b>Output (Volume):</b>							
Average Number of Individuals Served Per Month: Non Medicaid Community Care (XX/GR)	33,259	34,930	32,985	32,985	32,985	32,985	32,985

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>F.1.3. Strategy: NON-MEDICAID IDD COMMUNITY SVCS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Individuals with Intellectual and Developmental Disabilities Receiving Community Services	4,942	4,942	4,942	4,942	4,942	4,942	4,942
<b>Efficiencies:</b>							
Average Monthly Cost Per Individual with Intellectual and Developmental Disabilities Receiving Community Services	560.24	560.24	560.24	560.24	560.24	560.24	560.24
<b>F.2.1. Strategy: INDEPENDENT LIVING SERVICES</b>							
<b>Output (Volume):</b>							
Number of People Receiving Services from Centers for Independent Living	5,773	4,465	6,391	4,474	5,119	4,474	5,119
Number of People Receiving HHSC Contracted Independent Living Services	1,933	2,166	1,784	2,003	2,100	2,003	2,100
<b>F.2.3. Strategy: COMPREHENSIVE REHABILITATION (CRS)</b>							
<b>Output (Volume):</b>							
Average Monthly Number of People Receiving Comprehensive Rehabilitation Services	499	547	506	506	550	506	550
<b>F.2.4. Strategy: DEAF AND HARD OF HEARING SERVICES</b>							
<b>Output (Volume):</b>							
Number of Equipment/Service Vouchers Issued	27,304	27,500	25,000	25,000	25,000	25,000	25,000
<b>G. Goal: FACILITIES</b>							
<b>G.1.1. Strategy: STATE SUPPORTED LIVING CENTERS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of State Supported Living Center Campus Residents	2,905	2,852	2,742	2,685	2,619	2,638	2,534
Number of Unfounded Abuse/Neglect/Exploitation Allegations Against State Supported Living Center Staff As Reported by Victims	595	2,804	2,804	2,804	2,804	2,804	2,804
Number of Confirmed Abuse/Neglect/Exploitation Incidents at State Supported Living Centers	389	311	311	311	311	311	311
<b>Efficiencies:</b>							
Average Monthly Cost Per State Supported Living Center or State Center Resident	19,823.12	20,369.03	21,199.7	21,487.22	21,868.72	21,695.68	22,497.07
<b>G.2.1. Strategy: MENTAL HEALTH STATE HOSPITALS</b>							
<b>Output (Volume):</b>							
Average Daily Census of State Mental Health Facilities	2,118	1,992	2,170	2,130	2,130	2,170	2,170
<b>Efficiencies:</b>							
Average Daily Facility Cost Per Occupied State Mental Health Facility Bed	542	553	561	569	578	561	561



**HEALTH AND HUMAN SERVICES COMMISSION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>G.2.2. Strategy: MENTAL HEALTH COMMUNITY HOSPITALS</b>							
<b>Output (Volume):</b>							
Average Daily Number of Occupied Mental Health Community Hospital Beds	606	665	656	665	665	665	665
<b>Efficiencies:</b>							
Average Daily Cost Per Occupied Mental Health Community Hospital Bed	508	434	508	459	459	459	459
<b>H. Goal: REGULATORY SERVICES</b>							
<b>H.1.1. Strategy: FACILITY/COMMUNITY-BASED REGULATION</b>							
<b>Output (Volume):</b>							
Number of Long-Term Care Regulation and Health Care Regulation Licenses Issued	9,830	7,038	7,256	7,456	7,656	7,456	7,656
Number of Long-Term Care Regulation and Health Care Regulation Contacts	16,132	22,038	22,408	23,037	23,036	23,037	23,036
<b>Efficiencies:</b>							
Average Daily Caseload Per Worker for Provider Investigations	12.2	15	11.2	11.2	11.5	11.2	11.5
<b>H.2.1. Strategy: CHILD CARE REGULATION</b>							
<b>Output (Volume):</b>							
Number of Child Care Facility Inspections	45,382	22,863	34,898	35,397	35,397	35,397	35,397
Number of Completed Non-Abuse/Neglect Investigations	18,979	14,554	16,794	34,068	34,068	17,034	17,034
Number of Child Care Regulatory Permits Issued	10,184	10,184	9,579	11,147	11,426	11,147	11,426
<b>Efficiencies:</b>							
Average Monthly Day Care Caseload Per Monitoring Worker	85	75.82	82.12	82.84	83.5	82.84	83.5
Average Monthly Residential Caseload Per Monitoring Worker	25.7	28.09	21.33	21.03	21.06	21.03	21.1
<b>H.3.1. Strategy: HEALTH CARE PROFESSIONALS &amp; OTHER</b>							
<b>Output (Volume):</b>							
Number of Long-Term Care Regulation and Health Care Regulation Individuals Licensed, Permitted, Certified, Registered, Documented, or Placed on a Registry	168,131	105,304	59,935	60,135	60,335	60,135	60,335
Number of Investigations Completed	649	861	314	314	314	314	314
<b>I. Goal: PGM ELG DETERMINATION &amp; ENROLLMENT</b>							
<b>I.1.1. Strategy: INTEGRATED ELIGIBILITY &amp; ENROLLMENT</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Eligibility Determinations	997,500	925,000	920,000	915,000	915,000	915,000	915,000

**HEALTH AND HUMAN SERVICES COMMISSION**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>I.2.1. Strategy: LONG-TERM CARE INTAKE &amp; ACCESS</b>							
<b>Output (Volume):</b>							
Average Monthly Number of Individuals with Intellectual and Developmental Disabilities Receiving Assessment and Service Coordination Including Home and Community Based Services	35,815	35,429	35,429	35,429	35,429	35,429	35,429
<b>J. Goal: DISABILITY DETERMINATION</b>							
<b>J.1.1. Strategy: DISABILITY DETERMINATION SVCS (DDS)</b>							
<b>Output (Volume):</b>							
Number of Disability Cases Determined	339,000	265,545	315,000	315,000	315,000	315,000	315,000
<b>K. Goal: OFFICE OF INSPECTOR GENERAL</b>							
<b>K.1.1. Strategy: OFFICE OF INSPECTOR GENERAL</b>							
<b>Output (Volume):</b>							
Number of Medicaid Provider and Recipient Investigations Completed	15,554	16,939	15,147	15,147	15,147	15,147	15,147
Number of Audits and Reviews Performed	38	34	37	37	37	37	37
Total Dollars Recovered (Millions)	421.22	485.7	379.26	377.65	377.65	377.65	377.65
Total Amount of Medicaid Overpayments Recovered in Collaboration with Special Investigation Units Operated by Managed Care Organization Units	141,962	1,376,359	750,000	750,000	750,000	6,500,000	6,500,000
Average Number of Clients in the Inspector General Lock-in Program	1,723	2,122	1,700	1,700	1,700	1,700	1,700
Total Dollars Identified for Recovery from Overpayments Identified During an OIG Investigation, Audit, Inspection, or Review (Millions)	718.3	613.1	553.1	551.9	551.9	551.9	551.9
<b>K.1.2. Strategy: OIG ADMINISTRATIVE SUPPORT</b>							
<b>Output (Volume):</b>							
Number of Trainings Presented by OIG Staff	202	148	150	150	150	150	150
<b>M. Goal: TEXAS CIVIL COMMITMENT OFFICE</b>							
<b>M.1.1. Strategy: TEXAS CIVIL COMMITMENT OFFICE</b>							
<b>Output (Volume):</b>							
Number of Sex Offenders Provided Treatment and Supervision	362	397	439	475	507	475	507

**RETIREMENT AND GROUP INSURANCE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 770,338,068	\$ 782,551,344	\$ 793,509,139	\$ 946,294,782	\$ 946,459,967	\$ 798,841,555	\$ 809,939,276
General Revenue Dedicated Accounts	\$ 13,983,979	\$ 14,186,525	\$ 14,472,652	\$ 16,679,041	\$ 16,768,883	\$ 14,769,494	\$ 15,077,468
Federal Funds	\$ 76,316,166	\$ 77,516,923	\$ 77,291,340	\$ 90,688,879	\$ 89,773,598	\$ 77,516,273	\$ 77,917,730
Other Special State Funds	\$ 733,667	\$ 744,593	\$ 759,586	\$ 885,650	\$ 890,520	\$ 775,139	\$ 791,272
<b>Total, Method of Financing</b>	<u>\$ 861,371,880</u>	<u>\$ 874,999,385</u>	<u>\$ 886,032,717</u>	<u>\$ 1,054,548,352</u>	<u>\$ 1,053,892,968</u>	<u>\$ 891,902,461</u>	<u>\$ 903,725,746</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: EMPLOYEES RETIREMENT SYSTEM</b>							
<b>A.1.1. Strategy: RETIREMENT CONTRIBUTIONS</b>							
Retirement Contributions. Estimated.	\$ 213,986,190	\$ 220,558,842	\$ 221,661,636	\$ 371,482,754	\$ 371,469,277	\$ 220,611,986	\$ 221,715,046
<b>A.1.2. Strategy: GROUP INSURANCE</b>							
Group Insurance Contributions. Estimated.	<u>647,385,690</u>	<u>654,440,543</u>	<u>664,371,081</u>	<u>683,065,598</u>	<u>682,423,691</u>	<u>671,290,475</u>	<u>682,010,700</u>
<b>Total, Goal A: EMPLOYEES RETIREMENT SYSTEM</b>	<u>\$ 861,371,880</u>	<u>\$ 874,999,385</u>	<u>\$ 886,032,717</u>	<u>\$ 1,054,548,352</u>	<u>\$ 1,053,892,968</u>	<u>\$ 891,902,461</u>	<u>\$ 903,725,746</u>
<b>Grand Total, RETIREMENT AND GROUP INSURANCE</b>	<u>\$ 861,371,880</u>	<u>\$ 874,999,385</u>	<u>\$ 886,032,717</u>	<u>\$ 1,054,548,352</u>	<u>\$ 1,053,892,968</u>	<u>\$ 891,902,461</u>	<u>\$ 903,725,746</u>

**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 167,584,566	\$ 172,138,583	\$ 172,923,935	\$ 184,048,464	\$ 186,392,954	\$ 171,802,981	\$ 172,508,734
General Revenue Dedicated Accounts	\$ 2,103,661	\$ 2,156,594	\$ 2,160,007	\$ 2,292,605	\$ 2,317,260	\$ 2,164,704	\$ 2,170,474
Federal Funds	\$ 16,665,117	\$ 17,115,993	\$ 16,848,254	\$ 17,662,962	\$ 17,659,509	\$ 16,751,579	\$ 16,694,716

**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
Other Special State Funds	\$ 125,868	\$ 129,151	\$ 129,424	\$ 137,461	\$ 138,993	\$ 129,763	\$ 130,156
<b>Total, Method of Financing</b>	<u>\$ 186,479,212</u>	<u>\$ 191,540,321</u>	<u>\$ 192,061,620</u>	<u>\$ 204,141,492</u>	<u>\$ 206,508,716</u>	<u>\$ 190,849,027</u>	<u>\$ 191,504,080</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>							
Comptroller - Social Security.							
<b>A.1.1. Strategy: STATE MATCH -- EMPLOYER</b> State Match -- Employer. Estimated.	\$ 183,368,491	\$ 189,074,763	\$ 190,020,137	\$ 202,542,806	\$ 205,229,767	\$ 189,158,679	\$ 190,104,472
<b>A.1.2. Strategy: BENEFIT REPLACEMENT PAY</b> Benefit Replacement Pay. Estimated.	<u>3,110,721</u>	<u>2,465,558</u>	<u>2,041,483</u>	<u>1,598,686</u>	<u>1,278,949</u>	<u>1,690,348</u>	<u>1,399,608</u>
<b>Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>	<u>\$ 186,479,212</u>	<u>\$ 191,540,321</u>	<u>\$ 192,061,620</u>	<u>\$ 204,141,492</u>	<u>\$ 206,508,716</u>	<u>\$ 190,849,027</u>	<u>\$ 191,504,080</u>
<b>Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY</b>	<u>\$ 186,479,212</u>	<u>\$ 191,540,321</u>	<u>\$ 192,061,620</u>	<u>\$ 204,141,492</u>	<u>\$ 206,508,716</u>	<u>\$ 190,849,027</u>	<u>\$ 191,504,080</u>

**BOND DEBT SERVICE PAYMENTS**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 22,442,875	\$ 21,152,180	\$ 17,069,240	\$ 22,503,966	\$ 22,120,016	\$ 19,519,009	\$ 19,135,059
<b>Federal Funds</b>							
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 513,253	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Federal Funds	<u>2,361,154</u>	<u>2,361,154</u>	<u>2,361,154</u>	<u>0</u>	<u>0</u>	<u>2,361,154</u>	<u>2,361,154</u>
Subtotal, Federal Funds	\$ 2,874,407	\$ 2,361,154	\$ 2,361,154	\$ 0	\$ 0	\$ 2,361,154	\$ 2,361,154
<b>Other Funds</b>							
Current Fund Balance	\$ 37,131	\$ 12,944	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

**BOND DEBT SERVICE PAYMENTS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
MH Collections for Patient Support and Maintenance Account No. 8031	470,963	470,963	470,963	0	0	470,963	470,963
MH Appropriated Receipts Account No. 8033	15,828	15,828	15,828	0	0	15,828	15,828
ID Collections for Patient Support and Maintenance Account No. 8095	120,063	120,063	120,063	0	0	120,063	120,063
ID Appropriated Receipts Account No. 8096	16,949	16,949	16,949	0	0	16,949	16,949
<b>Subtotal, Other Funds</b>	<b>\$ 660,934</b>	<b>\$ 636,747</b>	<b>\$ 623,803</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 623,803</b>	<b>\$ 623,803</b>
<b>Total, Method of Financing</b>	<b>\$ 25,978,216</b>	<b>\$ 24,150,081</b>	<b>\$ 20,054,197</b>	<b>\$ 22,503,966</b>	<b>\$ 22,120,016</b>	<b>\$ 22,503,966</b>	<b>\$ 22,120,016</b>
<b>Items of Appropriation:</b>							
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
<b>A.1.1. Strategy: BOND DEBT SERVICE</b>							
To Texas Public Finance Authority for Pmt of Bond Debt Svc.							
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<b>\$ 25,978,216</b>	<b>\$ 24,150,081</b>	<b>\$ 20,054,197</b>	<b>\$ 22,503,966</b>	<b>\$ 22,120,016</b>	<b>\$ 22,503,966</b>	<b>\$ 22,120,016</b>

**LEASE PAYMENTS**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 70,598	\$ 7,606,600	\$ 16,752,394	\$ 18,872,853	\$ 22,642,624	\$ 18,872,853	\$ 22,642,624
<b>Total, Method of Financing</b>	<b>\$ 70,598</b>	<b>\$ 7,606,600</b>	<b>\$ 16,752,394</b>	<b>\$ 18,872,853</b>	<b>\$ 22,642,624</b>	<b>\$ 18,872,853</b>	<b>\$ 22,642,624</b>
<b>Items of Appropriation:</b>							
<b>A. Goal: FINANCE CAPITAL PROJECTS</b>							
<b>A.1.1. Strategy: LEASE PAYMENTS</b>							
To TFC for Payment to TPFA.							
<b>Grand Total, LEASE PAYMENTS</b>	<b>\$ 70,598</b>	<b>\$ 7,606,600</b>	<b>\$ 16,752,394</b>	<b>\$ 18,872,853</b>	<b>\$ 22,642,624</b>	<b>\$ 18,872,853</b>	<b>\$ 22,642,624</b>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(General Revenue)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Department of Family and Protective Services	\$ 1,201,672,225	\$ 1,240,236,006	\$ 1,272,240,225	\$ 1,384,463,415	\$ 1,420,379,200	\$ 1,267,654,960	\$ 1,269,696,625
Department of State Health Services	241,506,872	343,857,752	274,607,532	290,202,784	300,858,945	233,413,270	233,407,705
Health and Human Services Commission	<u>14,800,983,099</u>	<u>14,358,885,996</u>	<u>16,440,870,655</u>	<u>16,629,149,492</u>	<u>17,041,067,157</u>	<u>15,833,327,662</u>	<u>15,702,393,212</u>
Subtotal, Health and Human Services	\$ 16,244,162,196	\$ 15,942,979,754	\$ 17,987,718,412	\$ 18,303,815,691	\$ 18,762,305,302	\$ 17,334,395,892	\$ 17,205,497,542
Retirement and Group Insurance	770,338,068	782,551,344	793,509,139	946,294,782	946,459,967	798,841,555	809,939,276
Social Security and Benefit Replacement Pay	<u>167,584,566</u>	<u>172,138,583</u>	<u>172,923,935</u>	<u>184,048,464</u>	<u>186,392,954</u>	<u>171,802,981</u>	<u>172,508,734</u>
Subtotal, Employee Benefits	\$ 937,922,634	\$ 954,689,927	\$ 966,433,074	\$ 1,130,343,246	\$ 1,132,852,921	\$ 970,644,536	\$ 982,448,010
Bond Debt Service Payments	22,442,875	21,152,180	17,069,240	22,503,966	22,120,016	19,519,009	19,135,059
Lease Payments	<u>70,598</u>	<u>7,606,600</u>	<u>16,752,394</u>	<u>18,872,853</u>	<u>22,642,624</u>	<u>18,872,853</u>	<u>22,642,624</u>
Subtotal, Debt Service	\$ 22,513,473	\$ 28,758,780	\$ 33,821,634	\$ 41,376,819	\$ 44,762,640	\$ 38,391,862	\$ 41,777,683
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u>\$ 17,204,598,303</u>	<u>\$ 16,926,428,461</u>	<u>\$ 18,987,973,120</u>	<u>\$ 19,475,535,756</u>	<u>\$ 19,939,920,863</u>	<u>\$ 18,343,432,290</u>	<u>\$ 18,229,723,235</u>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(General Revenue-Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Department of Family and Protective Services	\$ 5,685,701	\$ 5,685,702	\$ 5,685,701	\$ 3,300,000	\$ 3,300,000	\$ 5,685,702	\$ 5,685,701
Department of State Health Services	165,516,615	162,757,938	159,855,472	161,508,226	162,447,243	168,236,446	168,242,011
Health and Human Services Commission	<u>87,106,714</u>	<u>86,395,020</u>	<u>86,824,553</u>	<u>86,608,351</u>	<u>86,608,351</u>	<u>95,975,888</u>	<u>95,975,888</u>
Subtotal, Health and Human Services	\$ 258,309,030	\$ 254,838,660	\$ 252,365,726	\$ 251,416,577	\$ 252,355,594	\$ 269,898,036	\$ 269,903,600
Retirement and Group Insurance	13,983,979	14,186,525	14,472,652	16,679,041	16,768,883	14,769,494	15,077,468
Social Security and Benefit Replacement Pay	<u>2,103,661</u>	<u>2,156,594</u>	<u>2,160,007</u>	<u>2,292,605</u>	<u>2,317,260</u>	<u>2,164,704</u>	<u>2,170,474</u>
Subtotal, Employee Benefits	\$ <u>16,087,640</u>	\$ <u>16,343,119</u>	\$ <u>16,632,659</u>	\$ <u>18,971,646</u>	\$ <u>19,086,143</u>	\$ <u>16,934,198</u>	\$ <u>17,247,942</u>
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u>\$ 274,396,670</u>	<u>\$ 271,181,779</u>	<u>\$ 268,998,385</u>	<u>\$ 270,388,223</u>	<u>\$ 271,441,737</u>	<u>\$ 286,832,234</u>	<u>\$ 287,151,542</u>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Department of Family and Protective Services	\$ 873,423,575	\$ 914,820,397	\$ 920,529,823	\$ 910,803,241	\$ 910,539,874	\$ 927,789,951	\$ 934,957,609
Department of State Health Services	276,429,444	1,356,677,263	1,094,084,156	403,801,678	315,534,901	407,596,929	319,330,153
Health and Human Services Commission	<u>22,356,786,211</u>	<u>26,334,034,792</u>	<u>26,689,136,919</u>	<u>26,390,578,717</u>	<u>27,251,207,863</u>	<u>25,350,876,336</u>	<u>25,160,967,425</u>
Subtotal, Health and Human Services	\$ 23,506,639,230	\$28,605,532,452	\$28,703,750,898	\$27,705,183,636	\$28,477,282,638	\$26,686,263,216	\$26,415,255,187
Retirement and Group Insurance	76,316,166	77,516,923	77,291,340	90,688,879	89,773,598	77,516,273	77,917,730
Social Security and Benefit Replacement Pay	<u>16,665,117</u>	<u>17,115,993</u>	<u>16,848,254</u>	<u>17,662,962</u>	<u>17,659,509</u>	<u>16,751,579</u>	<u>16,694,716</u>
Subtotal, Employee Benefits	\$ 92,981,283	\$ 94,632,916	\$ 94,139,594	\$ 108,351,841	\$ 107,433,107	\$ 94,267,852	\$ 94,612,446
Bond Debt Service Payments	<u>2,874,407</u>	<u>2,361,154</u>	<u>2,361,154</u>	<u>0</u>	<u>0</u>	<u>2,361,154</u>	<u>2,361,154</u>
Subtotal, Debt Service	\$ 2,874,407	\$ 2,361,154	\$ 2,361,154	\$ 0	\$ 0	\$ 2,361,154	\$ 2,361,154
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u>\$ 23,602,494,920</u>	<u>\$28,702,526,522</u>	<u>\$28,800,251,646</u>	<u>\$27,813,535,477</u>	<u>\$28,584,715,745</u>	<u>\$26,782,892,222</u>	<u>\$26,512,228,787</u>



**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Department of Family and Protective Services	\$ 7,322,854	\$ 8,242,522	\$ 7,237,073	\$ 7,232,512	\$ 7,232,512	\$ 7,302,750	\$ 7,302,749
Department of State Health Services	101,340,623	136,878,590	105,467,240	108,899,686	110,324,400	117,725,832	117,817,808
Health and Human Services Commission	<u>1,496,660,577</u>	<u>1,109,914,705</u>	<u>1,065,881,242</u>	<u>1,056,806,779</u>	<u>800,001,086</u>	<u>789,070,333</u>	<u>815,306,233</u>
Subtotal, Health and Human Services	\$ 1,605,324,054	\$ 1,255,035,817	\$ 1,178,585,555	\$ 1,172,938,977	\$ 917,557,998	\$ 914,098,915	\$ 940,426,790
Retirement and Group Insurance	733,667	744,593	759,586	885,650	890,520	775,139	791,272
Social Security and Benefit Replacement Pay	<u>125,868</u>	<u>129,151</u>	<u>129,424</u>	<u>137,461</u>	<u>138,993</u>	<u>129,763</u>	<u>130,156</u>
Subtotal, Employee Benefits	\$ 859,535	\$ 873,744	\$ 889,010	\$ 1,023,111	\$ 1,029,513	\$ 904,902	\$ 921,428
Bond Debt Service Payments	<u>660,934</u>	<u>636,747</u>	<u>623,803</u>	<u>0</u>	<u>0</u>	<u>623,803</u>	<u>623,803</u>
Subtotal, Debt Service	\$ 660,934	\$ 636,747	\$ 623,803	\$ 0	\$ 0	\$ 623,803	\$ 623,803
Less Interagency Contracts	<u>\$ 379,761,271</u>	<u>\$ 345,381,445</u>	<u>\$ 353,038,842</u>	<u>\$ 354,632,683</u>	<u>\$ 353,268,003</u>	<u>\$ 338,621,701</u>	<u>\$ 337,552,757</u>
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u>\$ 1,227,083,252</u>	<u>\$ 911,164,863</u>	<u>\$ 827,059,526</u>	<u>\$ 819,329,405</u>	<u>\$ 565,319,508</u>	<u>\$ 577,005,919</u>	<u>\$ 604,419,264</u>

**SUMMARY - ARTICLE II  
HEALTH AND HUMAN SERVICES  
(All Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Department of Family and Protective Services	\$ 2,088,104,355	\$ 2,168,984,627	\$ 2,205,692,822	\$ 2,305,799,168	\$ 2,341,451,586	\$ 2,208,433,363	\$ 2,217,642,684
Department of State Health Services	784,793,554	2,000,171,543	1,634,014,400	964,412,374	889,165,489	926,972,477	838,797,677
Health and Human Services Commission	<u>38,741,536,601</u>	<u>41,889,230,513</u>	<u>44,282,713,369</u>	<u>44,163,143,339</u>	<u>45,178,884,457</u>	<u>42,069,250,219</u>	<u>41,774,642,758</u>
Subtotal, Health and Human Services	\$ 41,614,434,510	\$46,058,386,683	\$48,122,420,591	\$47,433,354,881	\$48,409,501,532	\$45,204,656,059	\$44,831,083,119
Retirement and Group Insurance	861,371,880	874,999,385	886,032,717	1,054,548,352	1,053,892,968	891,902,461	903,725,746
Social Security and Benefit Replacement Pay	<u>186,479,212</u>	<u>191,540,321</u>	<u>192,061,620</u>	<u>204,141,492</u>	<u>206,508,716</u>	<u>190,849,027</u>	<u>191,504,080</u>
Subtotal, Employee Benefits	\$ 1,047,851,092	\$ 1,066,539,706	\$ 1,078,094,337	\$ 1,258,689,844	\$ 1,260,401,684	\$ 1,082,751,488	\$ 1,095,229,826
Bond Debt Service Payments	25,978,216	24,150,081	20,054,197	22,503,966	22,120,016	22,503,966	22,120,016
Lease Payments	<u>70,598</u>	<u>7,606,600</u>	<u>16,752,394</u>	<u>18,872,853</u>	<u>22,642,624</u>	<u>18,872,853</u>	<u>22,642,624</u>
Subtotal, Debt Service	\$ 26,048,814	\$ 31,756,681	\$ 36,806,591	\$ 41,376,819	\$ 44,762,640	\$ 41,376,819	\$ 44,762,640
Less Interagency Contracts	<u>\$ 379,761,271</u>	<u>\$ 345,381,445</u>	<u>\$ 353,038,842</u>	<u>\$ 354,632,683</u>	<u>\$ 353,268,003</u>	<u>\$ 338,621,701</u>	<u>\$ 337,552,757</u>
<b>TOTAL, ARTICLE II - HEALTH AND HUMAN SERVICES</b>	<u><b>\$ 42,308,573,145</b></u>	<u><b>\$46,811,301,625</b></u>	<u><b>\$48,884,282,677</b></u>	<u><b>\$48,378,788,861</b></u>	<u><b>\$49,361,397,853</b></u>	<u><b>\$45,990,162,665</b></u>	<u><b>\$45,633,522,828</b></u>
Number of Full-Time-Equivalents (FTE)	51,512.6	53,626.7	54,151.4	54,855.4	54,959.8	53,634.8	53,592.8

ARTICLE III - EDUCATION

LEGISLATIVE BUDGET RECOMMENDATIONS

For the Fiscal Years Ending August 31, 2022 and 2023

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The University of Texas at El Paso .....	III-46	Texas Tech University.....	III-143
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The University of Texas Permian Basin.....	III-54	Texas Woman's University.....	III-151
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Texas A&M University - Kingsville .....	III-85	The University of Texas Southwestern Medical Center at Dallas .....	III-181
Texas A&M University - San Antonio.....	III-89		
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The University of Texas Health Science Center at Houston .....	III-190
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Texas A&M University System Health Science Center .....	III-210
University of North Texas Health Science Center at Fort Worth .....	III-215
Texas Tech University Health Sciences Center .....	III-219
Texas Tech University Health Sciences Center at El Paso .....	III-224
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Texas State Technical College - West Texas .....	III-246
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**TEXAS EDUCATION AGENCY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 245,367,739	\$ 373,481,877	\$ 201,386,703	\$ 217,320,755	\$ 214,100,743	\$ 242,260,755	\$ 239,160,743
Available School Fund No. 002, estimated	2,433,396,582	1,481,258,841	2,873,010,000	1,273,956,018	2,309,441,885	2,067,696,583	3,198,012,874
Technology and Instructional Materials Fund No. 003	578,438,826	1,350,432,958	12,270,954	1,350,432,958	12,270,954	1,037,709,676	12,270,954
Foundation School Fund No. 193, estimated	12,283,758,198	15,849,390,294	14,506,537,318	18,090,380,843	18,296,782,722	17,113,500,778	16,003,381,913
Certification and Assessment Fees (General Revenue Fund)	25,069,264	23,063,223	28,063,223	27,063,224	28,263,222	27,063,224	28,263,222
Lottery Proceeds, estimated	<u>1,587,570,000</u>	<u>1,606,000,000</u>	<u>1,465,045,000</u>	<u>1,505,077,000</u>	<u>1,529,205,000</u>	<u>1,500,405,607</u>	<u>1,584,629,901</u>
Subtotal, General Revenue Fund	\$ 17,153,600,609	\$ 20,683,627,193	\$ 19,086,313,198	\$ 22,464,230,798	\$ 22,390,064,526	\$ 21,988,636,623	\$ 21,065,719,607
<u>Federal Funds</u>							
Federal Education Fund	\$ 3,452,696,464	\$ 2,946,965,150	\$ 3,364,883,656	\$ 3,155,497,598	\$ 3,155,497,597	\$ 3,155,497,598	\$ 3,155,497,597
School Nutrition Programs Fund	2,187,258,631	1,712,339,102	2,246,334,220	1,979,336,661	1,979,336,661	1,979,336,661	1,979,336,661
Coronavirus Relief Fund	0	1,716,046,636	218,542,189	2,194,398	0	2,194,398	0
Federal Funds	<u>7,949,330</u>	<u>8,470,774</u>	<u>9,237,445</u>	<u>8,854,110</u>	<u>8,854,109</u>	<u>8,854,110</u>	<u>8,854,109</u>
Subtotal, Federal Funds	\$ 5,647,904,425	\$ 6,383,821,662	\$ 5,838,997,510	\$ 5,145,882,767	\$ 5,143,688,367	\$ 5,145,882,767	\$ 5,143,688,367
<u>Other Funds</u>							
Permanent School Fund No. 044	\$ 25,980,236	\$ 30,368,910	\$ 30,368,908	\$ 35,435,369	\$ 35,435,370	\$ 35,435,369	\$ 35,435,370
Property Tax Relief Fund, estimated	1,816,168,000	2,068,409,000	1,909,461,000	1,816,322,641	1,985,481,730	2,030,716,238	2,127,531,844
Tax Reduction and Excellence in Education Fund, estimated	0	667,000,000	830,000,000	0	0	882,196,541	963,669,013
Charter School Liquidation Fund	0	2,000,000	0	0	0	0	0
Economic Stabilization Fund	807,598,970	520,975,493	212,000,000	0	0	0	0
Appropriated Receipts, estimated	2,673,617,717	0	0	0	0	0	0
Interagency Contracts	14,933,903	8,061,074	15,856,788	11,958,931	11,958,931	11,958,931	11,958,931
License Plate Trust Fund Account No. 0802, estimated	180,862	242,000	242,000	242,000	242,000	242,000	242,000
Recapture Payments - Attendance Credits, estimated	<u>0</u>	<u>2,581,500,000</u>	<u>2,814,100,000</u>	<u>2,642,178,281</u>	<u>2,851,070,896</u>	<u>2,796,200,000</u>	<u>3,031,800,000</u>
Subtotal, Other Funds	\$ 5,338,479,688	\$ 5,878,556,477	\$ 5,812,028,696	\$ 4,506,137,222	\$ 4,884,188,927	\$ 5,756,749,079	\$ 6,170,637,158
<b>Total, Method of Financing</b>	<u>\$ 28,139,984,722</u>	<u>\$ 32,946,005,332</u>	<u>\$ 30,737,339,404</u>	<u>\$ 32,116,250,787</u>	<u>\$ 32,417,941,820</u>	<u>\$ 32,891,268,469</u>	<u>\$ 32,380,045,132</u>

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>This bill pattern represents an estimated 61.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	844.6	946.2	1,008.5	1,053.5	1,027.5	1,048.5	1,022.5
<b>Schedule of Exempt Positions:</b>							
Commissioner of Education, Group 8	\$234,678	\$248,094	\$248,094	\$248,094	\$248,094	\$248,094	\$248,094
Permanent School Fund Chief Investment Officer	384,375	384,375	384,375	384,375	384,375	384,375	384,375
<b>Items of Appropriation:</b>							
<b>A. Goal: PROVIDE ED SYS LDRSP GUID'CE RES'S</b>							
Provide Education System Leadership, Guidance, and Resources.							
<b>A.1.1. Strategy: FSP - EQUALIZED OPERATIONS</b> Foundation School Program - Equalized Operations.	\$ 20,963,641,860	\$24,078,189,377	\$23,979,264,398	\$24,714,985,005	\$26,374,878,161	\$25,753,564,398	\$26,294,364,398
<b>A.1.2. Strategy: FSP - EQUALIZED FACILITIES</b> Foundation School Program - Equalized Facilities.	511,009,859	496,600,000	422,100,000	436,622,679	421,187,175	463,700,000	441,600,000
<b>A.2.1. Strategy: STATEWIDE EDUCATIONAL PROGRAMS</b>	135,313,605	128,539,564	146,582,650	136,510,000	136,510,001	136,510,000	136,510,001
<b>A.2.2. Strategy: ACHIEVEMENT OF STUDENTS AT RISK</b> Resources for Low-income and Other At-risk Students.	1,740,742,571	1,517,594,532	1,823,947,869	1,670,771,202	1,670,771,199	1,670,771,202	1,670,771,199
<b>A.2.3. Strategy: STUDENTS WITH DISABILITIES</b> Resources for Mentally/Physically Disabled Students.	1,130,331,467	1,077,345,471	1,129,014,036	1,081,747,826	1,081,747,824	1,081,747,826	1,081,747,824
<b>A.2.4. Strategy: SCHOOL IMPROVEMENT &amp; SUPPORT PGMS</b> Grants for School and Program Improvement and Innovation.	<u>389,030,352</u>	<u>236,894,185</u>	<u>173,602,330</u>	<u>206,285,834</u>	<u>206,285,834</u>	<u>203,285,834</u>	<u>203,285,834</u>
<b>Total, Goal A: PROVIDE ED SYS LDRSP GUID'CE RES'S</b>	\$ 24,870,069,714	\$27,535,163,129	\$27,674,511,283	\$28,246,922,546	\$29,891,380,194	\$29,309,579,260	\$29,828,279,256
<b>B. Goal: PROVIDE SYSTEM OVERSIGHT &amp; SUPPORT</b>							
<b>B.1.1. Strategy: ASSESSMENT &amp; ACCOUNTABILITY SYSTEM</b>	\$ 69,765,829	\$ 104,582,160	\$ 118,766,952	\$ 77,627,020	\$ 77,627,018	\$ 112,627,020	\$ 112,627,018
<b>B.2.1. Strategy: TECHNOLOGY/INSTRUCTIONAL MATERIALS</b> Technology and Instructional Materials.	583,039,446	1,348,162,003	10,000,000	1,349,662,003	11,500,000	1,035,438,721	10,000,000
<b>B.2.2. Strategy: HEALTH AND SAFETY</b>	25,594,921	1,398,105,970	224,544,545	14,750,276	12,460,076	14,750,276	12,460,076
<b>B.2.3. Strategy: CHILD NUTRITION PROGRAMS</b>	2,201,216,560	2,154,687,175	2,260,072,598	1,992,960,598	1,992,960,598	1,992,960,598	1,992,960,598
<b>B.2.4. Strategy: WINDHAM SCHOOL DISTRICT</b> Educational Resources for Prison Inmates.	51,182,720	55,500,756	53,017,761	57,115,009	57,115,008	54,259,259	54,259,258
<b>B.3.1. Strategy: IMPROVING EDUCATOR QUALITY/LDRSP</b> Improving Educator Quality and Leadership.	191,605,031	191,261,290	231,809,019	217,642,455	217,542,454	212,542,455	212,542,454

**TEXAS EDUCATION AGENCY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.3.2. Strategy:</b> AGENCY OPERATIONS	68,394,897	80,073,685	82,172,524	84,003,204	81,844,614	83,543,204	81,404,614
<b>B.3.3. Strategy:</b> STATE BOARD FOR EDUCATOR CERT State Board for Educator Certification.	5,379,843	6,396,981	4,354,934	5,216,256	5,216,256	5,216,256	5,216,256
<b>B.3.4. Strategy:</b> CENTRAL ADMINISTRATION	14,498,768	15,994,553	15,173,989	14,249,868	14,249,875	14,249,868	14,249,875
<b>B.3.5. Strategy:</b> INFORMATION SYSTEMS - TECHNOLOGY	43,786,672	42,963,642	44,154,576	40,163,946	40,108,122	40,163,946	40,108,122
<b>B.3.6. Strategy:</b> CERTIFICATION EXAM ADMINISTRATION Educator Certification Exam Services - Estimated and Nontransferable.	15,450,321	13,113,988	18,761,223	15,937,606	15,937,605	15,937,606	15,937,605
<b>Total, Goal B: PROVIDE SYSTEM OVERSIGHT &amp; SUPPORT</b>	<u>\$ 3,269,915,008</u>	<u>\$ 5,410,842,203</u>	<u>\$ 3,062,828,121</u>	<u>\$ 3,869,328,241</u>	<u>\$ 2,526,561,626</u>	<u>\$ 3,581,689,209</u>	<u>\$ 2,551,765,876</u>
<b>Grand Total, TEXAS EDUCATION AGENCY</b>	<u>\$ 28,139,984,722</u>	<u>\$32,946,005,332</u>	<u>\$30,737,339,404</u>	<u>\$32,116,250,787</u>	<u>\$32,417,941,820</u>	<u>\$32,891,268,469</u>	<u>\$32,380,045,132</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 74,516,479	\$ 84,161,343	\$ 85,383,010	\$ 88,118,249	\$ 86,569,888	\$ 87,694,605	\$ 86,146,244
Other Personnel Costs	3,139,333	3,065,998	3,639,330	3,612,165	3,566,121	3,605,809	3,559,765
Professional Fees and Services	165,324,819	207,932,236	226,571,236	164,189,302	153,616,870	195,914,656	188,616,870
Fuels and Lubricants	2,442	7,262	7,216	6,777	6,777	6,777	6,777
Consumable Supplies	248,947	262,441	268,302	263,780	263,798	263,780	263,798
Utilities	82,827	139,614	144,626	141,529	141,529	141,529	141,529
Travel	1,932,352	1,412,890	1,583,790	1,572,458	1,573,464	1,572,458	1,573,464
Rent - Building	2,195,069	2,255,839	2,355,714	2,328,551	2,328,579	2,328,551	2,328,579
Rent - Machine and Other	963,873	622,822	1,045,597	1,037,493	1,037,570	1,037,493	1,037,570
Other Operating Expense	132,238,307	269,804,091	31,507,338	270,387,711	29,411,635	214,118,713	29,401,635
Client Services	17,640,966	15,663,591	16,920,400	16,127,263	16,192,075	16,127,263	16,192,075
Grants	27,741,302,995	32,360,651,810	30,367,886,235	31,568,439,148	32,123,207,153	32,368,430,474	32,050,750,465
Capital Expenditures	396,313	25,395	26,610	26,361	26,361	26,361	26,361
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 28,139,984,722</u>	<u>\$32,946,005,332</u>	<u>\$30,737,339,404</u>	<u>\$32,116,250,787</u>	<u>\$32,417,941,820</u>	<u>\$32,891,268,469</u>	<u>\$32,380,045,132</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 7,417,716	\$ 7,645,554	\$ 7,683,782	\$	\$	\$ 7,722,201	\$ 7,760,812
Group Insurance	14,711,235	14,871,550	15,162,602			15,465,005	15,779,202
Social Security	5,938,996	6,123,813	6,154,432			6,185,204	6,216,130

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Benefits Replacement	54,257	43,004	35,607			29,483	24,412
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 28,122,204</b>	<b>\$ 28,683,921</b>	<b>\$ 29,036,423</b>	<b>\$</b>	<b>\$</b>	<b>\$ 29,401,893</b>	<b>\$ 29,780,556</b>

**Performance Measure Targets**

**A. Goal: PROVIDE ED SYS LDRSP GUID'CE RES'S**

**Outcome (Results/Impact):**

Four-Year High School Graduation Rate	90%	90%	89.5%	90%	90%	90%	90%
Four-Year Texas Certificate of High School Equivalency Rate	0.4%	5%	0.4%	0.4%	0.4%	0.4%	0.4%
Four-Year High School Dropout Rate	5.7%	5.9%	5.9%	5.9%	5.9%	5.9%	5.9%
Four-Year Graduation Rate for African American Students	86.5%	86.2%	86%	86.1%	86.1%	86.1%	86.1%
Four-Year Graduation Rate for Hispanic Students	88.2%	88.2%	87.5%	88%	88%	88%	88%
Four-Year Graduation Rate for White Students	93.6%	93.7%	93.6%	93.6%	93.6%	93.6%	93.6%
Four-Year Graduation Rate for Asian American Students	96.4%	96.4%	96%	96.2%	96.4%	96.2%	96.4%
Four-Year Graduation Rate for American Indian Students	85.1%	87.3%	86.3%	87%	87%	87%	87%
Four-Year Graduation Rate for Pacific Islander Students	86.4%	88%	88.7%	88.7%	88.7%	88.7%	88.7%
Four-Year Graduation Rate for Economically Disadvantaged Students	87.3%	87.2%	86.5%	87%	87%	87%	87%
Percent of Students Graduating with the Distinguished Level of Achievement	80.51%	81.1%	64%	80%	82%	80%	82%
Percent of Students Graduating Under the Foundation High School Program with an Endorsement	85.4%	85.43%	93%	89%	91%	89%	91%
Percent of Students with Disabilities Who Graduate High School	77.9%	77.9%	89.5%	89.5%	89.5%	89.5%	89.5%
Percent of Eligible Students Taking Advanced Placement/International Baccalaureate Exams	25.8%	25.17%	25.1%	25.1%	25.6%	25.1%	25.6%
Percent of AP/IB Exams Taken on Which the Score Qualifies for Potential College Credit or Advanced Placement	46.7%	47.62%	49.56%	49.56%	49.56%	49.56%	49.56%
Percent of Students Exiting Bilingual/ESL Programs Successfully	88.86%	83%	84%	94%	84%	94%	84%
Percent of Students Retained in Grade 5	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
Percent of Students Retained in Grade 8	0.5%	0.5%	0.6%	0.5%	0.5%	0.5%	0.5%
Percent of Campuses That Meet All Eligible Indicators in Closing the Gaps	0%	0%	7%	7%	7%	7%	7%

**A.1.1. Strategy: FSP - EQUALIZED OPERATIONS**

**Output (Volume):**

Total Average Daily Attendance (ADA) - Includes Regular and Charter Schools	5,019,837	5,059,590	5,095,199	5,132,093	5,168,620	5,131,468	5,167,995
Total Average Daily Attendance (ADA) - Open-enrollment Charter Schools Only	289,886	307,741	361,350	362,930	395,079	362,930	395,079
Number of Students Served by Compensatory Education Programs and Services	2,716,665	3,300,104	3,393,661	2,776,607	2,795,449	3,491,876	3,593,646



**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Explanatory:</b>							
Special Education Full-time Equivalents (FTEs)	136,578	147,013	155,160	160,754	169,303	163,764	172,854
Compensatory Education Student Count	2,716,665	3,300,104	3,393,661	3,494,046	3,596,659	3,491,876	3,593,646
Career and Technical Education Full-time Equivalents (FTEs)	296,914	336,174	356,883	378,711	401,693	378,711	401,693
Bilingual Education/English as a Second Language Average							
Daily Attendance	917,818	736,224	710,138	983,015	1,005,951	685,016	661,307
Gifted and Talented Average Daily Attendance	237,395	240,809	243,222	240,568	246,306	240,568	246,306
<b>A.1.2. Strategy: FSP - EQUALIZED FACILITIES</b>							
<b>Output (Volume):</b>							
Total Amount of State and Local Funds Allocated for Debt for Facilities (Billions)	7.53	8.31	8.81	8.81	8.81	8.81	8.81
<b>A.2.1. Strategy: STATEWIDE EDUCATIONAL PROGRAMS</b>							
<b>Output (Volume):</b>							
Number of Students Served in Early Childhood School Ready Program	15,421	19,211	22,020	14,592	15,030	14,592	15,030
Number of Students Served in Summer School Programs for Limited English-proficient Students	51,093	39,458	61,000	61,000	61,000	61,000	61,000
<b>A.2.3. Strategy: STUDENTS WITH DISABILITIES</b>							
<b>Output (Volume):</b>							
Number of Students Served by Regional Day Schools for the Deaf	4,855	4,981	4,865	4,865	4,865	4,865	4,865
Number of Students Served by Statewide Programs for the Visually Impaired	10,753	11,125	10,100	10,100	10,100	10,100	10,100
<b>A.2.4. Strategy: SCHOOL IMPROVEMENT &amp; SUPPORT PGMS</b>							
<b>Output (Volume):</b>							
Number of Case-Managed Students Participating in Communities in Schools	88,644	302,367	85,000	115,000	115,000	115,000	115,000
<b>B. Goal: PROVIDE SYSTEM OVERSIGHT &amp; SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Percent of All Students Passing All Tests Taken	68.46%	NA	67%	67%	67%	67%	67%
Percent of African-American Students Passing All Tests Taken	56.36%	NA	54%	54%	54%	54%	54%
Percent of Hispanic Students Passing All Tests Taken	63.42%	NA	60%	60%	60%	60%	60%
Percent of White Students Passing All Tests Taken	79.7%	NA	81%	81%	81%	81%	81%
Percent of Asian-American Students Passing All Tests Taken	89.13%	NA	90%	90%	90%	90%	90%
Percent of American Indian Students Passing All Tests Taken	66.09%	NA	67%	67%	67%	67%	67%
Percent of Economically Disadvantaged Students Passing All Tests Taken	59.08%	NA	55%	55%	55%	55%	55%
Percent of Districts Receiving the Lowest Performance Rating	1.2%	NA	7%	7%	7%	7%	7%
Percent of Campuses Receiving the Lowest Performance Rating	4.6%	NA	5%	5%	5%	5%	5%
Percent of Charter Campuses Receiving the Lowest Performance Rating	5.2%	NA	8%	8%	8%	8%	8%

**TEXAS EDUCATION AGENCY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Districts whose performance affords them the highest rating in the accountability rating system	25%	NA	12.5%	12.5%	13.5%	12.5%	13.5%
Campuses whose performance affords them the highest rating in the accountability rating system	20%	NA	16%	16%	17%	16%	17%
Charter campuses whose performance affords them the highest rating in the accountability rating system	22%	NA	14.5%	14.5%	15.5%	14.5%	15.5%
Annual Drug Use and Violence Incident Rate on School Campuses, Per 1,000 Students	21.1%	13.4%	15.8%	15.8%	15.8%	15.8%	15.8%
Percent of Original Grant Applications Processed Within 90 Days	95%	95%	90%	94%	94%	94%	94%
<b>B.2.2. Strategy: HEALTH AND SAFETY</b>							
<b>Output (Volume):</b>							
Number of Students in Disciplinary Alternative Education Programs (DAEPs)	80,815	65,155	66,253	77,690	76,940	77,690	76,940
<b>B.2.3. Strategy: CHILD NUTRITION PROGRAMS</b>							
<b>Output (Volume):</b>							
Average Number of School Lunches Served Daily	3,193,879	2,304,658	3,403,242	3,321,634	3,321,634	3,321,634	3,321,634
Average Number of School Breakfasts Served Daily	1,851,374	1,329,463	1,916,704	1,869,888	1,869,888	1,869,888	1,869,888
<b>B.2.4. Strategy: WINDHAM SCHOOL DISTRICT</b>							
<b>Output (Volume):</b>							
Number of Contact Hours Received by Inmates within the Windham School District	12,325,250	12,439,163	11,917,659	13,423,035	13,423,035	12,121,455	12,121,455
Number of Offenders Earning a Texas Certificate of High School Equivalency or Earning a High School Diploma	3,978	3,382	4,000	4,000	4,000	4,000	4,000
<b>Efficiencies:</b>							
Average Cost Per Contact Hour in the Windham School District	4.26	4.29	4.38	4.48	4.48	4.48	4.48
<b>B.3.2. Strategy: AGENCY OPERATIONS</b>							
<b>Output (Volume):</b>							
Number of Certificates of High School Equivalency Issued	18,996	21,087	33,730	33,730	33,730	33,730	33,730
<b>Efficiencies:</b>							
Internal PSF Managers: Performance in Excess of Assigned Benchmark	104.29%	93.32%	101%	101%	101%	101%	101%
Permanent School Fund (PSF) Investment Expense as a Basis Point of Net Assets	8.91	8.79	12	16	16	16	16
<b>Explanatory:</b>							
Market Value of the Financial Assets of the Permanent School Fund (PSF) in Billions	34.3	35.8	36.1	36.1	37.3	36.1	37.3

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 15,638,151	\$ 16,996,967	\$ 15,690,888	\$ 21,612,440	\$ 18,352,439	\$ 16,726,674	\$ 16,717,923
Federal Funds	\$ 1,995,076	\$ 2,016,520	\$ 2,016,520	\$ 2,186,500	\$ 2,186,500	\$ 2,186,500	\$ 2,186,500
<u>Other Funds</u>							
Appropriated Receipts	\$ 1,975,403	\$ 1,612,700	\$ 1,612,700	\$ 1,738,000	\$ 1,738,000	\$ 1,738,000	\$ 1,738,000
Interagency Contracts	<u>4,504,057</u>	<u>4,935,074</u>	<u>5,503,058</u>	<u>4,092,245</u>	<u>4,092,246</u>	<u>4,092,245</u>	<u>4,092,246</u>
Subtotal, Other Funds	<u>\$ 6,479,460</u>	<u>\$ 6,547,774</u>	<u>\$ 7,115,758</u>	<u>\$ 5,830,245</u>	<u>\$ 5,830,246</u>	<u>\$ 5,830,245</u>	<u>\$ 5,830,246</u>
<b>Total, Method of Financing</b>	<u>\$ 24,112,687</u>	<u>\$ 25,561,261</u>	<u>\$ 24,823,166</u>	<u>\$ 29,629,185</u>	<u>\$ 26,369,185</u>	<u>\$ 24,743,419</u>	<u>\$ 24,734,669</u>

**This bill pattern represents an estimated 96.6% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE):</b>	355.2	342.6	370.9	373.2	373.2	365.2	365.2
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<b>Schedule of Exempt Positions:</b>							
Superintendent - Group 4	\$142,159	\$142,159	\$142,159	\$142,159	\$142,159	\$142,159	\$142,159

**Items of Appropriation:**

**A. Goal: ACADEMIC AND LIFE TRAINING**

Provide Necessary Skills/Knowledge to Students with Visual Impairments.

<b>A.1.1. Strategy: CLASSROOM INSTRUCTION</b>	\$ 6,562,898	\$ 7,144,653	\$ 6,631,797	\$ 7,760,200	\$ 7,280,200	\$ 6,313,846	\$ 6,313,846
Provide Well-balanced Curriculum Including Disability-specific Skills.							
<b>A.1.2. Strategy: RESIDENTIAL PROGRAM</b>	3,604,204	3,598,459	3,448,201	4,012,285	3,852,285	3,704,394	3,704,394
Provide Instruction in Independent Living and Social Skills.							
<b>A.1.3. Strategy: SHORT-TERM PROGRAMS</b>	1,170,620	794,794	1,227,763	1,546,100	1,386,100	926,076	926,076
Provide Summer School and Short-term Programs to Meet Students' Needs.							

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.4. Strategy:</b> RELATED AND SUPPORT SERVICES Provide Regular and Short-term Related and Support Services.	5,397,071	6,446,103	6,377,790	8,528,000	6,328,000	6,179,341	6,170,591
<b>Total, Goal A:</b> ACADEMIC AND LIFE TRAINING	\$ 16,734,793	\$ 17,984,009	\$ 17,685,551	\$ 21,846,585	\$ 18,846,585	\$ 17,123,657	\$ 17,114,907
<b>B. Goal:</b> STATEWIDE RESOURCE CENTER Ensure Skills Necessary to Improve Students' Education and Services.							
<b>B.1.1. Strategy:</b> TECHNICAL ASSISTANCE Provide Technical Asst for Families/Programs Serving Visually Impaired.	\$ 2,218,824	\$ 2,292,869	\$ 2,317,422	\$ 2,519,500	\$ 2,359,500	\$ 2,303,500	\$ 2,303,500
<b>B.1.2. Strategy:</b> PROF ED IN VISUAL IMPAIRMENT Professional Education in Visual Impairment.	1,362,346	1,405,079	1,404,078	1,408,600	1,408,600	1,405,500	1,405,500
<b>Total, Goal B:</b> STATEWIDE RESOURCE CENTER	\$ 3,581,170	\$ 3,697,948	\$ 3,721,500	\$ 3,928,100	\$ 3,768,100	\$ 3,709,000	\$ 3,709,000
<b>C. Goal:</b> EDUCATIONAL PROF SALARY INCREASES Estimated Educational Professional Salary Increases.							
<b>C.1.1. Strategy:</b> EDUC PROF SALARY INCREASES Educational Professional Salary Increases. Estimated.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 464,762	\$ 464,762
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> CENTRAL ADMINISTRATION	\$ 2,419,894	\$ 2,471,611	\$ 2,341,005	\$ 2,517,000	\$ 2,517,000	\$ 2,399,000	\$ 2,399,000
<b>D.1.2. Strategy:</b> OTHER SUPPORT SERVICES	1,376,830	1,407,693	1,075,110	1,337,500	1,237,500	1,047,000	1,047,000
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	\$ 3,796,724	\$ 3,879,304	\$ 3,416,115	\$ 3,854,500	\$ 3,754,500	\$ 3,446,000	\$ 3,446,000
<b>Grand Total, SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED</b>	<b>\$ 24,112,687</b>	<b>\$ 25,561,261</b>	<b>\$ 24,823,166</b>	<b>\$ 29,629,185</b>	<b>\$ 26,369,185</b>	<b>\$ 24,743,419</b>	<b>\$ 24,734,669</b>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 19,426,213	\$ 20,493,942	\$ 20,092,019	\$ 21,205,985	\$ 21,205,985	\$ 19,372,146	\$ 19,372,146
Other Personnel Costs	671,368	538,961	507,139	508,500	508,500	508,500	508,500
Professional Fees and Services	127,901	95,929	94,779	93,200	93,200	93,200	93,200
Fuels and Lubricants	77,681	47,879	47,879	45,000	45,000	45,000	45,000
Consumable Supplies	183,868	174,180	151,901	162,000	162,000	162,000	162,000
Utilities	619,746	678,588	678,588	675,000	675,000	675,000	675,000

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Travel	126,816	100,364	103,604	96,300	96,300	96,300	96,300
Rent - Building	4,800	9,515	9,515	8,000	8,000	8,000	8,000
Rent - Machine and Other	116,211	109,793	109,793	103,000	103,000	103,000	103,000
Other Operating Expense	1,352,929	1,791,902	1,384,790	1,644,600	1,649,600	2,007,673	1,998,923
Client Services	29,580	2,728	692	2,500	2,500	2,500	2,500
Food for Persons - Wards of State	209,725	160,498	160,288	158,100	158,100	158,100	158,100
Grants	1,160,093	1,204,000	1,204,000	1,204,000	1,204,000	1,204,000	1,204,000
Capital Expenditures	5,756	152,982	278,179	3,723,000	458,000	308,000	308,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 24,112,687</b>	<b>\$ 25,561,261</b>	<b>\$ 24,823,166</b>	<b>\$ 29,629,185</b>	<b>\$ 26,369,185</b>	<b>\$ 24,743,419</b>	<b>\$ 24,734,669</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,681,857	\$ 1,733,516	\$ 1,742,184	\$	\$	\$ 1,750,894	\$ 1,759,649
Group Insurance	4,494,023	4,542,997	4,605,804			4,671,060	4,738,861
Social Security	1,487,763	1,534,061	1,541,731			1,549,440	1,557,187
Benefits Replacement	41,530	32,917	27,255			22,567	18,686
Subtotal, Employee Benefits	\$ 7,705,173	\$ 7,843,491	\$ 7,916,974	\$	\$	\$ 7,993,961	\$ 8,074,383
<u>Debt Service</u>							
TPFA GO Bond Debt Service	\$ 9,888,207	\$ 6,919,792	\$ 7,622,422	\$	\$	\$ 6,420,196	\$ 6,098,460
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 17,593,380</b>	<b>\$ 14,763,283</b>	<b>\$ 15,539,396</b>	<b>\$</b>	<b>\$</b>	<b>\$ 14,414,157</b>	<b>\$ 14,172,843</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: ACADEMIC AND LIFE TRAINING</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Students Enrolled in Comprehensive Programs							
Achieving Moderate to Substantial Progress on Every Area of the Core and Expanded Core Curriculum in Which They Are Receiving Programming							
	82.71%	0%	80%	80%	80%	80%	80%
Percent of Statewide Assessment Tests Passed							
	44.74%	0%	60%	60%	60%	60%	60%
<b>A.1.1. Strategy: CLASSROOM INSTRUCTION</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled in Day Programming during Regular School Year							
	156	145	140	160	160	154	154

**SCHOOL FOR THE BLIND AND VISUALLY IMPAIRED**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Efficiencies:</b>							
Average Cost of Instructional Program Per Student Per Day	227.65	260.8	271.45	239.89	239.89	239.89	239.89
<b>A.1.2. Strategy: RESIDENTIAL PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled in Residential Programming during Regular School Year	143	131	130	150	150	144	144
<b>Efficiencies:</b>							
Average Cost of Residential Program Per Student Per Night	85.23	93.88	96.49	81.74	81.47	81.74	81.47
<b>A.1.3. Strategy: SHORT-TERM PROGRAMS</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled in School Year Short-term Programs	275	205	200	250	250	250	250
<b>B. Goal: STATEWIDE RESOURCE CENTER</b>							
<b>B.1.1. Strategy: TECHNICAL ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Conferences and Workshops Sponsored or Co-sponsored by TSBVI, or at Which TSBVI Personnel Are Speakers	193	211	220	220	220	220	220
Number of Participants in Conferences and Workshops Sponsored or Co-Sponsored by TSBVI, or at Which TSBVI Personnel Are Speakers	8,489	14,928	6,200	6,200	6,200	6,200	6,200
<b>B.1.2. Strategy: PROF ED IN VISUAL IMPAIRMENT</b>							
<b>Output (Volume):</b>							
Number of New Students Enrolled in University Coursework for Professional Education in Visual Impairment	103	93	70	70	70	70	70

**SCHOOL FOR THE DEAF**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 18,904,627	\$ 18,749,914	\$ 18,630,692	\$ 20,023,970	\$ 19,528,349	\$ 19,707,160	\$ 19,707,160
Federal Funds	\$ 1,702,730	\$ 1,126,254	\$ 1,126,254	\$ 1,286,506	\$ 1,286,506	\$ 1,286,506	\$ 1,286,506

**SCHOOL FOR THE DEAF**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Other Funds</b>							
Appropriated Receipts	\$ 7,879,046	\$ 8,512,701	\$ 8,970,067	\$ 8,990,067	\$ 8,990,067	\$ 8,990,067	\$ 8,990,067
Interagency Contracts	<u>2,636,074</u>	<u>2,389,279</u>	<u>2,389,279</u>	<u>2,389,279</u>	<u>2,389,279</u>	<u>2,389,279</u>	<u>2,389,279</u>
Subtotal, Other Funds	<u>\$ 10,515,120</u>	<u>\$ 10,901,980</u>	<u>\$ 11,359,346</u>	<u>\$ 11,379,346</u>	<u>\$ 11,379,346</u>	<u>\$ 11,379,346</u>	<u>\$ 11,379,346</u>
<b>Total, Method of Financing</b>	<u>\$ 31,122,477</u>	<u>\$ 30,778,148</u>	<u>\$ 31,116,292</u>	<u>\$ 32,689,822</u>	<u>\$ 32,194,201</u>	<u>\$ 32,373,012</u>	<u>\$ 32,373,012</u>
 <b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	423.8	404.1	445.1	445.1	445.1	445.1	445.1
<b>Schedule of Exempt Positions:</b>							
Superintendent - Group 4	\$148,908	\$148,908	\$148,908	\$171,688	\$171,688	\$148,908	\$148,908
 <b>Items of Appropriation:</b>							
<b>A. Goal: ACADEMIC, LIFE, AND WORK TRAINING</b>							
Provide Training for Students to Become Productive Citizens.							
<b>A.1.1. Strategy: CLASSROOM INSTRUCTION</b> Provide Rigorous Educational Services in the Classroom.	\$ 7,996,266	\$ 9,182,459	\$ 9,052,928	\$ 9,270,475	\$ 9,268,585	\$ 9,311,542	\$ 9,309,652
<b>A.1.2. Strategy: RESIDENTIAL PROGRAM</b> Provide After-school Residential Programming.	4,422,878	4,418,568	4,473,310	4,533,010	4,533,010	4,720,922	4,720,922
<b>A.1.3. Strategy: RELATED AND SUPPORT SERVICES</b> Provide Counseling and Other Support Services.	6,399,434	6,007,881	6,182,543	6,369,088	6,182,543	6,396,101	6,396,101
<b>A.1.4. Strategy: CAREER AND TRANSITION PROGRAMS</b> Provide Career & Technical Education and Transition Services.	2,256,442	2,318,319	2,483,749	2,621,557	2,613,557	2,709,565	2,709,565
<b>A.1.5. Strategy: STUDENT TRANSPORTATION</b> Provide Daily & Weekend Home Student Transportation.	<u>2,479,654</u>	<u>1,871,013</u>	<u>2,505,072</u>	<u>2,839,596</u>	<u>2,584,320</u>	<u>2,553,188</u>	<u>2,553,188</u>
<b>Total, Goal A: ACADEMIC, LIFE, AND WORK TRAINING</b>	\$ 23,554,674	\$ 23,798,240	\$ 24,697,602	\$ 25,633,726	\$ 25,182,015	\$ 25,691,318	\$ 25,689,428

**SCHOOL FOR THE DEAF**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B. Goal: OUTREACH AND RESOURCE SERVICES</b>							
Promote Outreach and Resource Services.							
<b>B.1.1. Strategy: SPECIALIZED ASSISTANCE</b>	\$ 1,391,734	\$ 1,434,534	\$ 1,373,555	\$ 1,367,835	\$ 1,367,835	\$ 1,367,835	\$ 1,367,835
Provide Statewide Outreach through Specialized Assistance.							
<b>B.1.2. Strategy: STATEWIDE OUTREACH PROGRAMS</b>	<u>1,513,899</u>	<u>782,141</u>	<u>744,097</u>	<u>1,308,132</u>	<u>1,413,834</u>	<u>690,788</u>	<u>690,788</u>
Provide Statewide Outreach Programs.							
<b>Total, Goal B: OUTREACH AND RESOURCE SERVICES</b>	\$ 2,905,633	\$ 2,216,675	\$ 2,117,652	\$ 2,675,967	\$ 2,781,669	\$ 2,058,623	\$ 2,058,623
<b>C. Goal: EDUCATIONAL PROF SALARY INCREASES</b>							
Estimated Educational Professional Salary Increases.							
<b>C.1.1. Strategy: EDUC PROF SALARY INCREASES</b>	\$ 303,414	\$ 678,067	\$ 0	\$ 0	\$ 0	\$ 394,444	\$ 394,444
Educational Professional Salary Increases. Estimated.							
<b>D. Goal: INDIRECT ADMINISTRATION</b>							
<b>D.1.1. Strategy: CENTRAL ADMINISTRATION</b>	\$ 2,040,404	\$ 1,914,131	\$ 2,132,332	\$ 2,191,344	\$ 2,062,802	\$ 2,060,912	\$ 2,062,802
<b>D.1.2. Strategy: OTHER SUPPORT SERVICES</b>	<u>2,318,352</u>	<u>2,171,035</u>	<u>2,168,706</u>	<u>2,188,785</u>	<u>2,167,715</u>	<u>2,167,715</u>	<u>2,167,715</u>
Total, Goal D: INDIRECT ADMINISTRATION	\$ 4,358,756	\$ 4,085,166	\$ 4,301,038	\$ 4,380,129	\$ 4,230,517	\$ 4,228,627	\$ 4,230,517
<b>Grand Total, SCHOOL FOR THE DEAF</b>	<u>\$ 31,122,477</u>	<u>\$ 30,778,148</u>	<u>\$ 31,116,292</u>	<u>\$ 32,689,822</u>	<u>\$ 32,194,201</u>	<u>\$ 32,373,012</u>	<u>\$ 32,373,012</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 22,735,766	\$ 24,051,283	\$ 23,883,252	\$ 24,688,966	\$ 24,668,417	\$ 24,522,861	\$ 24,522,861
Other Personnel Costs	560,021	478,097	520,961	540,821	541,201	529,201	529,201
Professional Fees and Services	99,626	112,264	202,397	244,197	202,397	202,397	202,397
Fuels and Lubricants	86,363	48,060	110,500	110,500	110,500	110,500	110,500
Consumable Supplies	237,232	162,098	206,300	241,240	241,300	221,300	221,300
Utilities	846,921	888,000	900,100	900,100	900,100	900,100	900,100
Travel	317,837	216,324	293,250	293,250	293,250	293,250	293,250
Rent - Building	9,710	8,058	5,250	5,250	5,250	5,250	5,250
Rent - Machine and Other	346,154	283,937	354,000	599,276	354,000	354,000	354,000
Other Operating Expense	3,760,180	3,452,157	2,828,971	2,899,627	2,907,736	3,412,103	3,412,103
Client Services	929,540	358,802	855,252	944,500	944,500	944,500	944,500
Food for Persons - Wards of State	568,027	342,357	546,250	798,795	612,250	579,250	579,250
Capital Expenditures	<u>625,100</u>	<u>376,711</u>	<u>409,809</u>	<u>423,300</u>	<u>413,300</u>	<u>298,300</u>	<u>298,300</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 31,122,477</u>	<u>\$ 30,778,148</u>	<u>\$ 31,116,292</u>	<u>\$ 32,689,822</u>	<u>\$ 32,194,201</u>	<u>\$ 32,373,012</u>	<u>\$ 32,373,012</u>



**SCHOOL FOR THE DEAF**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,095,720	\$ 2,160,091	\$ 2,170,891	\$	\$	\$ 2,181,746	\$ 2,192,655
Group Insurance	5,692,550	5,754,584	5,834,938			5,918,426	6,005,170
Social Security	1,768,309	1,823,337	1,832,454			1,841,616	1,850,824
Benefits Replacement	<u>43,650</u>	<u>34,597</u>	<u>28,646</u>			<u>23,719</u>	<u>19,639</u>
Subtotal, Employee Benefits	\$ 9,600,229	\$ 9,772,609	\$ 9,866,929	\$	\$	\$ 9,965,507	\$ 10,068,288
<u>Debt Service</u>							
TPFA GO Bond Debt Service	<u>\$ 310,495</u>	<u>\$ 308,460</u>	<u>\$ 310,978</u>	\$	\$	\$ 284,341	\$ 280,220
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 9,910,724</u>	<u>\$ 10,081,069</u>	<u>\$ 10,177,907</u>	<u>\$</u>	<u>\$</u>	<u>\$ 10,249,848</u>	<u>\$ 10,348,508</u>

**Performance Measure Targets**

**A. Goal: ACADEMIC, LIFE, AND WORK TRAINING**

**Outcome (Results/Impact):**

Percent of Academic Courses in Which Students Obtain a Passing Grade	86.7%	90.4%	92%	94%	94%	94%	94%
Percent of Graduates Accepted in Postsecondary Education	57%	72%	60%	60%	60%	60%	60%
Percent of All Statewide Assessments on Which the State Passing Standard is Met or Exceeded	30%	9.2%	15%	20%	30%	20%	30%
<b>A.1.1. Strategy: CLASSROOM INSTRUCTION</b>							
<b>Output (Volume):</b>							
Number of Students Enrolled at Texas School for the Deaf	571	597	450	460	470	460	470
<b>Efficiencies:</b>							
Average Cost of Instructional Program Per Student Per Day	74.33	83.14	111.76	109.84	107.51	109.84	107.51
<b>A.1.2. Strategy: RESIDENTIAL PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Residential Students	226	244	185	195	210	195	210
<b>Efficiencies:</b>							
Average Cost of Residential Program Per Student Per Night	90.45	113.89	111.94	107.28	99.62	107.28	99.62
<b>A.1.3. Strategy: RELATED AND SUPPORT SERVICES</b>							
<b>Output (Volume):</b>							
Number of Comprehensive Assessments Conducted for Current Students	274	203	200	200	200	200	200

**SCHOOL FOR THE DEAF**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.4. Strategy: CAREER AND TRANSITION PROGRAMS</b>							
<b>Output (Volume):</b>							
Number of Graduates Accepted into College or Other Post-Secondary Training Programs	26	36	20	25	30	25	30
Number of Students Participating in Career and Transition Work-training Programs	156	142	95	100	110	100	110
<b>A.1.5. Strategy: STUDENT TRANSPORTATION</b>							
<b>Output (Volume):</b>							
Number of Local Students Participating in Daily Transportation	298	247	240	250	300	250	300
Number of Residential Students Transported Home Weekly	167	126	135	150	160	150	160
<b>Efficiencies:</b>							
Average Total Cost of Transportation per School Day	5,181.63	12,790.22	5,566.94	5,487.49	5,487.49	5,487.49	5,487.49

**TEACHER RETIREMENT SYSTEM**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 2,332,708,666	\$ 2,614,863,530	\$ 2,461,454,827	\$ 2,876,342,422	\$ 3,038,040,411	\$ 2,858,504,342	\$ 3,000,200,663
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 29,188,363	\$ 23,714,800	\$ 25,042,829	\$ 25,794,114	\$ 26,567,937	\$ 25,794,114	\$ 26,567,937
<b>Other Funds</b>							
Economic Stabilization Fund	\$ 589,000,000	\$ 263,000,000	\$ 261,000,000	\$ 0	\$ 0	\$ 0	\$ 0
Teacher Retirement System Trust Account Fund No. 960	129,639,889	138,572,607	142,862,148	148,435,032	154,802,103	146,792,032	150,699,103
Subtotal, Other Funds	\$ 718,639,889	\$ 401,572,607	\$ 403,862,148	\$ 148,435,032	\$ 154,802,103	\$ 146,792,032	\$ 150,699,103
<b>Total, Method of Financing</b>	<b>\$ 3,080,536,918</b>	<b>\$ 3,040,150,937</b>	<b>\$ 2,890,359,804</b>	<b>\$ 3,050,571,568</b>	<b>\$ 3,219,410,451</b>	<b>\$ 3,031,090,488</b>	<b>\$ 3,177,467,703</b>

This bill pattern represents an estimated 2.8% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE):	534.2	682.1	758.3	768.3	783.3	758.3	758.3
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**TEACHER RETIREMENT SYSTEM**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Schedule of Exempt Positions:</b>							
Executive Director	\$355,000	\$355,000	\$355,000	\$355,000	\$355,000	\$355,000	\$355,000
Chief Investment Officer	551,250	551,250	551,250	551,250	551,250	551,250	551,250
Deputy Chief Investment Officer	357,000	357,000	357,000	410,000	410,000	410,000	410,000
<b>Items of Appropriation:</b>							
<b>A. Goal: TEACHER RETIREMENT SYSTEM</b>							
To Administer the System as an Employee Benefit Trust.							
<b>A.1.1. Strategy:</b> TRS - PUBLIC EDUCATION RETIREMENT Retirement Contributions for Public Education Employees. Estimated.	\$ 1,742,135,614	\$ 2,004,752,942	\$ 2,064,895,530	\$ 2,197,737,143	\$ 2,336,690,846	\$ 2,183,320,080	\$ 2,306,108,069
<b>A.1.2. Strategy:</b> TRS - HIGHER EDUCATION RETIREMENT Retirement Contributions for Higher Education Employees. Estimated.	220,012,030	243,506,138	250,515,493	264,706,647	279,477,398	261,285,630	272,220,427
<b>A.1.3. Strategy:</b> ADMINISTRATIVE OPERATIONS	124,452,773	134,146,974	138,348,002	143,785,462	150,013,045	142,142,462	145,910,045
<b>A.1.4. Strategy:</b> TRS RETIREMENT-ADDITIONAL PAYMENT TRS Retirement Additional Annuity Payment.	589,000,000	0	0	0	0	0	0
<b>A.2.1. Strategy:</b> RETIREE HEALTH - STATUTORY FUNDS Healthcare for Public Ed Retirees Funded by Statute. Estimated.	404,936,501	424,779,775	433,288,573	444,342,316	453,229,162	444,342,316	453,229,162
<b>A.3.1. Strategy:</b> RETIREE HEALTH - SUPPLEMENTAL FUNDS Healthcare for Public Ed Retirees Funded by Supplemental State Funds.	0	232,965,108	3,312,206	0	0	0	0
<b>Total, Goal A: TEACHER RETIREMENT SYSTEM</b>	<u>\$ 3,080,536,918</u>	<u>\$ 3,040,150,937</u>	<u>\$ 2,890,359,804</u>	<u>\$ 3,050,571,568</u>	<u>\$ 3,219,410,451</u>	<u>\$ 3,031,090,488</u>	<u>\$ 3,177,467,703</u>
<b>Grand Total, TEACHER RETIREMENT SYSTEM</b>	<u>\$ 3,080,536,918</u>	<u>\$ 3,040,150,937</u>	<u>\$ 2,890,359,804</u>	<u>\$ 3,050,571,568</u>	<u>\$ 3,219,410,451</u>	<u>\$ 3,031,090,488</u>	<u>\$ 3,177,467,703</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 71,550,977	\$ 79,487,024	\$ 81,892,821	\$ 83,815,750	\$ 89,152,500	\$ 82,315,750	\$ 85,402,500
Other Personnel Costs	2,957,526,691	2,907,784,440	2,753,150,082	2,908,099,206	3,070,743,006	2,890,261,126	3,032,903,258
Professional Fees and Services	16,666,933	17,326,244	18,974,655	20,817,142	21,022,043	20,817,142	21,022,043
Fuels and Lubricants	1,568	3,500	3,500	3,500	3,500	3,500	3,500
Consumable Supplies	437,279	521,502	532,519	537,700	537,900	537,700	537,900
Utilities	2,353,860	1,234,219	1,244,723	1,344,082	1,326,406	1,344,082	1,326,406
Travel	1,387,159	2,243,642	2,322,150	2,462,492	2,734,300	2,375,492	2,480,300
Rent - Building	3,802,108	4,040,100	4,194,512	4,289,462	4,597,875	4,289,462	4,597,875

**TEACHER RETIREMENT SYSTEM**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Rent - Machine and Other	771,297	545,426	750,760	765,110	801,357	765,110	801,357
Other Operating Expense	24,629,797	25,514,901	25,624,082	26,967,124	26,821,564	26,911,124	26,722,564
Capital Expenditures	1,409,249	1,449,939	1,670,000	1,470,000	1,670,000	1,470,000	1,670,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 3,080,536,918</b>	<b>\$ 3,040,150,937</b>	<b>\$ 2,890,359,804</b>	<b>\$ 3,050,571,568</b>	<b>\$ 3,219,410,451</b>	<b>\$ 3,031,090,488</b>	<b>\$ 3,177,467,703</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Social Security	\$ 4,897,343	\$ 5,049,744	\$ 5,074,993	\$	\$	\$ 5,100,368	\$ 5,125,870
Benefits Replacement	43,504	34,481	28,550			23,640	19,574

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 4,940,847</b>	<b>\$ 5,084,225</b>	<b>\$ 5,103,543</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,124,008</b>	<b>\$ 5,145,444</b>
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**Performance Measure Targets**

**A. Goal: TEACHER RETIREMENT SYSTEM**

**Outcome (Results/Impact):**

TRS Retirement Fund Annual Operating Expense Per Member in Dollars (Excluding Investment Expenses)	37.11	36.03	46.07	45	45	45	45
TRS Retirement Fund Investment Expense as Basis Points of Net Assets	13.58	13.07	14.18	14	14	14	14
Service Level Percentage of Calls Answered in Specified Time Interval	54.58%	45.75%	80%	80%	80%	80%	80%

**A.1.3. Strategy: ADMINISTRATIVE OPERATIONS**

**Output (Volume):**

Number of TRS Benefit Applications Processed	93,328	77,668	71,000	77,500	80,000	77,500	80,000
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**OPTIONAL RETIREMENT PROGRAM**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 124,203,403	\$ 127,923,657	\$ 128,687,732	\$ 129,470,599	\$ 130,272,197	\$ 129,470,599	\$ 130,272,197

**OPTIONAL RETIREMENT PROGRAM**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 48,875,117	\$ 51,377,215	\$ 53,057,304	\$ 54,792,334	\$ 56,584,101	\$ 54,792,334	\$ 56,584,101
<b>Total, Method of Financing</b>	<u>\$ 173,078,520</u>	<u>\$ 179,300,872</u>	<u>\$ 181,745,036</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>
<p><b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b></p>							
<b>Items of Appropriation:</b>							
<b>A. Goal: OPTIONAL RETIREMENT PROGRAM</b>							
<b>A.1.1. Strategy: OPTIONAL RETIREMENT PROGRAM</b> Optional Retirement Program, Estimated.	<u>\$ 173,078,520</u>	<u>\$ 179,300,872</u>	<u>\$ 181,745,036</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>
<b>Grand Total, OPTIONAL RETIREMENT PROGRAM</b>	<u>\$ 173,078,520</u>	<u>\$ 179,300,872</u>	<u>\$ 181,745,036</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>
<b>Object-of-Expense Informational Listing:</b>							
Other Personnel Costs	<u>\$ 173,078,520</u>	<u>\$ 179,300,872</u>	<u>\$ 181,745,036</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 173,078,520</u>	<u>\$ 179,300,872</u>	<u>\$ 181,745,036</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>	<u>\$ 184,262,933</u>	<u>\$ 186,856,298</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: OPTIONAL RETIREMENT PROGRAM</b>							
<b>A.1.1. Strategy: OPTIONAL RETIREMENT PROGRAM</b>							
<b>Output (Volume):</b>							
Number of ORP Participants	37,046	36,714	36,556	36,409	36,273	36,409	36,273

## HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 720,395,824	\$ 706,153,364	\$ 706,153,361	\$ 710,328,283	\$ 710,328,284	\$ 710,328,283	\$ 710,328,284
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees Account No. 8042	<u>2,695,286</u>	<u>2,782,469</u>	<u>2,782,469</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, General Revenue Fund	\$ 723,091,110	\$ 708,935,833	\$ 708,935,830	\$ 710,328,283	\$ 710,328,284	\$ 710,328,283	\$ 710,328,284
GR Dedicated - Texas Department of Insurance Operating Fund Account No. 036	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,753,307</u>	<u>\$ 2,753,307</u>	<u>\$ 2,753,307</u>	<u>\$ 2,753,307</u>
<b>Total, Method of Financing</b>	<u>\$ 723,091,110</u>	<u>\$ 708,935,833</u>	<u>\$ 708,935,830</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**Items of Appropriation:**

**A. Goal: STATE CONTRIBUTION, UT SYSTEM**

Group Insurance, State Contribution, UT System.

<b>A.1.1. Strategy:</b> UT - ARLINGTON The University of Texas at Arlington.	\$ 12,502,668	\$ 12,280,603	\$ 12,280,602	\$ 11,878,622	\$ 11,878,622	\$ 11,878,622	\$ 11,878,622
<b>A.1.2. Strategy:</b> UT - AUSTIN The University of Texas at Austin.	30,142,343	28,143,074	28,143,075	30,033,242	30,033,241	30,033,242	30,033,241
<b>A.1.3. Strategy:</b> UT - DALLAS The University of Texas at Dallas.	9,530,339	8,292,174	8,292,174	9,162,712	9,162,711	9,162,712	9,162,711
<b>A.1.4. Strategy:</b> UT - EL PASO The University of Texas at El Paso.	13,442,134	14,556,051	14,556,053	16,254,074	16,254,074	16,254,074	16,254,074
<b>A.1.5. Strategy:</b> UT - RIO GRANDE VALLEY The University of Texas Rio Grande Valley.	16,631,600	11,768,959	11,768,959	10,564,644	10,564,644	10,564,644	10,564,644
<b>A.1.6. Strategy:</b> UT - PERMIAN BASIN The University of Texas Permian Basin.	2,547,303	1,873,620	1,873,620	2,374,549	2,374,550	2,374,549	2,374,550
<b>A.1.7. Strategy:</b> UT - SAN ANTONIO The University of Texas at San Antonio.	14,295,795	12,878,929	12,878,928	13,439,496	13,439,495	13,439,496	13,439,495
<b>A.1.8. Strategy:</b> UT - TYLER The University of Texas at Tyler.	4,923,590	3,342,639	3,342,638	3,024,924	3,024,923	3,024,924	3,024,923

## HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.9. Strategy:</b> UT SW MEDICAL The University of Texas Southwestern Medical Center.	17,114,258	14,180,288	14,180,288	14,115,340	14,115,340	14,115,340	14,115,340
<b>A.1.10. Strategy:</b> UTMB - GALVESTON The University of Texas Medical Branch at Galveston.	56,887,770	57,778,532	57,778,530	54,387,501	54,387,502	54,387,501	54,387,502
<b>A.1.11. Strategy:</b> UTHSC - HOUSTON The University of Texas Health Science Center at Houston.	21,577,738	24,310,015	24,310,014	22,011,235	22,011,237	22,011,235	22,011,237
<b>A.1.12. Strategy:</b> UTHSC - SAN ANTONIO The University of Texas Health Science Center at San Antonio.	19,758,196	20,939,282	20,939,282	20,705,473	20,705,474	20,705,473	20,705,474
<b>A.1.13. Strategy:</b> UT MD ANDERSON The University of Texas M. D. Anderson Cancer Center.	7,963,687	7,009,502	7,009,502	7,019,839	7,019,839	7,019,839	7,019,839
<b>A.1.14. Strategy:</b> UT HEALTH SCIENCE CENTER - TYLER The University of Texas Health Science Center at Tyler.	4,568,948	4,412,027	4,412,027	3,978,330	3,978,330	3,978,330	3,978,330
<b>A.1.15. Strategy:</b> UT- RGV SCHOOL OF MEDICINE The University of Texas - Rio Grande Valley School of Medicine.	0	1,750,151	1,750,151	2,857,401	2,857,401	2,857,401	2,857,401
<b>Total, Goal A: STATE CONTRIBUTION, UT SYSTEM</b>	\$ 231,886,369	\$ 223,515,846	\$ 223,515,843	\$ 221,807,382	\$ 221,807,383	\$ 221,807,382	\$ 221,807,383
<b>B. Goal: STATE CONTRIBUTION, A&amp;M SYSTEM</b>							
Group Insurance, State Contribution, A&M System.							
<b>B.1.1. Strategy:</b> TEXAS A&M UNIVERSITY	\$ 36,563,046	\$ 39,074,138	\$ 39,074,138	\$ 34,308,457	\$ 34,308,457	\$ 34,308,457	\$ 34,308,457
<b>B.1.2. Strategy:</b> A&M SYSTEM HEALTH SCIENCE CENTER Texas A&M University System Health Science Center.	8,129,511	8,698,942	8,698,942	8,714,486	8,714,486	8,714,486	8,714,486
<b>B.1.3. Strategy:</b> A&M - GALVESTON Texas A&M University at Galveston.	1,967,573	1,911,668	1,911,668	1,685,525	1,685,525	1,685,525	1,685,525
<b>B.1.4. Strategy:</b> PRAIRIE VIEW A&M Prairie View A&M University.	5,586,928	5,519,098	5,519,098	6,236,530	6,236,530	6,236,530	6,236,530
<b>B.1.5. Strategy:</b> TARLETON STATE UNIVERSITY	5,287,714	5,242,887	5,242,887	6,097,304	6,097,304	6,097,304	6,097,304
<b>B.1.6. Strategy:</b> A&M - CORPUS CHRISTI Texas A&M University - Corpus Christi.	5,230,086	5,077,345	5,077,345	3,713,806	3,713,806	3,713,806	3,713,806
<b>B.1.7. Strategy:</b> TEXAS A&M UNIVERSITY- CENTRAL TEXAS Texas A&M University - Central Texas.	1,032,120	928,600	928,600	887,136	887,136	887,136	887,136
<b>B.1.8. Strategy:</b> TEXAS A&M UNIVERSITY - SAN ANTONIO	1,826,826	1,933,134	1,933,134	2,123,319	2,123,319	2,123,319	2,123,319
<b>B.1.9. Strategy:</b> A&M - KINGSVILLE Texas A&M University - Kingsville.	4,743,235	5,195,445	5,195,445	5,011,780	5,011,780	5,011,780	5,011,780
<b>B.1.10. Strategy:</b> A&M - INTERNATIONAL Texas A&M International University.	2,921,014	2,849,655	2,849,655	2,736,490	2,736,490	2,736,490	2,736,490

**HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>B.1.11. Strategy:</b> WEST TEXAS A&M West Texas A&M University.	4,926,340	4,715,187	4,715,187	4,909,359	4,909,359	4,909,359	4,909,359
<b>B.1.12. Strategy:</b> TEXAS A&M UNIVERSITY - COMMERCE	6,291,981	6,652,994	6,652,994	6,473,840	6,473,840	6,473,840	6,473,840
<b>B.1.13. Strategy:</b> TEXAS A&M UNIVERSITY - TEXARKANA	1,735,345	1,839,395	1,839,395	2,071,298	2,071,298	2,071,298	2,071,298
<b>B.1.14. Strategy:</b> A&M - AGRILIFE RESEARCH Texas A&M AgriLife Research.	9,258,499	9,622,317	9,622,317	10,538,723	10,538,723	10,538,723	10,538,723
<b>B.1.15. Strategy:</b> A&M - AGRILIFE EXTENSION Texas A&M AgriLife Extension Service.	13,839,131	14,226,158	14,226,158	14,524,456	14,524,456	14,524,456	14,524,456
<b>B.1.16. Strategy:</b> A&M - ENG EXPERIMENT STATION Texas A&M Engineering Experiment Station.	2,352,904	2,650,481	2,650,481	4,319,366	4,319,366	4,319,366	4,319,366
<b>B.1.17. Strategy:</b> A&M - TRANSPORTATION INSTITUTE Texas A&M Transportation Institute.	1,183,925	1,730,687	1,730,687	1,708,166	1,708,166	1,708,166	1,708,166
<b>B.1.18. Strategy:</b> A&M - ENG EXTENSION SERVICE Texas A&M Engineering Extension Service.	3,969,443	633,204	633,204	675,892	675,892	675,892	675,892
<b>B.1.19. Strategy:</b> TEXAS A&M FOREST SERVICE	4,062,601	4,153,278	4,153,278	4,584,642	4,584,642	4,584,642	4,584,642
<b>B.1.20. Strategy:</b> A&M - VET MEDICAL DIAGNOSTIC LAB Texas A&M Veterinary Medical Diagnostic Laboratory.	497,887	505,450	505,450	176,093	176,093	176,093	176,093
<b>B.1.21. Strategy:</b> A&M- TX DIVISION OF EMERGENCY MGMT Texas Division of Emergency Management.	<u>0</u>	<u>1,196,545</u>	<u>1,196,545</u>	<u>323,609</u>	<u>323,609</u>	<u>323,609</u>	<u>323,609</u>
<b>Total, Goal B: STATE CONTRIBUTION, A&amp;M SYSTEM</b>	\$ 121,406,109	\$ 124,356,608	\$ 124,356,608	\$ 121,820,277	\$ 121,820,277	\$ 121,820,277	\$ 121,820,277
<b>C. Goal: STATE CONTRIBUTION, ERS</b>							
Group Insurance, State Contribution, Employees Retirement System.							
<b>C.1.1. Strategy:</b> UNIVERSITY OF HOUSTON	\$ 16,583,263	\$ 16,934,867	\$ 16,934,867	\$ 18,082,640	\$ 18,082,640	\$ 18,082,640	\$ 18,082,640
<b>C.1.2. Strategy:</b> UH - CLEAR LAKE University of Houston - Clear Lake.	3,831,549	3,819,432	3,819,432	3,687,915	3,687,915	3,687,915	3,687,915
<b>C.1.3. Strategy:</b> UH - DOWNTOWN University of Houston - Downtown.	3,196,816	3,432,459	3,432,459	3,294,641	3,294,641	3,294,641	3,294,641
<b>C.1.4. Strategy:</b> UH - VICTORIA University of Houston - Victoria.	2,087,401	1,810,849	1,810,849	1,718,014	1,718,014	1,718,014	1,718,014
<b>C.1.5. Strategy:</b> UH SYSTEM ADMINISTRATION The University of Houston System Administration.	504,948	266,848	266,848	260,021	260,021	260,021	260,021
<b>C.1.6. Strategy:</b> UH-COLLEGE OF MEDICINE The University Of Houston College Of Medicine.	0	0	0	445,343	445,343	445,343	445,343
<b>C.1.7. Strategy:</b> LAMAR UNIVERSITY	8,912,745	8,192,093	8,192,093	8,306,767	8,306,767	8,306,767	8,306,767
<b>C.1.8. Strategy:</b> LAMAR INSTITUTE OF TECHNOLOGY	1,407,623	1,368,070	1,368,070	1,257,772	1,257,772	1,257,772	1,257,772



## HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C.1.9. Strategy:</b> LAMAR STATE COLLEGE - ORANGE	1,066,206	1,131,300	1,131,300	1,122,043	1,122,043	1,122,043	1,122,043
<b>C.1.10. Strategy:</b> LAMAR STATE COLLEGE - PORT ARTHUR	1,423,436	1,335,184	1,335,184	1,404,184	1,404,184	1,404,184	1,404,184
<b>C.1.11. Strategy:</b> ANGELO STATE UNIVERSITY	5,117,891	5,122,498	5,122,498	5,694,215	5,694,215	5,694,215	5,694,215
<b>C.1.12. Strategy:</b> SAM HOUSTON STATE UNIV Sam Houston State University.	7,896,306	9,127,925	9,127,925	9,013,242	9,013,242	9,013,242	9,013,242
<b>C.1.13. Strategy:</b> TEXAS STATE UNIVERSITY	13,685,176	14,519,107	14,519,107	16,065,080	16,065,080	16,065,080	16,065,080
<b>C.1.14. Strategy:</b> SUL ROSS STATE UNIVERSITY	2,632,096	2,502,470	2,502,470	2,709,175	2,709,175	2,709,175	2,709,175
<b>C.1.15. Strategy:</b> SUL ROSS STATE-RIO GRANDE COLLEGE Sul Ross State University - Rio Grande College.	366,861	310,383	310,383	317,025	317,025	317,025	317,025
<b>C.1.16. Strategy:</b> TEXAS STATE SYSTEM ADMIN Texas State University System Administration.	118,574	263,127	263,127	228,544	228,544	228,544	228,544
<b>C.1.17. Strategy:</b> MIDWESTERN STATE UNIV Midwestern State University.	3,488,172	3,629,695	3,629,695	3,589,084	3,589,084	3,589,084	3,589,084
<b>C.1.18. Strategy:</b> UNIVERSITY OF NORTH TEXAS	15,437,711	14,845,281	14,845,281	13,366,003	13,366,003	13,366,003	13,366,003
<b>C.1.19. Strategy:</b> UNIVERSITY OF NORTH TEXAS AT DALLAS	1,482,862	1,499,997	1,499,997	1,521,376	1,521,376	1,521,376	1,521,376
<b>C.1.20. Strategy:</b> UNT HEALTH SCIENCE CENTER University of North Texas Health Science Center at Fort Worth.	6,856,488	6,501,213	6,501,213	7,138,736	7,138,736	7,138,736	7,138,736
<b>C.1.21. Strategy:</b> STEPHEN F. AUSTIN Stephen F. Austin State University.	7,029,778	6,423,580	6,423,580	6,834,104	6,834,104	6,834,104	6,834,104
<b>C.1.22. Strategy:</b> TEXAS SOUTHERN UNIVERSITY	5,525,980	5,310,788	5,310,788	5,146,965	5,146,965	5,146,965	5,146,965
<b>C.1.23. Strategy:</b> TEXAS TECH UNIVERSITY	20,806,698	21,387,701	21,387,701	22,060,082	22,060,082	22,060,082	22,060,082
<b>C.1.24. Strategy:</b> TEXAS TECH HEALTH SCI CTR Texas Tech University Health Sciences Center.	19,264,069	19,150,856	19,150,856	19,601,010	19,601,010	19,601,010	19,601,010
<b>C.1.25. Strategy:</b> TEXAS TECH HSC EL PASO Texas Tech University Health Sciences Center El Paso.	5,017,793	4,990,564	4,990,564	4,910,490	4,910,490	4,910,490	4,910,490
<b>C.1.26. Strategy:</b> TEXAS WOMAN'S UNIVERSITY	7,434,616	7,133,320	7,133,320	7,204,515	7,204,515	7,204,515	7,204,515
<b>C.1.27. Strategy:</b> TSTC - HARLINGEN Texas State Technical College - Harlingen.	2,556,937	2,808,206	2,808,206	2,758,838	2,758,838	2,758,838	2,758,838
<b>C.1.28. Strategy:</b> TSTC - WEST TEXAS Texas State Technical College - West Texas.	1,154,942	1,330,224	1,330,224	1,409,369	1,409,369	1,409,369	1,409,369
<b>C.1.29. Strategy:</b> TSTC - WACO Texas State Technical College - Waco.	3,180,828	3,392,035	3,392,035	3,717,839	3,717,839	3,717,839	3,717,839
<b>C.1.30. Strategy:</b> TSTC - MARSHALL Texas State Technical College - Marshall.	505,910	551,937	551,937	566,755	566,755	566,755	566,755
<b>C.1.31. Strategy:</b> TSTC - FT. BEND Texas State Technical College - Ft. Bend.	228,775	361,312	361,312	515,120	515,120	515,120	515,120

## HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>C.1.32. Strategy:</b> TSTC - NORTH TEXAS Texas State Technical College - North Texas.	185,026	254,770	254,770	295,744	295,744	295,744	295,744
<b>C.1.33. Strategy:</b> TSTC - SYSTEM ADMIN Texas State Technical College System Administration.	8,425,485	5,465,338	5,465,338	5,194,873	5,194,873	5,194,873	5,194,873
<b>C.1.34. Strategy:</b> UNIV OF NORTH TEXAS SYSTEM ADMIN University of North Texas System Administration.	3,879,565	1,052,832	1,052,832	1,012,700	1,012,700	1,012,700	1,012,700
<b>C.1.35. Strategy:</b> TEXAS TECH UNIVERSITY SYSTEM ADMIN Texas Tech University System Administration.	735,634	742,381	742,381	763,211	763,211	763,211	763,211
<b>C.1.36. Strategy:</b> PUB COMMUNITY / JR COLLEGES Public Community / Junior Colleges.	<u>187,770,472</u>	<u>184,094,737</u>	<u>184,094,737</u>	<u>188,240,496</u>	<u>188,240,496</u>	<u>188,240,496</u>	<u>188,240,496</u>
<b>Total, Goal C: STATE CONTRIBUTION, ERS</b>	<u>\$ 369,798,632</u>	<u>\$ 361,063,379</u>	<u>\$ 361,063,379</u>	<u>\$ 369,453,931</u>	<u>\$ 369,453,931</u>	<u>\$ 369,453,931</u>	<u>\$ 369,453,931</u>
<b>Grand Total, HIGHER EDUCATION EMPLOYEES GROUP INSURANCE CONTRIBUTIONS</b>	<u>\$ 723,091,110</u>	<u>\$ 708,935,833</u>	<u>\$ 708,935,830</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>
<b>Object-of-Expense Informational Listing:</b>							
Other Operating Expense	<u>\$ 723,091,110</u>	<u>\$ 708,935,833</u>	<u>\$ 708,935,830</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 723,091,110</u>	<u>\$ 708,935,833</u>	<u>\$ 708,935,830</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>	<u>\$ 713,081,590</u>	<u>\$ 713,081,591</u>

## HIGHER EDUCATION COORDINATING BOARD

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 707,790,854	\$ 809,143,294	\$ 758,599,751	\$ 887,720,738	\$ 877,421,766	\$ 800,243,279	\$ 790,744,454
<b>General Revenue Fund - Dedicated</b>							
Texas B-on-Time Student Loan Account	\$ 2,273,751	\$ 1,140,000	\$ 1,618,500	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Physician Education Loan Repayment Program Account No. 5144	<u>12,680,619</u>	<u>15,331,078</u>	<u>11,920,215</u>	<u>14,767,492</u>	<u>14,767,492</u>	<u>14,767,492</u>	<u>14,767,492</u>
Subtotal, General Revenue Fund - Dedicated	\$ 14,954,370	\$ 16,471,078	\$ 13,538,715	\$ 15,667,492	\$ 15,667,492	\$ 15,667,492	\$ 15,667,492

## HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Federal Funds	\$ 33,153,264	\$ 27,592,579	\$ 209,085,854	\$ 34,118,284	\$ 34,595,940	\$ 34,118,284	\$ 34,595,940
<b>Other Funds</b>							
Permanent Fund Supporting Graduate Education, estimated	\$ 9,619,363	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000
Appropriated Receipts, estimated	1,616,755	3,008,156	2,189,384	1,378,084	1,378,084	1,378,084	1,378,084
Certificate of Authority Fees, estimated	18,900	2,000	4,000	4,000	4,000	4,000	4,000
License Plate Trust Fund Account No. 0802, estimated	152,547	257,765	247,400	247,400	247,400	247,400	247,400
Permanent Health Fund for Higher Education, estimated	2,142,745	1,914,491	1,914,193	1,914,193	1,914,193	1,914,193	1,914,193
Permanent Endowment Fund for the Baylor College of Medicine, estimated	1,545,030	1,425,728	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000
Permanent Fund for the Higher Education Nursing, Allied Health and Other Health Related Programs, estimated	0	6,871,085	1,883,810	1,883,810	1,883,810	1,883,810	1,883,810
Permanent Fund for Minority Health Research and Education, estimated	931,619	4,323,446	1,066,551	1,066,551	1,066,551	1,066,551	1,066,551
Other Funds, estimated	11,697,200	11,754,626	12,799,981	13,201,503	12,076,560	13,201,503	12,076,560
Other Special State Funds, estimated	3,748	5,000	5,000	5,000	5,000	5,000	5,000
Certification and Proprietary School Fees, estimated	0	1,000	1,000	1,000	1,000	1,000	1,000
<b>Subtotal, Other Funds</b>	<b>\$ 27,727,907</b>	<b>\$ 40,563,297</b>	<b>\$ 32,536,319</b>	<b>\$ 32,126,541</b>	<b>\$ 31,001,598</b>	<b>\$ 32,126,541</b>	<b>\$ 31,001,598</b>
<b>Total, Method of Financing</b>	<b>\$ 783,626,395</b>	<b>\$ 893,770,248</b>	<b>\$ 1,013,760,639</b>	<b>\$ 969,633,055</b>	<b>\$ 958,686,796</b>	<b>\$ 882,155,596</b>	<b>\$ 872,009,484</b>
<b>This bill pattern represents an estimated 68.3% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE):</b>	237.2	241.2	265.3	267.9	267.9	267.9	267.9
<b>Schedule of Exempt Positions:</b>							
Commissioner of Higher Education, Group 8	\$212,135	\$299,813	\$299,813	\$299,813	\$299,813	\$299,813	\$299,813
<b>Items of Appropriation:</b>							
<b>A. Goal: HIGHER EDUCATION SUPPORT</b>							
<b>A.1.1. Strategy: AGENCY OPERATIONS</b>	\$ 19,191,541	\$ 19,938,543	\$ 22,125,838	\$ 116,432,319	\$ 115,014,541	\$ 21,200,724	\$ 20,583,093
<b>A.1.2. Strategy: STUDENT LOAN PROGRAMS</b>	7,083,509	6,624,570	6,638,721	6,638,721	6,638,721	6,638,721	6,638,721
<b>A.1.3. Strategy: COLLEGE READINESS AND SUCCESS</b>	5,900,010	6,995,890	6,334,003	7,947,018	7,947,018	5,947,018	5,947,018
<b>Total, Goal A: HIGHER EDUCATION SUPPORT</b>	<b>\$ 32,175,060</b>	<b>\$ 33,559,003</b>	<b>\$ 35,098,562</b>	<b>\$ 131,018,058</b>	<b>\$ 129,600,280</b>	<b>\$ 33,786,463</b>	<b>\$ 33,168,832</b>

## HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B. Goal: AFFORDABILITY AND DEBT</b>							
<b>B.1.1. Strategy: TEXAS GRANT PROGRAM</b> Towards Excellence, Access and Success Grant Program.	\$ 406,351,054	\$ 428,467,737	\$ 394,951,996	\$ 411,709,867	\$ 411,709,867	\$ 411,709,867	\$ 411,709,867
<b>B.1.2. Strategy: TEXAS B-ON-TIME PROGRAM - PUBLIC</b>	971,952	40,000	0	0	0	0	0
<b>B.1.3. Strategy: TEXAS B - ON - TIME PROGRAM-PRIVATE</b> Texas B - On - Time Program - Private.	341,829	25,000	0	0	0	0	0
<b>B.1.4. Strategy: TUITION EQUALIZATION GRANTS</b>	85,918,754	89,028,147	80,651,632	84,839,890	84,839,890	84,839,890	84,839,890
<b>B.1.5. Strategy: TEOG PUB COMMUNITY COLLEGES</b> Texas Educational Opportunity Grants Public Community Colleges.	44,366,075	41,361,458	42,687,804	42,024,631	42,024,631	42,024,631	42,024,631
<b>B.1.6. Strategy: TEOG PUB STATE/TECHNICAL COLLEGES</b> Texas Educational Opportunity Grants Public State & Technical Colleges.	3,870,673	3,645,692	3,497,723	3,571,708	3,571,708	3,571,708	3,571,708
<b>B.1.7. Strategy: COLLEGE WORK STUDY PROGRAM</b> Texas College Work Study Program.	9,242,416	7,764,235	8,775,002	9,169,523	9,169,523	9,169,523	9,169,523
<b>B.1.8. Strategy: LICENSE PLATE SCHOLARSHIPS</b> License Plate Scholarships Program.	152,547	257,765	247,400	247,400	247,400	247,400	247,400
<b>B.1.9. Strategy: EDUCATIONAL AIDE PROGRAM</b>	223,222	450,000	260,000	481,616	481,616	481,616	481,616
<b>B.1.10. Strategy: TX ARMED SERVICES SCHOLARSHIP PGM</b> Texas Armed Services Scholarship Program.	990,237	2,741,000	3,420,000	3,335,000	3,335,000	3,335,000	3,335,000
<b>B.1.11. Strategy: OPEN EDUCATIONAL RESOURCES</b>	184,578	266,025	196,024	231,025	231,024	231,025	231,024
<b>Total, Goal B: AFFORDABILITY AND DEBT</b>	\$ 552,613,337	\$ 574,047,059	\$ 534,687,581	\$ 555,610,660	\$ 555,610,659	\$ 555,610,660	\$ 555,610,659
<b>C. Goal: INDUSTRY WORKFORCE</b>							
<b>C.1.1. Strategy: CAREER/TECHNICAL EDUCATION PROGRAMS</b> Career and Technical Education Programs.	\$ 33,153,264	\$ 27,592,579	\$ 209,085,854	\$ 34,118,284	\$ 34,595,940	\$ 34,118,284	\$ 34,595,940
<b>C.1.2. Strategy: TEACH FOR TEXAS LOAN REPAYMENT</b> Teach for Texas Loan Repayment Assistance.	2,349,501	1,337,500	1,281,588	1,304,063	1,304,063	1,304,063	1,304,063
<b>C.1.3. Strategy: MATH AND SCIENCE SCHOLAR'S LRP</b> Math and Science Scholar's Loan Repayment Program.	24,986	451,500	169,500	1,255,313	1,255,313	1,255,313	1,255,313
<b>C.1.4. Strategy: NORTHEAST TEXAS INITIATIVE</b>	2,500,000	1,187,500	1,187,500	0	0	0	0
<b>C.1.5. Strategy: BILINGUAL EDUCATION PROGRAM</b>	714,721	750,000	550,000	731,250	731,250	731,250	731,250
<b>C.1.6. Strategy: PEACE OFFICER LOAN REPAYMENT PGM</b> Peace Officer Loan Repayment Program.	0	137,003	3,886,344	2,063,757	2,063,757	2,063,757	2,063,757
<b>Total, Goal C: INDUSTRY WORKFORCE</b>	\$ 38,742,472	\$ 31,456,082	\$ 216,160,786	\$ 39,472,667	\$ 39,950,323	\$ 39,472,667	\$ 39,950,323

HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>D. Goal: INDUSTRY WORKFORCE - HEALTH RELATED</b>							
<b>D.1.1. Strategy:</b> FAMILY PRACTICE RESIDENCY PROGRAM	\$ 5,011,993	\$ 5,000,000	\$ 5,000,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000
<b>D.1.2. Strategy:</b> PRECEPTORSHIP PROGRAM	1,499,550	1,400,000	1,400,000	1,425,000	1,425,000	1,425,000	1,425,000
<b>D.1.3. Strategy:</b> GME EXPANSION Graduate Medical Education Expansion.	52,864,237	77,800,000	75,320,327	75,250,000	75,250,000	75,250,000	75,250,000
<b>D.1.4. Strategy:</b> TRAUMA CARE PROGRAM Physician and Nurse Trauma Care.	2,061,240	2,061,250	1,861,250	1,957,203	1,957,203	1,957,203	1,957,203
<b>D.1.5. Strategy:</b> JOINT ADMISSION MEDICAL PROGRAM	0	10,206,794	0	9,696,794	0	9,696,794	UB
<b>D.1.6. Strategy:</b> PROF NURSING SHORTAGE REDUCTION PGM Professional Nursing Shortage Reduction Program.	11,031,146	9,806,489	8,790,572	9,440,024	9,440,024	9,440,024	9,440,024
<b>D.1.7. Strategy:</b> PHYSICIAN ED. LOAN REPAY. PROGRAM Physician Education Loan Repayment Program.	12,680,619	15,331,078	11,920,215	14,767,492	14,767,492	14,767,492	14,767,492
<b>D.1.8. Strategy:</b> MENTAL HEALTH LOAN REPAYMENT PGM Mental Health Professionals Loan Repayment Program.	1,061,697	1,062,500	587,500	1,035,938	1,035,938	1,035,938	1,035,938
<b>D.1.9. Strategy:</b> OTHER LOAN REPAYMENT PROGRAMS	238,226	0	0	0	0	0	0
<b>D.1.10. Strategy:</b> NURSING FACULTY LOAN REPAYMENT PGM Nursing Faculty Loan Repayment Program.	1,593,177	1,500,000	1,372,000	1,462,500	1,462,500	1,462,500	1,462,500
<b>D.1.11. Strategy:</b> CHILD MENTAL HEALTH CARE CONSORTIUM	0	49,500,000	49,500,000	49,500,000	49,500,000	59,254,136	59,254,136
<b>Total, Goal D: INDUSTRY WORKFORCE - HEALTH RELATED</b>	\$ 88,041,885	\$ 173,668,111	\$ 155,751,864	\$ 169,284,951	\$ 159,588,157	\$ 179,039,087	\$ 169,342,293
<b>E. Goal: BAYLOR COLLEGE OF MEDICINE</b>							
<b>E.1.1. Strategy:</b> BAYLOR COLLEGE OF MEDICINE - UGME Baylor College of Medicine - Undergraduate Medical Education.	\$ 37,386,362	\$ 36,508,620	\$ 36,490,669	\$ 39,613,434	\$ 39,304,092	\$ 39,613,434	\$ 39,304,092
<b>E.1.2. Strategy:</b> BAYLOR COLLEGE OF MEDICINE - GME Baylor College of Medicine Graduate Medical Education (GME).	7,710,499	8,596,623	8,076,623	8,013,731	8,013,731	8,013,731	8,013,731
<b>E.1.3. Strategy:</b> BAYLOR COLL MED PERM ENDOWMENT FUND Baylor College of Medicine Tobacco Earnings from Perm Endowment Fund.	1,545,030	1,425,728	1,425,000	1,425,000	1,425,000	1,425,000	1,425,000
<b>E.1.4. Strategy:</b> BAYLOR COLL MED PERM HEALTH FUND Tobacco Earnings from Perm Health Fund for Baylor College of Medicine.	2,142,745	1,914,491	1,914,193	1,914,193	1,914,193	1,914,193	1,914,193
<b>Total, Goal E: BAYLOR COLLEGE OF MEDICINE</b>	\$ 48,784,636	\$ 48,445,462	\$ 47,906,485	\$ 50,966,358	\$ 50,657,016	\$ 50,966,358	\$ 50,657,016

## HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>F. Goal: TOBACCO FUNDS</b>							
Tobacco Settlement Funds to Institutions.							
<b>F.1.1. Strategy:</b> EARNINGS - MINORITY HEALTH Tobacco Earnings - Minority Health Res and Ed to THECB.	\$ 931,619	\$ 4,323,446	\$ 1,066,551	\$ 1,066,551	\$ 1,066,551	\$ 1,066,551	\$ 1,066,551
<b>F.1.2. Strategy:</b> EARNINGS - NURSING/ALLIED HEALTH Tobacco Earnings - Nursing, Allied Health, Other to THECB.	<u>0</u>	<u>6,871,085</u>	<u>1,883,810</u>	<u>1,883,810</u>	<u>1,883,810</u>	<u>1,883,810</u>	<u>1,883,810</u>
<b>Total, Goal F: TOBACCO FUNDS</b>	\$ 931,619	\$ 11,194,531	\$ 2,950,361	\$ 2,950,361	\$ 2,950,361	\$ 2,950,361	\$ 2,950,361
<b>G. Goal: RESEARCH AND INNOVATION</b>							
Trusteed Funds for Research and Innovation.							
<b>G.1.1. Strategy:</b> TEXAS RESEARCH INCENTIVE PROGRAM	\$ 17,500,000	\$ 17,500,000	\$ 17,500,000	\$ 16,625,000	\$ 16,625,000	\$ 16,625,000	\$ 16,625,000
<b>G.1.2. Strategy:</b> AUTISM PROGRAM	<u>4,837,386</u>	<u>3,900,000</u>	<u>3,705,000</u>	<u>3,705,000</u>	<u>3,705,000</u>	<u>3,705,000</u>	<u>3,705,000</u>
<b>Total, Goal G: RESEARCH AND INNOVATION</b>	<u>\$ 22,337,386</u>	<u>\$ 21,400,000</u>	<u>\$ 21,205,000</u>	<u>\$ 20,330,000</u>	<u>\$ 20,330,000</u>	<u>\$ 20,330,000</u>	<u>\$ 20,330,000</u>
<b>Grand Total, HIGHER EDUCATION COORDINATING BOARD</b>	<u>\$ 783,626,395</u>	<u>\$ 893,770,248</u>	<u>\$ 1,013,760,639</u>	<u>\$ 969,633,055</u>	<u>\$ 958,686,796</u>	<u>\$ 882,155,596</u>	<u>\$ 872,009,484</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,927,619	\$ 18,789,791	\$ 19,839,650	\$ 19,839,650	\$ 19,839,650	\$ 19,839,650	\$ 19,839,650
Other Personnel Costs	607,805	338,783	365,145	369,393	369,393	369,393	369,393
Professional Fees and Services	6,533,617	5,517,937	5,092,565	5,878,454	6,738,238	3,878,454	4,738,238
Consumable Supplies	24,501	238,703	214,788	215,788	216,788	215,788	216,788
Utilities	102,390	0	0	0	0	0	0
Travel	161,643	263,747	256,751	227,656	227,656	227,656	227,656
Rent - Building	1,540,421	1,540,678	1,696,976	1,730,915	0	1,730,915	0
Rent - Machine and Other	950,801	1,225,825	1,180,235	1,220,235	1,220,230	1,220,235	1,220,230
Other Operating Expense	5,732,648	5,251,018	5,294,928	4,464,646	5,919,403	4,464,646	4,717,151
Grants	751,033,002	860,603,766	979,819,601	935,686,318	924,155,438	850,208,859	840,680,378
Capital Expenditures	<u>11,948</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 783,626,395</u>	<u>\$ 893,770,248</u>	<u>\$ 1,013,760,639</u>	<u>\$ 969,633,055</u>	<u>\$ 958,686,796</u>	<u>\$ 882,155,596</u>	<u>\$ 872,009,484</u>

HIGHER EDUCATION COORDINATING BOARD

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,497,103	\$ 1,543,087	\$ 1,550,802	\$	\$	\$ 1,558,556	\$ 1,566,349
Group Insurance	3,467,400	3,505,186	3,561,946			3,620,921	3,682,195
Social Security	1,249,825	1,314,097	1,320,667			1,327,271	1,333,907
Benefits Replacement	32,416	25,693	21,274			17,615	14,585
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 6,246,744</b>	<b>\$ 6,388,063</b>	<b>\$ 6,454,689</b>	<b>\$</b>	<b>\$</b>	<b>\$ 6,524,363</b>	<b>\$ 6,597,036</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: HIGHER EDUCATION SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of University Students Graduating in Four Years	38.6%	38%	39%	42%	43%	42%	43%
Percentage of Public Two-year Institution Students Graduating in Three Years	23.3%	23%	24%	26%	27%	26%	27%
Percentage of University Students Graduating within Six Years	61.6%	62%	62.5%	64.5%	65.5%	64.5%	65.5%
Number of Economically Disadvantaged Undergraduate Students Completing a Certificate or Degree	124,471	139,000	146,000	154,000	162,000	154,000	162,000
Number of Master's Degrees, Bachelor's Degrees, Associate's Degrees and Certificates Awarded	341,307	361,723	375,769	390,359	405,517	390,359	405,517
Percent of Students Who Enter Developmental Education at a Public Four Year College and Complete a Credential	33.2%	33.3%	34.3%	35.5%	36%	35.5%	36%
Percent of Students Who Enter Developmental Education at a Public Two Year College and Complete a Credential	17.8%	17.2%	19.5%	20%	20.5%	20%	20.5%
Percent of Students Who Enter College Ready at a Public Four-Year College and Complete a Credential	65.4%	65.2%	65.4%	67.5%	68%	67.5%	68%
Percent of Students Who Enter College Ready at a Two-Year College and Complete a Credential	28.2%	25.5%	25.6%	31%	31.5%	31%	31.5%
Percent of Public Bachelor's Degree Graduates Completing with No More than 3 Hours of Their Degree Plan	37.5%	36.4%	36.7%	41%	42%	41%	42%
Percent of Public Two-year Institution Students Graduating with No More than 3 Hours of Their Award Plan	21.34%	21.9%	23%	25%	26%	25%	26%
<b>A.1.2. Strategy: STUDENT LOAN PROGRAMS</b>							
<b>Output (Volume):</b>							
Undergraduate Student Loan Debt at or below 60 Percent of First-Year Wages for Graduates of Texas Public Institutions of Higher Education	59	60	60	55	55	55	55

**HIGHER EDUCATION COORDINATING BOARD**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.3. Strategy: COLLEGE READINESS AND SUCCESS</b>							
<b>Output (Volume):</b>							
Increase in Fall Student Headcount Enrollment since Fall 2000	650,987	50,000	51,000	25,500	25,500	25,500	25,500
<b>Explanatory:</b>							
Dollars Appropriated for Developmental Education	70,583,811	51,885,600.65	52,039,269.65	57,893,729	57,893,729	57,893,729	57,893,729
<b>B. Goal: AFFORDABILITY AND DEBT</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Students Receiving Financial Aid Employed Through Texas College Work Study Program	0.63%	0.57%	0.57%	0.57%	0.57%	0.57%	0.57%
<b>B.1.1. Strategy: TEXAS GRANT PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Students Receiving Texas Grants	80,181	86,900	87,556	82,378	82,789	82,378	82,789
Percentage of Texas Grant Recipients Who Earn a Baccalaureate Degree within Four Academic Years	31.2%	28%	29%	29%	29%	29%	29%
Percentage of Texas Grant Recipients Who Earn a Baccalaureate Degree within Six Academic Years	54.7%	54%	55%	55%	55%	55%	55%
<b>B.1.4. Strategy: TUITION EQUALIZATION GRANTS</b>							
<b>Output (Volume):</b>							
Percentage of Tuition Equalization Grant Recipients Who are Minority Students	65.85%	65%	67%	67%	67%	67%	67%
Percentage of Tuition Equalization Grant Recipients Who Earn Baccalaureate Degrees within Four Academic Years	42.1%	39%	40%	40%	40%	40%	40%
<b>B.1.5. Strategy: TEOG PUB COMMUNITY COLLEGES</b>							
<b>Output (Volume):</b>							
Percent of Texas Educational Opportunity Grant Recipients Who Entered Texas Public Community Colleges in the Fall Term Three Years Ago as First Time, Full-time Undergraduates Who Then Received Associate's Degrees or Certifications, or Who Transferred to a Four Year College or University after Thirty Semester Credit Hours, Since that Date	38.4%	27.5%	27.5%	43%	43.5%	43%	43.5%
<b>D. Goal: INDUSTRY WORKFORCE - HEALTH RELATED</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First Year Medical Resident's Headcount to Texas Medical School Graduates	109%	93%	94%	92%	91%	92%	91%



**HIGHER EDUCATION COORDINATING BOARD**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>D.1.1. Strategy: FAMILY PRACTICE RESIDENCY PROGRAM</b>							
<b>Output (Volume):</b>							
Number of Family Practice Residency Program Residents Supported	749	740	740	898	918	898	918
Average Funding Per Family Practice Residency Program Resident	6,437.92	6,400	6,400	5,339	5,222	5,339	5,222
<b>E. Goal: BAYLOR COLLEGE OF MEDICINE</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Baylor College of Medicine Graduates entering Texas Residency Programs	47%	51%	51%	51%	51%	51%	51%
Percentage of Baylor College of Medicine Graduates entering Primary Care Residency Programs	54%	48.8%	48.8%	48.8%	48.8%	48.8%	48.8%

**HIGHER EDUCATION FUND**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000
<b>Total, Method of Financing</b>	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Items of Appropriation:</b>							
<b>A. Goal: HIGHER EDUCATION FUND</b>							
<b>A.1.1. Strategy: HIGHER EDUCATION FUND</b>	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000
<b>Grand Total, HIGHER EDUCATION FUND</b>	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000
<b>Object-of-Expense Informational Listing:</b>							
Capital Expenditures	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000
<b>Total, Object-of-Expense Informational Listing</b>	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000	\$ 393,750,000

**THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,870,153	\$ 8,820,703	\$ 7,775,118	\$ 7,512,583	\$ 6,531,493	\$ 7,316,821	\$ 6,335,731
Permanent Endowment Fund Account No. 822, UT Regional Academic Health Center, estimated	\$ 1,326,614	\$ 1,327,094	\$ 1,335,200	\$ 1,310,000	\$ 1,310,000	\$ 1,310,000	\$ 1,310,000
<b>Total, Method of Financing</b>	<u>\$ 10,196,767</u>	<u>\$ 10,147,797</u>	<u>\$ 9,110,318</u>	<u>\$ 8,822,583</u>	<u>\$ 7,841,493</u>	<u>\$ 8,626,821</u>	<u>\$ 7,645,731</u>
 <b>This bill pattern represents an estimated 0.9% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	342.8	284.3	224.0	224.0	224.0	224.0	224.0
 <b>Items of Appropriation:</b>							
<b>A. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>A.1.1. Strategy: DEBT SERVICE - NSERB</b> Debt Service for the Natural Science and Engr. Building at UT - Dallas.	\$ 5,559,510	\$ 4,905,450	\$ 4,251,390	\$ 3,597,330	\$ 2,616,240	\$ 3,597,330	\$ 2,616,240
<b>B. Goal: TOBACCO FUNDS</b>							
<b>B.1.1. Strategy: TOBACCO EARNINGS - RAHC</b> Tobacco Earnings for the Lower Rio Grande Valley RAHC.	\$ 1,326,614	\$ 1,327,094	\$ 1,335,200	\$ 1,310,000	\$ 1,310,000	\$ 1,310,000	\$ 1,310,000
 <b>C. Goal: HEALTH PROGRAMS</b>							
Trusteed Funds for Health Programs.							
<b>C.1.1. Strategy: HEART INST - ADULT STEM CELL PGM</b> Heart Institute - Adult Stem Cell Program.	\$ 1,665,253	\$ 1,665,253	\$ 1,498,728	\$ 1,665,253	\$ 1,665,253	\$ 1,581,991	\$ 1,581,991
<b>C.1.2. Strategy: STROKE CLINICAL RESEARCH</b>	<u>1,645,390</u>	<u>2,250,000</u>	<u>2,025,000</u>	<u>2,250,000</u>	<u>2,250,000</u>	<u>2,137,500</u>	<u>2,137,500</u>
<b>Total, Goal C: HEALTH PROGRAMS</b>	<u>\$ 3,310,643</u>	<u>\$ 3,915,253</u>	<u>\$ 3,523,728</u>	<u>\$ 3,915,253</u>	<u>\$ 3,915,253</u>	<u>\$ 3,719,491</u>	<u>\$ 3,719,491</u>
 <b>Grand Total, THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION</b>	 <u>\$ 10,196,767</u>	 <u>\$ 10,147,797</u>	 <u>\$ 9,110,318</u>	 <u>\$ 8,822,583</u>	 <u>\$ 7,841,493</u>	 <u>\$ 8,626,821</u>	 <u>\$ 7,645,731</u>

**THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>Object-of-Expense Informational Listing:</b>							
Debt Service	\$ 5,559,510	\$ 4,905,450	\$ 4,251,390	\$ 3,597,330	\$ 2,616,240	\$ 3,597,330	\$ 2,616,240
Other Operating Expense	2,991,867	2,992,347	2,833,928	2,975,253	2,975,253	2,891,991	2,891,991
Grants	<u>1,645,390</u>	<u>2,250,000</u>	<u>2,025,000</u>	<u>2,250,000</u>	<u>2,250,000</u>	<u>2,137,500</u>	<u>2,137,500</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 10,196,767</u>	<u>\$ 10,147,797</u>	<u>\$ 9,110,318</u>	<u>\$ 8,822,583</u>	<u>\$ 7,841,493</u>	<u>\$ 8,626,821</u>	<u>\$ 7,645,731</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Social Security	\$ 2,854,769	\$ 2,909,295	\$ 2,968,062	\$	\$	\$ 2,332,758	\$ 2,402,741
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 2,854,769</u>	<u>\$ 2,909,295</u>	<u>\$ 2,968,062</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,332,758</u>	<u>\$ 2,402,741</u>

**AVAILABLE UNIVERSITY FUND**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>Method of Financing:</b>							
Available University Fund No. 011, estimated	\$ 1,144,089,326	\$ 1,396,546,333	\$ 1,171,867,267	\$ 1,218,838,120	\$ 1,277,717,232	\$ 1,218,838,120	\$ 1,277,717,232
<b>Total, Method of Financing</b>	<u>\$ 1,144,089,326</u>	<u>\$ 1,396,546,333</u>	<u>\$ 1,171,867,267</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**Items of Appropriation:**

**A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS**

Provide Management and Administrative Support for Endowment Funds.

**A.1.1. Strategy:** TEXAS A&M UNIV SYSTEM ALLOCATION  
Texas A&M Univ. System Available Univ. Fund Allocation, estimated.

\$ 374,118,285	\$ 460,546,333	\$ 388,867,267	\$ 404,448,707	\$ 423,983,077	\$ 404,448,707	\$ 423,983,077
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**AVAILABLE UNIVERSITY FUND**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.2. Strategy:</b> THE UNIV OF TEXAS SYSTEM ALLOCATION The Univ. of Texas System Available Univ. Fund Allocation, estimated.	<u>769,971,041</u>	<u>936,000,000</u>	<u>783,000,000</u>	<u>814,389,413</u>	<u>853,734,155</u>	<u>814,389,413</u>	<u>853,734,155</u>
<b>Total, Goal A:</b> MANAGE/ADMINISTER ENDOWMENT FUNDS	<u>\$ 1,144,089,326</u>	<u>\$ 1,396,546,333</u>	<u>\$ 1,171,867,267</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>
<b>Grand Total,</b> AVAILABLE UNIVERSITY FUND	<u>\$ 1,144,089,326</u>	<u>\$ 1,396,546,333</u>	<u>\$ 1,171,867,267</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>
<b>Object-of-Expense Informational Listing:</b> Other Operating Expense	<u>\$ 1,144,089,326</u>	<u>\$ 1,396,546,333</u>	<u>\$ 1,171,867,267</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 1,144,089,326</u>	<u>\$ 1,396,546,333</u>	<u>\$ 1,171,867,267</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>	<u>\$ 1,218,838,120</u>	<u>\$ 1,277,717,232</u>
<b>Performance Measure Targets</b> <b>A. Goal:</b> MANAGE/ADMINISTER ENDOWMENT FUNDS <b>Outcome (Results/Impact):</b> Permanent University Fund (PUF) Investment Expense as Basis Points of Net Assets	32.5	32.5	32.5	32.5	32.5	32.5	32.5

**AVAILABLE NATIONAL RESEARCH UNIVERSITY FUND**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b> National Research University Fund Earnings No. 8214, estimated	<u>\$ 23,500,682</u>	<u>\$ 24,454,556</u>	<u>\$ 24,956,632</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>
<b>Total, Method of Financing</b>	<u>\$ 23,500,682</u>	<u>\$ 24,454,556</u>	<u>\$ 24,956,632</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>

This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.

**AVAILABLE NATIONAL RESEARCH UNIVERSITY FUND**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: MANAGE/ADMINISTER ENDOWMENT FUNDS</b>							
Provide Management and Administrative Support for Endowment Funds.							
<b>A.1.1. Strategy: DISTRIBUTE TO ELIGIBLE INSTITUTIONS</b>	\$ 23,500,682	\$ 24,454,556	\$ 24,956,632	\$ 25,045,556	\$ 25,466,425	\$ 25,045,556	\$ 25,466,425
Distribution to Eligible Institutions.							
 <b>Grand Total, AVAILABLE NATIONAL RESEARCH UNIVERSITY FUND</b>	<u>\$ 23,500,682</u>	<u>\$ 24,454,556</u>	<u>\$ 24,956,632</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>
 <b>Object-of-Expense Informational Listing:</b>							
Capital Expenditures	<u>\$ 23,500,682</u>	<u>\$ 24,454,556</u>	<u>\$ 24,956,632</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 23,500,682</u>	<u>\$ 24,454,556</u>	<u>\$ 24,956,632</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>	<u>\$ 25,045,556</u>	<u>\$ 25,466,425</u>

**SUPPORT FOR MILITARY AND VETERANS EXEMPTIONS**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 15,000,000	\$ 15,000,000	\$ 13,500,000	\$ 14,250,000	\$ 14,250,000	\$ 14,250,000	\$ 14,250,000
Permanent Fund Supporting Military and Veterans Exemptions No. 210, estimated	<u>\$ 8,737,849</u>	<u>\$ 8,815,572</u>	<u>\$ 8,871,281</u>	<u>\$ 9,106,887</u>	<u>\$ 9,322,520</u>	<u>\$ 9,106,887</u>	<u>\$ 9,322,520</u>
<b>Total, Method of Financing</b>	<u>\$ 23,737,849</u>	<u>\$ 23,815,572</u>	<u>\$ 22,371,281</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>

**This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.**

**SUPPORT FOR MILITARY AND VETERANS EXEMPTIONS**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: FUND FOR MILITARY &amp; VET EXEMPTIONS</b>							
Permanent Fund Supporting Military and Veterans Exemptions (MVE Fund).							
<b>A.1.1. Strategy:</b> DISTRIBUTE TO ELIGIBLE INSTITUTIONS Distribution from MVE Fund to Eligible Institutions.	\$ 8,737,849	\$ 8,815,572	\$ 8,871,281	\$ 9,106,887	\$ 9,322,520	\$ 9,106,887	\$ 9,322,520
<b>B. Goal: REIMBURSEMENT FOR HAZLEWOOD EXEMPTS</b>							
Reimbursements from General Revenue for Hazlewood Exemptions.							
<b>B.1.1. Strategy:</b> REIMBURSEMENT FOR HAZLEWOOD EXEMPTS Reimbursements from General Revenue Fund to Eligible Institutions.	\$ 15,000,000	\$ 15,000,000	\$ 13,500,000	\$ 14,250,000	\$ 14,250,000	\$ 14,250,000	\$ 14,250,000
<b>Grand Total, SUPPORT FOR MILITARY AND VETERANS EXEMPTIONS</b>	<u>\$ 23,737,849</u>	<u>\$ 23,815,572</u>	<u>\$ 22,371,281</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>
<b>Object-of-Expense Informational Listing:</b>							
Other Operating Expense	<u>\$ 23,737,849</u>	<u>\$ 23,815,572</u>	<u>\$ 22,371,281</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 23,737,849</u>	<u>\$ 23,815,572</u>	<u>\$ 22,371,281</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>	<u>\$ 23,356,887</u>	<u>\$ 23,572,520</u>

**THE UNIVERSITY OF TEXAS AT ARLINGTON**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 107,170,125	\$ 123,893,925	\$ 114,974,508	\$ 133,370,589	\$ 133,467,006	\$ 126,870,589	\$ 126,967,006
<b>General Revenue Fund - Dedicated</b>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 10,378,285	\$ 10,139,132	\$ 9,225,588	\$ 9,225,588	\$ 9,225,588	\$ 9,225,588	\$ 9,225,588
Estimated Other Educational and General Income Account No. 770	<u>60,257,078</u>	<u>60,036,100</u>	<u>58,135,993</u>	<u>60,475,088</u>	<u>60,458,163</u>	<u>58,627,794</u>	<u>58,504,266</u>
Subtotal, General Revenue Fund - Dedicated	\$ 70,635,363	\$ 70,175,232	\$ 67,361,581	\$ 69,700,676	\$ 69,683,751	\$ 67,853,382	\$ 67,729,854

THE UNIVERSITY OF TEXAS AT ARLINGTON

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
License Plate Trust Fund Account No. 0802, estimated	\$ 3,285	\$ 4,073	\$ 4,073	\$ 4,073	\$ 4,073	\$ 4,073	\$ 4,073
<b>Total, Method of Financing</b>	<u>\$ 177,808,773</u>	<u>\$ 194,073,230</u>	<u>\$ 182,340,162</u>	<u>\$ 203,075,338</u>	<u>\$ 203,154,830</u>	<u>\$ 194,728,044</u>	<u>\$ 194,700,933</u>
<b>This bill pattern represents an estimated 25.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,862.3	1,907.9	2,136.9	2,146.9	2,146.9	1,907.9	1,907.9
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 117,932,010	\$ 129,768,435	\$ 117,736,505	\$ 134,771,580	\$ 134,771,580	\$ 134,771,580	\$ 134,771,580
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	1,449,064	1,449,065	1,449,064	1,449,065
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	8,142,899	8,550,043	8,977,546	9,426,423	9,426,423	8,067,224	8,067,224
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	243,764	205,777	215,308	215,308	215,308	215,308	215,308
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	146,677	124,517	20,929	20,929	20,929	20,929	20,929
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>7,700,825</u>	<u>7,411,520</u>	<u>7,855,612</u>	<u>7,934,168</u>	<u>8,013,509</u>	<u>7,446,073</u>	<u>7,418,811</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 134,166,175	\$ 146,060,292	\$ 134,805,900	\$ 153,817,472	\$ 153,896,814	\$ 151,970,178	\$ 151,942,917
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 18,611,186	\$ 19,726,529	\$ 20,458,237	\$ 19,093,549	\$ 19,093,549	\$ 19,093,549	\$ 19,093,549
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	<u>12,828,287</u>	<u>12,828,175</u>	<u>12,828,000</u>	<u>12,827,800</u>	<u>12,827,950</u>	<u>12,827,800</u>	<u>12,827,950</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 31,439,473	\$ 32,554,704	\$ 33,286,237	\$ 31,921,349	\$ 31,921,499	\$ 31,921,349	\$ 31,921,499
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: RESEARCH</b>							
<b>C.1.1. Strategy: UT ARLINGTON RESEARCH INSTITUTE</b>	\$ 2,574,509	\$ 2,180,329	\$ 2,258,766	\$ 1,220,899	\$ 1,220,899	\$ 1,220,899	\$ 1,220,899
UT Arlington Research Institute (UTARI).							

**THE UNIVERSITY OF TEXAS AT ARLINGTON**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: RURAL HOSPITAL OUTREACH PROGRAM</b>	\$ 22,613	\$ 22,613	\$ 22,613	\$ 2,021,113	\$ 2,021,113	\$ 21,113	\$ 21,113
<b>C.2.2. Strategy: INSTITUTE OF URBAN STUDIES</b>	283,953	358,011	359,589	136,617	136,617	136,617	136,617
<b>C.2.3. Strategy: MEXICAN AMERICAN STUDIES</b>	214,319	266,159	294,538	19,159	19,159	19,159	19,159
<b>C.2.4. Strategy: CENTER ENTREPRENEURSHIP/ECON INNOV</b> Center for Entrepreneurship and Economic Innovation.	0	631,944	1,750,000	1,633,933	1,633,933	1,633,933	1,633,933
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 3,316,824	\$ 5,241,934	\$ 2,805,275	\$ 5,701,054	\$ 5,701,054	\$ 1,201,054	\$ 1,201,054
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 6,412,218	\$ 8,700,990	\$ 7,490,781	\$ 10,732,775	\$ 10,732,775	\$ 4,232,775	\$ 4,232,775
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: CORE RESEARCH SUPPORT</b>	\$ 5,790,907	\$ 6,757,244	\$ 6,757,244	\$ 6,603,742	\$ 6,603,742	\$ 6,603,742	\$ 6,603,742
<b>Grand Total, THE UNIVERSITY OF TEXAS AT ARLINGTON</b>	\$ 177,808,773	\$ 194,073,230	\$ 182,340,162	\$ 203,075,338	\$ 203,154,830	\$ 194,728,044	\$ 194,700,933
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 65,975,790	\$ 72,853,438	\$ 68,937,102	\$ 74,403,164	\$ 74,403,163	\$ 73,503,167	\$ 73,487,988
Other Personnel Costs	2,232,787	2,505,211	2,459,908	2,834,336	2,834,337	2,634,335	2,634,337
Faculty Salaries (Higher Education Only)	70,110,113	78,560,742	69,676,080	79,796,321	79,796,323	79,396,319	79,411,499
Professional Fees and Services	29,494	27,579	27,215	20,840	20,840	20,840	20,840
Fuels and Lubricants	26,310	27,887	28,921	26,992	26,992	26,992	26,992
Consumable Supplies	1,475,988	1,555,344	1,578,521	1,470,845	1,470,844	1,470,844	1,470,843
Utilities	6,645,277	7,043,893	7,304,917	6,816,776	6,816,775	6,816,776	6,816,775
Travel	19,866	22,042	20,178	21,767	21,766	21,767	21,766
Rent - Building	2,679	2,852	2,923	2,772	2,772	2,772	2,772
Rent - Machine and Other	10,154	10,799	10,473	10,463	10,463	10,462	10,463
Debt Service	12,828,287	12,828,175	12,828,000	12,827,800	12,827,950	12,827,800	12,827,950
Other Operating Expense	18,414,485	18,594,969	19,425,919	24,803,283	24,882,625	10,509,918	10,509,917
Grants	0	0	0	0	0	7,446,073	7,418,811
Capital Expenditures	37,543	40,299	40,005	39,979	39,980	39,979	39,980
<b>Total, Object-of-Expense Informational Listing</b>	\$ 177,808,773	\$ 194,073,230	\$ 182,340,162	\$ 203,075,338	\$ 203,154,830	\$ 194,728,044	\$ 194,700,933



THE UNIVERSITY OF TEXAS AT ARLINGTON

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 11,295,868	\$ 11,605,646	\$ 11,894,717	\$	\$	\$ 12,209,117	\$ 12,530,830
Group Insurance	12,502,668	12,280,602	12,280,602			11,878,622	11,878,622
Social Security	9,642,094	10,137,941	10,442,079			10,755,342	11,078,002
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 33,440,630</b>	<b>\$ 34,024,189</b>	<b>\$ 34,617,398</b>	<b>\$</b>	<b>\$</b>	<b>\$ 34,843,081</b>	<b>\$ 35,487,454</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	51.1%	52.5%	53%	53%	54%	53%	54%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	28.1%	30.92%	29%	29%	30%	29%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	74.5%	75.62%	75%	75%	76%	75%	76%
Certification Rate of Teacher Education Graduates	86.9%	94.6%	92%	92%	92%	92%	92%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	47.8%	46%	47%	47%	47%	47%	47%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	59.1%	59.42%	60%	60%	61%	60%	61%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	26.4%	30.22%	27%	27%	28%	27%	28%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	15.5%	14.99%	17.5%	17.5%	17.5%	17.5%	17.5%
State Licensure Pass Rate of Engineering Graduates	49%	52%	55%	55%	55%	55%	55%
State Licensure Pass Rate of Nursing Graduates	91.3%	94.38%	92%	92%	92%	92%	92%
Dollar Value of External or Sponsored Research Funds (in Millions)	57.7	57.85	58	58	59	58	59
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.25%	8.13%	8%	7.9%	7.8%	7.9%	7.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,433	5,433	5,433	5,433	5,433	5,433	5,433

**THE UNIVERSITY OF TEXAS AT ARLINGTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Explanatory:</b>							
Average Student Loan Debt	22,900	22,950	23,000	23,000	23,000	23,000	23,000
Percent of Students with Student Loan Debt	57%	57%	57%	57%	57%	57%	57%
Average Financial Aid Award Per Full-Time Student	11,344	11,672	12,000	12,250	12,500	12,250	12,500
Percent of Full-Time Students Receiving Financial Aid	63%	64%	65%	65%	66%	65%	66%

**THE UNIVERSITY OF TEXAS AT AUSTIN**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 294,762,936	\$ 315,444,013	\$ 277,897,933	\$ 330,850,761	\$ 315,063,686	\$ 313,374,333	\$ 302,060,467
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 19,779,177	\$ 19,353,808	\$ 17,078,000	\$ 17,078,000	\$ 17,078,000	\$ 17,078,000	\$ 17,078,000
Estimated Other Educational and General Income Account No. 770	<u>103,277,202</u>	<u>100,002,210</u>	<u>91,939,403</u>	<u>98,444,114</u>	<u>98,029,885</u>	<u>100,040,671</u>	<u>99,558,243</u>
Subtotal, General Revenue Fund - Dedicated	\$ 123,056,379	\$ 119,356,018	\$ 109,017,403	\$ 115,522,114	\$ 115,107,885	\$ 117,118,671	\$ 116,636,243
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 18,499	\$ 10,181,501	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
License Plate Trust Fund Account No. 0802, estimated	370,426	120,000	120,000	120,000	120,000	120,000	120,000
Permanent Health Fund for Higher Education, estimated	<u>0</u>	<u>1,087,210</u>	<u>1,110,956</u>	<u>1,104,787</u>	<u>1,104,787</u>	<u>1,104,787</u>	<u>1,104,787</u>
Subtotal, Other Funds	\$ 388,925	\$ 11,388,711	\$ 1,230,956	\$ 1,224,787	\$ 1,224,787	\$ 1,224,787	\$ 1,224,787
<b>Total, Method of Financing</b>	<u>\$ 418,208,240</u>	<u>\$ 446,188,742</u>	<u>\$ 388,146,292</u>	<u>\$ 447,597,662</u>	<u>\$ 431,396,358</u>	<u>\$ 431,717,791</u>	<u>\$ 419,921,497</u>

This bill pattern represents an estimated 13% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	5,405.8	5,472.6	5,597.5	5,662.5	5,662.5	5,491.4	5,491.4
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THE UNIVERSITY OF TEXAS AT AUSTIN

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 302,835,098	\$ 282,469,289	\$ 248,488,599	\$ 224,614,590	\$ 224,614,590	\$ 224,614,590	\$ 224,614,590
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	4,434,329	4,323,397	4,099,998	3,951,578	3,951,578	3,951,578	3,951,578
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	10,142,144	10,550,684	10,550,684	10,550,684	10,550,684	11,910,122	11,910,122
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	444,022	436,000	619,142	619,142	619,142	619,142	619,142
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	21,910	252,000	252,000	31,772	31,772	31,772	31,772
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>12,782,059</u>	<u>12,707,131</u>	<u>12,220,000</u>	<u>12,701,000</u>	<u>12,701,000</u>	<u>12,614,331</u>	<u>12,546,132</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 330,659,562	\$ 310,738,501	\$ 276,230,423	\$ 252,468,766	\$ 252,468,766	\$ 253,741,535	\$ 253,673,336
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 340,687	\$ 313,631	\$ 313,834	\$ 56,811,811	\$ 56,811,810	\$ 56,811,811	\$ 56,811,810
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>19,675,275</u>	<u>19,676,338</u>	<u>19,674,000</u>	<u>19,675,000</u>	<u>16,716,000</u>	<u>19,675,000</u>	<u>16,716,000</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 20,015,962	\$ 19,989,969	\$ 19,987,834	\$ 76,486,811	\$ 73,527,810	\$ 76,486,811	\$ 73,527,810
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy:</b> READINESS	\$ 10,472,404	\$ 8,049,461	\$ 8,122,993	\$ 7,984,276	\$ 7,984,276	\$ 7,615,014	\$ 7,615,014
<b>C.1.2. Strategy:</b> TEXAS NATURAL SCIENCE CENTER	106,692	82,464	80,215	75,555	75,554	0	0
<b>C.1.3. Strategy:</b> GARNER MUSEUM	158,982	126,873	124,215	117,161	117,160	0	0
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy:</b> MARINE SCIENCE INSTITUTE Marine Science Institute - Port Aransas.	\$ 3,884,160	\$ 14,641,126	\$ 4,456,714	\$ 4,428,977	\$ 4,428,976	\$ 4,251,747	\$ 4,251,747
<b>C.2.2. Strategy:</b> INSTITUTE FOR GEOPHYSICS	1,689,151	1,516,263	1,523,418	786,071	786,070	754,615	754,615
<b>C.2.3. Strategy:</b> BUREAU OF ECONOMIC GEOLOGY	3,292,452	4,070,453	4,120,036	3,753,537	3,753,537	3,603,336	3,603,336
<b>C.2.4. Strategy:</b> BUREAU OF BUSINESS RESEARCH	390,570	277,440	275,194	121,059	121,059	0	0
<b>C.2.5. Strategy:</b> MCDONALD OBSERVATORY	5,504,266	4,308,432	4,287,109	3,765,191	3,765,190	3,614,523	3,614,523
<b>C.2.6. Strategy:</b> ADVANCED STUDIES IN ASTRONOMY - HET Center for Advanced Studies in Astronomy - HET(Hobby-Eberly Telescope).	2,039,503	1,671,583	1,670,996	432,006	432,006	414,719	414,719
<b>C.2.7. Strategy:</b> BEG: PROJECT STARR Bureau of Economic Geology: Project STARR.	4,220,162	5,003,676	4,950,000	4,950,000	4,949,999	4,751,921	4,751,921

**THE UNIVERSITY OF TEXAS AT AUSTIN**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: IRMA RANGEL PUBLIC POLICY INSTITUTE</b>	\$ 112,343	\$ 114,495	\$ 114,495	\$ 100,089	\$ 100,089	\$ 100,089	\$ 100,089
<b>C.3.2. Strategy: POLICY DISPUTE RESOLUTION CENTER</b> Center for Public Policy Dispute Resolution.	163,975	168,593	167,910	157,672	157,672	0	0
<b>C.3.3. Strategy: VOCES ORAL HISTORY PROJECT</b>	90,405	47,516	48,361	34,931	34,931	34,931	34,931
<b>C.4. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,112,797	\$ 20,427,015	\$ 18,789,605	\$ 20,427,015	\$ 20,427,013	\$ 19,609,418	\$ 19,609,418
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 14,631,670	\$ 10,620,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 33,237,862	\$ 60,505,390	\$ 48,731,261	\$ 61,765,210	\$ 57,753,532	\$ 44,750,313	\$ 44,750,313
<b>D. Goal: TRUSTEED FUNDS</b>							
<b>D.1.1. Strategy: D K ROYAL TX ALZHEIMER'S INITIATIVE</b> Darrell K Royal Texas Alzheimer's Initiative.	\$ 0	\$ 9,230,625	\$ 0	\$ 9,230,625	\$ 0	\$ 8,769,094	\$ UB
<b>E. Goal: RESEARCH FUNDS</b>							
<b>E.1.1. Strategy: TEXAS RESEARCH UNIVERSITY FUND</b>	\$ 27,478,939	\$ 32,212,871	\$ 29,615,459	\$ 31,958,483	\$ 31,958,483	\$ 31,958,483	\$ 31,958,483
<b>F. Goal: INSTRUCTION/OPERATIONS MED SCHOOL</b> Provide Instructional and Operations Support for Medical School.							
<b>F.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 2,929,006	\$ 7,481,062	\$ 7,521,411	\$ 8,731,624	\$ 8,731,624	\$ 8,731,624	\$ 8,731,624
<b>F.1.2. Strategy: GRADUATE MEDICAL EDUCATION</b>	1,554,912	1,820,813	1,820,813	1,942,378	1,942,378	1,942,378	1,942,378
<b>F.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 329,622	\$ 329,622
<b>F.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 162,604	\$ 184,166	\$ 190,000	\$ 190,000	\$ 190,000	\$ 184,166	\$ 184,166
<b>Total, Goal F: INSTRUCTION/OPERATIONS MED SCHOOL</b>	\$ 4,646,522	\$ 9,486,041	\$ 9,532,224	\$ 10,864,002	\$ 10,864,002	\$ 11,187,790	\$ 11,187,790
<b>G. Goal: PROVIDE RESEARCH SUPPORT MED SCHOOL</b> Provide Research Support Medical School.							
<b>G.1.1. Strategy: RESEARCH ENHANCEMENT MED SCHOOL</b> Research Enhancement Medical School.	\$ 1,461,242	\$ 1,733,703	\$ 1,733,703	\$ 1,784,245	\$ 1,784,245	\$ 1,784,245	\$ 1,784,245
<b>H. Goal: INFRASTRUCTURE SUPPORT MED SCHOOL</b> Provide Infrastructure Support for Medical School.							
<b>H.1.1. Strategy: E&amp;G SPACE SUPPORT MEDICAL SCHOOL</b>	\$ 708,151	\$ 1,204,432	\$ 1,204,432	\$ 1,934,733	\$ 1,934,733	\$ 1,934,733	\$ 1,934,733

THE UNIVERSITY OF TEXAS AT AUSTIN

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>I. Goal: TOBACCO FUNDS</b>							
<b>I.1.1. Strategy: TOBACCO-PERMANENT HEALTH FUND</b>	\$ 0	\$ 1,087,210	\$ 1,110,956	\$ 1,104,787	\$ 1,104,787	\$ 1,104,787	\$ 1,104,787
Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.							
<b>Grand Total, THE UNIVERSITY OF TEXAS AT AUSTIN</b>	<u>\$ 418,208,240</u>	<u>\$ 446,188,742</u>	<u>\$ 388,146,292</u>	<u>\$ 447,597,662</u>	<u>\$ 431,396,358</u>	<u>\$ 431,717,791</u>	<u>\$ 419,921,497</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 87,711,293	\$ 64,098,267	\$ 58,727,700	\$ 76,714,539	\$ 113,853,128	\$ 67,667,222	\$ 107,504,637
Other Personnel Costs	1,066,355	945,556	870,660	1,463,965	1,246,023	1,001,104	1,025,682
Faculty Salaries (Higher Education Only)	255,752,805	237,340,268	210,766,468	198,234,072	195,242,843	198,234,072	195,242,843
Professional Fees and Services	0	0	0	40,000	50,000	0	0
Consumable Supplies	0	0	0	810,000	500,000	0	0
Debt Service	19,675,275	19,676,338	19,674,000	19,675,000	16,716,000	19,675,000	16,716,000
Other Operating Expense	53,718,721	124,128,313	98,107,464	138,691,988	95,041,936	132,526,062	86,886,203
Grants	0	0	0	0	0	12,614,331	12,546,132
Capital Expenditures	283,791	0	0	11,968,098	8,746,428	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 418,208,240</u>	<u>\$ 446,188,742</u>	<u>\$ 388,146,292</u>	<u>\$ 447,597,662</u>	<u>\$ 431,396,358</u>	<u>\$ 431,717,791</u>	<u>\$ 419,921,497</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 20,891,252	\$ 22,236,946	\$ 22,636,856	\$	\$	\$ 23,151,205	\$ 23,677,190
Group Insurance	30,142,343	28,143,074	28,143,075			30,033,242	30,033,241
Social Security	21,202,513	22,292,857	22,961,643			21,317,734	21,957,266
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 72,236,108</u>	<u>\$ 72,672,877</u>	<u>\$ 73,741,574</u>	<u>\$</u>	<u>\$</u>	<u>\$ 74,502,181</u>	<u>\$ 75,667,697</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	85.6%	85.75%	86%	86.07%	87.26%	86.07%	87.26%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	69.9%	70.9%	71.9%	72.9%	73.9%	72.9%	73.9%

**THE UNIVERSITY OF TEXAS AT AUSTIN**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	95.7%	95%	96%	96%	96%	96%	96%
Certification Rate of Teacher Education Graduates	90.8%	92%	91%	92%	91%	92%	91%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	21.3%	21%	20%	21%	20%	21%	20%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	79.2%	79.73%	80%	80.3%	81.45%	80.3%	81.45%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	25.1%	27.44%	27.7%	27.79%	27.72%	27.79%	27.72%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	38.8%	39.6%	39%	38.67%	38.21%	38.67%	38.21%
State Licensure Pass Rate of Law Graduates	92.1%	90.91%	92.34%	91.84%	91.71%	91.84%	91.71%
State Licensure Pass Rate of Engineering Graduates	92.1%	90.11%	89.81%	90.35%	90.44%	90.35%	90.44%
State Licensure Pass Rate of Nursing Graduates	96.5%	95.49%	96.13%	96.08%	96.37%	96.08%	96.37%
State Licensure Pass Rate of Pharmacy Graduates	93.5%	94.63%	94.41%	94.61%	93.94%	94.61%	93.94%
Dollar Value of External or Sponsored Research Funds (in Millions)	556.66	579.4	579.45	579.51	594.74	579.51	594.74
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	6.4%	6%	6.3%	6.6%	6.9%	6.6%	6.9%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,412	5,574.36	5,741.59	5,913.84	6,091.25	5,913.84	6,091.25
<b>Explanatory:</b>							
Average Student Loan Debt	23,457.03	24,161	24,886	25,632	26,401	25,632	26,401
Percent of Students with Student Loan Debt	39.72%	38.52%	37.37%	36.25%	35.16%	36.25%	35.16%
Average Financial Aid Award Per Full-Time Student	15,215.71	15,672	16,142	16,627	17,125	16,627	17,125
Percent of Full-Time Students Receiving Financial Aid	71.08%	73.21%	75.41%	77.67%	80%	77.67%	80%
<b>F. Goal: INSTRUCTION/OPERATIONS MED SCHOOL</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical Residency Completers Practicing in Texas	66%	60%	61%	62%	64%	62%	64%
<b>F.1.2. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	318	341	363	384	408	384	408
<b>G. Goal: PROVIDE RESEARCH SUPPORT MED SCHOOL</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	14,245,000	20,769,509	26,015,093	31,260,676	36,831,409	31,260,676	36,831,409

THE UNIVERSITY OF TEXAS AT DALLAS

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 88,858,231	\$ 99,578,853	\$ 90,251,938	\$ 120,711,295	\$ 120,988,859	\$ 111,176,515	\$ 111,454,080
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 7,312,620	\$ 7,228,505	\$ 5,851,165	\$ 5,851,165	\$ 5,851,165	\$ 5,851,165	\$ 5,851,165
Estimated Other Educational and General Income Account No. 770	<u>62,298,269</u>	<u>62,429,248</u>	<u>52,138,391</u>	<u>62,148,373</u>	<u>62,500,168</u>	<u>59,989,043</u>	<u>59,680,018</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>69,610,889</u>	\$ <u>69,657,753</u>	\$ <u>57,989,556</u>	\$ <u>67,999,538</u>	\$ <u>68,351,333</u>	\$ <u>65,840,208</u>	\$ <u>65,531,183</u>
<b>Total, Method of Financing</b>	<u>\$ 158,469,120</u>	<u>\$ 169,236,606</u>	<u>\$ 148,241,494</u>	<u>\$ 188,710,833</u>	<u>\$ 189,340,192</u>	<u>\$ 177,016,723</u>	<u>\$ 176,985,263</u>

This bill pattern represents an estimated 25.5% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds

	1,355.7	1,397.9	1,478.8	1,486.2	1,493.6	1,397.9	1,397.9
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Items of Appropriation:

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 111,216,589	\$ 118,588,417	\$ 101,131,371	\$ 118,112,534	\$ 118,112,534	\$ 118,112,534	\$ 118,112,534
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	1,232,495	1,232,495	1,232,495	1,232,495
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	7,023,769	10,267,428	8,514,777	8,940,516	9,387,542	7,088,758	7,088,758
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	118,713	119,948	115,261	91,800	91,800	91,800	91,800
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	38,076	32,897	31,996	91,800	91,800	91,800	91,800
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	5,056,712	5,342,373	5,147,224	5,279,596	5,386,447	5,046,363	5,014,503
<b>A.1.7. Strategy: ORGANIZED ACTIVITIES</b>	<u>7,152,171</u>	<u>6,084,158</u>	<u>7,433,942</u>	<u>7,508,281</u>	<u>7,583,364</u>	<u>7,433,942</u>	<u>7,433,942</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 130,606,030	\$ 140,435,221	\$ 122,374,571	\$ 141,257,022	\$ 141,885,982	\$ 139,097,692	\$ 139,065,832
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 7,778,218	\$ 7,750,717	\$ 7,279,036	\$ 17,905,313	\$ 17,905,313	\$ 17,905,313	\$ 17,905,313
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**THE UNIVERSITY OF TEXAS AT DALLAS**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	8,756,725	8,756,475	8,756,750	8,756,550	8,756,950	8,756,550	8,756,950
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 16,534,943	\$ 16,507,192	\$ 16,035,786	\$ 26,661,863	\$ 26,662,263	\$ 26,661,863	\$ 26,662,263
<b>C. Goal:</b> NON-FORMULA SUPPORT Provide Non-formula Support.							
<b>C.1. Objective:</b> RESEARCH							
<b>C.1.1. Strategy:</b> CENTER FOR APPLIED BIOLOGY	\$ 270,785	\$ 264,283	\$ 10,779	\$ 189,002	\$ 189,001	\$ 189,002	\$ 189,002
<b>C.1.2. Strategy:</b> NANOTECHNOLOGY	108,314	107,674	0	108,315	108,314	108,314	108,314
<b>C.2. Objective:</b> PUBLIC SERVICE							
<b>C.2.1. Strategy:</b> ACADEMIC BRIDGE PROGRAM Intensive Summer Academic Bridge Program.	\$ 443,869	\$ 663,415	\$ 663,415	\$ 663,415	\$ 663,415	\$ 663,415	\$ 663,415
<b>C.2.2. Strategy:</b> MIDDLE SCHOOL BRAIN YEARS	1,240,049	1,803,232	920,386	1,490,302	1,490,302	1,490,302	1,490,302
<b>C.2.3. Strategy:</b> SCIENCE, ENGINEERING, MATH	996,348	835,201	470,163	0	0	0	0
<b>C.3. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST Exceptional Item Request.	\$ 0	\$ 0	\$ 0	\$ 9,534,779	\$ 9,534,780	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 3,059,365	\$ 3,673,805	\$ 2,064,743	\$ 11,985,813	\$ 11,985,812	\$ 2,451,033	\$ 2,451,033
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> CORE RESEARCH SUPPORT	\$ 8,225,008	\$ 8,580,387	\$ 7,722,348	\$ 8,762,089	\$ 8,762,089	\$ 8,762,089	\$ 8,762,089
<b>E. Goal:</b> TRUSTEED FUNDS Trusteed Funds for African American Museum Internship Program.							
<b>E.1.1. Strategy:</b> AFRICAN AMERICAN MUSEUM INTERNSHIP	\$ 43,774	\$ 40,001	\$ 44,046	\$ 44,046	\$ 44,046	\$ 44,046	\$ 44,046
<b>Grand Total, THE UNIVERSITY OF TEXAS AT DALLAS</b>	<u>\$ 158,469,120</u>	<u>\$ 169,236,606</u>	<u>\$ 148,241,494</u>	<u>\$ 188,710,833</u>	<u>\$ 189,340,192</u>	<u>\$ 177,016,723</u>	<u>\$ 176,985,263</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 48,059,959	\$ 50,903,526	\$ 42,542,919	\$ 55,319,312	\$ 52,357,332	\$ 55,203,093	\$ 52,122,997
Other Personnel Costs	2,160,420	2,077,888	2,448,439	2,506,580	2,593,585	2,382,586	2,557,417
Faculty Salaries (Higher Education Only)	84,526,239	89,772,929	79,215,246	88,060,410	91,002,386	88,063,465	90,759,337
Professional Fees and Services	549,882	114,997	44,046	92,514	44,046	126,155	44,046
Fuels and Lubricants	492	0	0	0	0	0	0
Consumable Supplies	597,966	74,835	1,013,139	929,405	977,936	87,766	1,052,223
Utilities	34,188	47,699	0	0	0	58,281	0



THE UNIVERSITY OF TEXAS AT DALLAS

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
Travel	10,326	4,857	1,613	1,629	1,645	5,935	1,613
Rent - Building	253,796	410,084	410,084	410,084	410,084	410,084	410,084
Rent - Machine and Other	44,997	11,176	0	5,900	0	12,496	0
Debt Service	8,756,725	8,756,475	8,756,750	8,756,550	8,756,950	8,756,550	8,756,950
Other Operating Expense	13,308,118	16,890,682	13,809,258	32,454,013	33,196,228	16,688,731	16,266,093
Client Services	29,876	13,298	0	13,580	0	13,580	0
Grants	0	0	0	0	0	5,046,363	5,014,503
Capital Expenditures	136,136	158,160	0	160,856	0	161,638	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 158,469,120</b>	<b>\$ 169,236,606</b>	<b>\$ 148,241,494</b>	<b>\$ 188,710,833</b>	<b>\$ 189,340,192</b>	<b>\$ 177,016,723</b>	<b>\$ 176,985,263</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 11,010,236	\$ 11,295,217	\$ 11,596,805	\$	\$	\$ 11,918,306	\$ 12,247,679
Group Insurance	9,530,339	8,292,174	8,292,174			9,162,712	9,162,711
Social Security	8,624,033	9,067,526	9,339,552			9,619,738	9,908,330
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 29,164,608</b>	<b>\$ 28,654,917</b>	<b>\$ 29,228,531</b>	<b>\$</b>	<b>\$</b>	<b>\$ 30,700,756</b>	<b>\$ 31,318,720</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	71.68%	70.1%	70.6%	72.18%	72.68%	72.18%	72.68%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	53.58%	53.94%	54.44%	54.08%	54.58%	54.08%	54.58%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	88.67%	88.07%	88.57%	89.17%	89.67%	89.17%	89.67%
Certification Rate of Teacher Education Graduates	96.9%	99%	99%	99%	99%	99%	99%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	22.85%	30%	30%	30%	30%	30%	30%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	69.95%	69.76%	70.81%	71%	72.06%	71%	72.06%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	27.42%	24.66%	25.03%	27.83%	28.25%	27.83%	28.25%

**THE UNIVERSITY OF TEXAS AT DALLAS**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	22.74%	29%	31%	29%	31%	29%	31%
Dollar Value of External or Sponsored Research Funds (in Millions)	80.82	68	69	68	69	68	69
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.85%	7%	7%	7%	7%	7%	7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	6,744	6,279	6,483	6,963	7,189	6,963	7,189
<b>Explanatory:</b>							
Average Student Loan Debt	23,884	24,331	25,122	24,660	25,462	24,660	25,462
Percent of Students with Student Loan Debt	36%	33%	33%	33%	33%	33%	33%
Average Financial Aid Award Per Full-Time Student	12,546	11,880	12,266	12,954	13,375	12,954	13,375
Percent of Full-Time Students Receiving Financial Aid	76%	80%	80%	80%	80%	80%	80%

**THE UNIVERSITY OF TEXAS AT EL PASO**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 83,054,217	\$ 87,763,535	\$ 80,206,223	\$ 98,123,383	\$ 93,169,417	\$ 89,028,540	\$ 89,077,532
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 3,536,278	\$ 3,768,129	\$ 3,742,950	\$ 3,742,950	\$ 3,742,950	\$ 3,742,950	\$ 3,742,950
Estimated Other Educational and General Income Account No. 770	<u>30,651,635</u>	<u>28,615,856</u>	<u>27,807,384</u>	<u>27,830,589</u>	<u>28,167,795</u>	<u>28,159,795</u>	<u>28,089,174</u>
Subtotal, General Revenue Fund - Dedicated	\$ 34,187,913	\$ 32,383,985	\$ 31,550,334	\$ 31,573,539	\$ 31,910,745	\$ 31,902,745	\$ 31,832,124

THE UNIVERSITY OF TEXAS AT EL PASO

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Other Funds</b>							
License Plate Trust Fund Account No. 0802, estimated	\$ 4,219	\$ 2,534	\$ 132	\$ 132	\$ 132	\$ 132	\$ 132
Permanent Endowment Fund Account No. 817, UT El Paso, estimated	<u>1,634,335</u>	<u>1,643,523</u>	<u>1,678,500</u>	<u>1,637,500</u>	<u>1,637,500</u>	<u>1,637,500</u>	<u>1,637,500</u>
Subtotal, Other Funds	<u>\$ 1,638,554</u>	<u>\$ 1,646,057</u>	<u>\$ 1,678,632</u>	<u>\$ 1,637,632</u>	<u>\$ 1,637,632</u>	<u>\$ 1,637,632</u>	<u>\$ 1,637,632</u>
<b>Total, Method of Financing</b>	<u>\$ 118,880,684</u>	<u>\$ 121,793,577</u>	<u>\$ 113,435,189</u>	<u>\$ 131,334,554</u>	<u>\$ 126,717,794</u>	<u>\$ 122,568,917</u>	<u>\$ 122,547,288</u>
<p>This bill pattern represents an estimated 25.5% of this agency's estimated total available funds for the biennium.</p>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,848.6	1,876.5	1,972.0	2,021.4	2,081.1	1,876.5	1,876.5
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 59,740,570	\$ 61,549,604	\$ 57,380,146	\$ 68,766,211	\$ 68,766,210	\$ 68,766,211	\$ 68,766,210
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	1,663,182	1,663,182	1,663,182	1,663,182
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	4,549,911	5,694,522	5,694,542	6,007,742	6,308,129	6,344,325	6,344,325
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	175,102	175,102	175,102	166,347	166,347	166,347	166,347
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	2,536	2,536	2,536	2,409	2,409	2,409	2,409
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>4,203,839</u>	<u>4,272,631</u>	<u>4,243,193</u>	<u>4,285,625</u>	<u>4,371,337</u>	<u>4,278,248</u>	<u>4,256,520</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 68,671,958</u>	<u>\$ 71,694,395</u>	<u>\$ 67,495,519</u>	<u>\$ 80,891,516</u>	<u>\$ 81,277,614</u>	<u>\$ 81,220,722</u>	<u>\$ 81,198,993</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 15,932,893	\$ 15,756,023	\$ 11,590,637	\$ 12,806,004	\$ 12,806,004	\$ 12,806,004	\$ 12,806,004
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	<u>12,707,849</u>	<u>12,707,275</u>	<u>12,707,350</u>	<u>12,707,100</u>	<u>12,707,200</u>	<u>12,707,100</u>	<u>12,707,200</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 28,640,742</u>	<u>\$ 28,463,298</u>	<u>\$ 24,297,987</u>	<u>\$ 25,513,104</u>	<u>\$ 25,513,204</u>	<u>\$ 25,513,104</u>	<u>\$ 25,513,204</u>

**THE UNIVERSITY OF TEXAS AT EL PASO**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: EL PASO CENTENNIAL MUSEUM</b>	\$ 217,541	\$ 225,865	\$ 227,501	\$ 50,934	\$ 50,933	\$ 50,934	\$ 50,934
<b>C.1.2. Strategy: CENTER FOR LAW AND BORDER STUDIES</b>	284,517	195,905	217,976	186,110	186,110	186,110	186,110
<b>C.1.3. Strategy: PHARMACY EXTENSION</b>	3,176,540	3,246,855	3,384,078	3,084,513	3,084,512	3,084,512	3,084,512
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: BORDER STUDIES INSTITUTE</b> Inter-American and Border Studies Institute.	\$ 78,431	\$ 54,195	\$ 70,000	\$ 36,689	\$ 36,689	\$ 36,689	\$ 36,689
<b>C.2.2. Strategy: ENVIRONMENTAL RESOURCE MANAGEMENT</b> Center for Environmental Resource Management.	294,649	318,668	233,849	97,827	97,827	97,827	97,827
<b>C.2.3. Strategy: BORDER HEALTH RESEARCH</b>	137,134	137,134	144,446	130,278	130,277	130,278	130,278
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: RURAL NURSING HEALTH CARE</b> Rural Nursing Health Care Services.	\$ 28,266	\$ 28,267	\$ 28,266	\$ 26,854	\$ 26,853	\$ 26,854	\$ 26,854
<b>C.3.2. Strategy: MANUFACTURE/MATERIALS MANAGEMENT</b> Institute for Manufacturing and Materials Management.	112,166	85,758	33,166	23,064	23,064	23,064	23,064
<b>C.3.3. Strategy: ECONOMIC/ENTERPRISE DEVELOPMENT</b> Texas Centers for Economic and Enterprise Development.	376,771	376,771	376,771	357,933	357,932	357,932	357,932
<b>C.3.4. Strategy: ACADEMIC EXCELLENCE</b> Collaborative for Academic Excellence.	231,337	212,803	278,013	48,914	48,913	48,914	48,914
<b>C.3.5. Strategy: BORDER COMMUNITY HEALTH</b> Border Community Health Education Institute.	171,437	165,739	209,184	120,971	120,971	120,971	120,971
<b>C.3.6. Strategy: US-MEXICO IMMIGRATION CENTER</b> United States - Mexico Immigration Center.	29,022	29,776	30,000	18,612	18,611	18,612	18,612
<b>C.4. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 7,690,664	\$ 7,466,648	\$ 7,281,956	\$ 6,239,443	\$ 6,236,492	\$ 2,144,602	\$ 2,144,602
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 5,000,000	\$ 0	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 12,828,475	\$ 12,544,384	\$ 12,515,206	\$ 15,422,142	\$ 10,419,184	\$ 6,327,299	\$ 6,327,299
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: CORE RESEARCH SUPPORT</b>	\$ 7,105,174	\$ 7,447,977	\$ 7,447,977	\$ 7,870,292	\$ 7,870,292	\$ 7,870,292	\$ 7,870,292

THE UNIVERSITY OF TEXAS AT EL PASO

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy: TOBACCO EARNINGS - UTEP</b>	\$ 1,634,335	\$ 1,643,523	\$ 1,678,500	\$ 1,637,500	\$ 1,637,500	\$ 1,637,500	\$ 1,637,500
Tobacco Earnings for The University of Texas at El Paso.							
<b>Grand Total, THE UNIVERSITY OF TEXAS AT EL PASO</b>	<u>\$ 118,880,684</u>	<u>\$ 121,793,577</u>	<u>\$ 113,435,189</u>	<u>\$ 131,334,554</u>	<u>\$ 126,717,794</u>	<u>\$ 122,568,917</u>	<u>\$ 122,547,288</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 43,496,190	\$ 44,204,090	\$ 38,692,545	\$ 39,172,840	\$ 39,031,862	\$ 37,346,406	\$ 37,118,906
Other Personnel Costs	4,916,435	6,063,438	6,070,857	6,176,498	6,476,885	6,513,081	6,513,081
Faculty Salaries (Higher Education Only)	46,217,462	47,659,025	46,999,672	56,621,136	58,975,753	54,402,940	56,787,912
Debt Service	12,707,849	12,707,275	12,707,350	12,707,100	12,707,200	12,707,100	12,707,200
Other Operating Expense	11,542,748	11,159,749	8,964,765	16,656,980	9,526,094	7,321,142	5,163,669
Grants	0	0	0	0	0	4,278,248	4,256,520
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 118,880,684</u>	<u>\$ 121,793,577</u>	<u>\$ 113,435,189</u>	<u>\$ 131,334,554</u>	<u>\$ 126,717,794</u>	<u>\$ 122,568,917</u>	<u>\$ 122,547,288</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 7,924,821	\$ 8,555,819	\$ 8,714,715	\$	\$	\$ 8,939,936	\$ 9,169,560
Group Insurance	13,442,134	14,556,051	14,556,053			16,254,074	16,254,074
Social Security	7,695,805	8,091,563	8,334,310			8,584,339	8,841,869
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 29,062,760</u>	<u>\$ 31,203,433</u>	<u>\$ 31,605,078</u>	<u>\$</u>	<u>\$</u>	<u>\$ 33,778,349</u>	<u>\$ 34,265,503</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	37.1%	43.6%	41%	43%	43%	43%	43%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	17.8%	18.2%	15%	18%	18%	18%	18%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	75.4%	0%	71%	76%	76%	76%	76%
Certification Rate of Teacher Education Graduates	98.4%	98.5%	72%	98%	98%	98%	98%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	51.2%	50.4%	53%	50%	50%	50%	50%

**THE UNIVERSITY OF TEXAS AT EL PASO**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	54.9%	0%	58.3%	58.3%	58.3%	58.3%	58.3%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	15.5%	0%	19.5%	19.5%	19.5%	19.5%	19.5%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	27.7%	0%	30%	30%	30%	30%	30%
State Licensure Pass Rate of Engineering Graduates	58.3%	0%	55%	73%	73%	73%	73%
State Licensure Pass Rate of Nursing Graduates	0%	0%	90%	98%	98%	98%	98%
Dollar Value of External or Sponsored Research Funds (in Millions)	60.57	60.39	61.06	61.5	61.94	61.5	61.94
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.08%	7.86%	7.86%	7.86%	7.86%	7.86%	7.86%
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,153	4,480	4,525	4,571	4,616	4,571	4,616
<b>Explanatory:</b>							
Average Student Loan Debt	18,866	18,663	18,849	19,038	19,228	19,038	19,228
Percent of Students with Student Loan Debt	50.7%	49.3%	49.8%	50.3%	50.8%	50.3%	50.8%
Average Financial Aid Award Per Full-Time Student	10,068	10,080	10,181	10,282	10,385	10,282	10,385
Percent of Full-Time Students Receiving Financial Aid	74.6%	75.1%	75.9%	76.6%	77.4%	76.6%	77.4%

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 92,366,414	\$ 97,104,134	\$ 89,187,894	\$ 99,395,746	\$ 99,414,181	\$ 98,795,740	\$ 98,814,175
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 3,428,584	\$ 3,978,772	\$ 3,395,390	\$ 3,395,390	\$ 3,395,390	\$ 3,395,390	\$ 3,395,390
Estimated Other Educational and General Income Account No. 770	<u>36,175,492</u>	<u>38,244,772</u>	<u>30,749,810</u>	<u>38,720,040</u>	<u>38,701,653</u>	<u>40,147,716</u>	<u>40,117,304</u>
Subtotal, General Revenue Fund - Dedicated	\$ 39,604,076	\$ 42,223,544	\$ 34,145,200	\$ 42,115,430	\$ 42,097,043	\$ 43,543,106	\$ 43,512,694

THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
Interagency Contracts	\$ 152,247	\$ 152,247	\$ 152,247	\$ 152,247	\$ 152,247	\$ 144,635	\$ 144,635
<b>Total, Method of Financing</b>	<b>\$ 132,122,737</b>	<b>\$ 139,479,925</b>	<b>\$ 123,485,341</b>	<b>\$ 141,663,423</b>	<b>\$ 141,663,471</b>	<b>\$ 142,483,481</b>	<b>\$ 142,471,504</b>
<b>This bill pattern represents an estimated 29.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,580.3	1,370.7	1,597.2	1,597.2	1,597.2	1,370.7	1,370.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 94,197,136	\$ 87,390,328	\$ 76,728,324	\$ 85,143,708	\$ 85,143,707	\$ 85,143,708	\$ 85,143,707
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	2,489,576	2,489,575	2,489,576	2,489,575
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	3,897,729	3,475,188	5,050,000	5,050,000	5,050,000	5,322,723	5,322,723
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	125,231	125,231	125,231	125,231	125,231	118,970	118,970
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	5,024,173	5,410,584	4,761,484	4,761,484	4,761,484	5,916,437	5,904,412
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 103,244,269</b>	<b>\$ 96,401,331</b>	<b>\$ 86,665,039</b>	<b>\$ 97,569,999</b>	<b>\$ 97,569,997</b>	<b>\$ 98,991,414</b>	<b>\$ 98,979,387</b>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 41,293	\$ 12,251,811	\$ 5,992,883	\$ 13,278,929	\$ 13,278,929	\$ 13,278,929	\$ 13,278,929
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	18,020,250	18,019,713	18,020,350	18,019,850	18,019,900	18,019,850	18,019,900
<b>B.1.3. Strategy: LEASE OF FACILITIES</b>	1,291,597	1,291,597	1,291,597	1,291,597	1,291,597	1,227,017	1,227,017
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<b>\$ 19,353,140</b>	<b>\$ 31,563,121</b>	<b>\$ 25,304,830</b>	<b>\$ 32,590,376</b>	<b>\$ 32,590,426</b>	<b>\$ 32,525,796</b>	<b>\$ 32,525,846</b>
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: PROF DEVELOPMENT/DISTANCE LEARNING</b> Professional Development/Distance Learning.	\$ 78,346	\$ 78,346	\$ 78,346	\$ 78,346	\$ 78,346	\$ 74,429	\$ 74,429
<b>C.1.2. Strategy: COOPERATIVE PHARMACY DOCTORATE</b>	64,596	0	0	0	0	0	0
<b>C.1.3. Strategy: STARR COUNTY UPPER LEVEL CENTER</b>	35,431	29,068	29,068	29,068	29,068	27,615	27,615

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>C.1.4. Strategy:</b> MCALLEN TEACHING SITE	276,536	248,882	248,882	248,882	248,882	236,438	236,438
<b>C.1.5. Strategy:</b> ACADEMY OF MATHEMATICS AND SCIENCE	345,670	345,670	345,670	345,670	345,670	328,387	328,387
<b>C.2. Objective:</b> PUBLIC SERVICE							
<b>C.2.1. Strategy:</b> CENTER FOR MANUFACTURING	\$ 149,883	\$ 149,883	\$ 149,883	\$ 149,883	\$ 149,883	\$ 142,389	\$ 142,389
<b>C.2.2. Strategy:</b> UT SYSTEM K-12 COLLABORATION UT System K-12 Collaboration Initiative.	35,848	32,264	32,264	32,264	32,264	30,651	30,651
<b>C.2.3. Strategy:</b> K-16 COLLABORATION	107,751	107,751	107,751	107,751	107,751	102,364	102,364
<b>C.2.4. Strategy:</b> DIABETES REGISTRY	79,113	79,113	79,113	79,113	79,113	75,157	75,157
<b>C.2.5. Strategy:</b> TEXAS/MEXICO BORDER HEALTH	110,975	109,685	109,685	109,685	109,685	104,201	104,201
<b>C.2.6. Strategy:</b> REGIONAL ADVANCED TOOLING CENTER	345,670	345,670	345,670	345,670	345,670	328,386	328,386
<b>C.2.7. Strategy:</b> BORDER ECON/ENTERPRISE DEVELOPMENT Border Economic and Enterprise Development.	550,159	550,159	550,159	550,159	550,159	522,651	522,651
<b>C.3. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 6,339,878	\$ 8,444,212	\$ 8,444,212	\$ 8,502,350	\$ 8,502,351	\$ 8,077,231	\$ 8,077,231
<b>C.3.2. Strategy:</b> FIRST YEAR UNIVERSITY SUCCESS First Year University Success Initiatives.	<u>156,693</u>	<u>156,694</u>	<u>156,693</u>	<u>156,694</u>	<u>156,693</u>	<u>148,859</u>	<u>148,859</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 8,676,549	\$ 10,677,397	\$ 10,677,396	\$ 10,735,535	\$ 10,735,535	\$ 10,198,758	\$ 10,198,758
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 848,779	\$ 838,076	\$ 838,076	\$ 767,513	\$ 767,513	\$ 767,513	\$ 767,513
<b>Grand Total, THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY</b>	<u>\$ 132,122,737</u>	<u>\$ 139,479,925</u>	<u>\$ 123,485,341</u>	<u>\$ 141,663,423</u>	<u>\$ 141,663,471</u>	<u>\$ 142,483,481</u>	<u>\$ 142,471,504</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 31,254,980	\$ 58,533,645	\$ 29,975,750	\$ 58,346,046	\$ 39,542,835	\$ 58,122,535	\$ 39,254,291
Other Personnel Costs	1,029,446	908,795	164,295	872,912	141,422	881,556	155,958
Faculty Salaries (Higher Education Only)	64,031,705	48,476,810	62,228,539	50,019,540	70,931,778	49,624,035	70,689,506
Professional Salaries - Faculty Equivalent (Higher Education Only)	16,165	0	0	0	0	0	0
Professional Fees and Services	662,061	0	0	0	0	0	0
Fuels and Lubricants	10,871	0	0	0	0	0	0
Consumable Supplies	1,578,888	0	0	0	0	0	0
Utilities	984,266	98,174	71,774	0	0	93,265	68,185
Travel	0	176,790	27,754	42,422	28,736	168,470	26,366
Rent - Building	2,766,879	1,291,597	1,291,597	1,291,597	1,291,597	1,227,017	1,227,017
Rent - Machine and Other	91,478	0	0	0	0	0	0
Debt Service	18,020,250	18,121,775	18,020,350	18,019,850	18,019,900	18,116,809	18,019,900



THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Other Operating Expense	10,556,170	11,872,339	11,705,282	13,071,056	11,707,203	8,333,357	7,125,869
Client Services	413,056	0	0	0	0	0	0
Grants	0	0	0	0	0	5,916,437	5,904,412
Capital Expenditures	706,522	0	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 132,122,737</b>	<b>\$ 139,479,925</b>	<b>\$ 123,485,341</b>	<b>\$ 141,663,423</b>	<b>\$ 141,663,471</b>	<b>\$ 142,483,481</b>	<b>\$ 142,471,504</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 7,104,125	\$ 7,434,608	\$ 7,610,985	\$ -	\$ -	\$ 7,823,117	\$ 8,039,701
Group Insurance	16,631,600	11,768,959	11,768,959			10,564,644	10,564,644
Social Security	7,854,450	7,612,238	7,766,004			8,073,354	8,315,556
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 31,590,175</b>	<b>\$ 26,815,805</b>	<b>\$ 27,145,948</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,461,115</b>	<b>\$ 26,919,901</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate							
Degree within Four Academic Years	24.2%	24.7%	28.5%	29%	29%	29%	29%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	76.5%	76.5%	82%	82%	82%	82%	82%
Certification Rate of Teacher Education Graduates	92.3%	88.4%	88.5%	88.5%	88.5%	88.5%	88.5%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	63.2%	61.2%	62.4%	62.4%	62.4%	62.4%	62.4%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	54.4%	58.3%	59%	59%	59%	59%	59%
State Licensure Pass Rate of Engineering Graduates	45%	44.2%	45%	45%	45%	45%	45%
State Licensure Pass Rate of Nursing Graduates	97%	93%	94%	94%	94%	94%	94%
Dollar Value of External or Sponsored Research Funds (in Millions)	9.41	7.74	8	9	10	9	10
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures RGV	7.44%	7.62%	7.5%	7.5%	7.5%	7.5%	7.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,718	3,853	3,980	3,980	3,980	3,980	3,980

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Explanatory:</b>							
Average Student Loan Debt	15,193	15,212	15,400	15,600	16,100	15,600	16,100
Percent of Students with Student Loan Debt	56.79%	57.5%	59.5%	60%	60.5%	60%	60.5%
Average Financial Aid Award Per Full-Time Student	10,624	10,810	10,910	11,110	11,210	11,110	11,210
Percent of Full-Time Students Receiving Financial Aid	88.24%	88.7%	88.9%	89.1%	89.2%	89.1%	89.2%

**THE UNIVERSITY OF TEXAS PERMIAN BASIN**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 31,556,765	\$ 31,821,072	\$ 29,933,907	\$ 36,645,512	\$ 31,934,278	\$ 31,428,794	\$ 31,435,084
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 6,984,333	\$ 6,524,811	\$ 6,649,118	\$ 7,557,607	\$ 7,570,617	\$ 6,838,613	\$ 6,830,555
<b>Total, Method of Financing</b>	<b>\$ 38,541,098</b>	<b>\$ 38,345,883</b>	<b>\$ 36,583,025</b>	<b>\$ 44,203,119</b>	<b>\$ 39,504,895</b>	<b>\$ 38,267,407</b>	<b>\$ 38,265,639</b>

This bill pattern represents an estimated 39% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	309.6	310.3	313.4	316.5	319.6	310.3	310.3
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 14,379,959	\$ 12,171,230	\$ 10,437,987	\$ 11,814,238	\$ 11,814,238	\$ 11,814,238	\$ 11,814,238
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	447,648	447,648	447,648	447,648
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	826,621	1,026,411	1,026,411	1,036,675	1,047,042	236,452	236,452
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	20,896	20,896	20,896	20,896	20,896	19,851	19,851
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	1,003,611	854,676	825,000	833,250	841,583	914,479	912,111

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 16,231,087</b>	<b>\$ 14,073,213</b>	<b>\$ 12,310,294</b>	<b>\$ 14,152,707</b>	<b>\$ 14,171,407</b>	<b>\$ 13,432,668</b>	<b>\$ 13,430,300</b>
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**THE UNIVERSITY OF TEXAS PERMIAN BASIN**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,931,871	\$ 2,081,818	\$ 2,081,818	\$ 2,023,168	\$ 2,023,168	\$ 2,023,168	\$ 2,023,168
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	12,186,357	12,185,988	12,186,050	12,185,600	12,186,200	12,185,600	12,186,200
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,099,538</u>	<u>1,099,538</u>	<u>1,099,538</u>	<u>1,099,538</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 14,118,228	\$ 14,267,806	\$ 14,267,868	\$ 15,308,306	\$ 15,308,906	\$ 15,308,306	\$ 15,308,906
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> PERFORMING ARTS CENTER	\$ 118,722	\$ 118,723	\$ 118,722	\$ 118,723	\$ 118,722	\$ 112,786	\$ 112,786
<b>C.1.2. Strategy:</b> INSTRUCTION ENHANCEMENT	2,137,009	2,137,009	2,137,009	3,423,688	2,137,009	2,030,159	2,030,159
<b>C.1.3. Strategy:</b> COLLEGE OF ENGINEERING	1,390,142	1,251,128	1,251,128	1,286,128	1,251,128	1,188,572	1,188,572
<b>C.1.4. Strategy:</b> SCHOOL OF NURSING	799,816	719,834	719,834	897,934	719,834	683,842	683,842
<b>C.1.5. Strategy:</b> RURAL DIGITAL UNIVERSITY	1,041,427	937,285	937,285	1,025,369	937,285	890,420	890,420
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> CENTER FOR ENERGY	\$ 124,469	\$ 124,469	\$ 124,469	\$ 124,469	\$ 124,469	\$ 118,246	\$ 118,246
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> PUBLIC LEADERSHIP INSTITUTE John Ben Shepperd Public Leadership Institute.	\$ 331,919	\$ 331,919	\$ 331,919	\$ 402,829	\$ 331,919	\$ 315,323	\$ 315,323
<b>C.3.2. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	101,262	101,262	101,262	101,262	101,262	96,199	96,199
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
Instructional Support.							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,135,491	\$ 4,241,369	\$ 4,241,369	\$ 4,550,119	\$ 4,241,369	\$ 4,029,301	\$ 4,029,301
<b>C.5. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,750,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 8,180,257	\$ 9,962,998	\$ 9,962,997	\$ 14,680,521	\$ 9,962,997	\$ 9,464,848	\$ 9,464,848
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	<u>\$ 11,526</u>	<u>\$ 41,866</u>	<u>\$ 41,866</u>	<u>\$ 61,585</u>	<u>\$ 61,585</u>	<u>\$ 61,585</u>	<u>\$ 61,585</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS PERMIAN BASIN</b>	<u>\$ 38,541,098</u>	<u>\$ 38,345,883</u>	<u>\$ 36,583,025</u>	<u>\$ 44,203,119</u>	<u>\$ 39,504,895</u>	<u>\$ 38,267,407</u>	<u>\$ 38,265,639</u>

**THE UNIVERSITY OF TEXAS PERMIAN BASIN**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 18,573,157	\$ 18,644,915	\$ 17,028,347	\$ 18,531,511	\$ 18,440,566	\$ 18,005,907	\$ 18,128,960
Other Personnel Costs	32,468	84,623	98,243	82,239	95,475	82,239	95,475
Faculty Salaries (Higher Education Only)	5,263,394	4,845,256	4,905,256	6,900,767	5,312,904	5,050,641	5,107,641
Consumable Supplies	0	0	0	750,000	0	0	0
Utilities	512,203	530,611	303,695	515,662	295,139	515,662	295,139
Debt Service	12,186,357	12,185,988	12,186,050	12,185,600	12,186,200	12,185,600	12,186,200
Other Operating Expense	1,973,519	2,054,490	2,061,434	3,237,340	3,174,611	1,512,879	1,540,113
Grants	0	0	0	0	0	914,479	912,111
Capital Expenditures	0	0	0	2,000,000	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 38,541,098</b>	<b>\$ 38,345,883</b>	<b>\$ 36,583,025</b>	<b>\$ 44,203,119</b>	<b>\$ 39,504,895</b>	<b>\$ 38,267,407</b>	<b>\$ 38,265,639</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,391,657	\$ 1,521,248	\$ 1,550,708	\$	\$	\$ 1,595,344	\$ 1,640,768
Group Insurance	2,547,303	1,873,620	1,873,620			2,374,549	2,374,550
Social Security	1,400,046	1,472,044	1,516,205			1,561,691	1,608,542
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 5,339,006</b>	<b>\$ 4,866,912</b>	<b>\$ 4,940,533</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,531,584</b>	<b>\$ 5,623,860</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	40.1%	37%	37%	38%	38%	38%	38%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26%	24%	24%	26%	26%	26%	26%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	59%	69%	69%	70%	70%	70%	70%
Certification Rate of Teacher Education Graduates	65%	86%	86%	86%	86%	86%	86%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	53%	56%	57%	58%	57%	58%	57%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	54%	58%	58%	59%	59%	59%	59%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	33%	40%	28%	28%	28%	28%	28%

**THE UNIVERSITY OF TEXAS PERMIAN BASIN**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	42%	42%	42%	42%	42%	42%	42%
State Licensure Pass Rate of Engineering Graduates	85%	85%	85%	90%	90%	90%	90%
State Licensure Pass Rate of Nursing Graduates	80%	80%	80%	85%	85%	85%	85%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.1	1.1	1.5	1.7	2	1.7	2
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,871	4,100	4,402	4,616	4,754	4,616	4,754
<b>Explanatory:</b>							
Average Student Loan Debt	18,200	18,200	18,200	18,200	18,200	18,200	18,200
Percent of Students with Student Loan Debt	45%	45%	45%	45%	45%	45%	45%
Average Financial Aid Award Per Full-Time Student	10,612	10,850	10,850	10,850	10,850	10,850	10,850
Percent of Full-Time Students Receiving Financial Aid	90%	90%	90%	90%	90%	90%	90%

**THE UNIVERSITY OF TEXAS AT SAN ANTONIO**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 101,026,453	\$ 113,716,214	\$ 105,858,633	\$ 125,278,922	\$ 125,318,691	\$ 118,350,506	\$ 118,390,279
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 3,994,030	\$ 3,968,369	\$ 3,869,200	\$ 3,869,200	\$ 3,869,200	\$ 3,869,200	\$ 3,869,200
Estimated Other Educational and General Income Account No. 770	40,515,280	43,093,119	40,719,270	40,334,776	40,403,403	41,471,840	41,416,687
Subtotal, General Revenue Fund - Dedicated	\$ 44,509,310	\$ 47,061,488	\$ 44,588,470	\$ 44,203,976	\$ 44,272,603	\$ 45,341,040	\$ 45,285,887
License Plate Trust Fund Account No. 0802, estimated	\$ 44	\$ 44	\$ 44	\$ 44	\$ 44	\$ 44	\$ 44
<b>Total, Method of Financing</b>	<b>\$ 145,535,807</b>	<b>\$ 160,777,746</b>	<b>\$ 150,447,147</b>	<b>\$ 169,482,942</b>	<b>\$ 169,591,338</b>	<b>\$ 163,691,590</b>	<b>\$ 163,676,210</b>

**THE UNIVERSITY OF TEXAS AT SAN ANTONIO**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>This bill pattern represents an estimated 25.8% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	2,324.0	2,364.0	2,464.9	2,512.9	2,532.9	2,364.0	2,364.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 88,820,848	\$ 100,934,948	\$ 90,269,657	\$ 99,500,485	\$ 99,500,485	\$ 99,500,485	\$ 99,500,485
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	2,104,191	2,104,191	2,104,191	2,104,191
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	5,497,365	5,080,741	5,131,500	5,182,800	5,234,600	5,915,441	5,915,441
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	306,101	338,544	330,643	123,665	123,664	123,665	123,664
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	137,571	140,203	192,989	226	227	226	227
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	5,649,913	5,763,226	5,619,100	5,675,300	5,732,100	6,079,723	6,064,543
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 100,411,798	\$ 112,257,662	\$ 101,543,889	\$ 112,586,667	\$ 112,695,267	\$ 113,723,731	\$ 113,708,551
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 14,920,388	\$ 17,381,325	\$ 17,381,326	\$ 17,668,049	\$ 17,668,049	\$ 17,668,049	\$ 17,668,049
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	16,640,288	16,640,763	16,641,000	16,640,750	16,640,550	16,640,750	16,640,550
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 31,560,676	\$ 34,022,088	\$ 34,022,326	\$ 34,308,799	\$ 34,308,599	\$ 34,308,799	\$ 34,308,599
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: TEXAS PRE-ENGINEERING PROGRAM</b>	\$ 285,729	\$ 271,443	\$ 271,443	\$ 285,729	\$ 285,729	\$ 285,729	\$ 285,729
<b>C.1.2. Strategy: FOSTER CARE PILOT PROGRAM</b>	0	1,737,953	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: SA-LIFE SCIENCES INSTITUTE (SALSI)</b>	\$ 1,899,868	\$ 1,159,265	\$ 1,479,018	\$ 1,319,142	\$ 1,319,141	\$ 1,319,142	\$ 1,319,142
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER</b>	\$ 2,742,956	\$ 2,552,733	\$ 2,552,732	\$ 2,541,909	\$ 2,541,909	\$ 2,541,909	\$ 2,541,909
<b>C.3.2. Strategy: INSTITUTE OF TEXAN CULTURES</b>	1,001,572	932,113	932,112	932,113	932,112	932,112	932,112

THE UNIVERSITY OF TEXAS AT SAN ANTONIO

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>C.3.3. Strategy:</b> SW TX BORDER SBDC South-West Texas Border Network SBDC.	877,749	816,878	816,877	813,414	813,414	813,414	813,414
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,788,882	\$ 1,788,883	\$ 1,788,882	\$ 2,217,296	\$ 2,217,295	\$ 1,788,882	\$ 1,788,882
<b>C.4.2. Strategy:</b> TEXAS DEMOGRAPHIC CENTER Texas Demographic Center.	352,438	283,676	334,816	334,817	334,816	334,816	334,816
<b>C.5. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 6,500,000	\$ 6,500,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 8,949,194	\$ 9,542,944	\$ 9,925,880	\$ 16,694,420	\$ 16,694,416	\$ 9,766,004	\$ 9,766,004
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> CORE RESEARCH SUPPORT	\$ 4,614,139	\$ 4,955,052	\$ 4,955,052	\$ 5,893,056	\$ 5,893,056	\$ 5,893,056	\$ 5,893,056
<b>Grand Total, THE UNIVERSITY OF TEXAS AT SAN ANTONIO</b>	<u>\$ 145,535,807</u>	<u>\$ 160,777,746</u>	<u>\$ 150,447,147</u>	<u>\$ 169,482,942</u>	<u>\$ 169,591,338</u>	<u>\$ 163,691,590</u>	<u>\$ 163,676,210</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 44,925,471	\$ 54,111,160	\$ 50,892,404	\$ 56,179,615	\$ 56,476,433	\$ 54,287,186	\$ 54,553,481
Other Personnel Costs	26,740,700	29,545,414	27,683,791	29,756,536	30,079,051	29,805,244	30,116,345
Faculty Salaries (Higher Education Only)	47,361,116	49,938,108	44,232,646	52,202,525	51,431,068	51,746,947	50,804,382
Utilities	549,804	542,287	555,357	551,233	564,519	551,233	564,519
Debt Service	16,640,288	16,640,763	16,641,000	16,640,750	16,640,550	16,640,750	16,640,550
Other Operating Expense	9,318,428	10,000,014	10,441,949	14,152,283	14,399,717	4,580,507	4,932,390
Grants	0	0	0	0	0	6,079,723	6,064,543
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 145,535,807</u>	<u>\$ 160,777,746</u>	<u>\$ 150,447,147</u>	<u>\$ 169,482,942</u>	<u>\$ 169,591,338</u>	<u>\$ 163,691,590</u>	<u>\$ 163,676,210</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 9,923,009	\$ 10,791,099	\$ 11,009,521	\$	\$	\$ 11,324,165	\$ 11,644,869
Group Insurance	14,295,795	12,878,929	12,878,928			13,439,496	13,439,495
Social Security	10,580,962	11,125,090	11,458,843			11,802,608	12,156,686
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 34,799,766</u>	<u>\$ 34,795,118</u>	<u>\$ 35,347,292</u>	<u>\$</u>	<u>\$</u>	<u>\$ 36,566,269</u>	<u>\$ 37,241,050</u>

**THE UNIVERSITY OF TEXAS AT SAN ANTONIO**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	42.2%	45%	47.7%	50.4%	52%	50.4%	52%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	28.7%	32%	35.3%	38.7%	41%	38.7%	41%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	73.4%	75%	76%	77.1%	78%	77.1%	78%
Certification Rate of Teacher Education Graduates	80.9%	81%	81%	81%	81%	81%	81%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	45.3%	45.5%	45.4%	45.4%	45.4%	45.4%	45.4%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	67.2%	69%	71%	73%	75%	73%	75%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	29.1%	32%	33.5%	35%	36%	35%	36%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	18.3%	15%	18%	18.3%	18.5%	18.3%	18.5%
State Licensure Pass Rate of Engineering Graduates	76.9%	75%	76.5%	78%	79.5%	78%	79.5%
Dollar Value of External or Sponsored Research Funds (in Millions)	44.3	37.4	39.3	41.3	43.4	41.3	43.4
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.74%	8%	8%	8%	8%	8%	8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,941	5,080	5,433	5,433	5,433	5,433	5,433
<b>Explanatory:</b>							
Average Student Loan Debt	24,486.1	23,746.7	23,500	23,228	22,721	23,228	22,721
Percent of Students with Student Loan Debt	60.7%	59.3%	59%	58.66%	57.77%	58.66%	57.77%
Average Financial Aid Award Per Full-Time Student	10,241.4	10,161.8	10,000	9,938	9,821	9,938	9,821
Percent of Full-Time Students Receiving Financial Aid	65.9%	65.4%	65%	68.25%	72.75%	68.25%	72.75%

**THE UNIVERSITY OF TEXAS AT TYLER**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 35,671,221	\$ 36,070,813	\$ 33,436,864	\$ 35,372,309	\$ 35,392,027	\$ 35,173,721	\$ 35,193,438



**THE UNIVERSITY OF TEXAS AT TYLER**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 11,403,950	\$ 11,287,629	\$ 11,628,276	\$ 11,729,757	\$ 11,836,653	\$ 11,470,669	\$ 11,445,991
<b>Total, Method of Financing</b>	<u>\$ 47,075,171</u>	<u>\$ 47,358,442</u>	<u>\$ 45,065,140</u>	<u>\$ 47,102,066</u>	<u>\$ 47,228,680</u>	<u>\$ 46,644,390</u>	<u>\$ 46,639,429</u>
<b>This bill pattern represents an estimated 28% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	455.1	422.7	424.3	426.3	426.3	422.7	422.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 26,256,092	\$ 26,565,128	\$ 24,630,451	\$ 25,242,811	\$ 25,242,811	\$ 25,242,811	\$ 25,242,811
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	676,093	676,094	676,093	676,094
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	1,407,124	1,368,572	1,308,175	1,386,666	1,469,866	1,213,986	1,213,986
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	42,752	42,752	42,752	42,752	42,752	42,752	42,752
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>1,557,424</u>	<u>1,454,531</u>	<u>1,553,430</u>	<u>1,583,178</u>	<u>1,626,240</u>	<u>1,496,770</u>	<u>1,491,458</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 29,263,392	\$ 29,430,983	\$ 27,534,808	\$ 28,931,500	\$ 29,057,763	\$ 28,672,412	\$ 28,667,101
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 3,866,684	\$ 4,028,493	\$ 4,028,493	\$ 4,108,692	\$ 4,108,692	\$ 4,108,692	\$ 4,108,692
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	9,869,955	9,869,850	9,869,900	9,869,250	9,869,600	9,869,250	9,869,600
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>157,320</u>	<u>157,320</u>	<u>157,320</u>	<u>157,320</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 13,736,639	\$ 13,898,343	\$ 13,898,393	\$ 14,135,262	\$ 14,135,612	\$ 14,135,262	\$ 14,135,612
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: PALESTINE CAMPUS</b>	\$ 203,455	\$ 183,110	\$ 75,873	\$ 183,110	\$ 183,111	\$ 129,492	\$ 129,492
<b>C.1.2. Strategy: LONGVIEW CAMPUS</b>	547,849	493,065	203,125	493,064	493,064	348,094	348,094

**THE UNIVERSITY OF TEXAS AT TYLER**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C.2. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842	\$ 3,252,842
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 4,004,146	\$ 3,929,017	\$ 3,531,840	\$ 3,929,016	\$ 3,929,017	\$ 3,730,428	\$ 3,730,428
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 70,994	\$ 100,099	\$ 100,099	\$ 106,288	\$ 106,288	\$ 106,288	\$ 106,288
<b>Grand Total, THE UNIVERSITY OF TEXAS AT TYLER</b>	\$ 47,075,171	\$ 47,358,442	\$ 45,065,140	\$ 47,102,066	\$ 47,228,680	\$ 46,644,390	\$ 46,639,429
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 12,479,837	\$ 13,341,526	\$ 12,517,873	\$ 13,035,766	\$ 12,746,541	\$ 12,988,723	\$ 12,860,732
Other Personnel Costs	3,027,498	2,988,281	2,927,884	3,024,897	3,108,097	2,852,217	2,852,217
Faculty Salaries (Higher Education Only)	20,099,763	19,660,406	18,152,205	19,385,096	19,674,323	19,233,551	19,361,543
Debt Service	9,869,955	9,869,850	9,869,900	9,869,250	9,869,600	9,869,250	9,869,600
Other Operating Expense	1,598,118	1,498,379	1,597,278	1,787,057	1,830,119	203,879	203,879
Grants	0	0	0	0	0	1,496,770	1,491,458
<b>Total, Object-of-Expense Informational Listing</b>	\$ 47,075,171	\$ 47,358,442	\$ 45,065,140	\$ 47,102,066	\$ 47,228,680	\$ 46,644,390	\$ 46,639,429
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,171,481	\$ 3,293,030	\$ 3,370,119	\$	\$	\$ 3,460,038	\$ 3,551,853
Group Insurance	4,923,590	3,342,639	3,342,638			3,024,924	3,024,923
Social Security	2,179,957	2,292,062	2,360,824			2,431,649	2,504,598
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 10,275,028	\$ 8,927,731	\$ 9,073,581	\$	\$	\$ 8,916,611	\$ 9,081,374
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	41.9%	43.4%	44.4%	45.4%	46.4%	45.4%	46.4%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	26.8%	31.5%	32%	32.5%	33%	32.5%	33%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	70.8%	63.18%	63.68%	64.18%	64.68%	64.18%	64.68%

**THE UNIVERSITY OF TEXAS AT TYLER**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Certification Rate of Teacher Education Graduates	97.2%	97%	97.5%	98%	98.5%	98%	98.5%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	58.5%	59.3%	59.8%	60.3%	60.8%	60.3%	60.8%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	66.5%	65.8%	66.3%	66.8%	67.3%	66.8%	67.3%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	39.4%	38.3%	38.8%	39.3%	39.8%	39.3%	39.8%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track faculty	30.3%	48%	48.5%	49%	49.5%	49%	49.5%
State Licensure Pass Rate of Engineering Graduates	47.5%	48%	48.5%	49%	49.5%	49%	49.5%
State Licensure Pass Rate of Nursing Graduates	94.86%	94%	94.5%	95%	95.5%	95%	95.5%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.4	1.15	1.21	1.21	1.22	1.21	1.22
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	9.44%	9.83%	9.5%	9.5%	9.5%	9.5%	9.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,136	4,023.5	4,128	4,235	4,346	4,235	4,346
<b>Explanatory:</b>							
Average Student Loan Debt	19,691	18,969.5	19,207	19,447	19,690	19,447	19,690
Percent of Students with Student Loan Debt	49.4%	47.65%	47%	47%	47%	47%	47%
Average Financial Aid Award Per Full-Time Student	9,014	9,014	9,127	9,241	9,356	9,241	9,356
Percent of Full-Time Students Receiving Financial Aid	74.4%	75%	75%	75%	75%	75%	75%

**TEXAS A&M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 770,027	\$ 770,028	\$ 693,024	\$ 770,027	\$ 770,028	\$ 731,526	\$ 731,526
<b>Total, Method of Financing</b>	<b>\$ 770,027</b>	<b>\$ 770,028</b>	<b>\$ 693,024</b>	<b>\$ 770,027</b>	<b>\$ 770,028</b>	<b>\$ 731,526</b>	<b>\$ 731,526</b>

**This bill pattern represents an estimated 2.2% of this agency's estimated total available funds for the biennium.**

**TEXAS A&M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	106.4	104.0	104.9	104.9	104.9	104.9	104.9
<b>Items of Appropriation:</b>							
<b>A. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>A.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>A.1.1. Strategy: SCHOLARSHIPS</b>	\$ 730,001	\$ 730,002	\$ 693,024	\$ 770,027	\$ 770,028	\$ 731,526	\$ 731,526
<b>A.2. Objective: PUBLIC SERVICE</b>							
<b>A.2.1. Strategy: TASK FORCE</b>	\$ 40,026	\$ 40,026	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal A: NON-FORMULA SUPPORT</b>	\$ 770,027	\$ 770,028	\$ 693,024	\$ 770,027	\$ 770,028	\$ 731,526	\$ 731,526
<b>Grand Total, TEXAS A&amp;M UNIVERSITY SYSTEM ADMINISTRATIVE AND GENERAL OFFICES</b>	\$ 770,027	\$ 770,028	\$ 693,024	\$ 770,027	\$ 770,028	\$ 731,526	\$ 731,526
<b>Object-of-Expense Informational Listing:</b>							
Other Operating Expense	\$ 40,026	\$ 40,026	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Client Services	<u>730,001</u>	<u>730,002</u>	<u>693,024</u>	<u>770,027</u>	<u>770,028</u>	<u>731,526</u>	<u>731,526</u>
<b>Total, Object-of-Expense Informational Listing</b>	\$ <u>770,027</u>	\$ <u>770,028</u>	\$ <u>693,024</u>	\$ <u>770,027</u>	\$ <u>770,028</u>	\$ <u>731,526</u>	\$ <u>731,526</u>

**TEXAS A&M UNIVERSITY**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 295,831,599	\$ 325,395,610	\$ 325,120,476	\$ 364,592,635	\$ 364,965,153	\$ 332,808,966	\$ 333,181,488

TEXAS A&M UNIVERSITY

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 10,551,018	\$ 10,530,404	\$ 10,319,796	\$ 10,319,796	\$ 10,319,796	\$ 10,319,796	\$ 10,319,796
Estimated Other Educational and General Income Account No. 770	<u>141,537,718</u>	<u>138,087,153</u>	<u>124,925,869</u>	<u>131,888,352</u>	<u>132,738,303</u>	<u>125,751,677</u>	<u>125,325,868</u>
Subtotal, General Revenue Fund - Dedicated	\$ 152,088,736	\$ 148,617,557	\$ 135,245,665	\$ 142,208,148	\$ 143,058,099	\$ 136,071,473	\$ 135,645,664
License Plate Trust Fund Account No. 0802, estimated	\$ 143,209	\$ 152,224	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000
<b>Total, Method of Financing</b>	<u>\$ 448,063,544</u>	<u>\$ 474,165,391</u>	<u>\$ 460,531,141</u>	<u>\$ 506,965,783</u>	<u>\$ 508,188,252</u>	<u>\$ 469,045,439</u>	<u>\$ 468,992,152</u>
<b>This bill pattern represents an estimated 22.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	4,682.0	4,811.8	4,900.0	5,095.0	5,145.0	4,811.8	4,811.8
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 368,323,168	\$ 359,668,092	\$ 345,708,953	\$ 291,201,920	\$ 291,201,920	\$ 291,201,920	\$ 291,201,920
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	4,884,589	4,884,589	4,884,589	4,884,589
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	17,428,803	18,749,212	19,124,196	19,697,922	20,288,860	13,939,283	13,939,283
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	843,327	863,645	863,645	1,385,660	1,385,659	1,316,377	1,316,376
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	12,030,688	12,049,264	12,091,978	12,212,898	12,335,027	12,334,862	12,272,169
<b>A.1.6. Strategy: ORGANIZED ACTIVITIES</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>22,500,000</u>	<u>23,000,000</u>	<u>22,000,000</u>	<u>22,000,000</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 398,625,986	\$ 391,330,213	\$ 377,788,772	\$ 351,882,989	\$ 353,096,055	\$ 345,677,031	\$ 345,614,337
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 2,860,068	\$ 2,944,855	\$ 2,903,326	\$ 46,242,912	\$ 46,242,912	\$ 46,242,912	\$ 46,242,912
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	<u>8,380,110</u>	<u>8,288,225</u>	<u>8,267,586</u>	<u>25,696,018</u>	<u>25,705,425</u>	<u>8,259,106</u>	<u>8,268,513</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 11,240,178	\$ 11,233,080	\$ 11,170,912	\$ 71,938,930	\$ 71,948,337	\$ 54,502,018	\$ 54,511,425

**TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: RESEARCH</b>							
<b>C.1.1. Strategy: CYCLOTRON INSTITUTE</b>	\$ 933,407	\$ 992,459	\$ 967,579	\$ 260,314	\$ 260,312	\$ 247,298	\$ 247,298
<b>C.1.2. Strategy: SEA GRANT PROGRAM</b>	441,882	542,225	535,447	170,808	170,807	162,267	162,267
<b>C.1.3. Strategy: ENERGY RESOURCES PROGRAM</b>	911,635	391,950	394,645	262,030	262,029	248,928	248,928
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: SCHOOL OF ARCHITECTURE</b>	\$ 662,079	\$ 698,214	\$ 683,760	\$ 356,298	\$ 356,298	\$ 338,483	\$ 338,483
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 143,209	\$ 27,652,224	\$ 27,665,000	\$ 40,515,000	\$ 40,515,000	\$ 26,290,000	\$ 26,290,000
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 3,092,212	\$ 30,277,072	\$ 30,246,431	\$ 41,564,450	\$ 41,564,446	\$ 27,286,976	\$ 27,286,976
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: TEXAS RESEARCH UNIVERSITY FUND</b>	\$ 35,105,168	\$ 41,325,026	\$ 41,325,026	\$ 41,579,414	\$ 41,579,414	\$ 41,579,414	\$ 41,579,414
<b>Grand Total, TEXAS A&amp;M UNIVERSITY</b>	<u>\$ 448,063,544</u>	<u>\$ 474,165,391</u>	<u>\$ 460,531,141</u>	<u>\$ 506,965,783</u>	<u>\$ 508,188,252</u>	<u>\$ 469,045,439</u>	<u>\$ 468,992,152</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 151,689,289	\$ 136,533,231	\$ 130,641,209	\$ 163,635,062	\$ 164,725,097	\$ 152,147,201	\$ 152,989,875
Other Personnel Costs	19,989,603	20,763,212	19,124,196	21,328,538	20,288,860	15,569,899	13,939,283
Faculty Salaries (Higher Education Only)	244,782,668	281,541,014	283,519,488	259,095,537	267,942,339	243,856,632	252,694,397
Professional Salaries - Faculty Equivalent (Higher Education Only)	7,082,600	8,727,519	0	7,066,154	0	7,066,154	0
Professional Fees and Services	226,256	136,185	236,725	110,261	191,662	110,261	191,662
Fuels and Lubricants	21,507	28,261	16,793	306,738	26,356	306,744	26,361
Consumable Supplies	666	403	701	326	590	326	590
Utilities	228,711	126,643	220,001	102,393	185,171	102,478	185,255
Travel	34,507	20,155	35,015	16,309	29,494	16,314	29,494
Rent - Building	31,417	19,017	33,056	15,397	27,844	15,397	27,844
Rent - Machine and Other	112,037	92,915	79,831	790,756	97,871	790,867	97,975
Debt Service	8,380,110	8,288,225	8,267,586	25,696,018	25,705,425	8,259,106	8,268,513
Other Operating Expense	14,774,590	17,408,104	17,639,779	28,380,295	28,337,777	28,060,577	27,647,169
Client Services	669,958	480,507	716,761	421,999	629,766	408,621	621,565
Grants	0	0	0	0	0	12,334,862	12,272,169
Capital Expenditures	39,625	0	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 448,063,544</u>	<u>\$ 474,165,391</u>	<u>\$ 460,531,141</u>	<u>\$ 506,965,783</u>	<u>\$ 508,188,252</u>	<u>\$ 469,045,439</u>	<u>\$ 468,992,152</u>

**TEXAS A&M UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 30,357,025	\$ 31,804,360	\$ 32,483,762	\$	\$	\$ 33,305,142	\$ 34,143,978
Group Insurance	36,563,046	39,074,138	39,074,138			34,308,457	34,308,457
Social Security	23,935,989	25,166,902	25,921,909			26,699,566	27,500,553
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 90,856,060</b>	<b>\$ 96,045,400</b>	<b>\$ 97,479,809</b>	<b>\$</b>	<b>\$</b>	<b>\$ 94,313,165</b>	<b>\$ 95,952,988</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	82.5%	83%	83.5%	84%	84.5%	84%	84.5%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	59.7%	60.2%	60.7%	61.2%	61.7%	61.2%	61.7%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	93.7%	94.2%	94.7%	95.2%	95.7%	95.2%	95.7%
Certification Rate of Teacher Education Graduates	95.5%	95.6%	95.7%	95.8%	95.9%	95.8%	95.9%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	26.4%	26.3%	26.4%	26.3%	26.4%	26.3%	26.4%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	85%	85.1%	85.2%	85.3%	85.4%	85.3%	85.4%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	19.2%	19.3%	19.4%	19.5%	19.6%	19.5%	19.6%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	25.9%	26%	26%	26.1%	26.1%	26.1%	26.1%
State Licensure Pass Rate Law Graduates	83.1%	83.2%	83.6%	83.9%	84.2%	83.9%	84.2%
State Licensure Pass Rate of Engineering Graduates	90.6%	90.7%	90.8%	90.9%	91%	90.9%	91%
State Licensure Examination Pass Rate of Veterinary Medicine Graduates	98%	98.1%	98.1%	98.1%	98.1%	98.1%	98.1%
Dollar Value of External or Sponsored Research Funds (in Millions)	225.03	224.26	225	225	225	225	225
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	4.8%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,464	5,883	6,036	6,036	6,036	6,036	6,036

**TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Explanatory:</b>							
Average Student Loan Debt	24,367	24,365	24,360	24,355	24,350	24,355	24,350
Percent of Students with Student Loan Debt	43%	43%	43%	42%	42%	42%	42%
Average Financial Aid Award Per Full-Time Student	14,320	14,400	14,500	14,600	14,700	14,600	14,700
Percent of Full-Time Students Receiving Financial Aid	76%	76%	76%	77%	77%	77%	77%

**TEXAS A&M UNIVERSITY AT GALVESTON**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 22,176,521	\$ 21,463,581	\$ 21,448,926	\$ 70,905,026	\$ 25,155,990	\$ 21,887,664	\$ 21,138,628
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 152,535	\$ 161,250	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Estimated Other Educational and General Income Account No. 770	3,985,127	3,060,889	2,867,144	2,994,774	3,021,616	2,742,676	2,735,581
Oyster Sales Account No. 5022	<u>70,159</u>	<u>95,000</u>	<u>95,000</u>	<u>100,000</u>	<u>100,000</u>	<u>95,000</u>	<u>95,000</u>
Subtotal, General Revenue Fund - Dedicated	\$ 4,207,821	\$ 3,317,139	\$ 3,122,144	\$ 3,254,774	\$ 3,281,616	\$ 2,997,676	\$ 2,990,581
License Plate Trust Fund Account No. 0802, estimated	\$ 0	\$ 0	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
<b>Total, Method of Financing</b>	<u>\$ 26,384,342</u>	<u>\$ 24,780,720</u>	<u>\$ 24,571,070</u>	<u>\$ 74,179,800</u>	<u>\$ 28,457,606</u>	<u>\$ 24,905,340</u>	<u>\$ 24,149,209</u>

This bill pattern represents an estimated 36.4% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	180.6	180.0	175.0	175.0	175.0	175.0	175.0
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TEXAS A&M UNIVERSITY AT GALVESTON

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 14,317,510	\$ 13,296,077	\$ 13,127,028	\$ 8,701,864	\$ 8,701,864	\$ 8,701,864	\$ 8,701,864
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	165,970	165,970	165,970	165,970
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	524,718	501,924	491,886	506,642	526,908	271,963	271,963
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	55,570	107,969	59,565	60,136	60,136	57,129	57,129
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	47,532	64,092	64,092	648	649	616	616
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	340,799	311,069	304,848	313,993	326,553	296,574	295,463
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 15,286,129	\$ 14,281,131	\$ 14,047,419	\$ 9,749,253	\$ 9,782,080	\$ 9,494,116	\$ 9,493,005
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,452,005	\$ 1,432,970	\$ 1,470,625	\$ 3,646,148	\$ 3,646,148	\$ 3,646,148	\$ 3,646,148
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	8,424,207	8,277,736	8,264,143	12,195,950	11,440,930	8,272,644	7,517,624
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	0	0	0	1,217,650	1,217,650	1,217,650	1,217,650
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 9,876,212	\$ 9,710,706	\$ 9,734,768	\$ 17,059,748	\$ 16,304,728	\$ 13,136,442	\$ 12,381,422
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: RESEARCH</b>							
<b>C.1.1. Strategy:</b> COASTAL ZONE LABORATORY	\$ 8,660	\$ 11,438	\$ 11,438	\$ 11,438	\$ 11,438	\$ 10,866	\$ 10,866
<b>C.1.2. Strategy:</b> TEXAS INSTITUTE OF OCEANOGRAPHY	307,806	329,609	329,609	334,609	334,608	317,878	317,878
<b>C.2. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 1,594,270	\$ 1,594,270	\$ 1,515,556	\$ 1,515,556
<b>C.3. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 45,000,000	\$ 0	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 316,466	\$ 341,047	\$ 341,047	\$ 46,940,317	\$ 1,940,316	\$ 1,844,300	\$ 1,844,300
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 905,535	\$ 447,836	\$ 447,836	\$ 430,482	\$ 430,482	\$ 430,482	\$ 430,482
<b>Grand Total, TEXAS A&amp;M UNIVERSITY AT GALVESTON</b>	\$ 26,384,342	\$ 24,780,720	\$ 24,571,070	\$ 74,179,800	\$ 28,457,606	\$ 24,905,340	\$ 24,149,209

**TEXAS A&M UNIVERSITY AT GALVESTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 6,321,584	\$ 6,022,412	\$ 5,844,344	\$ 6,624,038	\$ 6,555,230	\$ 6,619,233	\$ 6,507,105
Other Personnel Costs	550,919	181,949	131,038	229,552	223,474	80,402	74,060
Faculty Salaries (Higher Education Only)	9,107,520	8,859,165	8,634,998	6,219,697	6,153,154	5,918,265	5,835,230
Professional Salaries - Faculty Equivalent (Higher Education Only)	71,293	0	0	223,232	223,232	0	0
Professional Fees and Services	4,680	0	0	0	0	0	0
Fuels and Lubricants	448	28	167	27	161	27	161
Consumable Supplies	66,793	23,973	37,339	23,622	14,928	23,092	35,926
Utilities	254	0	0	62,971	62,971	0	0
Travel	4,435	10,502	7,879	10,499	10,814	10,128	7,598
Rent - Building	799	0	0	0	0	0	0
Rent - Machine and Other	29,681	56,703	39,800	54,506	38,258	54,506	38,258
Debt Service	8,424,207	8,277,736	8,264,143	12,195,950	11,440,930	8,272,644	7,517,624
Other Operating Expense	1,242,555	1,036,958	1,305,179	3,201,497	3,386,618	3,630,253	3,836,501
Client Services	969	225	1,335	20,216	21,283	216	1,283
Grants	340,799	311,069	304,848	313,993	326,553	296,574	295,463
Capital Expenditures	217,406	0	0	45,000,000	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 26,384,342</b>	<b>\$ 24,780,720</b>	<b>\$ 24,571,070</b>	<b>\$ 74,179,800</b>	<b>\$ 28,457,606</b>	<b>\$ 24,905,340</b>	<b>\$ 24,149,209</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,153,761	\$ 1,215,692	\$ 1,243,667	\$	\$	\$ 1,279,536	\$ 1,316,065
Group Insurance	1,967,573	1,911,668	1,911,668			1,685,525	1,685,525
Social Security	995,098	1,046,271	1,077,659			1,109,989	1,143,289
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 4,116,432</b>	<b>\$ 4,173,631</b>	<b>\$ 4,232,994</b>	<b>\$</b>	<b>\$</b>	<b>\$ 4,075,050</b>	<b>\$ 4,144,879</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	35.4%	41.49%	42%	42%	42%	42%	42%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	30.9%	30.28%	30%	30%	30%	30%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	58.3%	65.18%	65%	65%	65%	65%	65%

TEXAS A&M UNIVERSITY AT GALVESTON

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	25.3%	30.75%	30%	30%	30%	30%	30%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	58.64%	57.64%	60%	60%	60%	60%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	11.76%	7.44%	10%	10%	10%	10%	10%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	19.34%	10.48%	12%	12%	12%	12%	12%
Dollar Value of External or Sponsored Research Funds (in Millions)	6.6	6	5.6	6.1	6.7	6.1	6.7
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.57%	11.64%	11.68%	11.7%	11.7%	11.7%	11.7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,415	5,705	5,853	5,853	5,853	5,853	5,853
<b>Explanatory:</b>							
Average Student Loan Debt	30,714	34,333	34,333	34,333	34,333	34,333	34,333
Percent of Students with Student Loan Debt	51.95%	54.59%	54.59%	54.59%	54.59%	54.59%	54.59%
Average Financial Aid Award Per Full-Time Student	17,270	18,292	18,292	18,292	18,292	18,292	18,292
Percent of Full-Time Students Receiving Financial Aid	80.42%	78.94%	78.94%	78.94%	78.94%	78.94%	78.94%

PRAIRIE VIEW A&M UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 48,363,329	\$ 46,585,991	\$ 45,682,316	\$ 55,328,035	\$ 53,433,417	\$ 45,966,288	\$ 44,071,674
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 500,974	\$ 824,212	\$ 395,266	\$ 395,266	\$ 395,266	\$ 395,266	\$ 395,266
Estimated Other Educational and General Income Account No. 770	19,615,677	20,104,131	17,030,601	15,693,535	15,710,169	16,318,654	16,255,690

**PRAIRIE VIEW A&M UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
Center for Study and Prevention of Juvenile Crime and Delinquency Account No. 5029	<u>1,361,281</u>	<u>2,361,281</u>	<u>2,225,153</u>	<u>4,361,281</u>	<u>4,361,281</u>	<u>2,243,217</u>	<u>2,243,217</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>21,477,932</u>	\$ <u>23,289,624</u>	\$ <u>19,651,020</u>	\$ <u>20,450,082</u>	\$ <u>20,466,716</u>	\$ <u>18,957,137</u>	\$ <u>18,894,173</u>
<b>Total, Method of Financing</b>	\$ <u>69,841,261</u>	\$ <u>69,875,615</u>	\$ <u>65,333,336</u>	\$ <u>75,778,117</u>	\$ <u>73,900,133</u>	\$ <u>64,923,425</u>	\$ <u>62,965,847</u>
 <b>This bill pattern represents an estimated 31.8% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	629.5	800.8	626.5	783.2	783.2	759.2	759.2
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 35,557,845	\$ 36,627,120	\$ 29,048,123	\$ 22,083,057	\$ 22,083,057	\$ 22,083,057	\$ 22,083,057
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	759,890	759,890	759,890	759,890
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	1,706,740	1,625,364	1,569,289	1,651,273	1,697,786	2,398,901	2,398,901
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	64,517	109,381	112,881	112,881	112,880	107,237	107,236
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	0	15,937	34,468	34,468	34,469	32,745	32,745
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>1,883,302</u>	<u>1,840,655</u>	<u>1,906,385</u>	<u>1,930,214</u>	<u>1,954,342</u>	<u>1,807,705</u>	<u>1,798,748</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 39,212,404	\$ 40,218,457	\$ 32,671,146	\$ 26,571,783	\$ 26,642,424	\$ 27,189,535	\$ 27,180,577
 <b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 3,454,637	\$ 3,836,411	\$ 6,569,616	\$ 6,660,994	\$ 6,660,994	\$ 6,660,994	\$ 6,660,994
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	6,668,116	6,674,014	6,665,734	11,921,118	9,972,498	6,690,044	4,741,424
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>134,185</u>	<u>134,185</u>	<u>134,185</u>	<u>134,185</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 10,122,753	\$ 10,510,425	\$ 13,235,350	\$ 18,716,297	\$ 16,767,677	\$ 13,485,223	\$ 11,536,603

**PRAIRIE VIEW A&M UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: STUDENT NURSE STIPENDS</b>	\$ 72,179	\$ 46,000	\$ 75,838	\$ 75,838	\$ 75,838	\$ 72,046	\$ 72,046
<b>C.1.2. Strategy: HONORS PROGRAM</b>	27,605	18,000	27,007	27,009	27,007	25,658	25,658
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: AGRICULTURE MATCH</b>	\$ 2,121,776	\$ 2,133,899	\$ 2,133,899	\$ 2,133,899	\$ 2,133,899	\$ 2,027,204	\$ 2,027,204
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: JUVENILE CRIME PREVENTION CENTER</b>	\$ 1,361,281	\$ 2,361,281	\$ 2,225,153	\$ 4,361,281	\$ 4,361,281	\$ 2,243,217	\$ 2,243,217
<b>C.3.2. Strategy: COMMUNITY DEVELOPMENT</b>	124,466	124,466	132,719	132,720	132,719	126,084	126,084
<b>C.4. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,671,388	\$ 1,898,135	\$ 2,008,987	\$ 7,563,361	\$ 7,563,360	\$ 7,185,192	\$ 7,185,192
<b>C.4.2. Strategy: UNIVERSITY REALIGNMENT</b>	2,322	0	33,269	33,269	33,268	31,606	31,606
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 3,000,000	\$ 3,000,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 5,381,017	\$ 6,581,781	\$ 6,636,872	\$ 17,327,377	\$ 17,327,372	\$ 11,711,007	\$ 11,711,007
<b>D. Goal: ACADEMIC DEVELOPMENT INITIATIVE</b>							
<b>D.1.1. Strategy: ACADEMIC DEVELOPMENT INITIATIVE</b>	\$ 14,120,846	\$ 11,907,011	\$ 12,282,122	\$ 12,500,000	\$ 12,500,000	\$ 11,875,000	\$ 11,875,000
<b>E. Goal: RESEARCH FUNDS</b>							
<b>E.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 1,004,241	\$ 657,941	\$ 507,846	\$ 662,660	\$ 662,660	\$ 662,660	\$ 662,660
<b>Grand Total, PRAIRIE VIEW A&amp;M UNIVERSITY</b>	\$ 69,841,261	\$ 69,875,615	\$ 65,333,336	\$ 75,778,117	\$ 73,900,133	\$ 64,923,425	\$ 62,965,847
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 18,985,078	\$ 17,360,540	\$ 16,382,783	\$ 16,987,660	\$ 17,885,384	\$ 17,462,740	\$ 18,090,834
Other Personnel Costs	2,740,225	2,823,586	2,814,829	2,583,765	2,725,495	3,202,533	3,433,931
Faculty Salaries (Higher Education Only)	28,608,419	31,339,662	27,999,856	29,676,531	30,331,537	24,297,896	25,231,702
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,690,826	1,522,190	10,000	813,787	13,048	994,630	13,048
Professional Salaries - Extension (Texas AgriLife Extension Svc)	261,390	254,480	262,358	380,540	380,540	241,756	249,240
Professional Fees and Services	347,789	465,627	30,000	186,337	100,000	399,878	30,244
Fuels and Lubricants	294	96	0	0	0	91	0
Consumable Supplies	139,619	144,230	0	74,509	0	113,883	0
Utilities	2,395,788	970,158	3,997,921	1,641,124	3,985,677	1,664,020	4,064,811
Travel	128,123	43,406	51,384	327,335	325,994	39,205	120,637
Rent - Building	11,356	40	0	0	0	38	0

**PRAIRIE VIEW A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Rent - Machine and Other	64,819	30,655	15,000	6,053	0	26,144	0
Debt Service	6,668,116	6,674,014	6,665,734	11,921,118	9,972,498	6,690,044	4,741,424
Other Operating Expense	4,287,028	5,583,938	4,226,785	8,233,836	5,125,661	7,293,789	4,358,136
Client Services	2,941,371	2,511,614	2,876,686	2,892,107	3,054,299	544,698	833,092
Grants	0	0	0	0	0	1,807,705	1,798,748
Capital Expenditures	571,020	151,379	0	53,415	0	144,375	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 69,841,261</b>	<b>\$ 69,875,615</b>	<b>\$ 65,333,336</b>	<b>\$ 75,778,117</b>	<b>\$ 73,900,133</b>	<b>\$ 64,923,425</b>	<b>\$ 62,965,847</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 3,256,033	\$ 3,392,252	\$ 3,476,562	\$	\$	\$ 3,577,651	\$ 3,680,757
Group Insurance	5,586,928	5,519,098	5,519,098			6,236,530	6,236,530
Social Security	3,269,069	3,437,182	3,540,297			3,646,506	3,755,902

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 12,112,030</b>	<b>\$ 12,348,532</b>	<b>\$ 12,535,957</b>	<b>\$</b>	<b>\$</b>	<b>\$ 13,460,687</b>	<b>\$ 13,673,189</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	35.99%	35.99%	35.99%	35.99%	35.99%	35.99%	35.99%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	14.18%	14.18%	14.18%	14.18%	14.18%	14.18%	14.18%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	66.5%	66.5%	66.5%	66.5%	66.5%	66.5%	66.5%
Certification Rate of Teacher Education Graduates	55.6%	55.6%	55.6%	55.6%	55.6%	55.6%	55.6%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	59.51%	59.51%	59.51%	59.51%	59.51%	59.51%	59.51%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	63.64%	63.64%	63.64%	63.64%	63.64%	63.64%	63.64%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	19.12%	19.12%	19.12%	19.12%	19.12%	19.12%	19.12%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	32.66%	32.66%	32.66%	32.66%	32.66%	32.66%	32.66%
State Licensure Pass Rate of Engineering Graduates	18.2%	18.2%	18.2%	18.2%	18.2%	18.2%	18.2%

**PRAIRIE VIEW A&M UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
State Licensure Pass Rate of Nursing Graduates	97.39%	97.39%	97.39%	97.39%	97.39%	97.39%	97.39%
Dollar Value of External or Sponsored Research Funds (in Millions)	9.6	9.6	9.6	9.6	9.6	9.6	9.6
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	9.35%	9.96%	9.9%	9.9%	9.9%	9.9%	9.9%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,054.12	5,287	5,425	5,425	5,425	5,425	5,425
<b>Explanatory:</b>							
Average Student Loan Debt	33,196.06	37,850	37,850	37,850	37,850	37,850	37,850
Percent of Students with Student Loan Debt	84.82%	87.15%	87.15%	87.15%	87.15%	87.15%	87.15%
Average Financial Aid Award Per Full-Time Student	14,837.35	9,987	9,987	9,987	9,987	9,987	9,987
Percent of Full-Time Students Receiving Financial Aid	93.55%	84%	84%	84%	84%	84%	84%

**TARLETON STATE UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 46,030,599	\$ 44,718,129	\$ 43,244,742	\$ 57,663,901	\$ 57,663,230	\$ 44,144,990	\$ 44,154,639
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,319,270	\$ 1,417,574	\$ 1,454,431	\$ 1,454,431	\$ 1,454,431	\$ 1,454,431	\$ 1,454,431
Estimated Other Educational and General Income Account No. 770	<u>16,379,965</u>	<u>16,113,983</u>	<u>16,615,557</u>	<u>16,566,162</u>	<u>16,569,257</u>	<u>16,241,159</u>	<u>16,224,409</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>17,699,235</u>	\$ <u>17,531,557</u>	\$ <u>18,069,988</u>	\$ <u>18,020,593</u>	\$ <u>18,023,688</u>	\$ <u>17,695,590</u>	\$ <u>17,678,840</u>
<b>Total, Method of Financing</b>	\$ <u>63,729,834</u>	\$ <u>62,249,686</u>	\$ <u>61,314,730</u>	\$ <u>75,684,494</u>	\$ <u>75,686,918</u>	\$ <u>61,840,580</u>	\$ <u>61,833,479</u>

**This bill pattern represents an estimated 28.8% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	603.2	599.6	555.0	566.0	566.0	555.0	555.0
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**TARLETON STATE UNIVERSITY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 42,099,877	\$ 41,372,040	\$ 40,743,561	\$ 35,055,042	\$ 35,055,042	\$ 35,055,042	\$ 35,055,042
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	1,375,721	1,375,721	1,375,721	1,375,721
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	2,945,224	2,959,950	2,974,646	2,989,519	3,004,466	2,624,129	2,624,129
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	114,839	112,000	112,000	69,095	69,095	69,095	69,095
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	5,372	5,000	5,000	12,793	12,793	12,793	12,793
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	2,418,247	2,448,015	2,491,278	2,528,647	2,528,647	2,569,034	2,564,136
<b>A.1.7. Strategy:</b> ORGANIZED ACTIVITIES	306,409	158,565	158,565	158,565	158,565	158,565	158,565
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 47,889,968	\$ 47,055,570	\$ 46,485,050	\$ 42,189,382	\$ 42,204,329	\$ 41,864,379	\$ 41,859,481
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,167,004	\$ 725,184	\$ 652,550	\$ 5,886,243	\$ 5,886,243	\$ 5,886,243	\$ 5,886,243
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	10,792,003	10,736,876	10,730,764	22,074,954	22,072,751	10,740,961	10,738,758
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 11,959,007	\$ 11,462,060	\$ 11,383,314	\$ 27,961,197	\$ 27,958,994	\$ 16,627,204	\$ 16,625,001
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> TARLETON OUTREACH	\$ 16,245	\$ 16,245	\$ 16,245	\$ 15,433	\$ 15,433	\$ 15,433	\$ 15,433
<b>C.1.2. Strategy:</b> MULTI-INSTITUTION TEACHING CENTER	973,216	893,140	893,140	848,483	848,483	848,483	848,483
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> ENVIRONMENTAL RESEARCH Institute for Applied Environmental Research.	\$ 494,907	\$ 494,928	\$ 494,928	\$ 470,182	\$ 470,182	\$ 470,182	\$ 470,182
<b>C.2.2. Strategy:</b> AG & ENVIRONMENTAL SCIENCES CENTER Tarleton Agricultural and Environmental Sciences Research Center.	78,185	71,958	71,958	68,360	68,360	68,360	68,360
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT Small Business Development Center.	\$ 78,711	\$ 78,999	\$ 78,999	\$ 75,049	\$ 75,049	\$ 75,049	\$ 75,049
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,775,502	\$ 1,770,986	\$ 1,485,296	\$ 1,591,122	\$ 1,580,802	\$ 1,408,404	\$ 1,408,404



**TARLETON STATE UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 2,002,200	\$ 2,002,200	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 3,416,766	\$ 3,326,256	\$ 3,040,566	\$ 5,070,829	\$ 5,060,509	\$ 2,885,911	\$ 2,885,911
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 464,093	\$ 405,800	\$ 405,800	\$ 463,086	\$ 463,086	\$ 463,086	\$ 463,086
<b>Grand Total, TARLETON STATE UNIVERSITY</b>	\$ 63,729,834	\$ 62,249,686	\$ 61,314,730	\$ 75,684,494	\$ 75,686,918	\$ 61,840,580	\$ 61,833,479
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,894,288	\$ 15,689,367	\$ 14,967,836	\$ 15,727,690	\$ 15,503,511	\$ 14,614,147	\$ 14,419,928
Other Personnel Costs	390,649	213,399	213,399	573,523	576,756	193,523	196,756
Faculty Salaries (Higher Education Only)	28,036,986	28,634,461	28,594,963	26,058,596	26,382,508	25,656,678	26,095,791
Professional Salaries - Faculty Equivalent (Higher Education Only)	147,960	77,118	72,010	65,343	61,015	65,343	61,015
Professional Fees and Services	243,990	9,935	9,935	11,582	11,582	9,445	9,445
Fuels and Lubricants	10,628	148	148	148	148	142	142
Consumable Supplies	12,025	4,941	4,941	4,941	4,941	4,799	4,799
Utilities	1,009,265	637,958	569,934	4,588,529	3,998,967	4,588,630	3,999,068
Travel	13,092	12,500	12,500	2,053	2,053	11,875	11,875
Rent - Building	5,773	2,955	2,955	63,950	67,856	63,822	67,728
Rent - Machine and Other	22,334	16,999	16,999	14,983	14,983	16,797	16,797
Debt Service	10,792,003	10,736,876	10,730,764	22,074,954	22,072,751	10,740,961	10,738,758
Other Operating Expense	3,671,184	3,711,692	3,573,746	3,927,398	4,418,509	3,258,553	3,599,876
Client Services	45,625	40,902	40,902	34,657	35,191	34,657	35,191
Grants	2,418,247	2,448,015	2,491,278	2,528,647	2,528,647	2,569,034	2,564,136
Capital Expenditures	15,785	12,420	12,420	7,500	7,500	12,174	12,174
<b>Total, Object-of-Expense Informational Listing</b>	\$ 63,729,834	\$ 62,249,686	\$ 61,314,730	\$ 75,684,494	\$ 75,686,918	\$ 61,840,580	\$ 61,833,479
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,367,117	\$ 3,531,644	\$ 3,621,629	\$	\$	\$ 3,732,499	\$ 3,845,544

**TARLETON STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	5,287,714	5,242,887	5,242,887			6,097,304	6,097,304
Social Security	3,166,091	3,328,908	3,428,775			3,531,638	3,637,588
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 11,820,922</b>	<b>\$ 12,103,439</b>	<b>\$ 12,293,291</b>	<b>\$</b>	<b>\$</b>	<b>\$ 13,361,441</b>	<b>\$ 13,580,436</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	50.12%	50.25%	50.5%	51%	51%	51%	51%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	29.77%	30%	31%	31%	31%	31%	31%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	65.82%	66%	68%	70%	70%	70%	70%
Certification Rate of Teacher Education Graduates	95.4%	95.5%	98%	100%	100%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	42.82%	43%	44%	45%	45%	45%	45%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	69.3%	70%	71%	72%	72%	72%	72%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	47.14%	47.5%	48%	49%	49%	49%	49%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	40.05%	40.5%	40.5%	41%	41%	41%	41%
State Licensure Pass Rate of Nursing Graduates	95.02%	95.25%	98%	100%	100%	100%	100%
Dollar Value of External or Sponsored Research Funds (in Millions)	5.64	5.7	5.75	6.5	6.5	6.5	6.5

**A.1.1. Strategy: OPERATIONS SUPPORT**

**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures	8.75%	8.8%	8.8%	8.8%	8.8%	8.8%	8.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,757	5,167	5,304	5,304	5,304	5,304	5,304

**Explanatory:**

Average Student Loan Debt	23,820	23,500	23,184	22,873	22,566	22,873	22,566
Percent of Students with Student Loan Debt	67%	66%	65%	64%	63%	64%	63%
Average Financial Aid Award Per Full-Time Student	14,463	15,000	15,557	16,135	16,734	16,135	16,734
Percent of Full-Time Students Receiving Financial Aid	83%	83%	83%	83%	83%	83%	83%

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 16,439,818	\$ 17,140,233	\$ 16,177,281	\$ 21,858,509	\$ 21,863,893	\$ 15,598,260	\$ 15,603,644
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 152,787	\$ 156,177	\$ 130,532	\$ 130,532	\$ 130,532	\$ 130,532	\$ 130,532
Estimated Other Educational and General Income Account No. 770	<u>2,960,542</u>	<u>3,157,454</u>	<u>1,823,208</u>	<u>2,225,496</u>	<u>2,225,214</u>	<u>2,242,377</u>	<u>2,239,441</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 3,113,329</u>	<u>\$ 3,313,631</u>	<u>\$ 1,953,740</u>	<u>\$ 2,356,028</u>	<u>\$ 2,355,746</u>	<u>\$ 2,372,909</u>	<u>\$ 2,369,973</u>
<b>Total, Method of Financing</b>	<u>\$ 19,553,147</u>	<u>\$ 20,453,864</u>	<u>\$ 18,131,021</u>	<u>\$ 24,214,537</u>	<u>\$ 24,219,639</u>	<u>\$ 17,971,169</u>	<u>\$ 17,973,617</u>

This bill pattern represents an estimated 48% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

118.7	125.8	121.4	125.9	125.9	121.4	121.4
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 7,135,395	\$ 7,946,542	\$ 6,353,243	\$ 5,882,794	\$ 5,882,794	\$ 5,882,794	\$ 5,882,794
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	171,534	193,054	193,054	171,517	171,517	171,517	171,517
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	157,874	141,974	143,394	144,828	146,276	163,978	163,978
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	14,881	23,382	10,000	7,350	7,350	7,350	7,350
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	19,534	2,900	6,500	6,457	6,457	6,457	6,457
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>346,413</u>	<u>338,557</u>	<u>341,943</u>	<u>341,943</u>	<u>341,943</u>	<u>339,674</u>	<u>338,468</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 7,845,631	\$ 8,646,409	\$ 7,048,134	\$ 6,554,889	\$ 6,556,337	\$ 6,571,770	\$ 6,570,564
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 1,629,559	\$ 1,786,233	\$ 1,410,000	\$ 866,002	\$ 866,001	\$ 866,002	\$ 866,001
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	4,534,730	4,542,990	4,539,061	8,893,521	8,897,176	4,534,293	4,537,948

**TEXAS A&M UNIVERSITY - CENTRAL TEXAS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	750,000	0	0	1,217,650	1,217,650	1,217,650	1,217,650
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 6,914,289	\$ 6,329,223	\$ 5,949,061	\$ 10,977,173	\$ 10,980,827	\$ 6,617,945	\$ 6,621,599
<b>C. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: UPPER LEVEL INSTITUTION SUPPORT</b>	\$ 4,189,239	\$ 4,471,796	\$ 4,094,926	\$ 4,981,033	\$ 4,981,033	\$ 3,735,774	\$ 3,735,774
<b>C.1.2. Strategy: E. WILLIAMSON CO HE CENTER</b> East Williamson County Higher Education Center.	238,575	266,401	298,865	361,392	361,392	342,632	342,632
<b>C.2. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 365,413	\$ 740,035	\$ 740,035	\$ 740,050	\$ 740,050	\$ 703,048	\$ 703,048
<b>C.3. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 600,000	\$ 0	\$ 0
<b>Total, Goal C: PROVIDE NON-FORMULA SUPPORT</b>	\$ 4,793,227	\$ 5,478,232	\$ 5,133,826	\$ 6,682,475	\$ 6,682,475	\$ 4,781,454	\$ 4,781,454
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - CENTRAL TEXAS</b>	\$ 19,553,147	\$ 20,453,864	\$ 18,131,021	\$ 24,214,537	\$ 24,219,639	\$ 17,971,169	\$ 17,973,617
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 3,778,691	\$ 3,822,284	\$ 3,503,948	\$ 3,039,085	\$ 3,290,159	\$ 2,926,299	\$ 3,151,503
Other Personnel Costs	277,041	261,151	205,858	280,871	255,992	246,021	219,694
Faculty Salaries (Higher Education Only)	5,903,454	7,111,877	6,538,179	6,724,015	6,903,560	5,724,492	6,071,637
Professional Salaries - Faculty Equivalent (Higher Education Only)	135,973	148,502	148,502	304,447	306,139	123,193	135,602
Professional Fees and Services	506,303	172,530	81,918	210,031	101,148	127,941	75,797
Fuels and Lubricants	3,143	1,941	2,000	2,000	2,000	1,622	1,825
Consumable Supplies	39,871	24,887	25,000	30,215	32,139	19,157	23,012
Utilities	389,129	377,234	317,231	182,801	194,839	182,956	194,839
Travel	18,571	1,553	0	5,000	5,000	1,297	0
Rent - Building	0	2,400	0	0	0	3,087	0
Rent - Machine and Other	76,489	88,293	44,372	64,189	42,038	62,841	41,027
Debt Service	4,534,730	4,542,990	4,539,061	8,893,521	8,897,176	4,534,293	4,537,948
Other Operating Expense	3,382,816	3,429,861	2,259,556	3,972,573	3,687,506	3,569,887	3,068,755
Client Services	346,413	338,557	341,943	341,943	341,943	0	0
Grants	0	0	0	0	0	339,674	338,468
Capital Expenditures	160,523	129,804	123,453	163,846	160,000	108,409	113,510
<b>Total, Object-of-Expense Informational Listing</b>	\$ 19,553,147	\$ 20,453,864	\$ 18,131,021	\$ 24,214,537	\$ 24,219,639	\$ 17,971,169	\$ 17,973,617

TEXAS A&M UNIVERSITY - CENTRAL TEXAS

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 687,425	\$ 738,799	\$ 755,619	\$	\$	\$ 779,146	\$ 803,080
Group Insurance	1,032,120	928,600	928,600			887,136	887,136
Social Security	726,427	763,784	786,698			810,298	834,607
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,445,972</b>	<b>\$ 2,431,183</b>	<b>\$ 2,470,917</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,476,580</b>	<b>\$ 2,524,823</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Certification Rate of Teacher Education Graduates	92%	90%	100%	100%	100%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	56%	53%	55%	55%	55%	55%	55%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Four Years	67%	73%	77%	77%	77%	77%	77%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Two Years	34%	42%	50%	50%	50%	50%	50%
Persistence Rate of Full-time, Degree-seeking Transfer Students After One Academic Year	80%	74%	80%	80%	80%	80%	80%
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.59%	10%	10%	10%	10%	10%	10%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,220	3,366	3,455	3,455	3,455	3,455	3,455
<b>Explanatory:</b>							
Average Financial Aid Award Per Full-Time Student	13,833	13,243	13,641	14,050	14,471	14,050	14,471
Percent of Full-Time Students Receiving Financial Aid	77%	79%	79%	79%	79%	79%	79%

**TEXAS A&M UNIVERSITY - CORPUS CHRISTI**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 48,141,436	\$ 49,805,468	\$ 49,773,233	\$ 63,446,527	\$ 61,165,124	\$ 51,226,591	\$ 48,945,191
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,129,540	\$ 1,007,854	\$ 1,007,854	\$ 1,007,854	\$ 1,007,854	\$ 1,007,854	\$ 1,007,854
Estimated Other Educational and General Income Account No. 770	<u>16,516,998</u>	<u>16,809,801</u>	<u>16,258,958</u>	<u>15,272,745</u>	<u>15,274,392</u>	<u>14,460,345</u>	<u>14,437,316</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>17,646,538</u>	\$ <u>17,817,655</u>	\$ <u>17,266,812</u>	\$ <u>16,280,599</u>	\$ <u>16,282,246</u>	\$ <u>15,468,199</u>	\$ <u>15,445,170</u>
<b>Total, Method of Financing</b>	\$ <u>65,787,974</u>	\$ <u>67,623,123</u>	\$ <u>67,040,045</u>	\$ <u>79,727,126</u>	\$ <u>77,447,370</u>	\$ <u>66,694,790</u>	\$ <u>64,390,361</u>

This bill pattern represents an estimated 27.4% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

615.3	668.3	670.4	707.3	707.3	668.3	668.3
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 30,421,531	\$ 32,819,166	\$ 32,123,873	\$ 32,071,188	\$ 32,071,188	\$ 32,071,188	\$ 32,071,188
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	940,989	940,989	940,989	940,989
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	1,807,446	1,720,769	1,917,519	1,975,045	1,975,045	1,360,512	1,360,512
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	48,296	63,603	67,727	67,727	67,727	64,341	64,341
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	19,075	28,786	6,605	6,605	6,605	6,275	6,275
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>2,262,568</u>	<u>2,019,318</u>	<u>2,022,524</u>	<u>2,042,749</u>	<u>2,063,177</u>	<u>1,844,882</u>	<u>1,840,634</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 34,558,916	\$ 36,651,642	\$ 36,138,248	\$ 37,104,303	\$ 37,124,731	\$ 36,288,187	\$ 36,283,939
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 3,227,737	\$ 3,757,821	\$ 3,339,288	\$ 6,651,607	\$ 6,651,606	\$ 6,651,607	\$ 6,651,606
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Educational and General Space Support.

TEXAS A&M UNIVERSITY - CORPUS CHRISTI

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	10,012,250	9,896,791	9,870,135	17,982,118	15,681,938	9,917,546	7,617,366
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 13,239,987	\$ 13,654,612	\$ 13,209,423	\$ 24,633,725	\$ 22,333,544	\$ 16,569,153	\$ 14,268,972
<b>C. Goal:</b> NON-FORMULA SUPPORT							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> ENGINEERING PROGRAM	\$ 2,814,940	\$ 2,068,706	\$ 2,096,619	\$ 2,079,141	\$ 2,079,141	\$ 1,975,184	\$ 1,975,184
<b>C.1.2. Strategy:</b> SCHOOL NURSING PROGRAM School Nursing Program for Early Childhood Development Center.	187,350	188,471	194,992	137,807	137,807	130,917	130,917
<b>C.1.3. Strategy:</b> CIVIL AND INDUSTRIAL ENGINEERING Civil and Industrial Engineering Program.	0	1,111,057	1,150,000	1,150,000	1,150,000	1,092,500	1,092,500
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> CENTER FOR COASTAL STUDIES	\$ 140,792	\$ 139,145	\$ 142,372	\$ 73,884	\$ 73,884	\$ 70,189	\$ 70,189
<b>C.2.2. Strategy:</b> GULF OF MEXICO ENVIRONMENTAL LAB Gulf of Mexico Environment Research Laboratory.	172,327	152,330	162,329	118,120	118,120	112,214	112,214
<b>C.2.3. Strategy:</b> UNMANNED AIRCRAFT SYSTEMS Lone Star Unmanned Aircraft Systems Center.	4,427,741	3,457,324	3,500,000	3,500,000	3,500,000	3,325,000	3,325,000
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> WATER RESOURCES CENTER	\$ 47,868	\$ 41,882	\$ 41,392	\$ 29,625	\$ 29,625	\$ 28,145	\$ 28,145
<b>C.3.2. Strategy:</b> ART MUSEUM	190,068	161,295	206,986	155,990	155,989	148,190	148,190
<b>C.3.3. Strategy:</b> CSTL BEND ECO DEV & BUS INNOV CTR Coastal Bend Economic Development and Business Innovation Center.	362,672	357,216	360,826	360,826	360,826	342,783	342,783
<b>C.3.4. Strategy:</b> ENVIRONMENTAL LEARNING CENTER	123,031	144,766	117,937	78,747	78,747	74,810	74,810
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 8,224,843	\$ 8,293,578	\$ 8,283,419	\$ 5,348,767	\$ 5,348,765	\$ 5,081,327	\$ 5,081,327
<b>C.5. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 3,500,000	\$ 3,500,000	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 16,691,632	\$ 16,115,770	\$ 16,256,872	\$ 16,532,907	\$ 16,532,904	\$ 12,381,259	\$ 12,381,259
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 1,297,439	\$ 1,201,099	\$ 1,435,502	\$ 1,456,191	\$ 1,456,191	\$ 1,456,191	\$ 1,456,191
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - CORPUS CHRISTI</b>	<b>\$ 65,787,974</b>	<b>\$ 67,623,123</b>	<b>\$ 67,040,045</b>	<b>\$ 79,727,126</b>	<b>\$ 77,447,370</b>	<b>\$ 66,694,790</b>	<b>\$ 64,390,361</b>

**TEXAS A&M UNIVERSITY - CORPUS CHRISTI**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 19,000,968	\$ 20,943,509	\$ 20,464,884	\$ 20,483,068	\$ 20,322,350	\$ 18,443,178	\$ 18,200,902
Other Personnel Costs	139,566	175,804	150,617	527,323	580,354	150,211	150,054
Faculty Salaries (Higher Education Only)	24,872,393	25,551,639	25,969,266	26,329,674	26,898,864	25,874,426	26,723,551
Professional Salaries - Faculty Equivalent (Higher Education Only)	652,717	586,410	592,509	511,720	529,464	506,501	517,475
Professional Fees and Services	120,286	600,536	379,998	462,919	387,445	589,742	374,030
Fuels and Lubricants	5,970	4,086	4,873	5,020	5,171	3,930	4,629
Consumable Supplies	294,020	58,551	107,596	204,965	299,598	54,314	105,538
Utilities	1,050,085	1,301,736	1,054,204	2,212,474	1,960,351	2,206,162	1,963,993
Travel	142,485	65,998	100,097	152,496	192,563	64,027	96,094
Rent - Building	63,177	69,207	58,026	59,767	61,560	66,558	55,125
Rent - Machine and Other	15,636	107,149	49,638	38,532	31,775	104,177	48,927
Debt Service	10,012,250	9,896,791	9,870,135	17,982,118	15,681,938	9,917,546	7,617,366
Other Operating Expense	7,942,172	7,261,816	8,115,883	9,267,965	9,267,084	5,902,890	6,574,028
Client Services	40,517	60,702	57,236	63,011	41,517	62,598	55,301
Grants	0	777,000	0	0	0	2,592,143	1,840,634
Capital Expenditures	1,435,732	162,189	65,083	1,426,074	1,187,336	156,387	62,714
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 65,787,974</b>	<b>\$ 67,623,123</b>	<b>\$ 67,040,045</b>	<b>\$ 79,727,126</b>	<b>\$ 77,447,370</b>	<b>\$ 66,694,790</b>	<b>\$ 64,390,361</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 3,512,085	\$ 3,653,916	\$ 3,741,299	\$	\$	\$ 3,844,756	\$ 3,950,339
Group Insurance	5,230,086	5,077,345	5,077,345			3,713,806	3,713,806
Social Security	3,208,976	3,373,998	3,475,218			3,579,474	3,686,859

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 11,951,147</b>	<b>\$ 12,105,259</b>	<b>\$ 12,293,862</b>	<b>\$</b>	<b>\$</b>	<b>\$ 11,138,036</b>	<b>\$ 11,351,004</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	37.4%	37.1%	37%	37.5%	38%	37.5%	38%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	18.7%	19.2%	19.5%	20%	20.5%	20%	20.5%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	57.4%	60%	58%	58.5%	59%	58.5%	59%



TEXAS A&M UNIVERSITY - CORPUS CHRISTI

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Certification Rate of Teacher Education Graduates	95.4%	91.8%	92%	93%	95%	93%	95%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	33.1%	38.11%	34%	35%	36%	35%	36%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	50.1%	58.1%	58%	58.5%	59%	58.5%	59%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	24.5%	23.5%	23.5%	24%	24.5%	24%	24.5%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	35.9%	34.16%	35%	35.5%	36%	35.5%	36%
State Licensure Pass Rate of Engineering Graduates	65%	65%	65%	65%	65%	65%	65%
State Licensure Pass Rate of Nursing Graduates	92.8%	90%	91%	92%	93%	92%	93%
Dollar Value of External or Sponsored Research Funds (in Millions)	32.9	34.9	36.9	38.9	40.9	38.9	40.9
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,745	4,919	5,046.89	5,046.89	5,046.89	5,046.89	5,046.89
<b>Explanatory:</b>							
Average Student Loan Debt	27,106	27,964	28,000	28,400	28,800	28,400	28,800
Percent of Students with Student Loan Debt	67%	67%	67%	67%	67%	67%	67%
Average Financial Aid Award Per Full-Time Student	11,718	11,764	12,000	12,000	12,000	12,000	12,000
Percent of Full-Time Students Receiving Financial Aid	88%	87%	88%	88%	88%	88%	88%

TEXAS A&M UNIVERSITY - KINGSVILLE

Method of Financing:	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
General Revenue Fund	\$ 38,816,373	\$ 38,167,515	\$ 36,231,951	\$ 48,622,029	\$ 47,469,377	\$ 37,066,183	\$ 35,913,561

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 764,688	\$ 676,940	\$ 643,800	\$ 643,800	\$ 643,800	\$ 643,800	\$ 643,800
Estimated Other Educational and General Income Account No. 770	<u>16,137,311</u>	<u>11,875,979</u>	<u>13,113,330</u>	<u>10,993,769</u>	<u>10,961,152</u>	<u>11,278,666</u>	<u>11,226,049</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 16,901,999</u>	<u>\$ 12,552,919</u>	<u>\$ 13,757,130</u>	<u>\$ 11,637,569</u>	<u>\$ 11,604,952</u>	<u>\$ 11,922,466</u>	<u>\$ 11,869,849</u>
<b>Total, Method of Financing</b>	<b><u>\$ 55,718,372</u></b>	<b><u>\$ 50,720,434</u></b>	<b><u>\$ 49,989,081</u></b>	<b><u>\$ 60,259,598</u></b>	<b><u>\$ 59,074,329</u></b>	<b><u>\$ 48,988,649</u></b>	<b><u>\$ 47,783,410</u></b>
<b>This bill pattern represents an estimated 31.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	596.5	537.2	527.3	547.3	547.3	527.3	527.3
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 37,835,022	\$ 28,295,672	\$ 26,676,075	\$ 20,278,760	\$ 20,278,761	\$ 20,278,760	\$ 20,278,761
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	875,189	875,189	875,189	875,189
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	2,425,143	1,734,057	1,590,000	1,590,000	1,590,000	1,956,449	1,956,449
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	87,054	73,497	77,900	92,013	91,491	92,013	91,491
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	34,731	47,095	45,000	38,000	38,000	38,000	38,000
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	1,543,984	1,406,982	1,368,950	1,382,640	1,396,466	1,301,088	1,294,914
<b>A.1.7. Strategy: ORGANIZED ACTIVITIES</b>	<u>210,305</u>	<u>153,223</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 42,136,239</b>	<b>\$ 31,710,526</b>	<b>\$ 29,997,925</b>	<b>\$ 24,496,602</b>	<b>\$ 24,509,907</b>	<b>\$ 24,781,499</b>	<b>\$ 24,774,804</b>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 985,629	\$ 722,498	\$ 963,992	\$ 4,381,535	\$ 4,381,534	\$ 4,381,535	\$ 4,381,534
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	6,619,786	6,597,319	6,596,333	11,841,952	10,643,409	6,610,878	5,412,335
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750,803</u>	<u>750,803</u>	<u>750,803</u>	<u>750,803</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<b>\$ 7,605,415</b>	<b>\$ 7,319,817</b>	<b>\$ 7,560,325</b>	<b>\$ 16,974,290</b>	<b>\$ 15,775,746</b>	<b>\$ 11,743,216</b>	<b>\$ 10,544,672</b>

TEXAS A&M UNIVERSITY - KINGSVILLE

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: PHD IN ENGINEERING</b>	\$ 37,040	\$ 18,398	\$ 33,336	\$ 31,669	\$ 31,669	\$ 31,669	\$ 31,669
<b>C.1.2. Strategy: VETERINARY TECHNOLOGY PROGRAM</b>	507,080	458,805	475,667	440,896	440,896	440,896	440,896
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: CITRUS CENTER</b>	\$ 413,614	\$ 618,724	\$ 555,575	\$ 1,315,781	\$ 1,315,781	\$ 565,781	\$ 565,781
<b>C.2.2. Strategy: WILDLIFE RESEARCH INSTITUTE</b>	314,687	313,987	316,702	137,184	137,183	137,184	137,184
<b>C.2.3. Strategy: INSTITUTE FOR RANCH MANAGEMENT</b>	140,180	141,569	141,590	121,059	121,059	121,059	121,059
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: JOHN E. CONNOR MUSEUM</b>	\$ 65,347	\$ 64,602	\$ 64,536	\$ 11,505	\$ 11,505	\$ 11,505	\$ 11,505
<b>C.3.2. Strategy: SOUTH TEXAS ARCHIVES</b>	46,986	24,275	48,644	46,213	46,212	46,212	46,212
<b>C.4. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 3,070,866	\$ 9,195,187	\$ 9,407,696	\$ 10,585,845	\$ 10,585,817	\$ 10,011,074	\$ 10,011,074
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 5,000,000	\$ 5,000,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 4,595,800	\$ 10,835,547	\$ 11,043,746	\$ 17,690,152	\$ 17,690,122	\$ 11,365,380	\$ 11,365,380
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 1,380,918	\$ 854,544	\$ 1,387,085	\$ 1,098,554	\$ 1,098,554	\$ 1,098,554	\$ 1,098,554
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - KINGSVILLE</b>	\$ 55,718,372	\$ 50,720,434	\$ 49,989,081	\$ 60,259,598	\$ 59,074,329	\$ 48,988,649	\$ 47,783,410
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,612,973	\$ 16,099,706	\$ 15,335,582	\$ 16,789,245	\$ 16,275,997	\$ 16,069,630	\$ 15,505,741
Other Personnel Costs	801,903	800,799	335,700	555,526	347,964	673,114	297,964
Faculty Salaries (Higher Education Only)	25,835,638	23,438,813	23,733,337	21,546,909	22,007,753	20,988,008	21,703,159
Professional Salaries - Faculty Equivalent (Higher Education Only)	401,581	107,299	0	120,811	50,000	83,082	0
Professional Fees and Services	16,554	13,854	0	14,501	0	16,975	0
Fuels and Lubricants	831	516	0	0	0	496	0
Consumable Supplies	39,912	33,444	425,435	28,832	338,176	39,597	338,285
Utilities	10,248	2,150	0	2,764	0	2,764	0
Travel	19,706	3,116	0	4,006	0	4,006	0
Rent - Building	0	87	68	62	52	62	52
Rent - Machine and Other	19,501	20,905	0	10,838	0	28,004	0

**TEXAS A&M UNIVERSITY - KINGSVILLE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Debt Service	6,619,786	6,597,319	6,596,333	11,841,952	10,643,409	6,610,878	5,412,335
Other Operating Expense	3,523,171	2,163,836	2,173,676	7,069,587	7,145,974	3,134,404	3,212,422
Client Services	1,543,984	1,406,982	1,368,950	1,382,640	1,396,466	0	0
Grants	0	0	0	0	0	1,301,088	1,294,914
Capital Expenditures	272,584	31,608	20,000	891,925	868,538	36,541	18,538
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 55,718,372</b>	<b>\$ 50,720,434</b>	<b>\$ 49,989,081</b>	<b>\$ 60,259,598</b>	<b>\$ 59,074,329</b>	<b>\$ 48,988,649</b>	<b>\$ 47,783,410</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 3,844,076	\$ 3,950,450	\$ 4,055,659	\$	\$	\$ 4,173,847	\$ 4,294,531
Group Insurance	4,743,235	5,195,445	5,195,445			5,011,780	5,011,780
Social Security	2,761,019	2,903,005	2,990,095			3,079,798	3,172,192

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 11,348,330</b>	<b>\$ 12,048,900</b>	<b>\$ 12,241,199</b>	<b>\$</b>	<b>\$</b>	<b>\$ 12,265,425</b>	<b>\$ 12,478,503</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	39.3%	44.7%	40%	40.5%	41%	40.5%	41%
Percent of First-time, Full-time, Degree seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	24.2%	27.5%	26%	26.5%	27%	26.5%	27%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	65%	72.1%	70%	70%	70.5%	70%	70.5%
Certification Rate of Teacher Education Graduates	84.1%	75%	85%	87%	90%	87%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	52.7%	58%	55%	55%	55%	55%	55%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	68.1%	63.5%	66%	67%	68%	67%	68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	28.9%	29.5%	29%	40%	42%	40%	42%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	50.9%	56.7%	52%	49%	49%	49%	49%
State Licensure Pass Rate of Engineering Graduates	35.3%	35%	35%	35%	35%	35%	35%
Dollar Value of External or Sponsored Research Funds (in Millions)	14.22	14.78	14.5	15	15.5	15	15.5

**TEXAS A&M UNIVERSITY - KINGSVILLE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.7%	8%	8%	8%	8%	8%	8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,461.11	4,568.18	4,686.95	4,686.95	4,686.95	4,686.95	4,686.95
<b>Explanatory:</b>							
Average Student Loan Debt	17,034.6	18,000	18,000	18,000	18,200	18,000	18,200
Percent of Students with Student Loan Debt	71%	71%	71%	71%	71%	71%	71%
Average Financial Aid Award Per Full-Time Student	13,383.17	13,521	13,500	13,500	13,500	13,500	13,500
Percent of Full-Time Students Receiving Financial Aid	95%	96%	96%	96%	96%	96%	96%

**TEXAS A&M UNIVERSITY - SAN ANTONIO**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 27,960,188	\$ 31,113,156	\$ 29,630,600	\$ 41,193,994	\$ 40,698,946	\$ 28,498,595	\$ 28,503,547
<b>General Revenue Fund - Dedicated</b>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 601,259	\$ 512,975	\$ 509,175	\$ 509,175	\$ 509,175	\$ 509,175	\$ 509,175
Estimated Other Educational and General Income Account No. 770	<u>7,202,858</u>	<u>7,312,221</u>	<u>6,745,075</u>	<u>6,450,709</u>	<u>6,463,484</u>	<u>6,511,090</u>	<u>6,507,256</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 7,804,117</u>	<u>\$ 7,825,196</u>	<u>\$ 7,254,250</u>	<u>\$ 6,959,884</u>	<u>\$ 6,972,659</u>	<u>\$ 7,020,265</u>	<u>\$ 7,016,431</u>
<b>Total, Method of Financing</b>	<u>\$ 35,764,305</u>	<u>\$ 38,938,352</u>	<u>\$ 36,884,850</u>	<u>\$ 48,153,878</u>	<u>\$ 47,671,605</u>	<u>\$ 35,518,860</u>	<u>\$ 35,519,978</u>

**This bill pattern represents an estimated 37.4% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	330.6	374.4	351.2	416.2	416.2	374.4	374.4
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**TEXAS A&M UNIVERSITY - SAN ANTONIO**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 16,258,963	\$ 18,036,637	\$ 13,386,209	\$ 14,110,708	\$ 14,110,708	\$ 14,110,708	\$ 14,110,708
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	356,691	415,359	415,359	419,114	419,114	419,114	419,114
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	516,013	525,116	530,367	535,671	541,028	614,222	614,222
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	50,357	51,698	52,000	16,329	16,329	16,329	16,329
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	2,039	6,461	6,461	2,039	2,039	2,039	2,039
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	991,297	1,052,540	1,063,065	1,073,696	1,084,433	1,055,526	1,055,011
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 18,175,360	\$ 20,087,811	\$ 15,453,461	\$ 16,157,557	\$ 16,173,651	\$ 16,217,938	\$ 16,217,423
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 118,174	\$ 228,994	\$ 2,725,390	\$ 2,862,814	\$ 2,862,813	\$ 2,862,814	\$ 2,862,813
Educational and General Space Support.							
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	7,686,507	7,687,249	7,690,642	14,225,156	14,226,790	7,686,314	7,687,948
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	678,900	804,667	885,726	782,705	782,705	782,705	782,705
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 8,483,581	\$ 8,720,910	\$ 11,301,758	\$ 17,870,675	\$ 17,872,308	\$ 11,331,833	\$ 11,333,466
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> EXPANSION FUNDING	\$ 7,141,665	\$ 6,599,405	\$ 6,599,405	\$ 6,599,405	\$ 6,599,405	\$ 4,949,554	\$ 4,949,554
<b>C.2. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,951,382	\$ 3,516,344	\$ 3,516,344	\$ 3,516,344	\$ 3,516,344	\$ 3,009,638	\$ 3,009,638
<b>C.3. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 3,500,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 9,093,047	\$ 10,115,749	\$ 10,115,749	\$ 14,115,749	\$ 13,615,749	\$ 7,959,192	\$ 7,959,192
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 12,317	\$ 13,882	\$ 13,882	\$ 9,897	\$ 9,897	\$ 9,897	\$ 9,897
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - SAN ANTONIO</b>	\$ 35,764,305	\$ 38,938,352	\$ 36,884,850	\$ 48,153,878	\$ 47,671,605	\$ 35,518,860	\$ 35,519,978

TEXAS A&M UNIVERSITY - SAN ANTONIO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 7,178,438	\$ 8,568,485	\$ 5,992,483	\$ 8,213,022	\$ 6,439,250	\$ 8,371,372	\$ 6,242,440
Other Personnel Costs	1,299,841	1,456,671	1,257,075	1,985,721	2,026,573	1,339,995	1,375,490
Faculty Salaries (Higher Education Only)	17,370,012	19,283,279	18,228,734	20,272,909	20,546,135	15,284,173	16,415,489
Professional Salaries - Faculty Equivalent (Higher Education Only)	87,262	8,489	0	3,423	0	6,889	0
Professional Fees and Services	940,849	244,070	4,600	203,436	103,280	208,227	3,280
Consumable Supplies	8,840	644	0	504	0	504	0
Travel	3,548	5,409	5,409	53,856	53,856	3,856	3,856
Rent - Building	40,500	0	0	0	0	0	0
Rent - Machine and Other	0	136,393	0	747,872	0	747,872	0
Debt Service	7,686,507	7,687,249	7,690,642	14,225,156	14,226,790	7,686,314	7,687,948
Other Operating Expense	1,148,508	1,547,663	3,705,907	1,947,979	4,125,721	814,132	2,736,464
Grants	0	0	0	0	0	1,055,526	1,055,011
Capital Expenditures	0	0	0	500,000	150,000	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 35,764,305</b>	<b>\$ 38,938,352</b>	<b>\$ 36,884,850</b>	<b>\$ 48,153,878</b>	<b>\$ 47,671,605</b>	<b>\$ 35,518,860</b>	<b>\$ 35,519,978</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 1,610,388	\$ 1,698,906	\$ 1,744,073	\$	\$	\$ 1,801,712	\$ 1,860,410
Group Insurance	1,826,826	1,933,134	1,933,134			2,123,319	2,123,319
Social Security	1,981,924	2,083,845	2,146,360			2,210,751	2,277,074

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 5,419,138</b>	<b>\$ 5,715,885</b>	<b>\$ 5,823,567</b>	<b>\$</b>	<b>\$</b>	<b>\$ 6,135,782</b>	<b>\$ 6,260,803</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Certification Rate of Teacher Education Graduates	78.72%	85.58%	82%	82%	82%	82%	82%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	79.8%	80%	83%	82%	82%	82%	82%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Four Years	70.6%	68.53%	68%	69%	69%	69%	69%
Percent of Full-time, Degree-seeking Transfer Students Who Earn a Baccalaureate Degree within Two Years	31.1%	30%	30%	30%	31%	30%	31%
Persistence Rate of Full-time, Degree-seeking Transfer Students after One Academic Year (Upper Level Institutions Only)	86.1%	83.5%	84%	84%	84%	84%	84%

**TEXAS A&M UNIVERSITY - SAN ANTONIO**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost As a Percent of Total Expenditures	10.75%	10%	9%	9%	9%	9%	9%
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,122	4,221	4,305	4,305	4,305	4,305	4,305
<b>Explanatory:</b>							
Average Financial Aid Award Per Full-Time Student	17,194	17,500	18,000	19,000	20,000	19,000	20,000
Percent of Full-Time Students Receiving Financial Aid	86%	85%	85%	85%	85%	85%	85%

**TEXAS A&M INTERNATIONAL UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 31,361,385	\$ 30,967,565	\$ 30,841,873	\$ 43,468,692	\$ 41,845,891	\$ 31,690,323	\$ 30,067,527
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 489,339	\$ 606,583	\$ 594,451	\$ 594,451	\$ 594,451	\$ 594,451	\$ 594,451
Estimated Other Educational and General Income Account No. 770	9,822,096	10,028,793	9,698,046	9,459,342	9,455,701	9,671,382	9,663,904
Subtotal, General Revenue Fund - Dedicated	\$ 10,311,435	\$ 10,635,376	\$ 10,292,497	\$ 10,053,793	\$ 10,050,152	\$ 10,265,833	\$ 10,258,355
Interagency Contracts	\$ 91,787	\$ 91,787	\$ 91,787	\$ 91,787	\$ 91,787	\$ 87,198	\$ 87,198
<b>Total, Method of Financing</b>	<b>\$ 41,764,607</b>	<b>\$ 41,694,728</b>	<b>\$ 41,226,157</b>	<b>\$ 53,614,272</b>	<b>\$ 51,987,830</b>	<b>\$ 42,043,354</b>	<b>\$ 40,413,080</b>

**This bill pattern represents an estimated 29.2% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	429.1	429.4	439.7	555.8	555.8	429.4	429.4
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TEXAS A&M INTERNATIONAL UNIVERSITY

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 19,789,594	\$ 19,944,508	\$ 19,582,362	\$ 19,827,957	\$ 19,827,957	\$ 19,827,957	\$ 19,827,957
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	616,812	616,812	616,812	616,812
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	1,015,431	1,063,109	1,071,500	1,071,500	1,071,500	1,210,133	1,210,133
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	58,734	26,391	26,391	26,391	26,391	26,391	26,391
<b>A.1.5. Strategy:</b> UNEMPLOYMENT COMPENSATION INSURANCE	4,733	199	199	199	199	199	199
<b>A.1.6. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>1,430,990</u>	<u>1,485,302</u>	<u>1,386,143</u>	<u>1,386,143</u>	<u>1,386,143</u>	<u>1,459,550</u>	<u>1,455,713</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 22,299,482	\$ 22,519,509	\$ 22,066,595	\$ 22,929,002	\$ 22,929,002	\$ 23,141,042	\$ 23,137,205
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,477,319	\$ 3,529,285	\$ 3,529,285	\$ 3,850,213	\$ 3,850,213	\$ 3,850,213	\$ 3,850,213
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	8,655,682	8,591,240	8,575,587	15,571,554	13,945,117	8,596,789	6,970,352
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>391,500</u>	<u>548,899</u>	<u>548,899</u>	<u>374,062</u>	<u>374,062</u>	<u>374,062</u>	<u>374,062</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 12,524,501	\$ 12,669,424	\$ 12,653,771	\$ 19,795,829	\$ 18,169,392	\$ 12,821,064	\$ 11,194,627
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy:</b> ACADEMIC AND STUDENT SUPPORT	\$ 1,150,179	\$ 1,034,274	\$ 1,034,273	\$ 1,034,274	\$ 1,034,273	\$ 1,034,274	\$ 1,034,274
<b>C.1.2. Strategy:</b> OUTREACH AND ENROLLMENT	520,713	520,714	520,713	520,714	520,713	520,714	520,714
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy:</b> INSTITUTE FOR INTERNATIONAL TRADE	\$ 280,619	\$ 279,006	\$ 279,006	\$ 131,459	\$ 131,458	\$ 126,870	\$ 126,870
<b>C.2.2. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	119,380	119,381	119,380	119,381	119,380	119,380	119,380
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 4,717,147	\$ 4,331,407	\$ 4,331,406	\$ 4,331,407	\$ 4,331,406	\$ 4,027,804	\$ 4,027,804
<b>C.4. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,500,000</u>	<u>\$ 4,500,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 6,788,038	\$ 6,284,782	\$ 6,284,778	\$ 10,637,235	\$ 10,637,230	\$ 5,829,042	\$ 5,829,042

**TEXAS A&M INTERNATIONAL UNIVERSITY**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 152,586	\$ 221,013	\$ 221,013	\$ 252,206	\$ 252,206	\$ 252,206	\$ 252,206
<b>Grand Total, TEXAS A&amp;M INTERNATIONAL UNIVERSITY</b>	<u>\$ 41,764,607</u>	<u>\$ 41,694,728</u>	<u>\$ 41,226,157</u>	<u>\$ 53,614,272</u>	<u>\$ 51,987,830</u>	<u>\$ 42,043,354</u>	<u>\$ 40,413,080</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 10,789,805	\$ 10,950,634	\$ 10,726,566	\$ 13,319,266	\$ 13,214,578	\$ 11,120,049	\$ 11,015,363
Other Personnel Costs	1,325,964	1,342,699	1,339,090	1,352,127	1,344,150	1,490,760	1,482,783
Faculty Salaries (Higher Education Only)	19,335,710	19,101,853	18,975,771	21,763,371	21,872,290	19,165,028	19,273,950
Professional Fees and Services	23,067	23,500	23,500	23,418	23,676	18,238	18,496
Consumable Supplies	111,099	110,000	110,000	109,357	111,380	109,357	111,380
Utilities	3,736	0	0	0	0	0	0
Debt Service	8,655,682	8,591,240	8,575,587	15,571,554	13,945,117	8,596,789	6,970,352
Other Operating Expense	1,519,544	1,574,802	1,475,643	1,475,179	1,476,639	83,583	85,043
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,459,550</u>	<u>1,455,713</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 41,764,607</u>	<u>\$ 41,694,728</u>	<u>\$ 41,226,157</u>	<u>\$ 53,614,272</u>	<u>\$ 51,987,830</u>	<u>\$ 42,043,354</u>	<u>\$ 40,413,080</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,251,823	\$ 2,357,690	\$ 2,414,112	\$	\$	\$ 2,483,428	\$ 2,554,102
Group Insurance	2,921,014	2,849,655	2,849,655			2,736,490	2,736,490
Social Security	<u>2,055,882</u>	<u>2,161,606</u>	<u>2,226,454</u>			<u>2,293,248</u>	<u>2,362,045</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 7,228,719</u>	<u>\$ 7,368,951</u>	<u>\$ 7,490,221</u>	<u>\$</u>	<u>\$</u>	<u>\$ 7,513,166</u>	<u>\$ 7,652,637</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	47.86%	46.39%	47.45%	48.27%	49.09%	48.27%	49.09%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	25.85%	24.95%	28.19%	29.42%	30.64%	29.42%	30.64%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	78.61%	73.5%	76.31%	76.42%	76.53%	76.42%	76.53%
Certification Rate of Teacher Education Graduates	91.5%	91.4%	92.89%	93.3%	93.7%	93.3%	93.7%

**TEXAS A&M INTERNATIONAL UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	54.83%	59.45%	55.75%	56.88%	58.01%	56.88%	58.01%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	68.98%	62.16%	68.1%	68.13%	68.15%	68.13%	68.15%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	20.17%	16.18%	18.66%	17.95%	17.24%	17.95%	17.24%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	28%	25%	29%	29%	29%	29%	29%
State Licensure Pass Rate of Nursing Graduates	95%	96%	97.27%	97.91%	98.54%	97.91%	98.54%
Dollar Value of External or Sponsored Research Funds (in Millions)	4.77	2.2	3.72	3.79	3.86	3.79	3.86
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.34%	6.99%	6.85%	6.8%	6.8%	6.8%	6.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,319	4,422	4,627	4,627	4,627	4,627	4,627
<b>Explanatory:</b>							
Average Student Loan Debt	10,323	9,997	9,697	9,697	9,697	9,697	9,697
Percent of Students with Student Loan Debt	64%	59%	57%	57%	57%	57%	57%
Average Financial Aid Award Per Full-Time Student	10,912	10,142	11,000	11,000	11,000	11,000	11,000
Percent of Full-Time Students Receiving Financial Aid	99%	98%	99%	99%	99%	99%	99%

**WEST TEXAS A&M UNIVERSITY**

Method of Financing:	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
General Revenue Fund	\$ 33,133,125	\$ 35,174,681	\$ 32,251,766	\$ 48,687,576	\$ 42,287,144	\$ 33,715,580	\$ 32,030,551

**WEST TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,921,318	\$ 1,850,528	\$ 1,879,303	\$ 1,879,303	\$ 1,879,303	\$ 1,879,303	\$ 1,879,303
Estimated Other Educational and General Income Account No. 770	<u>10,888,975</u>	<u>11,894,798</u>	<u>10,709,932</u>	<u>11,439,142</u>	<u>11,392,917</u>	<u>11,689,206</u>	<u>11,653,272</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 12,810,293</u>	<u>\$ 13,745,326</u>	<u>\$ 12,589,235</u>	<u>\$ 13,318,445</u>	<u>\$ 13,272,220</u>	<u>\$ 13,568,509</u>	<u>\$ 13,532,575</u>
<b>Total, Method of Financing</b>	<u>\$ 45,943,418</u>	<u>\$ 48,920,007</u>	<u>\$ 44,841,001</u>	<u>\$ 62,006,021</u>	<u>\$ 55,559,364</u>	<u>\$ 47,284,089</u>	<u>\$ 45,563,126</u>
<b>This bill pattern represents an estimated 25% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	470.2	465.1	534.9	575.9	575.9	465.1	465.1
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 32,283,185	\$ 33,842,557	\$ 30,873,687	\$ 26,203,160	\$ 26,203,160	\$ 26,203,160	\$ 26,203,160
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	914,999	914,999	914,999	914,999
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	1,881,279	1,798,744	1,794,247	1,789,762	1,785,287	2,008,244	2,008,244
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	64,517	82,207	34,001	33,500	34,001	33,500	34,001
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	505	36,208	18,070	18,070	18,070	18,070	18,070
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	1,700,560	1,585,411	1,569,557	1,553,861	1,538,323	1,585,443	1,575,721
<b>A.1.7. Strategy: ORGANIZED ACTIVITIES</b>	<u>81,821</u>	<u>74,227</u>	<u>91,885</u>	<u>91,885</u>	<u>91,885</u>	<u>91,885</u>	<u>91,885</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<u>\$ 36,011,867</u>	<u>\$ 37,419,354</u>	<u>\$ 34,381,447</u>	<u>\$ 30,605,237</u>	<u>\$ 30,585,725</u>	<u>\$ 30,855,301</u>	<u>\$ 30,846,080</u>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 272,394	\$ 284,761	\$ 243,537	\$ 4,152,697	\$ 4,152,697	\$ 4,152,697	\$ 4,152,697
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	<u>6,281,012</u>	<u>6,228,296</u>	<u>6,221,124</u>	<u>11,976,478</u>	<u>10,264,736</u>	<u>6,244,093</u>	<u>4,532,351</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<u>\$ 6,553,406</u>	<u>\$ 6,513,057</u>	<u>\$ 6,464,661</u>	<u>\$ 16,129,175</u>	<u>\$ 14,417,433</u>	<u>\$ 10,396,790</u>	<u>\$ 8,685,048</u>

**WEST TEXAS A&M UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: ELECTRICAL ENGINEERING PROGRAM</b>	\$ 318,858	\$ 309,577	\$ 262,874	\$ 262,874	\$ 262,874	\$ 262,874	\$ 262,874
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: KILLGORE RESEARCH CENTER</b>	\$ 38,666	\$ 78,180	\$ 21,657	\$ 21,658	\$ 21,657	\$ 21,658	\$ 21,658
<b>C.2.2. Strategy: INDUSTRY SUPPORT &amp; DEVELOPMENT</b> Agriculture Industry Support and Development.	845,140	1,152,202	432,844	432,845	432,844	432,844	432,844
<b>C.2.3. Strategy: INTEGRATED PEST MANAGEMENT</b> Integrated Crop Pest Management.	99,750	69,280	64,925	64,925	64,925	64,925	64,925
<b>C.2.4. Strategy: ADVANCING FOOD ANIMAL PRODUCTION</b> Advancing Food Animal Production in the Panhandle.	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: PANHANDLE-PLAINS MUSEUM</b> Panhandle-Plains Historical Museum.	\$ 359,227	\$ 370,436	\$ 266,537	\$ 266,537	\$ 266,537	\$ 266,537	\$ 266,537
<b>C.3.2. Strategy: RURAL AGRIBUSINESS</b> Rural Agri-Business Incubator & Accelerator.	433,666	565,611	492,638	542,639	542,638	492,638	492,638
<b>C.3.3. Strategy: SMALL BUSINESS DEVELOPMENT CENTER</b>	137,175	135,377	135,377	135,377	135,377	135,377	135,377
<b>C.4. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,008,109	\$ 123,858	\$ 165,527	\$ 2,465,529	\$ 2,465,527	\$ 2,203,318	\$ 2,203,318
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 8,927,398	\$ 4,212,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 3,240,591	\$ 4,804,521	\$ 3,842,379	\$ 15,119,782	\$ 10,404,379	\$ 5,880,171	\$ 5,880,171
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 137,554	\$ 183,075	\$ 152,514	\$ 151,827	\$ 151,827	\$ 151,827	\$ 151,827
<b>Grand Total, WEST TEXAS A&amp;M UNIVERSITY</b>	\$ 45,943,418	\$ 48,920,007	\$ 44,841,001	\$ 62,006,021	\$ 55,559,364	\$ 47,284,089	\$ 45,563,126
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 11,847,663	\$ 12,620,613	\$ 11,828,365	\$ 14,997,580	\$ 15,354,505	\$ 15,083,150	\$ 15,131,944
Other Personnel Costs	326,263	380,775	109,301	369,959	193,849	552,558	329,503
Faculty Salaries (Higher Education Only)	22,749,506	24,477,471	22,230,871	22,035,444	22,046,392	18,225,796	20,058,392
Professional Salaries - Faculty Equivalent (Higher Education Only)	329,574	355,147	115,576	288,179	106,938	270,399	106,938
Professional Fees and Services	0	247,162	213,589	191,376	198,702	222,424	223,078
Fuels and Lubricants	3,083	1,573	0	0	0	591	0

**WEST TEXAS A&M UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Consumable Supplies	222,200	160,436	54,997	51,799	52,854	305,593	204,992
Utilities	27,203	41,721	41,645	41,645	41,645	36,301	41,645
Travel	118,330	35,979	27,697	23,207	24,688	102,794	80,875
Rent - Building	0	1,633	0	0	0	1,387	0
Rent - Machine and Other	6,226	6,953	2,864	2,864	2,864	52,593	38,122
Debt Service	6,281,012	6,228,296	6,221,124	11,976,478	10,264,736	6,244,093	4,532,351
Other Operating Expense	2,242,684	2,523,276	2,269,063	5,295,879	5,271,516	4,408,917	3,083,213
Client Services	57,942	0	0	306,000	306,000	0	0
Grants	1,700,560	1,585,411	1,569,557	1,553,861	1,538,323	1,585,443	1,575,721
Capital Expenditures	31,172	253,561	156,352	4,871,750	156,352	192,050	156,352
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 45,943,418</b>	<b>\$ 48,920,007</b>	<b>\$ 44,841,001</b>	<b>\$ 62,006,021</b>	<b>\$ 55,559,364</b>	<b>\$ 47,284,089</b>	<b>\$ 45,563,126</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,831,325	\$ 2,941,846	\$ 3,011,226	\$	\$	\$ 3,091,612	\$ 3,173,747
Group Insurance	4,926,340	4,715,187	4,715,187			4,909,359	4,909,359
Social Security	2,442,793	2,568,414	2,645,466			2,724,830	2,806,575
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 10,200,458</b>	<b>\$ 10,225,447</b>	<b>\$ 10,371,879</b>	<b>\$</b>	<b>\$</b>	<b>\$ 10,725,801</b>	<b>\$ 10,889,681</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	45%	42.5%	43.35%	44.22%	45.1%	44.22%	45.1%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	28.3%	30.7%	31.31%	31.94%	32.58%	31.94%	32.58%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	68.5%	67.8%	68.14%	68.48%	68.82%	68.48%	68.82%
Certification Rate of Teacher Education Graduates	99.3%	96.6%	96.6%	96.6%	96.6%	96.6%	96.6%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	49.5%	48.6%	49.57%	50.56%	51.57%	50.56%	51.57%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	55.9%	57.9%	59.06%	60.24%	61.44%	60.24%	61.44%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23.5%	31.6%	32.23%	32.88%	33.53%	32.88%	33.53%

**WEST TEXAS A&M UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	35.4%	47.9%	48.86%	49.84%	50.83%	49.84%	50.83%
State Licensure Pass Rate of Engineering Graduates	64%	65.28%	66.59%	67.92%	69.28%	67.92%	69.28%
State Licensure Pass Rate of Nursing Graduates	97%	97%	97%	97%	97%	97%	97%
Dollar Value of External or Sponsored Research Funds (in Millions)	2.08	2.35	2.4	2.44	2.49	2.44	2.49
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.72%	8.88%	8.88%	8.88%	8.88%	8.88%	8.88%
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,242	4,344	4,520	4,520	4,520	4,520	4,520
<b>Explanatory:</b>							
Average Student Loan Debt	26,662	24,978	24,978	24,978	24,978	24,978	24,978
Percent of Students with Student Loan Debt	61%	61.8%	61.8%	61.8%	61.8%	61.8%	61.8%
Average Financial Aid Award Per Full-Time Student	10,411	10,411	10,411	10,411	10,411	10,411	10,411
Percent of Full-Time Students Receiving Financial Aid	95.3%	95.3%	95.3%	95.3%	95.3%	95.3%	95.3%

**TEXAS A&M UNIVERSITY - COMMERCE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 41,552,556	\$ 40,290,765	\$ 40,215,259	\$ 55,297,272	\$ 55,313,930	\$ 37,523,694	\$ 37,540,352
<b>General Revenue Fund - Dedicated</b>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,546,040	\$ 2,492,700	\$ 2,495,900	\$ 2,495,900	\$ 2,495,900	\$ 2,495,900	\$ 2,495,900
Estimated Other Educational and General Income Account No. 770	12,690,104	13,800,361	13,134,893	12,895,567	12,923,402	13,115,639	13,087,904
Subtotal, General Revenue Fund - Dedicated	\$ 15,236,144	\$ 16,293,061	\$ 15,630,793	\$ 15,391,467	\$ 15,419,302	\$ 15,611,539	\$ 15,583,804
<b>Total, Method of Financing</b>	<b>\$ 56,788,700</b>	<b>\$ 56,583,826</b>	<b>\$ 55,846,052</b>	<b>\$ 70,688,739</b>	<b>\$ 70,733,232</b>	<b>\$ 53,135,233</b>	<b>\$ 53,124,156</b>

**TEXAS A&M UNIVERSITY - COMMERCE**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>This bill pattern represents an estimated 27.6% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	751.5	724.8	709.3	764.3	764.3	724.8	724.8
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 44,577,135	\$ 44,170,547	\$ 43,101,334	\$ 35,016,536	\$ 35,016,536	\$ 35,016,536	\$ 35,016,536
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	850,309	850,309	850,309	850,309
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	2,062,304	2,034,554	2,112,000	2,256,000	2,304,000	2,547,187	2,547,187
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	142,270	109,783	157,500	80,921	80,921	80,921	80,921
<b>A.1.5. Strategy: UNEMPLOYMENT COMPENSATION INSURANCE</b>	19,118	22,757	21,210	20,150	20,150	20,150	20,150
<b>A.1.6. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	1,875,090	1,933,492	2,065,220	2,067,285	2,069,353	1,979,965	1,974,463
<b>A.1.7. Strategy: ORGANIZED ACTIVITIES</b>	150,683	116,205	100,000	100,000	100,000	116,205	116,205
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 48,826,600	\$ 48,387,338	\$ 47,557,264	\$ 40,391,201	\$ 40,441,269	\$ 40,611,273	\$ 40,605,771
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 1,624,787	\$ 1,821,427	\$ 1,950,410	\$ 4,717,940	\$ 4,717,940	\$ 4,717,940	\$ 4,717,940
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	5,353,548	5,291,817	5,277,064	17,918,936	17,913,361	5,277,175	5,271,600
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 6,978,335	\$ 7,113,244	\$ 7,227,474	\$ 22,636,876	\$ 22,631,301	\$ 9,995,115	\$ 9,989,540
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL</b>							
<b>C.1.1. Strategy: INDUSTRIAL ENGINEERING PROGRAM</b> Bachelor of Science Degree Program in Industrial Engineering.	\$ 80,507	\$ 102,031	\$ 72,705	\$ 62,163	\$ 62,163	\$ 62,163	\$ 62,163
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: EDUCATIONAL OUTREACH</b> Mesquite/Metroplex/Northeast Texas.	\$ 310,216	\$ 375,069	\$ 390,653	\$ 286,929	\$ 286,929	\$ 286,934	\$ 286,934



**TEXAS A&M UNIVERSITY - COMMERCE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C.2.2. Strategy:</b> INSTITUTE FOR COMPETENCY-BASED EDUC Institute for Competency-Based Education.	456,093	456,093	456,093	2,433,288	2,433,288	433,288	433,288
<b>C.3. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 1,752,985	\$ 1,752,985	\$ 1,621,163	\$ 1,621,163
<b>C.4. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 3,000,000	\$ 3,000,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 846,816	\$ 933,193	\$ 919,451	\$ 7,535,365	\$ 7,535,365	\$ 2,403,548	\$ 2,403,548
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 136,949	\$ 150,051	\$ 141,863	\$ 125,297	\$ 125,297	\$ 125,297	\$ 125,297
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - COMMERCE</b>	<u>\$ 56,788,700</u>	<u>\$ 56,583,826</u>	<u>\$ 55,846,052</u>	<u>\$ 70,688,739</u>	<u>\$ 70,733,232</u>	<u>\$ 53,135,233</u>	<u>\$ 53,124,156</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 14,153,390	\$ 13,687,468	\$ 12,675,749	\$ 15,786,125	\$ 15,012,059	\$ 14,117,215	\$ 13,418,264
Other Personnel Costs	263,932	274,564	406,400	279,234	363,424	285,801	363,424
Faculty Salaries (Higher Education Only)	32,218,801	32,580,448	32,022,304	29,907,850	30,146,590	26,656,757	26,853,607
Professional Salaries - Faculty Equivalent (Higher Education Only)	395,836	401,472	781,906	294,452	635,239	317,318	635,239
Professional Fees and Services	11,888	14,009	94,037	69,814	70,264	11,461	70,265
Fuels and Lubricants	663	0	0	0	0	0	0
Consumable Supplies	17,051	7,495	6,799	5,433	5,653	6,220	5,653
Utilities	496	0	0	0	0	0	0
Travel	79,292	50,735	32,270	29,186	29,258	47,602	29,258
Rent - Building	18,901	18,713	9,939	9,442	9,442	17,777	9,442
Rent - Machine and Other	2,403	2,968	9,224	6,781	6,788	2,275	6,789
Debt Service	5,353,548	5,291,817	5,277,064	17,918,936	17,913,361	5,277,175	5,271,600
Other Operating Expense	4,262,999	4,254,137	4,530,360	6,381,486	6,541,154	4,415,667	4,486,152
Grants	0	0	0	0	0	1,979,965	1,974,463
Capital Expenditures	9,500	0	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 56,788,700</u>	<u>\$ 56,583,826</u>	<u>\$ 55,846,052</u>	<u>\$ 70,688,739</u>	<u>\$ 70,733,232</u>	<u>\$ 53,135,233</u>	<u>\$ 53,124,156</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,298,346	\$ 3,466,285	\$ 3,554,452	\$	\$	\$ 3,663,895	\$ 3,775,480

**TEXAS A&M UNIVERSITY - COMMERCE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	6,291,981	6,652,994	6,652,994			6,473,840	6,473,840
Social Security	3,076,826	3,235,052	3,332,104			3,432,067	3,535,029
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 12,667,153</b>	<b>\$ 13,354,331</b>	<b>\$ 13,539,550</b>	<b>\$</b>	<b>\$</b>	<b>\$ 13,569,802</b>	<b>\$ 13,784,349</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	41.96%	42.71%	43.69%	44.68%	45.66%	44.68%	45.66%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	23.16%	24.65%	26.54%	28.42%	29.31%	28.42%	29.31%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	64.57%	65.99%	67.23%	69.48%	73.72%	69.48%	73.72%
Certification Rate of Teacher Education Graduates	86.8%	87.15%	87.56%	88.96%	89.37%	88.96%	89.37%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	55.93%	56.95%	58.28%	59.61%	60.94%	59.61%	60.94%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	65.55%	66.65%	67.42%	69.2%	70.97%	69.2%	70.97%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	32.26%	35.5%	36.38%	37.27%	38.15%	37.27%	38.15%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	37.77%	38.91%	39.13%	39.34%	40.56%	39.34%	40.56%
State Licensure Pass Rate of Nursing Graduates	96%	97%	97%	98%	98%	98%	98%
Dollar Value of External or Sponsored Research Funds (in Millions)	2.1	2.54	2.57	2.61	2.65	2.61	2.65

**A.1.1. Strategy: OPERATIONS SUPPORT**

**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures	9.85%	9.33%	9%	8.75%	8.5%	8.75%	8.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,374	4,479	4,909	4,909	4,909	4,909	4,909

**Explanatory:**

Percent of Students with Student Loan Debt	63%	64%	63%	63%	63%	63%	63%
Average Financial Aid Award Per Full-Time Student	11,504	12,278	12,129	12,447	12,534	12,447	12,534
Percent of Full-Time Students Receiving Financial Aid	85%	87.72%	88.09%	89.66%	90.65%	89.66%	90.65%

TEXAS A&M UNIVERSITY - TEXARKANA

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 19,930,568	\$ 21,780,280	\$ 21,777,202	\$ 29,058,026	\$ 29,316,995	\$ 21,588,158	\$ 21,592,128
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 108,110	\$ 104,556	\$ 93,125	\$ 93,125	\$ 93,125	\$ 93,125	\$ 93,125
Estimated Other Educational and General Income Account No. 770	<u>1,484,471</u>	<u>2,241,383</u>	<u>2,703,566</u>	<u>1,895,773</u>	<u>1,909,131</u>	<u>1,885,978</u>	<u>1,880,225</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>1,592,581</u>	\$ <u>2,345,939</u>	\$ <u>2,796,691</u>	\$ <u>1,988,898</u>	\$ <u>2,002,256</u>	\$ <u>1,979,103</u>	\$ <u>1,973,350</u>
<b>Total, Method of Financing</b>	<u>\$ 21,523,149</u>	<u>\$ 24,126,219</u>	<u>\$ 24,573,893</u>	<u>\$ 31,046,924</u>	<u>\$ 31,319,251</u>	<u>\$ 23,567,261</u>	<u>\$ 23,565,478</u>

This bill pattern represents an estimated 47.3% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	2019	2020	2021	2022	2023	2022	2023
	184.8	200.5	235.6	252.2	259.2	200.5	200.5

**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 3,876,858	\$ 4,539,773	\$ 4,812,042	\$ 4,658,414	\$ 4,658,414	\$ 4,658,414	\$ 4,658,414
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	164,445	164,445	164,445	164,445
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	260,154	233,075	245,000	249,900	257,397	286,467	286,467
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>312,196</u>	<u>315,090</u>	<u>312,196</u>	<u>318,440</u>	<u>327,993</u>	<u>272,078</u>	<u>270,017</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 4,449,208	\$ 5,087,938	\$ 5,369,238	\$ 5,391,199	\$ 5,408,249	\$ 5,381,404	\$ 5,379,343
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 1,676,618	\$ 2,407,062	\$ 2,542,262	\$ 1,091,913	\$ 1,091,913	\$ 1,091,913	\$ 1,091,913
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	7,751,141	7,521,587	7,521,590	11,535,571	11,535,849	7,525,081	7,525,359
<b>B.1.3. Strategy: LEASE OF FACILITIES</b>	13,700	13,700	13,700	13,700	13,700	13,700	13,700

**TEXAS A&M UNIVERSITY - TEXARKANA**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.4. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	0	0	0	1,217,650	1,217,650	1,217,650	1,217,650
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 9,441,459	\$ 9,942,349	\$ 10,077,552	\$ 13,858,834	\$ 13,859,112	\$ 9,848,344	\$ 9,848,622
<b>C. Goal: NON-FORMULA SUPPORT</b> Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: ACADEMIC PROGRAMS</b>	\$ 546,304	\$ 494,110	\$ 530,957	\$ 331,620	\$ 331,620	\$ 331,620	\$ 331,620
<b>C.1.2. Strategy: NURSING PROGRAM</b>	581,361	519,310	519,310	551,006	551,006	493,305	493,305
<b>C.1.3. Strategy: EXPANSION FUNDING</b>	1,243,510	1,112,052	1,158,735	1,467,257	1,467,257	839,369	839,369
<b>C.1.4. Strategy: NE TEXAS EDUCATION PARTNERSHIP</b> Northeast Texas Education Partnership.	70,295	69,761	70,403	32,825	32,825	32,825	32,825
<b>C.1.5. Strategy: STUDENT SUCCESS PROGRAM</b>	523,735	523,735	523,735	497,508	497,508	497,508	497,508
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: BETTER EAST TEXAS INITIATIVE</b>	\$ 0	\$ 1,710,000	\$ 1,710,000	\$ 4,086,500	\$ 4,341,500	\$ 1,710,000	\$ 1,710,000
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 4,666,197	\$ 4,666,198	\$ 4,613,197	\$ 4,829,685	\$ 4,829,684	\$ 4,432,396	\$ 4,432,396
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 7,631,402	\$ 9,095,166	\$ 9,126,337	\$ 11,796,401	\$ 12,051,400	\$ 8,337,023	\$ 8,337,023
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 1,080	\$ 766	\$ 766	\$ 490	\$ 490	\$ 490	\$ 490
<b>Grand Total, TEXAS A&amp;M UNIVERSITY - TEXARKANA</b>	\$ 21,523,149	\$ 24,126,219	\$ 24,573,893	\$ 31,046,924	\$ 31,319,251	\$ 23,567,261	\$ 23,565,478
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 6,581,232	\$ 7,066,671	\$ 7,250,921	\$ 6,002,988	\$ 6,361,961	\$ 5,870,318	\$ 5,774,856
Other Personnel Costs	2,673	3,484	52,660	33,980	81,440	1,580	49,040
Faculty Salaries (Higher Education Only)	6,301,134	7,229,820	8,484,095	9,088,558	9,287,332	6,908,049	7,936,137
Professional Salaries - Faculty Equivalent (Higher Education Only)	43,319	131,513	0	79,108	0	129,073	0
Professional Fees and Services	3,000	56,000	20,798	20,798	20,798	56,000	20,798
Consumable Supplies	937	288	0	0	0	288	0
Utilities	784	464,834	335,803	366,262	299,629	210,862	144,229
Travel	3,959	3,719	5,062	42,417	47,417	3,719	4,930
Rent - Building	13,700	13,791	13,759	13,759	13,759	13,791	13,759
Rent - Machine and Other	0	179,776	5,203	5,693	5,203	179,500	5,203
Debt Service	7,751,141	7,521,587	7,521,590	11,535,571	11,535,849	7,525,081	7,525,359
Other Operating Expense	497,883	652,981	571,806	2,472,350	2,507,870	1,910,257	1,819,089

TEXAS A&M UNIVERSITY - TEXARKANA

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Grants	312,196	315,090	312,196	318,440	327,993	272,078	272,078
Capital Expenditures	11,191	486,665	0	1,067,000	830,000	486,665	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 21,523,149</b>	<b>\$ 24,126,219</b>	<b>\$ 24,573,893</b>	<b>\$ 31,046,924</b>	<b>\$ 31,319,251</b>	<b>\$ 23,567,261</b>	<b>\$ 23,565,478</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 927,384	\$ 996,580	\$ 1,020,456	\$	\$	\$ 1,053,779	\$ 1,087,666
Group Insurance	1,735,345	1,839,395	1,839,395			2,071,298	2,071,298
Social Security	968,915	1,018,742	1,049,304			1,080,783	1,113,207

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 3,631,644</b>	<b>\$ 3,854,717</b>	<b>\$ 3,909,155</b>	<b>\$</b>	<b>\$</b>	<b>\$ 4,205,860</b>	<b>\$ 4,272,171</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	33.55%	38.04%	38.37%	40.78%	43.19%	40.78%	43.19%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	19.23%	20.2%	19.6%	19.79%	19.98%	19.79%	19.98%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	58.7%	64.25%	62.28%	64.07%	65.87%	64.07%	65.87%
Certification Rate of Teacher Education Graduates	100%	100%	100%	100%	100%	100%	100%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	40.21%	44.63%	46.63%	48.5%	50%	48.5%	50%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	54.42%	60.52%	62.07%	63.88%	65.69%	63.88%	65.69%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	35.43%	36.96%	40.26%	42.68%	45.09%	42.68%	45.09%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	55.69%	50.92%	49.65%	46.63%	43.61%	46.63%	43.61%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.01	0.01	0.03	0.03	0.03	0.03	0.03

**A.1.1. Strategy: OPERATIONS SUPPORT**

**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures	12.2%	13.42%	13%	13%	13%	13%	13%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,124	4,237	4,347	4,347	4,347	4,347	4,347

**TEXAS A&M UNIVERSITY - TEXARKANA**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Explanatory:</b>							
Average Student Loan Debt	20,942	21,200	21,500	22,000	22,500	22,000	22,500
Percent of Students with Student Loan Debt	69%	70%	71%	72%	73%	72%	73%
Average Financial Aid Award Per Full-Time Student	10,008	10,258	10,558	10,800	10,950	10,800	10,950
Percent of Full-Time Students Receiving Financial Aid	91%	91%	91%	91%	91%	91%	91%

**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 44,315,320	\$ 41,441,703	\$ 41,481,178	\$ 61,227,679	\$ 54,614,707	\$ 41,948,570	\$ 35,335,598
License Plate Trust Fund Account No. 0802, estimated	\$ 0	\$ 0	\$ 11,884	\$ 11,238	\$ 11,238	\$ 11,238	\$ 11,238
<b>Total, Method of Financing</b>	<u>\$ 44,315,320</u>	<u>\$ 41,441,703</u>	<u>\$ 41,493,062</u>	<u>\$ 61,238,917</u>	<u>\$ 54,625,945</u>	<u>\$ 41,959,808</u>	<u>\$ 35,346,836</u>

This bill pattern represents an estimated 75.5% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

12.3	11.7	11.7	11.7	11.7	11.7	11.7	11.7
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

**A.1.1. Strategy: SYSTEM OFFICE OPERATIONS**

\$ 1,469,454	\$ 1,457,522	\$ 1,469,405	\$ 1,468,759	\$ 1,468,759	\$ 1,468,759	\$ 1,468,759
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

**B.1.1. Strategy: UH TUITION REVENUE BOND RETIREMENT**

University of Houston Tuition Revenue Bond Retirement.

\$ 16,303,006	\$ 14,393,572	\$ 16,953,424	\$ 16,724,394	\$ 13,382,854	\$ 16,724,394	\$ 13,382,854
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**B.1.2. Strategy: UH CLEAR LAKE REV BOND RETIREMENT**

University of Houston Clear Lake Tuition Revenue Bond Retirement.

8,190,138	8,194,828	8,206,389	8,174,697	6,150,998	8,174,697	6,150,998
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**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>B.1.3. Strategy:</b> UH DOWNTOWN REVENUE BOND RETIREMENT University of Houston Downtown Tuition Revenue Bond Retirement.	8,032,649	7,501,551	7,506,445	7,519,740	6,441,750	7,519,740	6,441,750
<b>B.1.4. Strategy:</b> UH VICTORIA REVENUE BOND RETIREMENT University of Houston Victoria Tuition Revenue Bond Retirement.	4,878,876	4,119,630	4,124,774	4,823,968	4,645,850	4,823,968	4,645,850
<b>B.1.5. Strategy:</b> UH SYSTEM REVENUE BOND RETIREMENT University of Houston System Revenue Bond Retirement.	<u>4,968,819</u>	<u>5,774,600</u>	<u>3,232,625</u>	<u>3,248,250</u>	<u>3,256,625</u>	<u>3,248,250</u>	<u>3,256,625</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 42,373,488	\$ 39,984,181	\$ 40,023,657	\$ 40,491,049	\$ 33,878,077	\$ 40,491,049	\$ 33,878,077
<b>C. Goal: NON-FORMULA SUPPORT</b> Provide Non-formula Support.							
<b>C.1. Objective: PUBLIC SERVICE</b>							
<b>C.1.1. Strategy:</b> NASA PROGRAMS High School Cooperative Education Program w/NASA & Tech Outreach Pgm.	\$ 472,378	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.2. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.2.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 19,279,109</u>	<u>\$ 19,279,109</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	<u>\$ 472,378</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 19,279,109</u>	<u>\$ 19,279,109</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Grand Total, UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION</b>	<u>\$ 44,315,320</u>	<u>\$ 41,441,703</u>	<u>\$ 41,493,062</u>	<u>\$ 61,238,917</u>	<u>\$ 54,625,945</u>	<u>\$ 41,959,808</u>	<u>\$ 35,346,836</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,460,730	\$ 1,454,984	\$ 1,454,984	\$ 1,531,695	\$ 1,531,695	\$ 1,454,984	\$ 1,454,984
Other Personnel Costs	7,536	1,178	1,178	1,178	1,178	1,178	1,178
Debt Service	24,987,709	23,700,325	29,629,436	49,097,249	44,070,127	29,894,851	24,867,729
Other Operating Expense	17,510,345	16,285,216	10,407,464	10,608,795	9,022,945	10,608,795	9,022,945
Client Services	<u>349,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 44,315,320</u>	<u>\$ 41,441,703</u>	<u>\$ 41,493,062</u>	<u>\$ 61,238,917</u>	<u>\$ 54,625,945</u>	<u>\$ 41,959,808</u>	<u>\$ 35,346,836</u>

**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**  
(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 86,034	\$ 99,812	\$ 102,404	\$		\$ 106,985	\$ 111,629
Group Insurance	504,948	266,848	266,848			260,021	260,021
Social Security	<u>94,329</u>	<u>99,180</u>	<u>102,155</u>			<u>105,220</u>	<u>108,377</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 685,311</u>	<u>\$ 465,840</u>	<u>\$ 471,407</u>	<u>\$</u>	<u>\$</u>	<u>\$ 472,226</u>	<u>\$ 480,027</u>



**UNIVERSITY OF HOUSTON**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 160,308,475	\$ 172,360,741	\$ 207,868,614	\$ 220,739,373	\$ 220,887,929	\$ 168,694,932	\$ 168,843,489
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 13,631,670	\$ 13,541,599	\$ 12,654,840	\$ 12,654,840	\$ 12,654,840	\$ 12,654,840	\$ 12,654,840
Estimated Other Educational and General Income Account No. 770	<u>62,331,734</u>	<u>68,813,139</u>	<u>68,374,509</u>	<u>75,323,655</u>	<u>75,175,098</u>	<u>68,848,724</u>	<u>68,668,879</u>
Subtotal, General Revenue Fund - Dedicated	\$ 75,963,404	\$ 82,354,738	\$ 81,029,349	\$ 87,978,495	\$ 87,829,938	\$ 81,503,564	\$ 81,323,719
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 0	\$ 6,000,000	\$ 14,288,883	\$ 0	\$ 0	\$ 0	\$ 0
Interagency Contracts	0	4,000,000	0	0	0	0	0
License Plate Trust Fund Account No. 0802, estimated	18,086	5,854	6,165	3,349	3,349	3,349	3,349
Permanent Health Fund for Higher Education, estimated	<u>0</u>	<u>1,046,967</u>	<u>1,069,833</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Other Funds	\$ 18,086	\$ 11,052,821	\$ 15,364,881	\$ 3,349	\$ 3,349	\$ 3,349	\$ 3,349
<b>Total, Method of Financing</b>	<u>\$ 236,289,965</u>	<u>\$ 265,768,300</u>	<u>\$ 304,262,844</u>	<u>\$ 308,721,217</u>	<u>\$ 308,721,216</u>	<u>\$ 250,201,845</u>	<u>\$ 250,170,557</u>
 <b>This bill pattern represents an estimated 19.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	2,020.8	2,053.4	2,275.3	2,281.3	2,281.3	1,989.4	1,989.4
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 178,113,920	\$ 190,859,855	\$ 212,831,171	\$ 169,807,453	\$ 169,807,453	\$ 169,807,453	\$ 169,807,453
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	2,555,720	2,555,720	2,555,720	2,555,720

**UNIVERSITY OF HOUSTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	11,558,806	12,822,512	13,800,000	13,800,000	13,800,000	6,724,716	6,724,716
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	374,045	440,545	325,784	342,931	342,931	342,931	342,931
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	8,182,565	8,395,962	7,962,589	7,962,589	7,962,589	8,562,942	8,531,654
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	\$ 198,229,336	\$ 212,518,874	\$ 234,919,544	\$ 194,468,693	\$ 194,468,693	\$ 187,993,762	\$ 187,962,474
<b>B. Goal:</b> INFRASTRUCTURE SUPPORT Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 13,038,317	\$ 11,689,734	\$ 12,778,835	\$ 27,956,553	\$ 27,956,553	\$ 27,956,553	\$ 27,956,553
<b>B.1.2. Strategy:</b> HURRICANE HARVEY DAMAGES	0	3,252,818	187,619	0	0	0	0
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 13,038,317	\$ 14,942,552	\$ 12,966,454	\$ 27,956,553	\$ 27,956,553	\$ 27,956,553	\$ 27,956,553
<b>C. Goal:</b> NON-FORMULA SUPPORT Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> COLLEGE OF PHARMACY	\$ 5,076,965	\$ 2,413,511	\$ 4,275,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> COMPLEX SYSTEMS RESEARCH CLUSTER	\$ 405,239	\$ 309,632	\$ 427,180	\$ 449,663	\$ 449,663	\$ 449,663	\$ 449,663
<b>C.2.2. Strategy:</b> ENERGY RESEARCH CLUSTER	1,921,059	1,622,271	2,208,647	2,324,892	2,324,892	2,324,892	2,324,892
<b>C.2.3. Strategy:</b> HOBBY SCHOOL OF PUBLIC AFFAIRS William P. Hobby School of Public Affairs.	1,867,350	1,250,861	1,225,822	1,290,339	1,290,339	1,290,339	1,290,339
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT University of Houston Small Business Development Center.	\$ 2,187,075	\$ 1,944,977	\$ 2,110,619	\$ 2,221,704	\$ 2,221,704	\$ 2,221,704	\$ 2,221,704
<b>C.3.2. Strategy:</b> HEALTH SCIENCES RESEARCH CLUSTER	1,915,089	1,638,429	1,372,858	1,445,114	1,445,114	1,445,114	1,445,114
<b>C.3.3. Strategy:</b> EDUCATION & COMMUNITY ADVANCEMENT Education and Community Advancement.	956,987	646,335	712,901	750,422	750,422	750,422	750,422
<b>C.3.4. Strategy:</b> MULTICULTURAL SUCCESS Partnership for Multicultural Success.	0	195,374	1,187,500	1,250,000	1,250,000	1,250,000	1,250,000
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 18,086	\$ 5,854	\$ 6,165	\$ 7,732,644	\$ 7,732,644	\$ 7,735,993	\$ 7,735,993
<b>C.4.2. Strategy:</b> LAW SCHOOL AND HOBBY BUILDING Law School Building and Hobby Building.	0	8,702,681	21,375,000	19,756,603	19,756,603	0	0

**UNIVERSITY OF HOUSTON**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C.5. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 32,291,187	\$ 32,291,186	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 14,347,850	\$ 18,729,925	\$ 34,901,692	\$ 74,012,568	\$ 74,012,567	\$ 21,968,127	\$ 21,968,127
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> CORE RESEARCH SUPPORT	\$ 10,674,462	\$ 9,105,269	\$ 10,905,321	\$ 12,283,403	\$ 12,283,403	\$ 12,283,403	\$ 12,283,403
<b>E. Goal:</b> NON-FORMULA SUPPORT MEDICAL SCHOOL Provide Non-formula Support for Medical School.							
<b>E.1. Objective:</b> INSTRUCTION/OPERATION Provide Instructional and Operations Support for Medical School.							
<b>E.1.1. Strategy:</b> COLLEGE OF MEDICINE	\$ 0	\$ 9,451,666	\$ 9,500,000	\$ 0	\$ 0	\$ 0	\$ 0
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO-PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	\$ 0	\$ 1,020,014	\$ 1,069,833	\$ 0	\$ 0	\$ 0	\$ 0
<b>Grand Total, UNIVERSITY OF HOUSTON</b>	\$ 236,289,965	\$ 265,768,300	\$ 304,262,844	\$ 308,721,217	\$ 308,721,216	\$ 250,201,845	\$ 250,170,557
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 68,698,369	\$ 71,079,539	\$ 77,055,408	\$ 83,720,207	\$ 81,588,564	\$ 82,720,206	\$ 80,088,565
Other Personnel Costs	13,533,841	14,968,974	16,702,690	15,687,703	16,098,948	8,612,419	9,023,664
Faculty Salaries (Higher Education Only)	121,856,064	126,413,393	142,979,371	113,046,406	114,768,804	113,046,407	114,768,804
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,721,192	1,648,123	1,907,797	1,863,538	1,892,678	1,863,540	1,892,678
Professional Fees and Services	351,291	1,108,858	958,388	370,280	409,382	370,283	409,382
Fuels and Lubricants	0	38	67	70	70	71	71
Consumable Supplies	283,882	148,738	189,768	149,504	148,717	149,503	148,718
Utilities	11,596,642	11,203,667	12,611,859	10,031,143	10,088,745	10,031,143	10,088,746
Travel	18,904	39,510	67,789	37,488	37,488	37,488	37,486
Rent - Building	1,583,788	144,876	175,794	196,116	196,115	196,115	196,114
Rent - Machine and Other	231,965	639,875	801,275	308,010	307,981	308,011	307,980
Debt Service	0	0	0	19,551,136	19,551,136	0	0

**UNIVERSITY OF HOUSTON**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Other Operating Expense	13,287,079	27,187,820	24,117,867	26,401,644	24,565,217	22,431,643	20,595,222
Client Services	2,725	0	0	7,729,295	7,729,295	0	0
Grants	0	0	0	0	0	8,562,942	8,531,654
Capital Expenditures	3,124,223	11,184,889	26,694,771	29,628,677	31,338,076	1,872,074	4,081,473
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 236,289,965</b>	<b>\$ 265,768,300</b>	<b>\$ 304,262,844</b>	<b>\$ 308,721,217</b>	<b>\$ 308,721,216</b>	<b>\$ 250,201,845</b>	<b>\$ 250,170,557</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 14,614,775	\$ 15,185,095	\$ 15,544,318	\$	\$	\$ 15,956,411	\$ 16,377,760
Group Insurance	16,583,263	16,934,867	16,934,867			18,082,640	18,082,640
Social Security	13,121,664	13,796,448	14,210,341			14,180,371	14,605,781

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 44,319,702</b>	<b>\$ 45,916,410</b>	<b>\$ 46,689,526</b>	<b>\$</b>	<b>\$</b>	<b>\$ 48,219,422</b>	<b>\$ 49,066,181</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	61.3%	62.23%	63.14%	65.07%	67%	65.07%	67%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	38%	42.01%	45.24%	48.47%	51.7%	48.47%	51.7%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	84.8%	86.36%	86.75%	87.14%	87.53%	87.14%	87.53%
Certification Rate of Teacher Education Graduates	82.2%	87%	87%	87%	87%	87%	87%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	47.74%	49%	49%	49%	49%	49%	49%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.3%	63.09%	64.14%	65.19%	66.24%	65.19%	66.24%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two years	22.3%	23%	23.5%	24%	24.5%	24%	24.5%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	18.4%	20%	20%	20%	20%	20%	20%
State Licensure Pass Rate of Law Graduates	82.19%	82%	82.5%	83%	84%	83%	84%
State Licensure Pass Rate of Engineering Graduates	85.4%	85%	85%	85%	85%	85%	85%
State Licensure Pass Rate of Pharmacy Graduates	98.32%	95%	95%	95%	95%	95%	95%
Dollar Value of External or Sponsored Research Funds (in Millions)	171.05	180	190	200	210	200	210

**UNIVERSITY OF HOUSTON**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	6.22%	6.25%	6.25%	6.25%	6.25%	6.25%	6.25%
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	6,103.05	6,474.45	6,642.25	6,775.09	6,910.59	6,775.09	6,910.59
<b>Explanatory:</b>							
Average Student Loan Debt	22,858	22,500	22,500	22,500	22,500	22,500	22,500
Percent of Students with Student Loan Debt	44%	45%	45%	45%	45%	45%	45%
Average Financial Aid Award Per Full-Time Student	10,631	10,750	10,750	10,750	10,750	10,750	10,750
Percent of Full-Time Students Receiving Financial Aid	82%	82%	82%	82%	82%	82%	82%

**UNIVERSITY OF HOUSTON - CLEAR LAKE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 26,067,729	\$ 27,674,769	\$ 27,693,093	\$ 40,671,893	\$ 40,697,877	\$ 29,726,184	\$ 29,752,169
<b>General Revenue Fund - Dedicated</b>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,923,631	\$ 1,913,398	\$ 1,787,870	\$ 1,787,870	\$ 1,787,870	\$ 1,787,870	\$ 1,787,870
Estimated Other Educational and General Income Account No. 770	<u>11,277,523</u>	<u>11,792,339</u>	<u>11,149,103</u>	<u>11,352,811</u>	<u>11,465,228</u>	<u>11,184,209</u>	<u>11,153,858</u>
Subtotal, General Revenue Fund - Dedicated	\$ 13,201,154	\$ 13,705,737	\$ 12,936,973	\$ 13,140,681	\$ 13,253,098	\$ 12,972,079	\$ 12,941,728
<b>Other Funds</b>							
Economic Stabilization Fund	\$ 0	\$ 83,668	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
License Plate Trust Fund Account No. 0802, estimated	<u>3,775</u>	<u>1,850</u>	<u>2,765</u>	<u>2,517</u>	<u>2,517</u>	<u>2,517</u>	<u>2,517</u>
Subtotal, Other Funds	\$ <u>3,775</u>	\$ <u>85,518</u>	\$ <u>2,765</u>	\$ <u>2,517</u>	\$ <u>2,517</u>	\$ <u>2,517</u>	\$ <u>2,517</u>
<b>Total, Method of Financing</b>	<u>\$ 39,272,658</u>	<u>\$ 41,466,024</u>	<u>\$ 40,632,831</u>	<u>\$ 53,815,091</u>	<u>\$ 53,953,492</u>	<u>\$ 42,700,780</u>	<u>\$ 42,696,414</u>

**UNIVERSITY OF HOUSTON - CLEAR LAKE**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>This bill pattern represents an estimated 29.5% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	416.2	442.8	453.8	461.8	461.8	442.8	442.8
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 32,924,983	\$ 34,394,749	\$ 35,480,726	\$ 27,220,089	\$ 27,220,089	\$ 27,220,089	\$ 27,220,089
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	829,767	829,768	829,767	829,768
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	2,598,886	3,169,788	1,847,809	1,977,156	2,115,557	1,742,180	1,742,180
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	69,039	89,220	100,455	100,455	100,455	100,455	100,455
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>1,385,892</u>	<u>1,441,223</u>	<u>1,377,363</u>	<u>1,377,363</u>	<u>1,377,363</u>	<u>1,443,737</u>	<u>1,439,370</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 36,978,800	\$ 39,094,980	\$ 38,806,353	\$ 31,504,830	\$ 31,643,232	\$ 31,336,228	\$ 31,331,862
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,752,544	\$ 1,821,799	\$ 1,355,448	\$ 3,835,236	\$ 3,835,236	\$ 3,835,236	\$ 3,835,236
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	0	0	0	9,677,486	9,677,486	0	0
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	0	0	0	228,918	228,918	228,918	228,918
<b>B.1.4. Strategy:</b> HURRICANE HARVEY DAMAGES	<u>0</u>	<u>83,668</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 1,752,544	\$ 1,905,467	\$ 1,355,448	\$ 13,741,640	\$ 13,741,640	\$ 4,064,154	\$ 4,064,154
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> EXPANSION FUNDING	\$ 0	\$ 0	\$ 0	\$ 2,725,000	\$ 2,725,000	\$ 2,043,750	\$ 2,043,750
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> HIGH TECHNOLOGIES LABORATORY	\$ 32,531	\$ 530	\$ 29,065	\$ 41,865	\$ 41,864	\$ 29,066	\$ 29,066
<b>C.2.2. Strategy:</b> ENVIRONMENTAL STUDIES PARTNERSHIP Houston Partnership for Environmental Studies.	245,610	252,383	209,930	302,368	302,368	209,930	209,930
<b>C.2.3. Strategy:</b> CENTER FOR AUTISM Center for Autism and Developmental Disabilities.	161,862	138,857	138,857	200,000	200,000	138,857	138,857

**UNIVERSITY OF HOUSTON - CLEAR LAKE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C.3. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 3,775	\$ 1,850	\$ 2,765	\$ 4,790,463	\$ 4,790,463	\$ 4,790,463	\$ 4,790,463
<b>C.4. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 420,593	\$ 420,593	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 443,778	\$ 393,620	\$ 380,617	\$ 8,480,289	\$ 8,480,288	\$ 7,212,066	\$ 7,212,066
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 97,536	\$ 71,957	\$ 90,413	\$ 88,332	\$ 88,332	\$ 88,332	\$ 88,332
<b>Grand Total, UNIVERSITY OF HOUSTON - CLEAR LAKE</b>	<u>\$ 39,272,658</u>	<u>\$ 41,466,024</u>	<u>\$ 40,632,831</u>	<u>\$ 53,815,091</u>	<u>\$ 53,953,492</u>	<u>\$ 42,700,780</u>	<u>\$ 42,696,414</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 11,572,036	\$ 12,771,081	\$ 12,610,058	\$ 11,674,590	\$ 11,930,437	\$ 11,198,520	\$ 11,454,728
Other Personnel Costs	579,441	418,384	0	371,846	0	371,846	0
Faculty Salaries (Higher Education Only)	21,134,741	22,043,716	23,910,072	21,095,811	21,993,680	18,275,218	19,173,087
Professional Fees and Services	38,196	183,600	0	145,301	0	145,301	0
Consumable Supplies	7,141	67	0	53	0	53	0
Utilities	1,682,293	1,044,068	544,817	2,186,377	1,539,729	2,186,737	1,539,729
Travel	991	0	0	0	0	0	0
Rent - Building	149	0	0	0	0	0	0
Rent - Machine and Other	3,596	3,576	0	2,830	0	2,830	0
Debt Service	0	0	0	9,677,486	9,677,486	0	0
Other Operating Expense	4,254,074	5,001,532	3,567,884	8,660,797	8,812,160	9,076,538	9,089,500
Grants	0	0	0	0	0	1,443,737	1,439,370
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 39,272,658</u>	<u>\$ 41,466,024</u>	<u>\$ 40,632,831</u>	<u>\$ 53,815,091</u>	<u>\$ 53,953,492</u>	<u>\$ 42,700,780</u>	<u>\$ 42,696,414</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,781,088	\$ 2,886,146	\$ 2,955,078	\$	\$	\$ 3,034,104	\$ 3,114,883

**UNIVERSITY OF HOUSTON - CLEAR LAKE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	3,831,549	3,819,432	3,819,432			3,687,915	3,687,915
Social Security	2,368,992	2,490,818	2,565,543			2,642,509	2,721,784
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 8,981,629</b>	<b>\$ 9,196,396</b>	<b>\$ 9,340,053</b>	<b>\$</b>	<b>\$</b>	<b>\$ 9,364,528</b>	<b>\$ 9,524,582</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Certification Rate of Teacher Education Graduates	100%	98.1%	98.1%	98.1%	98.1%	98.1%	98.1%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	45.4%	40.4%	40.4%	40.4%	40.4%	40.4%	40.4%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.05	0.84	0.96	0.97	0.95	0.97	0.95
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	64.5%	70.8%	70.8%	70.8%	70.8%	70.8%	70.8%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23%	21.3%	21.3%	21.3%	21.3%	21.3%	21.3%
Persistence Rate of First-time, Full-time, Degree-seeking Transfer Students after One Academic Year (Upper-level Institutions Only)	80.1%	83.6%	83.6%	83.6%	83.6%	83.6%	83.6%

**A.1.1. Strategy: OPERATIONS SUPPORT**

**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures	15.1%	15.6%	15.4%	15.14%	15.07%	15.14%	15.07%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,279	4,471	4,587	4,705	4,705	4,705	4,705

**Explanatory:**

Average Financial Aid Award Per Full-Time Student	9,468	8,888	8,888	8,888	8,888	8,888	8,888
Percent of Full-Time Students Receiving Financial Aid	81.38%	96.72%	96.72%	79%	79%	79%	79%

**UNIVERSITY OF HOUSTON - DOWNTOWN**

Method of Financing:	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
General Revenue Fund	\$ 24,775,208	\$ 24,272,028	\$ 24,252,366	\$ 30,924,000	\$ 30,961,966	\$ 24,000,105	\$ 24,038,073



**UNIVERSITY OF HOUSTON - DOWNTOWN**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,338,768	\$ 1,281,407	\$ 1,188,842	\$ 1,188,842	\$ 1,188,842	\$ 1,188,842	\$ 1,188,842
Estimated Other Educational and General Income Account No. 770	<u>17,432,748</u>	<u>19,453,317</u>	<u>16,608,643</u>	<u>19,762,529</u>	<u>19,769,412</u>	<u>19,915,851</u>	<u>19,872,430</u>
Subtotal, General Revenue Fund - Dedicated	\$ 18,771,516	\$ 20,734,724	\$ 17,797,485	\$ 20,951,371	\$ 20,958,254	\$ 21,104,693	\$ 21,061,272
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 0	\$ 4,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
License Plate Trust Fund Account No. 0802, estimated	<u>6,566</u>	<u>8,186</u>	<u>8,186</u>	<u>8,186</u>	<u>8,186</u>	<u>8,186</u>	<u>8,186</u>
Subtotal, Other Funds	\$ 6,566	\$ 4,008,186	\$ 8,186	\$ 8,186	\$ 8,186	\$ 8,186	\$ 8,186
<b>Total, Method of Financing</b>	<u>\$ 43,553,290</u>	<u>\$ 49,014,938</u>	<u>\$ 42,058,037</u>	<u>\$ 51,883,557</u>	<u>\$ 51,928,406</u>	<u>\$ 45,112,984</u>	<u>\$ 45,107,531</u>

**This bill pattern represents an estimated 23.2% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

482.8	443.3	428.4	449.0	455.0	443.3	443.3
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 35,905,604	\$ 37,237,329	\$ 34,605,564	\$ 31,877,665	\$ 31,877,665	\$ 31,877,665	\$ 31,877,665
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	1,038,239	1,038,240	1,038,239	1,038,240
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	2,574,376	2,461,447	2,400,000	2,472,000	2,472,000	2,208,271	2,208,271
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	40,522	42,762	45,000	137,716	137,716	137,716	137,716
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>2,247,654</u>	<u>2,521,655</u>	<u>2,198,551</u>	<u>2,242,522</u>	<u>2,287,372</u>	<u>2,659,573</u>	<u>2,654,119</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 40,768,156	\$ 42,263,193	\$ 39,249,115	\$ 37,768,142	\$ 37,812,993	\$ 37,921,464	\$ 37,916,011
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 2,373,626	\$ 2,246,165	\$ 2,334,839	\$ 5,190,555	\$ 5,190,555	\$ 5,190,555	\$ 5,190,555
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**UNIVERSITY OF HOUSTON - DOWNTOWN**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	0	0	0	6,820,620	6,820,620	0	0
<b>B.1.3. Strategy:</b> HURRICANE HARVEY DAMAGES	0	4,000,000	0	0	0	0	0
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 2,373,626	\$ 6,246,165	\$ 2,334,839	\$ 12,011,175	\$ 12,011,175	\$ 5,190,555	\$ 5,190,555
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: PUBLIC SERVICE</b>							
<b>C.1.1. Strategy:</b> COMMUNITY DEVELOPMENT PROJECT	\$ 254,066	\$ 264,961	\$ 238,464	\$ 251,713	\$ 251,712	\$ 251,712	\$ 251,712
<b>C.1.2. Strategy:</b> WONDERWORKS	0	50,000	45,000	47,500	47,500	47,500	47,500
<b>C.2. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 6,566	\$ 8,186	\$ 8,186	\$ 1,533,450	\$ 1,533,450	\$ 1,533,450	\$ 1,533,450
<b>C.3. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 103,274	\$ 103,273	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 260,632	\$ 323,147	\$ 291,650	\$ 1,935,937	\$ 1,935,935	\$ 1,832,662	\$ 1,832,662
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 150.876	\$ 182.433	\$ 182.433	\$ 168.303	\$ 168.303	\$ 168.303	\$ 168.303
<b>Grand Total, UNIVERSITY OF HOUSTON - DOWNTOWN</b>	\$ 43,553,290	\$ 49,014,938	\$ 42,058,037	\$ 51,883,557	\$ 51,928,406	\$ 45,112,984	\$ 45,107,531
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 13,123,232	\$ 13,961,576	\$ 10,042,575	\$ 15,303,937	\$ 12,371,231	\$ 15,223,659	\$ 12,290,954
Other Personnel Costs	266,577	268,562	222,846	229,907	205,279	229,907	205,279
Faculty Salaries (Higher Education Only)	24,860,849	25,393,728	26,857,415	24,302,247	27,303,794	22,776,983	25,778,530
Professional Fees and Services	3,750	0	0	0	0	0	0
Consumable Supplies	11,045	0	0	0	0	0	0
Utilities	129,694	0	0	0	0	0	0
Rent - Machine and Other	14	0	0	0	0	0	0
Debt Service	0	0	0	6,820,620	6,820,620	0	0
Other Operating Expense	4,940,537	9,117,925	4,688,551	4,951,199	4,951,836	2,437,700	2,393,487
Client Services	7,266	8,186	8,186	8,186	8,186	1,533,450	1,533,450
Grants	210,326	264,961	238,464	267,461	267,460	2,911,285	2,905,831
<b>Total, Object-of-Expense Informational Listing</b>	\$ 43,553,290	\$ 49,014,938	\$ 42,058,037	\$ 51,883,557	\$ 51,928,406	\$ 45,112,984	\$ 45,107,531

**UNIVERSITY OF HOUSTON - DOWNTOWN**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,896,067	\$ 2,995,128	\$ 3,074,317	\$	\$	\$ 3,163,824	\$ 3,255,325
Group Insurance	3,196,816	3,432,459	3,432,459			3,294,641	3,294,641
Social Security	<u>2,607,797</u>	<u>2,741,904</u>	<u>2,824,161</u>			<u>2,908,886</u>	<u>2,996,153</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ <u>8,700,680</u></b>	<b>\$ <u>9,169,491</u></b>	<b>\$ <u>9,330,937</u></b>	<b>\$ _____</b>	<b>\$ _____</b>	<b>\$ <u>9,367,351</u></b>	<b>\$ <u>9,546,119</u></b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	28.5%	29.54%	30.14%	30.52%	31.33%	30.52%	31.33%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	10.13%	13.51%	15.04%	16.51%	17.76%	16.51%	17.76%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	74.2%	74.52%	74.57%	74.76%	74.97%	74.76%	74.97%
Certification Rate of Teacher Education Graduates	66.9%	70%	71%	72%	73%	72%	73%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	54.8%	60%	60%	60%	60%	60%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.78%	62.78%	63.28%	63.78%	64.28%	63.78%	64.28%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	32.45%	32.45%	32.95%	33.45%	33.95%	33.45%	33.95%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	33.53%	33.53%	34.03%	34.53%	35.03%	34.53%	35.03%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.79	2.34	2.9	3.45	4	3.45	4
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	14.3%	14.3%	14.3%	14.3%	14.3%	14.3%	14.3%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	3,933	4,175	4,348	4,540	4,740	4,540	4,740
<b>Explanatory:</b>							
Average Student Loan Debt	25,609.8	24,777	24,777	24,777	24,777	24,777	24,777
Percent of Students with Student Loan Debt	46.47%	50%	50%	50%	50%	50%	50%
Average Financial Aid Award Per Full-Time Student	9,806	10,893	11,346	11,847	12,369	11,847	12,369
Percent of Full-Time Students Receiving Financial Aid	79.6%	79.6%	79.6%	79.6%	79.6%	79.6%	79.6%

**UNIVERSITY OF HOUSTON - VICTORIA**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 13,852,361	\$ 13,897,305	\$ 13,935,768	\$ 25,270,061	\$ 25,278,532	\$ 13,870,371	\$ 13,878,843
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 891,341	\$ 1,042,504	\$ 828,600	\$ 828,600	\$ 828,600	\$ 828,600	\$ 828,600
Estimated Other Educational and General Income Account No. 770	<u>4,726,878</u>	<u>4,935,689</u>	<u>4,567,619</u>	<u>6,491,513</u>	<u>6,483,043</u>	<u>5,926,339</u>	<u>5,916,312</u>
Subtotal, General Revenue Fund - Dedicated	\$ 5,618,219	\$ 5,978,193	\$ 5,396,219	\$ 7,320,113	\$ 7,311,643	\$ 6,754,939	\$ 6,744,912
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 0	\$ 495,614	\$ 1,208,214	\$ 0	\$ 0	\$ 0	\$ 0
License Plate Trust Fund Account No. 0802, estimated	<u>2,000</u>	<u>930</u>	<u>899</u>	<u>899</u>	<u>899</u>	<u>899</u>	<u>899</u>
Subtotal, Other Funds	\$ 2,000	\$ 496,544	\$ 1,209,113	\$ 899	\$ 899	\$ 899	\$ 899
<b>Total, Method of Financing</b>	<u>\$ 19,472,580</u>	<u>\$ 20,372,042</u>	<u>\$ 20,541,100</u>	<u>\$ 32,591,073</u>	<u>\$ 32,591,074</u>	<u>\$ 20,626,209</u>	<u>\$ 20,624,654</u>

**This bill pattern represents an estimated 36.8% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	258.1	241.0	245.3	264.8	264.8	241.0	241.0
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 16,871,675	\$ 17,520,524	\$ 16,943,537	\$ 12,057,552	\$ 12,057,553	\$ 12,057,552	\$ 12,057,553
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	435,543	435,543	435,543	435,543
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	865,933	1,056,215	1,290,210	1,290,210	1,290,210	641,828	641,828
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	29,156	8,550	0	36,937	36,938	36,937	36,938
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>671,260</u>	<u>710,944</u>	<u>710,944</u>	<u>710,944</u>	<u>710,944</u>	<u>794,152</u>	<u>792,595</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 18,438,024	\$ 19,296,233	\$ 18,944,691	\$ 14,531,186	\$ 14,531,188	\$ 13,966,012	\$ 13,964,457
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**UNIVERSITY OF HOUSTON - VICTORIA**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 619,585	\$ 426,088	\$ 192,384	\$ 1,837,046	\$ 1,837,046	\$ 1,837,046	\$ 1,837,046
<b>B.1.2. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	0	0	0	1,217,650	1,217,650	1,217,650	1,217,650
<b>B.1.3. Strategy: HURRICANE HARVEY DAMAGES</b>	0	495,614	1,208,214	0	0	0	0
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 619,585	\$ 921,702	\$ 1,400,598	\$ 3,054,696	\$ 3,054,696	\$ 3,054,696	\$ 3,054,696
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: MASTER'S DEGREE IN NURSING</b>	\$ 176,344	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.2. Strategy: EXPANSION FUNDING</b>	0	0	0	1,223,829	1,223,829	917,872	917,872
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: CENTER FOR REGIONAL OUTREACH</b>	\$ 63,278	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.2.2. Strategy: SMALL BUSINESS DEVELOPMENT CENTER</b>	152,481	153,177	153,176	153,177	153,176	153,176	153,176
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 2,000	\$ 930	\$ 899	\$ 2,517,935	\$ 2,517,935	\$ 2,517,935	\$ 2,517,935
<b>C.4. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 11,093,732	\$ 11,093,732	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 394,103	\$ 154,107	\$ 154,075	\$ 14,988,673	\$ 14,988,672	\$ 3,588,983	\$ 3,588,983
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 20,868	\$ 0	\$ 41,736	\$ 16,518	\$ 16,518	\$ 16,518	\$ 16,518
<b>Grand Total, UNIVERSITY OF HOUSTON - VICTORIA</b>	\$ 19,472,580	\$ 20,372,042	\$ 20,541,100	\$ 32,591,073	\$ 32,591,074	\$ 20,626,209	\$ 20,624,654
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 6,927,395	\$ 5,875,550	\$ 5,385,463	\$ 9,030,303	\$ 9,525,633	\$ 5,081,445	\$ 5,576,776
Other Personnel Costs	1,135,742	1,235,152	1,452,727	1,416,009	1,405,862	767,627	757,480
Faculty Salaries (Higher Education Only)	10,629,197	11,859,861	11,741,117	8,597,451	8,790,890	8,597,451	8,790,890
Utilities	49,495	151,824	0	654,578	0	654,578	0

**UNIVERSITY OF HOUSTON - VICTORIA**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Debt Service	0	0	0	10,885,740	10,885,740	0	0
Other Operating Expense	730,751	1,249,655	1,961,793	2,006,992	1,982,949	4,730,956	4,706,913
Grants	0	0	0	0	0	794,152	792,595
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 19,472,580</b>	<b>\$ 20,372,042</b>	<b>\$ 20,541,100</b>	<b>\$ 32,591,073</b>	<b>\$ 32,591,074</b>	<b>\$ 20,626,209</b>	<b>\$ 20,624,654</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 1,314,342	\$ 1,383,535	\$ 1,417,344	\$	\$	\$ 1,459,850	\$ 1,503,175
Group Insurance	2,087,401	1,810,849	1,810,849			1,718,014	1,718,014
Social Security	1,227,653	1,290,785	1,329,509			1,369,394	1,410,476

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 4,629,396</b>	<b>\$ 4,485,169</b>	<b>\$ 4,557,702</b>	<b>\$</b>	<b>\$</b>	<b>\$ 4,547,258</b>	<b>\$ 4,631,665</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	21.17%	21.02%	22%	22%	22%	22%	22%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	8.8%	9%	9%	9%	9%	9%	9%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	61.64%	62%	61%	61%	61%	61%	61%
Certification Rate of Teacher Education Graduates	83%	85%	94%	94%	94%	94%	94%
Percentage of Baccalaureate Graduates Who Are First Generation College Graduates	46%	46%	46%	46%	46%	46%	46%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.33%	63%	63%	63%	63%	63%	63%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23.29%	23%	23%	23%	23%	23%	23%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	53.68%	49.73%	50%	50%	50%	50%	50%
State Licensure Pass Rate of Nursing Graduates	0%	0%	0%	97%	97%	97%	97%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.04	0.03	0.02	0.02	0.02	0.02	0.02

**UNIVERSITY OF HOUSTON - VICTORIA**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	10.6%	12%	12%	10.5%	10.5%	10.5%	10.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,164	4,245	4,272	4,340	4,409	4,340	4,409
<b>Explanatory:</b>							
Average Student Loan Debt	30,771	25,868	22,414	19,405	19,405	19,405	19,405
Percent of Students with Student Loan Debt	43.5%	53.3%	65.6%	79.6%	79.6%	79.6%	79.6%
Percent of Full-Time Students Receiving Financial Aid	90.8%	89.4%	88.6%	87.7%	87.7%	87.7%	87.7%

**MIDWESTERN STATE UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 20,608,999	\$ 20,738,709	\$ 19,101,474	\$ 21,084,112	\$ 23,193,537	\$ 19,299,296	\$ 19,306,661
<b>General Revenue Fund - Dedicated</b>							
Midwestern University Special Mineral Account No. 412	\$ 2,204	\$ 11,060	\$ 1,832	\$ 1,934	\$ 1,933	\$ 1,934	\$ 1,933
Estimated Board Authorized Tuition Increases Account No. 704	464,940	454,022	452,500	452,500	452,500	452,500	452,500
Estimated Other Educational and General Income Account No. 770	<u>6,662,043</u>	<u>5,315,100</u>	<u>5,998,463</u>	<u>6,287,305</u>	<u>6,463,480</u>	<u>5,364,984</u>	<u>5,354,614</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 7,129,187</u>	<u>\$ 5,780,182</u>	<u>\$ 6,452,795</u>	<u>\$ 6,741,739</u>	<u>\$ 6,917,913</u>	<u>\$ 5,819,418</u>	<u>\$ 5,809,047</u>
<b>Total, Method of Financing</b>	<u>\$ 27,738,186</u>	<u>\$ 26,518,891</u>	<u>\$ 25,554,269</u>	<u>\$ 27,825,851</u>	<u>\$ 30,111,450</u>	<u>\$ 25,118,714</u>	<u>\$ 25,115,708</u>

This bill pattern represents an estimated 22.4% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	322.3	302.1	319.8	334.5	339.5	303.0	303.0
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**MIDWESTERN STATE UNIVERSITY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 17,028,057	\$ 16,752,996	\$ 15,510,972	\$ 12,098,343	\$ 12,098,343	\$ 12,098,343	\$ 12,098,343
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	587,762	587,762	587,762	587,762
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	1,652,362	1,604,434	1,814,734	1,962,333	2,133,696	1,239,743	1,239,743
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	44,479	41,100	46,358	28,720	28,719	28,720	28,719
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	984,027	951,342	1,081,959	1,092,779	1,103,706	893,048	888,793
<b>A.1.6. Strategy:</b> HOLD HARMLESS	181,383	0	0	0	0	0	0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 19,890,308	\$ 19,349,872	\$ 18,454,023	\$ 15,769,937	\$ 15,952,226	\$ 14,847,616	\$ 14,843,360
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 1,842,985	\$ 1,851,707	\$ 1,867,413	\$ 2,888,275	\$ 2,888,275	\$ 2,888,275	\$ 2,888,275
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	5,882,997	5,196,125	5,107,275	6,188,100	8,291,413	4,500,600	4,501,850
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	0	0	0	1,008,214	1,008,214	1,008,214	1,008,214
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 7,725,982	\$ 7,047,832	\$ 6,974,688	\$ 10,084,589	\$ 12,187,902	\$ 8,397,089	\$ 8,398,339
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> PUBLIC SERVICE							
<b>C.1.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 87,418	\$ 87,698	\$ 78,307	\$ 93,299	\$ 93,299	\$ 93,299	\$ 93,299
<b>C.2. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 1,728,887	\$ 1,728,885	\$ 1,728,886	\$ 1,728,886
<b>C.3. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 97,315	\$ 97,314	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 87,418	\$ 87,698	\$ 78,307	\$ 1,919,501	\$ 1,919,498	\$ 1,822,185	\$ 1,822,185
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 34,478	\$ 33,489	\$ 47,251	\$ 51,824	\$ 51,824	\$ 51,824	\$ 51,824
<b>Grand Total, MIDWESTERN STATE UNIVERSITY</b>	<u>\$ 27,738,186</u>	<u>\$ 26,518,891</u>	<u>\$ 25,554,269</u>	<u>\$ 27,825,851</u>	<u>\$ 30,111,450</u>	<u>\$ 25,118,714</u>	<u>\$ 25,115,708</u>



**MIDWESTERN STATE UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,861,213	\$ 5,271,457	\$ 4,619,451	\$ 5,419,710	\$ 5,103,444	\$ 5,321,721	\$ 5,005,157
Other Personnel Costs	1,692,068	1,648,152	1,841,449	1,989,315	2,145,834	1,327,559	1,339,264
Faculty Salaries (Higher Education Only)	13,053,988	13,187,259	12,620,747	11,839,959	12,160,655	10,111,072	10,431,770
Consumable Supplies	995	692	0	1,071	0	1,071	0
Utilities	2,316	12,128	1,832	9,654	2,834	9,654	2,834
Rent - Machine and Other	177	0	0	0	0	0	0
Debt Service	5,882,997	5,196,125	5,107,275	6,188,100	8,291,413	4,500,600	4,501,850
Other Operating Expense	1,236,130	1,190,414	1,356,634	2,358,445	2,399,723	2,934,392	2,938,493
Grants	0	0	0	0	0	893,048	888,793
Capital Expenditures	8,302	12,664	6,881	19,597	7,547	19,597	7,547
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 27,738,186</b>	<b>\$ 26,518,891</b>	<b>\$ 25,554,269</b>	<b>\$ 27,825,851</b>	<b>\$ 30,111,450</b>	<b>\$ 25,118,714</b>	<b>\$ 25,115,708</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,460,519	\$ 1,531,316	\$ 1,564,063	\$	\$	\$ 1,604,154	\$ 1,645,071
Group Insurance	3,488,172	3,629,695	3,629,695			3,589,084	3,589,084
Social Security	1,282,839	1,348,809	1,389,273			1,430,951	1,473,880
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 6,231,530</b>	<b>\$ 6,509,820</b>	<b>\$ 6,583,031</b>	<b>\$</b>	<b>\$</b>	<b>\$ 6,624,189</b>	<b>\$ 6,708,035</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	45.6%	46%	46.5%	47%	47.5%	47%	47.5%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	23.5%	24%	24.5%	26%	27%	26%	27%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	67.38%	68%	69%	70%	71%	70%	71%
Certification Rate of Teacher Education Graduates	89.7%	90%	90%	90%	90%	90%	90%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	49.3%	49.5%	50%	50.5%	51%	50.5%	51%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	56%	57%	58%	59%	60%	59%	60%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	26.1%	26.5%	27%	28%	29%	28%	29%

**MIDWESTERN STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	59%	60%	61%	62%	63%	62%	63%
State Licensure Pass Rate of Nursing Graduates	87.6%	88%	88.5%	89%	89.5%	89%	89.5%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.55	0.7	0.8	0.9	1	0.9	1
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.43%	7.5%	7.6%	7.7%	7.7%	7.7%	7.7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,655.13	4,849.69	4,941.19	5,880	5,991	5,880	5,991
<b>Explanatory:</b>							
Average Student Loan Debt	29,335	29,500	30,000	30,500	31,000	30,500	31,000
Percent of Students with Student Loan Debt	71%	70%	69%	68%	67%	68%	67%
Average Financial Aid Award Per Full-Time Student	13,273	13,500	14,000	14,500	15,000	14,500	15,000
Percent of Full-Time Students Receiving Financial Aid	79.9%	80%	81%	82%	82%	82%	82%

**UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 6,158,252	\$ 6,149,199	\$ 5,974,646	\$ 6,146,918	\$ 6,153,093	\$ 6,057,318	\$ 6,063,493
<b>Total, Method of Financing</b>	<u>\$ 6,158,252</u>	<u>\$ 6,149,199</u>	<u>\$ 5,974,646</u>	<u>\$ 6,146,918</u>	<u>\$ 6,153,093</u>	<u>\$ 6,057,318</u>	<u>\$ 6,063,493</u>

This bill pattern represents an estimated 51.9% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	131.7	123.2	107.4	107.4	107.4	107.4	107.4
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**UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>	\$ 1,368,000	\$ 1,477,999	\$ 1,298,799	\$ 1,477,999	\$ 1,477,999	\$ 1,388,399	\$ 1,388,399
<b>A.1.2. Strategy: HOLD HARMLESS</b>	<u>109,999</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 1,477,999	\$ 1,477,999	\$ 1,298,799	\$ 1,477,999	\$ 1,477,999	\$ 1,388,399	\$ 1,388,399
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: TUITION REVENUE BOND RETIREMENT</b>	\$ 4,366,250	\$ 4,357,197	\$ 4,361,844	\$ 4,354,916	\$ 4,361,091	\$ 4,354,916	\$ 4,361,091
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: FEDERATION OF NORTH TEXAS UNIV</b> Federation of North Texas Universities.	\$ 30,357	\$ 30,357	\$ 30,357	\$ 30,357	\$ 30,357	\$ 30,357	\$ 30,357
<b>C.1.2. Strategy: UNIVERSITIES CENTER AT DALLAS</b>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>	<u>283,646</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 314,003	\$ 314,003	\$ 314,003	\$ 314,003	\$ 314,003	\$ 314,003	\$ 314,003
<b>Grand Total, UNIVERSITY OF NORTH TEXAS SYSTEM</b> ADMINISTRATION	<u>\$ 6,158,252</u>	<u>\$ 6,149,199</u>	<u>\$ 5,974,646</u>	<u>\$ 6,146,918</u>	<u>\$ 6,153,093</u>	<u>\$ 6,057,318</u>	<u>\$ 6,063,493</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,792,002	\$ 1,792,002	\$ 1,612,802	\$ 1,792,002	\$ 1,792,002	\$ 1,702,402	\$ 1,702,402
Debt Service	<u>4,366,250</u>	<u>4,357,197</u>	<u>4,361,844</u>	<u>4,354,916</u>	<u>4,361,091</u>	<u>4,354,916</u>	<u>4,361,091</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 6,158,252</u>	<u>\$ 6,149,199</u>	<u>\$ 5,974,646</u>	<u>\$ 6,146,918</u>	<u>\$ 6,153,093</u>	<u>\$ 6,057,318</u>	<u>\$ 6,063,493</u>
<b>Estimated Allocations for Employee Benefits and Debt</b>							
<b>Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 511,530	\$ 590,229	\$ 605,047	\$	\$	\$ 631,120	\$ 657,559

**UNIVERSITY OF NORTH TEXAS SYSTEM ADMINISTRATION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	3,879,565	1,052,832	1,052,832			1,012,700	1,012,700
Social Security	428,160	450,178	463,683			477,594	491,922
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 4,819,255</b>	<b>\$ 2,093,239</b>	<b>\$ 2,121,562</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,121,414</b>	<b>\$ 2,162,181</b>

**UNIVERSITY OF NORTH TEXAS**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 105,488,338	\$ 111,222,122	\$ 104,315,290	\$ 139,444,640	\$ 137,879,018	\$ 114,467,319	\$ 112,903,800
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 5,428,487	\$ 5,946,815	\$ 6,022,000	\$ 6,022,000	\$ 6,022,000	\$ 6,022,000	\$ 6,022,000
Estimated Other Educational and General Income Account No. 770	60,279,547	62,128,742	62,240,924	60,983,907	60,941,708	61,259,594	61,035,760
Subtotal, General Revenue Fund - Dedicated	\$ 65,708,034	\$ 68,075,557	\$ 68,262,924	\$ 67,005,907	\$ 66,963,708	\$ 67,281,594	\$ 67,057,760
License Plate Trust Fund Account No. 0802, estimated	\$ 12,706	\$ 11,977	\$ 9,700	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
<b>Total, Method of Financing</b>	<b>\$ 171,209,078</b>	<b>\$ 179,309,656</b>	<b>\$ 172,587,914</b>	<b>\$ 206,461,047</b>	<b>\$ 204,853,226</b>	<b>\$ 181,759,413</b>	<b>\$ 179,972,060</b>

This bill pattern represents an estimated 23.4% of this agency's estimated total available funds for the biennium.

Number of Full-Time-Equivalents (FTE)-Appropriated Funds	2019	2020	2021	2022	2023	2022	2023
	1,957.9	1,845.3	2,014.0	2,080.3	2,126.4	1,845.3	1,845.3

**UNIVERSITY OF NORTH TEXAS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 120,233,087	\$ 125,230,138	\$ 117,346,628	\$ 123,458,135	\$ 123,458,136	\$ 123,458,135	\$ 123,458,136
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	2,342,545	2,342,545	2,342,545	2,342,545
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	7,932,588	6,338,451	7,363,500	7,437,135	7,511,506	7,681,508	7,681,508
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	299,138	299,138	299,138	299,138	299,138	284,199	284,199
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	6,535,630	6,866,156	6,949,000	7,027,555	7,097,831	7,062,869	7,029,881
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	456,231	343,109	395,000	399,000	403,000	395,000	395,000
<b>A.1.7. Strategy:</b> HOLD HARMLESS	885,000	0	0	0	0	0	0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 136,341,674	\$ 139,076,992	\$ 132,353,266	\$ 140,963,508	\$ 141,112,156	\$ 141,224,256	\$ 141,191,269
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 18,868,358	\$ 19,666,237	\$ 19,666,237	\$ 20,122,184	\$ 20,122,183	\$ 20,122,184	\$ 20,122,183
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	11,524,988	10,012,951	10,014,938	28,368,112	26,611,647	9,823,512	8,069,147
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 30,393,346	\$ 29,679,188	\$ 29,681,175	\$ 48,490,296	\$ 46,733,830	\$ 29,945,696	\$ 28,191,330
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> TEXAS ACADEMY OF MATH AND SCIENCE	\$ 885,990	\$ 1,297,391	\$ 1,297,391	\$ 1,297,391	\$ 1,297,391	\$ 1,232,600	\$ 1,232,600
<b>C.1.2. Strategy:</b> CAAAM Center for Agile and Adaptive Additive Manufacturing.	0	4,750,000	4,750,000	5,000,000	5,000,000	4,750,000	4,750,000
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> INSTITUTE OF APPLIED SCIENCES	\$ 25,283	\$ 25,284	\$ 25,283	\$ 25,284	\$ 25,283	\$ 24,021	\$ 24,021
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> EMERGENCY MANAGEMENT CENTER Center for Studies in Emergency Management.	\$ 20,304	\$ 20,305	\$ 20,304	\$ 20,305	\$ 20,304	\$ 19,290	\$ 19,290
<b>C.3.2. Strategy:</b> ED CENTER FOR VOLUNTEERISM	34,972	34,973	34,972	34,973	34,972	33,226	33,226
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,100,114	\$ 1,987,793	\$ 1,987,793	\$ 1,987,793	\$ 1,987,793	\$ 1,888,827	\$ 1,888,827

**UNIVERSITY OF NORTH TEXAS**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 6,000,000	\$ 6,000,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 2,066,663	\$ 8,115,746	\$ 8,115,743	\$ 14,365,746	\$ 14,365,743	\$ 7,947,964	\$ 7,947,964
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: CORE RESEARCH SUPPORT</b>	\$ 2,407,395	\$ 2,437,730	\$ 2,437,730	\$ 2,641,497	\$ 2,641,497	\$ 2,641,497	\$ 2,641,497
<b>Grand Total, UNIVERSITY OF NORTH TEXAS</b>	\$ 171,209,078	\$ 179,309,656	\$ 172,587,914	\$ 206,461,047	\$ 204,853,226	\$ 181,759,413	\$ 179,972,060
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 58,313,336	\$ 60,714,140	\$ 59,291,871	\$ 63,849,698	\$ 64,978,208	\$ 60,784,668	\$ 61,709,130
Other Personnel Costs	9,803,871	8,298,252	9,241,568	9,394,081	9,468,810	9,637,308	9,638,016
Faculty Salaries (Higher Education Only)	82,024,403	86,606,953	81,365,882	88,006,991	87,997,788	87,670,759	87,731,303
Professional Fees and Services	0	14,000	0	10,000	10,000	14,000	0
Consumable Supplies	36,047	37,255	40,052	73,000	575,000	37,202	40,000
Utilities	0	1,102	1,000	2,000	2,000	1,102	1,000
Travel	0	1,988	40,000	87,471	102,421	1,988	40,000
Rent - Building	0	0	0	1,500	3,000	0	0
Rent - Machine and Other	134,643	87,257	89,105	97,119	97,119	94,373	96,119
Debt Service	11,524,988	10,012,951	10,014,938	28,368,112	26,611,647	9,823,512	8,069,147
Other Operating Expense	1,929,720	3,873,322	2,691,993	3,208,535	3,602,542	3,855,308	2,774,828
Client Services	897,706	438,689	547,894	698,185	709,871	418,707	528,025
Grants	6,535,630	6,866,156	6,949,000	7,027,555	7,097,831	7,062,869	7,029,881
Capital Expenditures	8,734	2,357,591	2,314,611	5,636,800	3,596,989	2,357,617	2,314,611
<b>Total, Object-of-Expense Informational Listing</b>	\$ 171,209,078	\$ 179,309,656	\$ 172,587,914	\$ 206,461,047	\$ 204,853,226	\$ 181,759,413	\$ 179,972,060
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 10,628,413	\$ 11,017,604	\$ 11,305,739	\$	\$	\$ 11,632,415	\$ 11,966,483
Group Insurance	15,437,711	14,845,281	14,845,281			13,366,003	13,366,003
Social Security	8,598,159	9,040,321	9,311,531			9,590,877	9,878,603
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 34,664,283	\$ 34,903,206	\$ 35,462,551	\$	\$	\$ 34,589,295	\$ 35,211,089

**UNIVERSITY OF NORTH TEXAS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	57.37%	55.5%	55.75%	57.18%	57.47%	57.18%	57.47%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	39.97%	36%	36.2%	38.63%	39.08%	38.63%	39.08%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	79.45%	79%	79.25%	79.53%	79.99%	79.53%	79.99%
Certification Rate of Teacher Education Graduates	92.9%	91%	91%	90.32%	91.58%	90.32%	91.58%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	42.12%	50.25%	50.5%	43.74%	44.71%	43.74%	44.71%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	62.23%	60%	60.2%	61.7%	62.62%	61.7%	62.62%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	30.3%	26.75%	26.9%	28.18%	29.48%	28.18%	29.48%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	21.5%	25%	25%	22.85%	22.77%	22.85%	22.77%
State Licensure Pass Rate of Engineering Graduates	65%	75%	72%	70%	70%	70%	70%
Dollar Value of External or Sponsored Research Funds (in Millions)	21.37	22.3	22.9	23.25	23.6	23.25	23.6
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	6.53%	6.53%	6.53%	6.53%	6.53%	6.53%	6.53%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,868	5,625	5,648	5,648	5,648	5,648	5,648
<b>Explanatory:</b>							
Average Student Loan Debt	22,672	26,000	26,000	26,145	27,045	26,145	27,045
Percent of Students with Student Loan Debt	60%	63%	63%	63%	63%	63%	63%
Average Financial Aid Award Per Full-Time Student	16,298	16,500	16,750	17,104	17,316	17,104	17,316
Percent of Full-Time Students Receiving Financial Aid	76%	75.5%	75.75%	76%	76%	76%	76%

**UNIVERSITY OF NORTH TEXAS AT DALLAS**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 22,166,741	\$ 24,304,031	\$ 23,043,541	\$ 41,109,046	\$ 41,110,152	\$ 23,991,982	\$ 23,991,288

**UNIVERSITY OF NORTH TEXAS AT DALLAS**  
(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u>		<u>Recommended</u>	
				2022	2023	2022	2023
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,443,218	\$ 2,395,429	\$ 2,464,897	\$ 2,464,897	\$ 2,464,897	\$ 2,464,897	\$ 2,464,897
Estimated Other Educational and General Income Account No. 770	<u>4,113,998</u>	<u>4,820,350</u>	<u>4,960,141</u>	<u>5,019,474</u>	<u>5,106,945</u>	<u>5,001,872</u>	<u>4,999,593</u>
Subtotal, General Revenue Fund - Dedicated	\$ <u>6,557,216</u>	\$ <u>7,215,779</u>	\$ <u>7,425,038</u>	\$ <u>7,484,371</u>	\$ <u>7,571,842</u>	\$ <u>7,466,769</u>	\$ <u>7,464,490</u>
<b>Total, Method of Financing</b>	\$ <u>28,723,957</u>	\$ <u>31,519,810</u>	\$ <u>30,468,579</u>	\$ <u>48,593,417</u>	\$ <u>48,681,994</u>	\$ <u>31,458,751</u>	\$ <u>31,455,778</u>
<b>This bill pattern represents an estimated 40.6% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	241.0	273.5	273.5	281.6	281.6	269.6	269.6
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 10,804,428	\$ 12,617,630	\$ 11,527,014	\$ 13,414,265	\$ 13,414,265	\$ 13,414,265	\$ 13,414,265
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	140,621	190,320	190,321	197,084	197,084	197,084	197,084
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	635,171	554,044	570,112	598,617	628,548	628,594	628,594
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>1,202,133</u>	<u>1,101,104</u>	<u>1,133,036</u>	<u>1,189,688</u>	<u>1,249,173</u>	<u>1,142,109</u>	<u>1,141,775</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 12,782,353	\$ 14,463,098	\$ 13,420,483	\$ 15,399,654	\$ 15,489,070	\$ 15,382,052	\$ 15,381,718
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 1,274,526	\$ 1,488,872	\$ 1,488,872	\$ 1,634,013	\$ 1,634,013	\$ 1,634,013	\$ 1,634,013
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	7,928,207	7,827,584	7,818,969	22,164,921	22,164,082	7,827,621	7,824,982
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	<u>750,000</u>	<u>1,316,566</u>	<u>1,316,566</u>	<u>1,217,650</u>	<u>1,217,650</u>	<u>1,217,650</u>	<u>1,217,650</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 9,952,733	\$ 10,633,022	\$ 10,624,407	\$ 25,016,584	\$ 25,015,745	\$ 10,679,284	\$ 10,676,645



**UNIVERSITY OF NORTH TEXAS AT DALLAS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: EXPANSION FUNDING</b>	\$ 3,936,548	\$ 3,542,894	\$ 3,542,894	\$ 3,542,894	\$ 3,542,894	\$ 2,657,170	\$ 2,657,170
<b>C.1.2. Strategy: LAW SCHOOL</b>	1,699,999	1,529,999	1,529,999	1,529,999	1,529,999	1,453,499	1,453,499
<b>C.1.3. Strategy: STUDENT SUCCESS INITIATIVE</b> Student Mobility, Transfer and Success Initiative: Trailblazer Elite.	0	1,000,000	1,000,000	1,000,000	1,000,000	950,000	950,000
<b>C.2. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 350,796	\$ 350,797	\$ 350,796	\$ 350,796	\$ 350,796	\$ 333,256	\$ 333,256
<b>C.3. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 1,750,000	\$ 1,750,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 5,987,343	\$ 6,423,690	\$ 6,423,689	\$ 8,173,689	\$ 8,173,689	\$ 5,393,925	\$ 5,393,925
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 1,528	\$ 0	\$ 0	\$ 3,490	\$ 3,490	\$ 3,490	\$ 3,490
<b>Grand Total, UNIVERSITY OF NORTH TEXAS AT DALLAS</b>	<u>\$ 28,723,957</u>	<u>\$ 31,519,810</u>	<u>\$ 30,468,579</u>	<u>\$ 48,593,417</u>	<u>\$ 48,681,994</u>	<u>\$ 31,458,751</u>	<u>\$ 31,455,778</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,769,597	\$ 11,590,195	\$ 11,000,756	\$ 12,527,929	\$ 12,527,929	\$ 11,420,370	\$ 11,420,369
Other Personnel Costs	1,735,930	1,717,946	1,717,709	1,718,964	1,748,894	1,607,224	1,607,223
Faculty Salaries (Higher Education Only)	7,896,405	8,792,543	8,314,944	9,187,987	9,187,987	9,003,757	9,003,758
Professional Fees and Services	22,888	21,457	21,134	20,808	16,829	17,264	0
Consumable Supplies	1,528	0	0	0	0	0	0
Debt Service	7,928,207	7,827,584	7,818,969	22,164,921	22,164,082	7,827,621	7,824,982
Other Operating Expense	167,269	468,981	462,031	1,783,120	1,787,100	440,406	457,671
Grants	<u>1,202,133</u>	<u>1,101,104</u>	<u>1,133,036</u>	<u>1,189,688</u>	<u>1,249,173</u>	<u>1,142,109</u>	<u>1,141,775</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 28,723,957</u>	<u>\$ 31,519,810</u>	<u>\$ 30,468,579</u>	<u>\$ 48,593,417</u>	<u>\$ 48,681,994</u>	<u>\$ 31,458,751</u>	<u>\$ 31,455,778</u>

**UNIVERSITY OF NORTH TEXAS AT DALLAS**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,271,604	\$ 1,328,713	\$ 1,366,141	\$	\$	\$ 1,412,383	\$ 1,459,473
Group Insurance	1,482,862	1,499,997	1,499,997			1,521,376	1,521,376
Social Security	<u>1,457,641</u>	<u>1,532,600</u>	<u>1,578,578</u>			<u>1,625,935</u>	<u>1,674,713</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 4,212,107</u>	<u>\$ 4,361,310</u>	<u>\$ 4,444,716</u>	<u>\$</u>	<u>\$</u>	<u>\$ 4,559,694</u>	<u>\$ 4,655,562</u>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	30.4%	22%	27%	26%	25%	26%	25%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	30.4%	33%	34%	34.5%	35%	34.5%	35%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen after One Academic Year	70.07%	70.5%	75%	76%	77%	76%	77%
Certification Rate of Teacher Education Graduates	72.3%	73.8%	75%	76.5%	78%	76.5%	78%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	51.45%	58.27%	70%	71%	72%	71%	72%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within 4 Years	65.89%	65%	67%	67.5%	68%	67.5%	68%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	31.76%	32%	34%	34.5%	35%	34.5%	35%
Percent Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	30%	31.45%	32%	32.5%	33%	32.5%	33%
State Licensure Pass Rate of Law Graduates	68.47%	62%	69%	69.5%	70%	69.5%	70%
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.47%	8.61%	9%	9.25%	9.5%	9.25%	9.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,570	4,570	4,759	4,954	5,057	4,954	5,057
<b>Explanatory:</b>							
Average Student Loan Debt	14,192	8,937	9,000	9,100	9,200	9,100	9,200
Percent of Students with Student Loan Debt	24.61%	11.32%	12%	12.5%	13%	12.5%	13%

**STEPHEN F. AUSTIN STATE UNIVERSITY**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 40,211,531	\$ 37,473,135	\$ 36,406,556	\$ 46,200,385	\$ 46,216,847	\$ 36,454,804	\$ 36,471,266
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 878,747	\$ 791,345	\$ 786,684	\$ 786,684	\$ 786,684	\$ 786,684	\$ 786,684
Estimated Other Educational and General Income Account No. 770	<u>15,513,707</u>	<u>16,477,718</u>	<u>16,246,082</u>	<u>15,445,470</u>	<u>15,504,386</u>	<u>14,783,445</u>	<u>14,760,281</u>
Subtotal, General Revenue Fund - Dedicated	\$ 16,392,454	\$ 17,269,063	\$ 17,032,766	\$ 16,232,154	\$ 16,291,070	\$ 15,570,129	\$ 15,546,965
License Plate Trust Fund Account No. 0802, estimated	\$ 3,875	\$ 12,257	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946
<b>Total, Method of Financing</b>	<u>\$ 56,607,860</u>	<u>\$ 54,754,455</u>	<u>\$ 53,447,268</u>	<u>\$ 62,440,485</u>	<u>\$ 62,515,863</u>	<u>\$ 52,032,879</u>	<u>\$ 52,026,177</u>
 <b>This bill pattern represents an estimated 21% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	505.3	503.3	510.0	528.4	528.4	503.3	503.3
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 36,579,570	\$ 35,978,962	\$ 35,892,829	\$ 29,073,238	\$ 29,073,238	\$ 29,073,238	\$ 29,073,238
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	1,327,094	1,327,094	1,327,094	1,327,094
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	3,054,296	3,796,507	3,606,682	3,642,748	3,679,176	3,003,344	3,003,344
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	2,281,342	2,237,715	2,109,673	2,150,000	2,190,000	2,192,379	2,186,727
<b>A.1.5. Strategy: ORGANIZED ACTIVITIES</b>	<u>924,564</u>	<u>714,499</u>	<u>850,000</u>	<u>915,000</u>	<u>915,000</u>	<u>850,000</u>	<u>850,000</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 42,839,772	\$ 42,727,683	\$ 42,459,184	\$ 37,108,080	\$ 37,184,508	\$ 36,446,055	\$ 36,440,403

**STEPHEN F. AUSTIN STATE UNIVERSITY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 2,050,102	\$ 1,376,991	\$ 1,390,761	\$ 6,220,367	\$ 6,220,367	\$ 6,220,367	\$ 6,220,367
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	<u>7,440,416</u>	<u>6,440,456</u>	<u>5,388,000</u>	<u>5,383,800</u>	<u>5,382,750</u>	<u>5,383,800</u>	<u>5,382,750</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 9,490,518	\$ 7,817,447	\$ 6,778,761	\$ 11,604,167	\$ 11,603,117	\$ 11,604,167	\$ 11,603,117
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: RURAL NURSING INITIATIVE</b>	\$ 300,411	\$ 270,370	\$ 270,370	\$ 270,370	\$ 270,370	\$ 270,370	\$ 270,370
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: APPLIED FORESTRY STUDIES CENTER</b>	\$ 377,523	\$ 377,523	\$ 377,523	\$ 377,523	\$ 377,523	\$ 377,523	\$ 377,523
Center for Applied Studies in Forestry.							
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: STONE FORT MUSEUM &amp; RESEARCH CENTER</b>	\$ 71,959	\$ 71,959	\$ 71,959	\$ 71,959	\$ 71,959	\$ 71,959	\$ 71,959
Stone Fort Museum and Research Center of East Texas.							
<b>C.3.2. Strategy: SOIL PLANT &amp; WATER ANALYSIS LAB</b>	41,047	41,048	41,047	41,048	41,047	41,048	41,048
Soil Plant and Water Analysis Laboratory.							
<b>C.3.3. Strategy: APPLIED POULTRY STUDIES &amp; RESEARCH</b>	38,713	38,714	38,713	38,714	38,713	38,714	38,714
Applied Poultry Studies and Research.							
<b>C.4. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 3,238,235	\$ 3,238,235	\$ 3,238,235	\$ 3,036,739	\$ 3,036,741	\$ 3,036,740	\$ 3,036,740
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 9,745,582</u>	<u>\$ 9,745,582</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 4,067,888	\$ 4,037,849	\$ 4,037,847	\$ 13,581,935	\$ 13,581,935	\$ 3,836,354	\$ 3,836,354
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	<u>\$ 209,682</u>	<u>\$ 171,476</u>	<u>\$ 171,476</u>	<u>\$ 146,303</u>	<u>\$ 146,303</u>	<u>\$ 146,303</u>	<u>\$ 146,303</u>
<b>Grand Total, STEPHEN F. AUSTIN STATE UNIVERSITY</b>	<u>\$ 56,607,860</u>	<u>\$ 54,754,455</u>	<u>\$ 53,447,268</u>	<u>\$ 62,440,485</u>	<u>\$ 62,515,863</u>	<u>\$ 52,032,879</u>	<u>\$ 52,026,177</u>

**STEPHEN F. AUSTIN STATE UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 11,244,505	\$ 11,044,955	\$ 11,143,693	\$ 14,749,394	\$ 14,717,639	\$ 14,361,562	\$ 14,338,705
Other Personnel Costs	357,322	383,122	377,657	550,960	542,117	543,806	536,029
Faculty Salaries (Higher Education Only)	30,906,935	30,102,474	30,100,224	25,887,202	25,938,352	25,925,599	25,978,831
Professional Fees and Services	3,062	3,148	3,000	2,544	2,430	2,544	2,430
Consumable Supplies	4,054	2,047	3,688	1,654	3,060	1,654	3,060
Utilities	586,613	157	0	127	0	127	0
Rent - Machine and Other	30,241	81,973	91,794	69,122	77,563	69,122	77,563
Debt Service	7,440,416	6,440,456	5,388,000	13,927,887	13,926,837	5,383,800	5,382,750
Other Operating Expense	3,608,099	4,355,501	4,140,305	5,096,079	5,113,006	3,456,668	3,437,167
Client Services	2,320,962	2,333,796	2,192,908	2,150,000	2,190,000	90,102	78,056
Grants	0	0	0	0	0	2,192,379	2,186,727
Capital Expenditures	105,651	6,826	5,999	5,516	4,859	5,516	4,859
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 56,607,860</b>	<b>\$ 54,754,455</b>	<b>\$ 53,447,268</b>	<b>\$ 62,440,485</b>	<b>\$ 62,515,863</b>	<b>\$ 52,032,879</b>	<b>\$ 52,026,177</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,459,276	\$ 3,594,606	\$ 3,680,393	\$	\$	\$ 3,779,951	\$ 3,881,665
Group Insurance	7,029,778	6,423,580	6,423,580			6,834,104	6,834,104
Social Security	2,853,194	2,999,920	3,089,918			3,182,615	3,278,094
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 13,342,248</b>	<b>\$ 13,018,106</b>	<b>\$ 13,193,891</b>	<b>\$</b>	<b>\$</b>	<b>\$ 13,796,670</b>	<b>\$ 13,993,863</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	44.1%	48.6%	52.1%	45.5%	46%	45.5%	46%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	32.2%	34.2%	35.2%	33%	33.5%	33%	33.5%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	71.6%	70.5%	70%	72.2%	72.5%	72.2%	72.5%
Certification Rate of Teacher Education Graduates	96.9%	99.7%	95.6%	97%	97%	97%	97%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	45.5%	44.5%	43.9%	45%	45%	45%	45%

**STEPHEN F. AUSTIN STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	63.3%	67.3%	68.2%	70%	70%	70%	70%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	30.3%	30.5%	30.1%	32%	33%	32%	33%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	50.3%	48.4%	45.8%	46%	46%	46%	46%
State Licensure Pass Rate of Nursing Graduates	96.6%	97.3%	96.8%	95%	95%	95%	95%
Dollar Value of External or Sponsored Research Funds (in Millions)	3	2.9	3.5	3.5	3.6	3.5	3.6
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.3%	11.2%	11.7%	11%	11%	11%	11%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,144	5,474	5,300	5,300	5,300	5,300	5,300
<b>Explanatory:</b>							
Average Student Loan Debt	26,483	27,012	27,822	28,656	29,516	28,656	29,516
Percent of Students with Student Loan Debt	67.42%	68.09%	69.45%	70.84%	71.5%	70.84%	71.5%
Average Financial Aid Award Per Full-Time Student	13,447	13,581	13,717	13,854	13,992	13,854	13,992
Percent of Full-Time Students Receiving Financial Aid	93.7%	93%	94%	94%	94%	94%	94%

**TEXAS SOUTHERN UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 54,836,015	\$ 49,628,698	\$ 49,597,747	\$ 210,805,656	\$ 207,263,602	\$ 55,055,655	\$ 51,513,606
<b>General Revenue Fund - Dedicated</b>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 4,249,170	\$ 3,799,329	\$ 3,086,666	\$ 3,483,469	\$ 3,483,469	\$ 3,483,469	\$ 3,483,469
Estimated Other Educational and General Income Account No. 770	24,237,142	33,698,894	29,817,050	15,713,950	15,676,375	14,066,982	14,023,524
Subtotal, General Revenue Fund - Dedicated	\$ 28,486,312	\$ 37,498,223	\$ 32,903,716	\$ 19,197,419	\$ 19,159,844	\$ 17,550,451	\$ 17,506,993

**TEXAS SOUTHERN UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Other Funds</b>							
Economic Stabilization Fund	\$ 0	\$ 4,330,000	\$ 11,670,000	\$ 0	\$ 0	\$ 0	\$ 0
License Plate Trust Fund Account No. 0802, estimated	<u>3,877</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Other Funds	<u>\$ 3,877</u>	<u>\$ 4,330,000</u>	<u>\$ 11,670,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Method of Financing</b>	<u>\$ 83,326,204</u>	<u>\$ 91,456,921</u>	<u>\$ 94,171,463</u>	<u>\$ 230,003,075</u>	<u>\$ 226,423,446</u>	<u>\$ 72,606,106</u>	<u>\$ 69,020,599</u>
<b>This bill pattern represents an estimated 30% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	785.4	775.7	768.2	807.2	807.2	768.2	768.2
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
A.1.1. Strategy: OPERATIONS SUPPORT	\$ 42,090,142	\$ 40,127,026	\$ 36,071,508	\$ 27,617,594	\$ 27,617,594	\$ 27,617,594	\$ 27,617,594
A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT	516,952	540,974	540,973	422,505	422,505	422,505	422,505
A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS	3,377,593	4,335,000	4,183,634	4,335,000	4,335,000	3,149,211	3,149,211
A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE	208,312	208,312	208,312	208,312	208,312	208,312	208,312
A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS	2,896,707	2,636,341	2,465,608	2,465,608	2,465,608	2,002,204	1,996,321
A.1.6. Strategy: ORGANIZED ACTIVITIES	<u>42,732</u>	<u>40,959</u>	<u>38,734</u>	<u>38,734</u>	<u>38,734</u>	<u>40,959</u>	<u>40,959</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 49,132,438	\$ 47,888,612	\$ 43,508,769	\$ 35,087,753	\$ 35,087,753	\$ 33,440,785	\$ 33,434,902
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
B.1.1. Strategy: E&G SPACE SUPPORT	\$ 3,833,538	\$ 5,977,621	\$ 5,977,621	\$ 5,840,725	\$ 5,840,726	\$ 5,840,725	\$ 5,840,726
Educational and General Space Support.							
B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT	13,017,638	13,268,988	13,271,019	13,271,769	9,692,144	13,271,769	9,692,144
B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT	0	70,568	70,568	726,694	726,694	726,694	726,694
B.1.4. Strategy: THERMAL PLANT AND STEAM MAINTENANCE	<u>0</u>	<u>4,330,000</u>	<u>11,670,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Thermal Plant and Steam Tunnel Maintenance.							
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 16,851,176	\$ 23,647,177	\$ 30,989,208	\$ 19,839,188	\$ 16,259,564	\$ 19,839,188	\$ 16,259,564

**TEXAS SOUTHERN UNIVERSITY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: THURGOOD MARSHALL SCHOOL OF LAW</b>	\$ 172,636	\$ 155,372	\$ 155,372	\$ 155,372	\$ 155,372	\$ 155,372	\$ 155,372
<b>C.1.2. Strategy: ACCREDITATION - BUSINESS</b> Accreditation Continuation - Business.	25,705	25,706	25,705	25,706	25,705	25,706	25,706
<b>C.1.3. Strategy: ACCREDITATION - PHARMACY</b> Accreditation Continuation - Pharmacy.	25,927	25,928	25,927	25,928	25,927	25,928	25,928
<b>C.1.4. Strategy: ACCREDITATION - EDUCATION</b> Accreditation Continuation - Education.	32,481	32,481	32,481	32,481	32,481	32,481	32,481
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: MICKEY LELAND CENTER</b> Mickey Leland Center on World Hunger and Peace.	\$ 36,146	\$ 36,146	\$ 36,146	\$ 36,146	\$ 36,146	\$ 36,146	\$ 36,146
<b>C.2.2. Strategy: URBAN REDEVELOPMENT/RENEWAL</b> Urban Redevelopment and Renewal.	44,857	44,857	44,857	44,857	44,857	44,857	44,857
<b>C.2.3. Strategy: TEXAS SUMMER ACADEMY</b>	224,284	224,284	224,283	224,284	224,283	224,284	224,284
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 4,020,431	\$ 6,867,714	\$ 6,867,713	\$ 6,867,714	\$ 6,867,713	\$ 6,867,714	\$ 6,867,714
<b>C.3.2. Strategy: MIS/FISCAL OPERATIONS</b> Integrated Plan to Improve MIS and Fiscal Operations.	73,965	73,965	73,964	73,965	73,964	73,964	73,964
<b>C.4. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 155,750,000	\$ 155,750,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 4,656,432	\$ 7,486,453	\$ 7,486,448	\$ 163,236,453	\$ 163,236,448	\$ 7,486,452	\$ 7,486,452
<b>D. Goal: ACADEMIC DEVELOPMENT INITIATIVE</b>							
<b>D.1.1. Strategy: ACADEMIC DEVELOPMENT INITIATIVE</b>	\$ 12,500,000	\$ 12,110,797	\$ 11,863,156	\$ 11,490,262	\$ 11,490,262	\$ 11,490,262	\$ 11,490,262
<b>E. Goal: RESEARCH FUNDS</b>							
<b>E.1.1. Strategy: COMPREHENSIVE RESEARCH FUND</b>	\$ 186,158	\$ 323,882	\$ 323,882	\$ 349,419	\$ 349,419	\$ 349,419	\$ 349,419
<b>Grand Total, TEXAS SOUTHERN UNIVERSITY</b>	<u>\$ 83,326,204</u>	<u>\$ 91,456,921</u>	<u>\$ 94,171,463</u>	<u>\$ 230,003,075</u>	<u>\$ 226,423,446</u>	<u>\$ 72,606,106</u>	<u>\$ 69,020,599</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 35,258,564	\$ 35,140,710	\$ 32,580,105	\$ 30,589,825	\$ 30,295,247	\$ 29,040,117	\$ 28,560,294
Other Personnel Costs	993,439	1,272,423	860,934	928,769	698,312	926,408	696,863
Faculty Salaries (Higher Education Only)	26,324,801	29,331,005	28,097,163	23,701,902	24,259,338	23,198,458	23,950,492
Professional Fees and Services	140,836	151,996	152,223	132,471	137,491	132,471	139,100



**TEXAS SOUTHERN UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Consumable Supplies	113,739	104,729	108,427	76,375	81,123	97,208	102,838
Utilities	5,760	5,760	7,760	5,760	7,291	5,658	7,228
Travel	33,559	9,518	11,777	17,045	11,476	6,551	11,146
Rent - Machine and Other	11,855	6,958	9,434	6,040	8,164	5,834	8,038
Debt Service	13,017,638	13,268,988	13,271,019	13,271,769	9,692,144	13,271,769	9,692,144
Other Operating Expense	4,426,111	5,117,819	4,853,819	5,001,987	4,953,556	3,863,904	3,792,439
Client Services	2,900,584	2,636,341	2,465,608	2,465,608	2,465,608	0	0
Grants	0	0	0	0	0	2,002,204	1,996,321
Capital Expenditures	99,318	4,410,674	11,753,194	153,805,524	153,813,696	55,524	63,696

**Total, Object-of-Expense Informational Listing**      \$ 83,326,204      \$ 91,456,921      \$ 94,171,463      \$ 230,003,075      \$ 226,423,446      \$ 72,606,106      \$ 69,020,599

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 4,162,658	\$ 4,312,071	\$ 4,426,340	\$	\$	\$ 4,555,743	\$ 4,688,062
Group Insurance	5,525,980	5,310,788	5,310,788			5,146,965	5,146,965
Social Security	4,163,130	4,377,220	4,508,537			4,643,793	4,783,106

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**      \$ 13,851,768      \$ 14,000,079      \$ 14,245,665      \$      \$      \$ 14,346,501      \$ 14,618,133

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	23.1%	20%	25%	25%	30%	25%	30%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	8%	11%	11%	11%	11%	11%	11%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	52.1%	50%	51.5%	53%	54.6%	53%	54.6%
Certification Rate of Teacher Education Graduates	100%	96%	96%	96%	96%	96%	96%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	48.4%	40%	49.03%	48.6%	48.2%	48.6%	48.2%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	51.8%	47%	47%	47%	47%	47%	47%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	25.7%	27%	27%	27%	27%	27%	27%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	17.4%	17.25%	17.1%	16.9%	16.8%	16.9%	16.8%

**TEXAS SOUTHERN UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
State Licensure Pass Rate of Law Graduates	61.9%	68.3%	76%	77.5%	77.5%	77.5%	77.5%
State Licensure Pass Rate of Pharmacy Graduates	87.9%	94.12%	94.24%	94.36%	94.48%	94.36%	94.48%
Dollar Value of External or Sponsored Research Funds (in Millions)	5.1	4.86	4.9	4.94	4.98	4.94	4.98
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	8.47%	8.55%	8.54%	8.54%	8.53%	8.54%	8.53%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,586	4,586	4,586	4,586	4,586	4,586	4,586
<b>Explanatory:</b>							
Average Student Loan Debt	33,986	32,548	31,897	31,259	30,633	31,259	30,633
Percent of Students with Student Loan Debt	80.5%	78%	76%	74%	72.5%	74%	72.5%
Average Financial Aid Award Per Full-Time Student	15,435	15,441	15,441	15,441	15,441	15,441	15,441
Percent of Full-Time Students Receiving Financial Aid	94.7%	96%	96%	96%	96%	96%	96%

**TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 2,000,000	\$ 2,000,000	\$ 1,299,600	\$ 1,299,600
<b>Total, Method of Financing</b>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,231,200</u>	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>	<u>\$ 1,299,600</u>	<u>\$ 1,299,600</u>
<b>This bill pattern represents an estimated 5.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	74.2	78.4	78.3	92.9	92.9	78.3	78.3

**TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>							
	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 2,000,000	\$ 2,000,000	\$ 1,299,600	\$ 1,299,600
<b>Grand Total, TEXAS TECH UNIVERSITY SYSTEM ADMINISTRATION</b>							
	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 2,000,000	\$ 2,000,000	\$ 1,299,600	\$ 1,299,600
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 2,000,000	\$ 2,000,000	\$ 1,299,600	\$ 1,299,600
<b>Total, Object-of-Expense Informational Listing</b>	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 2,000,000	\$ 2,000,000	\$ 1,299,600	\$ 1,299,600
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 349,046	\$ 397,037	\$ 406,096	\$	\$	\$ 421,829	\$ 437,785
Group Insurance	735,634	742,381	742,381			763,211	763,211
Social Security	352,547	370,677	381,797			393,251	405,049
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 1,437,227	\$ 1,510,095	\$ 1,530,274	\$	\$	\$ 1,578,291	\$ 1,606,045

**TEXAS TECH UNIVERSITY**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 156,712,855	\$ 167,441,568	\$ 154,175,260	\$ 174,172,930	\$ 175,588,562	\$ 165,531,300	\$ 164,946,936
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 7,291,400	\$ 7,570,910	\$ 7,570,910	\$ 7,570,910	\$ 7,570,910	\$ 7,570,910	\$ 7,570,910

**TEXAS TECH UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Estimated Other Educational and General Income Account No. 770	52,900,684	53,282,266	52,695,272	51,956,970	51,829,663	53,799,670	53,636,440
Subtotal, General Revenue Fund - Dedicated	\$ 60,192,084	\$ 60,853,176	\$ 60,266,182	\$ 59,527,880	\$ 59,400,573	\$ 61,370,580	\$ 61,207,350
License Plate Trust Fund Account No. 0802, estimated	\$ 36,160	\$ 31,751	\$ 63,153	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
<b>Total, Method of Financing</b>	<b>\$ 216,941,099</b>	<b>\$ 228,326,495</b>	<b>\$ 214,504,595</b>	<b>\$ 233,740,810</b>	<b>\$ 235,029,135</b>	<b>\$ 226,941,880</b>	<b>\$ 226,194,286</b>

This bill pattern represents an estimated 20.8% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	2,223.1	2,260.2	2,644.4	2,654.4	2,666.4	2,260.2	2,260.2
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 155,079,706	\$ 162,607,420	\$ 146,180,793	\$ 141,049,627	\$ 141,049,627	\$ 141,049,627	\$ 141,049,627
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	3,150,523	3,150,523	3,150,523	3,150,523
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	6,741,376	6,487,514	6,487,514	6,487,514	6,487,514	8,020,806	8,020,806
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	496,423	496,423	496,423	496,423	496,423	450,300	450,300
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	6,740,227	6,883,732	6,883,732	6,883,732	6,883,732	7,193,140	7,157,217
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	575,000	524,000	575,000	575,000	575,000	575,000	575,000

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 169,632,732</b>	<b>\$ 176,999,089</b>	<b>\$ 160,623,462</b>	<b>\$ 158,642,819</b>	<b>\$ 158,642,819</b>	<b>\$ 160,439,396</b>	<b>\$ 160,403,473</b>
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 8,894,676	\$ 9,072,569	\$ 9,254,020	\$ 25,976,102	\$ 25,976,102	\$ 25,976,102	\$ 25,976,102
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	14,484,496	13,502,981	13,493,859	19,697,382	18,985,711	13,919,916	13,208,245

<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<b>\$ 23,379,172</b>	<b>\$ 22,575,550</b>	<b>\$ 22,747,879</b>	<b>\$ 45,673,484</b>	<b>\$ 44,961,813</b>	<b>\$ 39,896,018</b>	<b>\$ 39,184,347</b>
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**TEXAS TECH UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: LIBRARY ARCHIVAL SUPPORT</b>	\$ 353,048	\$ 353,048	\$ 353,048	\$ 353,048	\$ 353,048	\$ 320,246	\$ 320,246
<b>C.1.2. Strategy: VETERINARY MEDICINE</b>	3,626,465	7,500,000	9,850,000	10,600,000	12,600,000	8,675,000	8,675,000
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: AGRICULTURAL RESEARCH</b>	\$ 1,317,767	\$ 1,317,767	\$ 1,317,767	\$ 1,317,767	\$ 1,317,767	\$ 1,195,333	\$ 1,195,333
Research to Enhance Ag Production & Add Value to Ag Products in Texas.							
<b>C.2.2. Strategy: ENERGY RESEARCH</b>	456,096	456,096	456,096	456,096	456,096	413,720	413,720
Research in Energy Production and Environmental Protection in Texas.							
<b>C.2.3. Strategy: EMERGING TECHNOLOGIES RESEARCH</b>	256,295	256,296	256,295	256,296	256,295	232,484	232,484
Research in Emerging Technologies and Economic Development in Texas.							
<b>C.3. Objective: PUBLIC SERVICE</b>							
<b>C.3.1. Strategy: JUNCTION ANNEX OPERATION</b>	\$ 117,806	\$ 106,025	\$ 106,025	\$ 106,025	\$ 106,025	\$ 96,174	\$ 96,174
<b>C.3.2. Strategy: HILL COUNTRY EDUCATIONAL NETWORK</b>	207,124	186,412	186,412	186,412	186,412	169,092	169,092
<b>C.3.3. Strategy: SMALL BUSINESS DEVELOPMENT</b>	881,507	881,507	881,507	881,507	881,507	799,606	799,606
Small Business Development Center.							
<b>C.3.4. Strategy: MUSEUMS &amp; CENTERS</b>	1,007,416	1,007,417	1,007,416	1,007,417	1,007,416	913,816	913,816
Museums and Historical, Cultural, and Educational Centers.							
<b>C.3.5. Strategy: CENTER FOR FINANCIAL RESPONSIBILITY</b>	113,106	113,107	113,106	113,107	113,106	102,598	102,598
<b>C.4. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 4,970,312	\$ 4,965,904	\$ 4,997,305	\$ 4,974,153	\$ 4,974,152	\$ 4,515,718	\$ 4,515,718
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 13,306,942	\$ 17,143,579	\$ 19,524,977	\$ 20,251,828	\$ 22,251,824	\$ 17,433,787	\$ 17,433,787
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: CORE RESEARCH SUPPORT</b>	\$ 10,622,253	\$ 11,608,277	\$ 11,608,277	\$ 9,172,679	\$ 9,172,679	\$ 9,172,679	\$ 9,172,679
<b>Grand Total, TEXAS TECH UNIVERSITY</b>	\$ 216,941,099	\$ 228,326,495	\$ 214,504,595	\$ 233,740,810	\$ 235,029,135	\$ 226,941,880	\$ 226,194,286
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 65,109,094	\$ 70,321,693	\$ 66,276,231	\$ 80,481,114	\$ 80,923,826	\$ 79,335,235	\$ 79,308,569
Other Personnel Costs	9,369,161	8,870,167	8,672,923	8,984,066	8,984,079	10,470,637	10,470,186
Faculty Salaries (Higher Education Only)	112,800,889	118,946,825	108,088,901	109,031,684	110,819,159	106,138,975	106,138,850
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,118,354	1,416,785	1,373,020	1,200,146	1,200,149	1,216,146	1,215,183

**TEXAS TECH UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Professional Fees and Services	2,553,771	1,207,525	1,579,270	1,518,053	2,518,053	1,390,348	1,390,347
Fuels and Lubricants	1,148	7,086	7,086	5,757	5,757	5,757	5,757
Consumable Supplies	20,818	17,601	20,677	156,857	66,859	18,211	18,211
Utilities	19,267	21,381	22,621	211,804	211,803	20,382	20,382
Travel	26,153	53,727	68,569	5,565	5,565	60,351	60,351
Rent - Building	14,011	59,257	77,661	560,475	560,476	68,410	68,410
Rent - Machine and Other	50,721	11,430	14,393	1,779	1,779	12,716	12,717
Debt Service	14,484,496	13,502,981	13,493,859	19,697,382	18,985,711	13,919,916	13,208,245
Other Operating Expense	9,892,990	11,237,160	11,371,474	11,675,511	10,535,302	4,110,144	4,110,156
Client Services	36,160	31,751	63,153	40,000	40,000	28,873	57,067
Grants	0	0	0	0	0	7,193,140	7,157,217
Capital Expenditures	1,444,066	2,621,126	3,374,757	170,617	170,617	2,952,639	2,952,638
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 216,941,099</b>	<b>\$ 228,326,495</b>	<b>\$ 214,504,595</b>	<b>\$ 233,740,810</b>	<b>\$ 235,029,135</b>	<b>\$ 226,941,880</b>	<b>\$ 226,194,286</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 13,136,720	\$ 13,706,336	\$ 14,019,586	\$	\$	\$ 14,390,366	\$ 14,769,085
Group Insurance	20,806,698	21,387,701	21,387,701			22,060,082	22,060,082
Social Security	11,931,968	12,545,572	12,921,939			13,309,597	13,708,885
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 45,875,386</b>	<b>\$ 47,639,609</b>	<b>\$ 48,329,226</b>	<b>\$</b>	<b>\$</b>	<b>\$ 49,760,045</b>	<b>\$ 50,538,052</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	60%	61%	61%	61%	61%	61%	61%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	37.2%	38%	35%	36%	36%	36%	36%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	85%	86.7%	82%	83%	83%	83%	83%
Certification Rate of Teacher Education Graduates	86%	84%	95%	95%	95%	95%	95%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	26.9%	24.9%	25%	25%	25%	25%	25%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	65%	65%	60%	60%	60%	60%	60%

**TEXAS TECH UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	37%	37%	27%	30%	30%	30%	30%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	32.9%	31.7%	30%	30%	30%	30%	30%
State Licensure Pass Rate of Law Graduates	93.2%	86.5%	90%	90%	90%	90%	90%
State Licensure Pass Rate of Engineering Graduates	81%	81%	80%	80%	80%	80%	80%
Dollar Value of External or Sponsored Research Funds (in Millions)	63	63	57	57	57	57	57
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	6.2%	6.3%	6.3%	6.3%	6.3%	6.3%	6.3%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,523	5,660	5,523	5,523	5,523	5,523	5,523
<b>Explanatory:</b>							
Average Student Loan Debt	32,160	32,160	29,000	32,000	32,000	32,000	32,000
Percent of Students with Student Loan Debt	59.1%	59.1%	56%	60%	60%	60%	60%
Average Financial Aid Award Per Full-Time Student	12,784	12,784	11,110	13,000	13,000	13,000	13,000
Percent of Full-Time Students Receiving Financial Aid	75.8%	75.8%	70%	76%	76%	76%	76%

**ANGELO STATE UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 25,798,016	\$ 29,506,087	\$ 26,806,614	\$ 33,229,996	\$ 32,274,391	\$ 27,954,692	\$ 26,999,091
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,315,947	\$ 1,249,145	\$ 1,249,861	\$ 1,249,861	\$ 1,249,861	\$ 1,249,861	\$ 1,249,861
Estimated Other Educational and General Income Account No. 770	<u>11,014,909</u>	<u>10,428,374</u>	<u>9,962,626</u>	<u>9,314,320</u>	<u>9,376,752</u>	<u>9,800,942</u>	<u>9,795,157</u>
Subtotal, General Revenue Fund - Dedicated	\$ 12,330,856	\$ 11,677,519	\$ 11,212,487	\$ 10,564,181	\$ 10,626,613	\$ 11,050,803	\$ 11,045,018
License Plate Trust Fund Account No. 0802, estimated	\$ 1,892	\$ 1,833	\$ 1,833	\$ 1,833	\$ 1,833	\$ 1,833	\$ 1,833
<b>Total, Method of Financing</b>	<u>\$ 38,130,764</u>	<u>\$ 41,185,439</u>	<u>\$ 38,020,934</u>	<u>\$ 43,796,010</u>	<u>\$ 42,902,837</u>	<u>\$ 39,007,328</u>	<u>\$ 38,045,942</u>

**ANGELO STATE UNIVERSITY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<p><b>This bill pattern represents an estimated 30.2% of this agency's estimated total available funds for the biennium.</b></p>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	414.6	434.3	483.2	491.2	491.2	434.3	434.3
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 22,361,389	\$ 25,532,354	\$ 22,337,484	\$ 20,540,881	\$ 20,540,881	\$ 20,540,881	\$ 20,540,881
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	751,187	751,188	751,187	751,188
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	1,672,244	1,515,546	1,553,119	1,599,713	1,647,704	2,149,107	2,149,107
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	1,614,512	1,630,335	1,654,944	1,671,493	1,688,208	1,599,682	1,596,171
<b>A.1.5. Strategy: ORGANIZED ACTIVITIES</b>	123,457	129,039	120,000	120,000	120,000	129,039	129,039
<b>A.1.6. Strategy: HOLD HARMLESS</b>	2,060,259	0	0	0	0	0	0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 27,831,861	\$ 28,807,274	\$ 25,665,547	\$ 24,683,274	\$ 24,747,981	\$ 25,169,896	\$ 25,166,386
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 1,664,388	\$ 1,745,113	\$ 1,741,843	\$ 3,803,890	\$ 3,803,889	\$ 3,803,890	\$ 3,803,889
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	2,877,024	2,879,547	2,860,043	5,557,233	4,599,358	2,668,500	1,710,625
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 4,541,412	\$ 4,624,660	\$ 4,601,886	\$ 9,361,123	\$ 8,403,247	\$ 6,472,390	\$ 5,514,514
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: CENTER FOR ACADEMIC EXCELLENCE</b>	\$ 207,765	\$ 207,766	\$ 207,765	\$ 207,766	\$ 207,765	\$ 197,378	\$ 197,378
<b>C.1.2. Strategy: COLLEGE OF NURSING &amp; ALLIED HEALTH</b>	665,513	599,862	599,862	599,862	599,862	569,869	569,869
College of Nursing & Allied Health-Ctr Rural Health, Wellness & Rehab.							
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER</b>	\$ 97,146	\$ 97,147	\$ 97,146	\$ 97,147	\$ 97,146	\$ 92,290	\$ 92,290
<b>C.2.2. Strategy: CENTER FOR FINE ARTS</b>	26,707	26,707	26,707	0	0	0	0



**ANGELO STATE UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C.2.3. Strategy:</b> MGT/INSTRUCTION/RESEARCH CENTER Management, Instruction, and Research Center.	122,968	122,968	122,968	122,968	122,968	116,820	116,820
<b>C.3. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 3,885,424	\$ 5,945,625	\$ 5,945,624	\$ 5,972,332	\$ 5,972,331	\$ 5,673,806	\$ 5,673,806
<b>C.3.2. Strategy:</b> FRESHMAN COLLEGE	733,164	733,165	733,164	733,165	733,164	696,506	696,506
<b>C.4. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 5,738,687	\$ 7,733,240	\$ 7,733,236	\$ 9,733,240	\$ 9,733,236	\$ 7,346,669	\$ 7,346,669
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 18,804	\$ 20,265	\$ 20,265	\$ 18,373	\$ 18,373	\$ 18,373	\$ 18,373
<b>Grand Total, ANGELO STATE UNIVERSITY</b>	<u>\$ 38,130,764</u>	<u>\$ 41,185,439</u>	<u>\$ 38,020,934</u>	<u>\$ 43,796,010</u>	<u>\$ 42,902,837</u>	<u>\$ 39,007,328</u>	<u>\$ 38,045,942</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,066,143	\$ 9,987,446	\$ 9,958,107	\$ 10,185,393	\$ 11,252,636	\$ 10,362,911	\$ 11,178,499
Other Personnel Costs	290,977	317,341	276,060	336,520	328,128	338,025	326,479
Faculty Salaries (Higher Education Only)	21,281,107	23,573,840	20,185,461	21,564,080	20,398,994	20,550,603	19,510,600
Professional Fees and Services	2,047	7,106	0	4,901	0	5,915	0
Fuels and Lubricants	12,134	8,157	0	0	0	7,939	0
Consumable Supplies	90,563	93,650	70,000	65,324	64,370	79,459	64,370
Utilities	117,762	123,098	110,043	240,584	234,500	250,202	234,500
Travel	142,193	124,145	98,500	105,225	100,578	100,716	90,578
Rent - Building	68,788	69,452	70,152	34,389	39,951	34,389	39,951
Rent - Machine and Other	47,783	51,276	48,000	38,208	44,139	41,807	44,139
Debt Service	2,877,024	2,879,547	2,860,043	5,557,233	4,599,358	2,668,500	1,710,625
Other Operating Expense	4,035,824	3,815,594	4,262,568	4,798,621	4,964,778	2,850,983	3,174,625
Grants	0	0	0	0	0	1,599,682	1,596,171
Capital Expenditures	98,419	134,787	82,000	865,532	875,405	116,197	75,405
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 38,130,764</u>	<u>\$ 41,185,439</u>	<u>\$ 38,020,934</u>	<u>\$ 43,796,010</u>	<u>\$ 42,902,837</u>	<u>\$ 39,007,328</u>	<u>\$ 38,045,942</u>

**ANGELO STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,347,614	\$ 2,432,154	\$ 2,492,056	\$	\$	\$ 2,561,405	\$ 2,632,210
Group Insurance	5,117,891	5,122,498	5,122,498			5,694,215	5,694,215
Social Security	2,264,365	2,380,810	2,452,234			2,525,801	2,601,575
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 9,729,870</b>	<b>\$ 9,935,462</b>	<b>\$ 10,066,788</b>	<b>\$</b>	<b>\$</b>	<b>\$ 10,781,421</b>	<b>\$ 10,928,000</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	40%	37%	37%	38%	38%	38%	38%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	31.5%	30%	30%	30%	30%	30%	30%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	69%	69%	69%	69%	69%	69%	69%
Certification Rate of Teacher Education Graduates	97%	91%	91%	91%	91%	91%	91%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	50%	45%	45%	45%	45%	45%	45%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	63%	43%	43%	45%	45%	45%	45%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	41%	20%	20%	22%	22%	22%	22%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	40%	45%	45%	40%	40%	40%	40%
State Licensure Pass Rate of Nursing Graduates	95.2%	90%	90%	90%	90%	90%	90%
Dollar Value of External or Sponsored Research Funds (in Millions)	0.4	0.2	0.2	0.2	0.2	0.2	0.2

**A.1.1. Strategy: OPERATIONS SUPPORT**

**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures	9.12%	8.8%	8.8%	8.8%	8.8%	8.8%	8.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,244	4,360	4,505	4,655	4,655	4,655	4,655

**Explanatory:**

Average Student Loan Debt	24,496	24,900	24,900	24,900	24,900	24,900	24,900
Percent of Students with Student Loan Debt	57%	59%	59%	60%	60%	60%	60%
Average Financial Aid Award Per Full-Time Student	10,920	12,200	12,200	10,500	10,500	10,500	10,500
Percent of Full-Time Students Receiving Financial Aid	98.1%	87%	87%	90%	90%	90%	90%

**TEXAS WOMAN'S UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 55,268,910	\$ 59,111,457	\$ 61,516,280	\$ 74,863,883	\$ 73,492,111	\$ 63,513,736	\$ 62,136,865
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 4,624,741	\$ 5,154,414	\$ 5,309,046	\$ 5,309,046	\$ 5,309,046	\$ 5,309,046	\$ 5,309,046
Estimated Other Educational and General Income Account No. 770	<u>16,527,856</u>	<u>16,640,437</u>	<u>16,287,739</u>	<u>18,024,594</u>	<u>18,039,680</u>	<u>16,194,067</u>	<u>16,168,046</u>
Subtotal, General Revenue Fund - Dedicated	<u>\$ 21,152,597</u>	<u>\$ 21,794,851</u>	<u>\$ 21,596,785</u>	<u>\$ 23,333,640</u>	<u>\$ 23,348,726</u>	<u>\$ 21,503,113</u>	<u>\$ 21,477,092</u>
<b>Total, Method of Financing</b>	<u>\$ 76,421,507</u>	<u>\$ 80,906,308</u>	<u>\$ 83,113,065</u>	<u>\$ 98,197,523</u>	<u>\$ 96,840,837</u>	<u>\$ 85,016,849</u>	<u>\$ 83,613,957</u>

**This bill pattern represents an estimated 37.8% of this agency's estimated total available funds for the biennium.**

Number of Full-Time-Equivalents (FTE)- Appropriated Funds	2019	2020	2021	2022	2023	2022	2023
	950.4	950.8	1,042.0	42.0	42.0	950.8	950.8

**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 57,716,266	\$ 59,050,407	\$ 59,066,989	\$ 52,621,507	\$ 52,621,506	\$ 52,621,507	\$ 52,621,506
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	0	0	0	789,776	789,776	789,776	789,776
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	4,013,725	4,353,901	4,375,671	4,397,549	4,419,537	2,545,655	2,545,655
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	169,026	210,838	270,000	285,000	285,000	285,000	285,000
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>2,393,321</u>	<u>2,401,548</u>	<u>2,413,556</u>	<u>2,425,624</u>	<u>2,437,752</u>	<u>2,446,991</u>	<u>2,440,000</u>

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 64,292,338	\$ 66,016,694	\$ 66,126,216	\$ 60,519,456	\$ 60,553,571	\$ 58,688,929	\$ 58,681,937
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 3,551,283	\$ 2,565,997	\$ 2,591,657	\$ 6,577,886	\$ 6,577,886	\$ 6,577,886	\$ 6,577,886
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**TEXAS WOMAN'S UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	6,910,246	6,248,640	6,239,775	6,240,025	4,844,125	6,240,025	4,844,125
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 10,461,529	\$ 8,814,637	\$ 8,831,432	\$ 12,817,911	\$ 11,422,011	\$ 12,817,911	\$ 11,422,011
<b>C. Goal:</b> NON-FORMULA SUPPORT Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> TX MED CNTR LIBRARY ASSESSMENT Texas Medical Center Library Assessment.	\$ 62,875	\$ 35,950	\$ 55,226	\$ 58,294	\$ 58,294	\$ 58,294	\$ 58,294
<b>C.1.2. Strategy:</b> ONLINE NURSING EDUCATION	98,450	90,425	81,382	85,904	85,903	85,904	85,904
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> NUTRITION RESEARCH PROGRAM Human Nutrition Research Development Program.	\$ 10,885	\$ 10,112	\$ 9,103	\$ 9,609	\$ 9,609	\$ 9,609	\$ 9,609
<b>C.2.2. Strategy:</b> WOMEN'S HEALTH RESEARCH CENTER Center for Research on Women's Health.	44,933	35,840	38,007	40,119	40,118	40,118	40,118
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> CENTER FOR WOMEN'S LEADERSHIP Center for Women's Leadership in Business, Politics, and Public Policy.	\$ 1,334,455	\$ 5,807,387	\$ 7,762,658	\$ 8,193,917	\$ 8,193,918	\$ 8,193,918	\$ 8,193,918
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 0	\$ 0	\$ 4,914,937	\$ 4,914,937	\$ 4,914,937	\$ 4,914,937
<b>C.5. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 11,350,147	\$ 11,355,247	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 1,551,598	\$ 5,979,714	\$ 7,946,376	\$ 24,652,927	\$ 24,658,026	\$ 13,302,780	\$ 13,302,780
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 116,042	\$ 95,263	\$ 209,041	\$ 207,229	\$ 207,229	\$ 207,229	\$ 207,229
<b>Grand Total, TEXAS WOMAN'S UNIVERSITY</b>	<u>\$ 76,421,507</u>	<u>\$ 80,906,308</u>	<u>\$ 83,113,065</u>	<u>\$ 98,197,523</u>	<u>\$ 96,840,837</u>	<u>\$ 85,016,849</u>	<u>\$ 83,613,957</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 16,537,482	\$ 17,355,433	\$ 17,410,309	\$ 19,923,903	\$ 19,993,239	\$ 20,992,817	\$ 20,120,701
Other Personnel Costs	657,754	681,607	685,859	648,730	653,669	671,052	656,292
Faculty Salaries (Higher Education Only)	42,392,782	44,517,218	44,459,044	40,562,803	40,407,679	40,461,285	40,415,067
Professional Salaries - Faculty Equivalent (Higher Education Only)	164,686	265,675	248,481	305,553	233,715	350,412	236,792
Professional Fees and Services	106,215	110,621	203,037	140,383	140,395	155,379	214,092
Consumable Supplies	152,569	101,408	117,901	102,671	103,357	100,535	111,283

TEXAS WOMAN'S UNIVERSITY

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Utilities	1,000,485	11,173	12,000	9,957	10,691	9,957	10,691
Travel	19,104	21,794	63,000	63,000	63,000	30,750	66,500
Rent - Building	35,193	32,609	60,184	50,463	50,463	46,010	63,528
Rent - Machine and Other	11,528	18,583	42,408	26,208	37,501	24,200	43,389
Debt Service	6,910,246	6,248,640	6,239,775	15,475,025	14,084,225	6,240,025	4,844,125
Other Operating Expense	8,252,362	10,232,094	11,566,913	19,119,808	19,293,695	11,692,974	12,279,658
Client Services	159,326	1,135,585	1,981,952	1,749,430	1,749,429	1,560,570	2,092,060
Grants	0	0	0	0	0	2,446,991	2,440,000
Capital Expenditures	21,775	173,868	22,202	19,589	19,779	233,892	19,779

**Total, Object-of-Expense Informational Listing**      \$ 76,421,507      \$ 80,906,308      \$ 83,113,065      \$ 98,197,523      \$ 96,840,837      \$ 85,016,849      \$ 83,613,957

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 4,593,193	\$ 4,783,360	\$ 4,908,524	\$	\$	\$ 5,058,912	\$ 5,212,252
Group Insurance	7,434,616	7,133,320	7,133,320			7,204,515	7,204,515
Social Security	4,212,867	4,429,515	4,562,400			4,699,272	4,840,251

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**      \$ 16,240,676      \$ 16,346,195      \$ 16,604,244      \$      \$      \$ 16,962,699      \$ 17,257,018

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	42.9%	43.3%	44.3%	45.2%	46.1%	45.2%	46.1%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	23.5%	23.8%	25%	25.4%	25.8%	25.4%	25.8%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	73%	72%	77%	77.5%	77.9%	77.5%	77.9%
Certification Rate of Teacher Education Graduates	91.4%	91.2%	91.1%	91.2%	91.3%	91.2%	91.3%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	63.5%	63%	63.7%	63.6%	63.4%	63.6%	63.4%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	27.1%	27.5%	25.4%	24.9%	24.5%	24.9%	24.5%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	27.1%	27.5%	28.1%	28.2%	28.4%	28.2%	28.4%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	25.3%	27%	24.4%	24%	23.6%	24%	23.6%

**TEXAS WOMAN'S UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
State Licensure Pass Rate of Nursing Graduates	99.6%	98.8%	99.4%	99.6%	99.7%	99.6%	99.7%
Dollar Value of External or Sponsored Research Funds (in Millions)	2.6	2.6	2.8	3.1	3.3	3.1	3.3
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12.24%	11.9%	11.2%	11.4%	11.5%	11.4%	11.5%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,874	4,974	5,048.5	5,151	5,253.5	5,151	5,253.5
<b>Explanatory:</b>							
Average Student Loan Debt	22,185	22,500	22,950	24,100	25,300	24,100	25,300
Percent of Students with Student Loan Debt	64.06%	65%	66.3%	69.6%	73.1%	69.6%	73.1%
Average Financial Aid Award Per Full-Time Student	9,948	9,995	9,495	9,305	9,400	9,305	9,400
Percent of Full-Time Students Receiving Financial Aid	84.4%	85%	86.7%	87.1%	87.6%	87.1%	87.6%

**TEXAS STATE UNIVERSITY SYSTEM**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 1,299,600	\$ 2,424,600	\$ 1,299,600	\$ 1,299,600
<b>Total, Method of Financing</b>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,231,200</u>	<u>\$ 1,299,600</u>	<u>\$ 2,424,600</u>	<u>\$ 1,299,600</u>	<u>\$ 1,299,600</u>
<b>This bill pattern represents an estimated 9.8% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	15.8	15.4	17.0	17.0	17.0	15.4	15.4
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 1,299,600	\$ 1,299,600	\$ 1,299,600	\$ 1,299,600

**TEXAS STATE UNIVERSITY SYSTEM**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>B. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>B.1. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>B.1.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,125,000	\$ 0	\$ 0
<b>Grand Total, TEXAS STATE UNIVERSITY SYSTEM</b>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,231,200</u>	<u>\$ 1,299,600</u>	<u>\$ 2,424,600</u>	<u>\$ 1,299,600</u>	<u>\$ 1,299,600</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,368,000	\$ 1,368,000	\$ 1,231,200	\$ 1,299,600	\$ 1,299,600	\$ 1,299,600	\$ 1,299,600
Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,125,000</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 1,368,000</u>	<u>\$ 1,368,000</u>	<u>\$ 1,231,200</u>	<u>\$ 1,299,600</u>	<u>\$ 2,424,600</u>	<u>\$ 1,299,600</u>	<u>\$ 1,299,600</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 90,318	\$ 104,782	\$ 107,504	\$	\$	\$ 112,312	\$ 117,188
Group Insurance	118,574	263,127	263,127			228,544	228,544
Social Security	<u>92,355</u>	<u>97,104</u>	<u>100,017</u>			<u>103,018</u>	<u>106,108</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 301,247</u>	<u>\$ 465,013</u>	<u>\$ 470,648</u>	<u>\$</u>	<u>\$</u>	<u>\$ 443,874</u>	<u>\$ 451,840</u>

**LAMAR UNIVERSITY**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 48,176,966	\$ 49,642,353	\$ 45,262,731	\$ 80,197,148	\$ 73,142,611	\$ 50,372,148	\$ 49,017,611
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 17,444,802	\$ 18,074,242	\$ 17,255,606	\$ 18,765,127	\$ 18,759,683	\$ 18,298,089	\$ 18,276,406

**LAMAR UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Economic Stabilization Fund	\$ 0	\$ 1,418,585	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Method of Financing</b>	<u>\$ 65,621,768</u>	<u>\$ 69,135,180</u>	<u>\$ 62,518,337</u>	<u>\$ 98,962,275</u>	<u>\$ 91,902,294</u>	<u>\$ 68,670,237</u>	<u>\$ 67,294,017</u>

**This bill pattern represents an estimated 28% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

	950.5	845.4	952.2	992.2	992.2	845.4	845.4
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 42,553,274	\$ 39,542,857	\$ 35,595,754	\$ 43,190,038	\$ 43,190,039	\$ 43,190,038	\$ 43,190,039
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	1,071,773	1,067,966	1,067,966	964,760	964,760	964,760	964,760
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	3,024,224	3,053,268	3,078,965	3,062,233	3,070,000	2,650,374	2,650,374
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	107,615	107,615	107,615	0	0	0	0
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	1,902,816	2,827,779	3,025,410	2,926,594	2,926,595	2,871,415	2,862,944
<b>A.1.6. Strategy: HOLD HARMLESS</b>	3,006,524	0	0	0	0	0	0

**Total, Goal A: INSTRUCTION/OPERATIONS** \$ 51,666,226 \$ 46,599,485 \$ 42,875,710 \$ 50,143,625 \$ 50,151,394 \$ 49,676,587 \$ 49,668,117

**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 4,053,965	\$ 7,058,069	\$ 5,639,483	\$ 5,328,480	\$ 5,328,480	\$ 5,328,480	\$ 5,328,480
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	6,470,138	6,461,238	6,405,348	11,949,000	10,581,250	6,324,000	4,956,250
<b>B.1.3. Strategy: HURRICANE HARVEY DAMAGES</b>	0	1,418,585	0	0	0	0	0

**Total, Goal B: INFRASTRUCTURE SUPPORT** \$ 10,524,103 \$ 14,937,892 \$ 12,044,831 \$ 17,277,480 \$ 15,909,730 \$ 11,652,480 \$ 10,284,730

**C. Goal: NON-FORMULA SUPPORT**

Provide Non-formula Support.

**C.1. Objective: INSTRUCTIONAL SUPPORT**

<b>C.1.1. Strategy: ACADEMY IN HUMANITIES LEADERSHIP</b>	\$ 214,524	\$ 148,499	\$ 148,499	\$ 141,074	\$ 141,074	\$ 141,074	\$ 141,074
Texas Academy of Leadership in the Humanities.							

**C.2. Objective: RESEARCH**



LAMAR UNIVERSITY

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>C.2.1. Strategy:</b> HAZARDOUS SUBSTANCE RESEARCH CENTER Gulf Coast Hazardous Substance Research Center.	\$ 175,189	\$ 139,850	\$ 139,850	\$ 132,858	\$ 132,858	\$ 132,858	\$ 132,858
<b>C.2.2. Strategy:</b> AIR QUALITY INITIATIVE Air Quality Initiative: Texas Hazardous Waste Research Center.	1,152,715	226,001	226,000	214,700	214,700	214,700	214,700
<b>C.2.3. Strategy:</b> CENTER-ADVANCES IN STUDY PORT MGMT Center for Advances in Study of Port Management.	81,011	944,228	944,227	897,016	897,016	897,016	897,016
<b>C.2.4. Strategy:</b> CENTER FOR WATER AND AIR QUALITY	72,279	381,857	381,856	362,764	362,764	362,764	362,764
<b>C.2.5. Strategy:</b> CENTER FOR MIDSTREAM MANAGEMENT The Center for Midstream Management and Science.	0	950,000	950,000	902,500	902,500	902,500	902,500
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> SPINDLETOP MUSEUM EDUC'AL ACTIVITY Spindletop Museum Educational Activities.	\$ 32,052	\$ 14,227	\$ 14,226	\$ 13,515	\$ 13,515	\$ 13,515	\$ 13,515
<b>C.3.2. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	37,027	86,763	86,763	82,425	82,425	82,425	82,425
<b>C.3.3. Strategy:</b> COMMUNITY OUTREACH EXPANSION Public Service/Community Outreach Expansion.	46,532	37,982	37,981	36,082	36,082	36,082	36,082
<b>C.3.4. Strategy:</b> SPINDLETOP TEACHING CENTER Spindletop Center for Excellence in Teaching Technology.	87,831	64,928	64,927	0	0	0	0
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,463,338	\$ 4,469,863	\$ 4,469,862	\$ 12,910,284	\$ 12,910,284	\$ 4,410,284	\$ 4,410,284
<b>C.5. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 15,700,000	\$ 10,000,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 3,362,498	\$ 7,464,198	\$ 7,464,191	\$ 31,393,218	\$ 25,693,218	\$ 7,193,218	\$ 7,193,218
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 68,941	\$ 133,605	\$ 133,605	\$ 147,952	\$ 147,952	\$ 147,952	\$ 147,952
<b>Grand Total, LAMAR UNIVERSITY</b>	<u>\$ 65,621,768</u>	<u>\$ 69,135,180</u>	<u>\$ 62,518,337</u>	<u>\$ 98,962,275</u>	<u>\$ 91,902,294</u>	<u>\$ 68,670,237</u>	<u>\$ 67,294,017</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 18,261,122	\$ 17,623,151	\$ 15,242,955	\$ 21,573,039	\$ 20,673,882	\$ 18,175,237	\$ 17,276,080
Other Personnel Costs	3,624,118	3,671,961	3,697,658	4,087,069	4,153,034	3,200,961	3,259,160
Faculty Salaries (Higher Education Only)	31,230,809	31,444,677	29,752,762	34,927,849	35,985,660	33,639,662	34,697,472
Professional Salaries - Faculty Equivalent (Higher Education Only)	0	0	0	500,000	500,000	0	0
Professional Fees and Services	0	4,780	4,780	2,000,000	2,000,000	4,541	4,541
Consumable Supplies	7,471	40,752	40,752	37,859	42,057	43,644	47,842
Utilities	2,174,472	2,176,356	2,301,356	2,142,013	2,673,161	1,643,301	2,174,449

**LAMAR UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Travel	5,027	7,152	7,152	0	0	6,794	6,794
Rent - Building	0	350	350	0	0	332	333
Debt Service	6,470,138	6,461,238	6,405,348	11,949,000	10,581,250	6,324,000	4,956,250
Other Operating Expense	2,709,525	4,996,242	3,775,288	21,745,446	14,092,495	2,760,350	774,362
Grants	0	0	0	0	0	2,871,415	2,862,944
Capital Expenditures	1,139,086	2,708,521	1,289,936	0	1,200,755	0	1,233,790
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 65,621,768</b>	<b>\$ 69,135,180</b>	<b>\$ 62,518,337</b>	<b>\$ 98,962,275</b>	<b>\$ 91,902,294</b>	<b>\$ 68,670,237</b>	<b>\$ 67,294,017</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,812,884	\$ 3,099,247	\$ 3,153,771	\$	\$	\$ 3,244,365	\$ 3,336,304
Group Insurance	8,912,745	8,192,093	8,192,093			8,306,767	8,306,767
Social Security	3,824,772	4,021,462	4,142,106			4,266,369	4,394,360
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 15,550,401</b>	<b>\$ 15,312,802</b>	<b>\$ 15,487,970</b>	<b>\$</b>	<b>\$</b>	<b>\$ 15,817,501</b>	<b>\$ 16,037,431</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	34%	36.8%	37%	38%	39%	38%	39%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	17.64%	15.93%	16%	17%	18%	17%	18%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	65.6%	69.3%	70%	71%	72%	71%	72%
Certification Rate of Teacher Education Graduates	91.4%	92%	93%	94%	95%	94%	95%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	49.97%	50%	51%	52%	53%	52%	53%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	55.86%	56%	57%	58%	59%	58%	59%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	23.81%	24%	25%	26%	27%	26%	27%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	44.59%	45%	46%	47%	48%	47%	48%

**LAMAR UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
State Licensure Pass Rate of Engineering Graduates	60.7%	61%	62%	63%	64%	63%	64%
State Licensure Pass Rate of Nursing Graduates	98.8%	99%	99.2%	99.3%	99.4%	99.3%	99.4%
Dollar Value of External or Sponsored Research Funds (in Millions)	2.4	2.5	2.75	3	3	3	3
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	13.1%	12%	11.8%	11.8%	11.8%	11.8%	11.8%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,095	5,170	5,250	5,350	5,350	5,350	5,350
<b>Explanatory:</b>							
Average Student Loan Debt	31,484	31,809	31,900	32,400	32,550	32,400	32,550
Percent of Students with Student Loan Debt	73.7%	74%	75%	75%	76%	75%	76%
Average Financial Aid Award Per Full-Time Student	12,343	12,500	12,750	12,800	12,950	12,800	12,950
Percent of Full-Time Students Receiving Financial Aid	85.1%	85%	85%	85%	85%	85%	85%

**LAMAR INSTITUTE OF TECHNOLOGY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 9,686,743	\$ 14,297,451	\$ 14,282,770	\$ 19,411,191	\$ 19,082,659	\$ 14,861,191	\$ 14,532,659
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 2,462,312	\$ 3,420,630	\$ 3,813,753	\$ 4,295,744	\$ 4,323,694	\$ 4,091,611	\$ 4,085,989
Economic Stabilization Fund	\$ 1,312,657	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Method of Financing</b>	<b>\$ 13,461,712</b>	<b>\$ 17,718,081</b>	<b>\$ 18,096,523</b>	<b>\$ 23,706,935</b>	<b>\$ 23,406,353</b>	<b>\$ 18,952,802</b>	<b>\$ 18,618,648</b>

**This bill pattern represents an estimated 41.1% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	177.5	184.0	281.7	284.7	286.7	184.0	184.0
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**LAMAR INSTITUTE OF TECHNOLOGY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> ACADEMIC EDUCATION	\$ 1,633,080	\$ 1,808,906	\$ 1,826,944	\$ 5,729,599	\$ 5,725,390	\$ 5,729,599	\$ 5,725,390
<b>A.1.2. Strategy:</b> VOCATIONAL/TECHNICAL EDUCATION	6,238,468	9,772,788	9,976,542	6,450,107	6,450,107	6,450,107	6,450,107
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	330,561	591,877	621,471	652,545	685,172	413,886	413,886
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	<u>386,809</u>	<u>435,615</u>	<u>436,000</u>	<u>436,000</u>	<u>436,000</u>	<u>470,526</u>	<u>469,581</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 8,588,918	\$ 12,609,186	\$ 12,860,957	\$ 13,268,251	\$ 13,296,669	\$ 13,064,118	\$ 13,058,964
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 424,387	\$ 508,388	\$ 650,000	\$ 1,514,780	\$ 1,514,780	\$ 1,514,780	\$ 1,514,780
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	1,332,052	1,324,461	1,309,522	4,894,750	4,565,750	1,294,750	965,750
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	375,000	1,316,566	1,316,566	1,217,650	1,217,650	1,217,650	1,217,650
<b>B.1.4. Strategy:</b> HURRICANE HARVEY DAMAGES	<u>1,312,657</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 3,444,096	\$ 3,149,415	\$ 3,276,088	\$ 7,627,180	\$ 7,298,180	\$ 4,027,180	\$ 3,698,180
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy:</b> WORKFORCE LITERACY	\$ 19,270	\$ 17,343	\$ 17,343	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.1.2. Strategy:</b> WORKFORCE TRAINING/EDUCATION Workforce Training and Education Expansion.	345,869	345,870	345,869	265,238	265,238	265,238	265,238
<b>C.1.3. Strategy:</b> ASSOCIATE ARTS DEGREE	172,935	155,642	155,642	155,642	155,642	155,642	155,642
<b>C.1.4. Strategy:</b> PROFESSIONAL TRUCK DRIVING ACADEMY	0	550,000	550,000	550,000	550,000	550,000	550,000
<b>C.2. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 890,624	\$ 890,625	\$ 890,624	\$ 890,624	\$ 890,624	\$ 890,624	\$ 890,624
<b>C.3. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 950,000</u>	<u>\$ 950,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 1,428,698	\$ 1,959,480	\$ 1,959,478	\$ 2,811,504	\$ 2,811,504	\$ 1,861,504	\$ 1,861,504
<b>Grand Total, LAMAR INSTITUTE OF TECHNOLOGY</b>	<u>\$ 13,461,712</u>	<u>\$ 17,718,081</u>	<u>\$ 18,096,523</u>	<u>\$ 23,706,935</u>	<u>\$ 23,406,353</u>	<u>\$ 18,952,802</u>	<u>\$ 18,618,648</u>

LAMAR INSTITUTE OF TECHNOLOGY

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 4,464,345	\$ 6,542,575	\$ 6,712,096	\$ 5,349,523	\$ 5,397,614	\$ 5,224,523	\$ 5,272,614
Other Personnel Costs	330,561	591,877	621,471	710,995	747,872	413,886	413,886
Faculty Salaries (Higher Education Only)	4,679,171	6,943,851	7,046,810	8,827,123	8,844,816	8,785,123	8,760,816
Professional Fees and Services	0	0	0	10,000	5,000	0	0
Debt Service	1,332,052	1,324,461	1,309,522	4,894,750	4,565,750	600,262	600,262
Other Operating Expense	2,268,774	1,879,702	1,970,624	3,478,544	3,409,301	3,458,482	3,101,489
Grants	386,809	435,615	436,000	436,000	436,000	470,526	469,581
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 13,461,712</b>	<b>\$ 17,718,081</b>	<b>\$ 18,096,523</b>	<b>\$ 23,706,935</b>	<b>\$ 23,406,353</b>	<b>\$ 18,952,802</b>	<b>\$ 18,618,648</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 596,681	\$ 640,357	\$ 656,548	\$	\$	\$ 679,093	\$ 702,007
Group Insurance	1,407,623	1,368,070	1,368,070			1,257,772	1,257,772
Social Security	793,032	833,814	858,828			884,593	911,131
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,797,336</b>	<b>\$ 2,842,241</b>	<b>\$ 2,883,446</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,821,458</b>	<b>\$ 2,870,910</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Courses Completed	97.2%	97.1%	97.8%	97.8%	97.8%	97.8%	97.8%
Percent of Contact Hours Taught by Full-time Faculty	70.78%	76.5%	75%	75%	75%	75%	75%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	42.1%	41.9%	43.5%	43.5%	43.5%	43.5%	43.5%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	47.2%	46.5%	48.5%	48.5%	48.5%	48.5%	48.5%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	37.7%	36.5%	38.5%	38.5%	38.5%	38.5%	38.5%
<b>A.1.1. Strategy: ACADEMIC EDUCATION</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	13%	13%	13%	13%	13%	13%	13%

**LAMAR STATE COLLEGE - ORANGE**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,055,818	\$ 10,449,161	\$ 10,443,155	\$ 15,788,182	\$ 14,189,510	\$ 10,566,182	\$ 10,439,511
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 2,505,959	\$ 1,519,222	\$ 1,763,884	\$ 2,571,576	\$ 2,592,798	\$ 2,230,547	\$ 2,227,504
Economic Stabilization Fund	\$ 385,215	\$ 20,897	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Method of Financing</b>	<b>\$ 10,946,992</b>	<b>\$ 11,989,280</b>	<b>\$ 12,207,039</b>	<b>\$ 18,359,758</b>	<b>\$ 16,782,308</b>	<b>\$ 12,796,729</b>	<b>\$ 12,667,015</b>

**This bill pattern represents an estimated 52.2% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	135.1	139.0	150.0	152.0	152.0	139.0	139.0
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: ACADEMIC EDUCATION</b>	\$ 3,001,521	\$ 3,043,624	\$ 3,337,244	\$ 4,028,922	\$ 4,028,208	\$ 4,028,922	\$ 4,028,208
<b>A.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION</b>	2,358,338	2,592,717	2,622,121	2,777,908	2,777,908	2,777,908	2,777,908
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	451,514	593,323	585,000	602,550	620,627	231,010	231,010
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	421,344	437,598	389,844	393,742	397,680	424,253	422,003
<b>A.1.5. Strategy: HOLD HARMLESS</b>	437,175	0	0	0	0	0	0

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 6,669,892	\$ 6,667,262	\$ 6,934,209	\$ 7,803,122	\$ 7,824,423	\$ 7,462,093	\$ 7,459,129
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**B. Goal: INFRASTRUCTURE SUPPORT**

Provide Infrastructure Support.

<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 854,845	\$ 834,133	\$ 834,133	\$ 870,985	\$ 870,985	\$ 870,985	\$ 870,985
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	919,559	918,315	912,337	4,125,500	3,998,750	1,125,500	998,750
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	375,000	1,316,566	1,316,566	1,217,650	1,217,650	1,217,650	1,217,650
<b>B.1.4. Strategy: HURRICANE HARVEY DAMAGES</b>	385,215	20,897	0	0	0	0	0

<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 2,534,619	\$ 3,089,911	\$ 3,063,036	\$ 6,214,135	\$ 6,087,385	\$ 3,214,135	\$ 3,087,385
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**LAMAR STATE COLLEGE - ORANGE**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: ALLIED HEALTH PROGRAMS</b>	\$ 312,843	\$ 327,290	\$ 327,288	\$ 327,290	\$ 327,290	\$ 327,290	\$ 327,290
<b>C.2. Objective: RESEARCH</b>							
<b>C.2.1. Strategy: MARITIME TECHNOLOGY PROGRAM</b>	\$ 272,195	\$ 310,196	\$ 287,887	\$ 198,591	\$ 198,591	\$ 198,591	\$ 198,591
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,157,443	\$ 1,594,621	\$ 1,594,619	\$ 1,594,620	\$ 1,594,619	\$ 1,594,620	\$ 1,594,620
<b>C.4. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.4.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 2,222,000	\$ 750,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 1,742,481	\$ 2,232,107	\$ 2,209,794	\$ 4,342,501	\$ 2,870,500	\$ 2,120,501	\$ 2,120,501
<b>Grand Total, LAMAR STATE COLLEGE - ORANGE</b>	\$ 10,946,992	\$ 11,989,280	\$ 12,207,039	\$ 18,359,758	\$ 16,782,308	\$ 12,796,729	\$ 12,667,015
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 3,895,839	\$ 3,994,958	\$ 5,031,449	\$ 4,305,236	\$ 5,363,783	\$ 4,332,672	\$ 5,264,175
Other Personnel Costs	680,439	959,934	942,517	974,869	995,180	608,808	587,234
Faculty Salaries (Higher Education Only)	3,196,344	3,531,727	4,108,333	4,624,391	4,475,325	4,047,531	4,462,918
Consumable Supplies	14,446	3,662	3,688	3,355	4,212	4,060	4,212
Utilities	71,811	791,016	247,209	728,389	282,325	803,909	282,325
Rent - Machine and Other	1,582	0	0	0	0	0	0
Debt Service	919,559	918,315	912,337	4,125,500	3,998,750	1,125,500	998,750
Other Operating Expense	1,681,325	1,719,668	761,506	2,083,018	1,234,292	1,379,996	416,957
Grants	15,000	0	0	0	0	424,253	422,003
Capital Expenditures	470,647	70,000	200,000	1,515,000	428,441	70,000	228,441
<b>Total, Object-of-Expense Informational Listing</b>	\$ 10,946,992	\$ 11,989,280	\$ 12,207,039	\$ 18,359,758	\$ 16,782,308	\$ 12,796,729	\$ 12,667,015
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 540,654	\$ 576,587	\$ 590,099	\$	\$	\$ 608,378	\$ 626,976

**LAMAR STATE COLLEGE - ORANGE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	1,066,206	1,131,300	1,131,300			1,122,043	1,122,043
Social Security	583,002	612,983	631,372			650,314	669,823
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 2,189,862</b>	<b>\$ 2,320,870</b>	<b>\$ 2,352,771</b>	<b>\$</b>	<b>\$</b>	<b>\$ 2,380,735</b>	<b>\$ 2,418,842</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Courses Completed	92.2%	91.4%	91%	91%	91%	91%	91%
Number of Students Who Transfer to a University	387	437	450	460	470	460	470
Percent of Contact Hours Taught by Full-time Faculty	52%	56%	56%	56%	56%	56%	56%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	55.4%	49.8%	48%	47%	46%	47%	46%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	57.8%	65.9%	60%	58%	56%	58%	56%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	56.8%	56.1%	56%	55%	54%	55%	54%

**A.1.1. Strategy: ACADEMIC EDUCATION**

**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%
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**LAMAR STATE COLLEGE - PORT ARTHUR**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 9,096,512	\$ 12,934,838	\$ 12,914,280	\$ 16,881,317	\$ 16,401,232	\$ 12,006,317	\$ 11,526,233
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 2,670,464	\$ 1,367,590	\$ 1,693,041	\$ 2,187,924	\$ 2,189,269	\$ 2,275,736	\$ 2,276,464
Economic Stabilization Fund	\$ 0	\$ 488,676	\$ 5,830,782	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Method of Financing</b>	<b>\$ 11,766,976</b>	<b>\$ 14,791,104</b>	<b>\$ 20,438,103</b>	<b>\$ 19,069,241</b>	<b>\$ 18,590,501</b>	<b>\$ 14,282,053</b>	<b>\$ 13,802,697</b>



LAMAR STATE COLLEGE - PORT ARTHUR

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<p>This bill pattern represents an estimated 44.5% of this agency's estimated total available funds for the biennium.</p>							
<p><b>Number of Full-Time-Equivalents (FTE)-</b></p>							
<b>Appropriated Funds</b>	157.5	174.1	175.0	178.0	179.0	174.1	174.1
<p><b>Items of Appropriation:</b></p>							
<p><b>A. Goal: INSTRUCTION/OPERATIONS</b></p>							
<p>Provide Instructional and Operations Support.</p>							
<b>A.1.1. Strategy: ACADEMIC EDUCATION</b>	\$ 3,660,948	\$ 4,639,302	\$ 4,254,853	\$ 4,035,436	\$ 4,036,197	\$ 4,035,436	\$ 4,036,197
<b>A.1.2. Strategy: VOCATIONAL/TECHNICAL EDUCATION</b>	2,822,049	3,636,300	3,334,966	3,804,004	3,804,004	3,804,004	3,804,004
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	426,989	208,949	220,000	230,000	230,000	301,348	301,348
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	206,731	240,272	203,741	205,778	206,278	222,242	222,125
<b>A.1.5. Strategy: HOLD HARMLESS</b>	858,348	0	0	0	0	0	0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 7,975,065	\$ 8,724,823	\$ 8,013,560	\$ 8,275,218	\$ 8,276,479	\$ 8,363,030	\$ 8,363,674
<p><b>B. Goal: INFRASTRUCTURE SUPPORT</b></p>							
<p>Provide Infrastructure Support.</p>							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 797,383	\$ 790,505	\$ 1,826,922	\$ 1,395,730	\$ 1,395,730	\$ 1,395,730	\$ 1,395,730
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	1,268,180	1,272,753	1,252,493	5,342,750	4,862,750	1,217,750	737,750
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	375,000	1,316,566	1,316,566	1,217,650	1,217,650	1,217,650	1,217,650
<b>B.1.4. Strategy: HURRICANE HARVEY DAMAGES</b>	0	488,676	5,830,782	0	0	0	0
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 2,440,563	\$ 3,868,500	\$ 10,226,763	\$ 7,956,130	\$ 7,476,130	\$ 3,831,130	\$ 3,351,130
<p><b>C. Goal: NON-FORMULA SUPPORT</b></p>							
<p>Provide Non-formula Support.</p>							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: VO-TECH AND HVAC PROGRAM</b>	\$ 119,165	\$ 107,249	\$ 107,249	\$ 0	\$ 0	\$ 0	\$ 0
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER</b>	\$ 151,939	\$ 151,939	\$ 151,939	\$ 149,300	\$ 149,299	\$ 149,300	\$ 149,300
<b>C.3. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.3.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,080,244	\$ 1,938,593	\$ 1,938,592	\$ 1,938,593	\$ 1,938,593	\$ 1,938,593	\$ 1,938,593

**LAMAR STATE COLLEGE - PORT ARTHUR**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>C.4. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 750,000	\$ 750,000	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 1,351,348	\$ 2,197,781	\$ 2,197,780	\$ 2,837,893	\$ 2,837,892	\$ 2,087,893	\$ 2,087,893
<b>Grand Total, LAMAR STATE COLLEGE - PORT ARTHUR</b>	\$ 11,766,976	\$ 14,791,104	\$ 20,438,103	\$ 19,069,241	\$ 18,590,501	\$ 14,282,053	\$ 13,802,697
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,143,175	\$ 5,377,376	\$ 5,861,307	\$ 5,341,259	\$ 5,790,462	\$ 5,346,496	\$ 5,788,329
Faculty Salaries (Higher Education Only)	4,151,221	4,243,557	4,657,215	4,262,878	5,099,053	4,020,478	4,635,853
Utilities	252,508	252,509	252,509	445,834	192,912	445,834	192,912
Debt Service	1,268,180	1,272,753	1,252,493	5,342,750	4,862,750	1,217,750	737,750
Other Operating Expense	745,161	2,915,961	2,380,056	3,117,742	2,330,046	3,029,253	2,225,728
Client Services	206,731	240,272	203,741	205,778	206,278	0	0
Grants	0	0	0	0	0	222,242	222,125
Capital Expenditures	0	488,676	5,830,782	353,000	109,000	0	0
<b>Total, Object-of-Expense Informational Listing</b>	\$ 11,766,976	\$ 14,791,104	\$ 20,438,103	\$ 19,069,241	\$ 18,590,501	\$ 14,282,053	\$ 13,802,697
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 542,410	\$ 593,959	\$ 607,670	\$	\$	\$ 628,442	\$ 649,542
Group Insurance	1,423,436	1,335,184	1,335,184			1,404,184	1,404,184
Social Security	680,762	715,770	737,243			759,360	782,141
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 2,646,608	\$ 2,644,913	\$ 2,680,097	\$	\$	\$ 2,791,986	\$ 2,835,867
<b>Performance Measure Targets</b>							
<b>A. Goal:</b> INSTRUCTION/OPERATIONS							
<b>Outcome (Results/Impact):</b>							
Percent of Courses Completed	92.8%	92.92%	93%	93%	93%	93%	93%
Number of Students Who Transfer to a University	442	387	400	400	400	400	400
Percent of Contact Hours Taught by Full-time Faculty	73.11%	68.22%	70%	70%	70%	70%	70%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Math	15.9%	16%	16.5%	16.5%	16.5%	16.5%	16.5%

LAMAR STATE COLLEGE - PORT ARTHUR

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Writing	17.7%	18%	18.2%	18.2%	18.2%	18.2%	18.2%
Percentage of Underprepared Students Who Satisfy a TSI Obligation in Reading	10%	11%	11.5%	11.5%	11.5%	11.5%	11.5%
<b>A.1.1. Strategy: ACADEMIC EDUCATION Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12.68%	12.68%	12.68%	12.68%	12.68%	12.68%	12.68%

SAM HOUSTON STATE UNIVERSITY

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 56,608,700	\$ 57,947,177	\$ 53,672,401	\$ 85,425,296	\$ 84,334,330	\$ 54,675,294	\$ 53,584,331
<u>General Revenue Fund - Dedicated</u>							
Law Enforcement Management Institute Account No. 581	\$ 3,282,515	\$ 4,063,213	\$ 2,760,637	\$ 3,973,425	\$ 2,850,425	\$ 3,411,925	\$ 3,411,925
Estimated Board Authorized Tuition Increases Account No. 704	2,189,915	2,253,108	2,214,000	2,214,000	2,214,000	2,214,000	2,214,000
Estimated Other Educational and General Income Account No. 770	25,612,217	25,811,586	24,886,720	24,632,668	24,684,683	25,082,613	25,034,497
Correctional Management Institute of Texas Account No. 5083	<u>1,178,087</u>	<u>2,825,888</u>	<u>1,514,662</u>	<u>2,768,775</u>	<u>1,571,775</u>	<u>2,170,275</u>	<u>2,170,275</u>
Subtotal, General Revenue Fund - Dedicated	\$ 32,262,734	\$ 34,953,795	\$ 31,376,019	\$ 33,588,868	\$ 31,320,883	\$ 32,878,813	\$ 32,830,697
<u>Other Funds</u>							
License Plate Trust Fund Account No. 0802, estimated	\$ 5,396	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Permanent Health Fund for Higher Education, estimated	<u>0</u>	<u>1,069,833</u>	<u>1,069,833</u>	<u>1,069,833</u>	<u>1,069,833</u>	<u>1,069,833</u>	<u>1,069,833</u>
Subtotal, Other Funds	\$ 5,396	\$ 1,072,833	\$ 1,072,833	\$ 1,072,833	\$ 1,072,833	\$ 1,072,833	\$ 1,072,833
<b>Total, Method of Financing</b>	<u>\$ 88,876,830</u>	<u>\$ 93,973,805</u>	<u>\$ 86,121,253</u>	<u>\$ 120,086,997</u>	<u>\$ 116,728,046</u>	<u>\$ 88,626,940</u>	<u>\$ 87,487,861</u>

**SAM HOUSTON STATE UNIVERSITY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>This bill pattern represents an estimated 20.6% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,013.3	1,004.5	1,132.4	1,354.2	1,354.2	1,004.5	1,004.5
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 63,435,712	\$ 65,060,772	\$ 59,551,025	\$ 52,468,118	\$ 52,468,118	\$ 52,468,118	\$ 52,468,118
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	0	0	0	2,055,182	2,055,182	2,055,182	2,055,182
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	2,910,782	3,275,085	3,471,590	3,679,886	3,679,886	4,354,215	4,354,215
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	186,442	209,749	209,749	167,420	167,420	167,420	167,420
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	4,222,113	4,303,708	4,389,782	4,477,578	4,567,130	4,253,194	4,242,615
<b>A.1.6. Strategy: ORGANIZED ACTIVITIES</b>	117,086	74,237	86,885	86,885	86,885	86,885	86,885
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 70,872,135	\$ 72,923,551	\$ 67,709,031	\$ 62,935,069	\$ 63,024,621	\$ 63,385,014	\$ 63,374,435
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 3,184,366	\$ 3,326,118	\$ 3,489,163	\$ 9,653,444	\$ 9,653,444	\$ 9,653,444	\$ 9,653,444
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	5,646,300	5,646,170	5,519,969	15,281,650	14,153,150	5,531,650	4,403,150
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 8,830,666	\$ 8,972,288	\$ 9,009,132	\$ 24,935,094	\$ 23,806,594	\$ 15,185,094	\$ 14,056,594
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL SUPPORT</b>							
<b>C.1.1. Strategy: ACADEMIC ENRICHMENT CENTER</b>	\$ 170,386	\$ 177,807	\$ 183,112	\$ 0	\$ 0	\$ 0	\$ 0
Academic Enrichment Center/Advisement Center.							
<b>C.1.2. Strategy: ALLIED HEALTH PROGRAMS</b>	893,589	983,286	961,754	961,755	961,754	961,754	961,754
<b>C.2. Objective: PUBLIC SERVICE</b>							
<b>C.2.1. Strategy: SAM HOUSTON MUSEUM</b>	\$ 564,700	\$ 587,709	\$ 546,891	\$ 176,057	\$ 176,056	\$ 176,056	\$ 176,056
<b>C.2.2. Strategy: BUSINESS &amp; ECONOMIC DEVELOPMENT CTR</b>	125,102	155,200	151,199	151,200	151,199	151,200	151,200
Center for Business and Economic Development.							

**SAM HOUSTON STATE UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C.2.3. Strategy:</b> LAW ENFORCEMENT MGT INSTITUTE Bill Blackwood Law Enforcement Management Institute of Texas.	3,345,788	4,126,486	2,823,910	4,036,698	2,913,698	3,475,198	3,475,198
<b>C.2.4. Strategy:</b> CORRECTIONAL MANAGEMENT INSTITUTE Criminal Justice Correctional Management Institute of Texas.	1,178,087	2,825,888	1,514,662	2,768,775	1,571,775	2,170,275	2,170,275
<b>C.2.5. Strategy:</b> CRIME VICTIMS' INSTITUTE	162,577	148,840	148,840	148,840	148,840	148,840	148,840
<b>C.3. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,475,550	\$ 1,667,610	\$ 1,667,610	\$ 17,667,610	\$ 17,667,610	\$ 1,667,610	\$ 1,667,610
<b>C.3.2. Strategy:</b> ENVIRONMENTAL STUDIES INSTITUTE Institute of Environmental Studies.	56,191	133,248	133,220	0	0	0	0
<b>C.4. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 5,000,000	\$ 5,000,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 8,971,970	\$ 10,806,074	\$ 8,131,198	\$ 30,910,935	\$ 28,590,932	\$ 8,750,933	\$ 8,750,933
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 202,059	\$ 202,059	\$ 202,059	\$ 236,066	\$ 236,066	\$ 236,066	\$ 236,066
<b>E. Goal:</b> TOBACCO FUNDS							
<b>E.1.1. Strategy:</b> TOBACCO-PERMANENT HEALTH FUND Tobacco Earnings From The Permanent Health Fund For Higher Ed. No. 810.	\$ 0	\$ 1,069,833	\$ 1,069,833	\$ 1,069,833	\$ 1,069,833	\$ 1,069,833	\$ 1,069,833
<b>Grand Total, SAM HOUSTON STATE UNIVERSITY</b>	\$ 88,876,830	\$ 93,973,805	\$ 86,121,253	\$ 120,086,997	\$ 116,728,046	\$ 88,626,940	\$ 87,487,861
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 24,218,291	\$ 25,088,538	\$ 24,764,991	\$ 32,144,183	\$ 32,388,032	\$ 26,569,764	\$ 28,551,024
Other Personnel Costs	3,479,514	3,914,660	1,060,072	1,677,044	1,475,484	4,781,958	1,437,219
Faculty Salaries (Higher Education Only)	48,082,527	49,226,466	44,199,624	57,792,010	57,286,560	42,316,771	41,311,667
Professional Fees and Services	236,455	1,056,503	405,675	564,331	366,313	934,064	457,276
Fuels and Lubricants	18,678	26,838	30,148	32,572	30,037	23,112	36,667
Consumable Supplies	133,839	573,522	285,109	403,475	281,170	447,012	369,504
Utilities	83,856	117,366	91,870	93,324	96,802	96,332	112,739
Travel	11,721	16,746	15,230	66,226	67,082	15,490	17,889
Rent - Building	182,686	131,480	130,424	139,488	143,672	109,648	163,538
Rent - Machine and Other	63,584	83,111	49,789	47,237	45,987	73,911	55,975
Debt Service	5,646,300	5,646,170	5,519,969	15,281,650	14,153,150	5,531,650	4,403,150

**SAM HOUSTON STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Other Operating Expense	6,719,353	8,092,405	9,568,352	11,845,457	10,393,757	3,474,034	6,328,598
Grants	0	0	0	0	0	4,253,194	4,242,615
Capital Expenditures	26	0	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 88,876,830</b>	<b>\$ 93,973,805</b>	<b>\$ 86,121,253</b>	<b>\$ 120,086,997</b>	<b>\$ 116,728,046</b>	<b>\$ 88,626,940</b>	<b>\$ 87,487,861</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 6,566,181	\$ 6,841,387	\$ 7,017,624	\$	\$	\$ 7,226,801	\$ 7,440,294
Group Insurance	7,896,306	9,127,925	9,127,925			9,013,242	9,013,242
Social Security	5,053,657	5,313,542	5,472,948			5,637,137	5,806,251

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 19,516,144</b>	<b>\$ 21,282,854</b>	<b>\$ 21,618,497</b>	<b>\$</b>	<b>\$</b>	<b>\$ 21,877,180</b>	<b>\$ 22,259,787</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	55.4%	54%	54%	56%	56%	56%	56%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	36.3%	30%	30%	38%	38%	38%	38%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	75.4%	82%	82%	78%	78%	78%	78%
Certification Rate of Teacher Education Graduates	92%	93%	93%	87%	87%	87%	87%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	56.4%	53%	53%	56%	56%	56%	56%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	67.4%	69%	69%	69%	69%	69%	69%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	38.8%	40%	40%	40%	40%	40%	40%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	43.9%	45%	45%	43%	43%	43%	43%
Dollar Value of External or Sponsored Research Funds (in Millions)	6.8	7	7	7.5	7.5	7.5	7.5

**SAM HOUSTON STATE UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	7.37%	7.8%	7.3%	7.3%	7.3%	7.3%	7.3%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,215	5,248	5,248	5,455	5,572	5,455	5,572
<b>Explanatory:</b>							
Average Student Loan Debt	27,207	28,481	28,766	29,341	29,627	29,341	29,627
Percent of Students with Student Loan Debt	66%	70%	70.7%	72.1%	73.35%	72.1%	73.35%
Average Financial Aid Award Per Full-Time Student	14,124	13,241	13,373	13,640	13,912	13,640	13,912
Percent of Full-Time Students Receiving Financial Aid	77%	73%	73.8%	75.3%	76.8%	75.3%	76.8%

**TEXAS STATE UNIVERSITY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 109,079,130	\$ 120,815,161	\$ 110,620,511	\$ 150,153,867	\$ 147,964,430	\$ 116,621,867	\$ 114,432,430
<b>General Revenue Fund - Dedicated</b>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 3,404,391	\$ 3,338,997	\$ 3,096,836	\$ 3,096,836	\$ 3,096,836	\$ 3,096,836	\$ 3,096,836
Estimated Other Educational and General Income Account No. 770	<u>49,580,659</u>	<u>47,448,115</u>	<u>42,237,711</u>	<u>40,950,466</u>	<u>40,940,901</u>	<u>43,290,392</u>	<u>43,271,326</u>
Subtotal, General Revenue Fund - Dedicated	\$ 52,985,050	\$ 50,787,112	\$ 45,334,547	\$ 44,047,302	\$ 44,037,737	\$ 46,387,228	\$ 46,368,162
License Plate Trust Fund Account No. 0802, estimated	\$ 12,379	\$ 14,007	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946
<b>Total, Method of Financing</b>	<u>\$ 162,076,559</u>	<u>\$ 171,616,280</u>	<u>\$ 155,963,004</u>	<u>\$ 194,209,115</u>	<u>\$ 192,010,113</u>	<u>\$ 163,017,041</u>	<u>\$ 160,808,538</u>

**This bill pattern represents an estimated 20% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,725.5	1,765.5	1,747.1	2,020.1	2,020.1	1,747.1	1,747.1
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**TEXAS STATE UNIVERSITY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> OPERATIONS SUPPORT	\$ 109,752,723	\$ 116,684,850	\$ 98,408,991	\$ 92,085,717	\$ 92,085,717	\$ 92,085,717	\$ 92,085,717
<b>A.1.2. Strategy:</b> TEACHING EXPERIENCE SUPPLEMENT	2,591,395	2,418,555	2,418,554	2,346,121	2,346,121	2,346,121	2,346,121
<b>A.1.3. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	4,974,375	4,518,343	4,518,343	4,518,343	4,518,343	6,535,236	6,535,236
<b>A.1.4. Strategy:</b> WORKERS' COMPENSATION INSURANCE	246,819	264,540	480,383	480,383	480,383	480,383	480,383
<b>A.1.5. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	6,871,178	6,806,625	6,307,400	6,307,400	6,307,400	6,630,433	6,620,932
<b>A.1.6. Strategy:</b> ORGANIZED ACTIVITIES	<u>1,328,666</u>	<u>936,315</u>	<u>1,064,500</u>	<u>1,064,500</u>	<u>1,064,500</u>	<u>1,064,500</u>	<u>1,064,500</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 125,765,156	\$ 131,629,228	\$ 113,198,171	\$ 106,802,464	\$ 106,802,464	\$ 109,142,390	\$ 109,132,889
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 8,401,596	\$ 8,774,714	\$ 8,715,976	\$ 19,380,191	\$ 19,380,190	\$ 19,380,191	\$ 19,380,190
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>17,387,991</u>	<u>17,369,678</u>	<u>16,777,480</u>	<u>35,738,463</u>	<u>33,539,462</u>	<u>17,363,463</u>	<u>15,164,462</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 25,789,587	\$ 26,144,392	\$ 25,493,456	\$ 55,118,654	\$ 52,919,652	\$ 36,743,654	\$ 34,544,652
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT							
<b>C.1.1. Strategy:</b> ROUND ROCK HIGHER EDUCATION CENTER	\$ 717,348	\$ 363,840	\$ 551,586	\$ 101,278	\$ 101,278	\$ 101,278	\$ 101,278
<b>C.1.2. Strategy:</b> ALERRT Advanced Law Enforcement Rapid Response Training.	0	1,368,635	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
<b>C.2. Objective:</b> RESEARCH							
<b>C.2.1. Strategy:</b> EDWARDS AQUIFER RESEARCH CENTER Edwards Aquifer Research and Data Center.	\$ 305,457	\$ 316,563	\$ 278,290	\$ 44,330	\$ 44,330	\$ 44,330	\$ 44,330
<b>C.2.2. Strategy:</b> MATERIALS APPLICATION RESEARCH CNTR Materials Application Research Center.	1,957,869	2,145,976	2,707,500	2,707,500	2,707,500	2,707,500	2,707,500
<b>C.2.3. Strategy:</b> SCHOOL SAFETY CENTER	943,991	3,395,623	5,495,472	5,495,472	5,495,472	5,495,472	5,495,472
<b>C.3. Objective:</b> PUBLIC SERVICE							
<b>C.3.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 150,691	\$ 130,665	\$ 128,004	\$ 128,004	\$ 128,004	\$ 128,004	\$ 128,004
<b>C.4. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 1,399,239	\$ 1,400,867	\$ 1,333,012	\$ 13,917,463	\$ 13,917,463	\$ 1,325,463	\$ 1,325,463



**TEXAS STATE UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C.5. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.5.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 2,565,000	\$ 2,565,000	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 5,474,595	\$ 9,122,169	\$ 12,493,864	\$ 26,959,047	\$ 26,959,047	\$ 11,802,047	\$ 11,802,047
<b>D. Goal: RESEARCH FUNDS</b>							
<b>D.1.1. Strategy: CORE RESEARCH SUPPORT</b>	\$ 5,047,221	\$ 4,720,491	\$ 4,777,513	\$ 5,328,950	\$ 5,328,950	\$ 5,328,950	\$ 5,328,950
<b>Grand Total, TEXAS STATE UNIVERSITY</b>	\$ 162,076,559	\$ 171,616,280	\$ 155,963,004	\$ 194,209,115	\$ 192,010,113	\$ 163,017,041	\$ 160,808,538
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 33,222,388	\$ 38,221,017	\$ 32,259,783	\$ 46,338,100	\$ 43,049,519	\$ 46,493,369	\$ 41,805,356
Other Personnel Costs	6,338,039	5,079,307	4,998,726	5,271,657	4,998,726	7,335,560	7,015,619
Faculty Salaries (Higher Education Only)	95,672,410	100,581,573	89,181,073	93,564,969	96,975,390	80,523,854	83,744,984
Utilities	118,460	115,283	92,000	130,143	0	130,143	92,000
Travel	20,208	98,452	366,739	578,104	578,104	155,956	366,739
Debt Service	17,387,991	17,389,678	16,777,480	35,738,463	33,539,462	17,388,696	15,164,462
Other Operating Expense	8,138,609	9,606,822	12,287,203	11,648,073	12,168,912	3,676,020	5,998,446
Grants	0	0	0	0	0	6,630,433	6,620,932
Capital Expenditures	1,178,454	524,148	0	939,606	700,000	683,010	0
<b>Total, Object-of-Expense Informational Listing</b>	\$ 162,076,559	\$ 171,616,280	\$ 155,963,004	\$ 194,209,115	\$ 192,010,113	\$ 163,017,041	\$ 160,808,538
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 9,949,729	\$ 10,358,733	\$ 10,618,795	\$	\$	\$ 10,919,784	\$ 11,227,478
Group Insurance	13,685,176	14,519,107	14,519,107			16,065,080	16,065,080
Social Security	9,023,639	9,487,682	9,772,312			10,065,482	10,367,446
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 32,658,544	\$ 34,365,522	\$ 34,910,214	\$	\$	\$ 37,050,346	\$ 37,660,004
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	54.1%	54%	54%	54%	54%	54%	54%

**TEXAS STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	32.4%	32%	32%	32%	32%	32%	32%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	75.6%	77%	77%	77%	77%	77%	77%
Certification Rate of Teacher Education Graduates	87.3%	88%	88%	88%	88%	88%	88%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	38.2%	38%	36%	34%	32%	34%	32%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	61%	62%	62%	62%	62%	62%	62%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two years	35.1%	30%	30%	30%	30%	30%	30%
Percent of Lower Division Courses Taught by Tenured or Tenure - Track Faculty	17.6%	18%	18%	18%	18%	18%	18%
State Licensure Pass Rate of Engineering Graduates	62.5%	67%	67%	67%	67%	67%	67%
State Licensure Pass Rate of Nursing Graduates	99.2%	95%	95%	95%	95%	95%	95%
Dollar Value of External or Sponsored Research Funds (in Millions)	35.9	35	35	35	35	35	35
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	6.5%	7%	7%	7%	7%	7%	7%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	5,739	5,900	6,100	6,300	6,500	6,300	6,500
<b>Explanatory:</b>							
Average Student Loan Debt	24,950	26,500	26,500	26,500	26,500	26,500	26,500
Percent of Students with Student Loan Debt	65.3%	67%	67%	67%	67%	67%	67%
Average Financial Aid Award Per Full-Time Student	13,402	13,500	14,000	14,500	15,000	14,500	15,000
Percent of Full-Time Students Receiving Financial Aid	57%	57%	57%	57%	57%	57%	57%

**SUL ROSS STATE UNIVERSITY**

Method of Financing:	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
General Revenue Fund	\$ 11,964,321	\$ 11,970,291	\$ 11,544,197	\$ 15,247,629	\$ 14,298,899	\$ 10,103,878	\$ 9,155,149

**SUL ROSS STATE UNIVERSITY**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 96,538	\$ 78,607	\$ 74,092	\$ 74,092	\$ 74,092	\$ 74,092	\$ 74,092
Estimated Other Educational and General Income Account No. 770	<u>2,083,568</u>	<u>1,822,743</u>	<u>1,652,539</u>	<u>1,656,039</u>	<u>1,655,517</u>	<u>1,673,376</u>	<u>1,672,760</u>
Subtotal, General Revenue Fund - Dedicated	\$ 2,180,106	\$ 1,901,350	\$ 1,726,631	\$ 1,730,131	\$ 1,729,609	\$ 1,747,468	\$ 1,746,852
License Plate Trust Fund Account No. 0802, estimated	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946	\$ 7,946
<b>Total, Method of Financing</b>	<u>\$ 14,152,373</u>	<u>\$ 13,879,587</u>	<u>\$ 13,278,774</u>	<u>\$ 16,985,706</u>	<u>\$ 16,036,454</u>	<u>\$ 11,859,292</u>	<u>\$ 10,909,947</u>
<b>This bill pattern represents an estimated 26.5% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	222.7	222.3	239.3	249.5	249.5	222.3	222.3
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 6,491,427	\$ 5,019,577	\$ 4,632,131	\$ 3,777,637	\$ 3,777,637	\$ 3,777,637	\$ 3,777,637
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	174,723	149,820	149,820	141,248	141,249	141,248	141,249
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	279,313	262,700	285,210	288,205	288,205	293,554	293,554
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	54,351	55,647	26,644	25,312	25,312	25,312	25,312
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	306,677	273,326	245,993	245,994	245,993	251,472	251,377
<b>A.1.6. Strategy: ORGANIZED ACTIVITIES</b>	<u>58,004</u>	<u>118,804</u>	<u>118,804</u>	<u>112,294</u>	<u>112,294</u>	<u>118,804</u>	<u>118,804</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 7,364,495	\$ 5,879,874	\$ 5,458,602	\$ 4,590,690	\$ 4,590,690	\$ 4,608,027	\$ 4,607,933
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT Educational and General Space Support.</b>	\$ 1,548,857	\$ 1,430,523	\$ 1,430,523	\$ 1,194,261	\$ 1,194,260	\$ 1,194,261	\$ 1,194,260

**SUL ROSS STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	1,530,933	1,531,018	1,493,487	4,073,500	3,124,250	1,429,750	480,500
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	750,000	1,316,566	1,316,566	1,217,650	1,217,650	1,217,650	1,217,650
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 3,829,790	\$ 4,278,107	\$ 4,240,576	\$ 6,485,411	\$ 5,536,160	\$ 3,841,661	\$ 2,892,410
<b>C. Goal:</b> NON-FORMULA SUPPORT							
Provide Non-formula Support.							
<b>C.1. Objective:</b> RESEARCH							
<b>C.1.1. Strategy:</b> CENTER FOR BIG BEND STUDIES	\$ 73,541	\$ 80,297	\$ 80,297	\$ 76,282	\$ 76,282	\$ 76,282	\$ 76,282
<b>C.2. Objective:</b> PUBLIC SERVICE							
<b>C.2.1. Strategy:</b> SUL ROSS MUSEUM Sul Ross State University Museum.	\$ 52,611	\$ 55,197	\$ 55,167	\$ 52,437	\$ 52,437	\$ 52,437	\$ 52,437
<b>C.2.2. Strategy:</b> BIG BEND SMALL BUSINESS DEVT CENTER Big Bend Region Minority and Small Business Development Center.	90,963	96,855	96,855	92,012	92,012	92,012	92,012
<b>C.2.3. Strategy:</b> CRIMINAL JUSTICE ACADEMY	34,407	36,097	36,096	34,293	34,292	34,292	34,292
<b>C.2.4. Strategy:</b> BIG BEND ARCHIVES Archives of the Big Bend.	33,231	43,700	43,699	41,515	41,515	41,515	41,515
<b>C.2.5. Strategy:</b> MUSEUM OF THE BIG BEND	14,602	14,602	14,602	13,872	13,872	13,872	13,872
<b>C.3. Objective:</b> INSTITUTIONAL SUPPORT							
<b>C.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,550,324	\$ 3,281,446	\$ 3,139,468	\$ 2,982,891	\$ 2,982,891	\$ 2,982,891	\$ 2,982,891
<b>C.4. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,500,000	\$ 2,500,000	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 2,849,679	\$ 3,608,194	\$ 3,466,184	\$ 5,793,302	\$ 5,793,301	\$ 3,293,301	\$ 3,293,301
<b>D. Goal:</b> RESEARCH FUNDS							
<b>D.1.1. Strategy:</b> COMPREHENSIVE RESEARCH FUND	\$ 108,409	\$ 113,412	\$ 113,412	\$ 116,303	\$ 116,303	\$ 116,303	\$ 116,303
<b>Grand Total, SUL ROSS STATE UNIVERSITY</b>	<u>\$ 14,152,373</u>	<u>\$ 13,879,587</u>	<u>\$ 13,278,774</u>	<u>\$ 16,985,706</u>	<u>\$ 16,036,454</u>	<u>\$ 11,859,292</u>	<u>\$ 10,909,947</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,284,526	\$ 4,627,560	\$ 4,529,358	\$ 4,861,313	\$ 4,876,345	\$ 3,896,253	\$ 3,964,956
Other Personnel Costs	408,002	389,939	424,707	392,669	406,045	398,487	412,940
Faculty Salaries (Higher Education Only)	5,464,551	5,832,023	5,619,802	4,932,999	5,041,222	4,920,463	4,963,603
Professional Salaries - Faculty Equivalent (Higher Education Only)	188,813	239,347	239,347	239,347	239,347	217,571	227,410
Consumable Supplies	110,245	116,578	36,318	96,040	34,885	96,828	36,678
Utilities	495,144	454,677	478,995	342,655	391,370	342,975	391,172

**SUL ROSS STATE UNIVERSITY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Travel	0	4,703	4,703	4,823	4,823	4,823	4,823
Rent - Machine and Other	37,144	37,144	0	27,954	0	27,954	0
Debt Service	1,530,933	1,531,018	1,493,487	4,073,500	3,124,250	1,429,750	480,500
Other Operating Expense	633,015	646,598	452,057	764,406	668,167	272,716	176,488
Grants	0	0	0	0	0	251,472	251,377
Capital Expenditures	0	0	0	1,250,000	1,250,000	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 14,152,373</b>	<b>\$ 13,879,587</b>	<b>\$ 13,278,774</b>	<b>\$ 16,985,706</b>	<b>\$ 16,036,454</b>	<b>\$ 11,859,292</b>	<b>\$ 10,909,947</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 830,430	\$ 890,595	\$ 910,236	\$	\$	\$ 937,662	\$ 965,559
Group Insurance	2,632,096	2,502,470	2,502,470			2,709,175	2,709,175
Social Security	883,073	878,394	896,138			878,655	905,015
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 4,345,599</b>	<b>\$ 4,271,459</b>	<b>\$ 4,308,844</b>	<b>\$</b>	<b>\$</b>	<b>\$ 4,525,492</b>	<b>\$ 4,579,749</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):-</b>							
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Six Academic Years	25%	25%	26%	26%	27%	26%	27%
Percent of First-time, Full-time, Degree-seeking Freshmen Who Earn a Baccalaureate Degree within Four Academic Years	13%	13%	14%	14%	14%	14%	14%
Persistence Rate of First-time, Full-time, Degree-seeking Freshmen Students after One Academic Year	52%	54%	55%	57%	58%	57%	58%
Certification Rate of Teacher Education Graduates	61%	63%	65%	67%	69%	67%	69%
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	36.4%	37%	37%	38%	38%	38%	38%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	53.6%	54%	55%	56%	57%	56%	57%
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	22%	22%	23%	23%	24%	23%	24%
Percent of Lower Division Semester Credit Hours Taught by Tenured or Tenure-Track Faculty	54%	55%	56%	57%	58%	57%	58%
Dollar Value of External or Sponsored Research Funds (in Millions)	1.1	1.1	1.1	1.1	1.1	1.1	1.1

**SUL ROSS STATE UNIVERSITY**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12%	12%	12%	12%	12%	12%	12%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	4,277	4,427	4,582	4,742	4,908	4,742	4,908
<b>Explanatory:</b>							
Average Student Loan Debt	24,697	25,617	25,617	25,617	25,617	25,617	25,617
Percent of Students with Student Loan Debt	72%	70%	70%	70%	70%	70%	70%
Average Financial Aid Award Per Full-Time Student	10,874	11,255	11,649	12,056	12,478	12,056	12,478
Percent of Full-Time Students Receiving Financial Aid	96%	90%	90%	90%	90%	90%	90%

**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 3,419,569	\$ 3,635,769	\$ 3,434,129	\$ 10,040,181	\$ 10,040,385	\$ 4,555,830	\$ 4,556,035
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 20,426	\$ 17,611	\$ 14,533	\$ 14,533	\$ 14,533	\$ 14,533	\$ 14,533
Estimated Other Educational and General Income Account No. 770	<u>797,074</u>	<u>763,889</u>	<u>665,122</u>	<u>874,397</u>	<u>874,193</u>	<u>882,013</u>	<u>881,779</u>
Subtotal, General Revenue Fund - Ddedicated	\$ <u>817,500</u>	\$ <u>781,500</u>	\$ <u>679,655</u>	\$ <u>888,930</u>	\$ <u>888,726</u>	\$ <u>896,546</u>	\$ <u>896,312</u>
<b>Total, Method of Financing</b>	\$ <u>4,237,069</u>	\$ <u>4,417,269</u>	\$ <u>4,113,784</u>	\$ <u>10,929,111</u>	\$ <u>10,929,111</u>	\$ <u>5,452,376</u>	\$ <u>5,452,347</u>

This bill pattern represents an estimated 55.7% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	48.2	48.6	60.5	60.5	60.5	48.6	48.6
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**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>	\$ 1,559,065	\$ 1,153,379	\$ 1,032,304	\$ 1,682,458	\$ 1,682,459	\$ 1,682,458	\$ 1,682,459
<b>A.1.2. Strategy: TEACHING EXPERIENCE SUPPLEMENT</b>	129,614	117,343	117,343	113,738	113,738	113,738	113,738
<b>A.1.3. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	58,421	63,108	64,409	67,629	67,629	56,897	56,897
<b>A.1.4. Strategy: WORKERS' COMPENSATION INSURANCE</b>	5,190	6,840	6,840	6,840	6,840	6,840	6,840
<b>A.1.5. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>123,323</u>	<u>104,284</u>	<u>101,119</u>	<u>101,120</u>	<u>101,120</u>	<u>119,468</u>	<u>119,438</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 1,875,613	\$ 1,444,954	\$ 1,322,015	\$ 1,971,785	\$ 1,971,786	\$ 1,979,401	\$ 1,979,372
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 208,203	\$ 183,749	\$ 183,749	\$ 326,631	\$ 326,631	\$ 326,631	\$ 326,631
<b>B.1.2. Strategy: LEASE OF FACILITIES</b>	218,895	207,951	207,951	207,951	207,951	207,951	207,951
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	<u>750,000</u>	<u>693,146</u>	<u>512,601</u>	<u>1,217,650</u>	<u>1,217,650</u>	<u>1,217,650</u>	<u>1,217,650</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 1,177,098	\$ 1,084,846	\$ 904,301	\$ 1,752,232	\$ 1,752,232	\$ 1,752,232	\$ 1,752,232
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: PUBLIC SERVICE</b>							
<b>C.1.1. Strategy: SMALL BUSINESS DEVELOPMENT CENTER</b>	\$ 101,797	\$ 115,361	\$ 115,360	\$ 115,361	\$ 115,360	\$ 115,360	\$ 115,360
<b>C.2. Objective: INSTITUTIONAL SUPPORT</b>							
<b>C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,082,561	\$ 1,605,383	\$ 1,605,383	\$ 1,605,383	\$ 1,605,383	\$ 1,605,383	\$ 1,605,383
<b>C.2.2. Strategy: INFRASTRUCTURE ADJUSTMENT</b>	0	166,725	166,725	166,725	166,725	0	0
<b>C.3. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.3.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 5,317,625	\$ 5,317,625	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 1,184,358	\$ 1,887,469	\$ 1,887,468	\$ 7,205,094	\$ 7,205,093	\$ 1,720,743	\$ 1,720,743
<b>Grand Total, SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE</b>	\$ <u>4,237,069</u>	\$ <u>4,417,269</u>	\$ <u>4,113,784</u>	\$ <u>10,929,111</u>	\$ <u>10,929,111</u>	\$ <u>5,452,376</u>	\$ <u>5,452,347</u>

**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended		
	2019	2020	2021	2022	2023	2022	2023	
<b>Object-of-Expense Informational Listing:</b>								
Salaries and Wages	\$ 1,106,432	\$ 790,459	\$ 721,012	\$ 895,286	\$ 861,157	\$ 884,553	\$ 850,425	
Other Personnel Costs	20,942	14,733	3,022	20,104	3,022	20,104	3,022	
Faculty Salaries (Higher Education Only)	1,618,536	1,835,808	1,797,191	2,246,843	2,294,787	2,246,843	2,294,787	
Professional Fees and Services	19,000	19,100	19,100	27,862	31,129	27,862	31,129	
Fuels and Lubricants	6,680	831	831	831	831	831	831	
Consumable Supplies	1,098	3,617	3,617	3,617	3,617	3,617	3,617	
Utilities	46,649	12,950	12,950	12,950	12,950	12,950	12,950	
Travel	29,506	140,374	140,374	140,374	140,374	140,374	140,374	
Rent - Building	1,212,648	1,142,013	961,468	1,809,399	1,809,399	1,809,399	1,809,399	
Rent - Machine and Other	315	0	0	0	0	0	0	
Debt Service	0	0	0	3,317,625	3,317,625	0	0	
Other Operating Expense	175,263	277,849	274,684	1,024,685	1,024,685	6,840	6,840	
Client Services	0	166,912	166,912	166,912	166,912	166,912	166,912	
Grants	0	0	0	0	0	119,468	119,438	
Capital Expenditures	0	12,623	12,623	1,262,623	1,262,623	12,623	12,623	
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 4,237,069</b>	<b>\$ 4,417,269</b>	<b>\$ 4,113,784</b>	<b>\$ 10,929,111</b>	<b>\$ 10,929,111</b>	<b>\$ 5,452,376</b>	<b>\$ 5,452,347</b>	
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>								
<u>Employee Benefits</u>								
Retirement	\$ 134,450	\$ 149,959	\$ 152,900	\$	\$	\$ 157,887	\$ 162,947	
Group Insurance	366,861	310,383	310,383			317,025	317,025	
Social Security	176,615	205,496	209,647			205,557	211,724	
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 677,926</b>	<b>\$ 665,838</b>	<b>\$ 672,930</b>	<b>\$</b>	<b>\$</b>	<b>\$ 680,469</b>	<b>\$ 691,696</b>	
<b>Performance Measure Targets</b>								
<b>A. Goal: INSTRUCTION/OPERATIONS</b>								
<b>Outcome (Results/Impact):</b>								
Certification Rate of Teacher Education Graduates	50.8%	52%	53%	54%	55%	54%	55%	
Percent of Baccalaureate Graduates Who Are First Generation College Graduates	51.4%	52%	53%	55%	56%	55%	56%	
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Four Years	38.5%	39%	40%	41%	42%	41%	42%	
Percent of Incoming Full-time Undergraduate Transfer Students Who Graduate within Two Years	16.9%	17%	17%	17%	17%	17%	17%	



**SUL ROSS STATE UNIVERSITY RIO GRANDE COLLEGE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.1. Strategy: OPERATIONS SUPPORT</b>							
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	9%	9%	9%	10%	10%	10%	10%
Average Cost of Resident Undergraduate Tuition And Fees For 15 Semester Credit Hours	2,762	2,817	2,873	2,931	2,989	2,931	2,989
<b>Explanatory:</b>							
Average Financial Aid Award Per Full-Time Student	5,570	5,570	5,570	5,570	5,570	5,570	5,570
Percent of Full-Time Students Receiving Financial Aid	92%	92%	92%	92%	92%	92%	92%

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 159,313,028	\$ 169,568,982	\$ 169,569,682	\$ 168,718,110	\$ 168,716,609	\$ 168,718,110	\$ 168,716,610
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 671,875	\$ 742,075	\$ 756,950	\$ 742,075	\$ 742,075	\$ 742,075	\$ 742,075
Estimated Other Educational and General Income Account No. 770	6,510,000	6,251,472	6,116,397	9,650,240	9,751,711	6,251,472	6,251,472
Subtotal, General Revenue Fund - Dedicated	\$ 7,181,875	\$ 6,993,547	\$ 6,873,347	\$ 10,392,315	\$ 10,493,786	\$ 6,993,547	\$ 6,993,547
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 4,175,093	\$ 3,631,880	\$ 2,095,720	\$ 2,838,424	\$ 2,838,424	\$ 2,838,424	\$ 2,838,424
Permanent Endowment Fund, UT Southwestern Medical Center at Dallas, estimated	808,150	1,658,301	5,362,244	3,275,000	3,275,000	3,275,000	3,275,000
Subtotal, Other Funds	\$ 4,983,243	\$ 5,290,181	\$ 7,457,964	\$ 6,113,424	\$ 6,113,424	\$ 6,113,424	\$ 6,113,424
<b>Total, Method of Financing</b>	<b>\$ 171,478,146</b>	<b>\$ 181,852,710</b>	<b>\$ 183,900,993</b>	<b>\$ 185,223,849</b>	<b>\$ 185,323,819</b>	<b>\$ 181,825,081</b>	<b>\$ 181,823,581</b>

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>This bill pattern represents an estimated 4.6% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,564.2	1,581.4	1,682.0	1,664.0	1,664.0	1,670.0	1,670.0
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 62,059,830	\$ 67,549,429	\$ 66,270,389	\$ 40,889,543	\$ 40,889,543	\$ 40,889,543	\$ 40,889,543
<b>A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING</b> Graduate Training in Biomedical Sciences.	7,738,015	6,994,461	6,562,160	7,691,593	7,691,593	7,691,593	7,691,593
<b>A.1.3. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	4,734,021	4,708,499	4,990,626	5,008,211	5,008,211	5,008,211	5,008,211
<b>A.1.4. Strategy: GRADUATE MEDICAL EDUCATION</b>	7,677,990	8,254,033	8,254,033	7,979,654	7,979,654	7,979,654	7,979,654
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 612,371	\$ 3,780,321	\$ 3,964,554	\$ 4,058,839	\$ 4,160,310	\$ 678,655	\$ 678,655
<b>A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 1,217,636	\$ 1,000,202	\$ 1,018,786	\$ 1,018,786	\$ 1,018,786	\$ 1,000,202	\$ 1,000,202
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 84,039,863	\$ 92,286,945	\$ 91,060,548	\$ 66,646,626	\$ 66,748,097	\$ 63,247,858	\$ 63,247,858
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy: RESEARCH ENHANCEMENT</b>	\$ 5,208,709	\$ 5,788,094	\$ 5,452,002	\$ 6,632,123	\$ 6,632,123	\$ 6,632,123	\$ 6,632,123
<b>B.1.2. Strategy: PERFORMANCE BASED RESEARCH OPS</b> Performance Based Research Operations.	0	43,943,302	45,587,843	57,424,945	57,424,945	57,424,945	57,424,945
<b>Total, Goal B: PROVIDE RESEARCH SUPPORT</b>	\$ 5,208,709	\$ 49,731,396	\$ 51,039,845	\$ 64,057,068	\$ 64,057,068	\$ 64,057,068	\$ 64,057,068
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 14,513,825	\$ 13,720,856	\$ 13,518,604	\$ 27,694,480	\$ 27,694,480	\$ 27,694,480	\$ 27,694,480
<b>C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT</b>	\$ 18,517,800	\$ 18,515,700	\$ 18,516,400	\$ 18,520,000	\$ 18,518,500	\$ 18,520,000	\$ 18,518,500
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	\$ 33,031,625	\$ 32,236,556	\$ 32,035,004	\$ 46,214,480	\$ 46,212,980	\$ 46,214,480	\$ 46,212,980
<b>D. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>D.1. Objective: RESIDENCY TRAINING</b>							
<b>D.1.1. Strategy: PRIMARY CARE RESIDENCY TRAINING</b> Primary Care Residency Training Program.	\$ 971,576	\$ 971,576	\$ 971,576	\$ 922,998	\$ 922,998	\$ 922,998	\$ 922,998

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>D.2. Objective: RESEARCH</b>							
<b>D.2.1. Strategy:</b> INSTITUTE FOR NOBEL/NA BIO RESEARCH Institute for Nobel/National-Academy Biomedical Research.	\$ 6,245,356	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>D.2.2. Strategy:</b> INNOVATIONS IN MED TECHNOLOGY Institute for Innovations in Medical Technology.	6,454,159	0	0	0	0	0	0
<b>D.2.3. Strategy:</b> METROPLEX COMP MED IMAGING CENTER Metroplex Comprehensive Medical Imaging Center.	5,951,235	0	0	0	0	0	0
<b>D.2.4. Strategy:</b> CNTR OBESITY, DIABETES & METAB RSCH Center for Obesity, Diabetes and Metabolism Research.	7,105,939	0	0	0	0	0	0
<b>D.2.5. Strategy:</b> CENTER FOR RESEARCH OF SICKLE CELL Center for Research of Sickle Cell Disease.	1,117,689	0	0	0	0	0	0
<b>D.2.6. Strategy:</b> TX INST FOR BRAIN INJURY AND REPAIR Texas Institute for Brain Injury and Repair.	7,373,045	0	0	0	0	0	0
<b>D.2.7. Strategy:</b> CENTER FOR REG. SCIENCE & MEDICINE Center for Regenerative Science and Medicine.	6,649,652	0	0	0	0	0	0
<b>D.2.8. Strategy:</b> CENTER FOR ADV RADIATION THERAPY Center for Advanced Radiation Therapy.	1,009,999	0	0	0	0	0	0
<b>D.3. Objective: HEALTH CARE</b>							
<b>D.3.1. Strategy:</b> REGIONAL BURN CARE CENTER	\$ 86,632	\$ 86,632	\$ 86,632	\$ 82,300	\$ 82,300	\$ 82,300	\$ 82,300
<b>D.4. Objective: PUBLIC SERVICE</b>							
<b>D.4.1. Strategy:</b> SCIENCE TEACHER ACCESS TO RESOURCES Program for Science Teacher Access to Resources (STARS).	\$ 519,832	\$ 519,832	\$ 519,832	\$ 493,841	\$ 493,840	\$ 493,841	\$ 493,841
<b>D.5. Objective: INSTITUTIONAL</b>							
<b>D.5.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 729,592	\$ 729,592	\$ 729,592	\$ 693,112	\$ 693,112	\$ 693,112	\$ 693,112
<b>Total, Goal D: PROVIDE NON-FORMULA SUPPORT</b>	\$ 44,214,706	\$ 2,307,632	\$ 2,307,632	\$ 2,192,251	\$ 2,192,250	\$ 2,192,251	\$ 2,192,251
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS - UT SWMC Tobacco Earnings for UT Southwestern Medical Center.	\$ 808,150	\$ 1,658,301	\$ 5,362,244	\$ 3,275,000	\$ 3,275,000	\$ 3,275,000	\$ 3,275,000
<b>E.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	4,175,093	3,631,880	2,095,720	2,838,424	2,838,424	2,838,424	2,838,424
<b>Total, Goal E: TOBACCO FUNDS</b>	\$ 4,983,243	\$ 5,290,181	\$ 7,457,964	\$ 6,113,424	\$ 6,113,424	\$ 6,113,424	\$ 6,113,424
<b>Grand Total, THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER</b>	\$ 171,478,146	\$ 181,852,710	\$ 183,900,993	\$ 185,223,849	\$ 185,323,819	\$ 181,825,081	\$ 181,823,581

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 83,397,172	\$ 87,891,452	\$ 94,855,860	\$ 90,138,509	\$ 97,201,947	\$ 90,138,510	\$ 97,201,948
Other Personnel Costs	2,436,737	5,663,758	5,936,748	6,129,868	6,231,335	2,749,684	2,749,679
Faculty Salaries (Higher Education Only)	61,714,840	64,556,699	58,930,477	64,735,629	57,118,476	64,735,632	57,118,476
Professional Fees and Services	62,819	55,852	35,689	45,205	45,205	45,203	45,204
Consumable Supplies	12,779	21,100	57,843	36,846	36,845	36,847	36,845
Utilities	328	424	839	571	572	572	572
Rent - Building	180	158	91	123	123	123	123
Debt Service	18,517,800	18,515,700	18,516,400	18,520,000	18,518,500	18,520,000	18,518,500
Other Operating Expense	5,285,683	5,086,446	5,450,910	5,533,003	6,086,721	4,514,213	5,067,937
Grants	0	0	0	0	0	1,000,202	1,000,202
Capital Expenditures	<u>49,808</u>	<u>61,121</u>	<u>116,136</u>	<u>84,095</u>	<u>84,095</u>	<u>84,095</u>	<u>84,095</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 171,478,146</u>	<u>\$ 181,852,710</u>	<u>\$ 183,900,993</u>	<u>\$ 185,223,849</u>	<u>\$ 185,323,819</u>	<u>\$ 181,825,081</u>	<u>\$ 181,823,581</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 9,281,198	\$ 10,253,158	\$ 10,438,050	\$	\$	\$ 10,746,737	\$ 11,059,985
Group Insurance	17,114,258	14,180,288	14,180,288			14,115,340	14,115,340
Social Security	<u>8,776,712</u>	<u>9,228,056</u>	<u>9,504,898</u>			<u>9,790,045</u>	<u>10,083,746</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 35,172,168</u>	<u>\$ 33,661,502</u>	<u>\$ 34,123,236</u>	<u>\$</u>	<u>\$</u>	<u>\$ 34,652,122</u>	<u>\$ 35,259,071</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	98.53%	98.57%	97.17%	97.17%	97.17%	97.17%	97.17%
Percent of Medical School Graduates Practicing Primary Care in Texas	18.32%	11.29%	11.89%	11.62%	11.49%	11.62%	11.49%
Percent of Medical Residency Completers Practicing in Texas	55.59%	57.58%	55.41%	55.41%	55.41%	55.41%	55.41%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	97.04%	92.81%	92.81%	92.81%	92.81%	92.81%	92.81%

**THE UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	79.2%	80.49%	80.49%	80.49%	80.49%	80.49%	80.49%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	3.29%	2.8%	2.9%	3%	3.1%	3%	3.1%
Percent of Medical School Graduates Practicing in Texas	53.73%	57.68%	56.86%	55.59%	53.1%	55.59%	53.1%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Number of Combined MD/PhD Graduates	11	12	12	12	12	12	12
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	14.89%	15.04%	15.34%	15.65%	15.96%	15.65%	15.96%
Minority MD Admissions as a Percent of Total MD Admissions	25.81%	18.67%	19.04%	19.42%	19.81%	19.42%	19.81%
Percent of Medical School Graduates Entering a Primary Care Residency	43.4%	40.71%	41.93%	43.19%	44.48%	43.19%	44.48%
Average Student Loan Debt for Medical School Graduates	75,287	80,742	85,000	90,000	95,000	90,000	95,000
Percent of Medical School Graduates with Student Loan Debt	61.32%	65.04%	70%	70%	70%	70%	70%
<b>A.1.4. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	1,450	1,429	1,429	1,429	1,429	1,429	1,429
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	11.7%	15.2%	15.66%	16.13%	16.61%	16.13%	16.61%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	374,541,265	420,296,646	422,299,601	425,239,781	428,715,262	425,239,781	428,715,262

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 262,966,249	\$ 267,775,848	\$ 267,775,350	\$ 270,906,632	\$ 270,908,484	\$ 266,490,859	\$ 266,492,711
<b>General Revenue Fund - Dedicated</b>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 1,746,905	\$ 2,032,543	\$ 2,032,543	\$ 2,032,543	\$ 2,032,543	\$ 2,032,543	\$ 2,032,543

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
Estimated Other Educational and General Income Account No. 770	10,833,486	10,066,626	10,043,248	9,941,546	9,941,546	10,066,625	10,066,625
Subtotal, General Revenue Fund - Dedicated	\$ 12,580,391	\$ 12,099,169	\$ 12,075,791	\$ 11,974,089	\$ 11,974,089	\$ 12,099,168	\$ 12,099,168
<b>Other Funds</b>							
Interagency Contracts	\$ 439,442	\$ 439,444	\$ 439,442	\$ 439,444	\$ 439,442	\$ 439,444	\$ 439,442
Permanent Health Fund for Higher Education, estimated	1,853,368	2,009,973	2,316,545	1,854,160	1,854,160	1,854,160	1,854,160
Permanent Endowment Fund, UT Medical Branch at Galveston, estimated	75,081	3,141,971	2,035,887	1,602,500	1,602,500	1,602,500	1,602,500
Subtotal, Other Funds	\$ 2,367,891	\$ 5,591,388	\$ 4,791,874	\$ 3,896,104	\$ 3,896,102	\$ 3,896,104	\$ 3,896,102
<b>Total, Method of Financing</b>	<b>\$ 277,914,531</b>	<b>\$ 285,466,405</b>	<b>\$ 284,643,015</b>	<b>\$ 286,776,825</b>	<b>\$ 286,778,675</b>	<b>\$ 282,486,131</b>	<b>\$ 282,487,981</b>

**This bill pattern represents an estimated 11.7% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

1,673.9	1,797.9	1,797.9	1,804.9	1,804.9	1,786.7	1,786.7
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 44,832,637	\$ 45,663,390	\$ 45,649,343	\$ 44,970,530	\$ 44,970,530	\$ 44,970,530	\$ 44,970,530
<b>A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING</b> Graduate Training in Biomedical Sciences.	2,751,181	2,619,211	2,618,367	2,478,904	2,478,904	2,478,904	2,478,904
<b>A.1.3. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	9,562,059	11,908,616	11,904,781	12,360,305	12,360,305	12,360,305	12,360,305
<b>A.1.4. Strategy: NURSING EDUCATION</b>	12,547,689	13,765,422	13,760,990	13,208,021	13,208,021	13,208,021	13,208,021
<b>A.1.5. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH</b>	594,629	682,931	682,711	771,009	771,009	771,009	771,009
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>	3,325,298	3,450,589	3,450,589	3,453,117	3,453,117	3,453,117	3,453,117
<b>A.1.7. Strategy: HEALTH SYSTEM OPERATIONS</b>	149,305,368	153,040,903	153,040,903	153,040,903	153,040,903	153,040,903	153,040,903
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 754,618	\$ 840,463	\$ 840,463	\$ 840,463	\$ 840,463	\$ 965,542	\$ 965,542
<b>A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE</b>	243,949	243,949	243,949	243,949	243,949	243,949	243,949
<b>A.2.3. Strategy: UNEMPLOYMENT INSURANCE</b>	54,888	54,888	54,888	54,888	54,888	54,888	54,888

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,223,171	\$ 1,137,699	\$ 1,137,699	\$ 1,137,699	\$ 1,137,699	\$ 1,137,699	\$ 1,137,699
<b>A.4.1. Strategy:</b> HOLD HARMLESS	\$ 6,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	\$ 231,195,487	\$ 233,408,061	\$ 233,384,683	\$ 232,559,788	\$ 232,559,788	\$ 232,684,867	\$ 232,684,867
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 3,099,318	\$ 3,172,969	\$ 3,172,969	\$ 2,987,544	\$ 2,987,544	\$ 2,987,544	\$ 2,987,544
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 13,155,200	\$ 13,292,414	\$ 13,292,414	\$ 13,332,866	\$ 13,332,866	\$ 13,332,866	\$ 13,332,866
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 22,427,675	\$ 22,424,400	\$ 22,423,900	\$ 22,423,350	\$ 22,425,200	\$ 22,423,350	\$ 22,425,200
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	\$ 35,582,875	\$ 35,716,814	\$ 35,716,314	\$ 35,756,216	\$ 35,758,066	\$ 35,756,216	\$ 35,758,066
<b>D. Goal:</b> PROVIDE NON-FORMULA SUPPORT							
<b>D.1. Objective:</b> HEALTH CARE							
<b>D.1.1. Strategy:</b> PRIMARY CARE PHYSICIAN SERVICES	\$ 1,598,594	\$ 2,974,244	\$ 2,974,244	\$ 2,974,244	\$ 2,974,244	\$ 2,819,988	\$ 2,819,988
<b>D.1.2. Strategy:</b> EAST TEXAS HEALTH EDUCATION CENTERS East Texas Area Health Education Centers.	538,119	932,071	932,071	932,071	932,071	883,730	883,730
<b>D.1.3. Strategy:</b> BIO-CONTAINMENT CRITICAL CARE UNIT	3,895,000	3,981,903	3,981,903	3,981,903	3,981,903	3,775,386	3,775,386
<b>D.2. Objective:</b> INSTITUTIONAL							
<b>D.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 76,689	\$ 128,399	\$ 128,399	\$ 128,399	\$ 128,399	\$ 121,740	\$ 121,740
<b>D.3. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>D.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 4,000,000	\$ 0	\$ 0
<b>Total, Goal D:</b> PROVIDE NON-FORMULA SUPPORT	\$ 6,108,402	\$ 8,016,617	\$ 8,016,617	\$ 12,016,617	\$ 12,016,617	\$ 7,600,844	\$ 7,600,844
<b>E. Goal:</b> TOBACCO FUNDS							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS - UTMB-GALVESTON Tobacco Earnings for the UT Medical Branch at Galveston.	\$ 75,081	\$ 3,141,971	\$ 2,035,887	\$ 1,602,500	\$ 1,602,500	\$ 1,602,500	\$ 1,602,500
<b>E.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	1,853,368	2,009,973	2,316,545	1,854,160	1,854,160	1,854,160	1,854,160
<b>Total, Goal E:</b> TOBACCO FUNDS	\$ 1,928,449	\$ 5,151,944	\$ 4,352,432	\$ 3,456,660	\$ 3,456,660	\$ 3,456,660	\$ 3,456,660
<b>Grand Total, THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON</b>	<u>\$ 277,914,531</u>	<u>\$ 285,466,405</u>	<u>\$ 284,643,015</u>	<u>\$ 286,776,825</u>	<u>\$ 286,778,675</u>	<u>\$ 282,486,131</u>	<u>\$ 282,487,981</u>

**THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 109,991,760	\$ 112,074,065	\$ 111,745,570	\$ 112,879,027	\$ 112,879,027	\$ 110,699,333	\$ 110,699,334
Other Personnel Costs	38,641,462	41,829,770	41,685,630	41,990,524	41,990,523	41,419,095	41,419,095
Faculty Salaries (Higher Education Only)	32,750,792	37,214,177	36,868,711	36,080,316	36,080,316	36,063,072	36,063,073
Professional Fees and Services	9,773,240	7,537,849	7,533,997	7,704,367	7,704,368	7,504,083	7,504,085
Consumable Supplies	44,213,086	44,717,090	44,715,853	45,740,476	45,740,477	44,616,492	44,616,494
Utilities	1,959,319	1,865,932	1,864,766	1,898,536	1,898,537	1,858,034	1,858,037
Rent - Machine and Other	3,481,828	3,249,504	3,249,494	3,344,598	3,344,598	3,240,666	3,240,667
Debt Service	22,427,675	22,234,733	22,234,233	22,400,711	22,402,561	22,423,350	22,425,200
Other Operating Expense	14,675,369	14,743,285	14,744,761	14,738,270	14,738,268	13,524,307	13,524,297
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,137,699</u>	<u>1,137,699</u>
<b>Total, Object-of-Expense Informational Listing</b>	<b><u>\$ 277,914,531</u></b>	<b><u>\$ 285,466,405</u></b>	<b><u>\$ 284,643,015</u></b>	<b><u>\$ 286,776,825</u></b>	<b><u>\$ 286,778,675</u></b>	<b><u>\$ 282,486,131</u></b>	<b><u>\$ 282,487,981</u></b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 8,590,475	\$ 9,746,568	\$ 9,964,812	\$	\$	\$ 10,342,842	\$ 10,726,247
Group Insurance	63,171,864	64,131,107	64,373,040			61,233,382	61,494,557
Social Security	<u>26,023,006</u>	<u>27,361,244</u>	<u>28,182,081</u>			<u>29,027,544</u>	<u>29,898,370</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b><u>\$ 97,785,345</u></b>	<b><u>\$ 101,238,919</u></b>	<b><u>\$ 102,519,933</u></b>	<b><u>\$</u></b>	<b><u>\$</u></b>	<b><u>\$ 100,603,768</u></b>	<b><u>\$ 102,119,174</u></b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	97.5%	98%	98%	98%	98%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	26.1%	20%	20%	20%	20%	20%	20%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	89.6%	86.8%	89.3%	89.3%	89.3%	89.3%	89.3%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	84.5%	87.8%	89.6%	89.6%	89.6%	89.6%	89.6%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	97%	95%	94%	94%	94%	94%	94%



THE UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	91.4%	94%	94%	94%	94%	94%	94%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.17%	4.17%	4.17%	4.17%	4.17%	4.17%	4.17%
Percent of Medical School Graduates Practicing in Texas	66.4%	64%	64%	64%	64%	64%	64%
Percent of Medical Residency Completers Practicing in Texas	38%	51%	51%	51%	51%	51%	51%
Total Uncompensated Care Provided by Faculty	93,555,669	96,289,015	106,426,789	108,555,325	110,726,431	108,555,325	110,726,431
Total Uncompensated Care Provided in State-owned Facilities	108,908,336	131,046,876	82,731,151	84,806,300	87,448,604	84,806,300	87,448,604
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Efficiencies:</b>							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,470	4,495	4,629	4,699	4,699	4,699	4,699
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	26.7%	37.02%	29.68%	29.68%	29.68%	29.68%	29.68%
Minority MD Admissions as a Percent of Total MD Admissions	27.9%	30%	30%	30%	30%	30%	30%
Percent of Medical School Graduates Entering a Primary Care Residency	43%	42%	42%	42%	42%	42%	42%
Average Student Loan Debt for Medical School Graduates	140,782	145,005	149,356	153,836	158,451	153,836	158,451
Percent of Medical School Graduates with Student Loan Debt	68%	72%	72%	72%	72%	72%	72%
Average Financial Aid Award per Full-Time Student	11,749	12,101	12,465	12,868	13,224	12,868	13,224
Percent of Full-Time Students Receiving Financial Aid	79%	60%	60%	60%	60%	60%	60%
<b>A.1.4. Strategy: NURSING EDUCATION</b>							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	91.3%	95%	95%	96%	95%	96%	95%
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	596	614	634	648	653	648	653
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	23%	21%	21%	21%	21%	21%	21%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	124,925,157	152,674,151	157,254,376	159,613,192	162,007,389	159,613,192	162,007,389

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 174,393,222	\$ 188,280,861	\$ 188,280,561	\$ 186,888,625	\$ 186,888,074	\$ 186,888,625	\$ 186,888,074
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 10,287,419	\$ 10,576,108	\$ 10,603,584	\$ 10,576,108	\$ 10,576,108	\$ 10,576,108	\$ 10,576,108
Estimated Other Educational and General Income Account No. 770	<u>14,469,667</u>	<u>15,915,073</u>	<u>15,927,354</u>	<u>14,675,389</u>	<u>14,677,307</u>	<u>15,915,074</u>	<u>15,915,074</u>
Subtotal, General Revenue Fund - Dedicated	\$ 24,757,086	\$ 26,491,181	\$ 26,530,938	\$ 25,251,497	\$ 25,253,415	\$ 26,491,182	\$ 26,491,182
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 2,163,190	\$ 1,940,857	\$ 1,983,247	\$ 1,881,658	\$ 1,881,658	\$ 1,881,658	\$ 1,881,658
Permanent Endowment Fund, UTHSC Houston, estimated	<u>1,617,721</u>	<u>1,652,470</u>	<u>1,688,561</u>	<u>1,637,500</u>	<u>1,637,500</u>	<u>1,637,500</u>	<u>1,637,500</u>
Subtotal, Other Funds	\$ 3,780,911	\$ 3,593,327	\$ 3,671,808	\$ 3,519,158	\$ 3,519,158	\$ 3,519,158	\$ 3,519,158
<b>Total, Method of Financing</b>	<u>\$ 202,931,219</u>	<u>\$ 218,365,369</u>	<u>\$ 218,483,307</u>	<u>\$ 215,659,280</u>	<u>\$ 215,660,647</u>	<u>\$ 216,898,965</u>	<u>\$ 216,898,414</u>

**This bill pattern represents an estimated 11.3% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	1,822.4	1,927.4	1,871.1	1,871.1	1,871.1	1,919.9	1,919.9
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 48,317,403	\$ 50,195,318	\$ 50,256,486	\$ 54,639,304	\$ 54,639,304	\$ 54,639,304	\$ 54,639,304
<b>A.1.2. Strategy: DENTAL EDUCATION</b>	23,441,686	24,601,015	24,648,407	22,089,490	22,089,490	22,089,490	22,089,490
<b>A.1.3. Strategy: BIOMEDICAL SCIENCES TRAINING</b>	4,879,588	5,120,879	5,115,879	5,378,338	5,378,338	5,378,338	5,378,338
Graduate Training in Biomedical Sciences.							
<b>A.1.4. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	3,085,835	3,341,901	3,359,651	3,302,405	3,302,405	3,302,405	3,302,405
<b>A.1.5. Strategy: NURSING EDUCATION</b>	17,677,855	19,787,108	19,740,723	17,232,305	17,232,305	17,232,305	17,232,305
<b>A.1.6. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH</b>	21,728,930	22,353,493	22,292,500	23,153,093	23,153,093	23,153,093	23,153,093

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.7. Strategy:</b> GRADUATE MEDICAL EDUCATION	5,695,519	6,280,311	6,280,311	6,247,416	6,247,416	6,247,416	6,247,416
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 2,411,982	\$ 2,461,488	\$ 2,509,426	\$ 2,559,615	\$ 2,559,615	\$ 3,823,763	\$ 3,823,763
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	379,347	379,347	379,347	360,380	360,380	360,380	360,380
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	36,984	36,984	36,984	35,136	35,135	35,136	35,135
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,849,676	\$ 1,846,828	\$ 1,868,061	\$ 1,869,929	\$ 1,871,799	\$ 1,846,828	\$ 1,846,828
<b>A.3.2. Strategy:</b> DENTAL LOANS	47,924	46,177	47,492	47,539	47,587	46,177	46,177
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	\$ 129,552,729	\$ 136,450,849	\$ 136,535,267	\$ 136,914,950	\$ 136,916,867	\$ 138,154,635	\$ 138,154,634
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 4,003,822	\$ 4,242,995	\$ 4,242,995	\$ 4,101,292	\$ 4,101,292	\$ 4,101,292	\$ 4,101,292
<b>B.1.2. Strategy:</b> PERFORMANCE BASED RESEARCH OPS Performance Based Research Operations.	0	12,738,080	12,738,080	12,738,080	12,738,080	12,738,080	12,738,080
<b>Total, Goal B:</b> PROVIDE RESEARCH SUPPORT	\$ 4,003,822	\$ 16,981,075	\$ 16,981,075	\$ 16,839,372	\$ 16,839,372	\$ 16,839,372	\$ 16,839,372
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 22,573,789	\$ 24,557,430	\$ 24,512,769	\$ 22,104,956	\$ 22,104,965	\$ 22,104,965	\$ 22,104,965
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 18,748,850	\$ 18,749,650	\$ 18,749,350	\$ 18,749,450	\$ 18,748,900	\$ 18,749,450	\$ 18,748,900
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	\$ 41,322,639	\$ 43,307,080	\$ 43,262,119	\$ 40,854,406	\$ 40,853,865	\$ 40,854,415	\$ 40,853,865
<b>D. Goal:</b> PROVIDE HEALTH CARE SUPPORT							
<b>D.1.1. Strategy:</b> DENTAL CLINIC OPERATIONS	\$ 637,583	\$ 637,583	\$ 637,583	\$ 605,704	\$ 605,704	\$ 605,704	\$ 605,704
<b>E. Goal:</b> PROVIDE NON-FORMULA SUPPORT							
<b>E.1. Objective:</b> INSTRUCTION/OPERATION							
<b>E.1.1. Strategy:</b> IMPROVING PUBLIC HEALTH IN TX COMM Improving Public Health in Texas Communities.	\$ 3,024,000	\$ 3,024,000	\$ 3,024,000	\$ 2,872,800	\$ 2,872,800	\$ 2,872,800	\$ 2,872,800
<b>E.1.2. Strategy:</b> BIOMEDICAL INFORMATICS EXPANSION Biomedical Informatics Research and Education Expansion.	1,459,200	1,459,200	1,459,200	1,386,240	1,386,240	1,386,240	1,386,240
<b>E.2. Objective:</b> REGIONAL ACADEMIC HLTH CTR-PUBHLTH							
<b>E.2.1. Strategy:</b> REGIONAL ACADEMIC HLTH CTR-PUBHLTH Regional Academic Health Center - Public Health.	\$ 467,856	\$ 467,856	\$ 467,856	\$ 444,463	\$ 444,463	\$ 444,463	\$ 444,463
<b>E.3. Objective:</b> RESEARCH							
<b>E.3.1. Strategy:</b> HEART DISEASE/STROKE RESEARCH Heart Disease and Stroke Research.	\$ 3,812,160	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.3.2. Strategy:</b> BIOTECHNOLOGY PROGRAM	693,120	0	0	0	0	0	0

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>E.3.3. Strategy:</b> WORLD'S GREATEST SCIENTIST	1,732,800	0	0	0	0	0	0
<b>E.3.4. Strategy:</b> PSYCHIATRY & BEHAVIORAL SCI RSCH Psychiatry and Behavioral Sciences Research.	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
<b>E.3.5. Strategy:</b> VETERANS PTSD STUDY Integrated Care Study For Veterans With Post-traumatic Stress Disorder.	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
<b>E.4. Objective:</b> HEALTH CARE							
<b>E.4.1. Strategy:</b> HARRIS COUNTY HOSPITAL DISTRICT	\$ 3,013,458	\$ 3,013,458	\$ 3,013,458	\$ 2,862,784	\$ 2,862,784	\$ 2,862,784	\$ 2,862,784
<b>E.4.2. Strategy:</b> SERVICE DELIVERY VALLEY/BORDER Service Delivery in the Valley/Border Region.	392,607	392,607	392,607	372,977	372,977	372,977	372,977
<b>E.4.3. Strategy:</b> TRAUMA CARE	456,000	456,000	456,000	433,200	433,200	433,200	433,200
<b>E.5. Objective:</b> INSTITUTIONAL							
<b>E.5.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 582,334	\$ 582,334	\$ 582,334	\$ 553,217	\$ 553,217	\$ 553,217	\$ 553,217
<b>Total, Goal E:</b> PROVIDE NON-FORMULA SUPPORT	\$ 23,633,535	\$ 17,395,455	\$ 17,395,455	\$ 16,925,681	\$ 16,925,681	\$ 16,925,681	\$ 16,925,681
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - UTHSC-HOUSTON Tobacco Earnings for the UT Health Science Center at Houston.	\$ 1,617,721	\$ 1,652,470	\$ 1,688,561	\$ 1,637,500	\$ 1,637,500	\$ 1,637,500	\$ 1,637,500
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	2,163,190	1,940,857	1,983,247	1,881,658	1,881,658	1,881,658	1,881,658
<b>Total, Goal F:</b> TOBACCO FUNDS	\$ 3,780,911	\$ 3,593,327	\$ 3,671,808	\$ 3,519,158	\$ 3,519,158	\$ 3,519,158	\$ 3,519,158
<b>Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON</b>	\$ 202,931,219	\$ 218,365,369	\$ 218,483,307	\$ 215,659,271	\$ 215,660,647	\$ 216,898,965	\$ 216,898,414
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 109,682,811	\$ 118,553,944	\$ 111,788,052	\$ 115,884,559	\$ 111,927,363	\$ 118,673,478	\$ 111,885,803
Other Personnel Costs	2,133,960	36,994	36,984	35,136	35,135	35,145	35,135
Faculty Salaries (Higher Education Only)	52,185,734	57,570,442	60,821,642	54,993,822	58,984,875	55,566,992	58,979,875
Professional Fees and Services	1,537,249	428,115	0	341,623	0	429,594	0
Fuels and Lubricants	0	19,620	0	17,661	0	17,661	0
Consumable Supplies	728,345	531,017	0	457,764	0	484,457	0
Utilities	4,475,232	11,533,429	10,598,142	10,353,243	9,557,123	10,389,526	9,557,123
Travel	327	0	0	0	0	0	0

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Rent - Building	653,057	184,661	0	166,069	0	166,069	0
Rent - Machine and Other	485,571	61,727	0	25,894	0	62,860	0
Debt Service	18,748,850	18,749,650	18,749,350	18,749,450	18,748,900	18,749,450	18,748,900
Other Operating Expense	11,943,694	10,695,770	16,489,137	14,634,050	16,407,251	10,430,728	15,798,573
Grants	0	0	0	0	0	1,893,005	1,893,005
Capital Expenditures	356,389	0	0	0	0	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 202,931,219</b>	<b>\$ 218,365,369</b>	<b>\$ 218,483,307</b>	<b>\$ 215,659,271</b>	<b>\$ 215,660,647</b>	<b>\$ 216,898,965</b>	<b>\$ 216,898,414</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 11,524,927	\$ 12,381,321	\$ 12,681,145	\$	\$	\$ 13,085,790	\$ 13,498,154
Group Insurance	21,755,024	24,489,233	24,496,222			22,204,705	22,212,252
Social Security	10,328,296	10,859,431	11,185,214			11,520,770	11,866,393

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 43,608,247</b>	<b>\$ 47,729,985</b>	<b>\$ 48,362,581</b>	<b>\$</b>	<b>\$</b>	<b>\$ 46,811,265</b>	<b>\$ 47,576,799</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	97%	98%	98%	98%	98%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	19.5%	19%	20%	20%	20%	20%	20%
Percent of Medical Residency Completers Practicing in Texas	61%	60%	62%	60%	60%	60%	60%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	10.5%	10%	12%	12%	12%	12%	12%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	95%	96%	98%	96%	96%	96%	96%
Percent of Dental School Graduates Who Are Licensed in Texas	92%	92%	92%	92%	92%	92%	92%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	100%	98%	98%	98%	98%	98%	98%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	88%	90%	90%	90%	90%	90%	90%
Percent of Public Health School Graduates Who Are Employed in Texas	74%	75%	75%	75%	75%	75%	75%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	96%	98%	98%	98%	98%	98%	98%

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	98%	98%	98%	98%	98%	98%	98%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.33%	4%	4%	4%	4%	4%	4%
Percent of Medical School Graduates Practicing in Texas	61%	62%	62%	62%	62%	62%	62%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Efficiencies:</b>							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	3,716	3,950	4,025	4,025	4,025	4,025	4,025
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	27%	28%	30%	28%	28%	28%	28%
Minority MD Admissions as a Percent of Total MD Admissions	22%	24%	25%	25%	25%	25%	25%
Percent of Medical School Graduates Entering a Primary Care Residency	36.5%	38%	40%	38%	38%	38%	38%
Average Student Loan Debt for Medical School Graduates	118,000	120,000	120,000	120,000	120,000	120,000	120,000
Percent of Medical School Graduates with Student Loan Debt	73%	74%	70%	70%	70%	70%	70%
Average Financial Aid Award per Full-Time Student	14,125	15,000	15,000	15,000	15,000	15,000	15,000
Percent of Full-Time Students Receiving Financial Aid	68%	70%	70%	70%	70%	70%	70%
<b>A.1.2. Strategy: DENTAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total Dental School Admissions	23%	23%	24%	24%	24%	24%	24%
<b>A.1.5. Strategy: NURSING EDUCATION</b>							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	98%	98%	98%	98%	98%	98%	98%
<b>A.1.7. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	1,052	1,075	1,080	1,100	1,100	1,100	1,100
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	13%	15%	15%	18%	18%	18%	18%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	189,817,975	19,250,000	195,000,000	190,000,000	190,000,000	190,000,000	190,000,000

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total Uncompensated Care Provided in State-Owned Facilities	475,286	375,500	475,000	475,000	475,000	475,000	475,000
Total Net Patient Revenue in State-Owned Facilities	8,909,543	5,645,000	7,900,000	7,900,000	7,900,000	7,900,000	7,900,000

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 135,805,873	\$ 147,460,472	\$ 147,460,709	\$ 144,068,781	\$ 144,068,381	\$ 144,068,781	\$ 144,068,381
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,826,323	\$ 3,354,241	\$ 3,145,034	\$ 3,354,241	\$ 3,354,241	\$ 3,354,241	\$ 3,354,241
Estimated Other Educational and General Income Account No. 770	<u>9,509,190</u>	<u>9,614,384</u>	<u>9,373,208</u>	<u>9,991,535</u>	<u>10,038,436</u>	<u>9,614,383</u>	<u>9,614,383</u>
Subtotal, General Revenue Fund - Dedicated	\$ 12,335,513	\$ 12,968,625	\$ 12,518,242	\$ 13,345,776	\$ 13,392,677	\$ 12,968,624	\$ 12,968,624
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 1,959,065	\$ 2,611,922	\$ 1,554,105	\$ 1,500,401	\$ 1,500,401	\$ 1,500,401	\$ 1,500,401
Permanent Endowment Fund, UTHSC San Antonio, estimated	<u>13,398,824</u>	<u>13,735,145</u>	<u>31,960,731</u>	<u>13,100,000</u>	<u>13,100,000</u>	<u>13,100,000</u>	<u>13,100,000</u>
Subtotal, Other Funds	\$ 15,357,889	\$ 16,347,067	\$ 33,514,836	\$ 14,600,401	\$ 14,600,401	\$ 14,600,401	\$ 14,600,401
<b>Total, Method of Financing</b>	<u>\$ 163,499,275</u>	<u>\$ 176,776,164</u>	<u>\$ 193,493,787</u>	<u>\$ 172,014,958</u>	<u>\$ 172,061,459</u>	<u>\$ 171,637,806</u>	<u>\$ 171,637,406</u>

**This bill pattern represents an estimated 17.3% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,725.0	1,708.6	2,217.3	2,239.5	2,239.5	2,198.6	2,198.6
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**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 45,825,419	\$ 46,037,495	\$ 46,690,971	\$ 42,061,441	\$ 42,061,441	\$ 42,061,441	\$ 42,061,441
<b>A.1.2. Strategy: DENTAL EDUCATION</b>	23,021,103	23,809,032	22,821,001	22,642,780	22,642,780	22,642,780	22,642,780
<b>A.1.3. Strategy: BIOMEDICAL SCIENCES TRAINING</b>	3,668,055	4,023,784	3,553,129	3,026,355	3,026,355	3,026,355	3,026,355
Graduate Training in Biomedical Sciences.							
<b>A.1.4. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	6,771,235	7,297,857	7,507,883	12,587,155	12,587,155	12,587,155	12,587,155
<b>A.1.5. Strategy: NURSING EDUCATION</b>	8,305,077	9,194,988	9,082,736	9,657,484	9,657,484	9,657,484	9,657,484
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>	4,367,730	4,650,534	4,650,534	4,674,203	4,674,203	4,674,203	4,674,203
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 2,164,217	\$ 2,222,199	\$ 2,168,442	\$ 2,345,053	\$ 2,391,954	\$ 1,970,142	\$ 1,970,142
<b>A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE</b>	192,807	200,000	192,807	192,807	192,807	192,807	192,807
<b>A.2.3. Strategy: UNEMPLOYMENT INSURANCE</b>	102,514	100,000	110,000	88,043	88,043	88,043	88,043
<b>A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 1,662,124	\$ 1,673,589	\$ 1,675,000	\$ 1,675,000	\$ 1,675,000	\$ 1,673,589	\$ 1,673,589
<b>A.3.2. Strategy: DENTAL LOANS</b>	47,830	49,170	50,000	50,000	50,000	49,170	49,170
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 96,128,111	\$ 99,258,648	\$ 98,502,503	\$ 99,000,321	\$ 99,047,222	\$ 98,623,169	\$ 98,623,169
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy: RESEARCH ENHANCEMENT</b>	\$ 3,653,201	\$ 4,537,360	\$ 4,066,467	\$ 3,339,290	\$ 3,339,290	\$ 3,339,290	\$ 3,339,290
<b>B.1.2. Strategy: PERFORMANCE BASED RESEARCH OPS</b>	0	13,097,724	13,156,179	12,724,000	12,724,000	12,724,000	12,724,000
Performance Based Research Operations.							
<b>Total, Goal B: PROVIDE RESEARCH SUPPORT</b>	\$ 3,653,201	\$ 17,635,084	\$ 17,222,646	\$ 16,063,290	\$ 16,063,290	\$ 16,063,290	\$ 16,063,290
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 13,923,862	\$ 14,901,042	\$ 15,618,571	\$ 14,674,785	\$ 14,674,785	\$ 14,674,785	\$ 14,674,785
<b>C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT</b>	\$ 15,895,863	\$ 15,895,613	\$ 15,895,850	\$ 15,896,200	\$ 15,895,800	\$ 15,896,200	\$ 15,895,800
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	\$ 29,819,725	\$ 30,796,655	\$ 31,514,421	\$ 30,570,985	\$ 30,570,585	\$ 30,570,985	\$ 30,570,585
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>D.1.1. Strategy: DENTAL CLINIC OPERATIONS</b>	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106	\$ 1,578,106
<b>E. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>E.1. Objective: INSTRUCTION/OPERATION</b>							
<b>E.1.1. Strategy: REGIONAL CAMPUS - LAREDO</b>	\$ 3,788,577	\$ 3,790,444	\$ 3,791,115	\$ 3,466,475	\$ 3,466,475	\$ 3,466,475	\$ 3,466,475



**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>E.1.2. Strategy:</b> OUTREACH SUPPORT-SOUTH TX PROGRAMS Institutional Support for South Texas Programs.	1,345,406	1,278,136	1,278,136	0	0	0	0
<b>E.2. Objective:</b> RESEARCH							
<b>E.2.1. Strategy:</b> SA-LIFE SCIENCES INSTITUTE (SALSI) SA - Life Sciences Institute (SALSI).	\$ 1,993,485	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>E.2.2. Strategy:</b> BARSHOP INSTITUTE FOR AGING STUDIES Barshop Institute for Longevity and Aging Studies-Alzheimer's Research.	4,492,751	0	0	0	0	0	0
<b>E.3. Objective:</b> INSTITUTIONAL							
<b>E.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	<u>\$ 5,342,024</u>	<u>\$ 6,092,024</u>	<u>\$ 6,092,024</u>	<u>\$ 6,735,380</u>	<u>\$ 6,735,380</u>	<u>\$ 6,735,380</u>	<u>\$ 6,735,380</u>
<b>Total, Goal E:</b> PROVIDE NON-FORMULA SUPPORT	\$ 16,962,243	\$ 11,160,604	\$ 11,161,275	\$ 10,201,855	\$ 10,201,855	\$ 10,201,855	\$ 10,201,855
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - UTHSC SA Tobacco Earnings for the UT Health Science Center at San Antonio.	\$ 13,398,824	\$ 13,735,145	\$ 31,960,731	\$ 13,100,000	\$ 13,100,000	\$ 13,100,000	\$ 13,100,000
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>1,959,065</u>	<u>2,611,922</u>	<u>1,554,105</u>	<u>1,500,401</u>	<u>1,500,401</u>	<u>1,500,401</u>	<u>1,500,401</u>
<b>Total, Goal F:</b> TOBACCO FUNDS	<u>\$ 15,357,889</u>	<u>\$ 16,347,067</u>	<u>\$ 33,514,836</u>	<u>\$ 14,600,401</u>	<u>\$ 14,600,401</u>	<u>\$ 14,600,401</u>	<u>\$ 14,600,401</u>
<b>Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO</b>	<u>\$ 163,499,275</u>	<u>\$ 176,776,164</u>	<u>\$ 193,493,787</u>	<u>\$ 172,014,958</u>	<u>\$ 172,061,459</u>	<u>\$ 171,637,806</u>	<u>\$ 171,637,406</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 64,499,277	\$ 69,828,346	\$ 69,586,692	\$ 67,603,775	\$ 61,606,236	\$ 68,480,191	\$ 62,827,447
Other Personnel Costs	13,277,028	16,785,003	37,534,250	18,467,646	35,207,517	16,281,802	35,007,381
Faculty Salaries (Higher Education Only)	35,541,516	38,498,547	35,397,203	36,872,007	31,763,866	37,426,979	32,337,541
Utilities	8,441	10,296	8,706	10,140	8,180	10,140	8,180
Travel	57,523	28,301	19,842	27,498	19,613	27,894	19,622
Debt Service	19,586,451	19,582,401	16,247,494	19,596,200	19,595,800	19,412,502	16,039,931
Other Operating Expense	28,643,156	31,836,334	34,379,278	29,220,828	23,539,235	28,117,678	23,402,651

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Client Services	750,820	206,936	210,342	207,402	212,298	207,031	212,298
Grants	0	0	0	0	0	1,673,589	1,673,589
Capital Expenditures	1,135,063	0	109,980	9,462	108,714	0	108,766
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 163,499,275</b>	<b>\$ 176,776,164</b>	<b>\$ 193,493,787</b>	<b>\$ 172,014,958</b>	<b>\$ 172,061,459</b>	<b>\$ 171,637,806</b>	<b>\$ 171,637,406</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 8,015,209	\$ 8,880,231	\$ 9,044,626	\$	\$	\$ 9,320,451	\$ 9,600,332
Group Insurance	19,758,196	20,939,282	20,939,282			20,705,473	20,705,474
Social Security	6,923,019	7,279,037	7,497,408			7,722,330	7,954,000

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 34,696,424</b>	<b>\$ 37,098,550</b>	<b>\$ 37,481,316</b>	<b>\$</b>	<b>\$</b>	<b>\$ 37,748,254</b>	<b>\$ 38,259,806</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	100%	97.2%	97%	96%	96%	96%	96%
Percent of Medical School Graduates Practicing Primary Care in Texas	22.3%	21.48%	21.52%	21.5%	21.5%	21.5%	21.5%
Percent of Medical Residency Completers Practicing in Texas	49.7%	49.5%	49.5%	56%	58%	56%	58%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	17%	12.5%	15%	15%	15%	15%	15%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	87%	82%	90%	90%	90%	90%	90%
Percent of Dental School Graduates Who Are Licensed in Texas	97%	67.94%	81%	81%	81%	81%	81%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	89.16%	90%	90%	90%	90%	90%	90%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	87.13%	90%	90%	90%	90%	90%	90%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	97.57%	90%	90%	90%	90%	90%	90%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	96.53%	95%	95%	95%	95%	95%	95%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	5.08%	6%	6%	6%	6%	6%	6%
Percent of Medical School Graduates Practicing in Texas	58.26%	58.92%	53%	53%	53%	53%	53%

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Efficiencies:</b>							
Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	2,809	2,854	2,859	2,859	2,859	2,859	2,859
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	43.59%	44%	42%	42%	43%	42%	43%
Minority MD Admissions as a Percent of Total MD Admissions	30.8%	29.86%	27%	26%	26%	26%	26%
Percent of Medical School Graduates Entering a Primary Care Residency	41.8%	49.48%	45%	44.5%	44.5%	44.5%	44.5%
Average Student Loan Debt for Medical School Graduates	132,232	125,000	125,000	128,000	128,000	128,000	128,000
Percent of for Medical School Graduates with Student Loan Debt	68.57%	70%	81%	81%	81%	81%	81%
Average Financial Aid Award per Full-time Student	10,888	11,500	11,500	11,500	11,500	11,500	11,500
Percent of Full-time Students Receiving Financial Aid	77.86%	80%	84%	84%	84%	84%	84%
<b>A.1.2. Strategy: DENTAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total Dental School Admissions	30.03%	32%	30%	30%	30%	30%	30%
<b>A.1.5. Strategy: NURSING EDUCATION</b>							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	91.6%	85%	85%	85%	85%	85%	85%
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	808	840	851	864	881	864	881
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	23.4%	23%	26%	28%	30%	28%	30%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	125,374,577	135,135,464	141,892,237	150,405,771	159,430,118	150,405,771	159,430,118
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total Uncompensated Care Provided in State-owned Facilities	271,505	211,939	254,407	259,200	259,000	259,200	259,000
Total Net Patient Revenue in State-owned Facilities	5,583,315	4,415,404	5,300,153	5,400,000	5,400,000	5,400,000	5,400,000

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY SCHOOL OF MEDICINE**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 26,754,712	\$ 32,285,815	\$ 32,285,815	\$ 37,101,755	\$ 37,101,755	\$ 34,483,943	\$ 34,483,942
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 932,064	\$ 1,211,648	\$ 1,056,133	\$ 1,540,471	\$ 1,540,471	\$ 1,211,648	\$ 1,211,648
Permanent Health Fund for Higher Education, estimated	\$ 1,707,913	\$ 1,665,591	\$ 1,127,979	\$ 1,107,979	\$ 1,107,979	\$ 1,107,979	\$ 1,107,979
<b>Total, Method of Financing</b>	<u>\$ 29,394,689</u>	<u>\$ 35,163,054</u>	<u>\$ 34,469,927</u>	<u>\$ 39,750,205</u>	<u>\$ 39,750,205</u>	<u>\$ 36,803,570</u>	<u>\$ 36,803,569</u>
 <b>This bill pattern represents an estimated 27.2% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	238.5	337.9	310.4	322.9	322.9	357.5	357.5
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 2,899,345	\$ 6,613,020	\$ 6,338,013	\$ 9,946,850	\$ 9,946,850	\$ 9,946,850	\$ 9,946,850
<b>A.1.2. Strategy: GRADUATE MEDICAL EDUCATION</b>	576,540	1,002,939	1,002,939	1,226,765	1,226,765	1,226,765	1,226,765
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 0	\$ 402,101	\$ 402,101	\$ 402,101	\$ 402,101	\$ 80,823	\$ 80,823
<b>A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 118,897	\$ 156,140	\$ 163,685	\$ 163,685	\$ 163,685	\$ 156,140	\$ 156,140
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 3,594,782	\$ 8,174,200	\$ 7,906,738	\$ 11,739,401	\$ 11,739,401	\$ 11,410,578	\$ 11,410,578
 <b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy: RESEARCH ENHANCEMENT</b>	\$ 1,649,122	\$ 1,540,413	\$ 1,540,413	\$ 1,618,937	\$ 1,618,937	\$ 1,618,937	\$ 1,618,937
 <b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 1,442,872	\$ 1,341,970	\$ 1,341,970	\$ 1,427,638	\$ 1,427,638	\$ 1,427,638	\$ 1,427,638
 <b>D. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>D.1. Objective: INSTRUCTION/OPERATION</b>							
<b>D.1.1. Strategy: SCHOOL OF MEDICINE</b>	\$ 21,000,000	\$ 21,000,000	\$ 21,000,000	\$ 22,500,000	\$ 22,500,000	\$ 19,950,000	\$ 19,950,000

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY SCHOOL OF MEDICINE**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>D.1.2. Strategy:</b> CANCER IMMUNOLOGY CENTER Cervical Dysplasia and Cancer Immunology Center.	0	1,440,880	1,552,827	1,356,250	1,356,250	1,288,438	1,288,437
<b>Total, Goal D:</b> PROVIDE NON-FORMULA SUPPORT	\$ 21,000,000	\$ 22,440,880	\$ 22,552,827	\$ 23,856,250	\$ 23,856,250	\$ 21,238,438	\$ 21,238,437
<b>E. Goal:</b> TOBACCO FUNDS							
<b>E.1.1. Strategy:</b> TOBACCO-PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	\$ 1,707,913	\$ 1,665,591	\$ 1,127,979	\$ 1,107,979	\$ 1,107,979	\$ 1,107,979	\$ 1,107,979
<b>Grand Total, THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY SCHOOL OF MEDICINE</b>	<u>\$ 29,394,689</u>	<u>\$ 35,163,054</u>	<u>\$ 34,469,927</u>	<u>\$ 39,750,205</u>	<u>\$ 39,750,205</u>	<u>\$ 36,803,570</u>	<u>\$ 36,803,569</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 11,809,947	\$ 17,132,234	\$ 14,606,594	\$ 12,329,195	\$ 16,929,853	\$ 17,327,008	\$ 16,762,120
Other Personnel Costs	101,481	131,655	160,827	146,062	152,195	136,737	165,379
Faculty Salaries (Higher Education Only)	8,761,795	12,628,768	16,321,862	20,564,956	17,011,459	14,066,346	16,203,846
Professional Salaries - Faculty Equivalent (Higher Education Only)	152,443	0	0	0	0	0	0
Professional Fees and Services	476,957	0	0	100,000	100,000	0	0
Fuels and Lubricants	10,758	0	0	0	0	0	0
Consumable Supplies	1,203,496	0	0	0	0	0	0
Utilities	957,323	942,408	173,648	1,348,665	184,733	1,348,665	184,733
Travel	0	10,000	0	15,041	0	15,041	0
Rent - Building	798,410	0	0	0	0	0	0
Rent - Machine and Other	79,801	0	0	0	0	0	0
Other Operating Expense	4,369,961	4,317,989	3,206,996	4,646,286	4,771,965	3,909,773	3,487,491
Client Services	10,500	0	0	0	0	0	0
Capital Expenditures	661,817	0	0	600,000	600,000	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 29,394,689</u>	<u>\$ 35,163,054</u>	<u>\$ 34,469,927</u>	<u>\$ 39,750,205</u>	<u>\$ 39,750,205</u>	<u>\$ 36,803,570</u>	<u>\$ 36,803,569</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 896,490	\$ 960,509	\$ 972,868	\$	\$	\$ 991,918	\$ 1,011,273

**THE UNIVERSITY OF TEXAS RIO GRANDE VALLEY SCHOOL OF MEDICINE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Group Insurance	0	1,750,151	1,750,151			2,857,401	2,857,401
Social Security	0	1,133,935	1,156,841			1,202,625	1,238,703
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 896,490</b>	<b>\$ 3,844,595</b>	<b>\$ 3,879,860</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,051,944</b>	<b>\$ 5,107,377</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	91%	99%	96%	96%	97%	96%	97%
Percent of Medical Residency Completers Practicing in Texas Administrative (Institutional Support) Cost As a Percentage of Total Expenditures	79%	70%	46%	50%	50%	50%	50%
	0%	0%	0%	0%	0%	0%	0%

**A.1.1. Strategy: MEDICAL EDUCATION**

**Explanatory:**

Minority Admissions As a Percent of Total First-year Admissions (All Schools)	66%	51%	50%	50%	50%	50%	50%
Minority MD Admissions As a Percent of Total MD Admissions	66%	51%	50%	50%	50%	50%	50%
Percent of Medical School Graduates Entering a Primary Care Residency	0%	0%	64%	50%	50%	50%	50%
Average Student Loan Debt for Medical School Graduates	0	92,808	93,000	93,000	93,000	93,000	93,000
Percent of Medical School Graduates with Student Loan Debt	0%	76.9%	77%	77%	77%	77%	77%

**A.1.2. Strategy: GRADUATE MEDICAL EDUCATION**

**Output (Volume):**

Total Number of MD or DO Residents	166	201	231	255	270	255	270
<b>Explanatory:</b>							
Minority MD or DO Residents As a Percent of Total MD or DO Residents	54%	55%	55%	55%	55%	55%	55%

**B. Goal: PROVIDE RESEARCH SUPPORT**

**Outcome (Results/Impact):**

Total External Research Expenditures	13.57	14.3	15.73	17.31	19.04	17.31	19.04
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**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 192,893,720	\$ 202,092,811	\$ 202,093,162	\$ 201,161,516	\$ 201,161,816	\$ 201,161,516	\$ 201,161,816
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 47,153	\$ 65,848	\$ 65,848	\$ 65,848	\$ 65,848	\$ 65,848	\$ 65,848
Estimated Other Educational and General Income Account No. 770	<u>787,664</u>	<u>857,886</u>	<u>863,959</u>	<u>856,388</u>	<u>859,568</u>	<u>857,886</u>	<u>857,886</u>
Subtotal, General Revenue Fund - Dedicated	\$ 834,817	\$ 923,734	\$ 929,807	\$ 922,236	\$ 925,416	\$ 923,734	\$ 923,734
<u>Other Funds</u>							
License Plate Trust Fund Account No. 0802, estimated	\$ 9,642	\$ 3,251	\$ 2,164	\$ 2,164	\$ 2,164	\$ 2,164	\$ 2,164
Permanent Health Fund for Higher Education, estimated	150,523	3,891,283	3,445,604	2,415,604	2,415,604	2,415,604	2,415,604
Permanent Endowment Fund, UT MD Anderson Cancer Center, estimated	<u>10,470,613</u>	<u>10,377,026</u>	<u>8,650,000</u>	<u>6,550,000</u>	<u>6,550,000</u>	<u>6,550,000</u>	<u>6,550,000</u>
Subtotal, Other Funds	\$ <u>10,630,778</u>	\$ <u>14,271,560</u>	\$ <u>12,097,768</u>	\$ <u>8,967,768</u>	\$ <u>8,967,768</u>	\$ <u>8,967,768</u>	\$ <u>8,967,768</u>
<b>Total, Method of Financing</b>	\$ <u>204,359,315</u>	\$ <u>217,288,105</u>	\$ <u>215,120,737</u>	\$ <u>211,051,520</u>	\$ <u>211,055,000</u>	\$ <u>211,053,018</u>	\$ <u>211,053,318</u>
<b>This bill pattern represents an estimated 3.3% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	642.8	774.2	709.8	709.8	709.8	767.7	767.7
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	\$ 2,940,101	\$ 3,965,123	\$ 3,965,123	\$ 3,920,868	\$ 3,920,868	\$ 3,920,868	\$ 3,920,868
<b>A.1.2. Strategy: GRADUATE MEDICAL EDUCATION</b>	786,191	877,572	877,572	846,241	846,241	846,241	846,241
<b>A.2.1. Strategy: CANCER CENTER OPERATIONS</b>	\$ 132,400,857	\$ 140,407,990	\$ 140,407,990	\$ 140,407,990	\$ 140,407,990	\$ 140,407,990	\$ 140,407,990

**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.3.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 28,082	\$ 36,924	\$ 30,526	\$ 31,137	\$ 31,760	\$ 35,142	\$ 35,142
<b>A.4.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 115,991	\$ 125,362	\$ 125,362	\$ 127,869	\$ 130,426	\$ 125,362	\$ 125,362
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	\$ 136,271,222	\$ 145,412,971	\$ 145,406,573	\$ 145,334,105	\$ 145,337,285	\$ 145,335,603	\$ 145,335,603
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 10,561,379	\$ 11,529,638	\$ 11,529,638	\$ 10,965,627	\$ 10,965,627	\$ 10,965,627	\$ 10,965,627
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 32,585,600	\$ 31,764,251	\$ 31,776,722	\$ 31,623,119	\$ 31,623,119	\$ 31,623,119	\$ 31,623,119
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 11,327,650	\$ 11,327,000	\$ 11,327,350	\$ 11,327,350	\$ 11,327,650	\$ 11,327,350	\$ 11,327,650
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	\$ 43,913,250	\$ 43,091,251	\$ 43,104,072	\$ 42,950,469	\$ 42,950,769	\$ 42,950,469	\$ 42,950,769
<b>D. Goal:</b> PROVIDE NON-FORMULA SUPPORT							
<b>D.1. Objective:</b> RESEARCH							
<b>D.1.1. Strategy:</b> CORD BLOOD AND CELLULAR THERAPY Cord Blood and Cellular Therapy Research Program.	\$ 1,100,914	\$ 1,100,914	\$ 1,100,914	\$ 1,389,551	\$ 1,389,551	\$ 1,389,551	\$ 1,389,551
<b>D.1.2. Strategy:</b> BREAST CANCER RESEARCH PROGRAM	1,520,000	1,520,000	1,520,000	1,444,000	1,444,000	1,444,000	1,444,000
<b>D.2. Objective:</b> INSTITUTIONAL							
<b>D.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 371,414	\$ 365,022	\$ 363,936	\$ 2,164	\$ 2,164	\$ 2,164	\$ 2,164
<b>Total, Goal D:</b> PROVIDE NON-FORMULA SUPPORT	\$ 2,992,328	\$ 2,985,936	\$ 2,984,850	\$ 2,835,715	\$ 2,835,715	\$ 2,835,715	\$ 2,835,715
<b>E. Goal:</b> TOBACCO FUNDS							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS - UT MD ANDERSON Tobacco Earnings for The University of Texas MD Anderson Cancer Center.	\$ 10,470,613	\$ 10,377,026	\$ 8,650,000	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000
<b>E.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	150,523	3,891,283	3,445,604	2,415,604	2,415,604	2,415,604	2,415,604
<b>Total, Goal E:</b> TOBACCO FUNDS	\$ 10,621,136	\$ 14,268,309	\$ 12,095,604	\$ 8,965,604	\$ 8,965,604	\$ 8,965,604	\$ 8,965,604
<b>Grand Total, THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER</b>	<u>\$ 204,359,315</u>	<u>\$ 217,288,105</u>	<u>\$ 215,120,737</u>	<u>\$ 211,051,520</u>	<u>\$ 211,055,000</u>	<u>\$ 211,053,018</u>	<u>\$ 211,053,318</u>



**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 172,145,904	\$ 178,773,163	\$ 178,893,893	\$ 177,742,883	\$ 177,730,961	\$ 177,268,668	\$ 177,686,708
Other Personnel Costs	1,225,738	1,804,171	1,805,644	1,456,549	1,457,172	1,249,512	1,447,307
Faculty Salaries (Higher Education Only)	11,435,270	11,393,969	11,387,921	10,735,124	10,735,124	10,630,106	10,732,064
Professional Fees and Services	902,298	1,084,536	1,054,932	966,431	966,431	1,004,370	989,478
Consumable Supplies	406,274	341,319	277,396	227,649	227,802	322,208	263,162
Utilities	1,464,716	1,248,406	1,260,722	1,242,859	1,254,628	1,242,859	1,254,628
Travel	14,666	36,694	35,915	35,548	35,548	36,138	35,398
Rent - Machine and Other	11,133	15,265	15,265	14,597	14,597	14,458	14,597
Debt Service	11,327,650	11,327,000	11,327,350	11,327,350	11,327,650	11,327,350	11,327,650
Other Operating Expense	1,317,467	6,263,622	3,489,221	3,126,537	3,126,537	4,676,100	3,131,450
Grants	125,633	128,613	127,526	130,033	132,590	125,381	125,375
Capital Expenditures	<u>3,982,566</u>	<u>4,871,347</u>	<u>5,444,952</u>	<u>4,045,960</u>	<u>4,045,960</u>	<u>3,155,868</u>	<u>4,045,501</u>
<b>Total, Object-of-Expense Informational Listing</b>	<b><u>\$ 204,359,315</u></b>	<b><u>\$ 217,288,105</u></b>	<b><u>\$ 215,120,737</u></b>	<b><u>\$ 211,051,520</u></b>	<b><u>\$ 211,055,000</u></b>	<b><u>\$ 211,053,018</u></b>	<b><u>\$ 211,053,318</u></b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 4,039,694	\$ 4,588,192	\$ 4,691,769	\$	\$	\$ 4,871,354	\$ 5,053,494
Group Insurance	7,963,687	7,009,502	7,009,503			7,019,839	7,019,839
Social Security	<u>5,146,565</u>	<u>5,411,228</u>	<u>5,573,565</u>			<u>5,740,772</u>	<u>5,912,995</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b><u>\$ 17,149,946</u></b>	<b><u>\$ 17,008,922</u></b>	<b><u>\$ 17,274,837</u></b>	<b><u>\$</u></b>	<b><u>\$</u></b>	<b><u>\$ 17,631,965</u></b>	<b><u>\$ 17,986,328</u></b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	93.5%	90%	90%	90%	90%	90%	90%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	100%	100%	100%	100%	100%	100%	100%
Percent of Medical Residency Completers Practicing in Texas	40%	59%	50%	50%	50%	50%	50%
Total Uncompensated Care Provided by Faculty	88,716,569	80,079,101	82,881,869	85,782,735	88,785,131	85,782,735	88,785,131
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	3.46%	3.17%	3.5%	3.5%	3.5%	3.5%	3.5%
Total Uncompensated Care Provided in State-owned Facilities	194,918,607	185,430,420	192,847,637	200,561,543	208,584,004	200,561,543	208,584,004

**THE UNIVERSITY OF TEXAS M.D. ANDERSON CANCER CENTER**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.1. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>							
<b>Efficiencies:</b>							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	1,867	1,867	2,017	2,101	2,191	2,101	2,191
<b>Explanatory:</b>							
Minority Admissions As a Percent of Total First-Year Admissions (All Schools)	35.8%	30%	30%	30%	30%	30%	30%
Average Financial Aid Award per Full-Time Student	10,507	10,025	10,025	10,025	10,025	10,025	10,025
Percent of Full-Time Students Receiving Financial Aid	59%	67%	67%	67%	67%	67%	67%
<b>A.1.2. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	162	158	158	158	158	158	158
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	10.49%	12.03%	12.03%	12.03%	12.03%	12.03%	12.03%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	544,831,456	564,029,382	537,170,840	553,285,965	569,884,544	553,285,965	569,884,544

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 43,092,440	\$ 48,604,141	\$ 48,603,941	\$ 49,335,837	\$ 49,335,887	\$ 49,335,837	\$ 49,335,887
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 58,138	\$ 67,703	\$ 132,800	\$ 67,703	\$ 67,703	\$ 67,703	\$ 67,703
Estimated Other Educational and General Income Account No. 770	478,802	424,110	159,196	481,049	486,404	424,110	424,110
Subtotal, General Revenue Fund - Dedicated	\$ 536,940	\$ 491,813	\$ 291,996	\$ 548,752	\$ 554,107	\$ 491,813	\$ 491,813

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Other Funds</b>							
Permanent Health Fund for Higher Education, estimated	\$ 1,418,471	\$ 1,192,870	\$ 1,218,923	\$ 1,215,461	\$ 1,215,461	\$ 1,215,461	\$ 1,215,461
Permanent Endowment Fund, UT HSC Tyler, estimated	<u>1,577,919</u>	<u>1,608,326</u>	<u>1,643,561</u>	<u>1,637,500</u>	<u>1,637,500</u>	<u>1,637,500</u>	<u>1,637,500</u>
Subtotal, Other Funds	<u>\$ 2,996,390</u>	<u>\$ 2,801,196</u>	<u>\$ 2,862,484</u>	<u>\$ 2,852,961</u>	<u>\$ 2,852,961</u>	<u>\$ 2,852,961</u>	<u>\$ 2,852,961</u>
<b>Total, Method of Financing</b>	<u>\$ 46,625,770</u>	<u>\$ 51,897,150</u>	<u>\$ 51,758,421</u>	<u>\$ 52,737,550</u>	<u>\$ 52,742,955</u>	<u>\$ 52,680,611</u>	<u>\$ 52,680,661</u>
 <b>This bill pattern represents an estimated 16.4% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	421.0	306.5	312.8	312.8	312.8	318.7	318.7
<b>Items of Appropriation:</b>							
<b>A. Goal: PROVIDE INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: BIOMEDICAL SCIENCES TRAINING</b> Graduate Training in Biomedical Sciences.	\$ 279,318	\$ 316,720	\$ 281,055	\$ 321,626	\$ 321,626	\$ 321,626	\$ 321,626
<b>A.1.2. Strategy: PUBLIC HEALTH</b>	364,579	831,312	657,262	1,684,458	1,684,458	1,684,458	1,684,458
<b>A.1.3. Strategy: GRADUATE MEDICAL EDUCATION</b>	425,126	459,681	459,681	664,498	664,498	664,498	664,498
<b>A.1.4. Strategy: CHEST DISEASE CENTER OPERATIONS</b>	29,180,166	31,090,902	31,090,902	31,090,902	31,090,902	31,090,902	31,090,902
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 55,274	\$ 52,722	\$ 52,722	\$ 52,722	\$ 52,722	\$ 13,234	\$ 13,234
<b>A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	<u>\$ 5,936</u>	<u>\$ 10,022</u>	<u>\$ 19,920</u>	<u>\$ 27,473</u>	<u>\$ 32,828</u>	<u>\$ 10,022</u>	<u>\$ 10,022</u>
<b>Total, Goal A: PROVIDE INSTRUCTION/OPERATIONS</b>	\$ 30,310,399	\$ 32,761,359	\$ 32,561,542	\$ 33,841,679	\$ 33,847,034	\$ 33,784,740	\$ 33,784,740
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy: RESEARCH ENHANCEMENT</b>	\$ 1,558,750	\$ 1,639,412	\$ 1,639,412	\$ 1,601,595	\$ 1,601,595	\$ 1,601,595	\$ 1,601,595
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 1,305,618	\$ 1,510,370	\$ 1,510,370	\$ 1,393,265	\$ 1,393,265	\$ 1,393,265	\$ 1,393,265
<b>C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT</b>	<u>\$ 3,721,350</u>	<u>\$ 3,721,550</u>	<u>\$ 3,721,350</u>	<u>\$ 3,721,450</u>	<u>\$ 3,721,500</u>	<u>\$ 3,721,450</u>	<u>\$ 3,721,500</u>
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	\$ 5,026,968	\$ 5,231,920	\$ 5,231,720	\$ 5,114,715	\$ 5,114,765	\$ 5,114,715	\$ 5,114,765

**THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>D. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>D.1. Objective: INSTRUCTION/OPERATION</b>							
<b>D.1.1. Strategy: MENTAL HEALTH TRAINING PGMS</b> Mental Health Workforce Training Programs.	\$ 4,000,000	\$ 6,730,000	\$ 6,730,000	\$ 6,730,000	\$ 6,730,000	\$ 6,730,000	\$ 6,730,000
<b>D.2. Objective: RESIDENCY TRAINING</b>							
<b>D.2.1. Strategy: FAMILY PRACTICE RESIDENCY TRAINING</b> Family Practice Residency Training Program.	\$ 771,446	\$ 771,446	\$ 771,446	\$ 771,446	\$ 771,446	\$ 771,446	\$ 771,446
<b>D.3. Objective: HEALTH CARE</b>							
<b>D.3.1. Strategy: SUPPORT FOR INDIGENT CARE</b>	\$ 935,156	\$ 935,156	\$ 935,156	\$ 798,493	\$ 798,493	\$ 798,493	\$ 798,493
<b>D.4. Objective: INSTITUTIONAL</b>							
<b>D.4.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661	\$ 1,026,661
<b>Total, Goal D: PROVIDE NON-FORMULA SUPPORT</b>	\$ 6,733,263	\$ 9,463,263	\$ 9,463,263	\$ 9,326,600	\$ 9,326,600	\$ 9,326,600	\$ 9,326,600
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy: TOBACCO EARNINGS - UT HSC AT TYLER</b> Tobacco Earnings for University of Texas Health Science Center/Tyler.	\$ 1,577,919	\$ 1,608,326	\$ 1,643,561	\$ 1,637,500	\$ 1,637,500	\$ 1,637,500	\$ 1,637,500
<b>E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND</b> Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	1,418,471	1,192,870	1,218,923	1,215,461	1,215,461	1,215,461	1,215,461
<b>Total, Goal E: TOBACCO FUNDS</b>	\$ 2,996,390	\$ 2,801,196	\$ 2,862,484	\$ 2,852,961	\$ 2,852,961	\$ 2,852,961	\$ 2,852,961
<b>Grand Total, THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER</b>	\$ 46,625,770	\$ 51,897,150	\$ 51,758,421	\$ 52,737,550	\$ 52,742,955	\$ 52,680,611	\$ 52,680,661
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 11,569,572	\$ 9,929,943	\$ 9,931,806	\$ 9,955,744	\$ 9,955,744	\$ 9,955,745	\$ 9,955,745
Other Personnel Costs	3,449,316	3,362,362	3,346,631	3,578,190	3,613,975	3,578,190	3,613,975
Faculty Salaries (Higher Education Only)	9,420,895	9,737,621	9,727,404	10,471,577	10,621,237	10,471,575	10,621,236
Professional Salaries - Faculty Equivalent (Higher Education Only)	710,365	597,979	600,823	600,381	600,381	600,382	600,381
Professional Fees and Services	2,558,231	2,302,644	2,302,644	2,302,644	2,302,644	2,302,644	2,302,644
Fuels and Lubricants	39,904	38,645	38,645	38,645	38,645	38,645	38,645
Consumable Supplies	91,374	101,284	101,284	101,284	101,284	101,284	101,284
Utilities	8,591	19,870	19,870	19,870	19,870	19,870	19,870
Travel	24,153	39,158	39,158	39,158	39,158	39,158	39,158
Rent - Building	248,257	282,703	282,703	282,703	282,703	282,703	282,703

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT TYLER

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Rent - Machine and Other	158,160	143,834	143,834	143,834	143,834	143,834	143,834
Debt Service	3,721,350	3,721,550	3,721,350	3,721,450	3,721,500	3,721,450	3,721,500
Other Operating Expense	14,625,602	21,619,557	21,502,269	21,482,070	21,301,980	21,415,109	21,229,664
Grants	0	0	0	0	0	10,022	10,022
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 46,625,770</b>	<b>\$ 51,897,150</b>	<b>\$ 51,758,421</b>	<b>\$ 52,737,550</b>	<b>\$ 52,742,955</b>	<b>\$ 52,680,611</b>	<b>\$ 52,680,661</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,459,284	\$ 2,764,346	\$ 2,822,088	\$	\$	\$ 2,921,014	\$ 3,021,364
Group Insurance	4,568,948	4,412,027	4,412,027			3,978,330	3,978,330
Social Security	1,877,396	1,973,941	2,033,159			2,094,154	2,156,979
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 8,905,628</b>	<b>\$ 9,150,314</b>	<b>\$ 9,267,274</b>	<b>\$</b>	<b>\$</b>	<b>\$ 8,993,498</b>	<b>\$ 9,156,673</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: PROVIDE INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical Residency Completers Practicing in Texas	75.86%	63.64%	80%	80%	80%	80%	80%
Total Uncompensated Care Provided by Faculty	8,127,431	14,967,900	15,267,258	15,572,604	15,884,056	15,572,604	15,884,056
Administrative (Institutional Support) Cost As Percent of Total Expenditures	5.84%	5.18%	4.76%	4.76%	4.76%	4.76%	4.76%
Total Uncompensated Care Provided in State-owned Facilities	44,428,821	81,822,431	83,458,880	85,128,057	86,830,618	85,128,057	86,830,618
Total New Patient Revenue in State-owned Facilities	38,550,790	127,204,069	91,427,778	93,256,334	95,121,460	93,256,334	95,121,460
<b>A.1.3. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	88	88	117	148	179	148	179
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	18.57%	21.43%	17.14%	20%	20%	20%	20%
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	20.83%	20.83%	12%	20%	20%	20%	20%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	17,889,845	20,767,902	21,677,996	21,677,996	21,677,996	21,677,996	21,677,996

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 144,025,170	\$ 145,469,479	\$ 145,473,871	\$ 164,298,038	\$ 164,304,680	\$ 141,767,199	\$ 141,773,841
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 7,487,566	\$ 7,434,572	\$ 7,800,000	\$ 7,434,572	\$ 7,434,572	\$ 7,434,572	\$ 7,434,572
Estimated Other Educational and General Income Account No. 770	<u>12,269,696</u>	<u>11,828,671</u>	<u>11,801,598</u>	<u>10,214,154</u>	<u>10,252,069</u>	<u>8,897,617</u>	<u>8,897,617</u>
Subtotal, General Revenue Fund - Dedicated	\$ 19,757,262	\$ 19,263,243	\$ 19,601,598	\$ 17,648,726	\$ 17,686,641	\$ 16,332,189	\$ 16,332,189
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 1,322,822	\$ 1,213,212	\$ 1,239,709	\$ 1,239,709	\$ 1,239,709	\$ 1,239,709	\$ 1,239,709
Permanent Endowment Fund, Texas A&M University HSC, estimated	<u>1,425,480</u>	<u>1,488,049</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>
Subtotal, Other Funds	\$ 2,748,302	\$ 2,701,261	\$ 2,639,709	\$ 2,639,709	\$ 2,639,709	\$ 2,639,709	\$ 2,639,709
<b>Total, Method of Financing</b>	<u>\$ 166,530,734</u>	<u>\$ 167,433,983</u>	<u>\$ 167,715,178</u>	<u>\$ 184,586,473</u>	<u>\$ 184,631,030</u>	<u>\$ 160,739,097</u>	<u>\$ 160,745,739</u>

**This bill pattern represents an estimated 50.8% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

1,074.6	1,057.8	1,082.9	1,167.9	1,167.9	1,050.3	1,050.3
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 41,567,532	\$ 39,216,502	\$ 39,216,502	\$ 38,473,244	\$ 38,473,244	\$ 38,473,244	\$ 38,473,244
<b>A.1.2. Strategy: DENTAL EDUCATION</b>	27,197,366	27,341,521	27,341,521	22,089,490	22,089,490	22,089,490	22,089,490
<b>A.1.3. Strategy: DENTAL HYGIENE EDUCATION</b>	1,507,319	1,501,245	1,501,245	1,470,264	1,470,264	1,470,264	1,470,264
<b>A.1.4. Strategy: BIOMEDICAL SCIENCES TRAINING</b>	2,901,550	2,574,026	2,574,026	2,179,633	2,179,633	2,179,633	2,179,633
Graduate Training in Biomedical Sciences.							
<b>A.1.5. Strategy: NURSING EDUCATION</b>	5,116,036	5,427,241	5,577,241	5,777,422	5,777,422	5,777,422	5,777,422

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.6. Strategy:</b> RURAL PUBLIC HEALTH TRAINING Graduate Training in Rural Public Health.	11,346,949	12,474,761	12,574,761	15,517,462	15,517,462	15,517,462	15,517,462
<b>A.1.7. Strategy:</b> PHARMACY EDUCATION	10,555,229	10,917,684	10,917,684	10,617,051	10,617,051	10,617,051	10,617,051
<b>A.1.8. Strategy:</b> GRADUATE MEDICAL EDUCATION	4,963,768	7,122,063	7,122,063	7,093,657	7,093,657	7,093,657	7,093,657
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 2,105,938	\$ 2,393,047	\$ 2,416,977	\$ 2,441,147	\$ 2,465,559	\$ 1,202,404	\$ 1,202,404
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	145,979	145,979	145,980	0	0	0	0
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	7,294	26,518	26,518	0	0	0	0
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,303,372	\$ 1,272,919	\$ 1,336,915	\$ 1,350,284	\$ 1,363,787	\$ 1,272,919	\$ 1,272,919
<b>A.3.2. Strategy:</b> MEDICAL LOANS	43,698	42,917	43,346	43,346	43,346	42,917	42,917
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 108,762,030	\$ 110,456,423	\$ 110,794,779	\$ 107,053,000	\$ 107,090,915	\$ 105,736,463	\$ 105,736,463
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 3,104,051	\$ 2,907,902	\$ 2,907,902	\$ 2,499,100	\$ 2,499,100	\$ 2,499,100	\$ 2,499,100
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 8,582,104	\$ 8,695,632	\$ 8,695,632	\$ 8,329,368	\$ 8,329,368	\$ 8,329,368	\$ 8,329,368
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 15,096,441	\$ 14,928,673	\$ 14,928,501	\$ 27,124,844	\$ 27,123,079	\$ 14,919,005	\$ 14,917,240
<b>C.2.2. Strategy:</b> DEBT SERVICE - ROUND ROCK Debt Service for the Round Rock Facility.	3,635,715	3,617,874	3,622,437	3,617,637	3,626,044	3,617,637	3,626,044
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	\$ 27,314,260	\$ 27,242,179	\$ 27,246,570	\$ 39,071,849	\$ 39,078,491	\$ 26,866,010	\$ 26,872,652
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>D.1.1. Strategy:</b> DENTAL CLINIC OPERATIONS	\$ 37,486	\$ 37,486	\$ 37,486	\$ 36,361	\$ 36,361	\$ 36,361	\$ 36,361
<b>E. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>E.1. Objective: INSTRUCTION/OPERATION</b>							
<b>E.1.1. Strategy:</b> COASTAL BEND HEALTH EDUCATION CTR Coastal Bend Health Education Center.	\$ 1,471,514	\$ 1,468,180	\$ 1,468,180	\$ 1,372,748	\$ 1,372,748	\$ 1,372,748	\$ 1,372,748
<b>E.1.2. Strategy:</b> SOUTH TEXAS HEALTH CENTER	704,082	633,041	633,041	591,893	591,893	591,893	591,893
<b>E.1.3. Strategy:</b> IRMA RANGEL COLLEGE OF PHARMACY	1,865,601	1,854,391	1,854,391	1,798,759	1,798,759	1,798,759	1,798,759
<b>E.1.4. Strategy:</b> COLL STN, TEMPLE, R ROCK - MEDICAL College Station, Temple, and Round Rock - Medical.	12,374,757	12,299,688	12,299,688	11,807,700	11,807,700	11,807,700	11,807,700
<b>E.1.5. Strategy:</b> FORENSIC NURSING	935,532	912,000	912,000	2,584,640	2,584,640	884,640	884,640
<b>E.1.6. Strategy:</b> HEALTHY SOUTH TEXAS	4,847,871	4,560,000	4,560,000	4,286,400	4,286,400	4,286,400	4,286,400
<b>E.1.7. Strategy:</b> NURSING PROGRAM EXPANSION	219,816	216,000	216,000	201,960	201,960	201,960	201,960

**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>E.2. Objective:</b> INSTITUTIONAL							
<b>E.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 2,145,432	\$ 2,145,432	\$ 2,145,432	\$ 2,017,354	\$ 2,017,354	\$ 2,017,354	\$ 2,017,354
<b>E.3. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>E.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 8,625,000	\$ 8,625,000	\$ 0	\$ 0
<b>Total, Goal E:</b> PROVIDE NON-FORMULA SUPPORT	\$ 24,564,605	\$ 24,088,732	\$ 24,088,732	\$ 33,286,454	\$ 33,286,454	\$ 22,961,454	\$ 22,961,454
<b>F. Goal:</b> TOBACCO FUNDS							
<b>F.1.1. Strategy:</b> TOBACCO EARNINGS - TAMU SYSTEM HSC Tobacco Earnings for Texas A&M University System Health Science Center.	\$ 1,425,480	\$ 1,488,049	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
<b>F.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>1,322,822</u>	<u>1,213,212</u>	<u>1,239,709</u>	<u>1,239,709</u>	<u>1,239,709</u>	<u>1,239,709</u>	<u>1,239,709</u>
<b>Total, Goal F:</b> TOBACCO FUNDS	\$ <u>2,748,302</u>	\$ <u>2,701,261</u>	\$ <u>2,639,709</u>	\$ <u>2,639,709</u>	\$ <u>2,639,709</u>	\$ <u>2,639,709</u>	\$ <u>2,639,709</u>
<b>Grand Total, TEXAS A&amp;M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER</b>	\$ <u>166,530,734</u>	\$ <u>167,433,983</u>	\$ <u>167,715,178</u>	\$ <u>184,586,473</u>	\$ <u>184,631,030</u>	\$ <u>160,739,097</u>	\$ <u>160,745,739</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 39,481,899	\$ 37,975,495	\$ 38,031,354	\$ 40,290,740	\$ 40,277,203	\$ 36,250,504	\$ 36,236,968
Other Personnel Costs	4,528,042	5,543,323	5,588,736	6,233,562	6,276,455	4,155,492	4,173,973
Faculty Salaries (Higher Education Only)	56,015,514	57,867,394	58,027,905	60,040,152	60,040,152	56,244,071	56,244,072
Professional Salaries - Faculty Equivalent (Higher Education Only)	3,760,556	2,976,278	2,980,060	3,810,532	3,805,587	2,947,016	2,942,071
Professional Fees and Services	954,816	1,347,587	1,347,541	1,300,463	1,300,464	1,288,844	1,288,845
Fuels and Lubricants	32,318	52,146	52,129	46,544	46,544	45,911	45,911
Consumable Supplies	829,891	536,192	535,431	506,639	506,640	511,972	511,973
Utilities	1,986,953	3,710,386	3,697,962	3,510,157	3,510,158	3,508,580	3,508,582
Travel	401,325	255,939	255,869	247,981	247,979	244,943	244,940
Rent - Building	479,434	526,055	525,847	508,417	508,418	500,603	500,604
Rent - Machine and Other	857,373	756,110	754,012	704,622	704,622	709,283	709,284
Debt Service	18,732,156	18,546,547	18,550,938	30,742,481	30,749,123	18,536,642	18,543,284
Other Operating Expense	37,399,045	35,481,986	35,509,370	34,960,020	34,973,522	32,749,295	32,749,291



**TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Client Services	380,830	300,539	300,539	266,704	266,704	266,704	266,704
Grants	0	0	0	0	0	1,315,836	1,315,836
Capital Expenditures	690,582	1,558,006	1,557,485	1,417,459	1,417,459	1,463,401	1,463,401
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 166,530,734</b>	<b>\$ 167,433,983</b>	<b>\$ 167,715,178</b>	<b>\$ 184,586,473</b>	<b>\$ 184,631,030</b>	<b>\$ 160,739,097</b>	<b>\$ 160,745,739</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 6,374,963	\$ 6,899,021	\$ 7,041,868	\$	\$	\$ 7,249,190	\$ 7,460,100
Group Insurance	8,129,511	8,698,942	8,698,942			8,714,486	8,714,486
Social Security	5,544,242	5,829,356	6,004,237			6,184,364	6,369,895
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 20,048,716</b>	<b>\$ 21,427,319</b>	<b>\$ 21,745,047</b>	<b>\$</b>	<b>\$</b>	<b>\$ 22,148,040</b>	<b>\$ 22,544,481</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	98.5%	98%	98%	98%	98%	98%	98%
Percent of Medical School Graduates Practicing Primary Care in Texas	25.4%	26%	26%	26%	26%	26%	26%
Percent of Medical Residency Completers Practicing in Texas	65.7%	66.6%	66.6%	66.6%	66.6%	66.6%	66.6%
Percent of Dental School Graduates Admitted to an Advanced Education Program in General Dentistry	20.4%	17.5%	18%	19%	20%	19%	20%
Percent of Dental School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	96%	95%	96%	96%	96%	96%	96%
Percent of Dental School Graduates Who Are Licensed in Texas	80.3%	80%	80%	80%	80%	80%	80%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	100%	100%	100%	100%	100%	100%	100%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	100%	100%	100%	100%	100%	100%	100%
Percent of Rural Public Health School Graduates Who Are Employed in Texas	66.3%	70%	72%	74%	76%	74%	76%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.4%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%
Percent of Pharmacy School Graduates Who are Licensed in Texas	95.1%	80%	80%	80%	80%	80%	80%
Percent of Pharmacy School Graduates Passing the National Licensing Exam in the first try	95.9%	95%	95%	95%	95%	95%	95%

TEXAS A&M UNIVERSITY SYSTEM HEALTH SCIENCE CENTER

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Percent of Medical School Graduates Practicing in Texas	63.4%	64%	64%	64%	64%	64%	64%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	98%	96%	96%	96%	96%	96%	96%
Percent of Bachelor of Science in Nursing Graduates who are Licensed in Texas	98%	96%	96%	96%	96%	96%	96%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Efficiencies:</b>							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,336.37	4,400	4,514.4	4,514.4	4,514.4	4,514.4	4,514.4
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	28.8%	30%	30%	30%	30%	30%	30%
Minority MD Admissions as a Percent of Total MD Admissions	19.4%	15.2%	15%	15%	15%	15%	15%
Percent of Medical School Graduates Entering a Primary Care Residency	39%	50%	50%	50%	50%	50%	50%
Average Student Loan Debt for Medical School Graduates	129,820	120,000	120,000	120,000	120,000	120,000	120,000
Percent of Medical School Graduates with Student Loan Debt	67%	77%	77%	77%	77%	77%	77%
Average Financial Aid Award per Full-Time Student	13,276	13,250	13,250	13,250	13,250	13,250	13,250
Percent of Full-Time Students Receiving Financial Aid	65.1%	64%	64%	64%	64%	64%	64%
<b>A.1.2. Strategy: DENTAL EDUCATION</b>							
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total Dental School Admissions	28.8%	30%	30%	30%	30%	30%	30%
<b>A.1.8. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	1,253	1,284	1,330	1,377	1,426	1,377	1,426
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	16.4%	17%	18%	19%	20%	19%	20%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total Research Expenditures	76,208,743	76,000,000	77,000,000	78,000,000	79,000,000	78,000,000	79,000,000
<b>D. Goal: PROVIDE HEALTH CARE SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total Uncompensated Care Provided in State-owned Facilities	1,816,539	385,000	385,000	400,000	400,000	400,000	400,000
Total New Patient Revenue in State-owned Facilities	8,519,784	4,001,378	3,522,428	7,224,856	7,224,856	7,224,856	7,224,856

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 88,302,840	\$ 90,360,085	\$ 99,875,693	\$ 113,805,442	\$ 111,758,110	\$ 94,587,298	\$ 92,544,265
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 2,237,051	\$ 2,113,019	\$ 2,113,019	\$ 2,113,019	\$ 2,113,019	\$ 2,113,019	\$ 2,113,019
Estimated Other Educational and General Income Account No. 770	<u>8,312,521</u>	<u>8,049,223</u>	<u>8,612,607</u>	<u>8,000,709</u>	<u>8,000,709</u>	<u>8,025,852</u>	<u>8,025,852</u>
Subtotal, General Revenue Fund - Dedicated	\$ 10,549,572	\$ 10,162,242	\$ 10,725,626	\$ 10,113,728	\$ 10,113,728	\$ 10,138,871	\$ 10,138,871
<u>Other Funds</u>							
Interagency Contracts	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000	\$ 825,000
Permanent Health Fund for Higher Education, estimated	2,882,877	2,281,003	4,757,024	1,044,613	1,044,613	1,044,613	1,044,613
Permanent Endowment Fund, UNTHSC at Fort Worth, estimated	<u>866,164</u>	<u>876,785</u>	<u>4,390,290</u>	<u>1,125,000</u>	<u>1,125,000</u>	<u>1,125,000</u>	<u>1,125,000</u>
Subtotal, Other Funds	<u>\$ 4,574,041</u>	<u>\$ 3,982,788</u>	<u>\$ 9,972,314</u>	<u>\$ 2,994,613</u>	<u>\$ 2,994,613</u>	<u>\$ 2,994,613</u>	<u>\$ 2,994,613</u>
<b>Total, Method of Financing</b>	<u>\$ 103,426,453</u>	<u>\$ 104,505,115</u>	<u>\$ 120,573,633</u>	<u>\$ 126,913,783</u>	<u>\$ 124,866,451</u>	<u>\$ 107,720,782</u>	<u>\$ 105,677,749</u>

**This bill pattern represents an estimated 38.1% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	884.3	831.5	702.9	750.9	750.9	840.5	840.5
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 45,008,628	\$ 46,849,837	\$ 47,243,049	\$ 44,645,930	\$ 44,645,930	\$ 44,645,930	\$ 44,645,930
<b>A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING</b>	5,477,441	5,584,599	5,609,743	5,261,563	5,261,563	5,261,563	5,261,563
Graduate Training in Biomedical Sciences.							
<b>A.1.3. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH</b>	4,681,720	4,426,803	4,458,790	2,513,968	2,513,968	2,513,968	2,513,968
<b>A.1.4. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	5,829,531	5,843,444	5,864,728	5,525,055	5,525,055	5,525,055	5,525,055
<b>A.1.5. Strategy: PHARMACY EDUCATION</b>	5,390,987	5,265,533	5,315,459	9,748,071	9,748,071	9,748,071	9,748,071

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>A.1.6. Strategy:</b> GRADUATE MEDICAL EDUCATION	2,405,163	2,417,800	2,417,800	2,686,389	2,686,389	2,686,389	2,686,389
<b>A.2.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 1,194,519	\$ 904,804	\$ 922,900	\$ 941,358	\$ 941,358	\$ 1,014,446	\$ 1,014,446
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	135,000	135,000	135,000	135,000	135,000	135,000	135,000
<b>A.2.3. Strategy:</b> UNEMPLOYMENT INSURANCE	40,000	40,000	40,000	40,000	40,000	40,000	40,000
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 1,205,060	\$ 1,186,743	\$ 1,210,478	\$ 1,234,688	\$ 1,234,688	\$ 1,186,743	\$ 1,186,743
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 71,368,049	\$ 72,654,563	\$ 73,217,947	\$ 72,732,022	\$ 72,732,022	\$ 72,757,165	\$ 72,757,165
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 1,930,537	\$ 1,948,135	\$ 1,948,135	\$ 1,911,278	\$ 1,911,278	\$ 1,911,278	\$ 1,911,278
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 5,516,432	\$ 5,044,061	\$ 5,044,061	\$ 4,359,767	\$ 4,359,767	\$ 4,359,767	\$ 4,359,767
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	\$ 12,380,640	\$ 10,985,046	\$ 10,975,682	\$ 14,484,086	\$ 12,712,016	\$ 10,785,386	\$ 9,017,616
<b>C.2.2. Strategy:</b> LEASE OF FACILITIES	70,000	70,000	70,000	70,000	70,000	70,000	70,000
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	\$ 17,967,072	\$ 16,099,107	\$ 16,089,743	\$ 18,913,853	\$ 17,141,783	\$ 15,215,153	\$ 13,447,383
<b>D. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>D.1. Objective: HEALTH CARE</b>							
<b>D.1.1. Strategy:</b> ALZHEIMER'S DIAG & TREATMENT CENTER Alzheimer's Diagnostic and Treatment Center.	\$ 560,508	\$ 560,508	\$ 560,508	\$ 560,508	\$ 560,508	\$ 532,032	\$ 532,032
<b>D.1.2. Strategy:</b> INST. PATIENT SAFETY & PREV. HARM Institute for Patient Safety and Preventable Harm.	1,847,400	1,847,400	1,847,400	1,847,400	1,847,400	1,753,544	1,753,544
<b>D.2. Objective: PUBLIC SERVICE</b>							
<b>D.2.1. Strategy:</b> DNA LABORATORY	\$ 2,895,646	\$ 2,895,646	\$ 2,895,646	\$ 2,895,646	\$ 2,895,646	\$ 2,790,448	\$ 2,790,448
<b>D.2.2. Strategy:</b> ECON DEV & TECH COMMERCIALIZATION Economic Development & Technology Commercialization.	1,534,500	1,534,500	1,534,500	1,534,500	1,534,500	1,456,541	1,456,541
<b>D.2.3. Strategy:</b> TX MISSING PERSONS & HUMAN ID PGM Texas Missing Persons and Human Identification Program.	923,700	1,198,964	923,700	1,198,963	923,701	1,145,043	869,780
<b>D.2.4. Strategy:</b> FORENSIC GENETIC RESEARCH/EDUCATION Forensic Genetic Research and Education.	0	741,260	9,258,740	5,000,000	5,000,000	5,000,000	5,000,000
<b>D.2.5. Strategy:</b> RAPE KIT TESTING	0	1,217,244	2,500,000	2,500,000	2,500,000	2,372,988	2,372,988
<b>D.3. Objective: INSTITUTIONAL</b>							
<b>D.3.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 616,977	\$ 616,977

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>D.4. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>D.4.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 15,000,000	\$ 15,000,000	\$ 0	\$ 0
<b>Total, Goal D:</b> PROVIDE NON-FORMULA SUPPORT	\$ 8,411,754	\$ 10,645,522	\$ 20,170,494	\$ 31,187,017	\$ 30,911,755	\$ 15,667,573	\$ 15,392,310
<b>E. Goal:</b> TOBACCO FUNDS							
<b>E.1.1. Strategy:</b> TOBACCO EARNINGS - UNT HSC FT WORTH Tobacco Earnings for the UNT Health Science Center at Fort Worth.	\$ 866,164	\$ 876,785	\$ 4,390,290	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000
<b>E.1.2. Strategy:</b> TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>2,882,877</u>	<u>2,281,003</u>	<u>4,757,024</u>	<u>1,044,613</u>	<u>1,044,613</u>	<u>1,044,613</u>	<u>1,044,613</u>
<b>Total, Goal E:</b> TOBACCO FUNDS	<u>\$ 3,749,041</u>	<u>\$ 3,157,788</u>	<u>\$ 9,147,314</u>	<u>\$ 2,169,613</u>	<u>\$ 2,169,613</u>	<u>\$ 2,169,613</u>	<u>\$ 2,169,613</u>
<b>Grand Total, UNIVERSITY OF NORTH TEXAS HEALTH     SCIENCE CENTER AT FORT WORTH</b>	<u>\$ 103,426,453</u>	<u>\$ 104,505,115</u>	<u>\$ 120,573,633</u>	<u>\$ 126,913,783</u>	<u>\$ 124,866,451</u>	<u>\$ 107,720,782</u>	<u>\$ 105,677,749</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 38,713,174	\$ 40,114,954	\$ 45,653,430	\$ 42,272,414	\$ 42,082,320	\$ 42,160,468	\$ 41,970,374
Other Personnel Costs	2,001,348	2,073,121	3,257,960	2,278,184	2,268,383	2,184,852	2,174,595
Faculty Salaries (Higher Education Only)	29,962,763	31,004,115	34,086,453	32,740,966	32,651,507	31,647,482	31,555,209
Professional Salaries - Faculty Equivalent (Higher Education Only)	2,230,238	2,259,402	2,289,799	8,431,242	8,422,677	2,759,875	2,774,338
Professional Fees and Services	1,225,229	1,283,659	1,284,800	4,992,600	4,985,294	1,192,600	1,185,294
Fuels and Lubricants	28,592	26,143	26,143	22,596	22,596	22,596	22,596
Consumable Supplies	864,501	859,292	1,164,035	1,038,798	1,094,173	1,045,031	1,100,406
Utilities	3,598,008	3,366,325	3,395,414	2,968,816	2,991,009	2,968,816	2,991,009
Travel	0	0	0	0	20,000	0	0
Rent - Building	510,527	524,850	542,879	503,280	516,712	503,280	516,712
Rent - Machine and Other	366,865	378,719	393,722	360,850	372,029	360,850	372,029
Debt Service	12,380,640	10,985,046	10,975,682	14,484,086	12,712,016	10,785,386	9,017,616
Other Operating Expense	10,657,881	10,728,337	16,579,991	15,773,448	15,666,649	9,856,300	9,749,742
Grants	0	0	0	0	0	1,186,743	1,186,743
Capital Expenditures	<u>886,687</u>	<u>901,152</u>	<u>923,325</u>	<u>1,046,503</u>	<u>1,061,086</u>	<u>1,046,503</u>	<u>1,061,086</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 103,426,453</u>	<u>\$ 104,505,115</u>	<u>\$ 120,573,633</u>	<u>\$ 126,913,783</u>	<u>\$ 124,866,451</u>	<u>\$ 107,720,782</u>	<u>\$ 105,677,749</u>

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 4,463,847	\$ 4,787,417	\$ 4,893,800	\$		\$ 5,043,752	\$ 5,196,175
Group Insurance	6,856,488	6,501,213	6,501,213			7,138,736	7,138,736
Social Security	<u>4,592,680</u>	<u>4,828,859</u>	<u>4,973,725</u>			<u>5,122,937</u>	<u>5,276,625</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 15,913,015</u>	<u>\$ 16,117,489</u>	<u>\$ 16,368,738</u>	<u>\$</u>		<u>\$ 17,305,425</u>	<u>\$ 17,611,536</u>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	97.3%	98.6%	95%	95%	95%	95%	95%
Percent of Medical School Graduates Practicing Primary Care in Texas	31.1%	40%	40%	40%	40%	40%	40%
Percent of Medical Residency Completers Practicing in Texas	54.1%	78%	78%	76%	76%	76%	76%
Percent of Graduates in Family Practice in Texas	14%	25%	25%	25%	25%	25%	25%
Percent of Graduates Entering a Family Practice Residency	22%	24%	25%	25%	25%	25%	25%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	95.7%	95.8%	95%	95%	95%	95%	95%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	86.2%	90%	90%	90%	90%	90%	90%
Percent of Public Health School Graduates Who Are Employed in Texas	90%	81%	80%	80%	80%	80%	80%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	8.1%	8.45%	8.75%	8.75%	8.75%	8.75%	8.75%
Percent of Medical School Graduates Practicing in Texas	64.2%	72%	72%	70%	70%	70%	70%

**A.1.1. Strategy: MEDICAL EDUCATION**

**Output (Volume):**

Total Number of Postdoctoral Research Trainees (All Schools)	26	25	25	25	25	25	25
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	22.2%	20%	20%	22%	22%	22%	22%
Minority Admissions as a Percent of Total DO Admissions	10.4%	10%	10%	10%	10%	10%	10%
Percent of Medical School Graduates Entering a Primary Care Residency	62%	61%	61%	61%	61%	61%	61%
Average Student Loan Debt for Medical School Graduates	113,426	101,209	120,000	115,000	115,000	115,000	115,000
Percent of Medical School Graduates with Student Loan Debt	76%	70%	80%	75%	75%	75%	75%

**UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER AT FORT WORTH**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>A.1.6. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	426	435	435	435	435	435	435
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	12%	10%	10%	10%	10%	10%	10%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	30,600,000	30,649,095	34,000,000	35,000,000	36,000,000	35,000,000	36,000,000

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 129,010,222	\$ 148,184,642	\$ 148,167,963	\$ 155,650,726	\$ 153,919,575	\$ 135,070,805	\$ 133,339,654
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 5,006,181	\$ 5,135,165	\$ 4,959,060	\$ 5,135,165	\$ 5,135,165	\$ 5,135,165	\$ 5,135,165
Estimated Other Educational and General Income Account No. 770	<u>11,721,505</u>	<u>11,354,837</u>	<u>10,331,287</u>	<u>11,157,593</u>	<u>11,217,975</u>	<u>11,346,939</u>	<u>11,346,939</u>
Subtotal, General Revenue Fund - Dedicated	\$ 16,727,686	\$ 16,490,002	\$ 15,290,347	\$ 16,292,758	\$ 16,353,140	\$ 16,482,104	\$ 16,482,104
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 1,614,193	\$ 4,428,750	\$ 3,808,696	\$ 1,308,696	\$ 1,308,696	\$ 1,308,696	\$ 1,308,696
Permanent Endowment Fund, Texas Tech University HSC (Other than El Paso) No. 821, estimated	<u>1,905,525</u>	<u>3,932,756</u>	<u>4,042,188</u>	<u>1,540,000</u>	<u>1,540,000</u>	<u>1,540,000</u>	<u>1,540,000</u>
Subtotal, Other Funds	\$ 3,519,718	\$ 8,361,506	\$ 7,850,884	\$ 2,848,696	\$ 2,848,696	\$ 2,848,696	\$ 2,848,696
<b>Total, Method of Financing</b>	<u>\$ 149,257,626</u>	<u>\$ 173,036,150</u>	<u>\$ 171,309,194</u>	<u>\$ 174,792,180</u>	<u>\$ 173,121,411</u>	<u>\$ 154,401,605</u>	<u>\$ 152,670,454</u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>This bill pattern represents an estimated 20.8% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	1,454.9	1,603.9	1,603.9	1,619.6	1,619.6	1,594.8	1,594.8
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 36,233,475	\$ 40,292,719	\$ 39,425,192	\$ 40,901,185	\$ 40,901,185	\$ 40,901,185	\$ 40,901,185
<b>A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING</b> Graduate Training in Biomedical Sciences.	2,575,507	2,703,782	2,834,868	2,692,447	2,692,447	2,692,447	2,692,447
<b>A.1.3. Strategy: ALLIED HEALTH PROFESSIONS TRAINING</b>	17,004,016	17,658,441	17,797,990	20,435,346	20,435,346	20,435,346	20,435,346
<b>A.1.4. Strategy: NURSING EDUCATION</b>	22,141,401	25,786,166	25,157,765	23,288,803	23,288,803	23,288,803	23,288,803
<b>A.1.5. Strategy: PHARMACY EDUCATION</b>	18,879,776	17,568,871	17,956,276	16,373,508	16,373,508	16,373,508	16,373,508
<b>A.1.6. Strategy: GRADUATE TRAINING IN PUBLIC HEALTH</b>	758,455	1,195,363	1,335,282	1,639,329	1,639,329	1,639,329	1,639,329
<b>A.1.7. Strategy: GRADUATE MEDICAL EDUCATION</b>	2,637,959	2,853,601	2,853,601	3,044,196	3,044,196	3,044,196	3,044,196
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 1,549,177	\$ 1,470,059	\$ 1,569,164	\$ 1,509,536	\$ 1,569,918	\$ 1,630,587	\$ 1,630,587
<b>A.2.2. Strategy: WORKERS' COMPENSATION INSURANCE</b>	162,427	268,270	332,904	332,904	332,904	316,259	316,259
<b>A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 1,622,057	\$ 1,630,381	\$ 1,562,086	\$ 1,562,086	\$ 1,562,086	\$ 1,630,381	\$ 1,630,381
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 103,564,250	\$ 111,427,653	\$ 110,825,128	\$ 111,779,340	\$ 111,839,722	\$ 111,952,041	\$ 111,952,041
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy: RESEARCH ENHANCEMENT</b>	\$ 1,726,705	\$ 1,978,018	\$ 1,780,888	\$ 1,880,796	\$ 1,880,796	\$ 1,880,796	\$ 1,880,796
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 10,002,314	\$ 10,067,230	\$ 9,667,230	\$ 9,208,919	\$ 9,208,919	\$ 9,208,919	\$ 9,208,919
<b>C.2.1. Strategy: TUITION REVENUE BOND RETIREMENT</b>	\$ 13,583,178	\$ 11,872,890	\$ 11,856,212	\$ 17,245,577	\$ 15,514,426	\$ 10,023,744	\$ 8,292,593
<b>C.2.2. Strategy: DEBT SERVICE - PA FACILITY</b> Debt Service - Physician Assistant Facility.	0	10,000,000	10,000,000	0	0	0	0
<b>Total, Goal C: PROVIDE INFRASTRUCTURE SUPPORT</b>	\$ 23,585,492	\$ 31,940,120	\$ 31,523,442	\$ 26,454,496	\$ 24,723,345	\$ 19,232,663	\$ 17,501,512
<b>D. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>D.1. Objective: INSTRUCTION/OPERATION</b>							
<b>D.1.1. Strategy: INTEGRATED HEALTH NETWORK</b>	\$ 908,844	\$ 918,311	\$ 918,311	\$ 918,311	\$ 918,311	\$ 872,395	\$ 872,395



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
D.1.2. Strategy: MEDICAL EDUCATION - ODESSA	1,132,025	973,118	973,118	973,118	973,118	924,462	924,462
D.1.3. Strategy: PHYSICIAN ASSISTANT PROGRAM	300,301	450,363	450,363	450,363	450,363	427,845	427,845
D.1.4. Strategy: SCHOOL OF PUBLIC HEALTH	1,004,575	1,007,061	1,007,061	1,007,061	1,007,061	956,708	956,708
D.2. Objective: RESIDENCY TRAINING							
D.2.1. Strategy: FAMILY/COMMUNITY MEDICINE RESIDENCY Family and Community Medicine Residency Training Program.	\$ 374,855	\$ 374,855	\$ 374,855	\$ 374,855	\$ 374,855	\$ 356,112	\$ 356,112
D.2.2. Strategy: MIDLAND MEDICAL RESIDENCY Midland Medical Residency.	1,211,363	1,211,309	1,211,309	1,211,309	1,211,309	1,150,744	1,150,744
D.3. Objective: RESEARCH							
D.3.1. Strategy: CANCER RESEARCH	\$ 1,747,245	\$ 1,663,488	\$ 1,663,488	\$ 1,663,488	\$ 1,663,488	\$ 1,580,314	\$ 1,580,314
D.4. Objective: HEALTH CARE							
D.4.1. Strategy: RURAL HEALTH CARE	\$ 715,723	\$ 3,208,482	\$ 3,208,482	\$ 3,208,482	\$ 3,208,482	\$ 3,173,058	\$ 3,173,058
D.4.2. Strategy: WEST TX AREA HLTH ED CTR (AHEC) West Texas Area Health Education Center (AHEC).	1,834,610	1,824,000	1,824,000	1,824,000	1,824,000	1,732,800	1,732,800
D.5. Objective: INSTITUTIONAL							
D.5.1. Strategy: INSTITUTIONAL ENHANCEMENT	\$ 7,631,920	\$ 7,697,866	\$ 7,697,865	\$ 17,697,865	\$ 17,697,865	\$ 7,312,971	\$ 7,312,971
D.6. Objective: EXCEPTIONAL ITEM REQUEST							
D.6.1. Strategy: EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 2,500,000	\$ 2,500,000	\$ 0	\$ 0
<b>Total, Goal D: PROVIDE NON-FORMULA SUPPORT</b>	\$ 16,861,461	\$ 19,328,853	\$ 19,328,852	\$ 31,828,852	\$ 31,828,852	\$ 18,487,409	\$ 18,487,409
<b>E. Goal: TOBACCO FUNDS</b>							
E.1.1. Strategy: TOBACCO EARNINGS TX TECH UNIV HSC Tobacco Earnings for Texas Tech University Health Sciences Center.	\$ 1,905,525	\$ 3,932,756	\$ 4,042,188	\$ 1,540,000	\$ 1,540,000	\$ 1,540,000	\$ 1,540,000
E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>1,614,193</u>	<u>4,428,750</u>	<u>3,808,696</u>	<u>1,308,696</u>	<u>1,308,696</u>	<u>1,308,696</u>	<u>1,308,696</u>
<b>Total, Goal E: TOBACCO FUNDS</b>	\$ <u>3,519,718</u>	\$ <u>8,361,506</u>	\$ <u>7,850,884</u>	\$ <u>2,848,696</u>	\$ <u>2,848,696</u>	\$ <u>2,848,696</u>	\$ <u>2,848,696</u>
<b>Grand Total, TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER</b>	\$ <u>149,257,626</u>	\$ <u>173,036,150</u>	\$ <u>171,309,194</u>	\$ <u>174,792,180</u>	\$ <u>173,121,411</u>	\$ <u>154,401,605</u>	\$ <u>152,670,454</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 54,921,704	\$ 59,006,226	\$ 59,540,542	\$ 59,791,897	\$ 60,241,246	\$ 57,310,116	\$ 58,213,987
Other Personnel Costs	2,940,130	2,864,922	2,758,301	2,693,687	2,795,753	2,827,921	2,764,988
Faculty Salaries (Higher Education Only)	56,920,063	66,532,616	66,993,810	66,786,599	68,162,968	65,861,097	66,945,885

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Professional Salaries - Faculty Equivalent (Higher Education Only)	1,022,718	942,253	46,000	895,279	46,000	874,484	17,525
Professional Fees and Services	5,493,569	3,938,782	4,296,825	4,384,496	4,849,800	4,101,248	4,496,031
Fuels and Lubricants	9,025	6,227	0	4,773	0	5,862	0
Consumable Supplies	763,128	2,174,020	3,079,394	1,112,013	1,730,770	847,608	1,804,208
Utilities	2,593,443	1,866,128	1,766,613	1,691,115	1,662,340	1,711,370	1,668,004
Travel	324,626	190,516	323,769	219,337	206,889	174,492	270,489
Rent - Building	71,557	2,960	0	0	0	2,812	0
Rent - Machine and Other	73,268	55,189	10,300	19,372	10,000	46,039	4,095
Debt Service	13,583,178	21,872,890	21,856,212	17,245,577	15,514,426	10,023,744	8,292,593
Other Operating Expense	9,332,698	10,197,492	7,632,783	19,382,067	17,401,219	7,770,784	5,468,184
Client Services	16,875	1,333	0	0	0	394	0
Grants	0	0	0	0	0	1,630,381	1,630,381
Capital Expenditures	1,191,644	3,384,596	3,004,645	565,968	500,000	1,213,253	1,094,084
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 149,257,626</b>	<b>\$ 173,036,150</b>	<b>\$ 171,309,194</b>	<b>\$ 174,792,180</b>	<b>\$ 173,121,411</b>	<b>\$ 154,401,605</b>	<b>\$ 152,670,454</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 7,620,273	\$ 8,269,497	\$ 8,425,821	\$	\$	\$ 8,660,115	\$ 8,898,365
Group Insurance	19,264,069	19,150,856	19,150,856			19,601,010	19,601,010
Social Security	10,908,031	11,468,979	11,813,048			12,167,440	12,532,463

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 37,792,373</b>	<b>\$ 38,889,332</b>	<b>\$ 39,389,725</b>	<b>\$</b>	<b>\$</b>	<b>\$ 40,428,565</b>	<b>\$ 41,031,838</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	97%	97%	96%	96%	96%	96%	96%
Percent of Medical School Graduates Practicing Primary Care in Texas	24.21%	22.91%	22%	22%	23%	22%	23%
Percent of Medical Residency Completers Practicing in Texas	48%	55%	55%	55%	55%	55%	55%
Percent of Allied Health Graduates Passing the Certification/Licensure Exam on the First Attempt	93.13%	93%	93%	93%	93%	93%	93%
Percent of Allied Health Graduates Who Are Licensed or Certified in Texas	82.97%	82%	82%	82%	82%	82%	82%

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	97.22%	94%	94%	94%	94%	94%	94%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	96.49%	94%	94%	94%	94%	94%	94%
Percent of Pharmacy School Graduates Passing the National Licensing Exam on the First Attempt	86.9%	90%	90%	90%	90%	90%	90%
Percent of Pharmacy School Graduates Who Are Licensed in Texas	95.8%	95%	95%	95%	95%	95%	95%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	4.94%	5.3%	5.3%	5.5%	5.5%	5.5%	5.5%
Percent of Medical School Graduates Practicing in Texas	61.99%	59.43%	60%	60%	60%	60%	60%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Efficiencies:</b>							
Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,386	4,642	4,887	5,087	5,240	5,087	5,240
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	33.86%	33.7%	25%	25%	25%	25%	25%
Minority MD Admissions as a Percent of Total MD Admissions	18.23%	21%	20%	20%	20%	20%	20%
Percent of Medical School Graduates Entering a Primary Care Residency	48.5%	50%	50%	50%	50%	50%	50%
Average Student Loan Debt for Medical School Graduates	97,398	105,079	106,200	107,200	108,200	107,200	108,200
Percent of Medical School Graduates Students with Student Loan Debt	79.45%	71.97%	72.25%	72.5%	72.75%	72.5%	72.75%
Average Financial Aid Award per Full-time Student	7,806	9,044	9,100	9,200	9,300	9,200	9,300
Percent of Full-time Students Receiving Financial Aid	68.17%	72.43%	73%	73.25%	73.5%	73.25%	73.5%
<b>A.1.4. Strategy: NURSING EDUCATION</b>							
<b>Explanatory:</b>							
Percent of Master of Science in Nursing Graduates Granted Advanced Practice Status in Texas	70.31%	65%	65%	65%	65%	65%	65%
<b>A.1.7. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	501	521	538	555	561	555	561
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	21.96%	22%	22%	22%	22%	22%	22%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	17,488,228	17,465,108	17,600,000	17,800,000	17,800,000	17,800,000	17,800,000

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 65,351,585	\$ 70,254,352	\$ 70,238,744	\$ 85,223,939	\$ 82,941,734	\$ 68,160,636	\$ 65,878,432
<u>General Revenue Fund - Dedicated</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 15,980	\$ 22,890	\$ 30,900	\$ 22,890	\$ 22,890	\$ 22,890	\$ 22,890
Estimated Other Educational and General Income Account No. 770	<u>3,136,311</u>	<u>3,079,647</u>	<u>3,295,221</u>	<u>3,169,596</u>	<u>3,284,848</u>	<u>3,079,647</u>	<u>3,079,647</u>
Subtotal, General Revenue Fund - Dedicated	\$ 3,152,291	\$ 3,102,537	\$ 3,326,121	\$ 3,192,486	\$ 3,307,738	\$ 3,102,537	\$ 3,102,537
<u>Other Funds</u>							
Permanent Health Fund for Higher Education, estimated	\$ 261,966	\$ 3,564,514	\$ 3,168,487	\$ 1,233,000	\$ 1,233,000	\$ 1,233,000	\$ 1,233,000
Permanent Endowment Fund, Texas Tech University HSC El Paso No. 820, estimated	<u>957,670</u>	<u>5,321,980</u>	<u>5,141,158</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>
Subtotal, Other Funds	\$ 1,219,636	\$ 8,886,494	\$ 8,309,645	\$ 2,633,000	\$ 2,633,000	\$ 2,633,000	\$ 2,633,000
<b>Total, Method of Financing</b>	<u>\$ 69,723,512</u>	<u>\$ 82,243,383</u>	<u>\$ 81,874,510</u>	<u>\$ 91,049,425</u>	<u>\$ 88,882,472</u>	<u>\$ 73,896,173</u>	<u>\$ 71,613,969</u>

**This bill pattern represents an estimated 26.7% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-Appropriated Funds**

622.0	678.8	683.8	729.9	729.9	675.3	675.3
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 19,744,638	\$ 20,813,795	\$ 20,330,741	\$ 19,151,448	\$ 19,151,448	\$ 19,151,448	\$ 19,151,448
<b>A.1.2. Strategy: BIOMEDICAL SCIENCES TRAINING</b>	614,230	599,479	575,831	396,490	396,490	396,490	396,490
Graduate Training in Biomedical Sciences.							
<b>A.1.3. Strategy: NURSING EDUCATION</b>	2,481,692	2,189,130	2,792,237	4,027,948	4,027,948	4,027,948	4,027,948
<b>A.1.4. Strategy: GRADUATE MEDICAL EDUCATION</b>	1,374,016	1,534,258	1,534,258	1,397,149	1,397,149	1,397,149	1,397,149
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 213,599	\$ 226,040	\$ 228,400	\$ 256,607	\$ 274,569	\$ 265,385	\$ 265,385

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.2.2. Strategy:</b> WORKERS' COMPENSATION INSURANCE	73,280	110,967	110,967	110,967	110,967	105,419	105,419
<b>A.3.1. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	\$ 463,141	\$ 466,907	\$ 495,494	\$ 561,314	\$ 652,124	\$ 466,907	\$ 466,907
<b>A.3.2. Strategy:</b> DENTAL LOANS	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,320</u>	<u>10,800</u>	<u>0</u>	<u>0</u>
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	\$ 24,964,596	\$ 25,940,576	\$ 26,067,928	\$ 25,906,243	\$ 26,021,495	\$ 25,810,746	\$ 25,810,746
<b>B. Goal:</b> PROVIDE RESEARCH SUPPORT							
<b>B.1.1. Strategy:</b> RESEARCH ENHANCEMENT	\$ 1,660,061	\$ 1,840,388	\$ 1,962,214	\$ 1,538,334	\$ 1,538,334	\$ 1,538,334	\$ 1,538,334
<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT							
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT	\$ 1,823,086	\$ 2,078,333	\$ 2,052,739	\$ 2,840,605	\$ 2,840,605	\$ 2,840,605	\$ 2,840,605
<b>C.2.1. Strategy:</b> TUITION REVENUE BOND RETIREMENT	<u>\$ 10,932,108</u>	<u>\$ 14,061,732</u>	<u>\$ 14,046,124</u>	<u>\$ 26,195,383</u>	<u>\$ 23,913,178</u>	<u>\$ 13,109,422</u>	<u>\$ 10,827,217</u>
<b>Total, Goal C:</b> PROVIDE INFRASTRUCTURE SUPPORT	\$ 12,755,194	\$ 16,140,065	\$ 16,098,863	\$ 29,035,988	\$ 26,753,783	\$ 15,950,027	\$ 13,667,822
<b>D. Goal:</b> PROVIDE NON-FORMULA SUPPORT							
<b>D.1. Objective:</b> INSTRUCTION/OPERATION							
<b>D.1.1. Strategy:</b> SOUTH TEXAS PROFESSIONAL EDUCATION South Texas Border Region Health Professional Education.	\$ 540,836	\$ 565,313	\$ 565,313	\$ 565,313	\$ 565,313	\$ 537,047	\$ 537,047
<b>D.1.2. Strategy:</b> ACADEMIC SUPPORT-BORDER DEVELOPMENT Academic Operations Support - Border Region Development.	171,233	272,722	272,722	272,722	272,722	259,086	259,086
<b>D.1.3. Strategy:</b> PAUL L. FOSTER SCHOOL OF MEDICINE	24,915,913	15,000,000	15,000,000	15,000,000	15,000,000	13,750,000	13,750,000
<b>D.1.4. Strategy:</b> SCHOOL OF DENTAL MEDICINE Woody L. Hunt School of Dental Medicine.	0	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
<b>D.2. Objective:</b> RESIDENCY TRAINING							
<b>D.2.1. Strategy:</b> BORDER HEALTH - RESIDENT SUPPORT Border Health Care Support - Resident Support.	\$ 2,584,330	\$ 2,667,817	\$ 2,667,817	\$ 2,667,817	\$ 2,667,817	\$ 2,534,425	\$ 2,534,426
<b>D.3. Objective:</b> RESEARCH							
<b>D.3.1. Strategy:</b> DIABETES RESEARCH CENTER	\$ 200,408	\$ 200,408	\$ 200,408	\$ 200,408	\$ 200,408	\$ 190,388	\$ 190,388
<b>D.4. Objective:</b> INSTITUTIONAL							
<b>D.4.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 711,305	\$ 729,600	\$ 729,600	\$ 729,600	\$ 729,600	\$ 693,120	\$ 693,120
<b>D.5. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>D.5.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal D:</b> PROVIDE NON-FORMULA SUPPORT	\$ 29,124,025	\$ 29,435,860	\$ 29,435,860	\$ 31,935,860	\$ 31,935,860	\$ 27,964,066	\$ 27,964,067

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy: TOBACCO EARNINGS TX TECH HSC EL PASO</b> Tobacco Earnings - Texas Tech Univ Health Sciences Center (El Paso).	\$ 957,670	\$ 5,321,980	\$ 5,141,158	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
<b>E.1.2. Strategy: TOBACCO - PERMANENT HEALTH FUND</b> Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.	<u>261,966</u>	<u>3,564,514</u>	<u>3,168,487</u>	<u>1,233,000</u>	<u>1,233,000</u>	<u>1,233,000</u>	<u>1,233,000</u>
<b>Total, Goal E: TOBACCO FUNDS</b>	<u>\$ 1,219,636</u>	<u>\$ 8,886,494</u>	<u>\$ 8,309,645</u>	<u>\$ 2,633,000</u>	<u>\$ 2,633,000</u>	<u>\$ 2,633,000</u>	<u>\$ 2,633,000</u>
<b>Grand Total, TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO</b>	<u>\$ 69,723,512</u>	<u>\$ 82,243,383</u>	<u>\$ 81,874,510</u>	<u>\$ 91,049,425</u>	<u>\$ 88,882,472</u>	<u>\$ 73,896,173</u>	<u>\$ 71,613,969</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 25,802,820	\$ 26,108,602	\$ 25,952,776	\$ 28,474,138	\$ 28,669,649	\$ 24,651,812	\$ 24,298,808
Other Personnel Costs	765,162	1,026,383	866,602	801,773	831,030	752,302	718,035
Faculty Salaries (Higher Education Only)	21,075,915	23,256,174	24,719,684	23,884,081	23,229,434	20,296,723	21,427,410
Professional Salaries - Faculty Equivalent (Higher Education Only)	119,163	251,796	167,942	187,940	203,457	230,562	153,593
Professional Fees and Services	693,580	750,636	817,798	747,822	752,361	696,338	766,260
Fuels and Lubricants	11,704	11,707	8,393	3,317	1,322	11,824	8,143
Consumable Supplies	166,755	336,906	1,199,740	375,055	360,491	250,908	505,988
Utilities	352,133	548,425	746,441	703,075	540,954	603,485	743,386
Travel	0	0	5,227	0	0	0	4,791
Rent - Building	225,776	66,090	96,236	28,860	27,654	41,444	69,025
Rent - Machine and Other	80,573	52,066	60,260	24,255	33,251	45,305	56,177
Debt Service	10,932,108	14,061,732	14,046,124	26,195,383	23,913,178	13,109,422	10,827,217
Other Operating Expense	9,497,823	15,772,866	13,187,287	9,623,726	10,319,691	12,739,141	11,568,229
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>466,907</u>	<u>466,907</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 69,723,512</u>	<u>\$ 82,243,383</u>	<u>\$ 81,874,510</u>	<u>\$ 91,049,425</u>	<u>\$ 88,882,472</u>	<u>\$ 73,896,173</u>	<u>\$ 71,613,969</u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 3,068,814	\$ 3,341,302	\$ 3,402,230	\$	\$	\$ 3,496,768	\$ 3,592,807
Group Insurance	5,017,793	4,990,564	4,990,564			4,910,490	4,910,490
Social Security	<u>2,974,340</u>	<u>3,127,296</u>	<u>3,221,115</u>			<u>3,317,748</u>	<u>3,417,281</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 11,060,947</u>	<u>\$ 11,459,162</u>	<u>\$ 11,613,909</u>	<u>\$</u>	<u>\$</u>	<u>\$ 11,725,006</u>	<u>\$ 11,920,578</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	95%	95%	95%	95%	95%	95%	95%
Percent of Medical Residency Completers Practicing in Texas	43.18%	40%	40.5%	41%	41.5%	41%	41.5%
Percent of Bachelor of Science in Nursing Graduates Passing the National Licensing Exam on the First Attempt in Texas	91.07%	88.5%	89%	89.5%	90%	89.5%	90%
Percent of Bachelor of Science in Nursing Graduates Who Are Licensed in Texas	93.5%	93.5%	93.5%	94%	94%	94%	94%
Administrative (Institutional Support) Cost as a Percent of Total Expenditures	7.83%	7.83%	7.83%	7.83%	7.83%	7.83%	7.83%
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>							
<b>Efficiencies:</b>							
Average Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	3,827	4,060	6,279	6,382	6,429	6,382	6,429
<b>Explanatory:</b>							
Minority Admissions as a Percent of Total First-year Admissions (All Schools)	54.62%	55%	55%	55%	55%	55%	55%
Minority MD Admissions as a Percent of Total MD Admissions	26%	30%	30%	30%	30%	30%	30%
Percent of Medical School Graduates Entering a Primary Care Residency	45.54%	50%	50%	50%	50%	50%	50%
Average Student Loan Debt for Medical School Graduates	116,295	118,621	120,993	123,413	125,881	123,413	125,881
Percent of Medical School Graduates with Student Loan Debt	78.22%	79.78%	81.38%	83.01%	84.67%	83.01%	84.67%
Average Financial Aid Award per Full-time Student	10,306	10,409	10,513	10,618	10,724	10,618	10,724
Percent of Full-time Students Receiving Financial Aid	87.46%	89%	89%	89%	89%	89%	89%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER AT EL PASO**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>A.1.4. Strategy: GRADUATE MEDICAL EDUCATION</b>							
<b>Output (Volume):</b>							
Total Number of MD or DO Residents	249	250	260	270	280	270	280
<b>Explanatory:</b>							
Minority MD or DO Residents as a Percent of Total MD or DO Residents	40.56%	38%	38%	38%	38%	38%	38%
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>Outcome (Results/Impact):</b>							
Total External Research Expenditures	3,064,905	3,141,528	3,220,066	3,300,567	3,383,082	3,300,567	3,383,082

**UNIVERSITY OF HOUSTON COLLEGE OF MEDICINE**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 0	\$ 0	\$ 0	\$ 13,081,242	\$ 13,081,242	\$ 13,081,242	\$ 13,081,242
<u>General Revenue Fund - Dedicated:</u>							
Estimated Board Authorized Tuition Increases Account No. 704	\$ 0	\$ 0	\$ 0	\$ 196,500	\$ 196,500	\$ 196,500	\$ 196,500
Estimated Other Educational and General Income Account No. 770	<u>0</u>	<u>0</u>	<u>0</u>	<u>425,257</u>	<u>431,152</u>	<u>67,170</u>	<u>67,170</u>
Subtotal, General Revenue Fund - Dedicated	\$ 0	\$ 0	\$ 0	\$ 621,757	\$ 627,652	\$ 263,670	\$ 263,670
Permanent Health Fund for Higher Education, estimated	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,100,000</u>	<u>\$ 1,100,000</u>	<u>\$ 1,100,000</u>	<u>\$ 1,100,000</u>
<b>Total, Method of Financing</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 14,802,999</u>	<u>\$ 14,808,894</u>	<u>\$ 14,444,912</u>	<u>\$ 14,444,912</u>

This bill pattern represents an estimated 61.2% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	0.0	0.0	0.0	64.0	64.0	90.2	90.2
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**UNIVERSITY OF HOUSTON COLLEGE OF MEDICINE**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional And Operations Support.							
<b>A.1.1. Strategy: MEDICAL EDUCATION</b>	\$ 0	\$ 0	\$ 0	\$ 1,546,751	\$ 1,546,751	\$ 1,546,751	\$ 1,546,751
<b>A.2.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 0	\$ 0	\$ 0	\$ 414,379	\$ 414,379	\$ 59,239	\$ 59,239
<b>A.3.1. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	\$ 0	\$ 0	\$ 0	\$ 5,895	\$ 11,790	\$ 2,948	\$ 2,948
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 0	\$ 0	\$ 0	\$ 1,967,025	\$ 1,972,920	\$ 1,608,938	\$ 1,608,938
<b>B. Goal: PROVIDE RESEARCH SUPPORT</b>							
<b>B.1.1. Strategy: RESEARCH ENHANCEMENT</b>	\$ 0	\$ 0	\$ 0	\$ 1,412,556	\$ 1,412,556	\$ 1,412,556	\$ 1,412,556
<b>C. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>C.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 0	\$ 0	\$ 0	\$ 323,418	\$ 323,418	\$ 323,418	\$ 323,418
<b>D. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>D.1. Objective: INSTRUCTION/OPERATION</b>							
Provide Instructional and Operations Support.							
<b>D.1.1. Strategy: COLLEGE OF MEDICINE</b>	\$ 0	\$ 0	\$ 0	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
<b>E. Goal: TOBACCO FUNDS</b>							
<b>E.1.1. Strategy: TOBACCO-PERMANENT HEALTH FUND</b>	\$ 0	\$ 0	\$ 0	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.							
<b>Grand Total, UNIVERSITY OF HOUSTON COLLEGE OF MEDICINE</b>	\$ 0	\$ 0	\$ 0	\$ 14,802,999	\$ 14,808,894	\$ 14,444,912	\$ 14,444,912
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 0	\$ 0	\$ 0	\$ 2,143,222	\$ 2,814,357	\$ 2,143,222	\$ 2,814,357
Other Personnel Costs	0	0	0	48,405	50,770	48,405	50,770
Faculty Salaries (Higher Education Only)	0	0	0	7,168,938	6,257,553	7,168,938	6,257,553
Professional Fees and Services	0	0	0	400,106	533,297	400,106	533,297
Consumable Supplies	0	0	0	26,368	34,767	26,368	34,767
Utilities	0	0	0	11,165	14,948	11,165	14,948
Travel	0	0	0	25,429	34,044	25,429	34,044
Rent - Building	0	0	0	707	946	707	946

**UNIVERSITY OF HOUSTON COLLEGE OF MEDICINE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Rent - Machine and Other	0	0	0	499,199	546,387	499,199	546,387
Other Operating Expense	0	0	0	4,278,283	4,289,361	3,920,196	3,925,379
Capital Expenditures	0	0	0	201,177	232,464	201,177	232,464
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 14,802,999</u>	<u>\$ 14,808,894</u>	<u>\$ 14,444,912</u>	<u>\$ 14,444,912</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Group Insurance	\$ 0	\$ 0	\$ 0	\$	\$	\$ 445,343	\$ 445,343
Social Security	0	0	0			456,281	469,970
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$</u>	<u>\$</u>	<u>\$ 901,624</u>	<u>\$ 915,313</u>

**PUBLIC COMMUNITY/JUNIOR COLLEGES**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 908,092,627	\$ 936,193,916	\$ 931,497,068	\$ 934,161,200	\$ 929,829,145	\$ 934,161,200	\$ 929,829,145
<b>Total, Method of Financing</b>	<u>\$ 908,092,627</u>	<u>\$ 936,193,916</u>	<u>\$ 931,497,068</u>	<u>\$ 934,161,200</u>	<u>\$ 929,829,145</u>	<u>\$ 934,161,200</u>	<u>\$ 929,829,145</u>
<b>This bill pattern represents an estimated 24.9% of this agency's estimated total available funds for the biennium.</b>							
<b>Items of Appropriation:</b>							
<b>A. Goal: ALAMO COMMUNITY COLLEGE</b>							
A.1.1. Strategy: CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
A.1.2. Strategy: STUDENT SUCCESS	7,194,361	9,160,109	9,160,109	8,771,649	8,771,647	8,771,649	8,771,647
A.1.3. Strategy: CONTACT HOUR FUNDING	52,011,655	52,933,955	52,933,963	54,736,719	54,736,718	54,736,719	54,736,718
<b>A.2. Objective: NON-FORMULA SUPPORT</b>							
A.2.1. Strategy: VETERAN'S ASSISTANCE CENTERS	\$ 4,058,400	\$ 4,058,400	\$ 4,058,400	\$ 3,855,480	\$ 3,855,480	\$ 3,855,480	\$ 3,855,480
<b>Total, Goal A: ALAMO COMMUNITY COLLEGE</b>	\$ 63,944,822	\$ 66,832,870	\$ 66,832,878	\$ 68,044,254	\$ 68,044,251	\$ 68,044,254	\$ 68,044,251
<b>B. Goal: ALVIN COMMUNITY COLLEGE</b>							
B.1.1. Strategy: CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
B.1.2. Strategy: STUDENT SUCCESS	721,244	964,083	964,083	993,340	993,340	993,340	993,340
B.1.3. Strategy: CONTACT HOUR FUNDING	6,529,284	6,128,147	6,128,147	6,072,140	6,072,140	6,072,140	6,072,140
<b>Total, Goal B: ALVIN COMMUNITY COLLEGE</b>	\$ 7,930,934	\$ 7,772,636	\$ 7,772,636	\$ 7,745,886	\$ 7,745,886	\$ 7,745,886	\$ 7,745,886
<b>C. Goal: AMARILLO COLLEGE</b>							
C.1.1. Strategy: CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
C.1.2. Strategy: STUDENT SUCCESS	1,370,928	1,716,038	1,716,037	1,765,243	1,765,243	1,765,243	1,765,243
C.1.3. Strategy: CONTACT HOUR FUNDING	11,466,792	12,450,969	12,450,968	11,555,916	11,555,915	11,555,916	11,555,915
<b>Total, Goal C: AMARILLO COLLEGE</b>	\$ 13,518,126	\$ 14,847,413	\$ 14,847,411	\$ 14,001,565	\$ 14,001,564	\$ 14,001,565	\$ 14,001,564
<b>D. Goal: ANGELINA COLLEGE</b>							
D.1.1. Strategy: CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
D.1.2. Strategy: STUDENT SUCCESS	639,740	830,529	830,529	826,362	826,362	826,362	826,362

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
D.1.3. Strategy: CONTACT HOUR FUNDING	6,145,060	5,795,516	5,795,515	5,487,679	5,487,679	5,487,679	5,487,679
D.2. Objective: NON-FORMULA SUPPORT							
D.2.1. Strategy: TEXAS COMMUNITY COLLEGE CONSORTIUM	\$ 0	\$ 1,250,000	\$ 1,250,000	\$ 1,187,500	\$ 1,187,500	\$ 1,187,500	\$ 1,187,500
<b>Total, Goal D: ANGELINA COLLEGE</b>	\$ 7,465,206	\$ 8,556,451	\$ 8,556,450	\$ 8,181,947	\$ 8,181,947	\$ 8,181,947	\$ 8,181,947
E. Goal: AUSTIN COMMUNITY COLLEGE							
E.1.1. Strategy: CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
E.1.2. Strategy: STUDENT SUCCESS	5,148,158	6,599,466	6,599,466	6,588,104	6,588,103	6,588,104	6,588,103
E.1.3. Strategy: CONTACT HOUR FUNDING	37,914,467	37,648,547	37,648,546	40,440,175	40,440,175	40,440,175	40,440,175
E.2. Objective: NON-FORMULA SUPPORT							
E.2.1. Strategy: VIRTUAL COLLEGE OF TEXAS	\$ 438,900	\$ 438,900	\$ 438,900	\$ 416,955	\$ 416,955	\$ 416,955	\$ 416,955
E.2.2. Strategy: TX INNOVATIVE ADULT CAREER ED GRANT Texas Innovative Adult Career Education Grant Program.	0	4,560,000	0	4,332,000	0	4,332,000	UB
<b>Total, Goal E: AUSTIN COMMUNITY COLLEGE</b>	\$ 44,181,931	\$ 49,927,319	\$ 45,367,318	\$ 52,457,640	\$ 48,125,639	\$ 52,457,640	\$ 48,125,639
F. Goal: BLINN COLLEGE							
F.1.1. Strategy: CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
F.1.2. Strategy: STUDENT SUCCESS	2,732,570	3,862,501	3,862,500	3,962,078	3,962,077	3,962,078	3,962,077
F.1.3. Strategy: CONTACT HOUR FUNDING	19,794,864	19,921,813	19,921,813	20,798,720	20,798,719	20,798,720	20,798,719
F.2. Objective: NON-FORMULA SUPPORT							
F.2.1. Strategy: STAR OF THE REPUBLIC MUSEUM	\$ 410,400	\$ 136,800	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal F: BLINN COLLEGE</b>	\$ 23,618,240	\$ 24,601,520	\$ 24,464,719	\$ 25,441,204	\$ 25,441,202	\$ 25,441,204	\$ 25,441,202
G. Goal: BRAZOSPORT COLLEGE							
G.1.1. Strategy: BACHELOR OF APPLIED TECHNOLOGY	\$ 221,091	\$ 194,426	\$ 194,426	\$ 166,086	\$ 166,085	\$ 166,086	\$ 166,085
G.1.2. Strategy: CORE OPERATIONS	680,406	680,406	680,406	680,406	680,406	680,406	680,406
G.1.3. Strategy: STUDENT SUCCESS	505,267	646,022	646,021	662,669	662,668	662,669	662,668
G.1.4. Strategy: CONTACT HOUR FUNDING	4,053,839	3,969,541	3,969,541	3,706,412	3,706,412	3,706,412	3,706,412
G.2.1. Strategy: CATALYST PROGRAM	\$ 0	\$ 500,000	\$ 500,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000
<b>Total, Goal G: BRAZOSPORT COLLEGE</b>	\$ 5,460,603	\$ 5,990,395	\$ 5,990,394	\$ 5,690,573	\$ 5,690,571	\$ 5,690,573	\$ 5,690,571
H. Goal: CENTRAL TEXAS COLLEGE							
H.1.1. Strategy: CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
H.1.2. Strategy: STUDENT SUCCESS	1,820,674	2,035,846	2,035,846	1,889,519	1,889,519	1,889,519	1,889,519

**PUBLIC COMMUNITY/JUNIOR COLLEGES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>H.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>14,113,803</u>	<u>13,664,588</u>	<u>13,664,587</u>	<u>12,375,478</u>	<u>12,375,477</u>	<u>12,375,478</u>	<u>12,375,477</u>
<b>Total, Goal H: CENTRAL TEXAS COLLEGE</b>	\$ 16,614,883	\$ 16,380,840	\$ 16,380,839	\$ 14,945,403	\$ 14,945,402	\$ 14,945,403	\$ 14,945,402
<b>I. Goal: CISCO JUNIOR COLLEGE</b>							
<b>I.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>I.1.2. Strategy: STUDENT SUCCESS</b>	518,234	604,688	604,687	625,920	625,920	625,920	625,920
<b>I.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>3,789,868</u>	<u>4,067,741</u>	<u>4,067,741</u>	<u>4,041,574</u>	<u>4,041,573</u>	<u>4,041,574</u>	<u>4,041,573</u>
<b>Total, Goal I: CISCO JUNIOR COLLEGE</b>	\$ 4,988,508	\$ 5,352,835	\$ 5,352,834	\$ 5,347,900	\$ 5,347,899	\$ 5,347,900	\$ 5,347,899
<b>J. Goal: CLARENDON COLLEGE</b>							
<b>J.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>J.1.2. Strategy: STUDENT SUCCESS</b>	218,601	286,517	286,516	297,217	297,217	297,217	297,217
<b>J.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>1,936,373</u>	<u>1,966,370</u>	<u>1,966,370</u>	<u>1,933,056</u>	<u>1,933,055</u>	<u>1,933,056</u>	<u>1,933,055</u>
<b>Total, Goal J: CLARENDON COLLEGE</b>	\$ 2,835,380	\$ 2,933,293	\$ 2,933,292	\$ 2,910,679	\$ 2,910,678	\$ 2,910,679	\$ 2,910,678
<b>K. Goal: COASTAL BEND COLLEGE</b>							
<b>K.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>K.1.2. Strategy: STUDENT SUCCESS</b>	557,606	730,655	730,655	716,476	716,475	716,476	716,475
<b>K.1.3. Strategy: CONTACT HOUR FUNDING</b>	5,924,649	4,934,085	4,934,085	5,070,588	5,070,588	5,070,588	5,070,588
<b>K.1.4. Strategy: FORMULA HOLD HARMLESS</b>	<u>0</u>	<u>459,383</u>	<u>459,383</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal K: COASTAL BEND COLLEGE</b>	\$ 7,162,661	\$ 6,804,529	\$ 6,804,529	\$ 6,467,470	\$ 6,467,469	\$ 6,467,470	\$ 6,467,469
<b>L. Goal: COLLEGE OF THE MAINLAND</b>							
<b>L.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>L.1.2. Strategy: STUDENT SUCCESS</b>	533,953	726,292	726,292	757,487	757,487	757,487	757,487
<b>L.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>4,885,758</u>	<u>5,126,739</u>	<u>5,126,738</u>	<u>5,303,589</u>	<u>5,303,588</u>	<u>5,303,589</u>	<u>5,303,588</u>
<b>Total, Goal L: COLLEGE OF THE MAINLAND</b>	\$ 6,100,117	\$ 6,533,437	\$ 6,533,436	\$ 6,741,482	\$ 6,741,481	\$ 6,741,482	\$ 6,741,481
<b>M. Goal: COLLIN COUNTY COMMUNITY COLLEGE</b>							
<b>M.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>M.1.2. Strategy: STUDENT SUCCESS</b>	3,735,127	4,946,247	4,946,247	5,157,982	5,157,981	5,157,982	5,157,981

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
<b>M.1.3. Strategy:</b> CONTACT HOUR FUNDING	31,084,468	34,207,367	34,207,366	37,586,273	37,586,272	37,586,273	37,586,272
<b>Total, Goal M:</b> COLLIN COUNTY COMMUNITY COLLEGE	\$ 35,500,001	\$ 39,834,020	\$ 39,834,019	\$ 43,424,661	\$ 43,424,659	\$ 43,424,661	\$ 43,424,659
<b>N. Goal:</b> DALLAS COUNTY COMMUNITY COLLEGE							
<b>N.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>N.1.2. Strategy:</b> STUDENT SUCCESS	8,063,145	10,475,427	10,475,426	10,709,888	10,709,888	10,709,888	10,709,888
<b>N.1.3. Strategy:</b> CONTACT HOUR FUNDING	78,979,053	83,339,382	83,339,382	82,827,534	82,827,534	82,827,534	82,827,534
<b>N.2. Objective:</b> NON-FORMULA SUPPORT							
<b>N.2.1. Strategy:</b> SMALL BUSINESS DEVELOPMENT CENTER	\$ 1,635,385	\$ 1,635,385	\$ 1,635,385	\$ 1,553,615	\$ 1,553,616	\$ 1,553,615	\$ 1,553,616
<b>N.2.2. Strategy:</b> STARLINK	292,938	292,938	292,938	278,292	278,291	278,292	278,291
<b>Total, Goal N:</b> DALLAS COUNTY COMMUNITY COLLEGE	\$ 89,650,927	\$ 96,423,538	\$ 96,423,537	\$ 96,049,735	\$ 96,049,735	\$ 96,049,735	\$ 96,049,735
<b>O. Goal:</b> DEL MAR COLLEGE							
<b>O.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>O.1.2. Strategy:</b> STUDENT SUCCESS	1,212,987	1,624,493	1,624,492	1,662,205	1,662,205	1,662,205	1,662,205
<b>O.1.3. Strategy:</b> CONTACT HOUR FUNDING	13,974,340	14,174,572	14,174,571	14,782,222	14,782,222	14,782,222	14,782,222
<b>Total, Goal O:</b> DEL MAR COLLEGE	\$ 15,867,733	\$ 16,479,471	\$ 16,479,469	\$ 17,124,833	\$ 17,124,833	\$ 17,124,833	\$ 17,124,833
<b>P. Goal:</b> EL PASO COMMUNITY COLLEGE							
<b>P.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>P.1.2. Strategy:</b> STUDENT SUCCESS	4,039,342	4,776,052	4,776,051	4,506,655	4,506,655	4,506,655	4,506,655
<b>P.1.3. Strategy:</b> CONTACT HOUR FUNDING	27,075,166	26,649,523	26,649,522	27,083,383	27,083,382	27,083,383	27,083,382
<b>Total, Goal P:</b> EL PASO COMMUNITY COLLEGE	\$ 31,794,914	\$ 32,105,981	\$ 32,105,979	\$ 32,270,444	\$ 32,270,443	\$ 32,270,444	\$ 32,270,443
<b>Q. Goal:</b> FRANK PHILLIPS COLLEGE							
<b>Q.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>Q.1.2. Strategy:</b> STUDENT SUCCESS	202,495	269,335	269,335	268,743	268,742	268,743	268,742
<b>Q.1.3. Strategy:</b> CONTACT HOUR FUNDING	1,760,095	1,588,800	1,588,800	1,893,596	1,893,595	1,893,596	1,893,595
<b>Total, Goal Q:</b> FRANK PHILLIPS COLLEGE	\$ 2,642,996	\$ 2,538,541	\$ 2,538,541	\$ 2,842,745	\$ 2,842,743	\$ 2,842,745	\$ 2,842,743

**PUBLIC COMMUNITY/JUNIOR COLLEGES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>R. Goal: GALVESTON COLLEGE</b>							
<b>R.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>R.1.2. Strategy: STUDENT SUCCESS</b>	304,058	389,665	389,665	421,300	421,299	421,300	421,299
<b>R.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>3,101,134</u>	<u>3,538,300</u>	<u>3,538,299</u>	<u>3,624,668</u>	<u>3,624,668</u>	<u>3,624,668</u>	<u>3,624,668</u>
<b>Total, Goal R: GALVESTON COLLEGE</b>	\$ 4,085,598	\$ 4,608,371	\$ 4,608,370	\$ 4,726,374	\$ 4,726,373	\$ 4,726,374	\$ 4,726,373
<b>S. Goal: GRAYSON COUNTY COLLEGE</b>							
<b>S.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>S.1.2. Strategy: STUDENT SUCCESS</b>	643,700	684,317	684,317	691,296	691,295	691,296	691,295
<b>S.1.3. Strategy: CONTACT HOUR FUNDING</b>	5,512,153	5,408,215	5,408,215	5,467,730	5,467,730	5,467,730	5,467,730
<b>S.2. Objective: NON-FORMULA SUPPORT</b>							
<b>S.2.1. Strategy: TV MUNSON VITICULTURE&amp;ENOLOGY CNTR</b> NonForm. Spt. Instructional T.V. Munson Viticulture and Enology Center.	<u>\$ 319,200</u>	<u>\$ 319,200</u>	<u>\$ 319,200</u>	<u>\$ 303,240</u>	<u>\$ 303,240</u>	<u>\$ 303,240</u>	<u>\$ 303,240</u>
<b>Total, Goal S: GRAYSON COUNTY COLLEGE</b>	\$ 7,155,459	\$ 7,092,138	\$ 7,092,138	\$ 7,142,672	\$ 7,142,671	\$ 7,142,672	\$ 7,142,671
<b>T. Goal: HILL COLLEGE</b>							
<b>T.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>T.1.2. Strategy: STUDENT SUCCESS</b>	613,370	750,132	750,132	769,182	769,181	769,182	769,181
<b>T.1.3. Strategy: CONTACT HOUR FUNDING</b>	5,083,011	5,335,440	5,335,439	5,089,001	5,089,001	5,089,001	5,089,001
<b>T.2. Objective: NON-FORMULA SUPPORT</b>							
<b>T.2.1. Strategy: HERITAGE MUSEUM/GENEALOGY CENTER</b> Heritage Museum and Genealogy Center.	<u>\$ 337,756</u>	<u>\$ 325,128</u>	<u>\$ 325,128</u>	<u>\$ 308,872</u>	<u>\$ 308,871</u>	<u>\$ 308,872</u>	<u>\$ 308,871</u>
<b>Total, Goal T: HILL COLLEGE</b>	\$ 6,714,543	\$ 7,091,106	\$ 7,091,105	\$ 6,847,461	\$ 6,847,459	\$ 6,847,461	\$ 6,847,459
<b>U. Goal: HOUSTON COMMUNITY COLLEGE</b>							
<b>U.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>U.1.2. Strategy: STUDENT SUCCESS</b>	6,741,962	8,170,482	8,170,481	7,851,552	7,851,551	7,851,552	7,851,551
<b>U.1.3. Strategy: CONTACT HOUR FUNDING</b>	60,686,575	58,475,067	58,475,066	56,959,524	56,959,524	56,959,524	56,959,524
<b>U.2. Objective: NON-FORMULA SUPPORT</b>							
<b>U.2.1. Strategy: RGNL RESP EMERGENCY TRAINING CENTER</b> Regional Response Emergency Training Center.	<u>\$ 0</u>	<u>\$ 1,250,000</u>	<u>\$ 1,250,000</u>	<u>\$ 1,187,500</u>	<u>\$ 1,187,500</u>	<u>\$ 1,187,500</u>	<u>\$ 1,187,500</u>
<b>Total, Goal U: HOUSTON COMMUNITY COLLEGE</b>	\$ 68,108,943	\$ 68,575,955	\$ 68,575,953	\$ 66,678,982	\$ 66,678,981	\$ 66,678,982	\$ 66,678,981

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>V. Goal: HOWARD COLLEGE</b>							
<b>V.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>V.1.2. Strategy: STUDENT SUCCESS</b>	494,688	620,899	620,899	634,694	634,694	634,694	634,694
<b>V.1.3. Strategy: CONTACT HOUR FUNDING</b>	5,185,464	5,543,175	5,543,174	4,705,707	4,705,707	4,705,707	4,705,707
<b>V.2. Objective: NON-FORMULA SUPPORT</b>							
<b>V.2.1. Strategy: SOUTHWEST INSTITUTE FOR THE DEAF</b> Southwest Collegiate Institute for the Deaf.	\$ 3,326,403	\$ 3,326,403	\$ 3,326,403	\$ 3,160,084	\$ 3,160,082	\$ 3,160,084	\$ 3,160,082
<b>Total, Goal V: HOWARD COLLEGE</b>	\$ 9,686,961	\$ 10,170,883	\$ 10,170,882	\$ 9,180,891	\$ 9,180,889	\$ 9,180,891	\$ 9,180,889
<b>W. Goal: KILGORE COLLEGE</b>							
<b>W.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>W.1.2. Strategy: STUDENT SUCCESS</b>	818,847	960,454	960,454	958,648	958,647	958,648	958,647
<b>W.1.3. Strategy: CONTACT HOUR FUNDING</b>	8,229,453	7,527,457	7,527,456	7,857,745	7,857,745	7,857,745	7,857,745
<b>W.1.4. Strategy: FORMULA HOLD HARMLESS</b>	0	73,954	73,954	0	0	0	0
<b>Total, Goal W: KILGORE COLLEGE</b>	\$ 9,728,706	\$ 9,242,271	\$ 9,242,270	\$ 9,496,799	\$ 9,496,798	\$ 9,496,799	\$ 9,496,798
<b>X. Goal: LAREDO COMMUNITY COLLEGE</b>							
<b>X.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>X.1.2. Strategy: STUDENT SUCCESS</b>	1,076,577	1,434,745	1,434,744	1,500,393	1,500,392	1,500,393	1,500,392
<b>X.1.3. Strategy: CONTACT HOUR FUNDING</b>	8,523,094	9,232,776	9,232,776	8,431,432	8,431,431	8,431,432	8,431,431
<b>X.2. Objective: NON-FORMULA SUPPORT</b>							
<b>X.2.1. Strategy: IMPORT/EXPORT TRNG CTR</b> Regional Import/Export Training Center.	\$ 148,594	\$ 148,594	\$ 148,594	\$ 141,164	\$ 141,164	\$ 141,164	\$ 141,164
<b>Total, Goal X: LAREDO COMMUNITY COLLEGE</b>	\$ 10,428,671	\$ 11,496,521	\$ 11,496,520	\$ 10,753,395	\$ 10,753,393	\$ 10,753,395	\$ 10,753,393
<b>Y. Goal: LEE COLLEGE</b>							
<b>Y.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>Y.1.2. Strategy: STUDENT SUCCESS</b>	829,891	1,150,346	1,150,345	1,139,230	1,139,230	1,139,230	1,139,230
<b>Y.1.3. Strategy: CONTACT HOUR FUNDING</b>	8,408,923	8,593,687	8,593,686	7,785,992	7,785,991	7,785,992	7,785,991
<b>Total, Goal Y: LEE COLLEGE</b>	\$ 9,919,220	\$ 10,424,439	\$ 10,424,437	\$ 9,605,628	\$ 9,605,627	\$ 9,605,628	\$ 9,605,627
<b>Z. Goal: LONE STAR COLLEGE SYSTEM</b>							
<b>Z.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>Z.1.2. Strategy: STUDENT SUCCESS</b>	7,682,600	10,180,733	10,180,732	10,252,333	10,252,333	10,252,333	10,252,333



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	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Z.1.3. Strategy:</b> CONTACT HOUR FUNDING	69,593,608	67,796,794	67,796,794	67,111,291	67,111,290	67,111,291	67,111,290
<b>Z.2. Objective:</b> NON-FORMULA SUPPORT							
<b>Z.2.1. Strategy:</b> HURRICANE HARVEY - KINGWOOD CAMPUS	\$ 13,100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Goal Z:</b> LONE STAR COLLEGE SYSTEM	\$ 91,056,614	\$ 78,657,933	\$ 78,657,932	\$ 78,044,030	\$ 78,044,029	\$ 78,044,030	\$ 78,044,029
<b>AA. Goal:</b> MCLENNAN COMMUNITY COLLEGE							
<b>AA.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AA.1.2. Strategy:</b> STUDENT SUCCESS	1,118,351	1,416,778	1,416,778	1,422,381	1,422,380	1,422,381	1,422,380
<b>AA.1.3. Strategy:</b> CONTACT HOUR FUNDING	<u>10,544,503</u>	<u>10,403,331</u>	<u>10,403,331</u>	<u>10,004,101</u>	<u>10,004,101</u>	<u>10,004,101</u>	<u>10,004,101</u>
<b>Total, Goal AA:</b> MCLENNAN COMMUNITY COLLEGE	\$ 12,343,260	\$ 12,500,515	\$ 12,500,515	\$ 12,106,888	\$ 12,106,887	\$ 12,106,888	\$ 12,106,887
<b>AB. Goal:</b> MIDLAND COLLEGE							
<b>AB.1.1. Strategy:</b> BACHELOR OF APPLIED TECHNOLOGY	\$ 91,495	\$ 92,779	\$ 92,779	\$ 80,980	\$ 80,980	\$ 80,980	\$ 80,980
<b>AB.1.2. Strategy:</b> CORE OPERATIONS	680,406	680,406	680,406	680,406	680,406	680,406	680,406
<b>AB.1.3. Strategy:</b> STUDENT SUCCESS	660,120	838,614	838,613	804,626	804,625	804,626	804,625
<b>AB.1.4. Strategy:</b> CONTACT HOUR FUNDING	6,700,306	5,672,780	5,672,779	5,432,182	5,432,181	5,432,182	5,432,181
<b>AB.1.5. Strategy:</b> FORMULA HOLD HARMLESS	0	441,132	441,132	0	0	0	0
<b>AB.2. Objective:</b> NON-FORMULA SUPPORT							
<b>AB.2.1. Strategy:</b> PERMIAN BASIN PETROLEUM MUSEUM	\$ 324,056	\$ 324,057	\$ 324,056	\$ 307,854	\$ 307,853	\$ 307,854	\$ 307,853
<b>Total, Goal AB:</b> MIDLAND COLLEGE	\$ 8,456,383	\$ 8,049,768	\$ 8,049,765	\$ 7,306,048	\$ 7,306,045	\$ 7,306,048	\$ 7,306,045
<b>AC. Goal:</b> NAVARRO COLLEGE							
<b>AC.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AC.1.2. Strategy:</b> STUDENT SUCCESS	1,385,374	1,529,252	1,529,251	1,535,181	1,535,181	1,535,181	1,535,181
<b>AC.1.3. Strategy:</b> CONTACT HOUR FUNDING	<u>11,986,590</u>	<u>11,153,177</u>	<u>11,153,176</u>	<u>10,301,246</u>	<u>10,301,246</u>	<u>10,301,246</u>	<u>10,301,246</u>
<b>Total, Goal AC:</b> NAVARRO COLLEGE	\$ 14,052,370	\$ 13,362,835	\$ 13,362,833	\$ 12,516,833	\$ 12,516,833	\$ 12,516,833	\$ 12,516,833
<b>AD. Goal:</b> NORTH CENTRAL TEXAS COLLEGE							
<b>AD.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AD.1.2. Strategy:</b> STUDENT SUCCESS	1,308,788	1,497,378	1,497,378	1,533,305	1,533,305	1,533,305	1,533,305
<b>AD.1.3. Strategy:</b> CONTACT HOUR FUNDING	<u>8,821,066</u>	<u>9,546,052</u>	<u>9,546,052</u>	<u>9,332,202</u>	<u>9,332,202</u>	<u>9,332,202</u>	<u>9,332,202</u>
<b>Total, Goal AD:</b> NORTH CENTRAL TEXAS COLLEGE	\$ 10,810,260	\$ 11,723,836	\$ 11,723,836	\$ 11,545,913	\$ 11,545,913	\$ 11,545,913	\$ 11,545,913

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	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>AE. Goal: NORTHEAST TEXAS COMMUNITY COLLEGE</b>							
<b>AE.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AE.1.2. Strategy: STUDENT SUCCESS</b>	403,011	513,675	513,674	558,209	558,208	558,209	558,208
<b>AE.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>3,649,450</u>	<u>3,773,678</u>	<u>3,773,678</u>	<u>3,673,698</u>	<u>3,673,698</u>	<u>3,673,698</u>	<u>3,673,698</u>
<b>Total, Goal AE: NORTHEAST TEXAS COMMUNITY COLLEGE</b>	\$ 4,732,867	\$ 4,967,759	\$ 4,967,758	\$ 4,912,313	\$ 4,912,312	\$ 4,912,313	\$ 4,912,312
<b>AF. Goal: ODESSA COLLEGE</b>							
<b>AF.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AF.1.2. Strategy: STUDENT SUCCESS</b>	636,187	920,842	920,842	952,186	952,186	952,186	952,186
<b>AF.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>7,053,468</u>	<u>8,040,322</u>	<u>8,040,321</u>	<u>8,162,863</u>	<u>8,162,862</u>	<u>8,162,863</u>	<u>8,162,862</u>
<b>Total, Goal AF: ODESSA COLLEGE</b>	\$ 8,370,061	\$ 9,641,570	\$ 9,641,569	\$ 9,795,455	\$ 9,795,454	\$ 9,795,455	\$ 9,795,454
<b>AG. Goal: PANOLA COLLEGE</b>							
<b>AG.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AG.1.2. Strategy: STUDENT SUCCESS</b>	341,250	448,467	448,467	467,094	467,094	467,094	467,094
<b>AG.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>4,052,030</u>	<u>3,732,910</u>	<u>3,732,909</u>	<u>3,539,002</u>	<u>3,539,002</u>	<u>3,539,002</u>	<u>3,539,002</u>
<b>Total, Goal AG: PANOLA COLLEGE</b>	\$ 5,073,686	\$ 4,861,783	\$ 4,861,782	\$ 4,686,502	\$ 4,686,502	\$ 4,686,502	\$ 4,686,502
<b>AH. Goal: PARIS JUNIOR COLLEGE</b>							
<b>AH.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AH.1.2. Strategy: STUDENT SUCCESS</b>	836,410	930,927	930,926	908,802	908,802	908,802	908,802
<b>AH.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>6,297,006</u>	<u>6,330,320</u>	<u>6,330,319</u>	<u>5,837,253</u>	<u>5,837,252</u>	<u>5,837,253</u>	<u>5,837,252</u>
<b>Total, Goal AH: PARIS JUNIOR COLLEGE</b>	\$ 7,813,822	\$ 7,941,653	\$ 7,941,651	\$ 7,426,461	\$ 7,426,460	\$ 7,426,461	\$ 7,426,460
<b>AI. Goal: RANGER COLLEGE</b>							
<b>AI.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AI.1.2. Strategy: STUDENT SUCCESS</b>	305,094	411,969	411,969	440,709	440,708	440,709	440,708
<b>AI.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>2,911,648</u>	<u>2,770,716</u>	<u>2,770,715</u>	<u>2,938,572</u>	<u>2,938,571</u>	<u>2,938,572</u>	<u>2,938,571</u>
<b>Total, Goal AI: RANGER COLLEGE</b>	\$ 3,897,148	\$ 3,863,091	\$ 3,863,090	\$ 4,059,687	\$ 4,059,685	\$ 4,059,687	\$ 4,059,685
<b>AJ. Goal: SAN JACINTO COLLEGE</b>							
<b>AJ.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406

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	2019	2020	2021	2022	2023	2022	2023
<b>AJ.1.2. Strategy:</b> STUDENT SUCCESS	3,865,275	5,185,675	5,185,675	5,199,214	5,199,213	5,199,214	5,199,213
<b>AJ.1.3. Strategy:</b> CONTACT HOUR FUNDING	<u>34,239,496</u>	<u>36,213,885</u>	<u>36,213,885</u>	<u>34,856,369</u>	<u>34,856,368</u>	<u>34,856,369</u>	<u>34,856,368</u>
<b>Total, Goal AJ:</b> SAN JACINTO COLLEGE	\$ 38,785,177	\$ 42,079,966	\$ 42,079,966	\$ 40,735,989	\$ 40,735,987	\$ 40,735,989	\$ 40,735,987
<b>AK. Goal:</b> SOUTH PLAINS COLLEGE							
<b>AK.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AK.1.2. Strategy:</b> STUDENT SUCCESS	1,305,185	1,553,581	1,553,580	1,569,898	1,569,898	1,569,898	1,569,898
<b>AK.1.3. Strategy:</b> CONTACT HOUR FUNDING	<u>11,621,562</u>	<u>11,153,712</u>	<u>11,153,712</u>	<u>11,313,819</u>	<u>11,313,819</u>	<u>11,313,819</u>	<u>11,313,819</u>
<b>Total, Goal AK:</b> SOUTH PLAINS COLLEGE	\$ 13,607,153	\$ 13,387,699	\$ 13,387,698	\$ 13,564,123	\$ 13,564,123	\$ 13,564,123	\$ 13,564,123
<b>AL. Goal:</b> SOUTH TEXAS COLLEGE							
<b>AL.1.1. Strategy:</b> BACHELOR OF APPLIED TECHNOLOGY	\$ 1,071,990	\$ 1,307,616	\$ 1,307,616	\$ 1,249,269	\$ 1,249,269	\$ 1,249,269	\$ 1,249,269
<b>AL.1.2. Strategy:</b> CORE OPERATIONS	680,406	680,406	680,406	680,406	680,406	680,406	680,406
<b>AL.1.3. Strategy:</b> STUDENT SUCCESS	4,089,966	5,346,394	5,346,393	5,335,951	5,335,950	5,335,951	5,335,950
<b>AL.1.4. Strategy:</b> CONTACT HOUR FUNDING	<u>34,383,650</u>	<u>34,837,645</u>	<u>34,837,644</u>	<u>34,171,030</u>	<u>34,171,030</u>	<u>34,171,030</u>	<u>34,171,030</u>
<b>Total, Goal AL:</b> SOUTH TEXAS COLLEGE	\$ 40,226,012	\$ 42,172,061	\$ 42,172,059	\$ 41,436,656	\$ 41,436,655	\$ 41,436,656	\$ 41,436,655
<b>AM. Goal:</b> SOUTHWEST TEXAS JUNIOR COLLEGE							
<b>AM.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AM.1.2. Strategy:</b> STUDENT SUCCESS	747,235	1,036,666	1,036,665	1,092,152	1,092,151	1,092,152	1,092,151
<b>AM.1.3. Strategy:</b> CONTACT HOUR FUNDING	<u>6,040,236</u>	<u>6,745,638</u>	<u>6,745,638</u>	<u>7,259,286</u>	<u>7,259,286</u>	<u>7,259,286</u>	<u>7,259,286</u>
<b>Total, Goal AM:</b> SOUTHWEST TEXAS JUNIOR COLLEGE	\$ 7,467,877	\$ 8,462,710	\$ 8,462,709	\$ 9,031,844	\$ 9,031,843	\$ 9,031,844	\$ 9,031,843
<b>AN. Goal:</b> TARRANT COUNTY COLLEGE							
<b>AN.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AN.1.2. Strategy:</b> STUDENT SUCCESS	6,728,544	8,250,769	8,250,769	8,073,070	8,073,070	8,073,070	8,073,070
<b>AN.1.3. Strategy:</b> CONTACT HOUR FUNDING	<u>47,936,524</u>	<u>47,900,537</u>	<u>47,900,536</u>	<u>49,080,316</u>	<u>49,080,316</u>	<u>49,080,316</u>	<u>49,080,316</u>
<b>Total, Goal AN:</b> TARRANT COUNTY COLLEGE	\$ 55,345,474	\$ 56,831,712	\$ 56,831,711	\$ 57,833,792	\$ 57,833,792	\$ 57,833,792	\$ 57,833,792
<b>AO. Goal:</b> TEMPLE COLLEGE							
<b>AO.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AO.1.2. Strategy:</b> STUDENT SUCCESS	728,135	871,011	871,010	881,690	881,690	881,690	881,690

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>AO.1.3. Strategy:</b> CONTACT HOUR FUNDING	5,662,141	5,471,043	5,471,042	5,207,113	5,207,112	5,207,113	5,207,112
<b>Total, Goal AO:</b> TEMPLE COLLEGE	\$ 7,070,682	\$ 7,022,460	\$ 7,022,458	\$ 6,769,209	\$ 6,769,208	\$ 6,769,209	\$ 6,769,208
<b>AP. Goal:</b> TEXARKANA COLLEGE							
<b>AP.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AP.1.2. Strategy:</b> STUDENT SUCCESS	584,870	796,833	796,832	792,474	792,474	792,474	792,474
<b>AP.1.3. Strategy:</b> CONTACT HOUR FUNDING	5,933,551	6,007,201	6,007,200	5,504,616	5,504,616	5,504,616	5,504,616
<b>Total, Goal AP:</b> TEXARKANA COLLEGE	\$ 7,198,827	\$ 7,484,440	\$ 7,484,438	\$ 6,977,496	\$ 6,977,496	\$ 6,977,496	\$ 6,977,496
<b>AQ. Goal:</b> TEXAS SOUTHMOST COLLEGE							
<b>AQ.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AQ.1.2. Strategy:</b> STUDENT SUCCESS	532,266	762,301	762,300	904,159	904,158	904,159	904,158
<b>AQ.1.3. Strategy:</b> CONTACT HOUR FUNDING	4,024,990	5,606,099	5,606,098	7,467,338	7,467,337	7,467,338	7,467,337
<b>Total, Goal AQ:</b> TEXAS SOUTHMOST COLLEGE	\$ 5,237,662	\$ 7,048,806	\$ 7,048,804	\$ 9,051,903	\$ 9,051,901	\$ 9,051,903	\$ 9,051,901
<b>AR. Goal:</b> TRINITY VALLEY COMMUNITY COLLEGE							
<b>AR.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AR.1.2. Strategy:</b> STUDENT SUCCESS	1,118,273	1,373,732	1,373,731	1,376,406	1,376,406	1,376,406	1,376,406
<b>AR.1.3. Strategy:</b> CONTACT HOUR FUNDING	9,935,885	9,872,679	9,872,679	8,930,339	8,930,338	8,930,339	8,930,338
<b>Total, Goal AR:</b> TRINITY VALLEY COMMUNITY COLLEGE	\$ 11,734,564	\$ 11,926,817	\$ 11,926,816	\$ 10,987,151	\$ 10,987,150	\$ 10,987,151	\$ 10,987,150
<b>AS. Goal:</b> TYLER JUNIOR COLLEGE							
<b>AS.1.1. Strategy:</b> BACHELOR OF APPLIED TECHNOLOGY	\$ 0	\$ 20,027	\$ 20,027	\$ 118,513	\$ 118,513	\$ 118,513	\$ 118,513
<b>AS.1.2. Strategy:</b> CORE OPERATIONS	680,406	680,406	680,406	680,406	680,406	680,406	680,406
<b>AS.1.3. Strategy:</b> STUDENT SUCCESS	1,617,979	1,989,922	1,989,921	2,050,206	2,050,206	2,050,206	2,050,206
<b>AS.1.4. Strategy:</b> CONTACT HOUR FUNDING	14,471,126	15,391,039	15,391,038	15,931,304	15,931,303	15,931,304	15,931,303
<b>Total, Goal AS:</b> TYLER JUNIOR COLLEGE	\$ 16,769,511	\$ 18,081,394	\$ 18,081,392	\$ 18,780,429	\$ 18,780,428	\$ 18,780,429	\$ 18,780,428
<b>AT. Goal:</b> VERNON COLLEGE							
<b>AT.1.1. Strategy:</b> CORE OPERATIONS	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AT.1.2. Strategy:</b> STUDENT SUCCESS	463,771	543,725	543,725	559,613	559,612	559,613	559,612

**PUBLIC COMMUNITY/JUNIOR COLLEGES**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>AT.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>4,450,062</u>	<u>4,114,319</u>	<u>4,114,318</u>	<u>4,110,109</u>	<u>4,110,108</u>	<u>4,110,109</u>	<u>4,110,108</u>
<b>Total, Goal AT: VERNON COLLEGE</b>	\$ 5,594,239	\$ 5,338,450	\$ 5,338,449	\$ 5,350,128	\$ 5,350,126	\$ 5,350,128	\$ 5,350,126
<b>AU. Goal: VICTORIA COLLEGE</b>							
<b>AU.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AU.1.2. Strategy: STUDENT SUCCESS</b>	521,515	649,676	649,675	645,184	645,183	645,184	645,183
<b>AU.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>4,420,800</u>	<u>4,204,979</u>	<u>4,204,978</u>	<u>3,928,064</u>	<u>3,928,064</u>	<u>3,928,064</u>	<u>3,928,064</u>
<b>Total, Goal AU: VICTORIA COLLEGE</b>	\$ 5,622,721	\$ 5,535,061	\$ 5,535,059	\$ 5,253,654	\$ 5,253,653	\$ 5,253,654	\$ 5,253,653
<b>AV. Goal: WEATHERFORD COLLEGE</b>							
<b>AV.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AV.1.2. Strategy: STUDENT SUCCESS</b>	774,134	967,298	967,298	1,012,743	1,012,742	1,012,743	1,012,742
<b>AV.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>7,007,425</u>	<u>7,411,974</u>	<u>7,411,974</u>	<u>7,244,372</u>	<u>7,244,371</u>	<u>7,244,372</u>	<u>7,244,371</u>
<b>Total, Goal AV: WEATHERFORD COLLEGE</b>	\$ 8,461,965	\$ 9,059,678	\$ 9,059,678	\$ 8,937,521	\$ 8,937,519	\$ 8,937,521	\$ 8,937,519
<b>AW. Goal: WESTERN TEXAS COLLEGE</b>							
<b>AW.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AW.1.2. Strategy: STUDENT SUCCESS</b>	374,011	401,471	401,471	356,391	356,391	356,391	356,391
<b>AW.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>2,830,656</u>	<u>2,847,985</u>	<u>2,847,984</u>	<u>2,461,086</u>	<u>2,461,086</u>	<u>2,461,086</u>	<u>2,461,086</u>
<b>Total, Goal AW: WESTERN TEXAS COLLEGE</b>	\$ 3,885,073	\$ 3,929,862	\$ 3,929,861	\$ 3,497,883	\$ 3,497,883	\$ 3,497,883	\$ 3,497,883
<b>AX. Goal: WHARTON COUNTY JUNIOR COLLEGE</b>							
<b>AX.1.1. Strategy: CORE OPERATIONS</b>	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406	\$ 680,406
<b>AX.1.2. Strategy: STUDENT SUCCESS</b>	1,111,961	1,315,039	1,315,039	1,296,272	1,296,272	1,296,272	1,296,272
<b>AX.1.3. Strategy: CONTACT HOUR FUNDING</b>	<u>7,580,769</u>	<u>7,649,839</u>	<u>7,649,838</u>	<u>7,455,991</u>	<u>7,455,990</u>	<u>7,455,991</u>	<u>7,455,990</u>
<b>Total, Goal AX: WHARTON COUNTY JUNIOR COLLEGE</b>	\$ 9,373,136	\$ 9,645,284	\$ 9,645,283	\$ 9,432,669	\$ 9,432,668	\$ 9,432,669	\$ 9,432,668
<b>Grand Total, PUBLIC COMMUNITY/JUNIOR COLLEGES</b>	<u>\$ 908,092,627</u>	<u>\$ 936,193,916</u>	<u>\$ 931,497,068</u>	<u>\$ 934,161,200</u>	<u>\$ 929,829,145</u>	<u>\$ 934,161,200</u>	<u>\$ 929,829,145</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 515,965,406	\$ 536,597,592	\$ 536,597,546	\$ 530,156,860	\$ 530,156,818	\$ 530,156,860	\$ 530,156,818
Other Personnel Costs	917,601	917,601	917,601	871,721	871,721	871,721	871,721
Faculty Salaries (Higher Education Only)	364,246,380	375,358,623	375,358,625	378,559,145	378,559,135	378,559,145	378,559,135

**PUBLIC COMMUNITY/JUNIOR COLLEGES**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Consumable Supplies	55,131	55,131	55,131	52,375	52,375	52,375	52,375
Utilities	242,703	242,703	242,703	230,568	230,568	230,568	230,568
Other Operating Expense	21,954,356	13,251,216	13,114,412	15,008,033	15,008,030	15,008,033	15,008,030
Client Services	438,900	438,900	438,900	416,955	416,955	416,955	416,955
Grants	0	5,060,000	500,000	4,807,000	475,000	4,807,000	475,000
Capital Expenditures	4,272,150	4,272,150	4,272,150	4,058,543	4,058,543	4,058,543	4,058,543
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 908,092,627</b>	<b>\$ 936,193,916</b>	<b>\$ 931,497,068</b>	<b>\$ 934,161,200</b>	<b>\$ 929,829,145</b>	<b>\$ 934,161,200</b>	<b>\$ 929,829,145</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 88,963,013	\$ 100,799,875	\$ 103,036,261	\$	\$	\$ 106,903,754	\$ 110,826,433
Group Insurance	186,532,234	184,094,737	184,094,737			188,240,496	188,240,496
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 275,495,247</b>	<b>\$ 284,894,612</b>	<b>\$ 287,130,998</b>	<b>\$</b>	<b>\$</b>	<b>\$ 295,144,250</b>	<b>\$ 299,066,929</b>

**TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 3,373,779	\$ 4,347,915	\$ 3,967,269	\$ 5,946,247	\$ 5,946,248	\$ 2,890,851	\$ 2,890,852
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 342,369	\$ 254,553	\$ 226,526	\$ 52,739	\$ 53,821	\$ 13,194	\$ 13,194
<b>Total, Method of Financing</b>	<b>\$ 3,716,148</b>	<b>\$ 4,602,468</b>	<b>\$ 4,193,795</b>	<b>\$ 5,998,986</b>	<b>\$ 6,000,069</b>	<b>\$ 2,904,045</b>	<b>\$ 2,904,046</b>

This bill pattern represents an estimated 46.8% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)-Appropriated Funds</b>	35.5	28.0	28.3	28.3	28.3	28.3	28.3
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**TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> FORECASTING & CURRICULUM DVLPMENT Forecasting and Curriculum Development.	\$ 227,527	\$ 263,890	\$ 232,692	\$ 178,175	\$ 178,175	\$ 178,175	\$ 178,175
<b>A.1.2. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	72,681	49,156	51,728	52,739	53,821	13,194	13,194
<b>A.1.3. Strategy:</b> WORKERS' COMPENSATION INSURANCE	15,675	15,675	15,675	15,675	15,675	15,675	15,675
<b>A.1.4. Strategy:</b> SYSTEM OFFICE OPERATIONS	2,941,721	3,968,542	3,588,457	2,400,868	2,400,869	2,400,868	2,400,869
<b>A.1.5. Strategy:</b> TECHNICAL TRAINING PARTNERSHIP Technical Training Partnerships with Community Colleges.	297,351	305,205	305,243	296,133	296,133	296,133	296,133
<b>A.1.6. Strategy:</b> HOLD HARMLESS	<u>161,193</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 3,716,148	\$ 4,602,468	\$ 4,193,795	\$ 2,943,590	\$ 2,944,673	\$ 2,904,045	\$ 2,904,046
<b>B. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>B.1. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>B.1.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 3,055,396	\$ 3,055,396	\$ 0	\$ 0
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION</b>	<u>\$ 3,716,148</u>	<u>\$ 4,602,468</u>	<u>\$ 4,193,795</u>	<u>\$ 5,998,986</u>	<u>\$ 6,000,069</u>	<u>\$ 2,904,045</u>	<u>\$ 2,904,046</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 3,251,683	\$ 3,863,698	\$ 3,849,865	\$ 2,678,031	\$ 2,678,032	\$ 2,678,031	\$ 2,678,032
Other Personnel Costs	143,381	92,973	44,892	36,535	37,617	34,272	34,272
Faculty Salaries (Higher Education Only)	269,851	234,981	202,530	135,503	135,503	135,503	135,503
Debt Service	0	0	0	2,903,246	2,903,246	0	0
Other Operating Expense	<u>51,233</u>	<u>410,816</u>	<u>96,508</u>	<u>245,671</u>	<u>245,671</u>	<u>56,239</u>	<u>56,239</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 3,716,148</u>	<u>\$ 4,602,468</u>	<u>\$ 4,193,795</u>	<u>\$ 5,998,986</u>	<u>\$ 6,000,069</u>	<u>\$ 2,904,045</u>	<u>\$ 2,904,046</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 434,208	\$ 431,337	\$ 446,092	\$	\$	\$ 461,060	\$ 476,353
Group Insurance	8,425,485	5,465,338	5,465,338	\$	\$	5,194,873	5,194,873

**TEXAS STATE TECHNICAL COLLEGE SYSTEM ADMINISTRATION**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Social Security	143,398	199,870	203,907			166,476	171,470
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 9,003,091	\$ 6,096,545	\$ 6,115,337	\$	\$	\$ 5,822,409	\$ 5,842,696

**TEXAS STATE TECHNICAL COLLEGE - HARLINGEN**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 17,272,510	\$ 23,159,390	\$ 23,308,323	\$ 30,244,257	\$ 29,995,981	\$ 26,882,338	\$ 26,634,061
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 3,245,291	\$ 923,471	\$ 860,704	\$ 2,401,494	\$ 2,485,624	\$ 2,147,076	\$ 2,211,487
<b>Total, Method of Financing</b>	\$ 20,517,801	\$ 24,082,861	\$ 24,169,027	\$ 32,645,751	\$ 32,481,605	\$ 29,029,414	\$ 28,845,548

This bill pattern represents an estimated 44.2% of this agency's estimated total available funds for the biennium.

**Number of Full-Time-Equivalents (FTE)-Appropriated Funds**

425.2	423.6	427.5	427.5	427.5	422.7	422.7
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>	\$ 15,803,879	\$ 19,065,035	\$ 18,372,925	\$ 24,239,922	\$ 24,289,244	\$ 24,239,922	\$ 24,289,244
<b>A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	476,446	425,817	462,422	480,851	500,570	226,433	226,433
<b>A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE</b>	45,154	89,600	89,600	42,750	42,750	42,750	42,750
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	314,154	293,789	310,949	320,277	329,886	320,277	329,886
<b>A.1.5. Strategy: DUAL CREDIT</b>	0	636,978	911,100	617,500	617,500	617,500	617,500
Dual Credit Enrollment.							

<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 16,639,633	\$ 20,511,219	\$ 20,146,996	\$ 25,701,300	\$ 25,779,950	\$ 25,446,882	\$ 25,505,813
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**TEXAS STATE TECHNICAL COLLEGE - HARLINGEN**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b> Educational and General Space Support.	\$ 989,089	\$ 1,968,826	\$ 2,070,080	\$ 1,885,135	\$ 1,885,135	\$ 1,885,135	\$ 1,885,135
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	485,497	485,825	486,472	3,781,298	3,538,501	485,722	242,925
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	<u>482,187</u>	<u>392,872</u>	<u>639,611</u>	<u>611,413</u>	<u>611,413</u>	<u>611,413</u>	<u>611,413</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 1,956,773	\$ 2,847,523	\$ 3,196,163	\$ 6,277,846	\$ 6,035,049	\$ 2,982,270	\$ 2,739,473
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTITUTIONAL</b>							
<b>C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,921,395	\$ 724,119	\$ 825,868	\$ 600,262	\$ 600,263	\$ 600,262	\$ 600,262
<b>C.2. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.2.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 66,343</u>	<u>\$ 66,343</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	<u>\$ 1,921,395</u>	<u>\$ 724,119</u>	<u>\$ 825,868</u>	<u>\$ 666,605</u>	<u>\$ 666,606</u>	<u>\$ 600,262</u>	<u>\$ 600,262</u>
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - HARLINGEN</b>	<u>\$ 20,517,801</u>	<u>\$ 24,082,861</u>	<u>\$ 24,169,027</u>	<u>\$ 32,645,751</u>	<u>\$ 32,481,605</u>	<u>\$ 29,029,414</u>	<u>\$ 28,845,548</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,248,847	\$ 9,949,431	\$ 10,981,881	\$ 12,154,636	\$ 12,974,547	\$ 11,999,415	\$ 12,974,547
Other Personnel Costs	816,642	853,776	602,344	1,021,512	700,119	878,929	527,616
Faculty Salaries (Higher Education Only)	9,443,898	10,275,831	10,580,956	12,771,713	13,659,699	12,918,307	13,659,699
Consumable Supplies	1,404	0	0	0	0	0	0
Debt Service	432,792	485,825	486,472	3,781,298	3,538,501	485,722	242,925
Other Operating Expense	260,064	2,224,209	1,206,425	2,596,315	1,278,853	2,426,764	1,110,875
Client Services	314,154	293,789	310,949	320,277	329,886	0	0
Grants	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>320,277</u>	<u>329,886</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 20,517,801</u>	<u>\$ 24,082,861</u>	<u>\$ 24,169,027</u>	<u>\$ 32,645,751</u>	<u>\$ 32,481,605</u>	<u>\$ 29,029,414</u>	<u>\$ 28,845,548</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,200,612	\$ 1,366,646	\$ 1,397,985	\$	\$	\$ 1,452,446	\$ 1,507,680
Group Insurance	2,556,937	2,808,206	2,808,206	\$	\$	2,758,838	2,758,838

**TEXAS STATE TECHNICAL COLLEGE - HARLINGEN**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Social Security	1,592,876	2,307,071	2,353,674			1,921,609	1,979,257
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 5,350,425</b>	<b>\$ 6,481,923</b>	<b>\$ 6,559,865</b>	<b>\$</b>	<b>\$</b>	<b>\$ 6,132,893</b>	<b>\$ 6,245,775</b>

**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree or Certificate-seeking

Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate

32%	33%	33%	34%	34%	34%	34%
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Number of Associate Degrees and Certificates Awarded Annually

892	1,000	970	1,009	1,014	1,009	1,014
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Number of Minority Students Graduated Annually

781	718	660	607	558	607	558
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Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC

2,671	2,749	2,757	2,801	2,828	2,801	2,828
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Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC

65%	61%	60%	63%	63%	63%	63%
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**A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION**

**Output (Volume):**

Annual Headcount Enrollment

6,010	5,343	5,488	5,543	5,599	5,543	5,599
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**Efficiencies:**

Administrative Cost as a Percent of Total Expenditures

8.78%	9.38%	8.83%	8.83%	8.83%	8.83%	8.83%
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**TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 10,875,213	\$ 14,538,197	\$ 14,157,401	\$ 14,840,256	\$ 14,674,366	\$ 13,617,412	\$ 13,451,523
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 1,062,360	\$ 526,415	\$ 521,042	\$ 836,772	\$ 866,407	\$ 727,275	\$ 749,094
<b>Total, Method of Financing</b>	<b>\$ 11,937,573</b>	<b>\$ 15,064,612</b>	<b>\$ 14,678,443</b>	<b>\$ 15,677,028</b>	<b>\$ 15,540,773</b>	<b>\$ 14,344,687</b>	<b>\$ 14,200,617</b>

TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<p>This bill pattern represents an estimated 52.9% of this agency's estimated total available funds for the biennium.</p>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	209.6	215.2	215.1	215.1	215.1	215.1	215.1
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>	\$ 8,699,284	\$ 11,273,356	\$ 11,057,632	\$ 10,769,595	\$ 10,786,221	\$ 10,769,595	\$ 10,786,221
<b>A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	207,227	202,764	216,626	223,930	231,746	114,433	114,433
<b>A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE</b>	32,309	43,049	43,049	40,897	40,897	40,897	40,897
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	116,757	113,938	108,301	111,551	114,897	111,551	114,897
<b>A.1.5. Strategy: DUAL CREDIT Dual Credit Enrollment.</b>	0	100,904	183,472	95,000	95,000	95,000	95,000
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 9,055,577	\$ 11,734,011	\$ 11,609,080	\$ 11,240,973	\$ 11,268,761	\$ 11,131,476	\$ 11,151,448
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT Educational and General Space Support.</b>	\$ 318,812	\$ 842,946	\$ 529,552	\$ 874,812	\$ 874,812	\$ 874,812	\$ 874,812
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	941,679	943,234	943,104	2,121,822	1,957,780	944,830	780,788
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	318,294	499,339	614,793	658,283	658,285	658,283	658,285
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 1,578,785	\$ 2,285,519	\$ 2,087,449	\$ 3,654,917	\$ 3,490,877	\$ 2,477,925	\$ 2,313,885
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTITUTIONAL</b>							
<b>C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,303,211	\$ 1,045,082	\$ 981,914	\$ 735,286	\$ 735,285	\$ 735,286	\$ 735,286

**TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS**  
(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>C.2. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.2.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 45,852	\$ 45,852	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 1,303,211	\$ 1,045,082	\$ 981,914	\$ 781,138	\$ 781,137	\$ 735,286	\$ 735,286
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS</b>	<u>\$ 11,937,573</u>	<u>\$ 15,064,612</u>	<u>\$ 14,678,443</u>	<u>\$ 15,677,028</u>	<u>\$ 15,540,775</u>	<u>\$ 14,344,687</u>	<u>\$ 14,200,619</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 5,685,470	\$ 6,190,711	\$ 6,230,004	\$ 5,920,216	\$ 6,198,963	\$ 5,836,685	\$ 6,198,963
Other Personnel Costs	341,095	356,094	241,332	358,208	251,385	303,931	187,038
Faculty Salaries (Higher Education Only)	4,690,785	5,279,053	6,080,632	4,975,108	5,905,990	5,057,414	5,905,990
Fuels and Lubricants	22	0	0	0	0	0	0
Consumable Supplies	3,218	0	0	0	0	0	0
Utilities	25,524	0	0	0	0	0	0
Debt Service	782,014	943,234	943,104	2,121,822	1,957,780	944,830	780,788
Other Operating Expense	190,880	2,181,582	1,075,070	2,190,123	1,111,760	2,090,276	1,012,943
Client Services	116,757	113,938	108,301	111,551	114,897	0	0
Grants	0	0	0	0	0	111,551	114,897
Capital Expenditures	<u>101,808</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 11,937,573</u>	<u>\$ 15,064,612</u>	<u>\$ 14,678,443</u>	<u>\$ 15,677,028</u>	<u>\$ 15,540,775</u>	<u>\$ 14,344,687</u>	<u>\$ 14,200,619</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 638,431	\$ 717,616	\$ 732,605	\$	\$	\$ 758,282	\$ 784,330
Group Insurance	1,154,942	1,330,224	1,330,224			1,409,369	1,409,369
Social Security	<u>674,356</u>	<u>1,039,324</u>	<u>1,060,318</u>			<u>865,675</u>	<u>891,645</u>
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 2,467,729</u>	<u>\$ 3,087,164</u>	<u>\$ 3,123,147</u>	<u>\$</u>	<u>\$</u>	<u>\$ 3,033,326</u>	<u>\$ 3,085,344</u>
<b>Performance Measure Targets</b>							
<b>A. Goal:</b> INSTRUCTION/OPERATIONS							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate	34%	35%	35%	36%	36%	36%	36%

**TEXAS STATE TECHNICAL COLLEGE - WEST TEXAS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Number of Associate Degrees and Certificates Awarded Annually	371	394	392	403	407	403	407
Number of Minority Students Graduated Annually	164	201	247	304	373	304	373
Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	1,218	1,463	1,500	1,537	1,576	1,537	1,576
Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	68%	74%	71%	73%	74%	73%	74%
<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>							
<b>Output (Volume):</b>							
Annual Headcount Enrollment	2,818	2,789	2,760	2,788	2,816	2,788	2,816
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	11.51%	10.68%	11.16%	11.16%	11.16%	11.16%	11.16%

**TEXAS STATE TECHNICAL COLLEGE - MARSHALL**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 4,627,722	\$ 5,556,685	\$ 5,163,445	\$ 7,675,814	\$ 7,548,358	\$ 6,335,398	\$ 6,207,942
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 59,731	\$ 195,355	\$ 210,489	\$ 367,165	\$ 379,873	\$ 329,024	\$ 338,893
<b>Total, Method of Financing</b>	<u>\$ 4,687,453</u>	<u>\$ 5,752,040</u>	<u>\$ 5,373,934</u>	<u>\$ 8,042,979</u>	<u>\$ 7,928,231</u>	<u>\$ 6,664,422</u>	<u>\$ 6,546,835</u>

This bill pattern represents an estimated 54.3% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	84.4	83.4	82.6	82.6	82.6	82.6	82.6
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**Items of Appropriation:**

**A. Goal: INSTRUCTION/OPERATIONS**

Provide Instructional and Operations Support.

<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>	\$ 2,778,536	\$ 3,866,202	\$ 3,359,319	\$ 4,782,275	\$ 4,789,837	\$ 4,782,275	\$ 4,789,837
<b>A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	73,884	75,858	81,377	84,030	86,869	45,889	45,889
<b>A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE</b>	7,447	25,200	25,200	4,750	4,750	4,750	4,750

**TEXAS STATE TECHNICAL COLLEGE - MARSHALL**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.4. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	42,434	43,799	47,461	48,885	50,352	48,885	50,352
<b>A.1.5. Strategy:</b> DUAL CREDIT Dual Credit Enrollment.	<u>0</u>	<u>119,146</u>	<u>183,800</u>	<u>95,000</u>	<u>95,000</u>	<u>95,000</u>	<u>95,000</u>
<b>Total, Goal A:</b> INSTRUCTION/OPERATIONS	\$ 2,902,301	\$ 4,130,205	\$ 3,697,157	\$ 5,014,940	\$ 5,026,808	\$ 4,976,799	\$ 4,985,828
<b>B. Goal:</b> INFRASTRUCTURE SUPPORT Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 269,282	\$ 317,663	\$ 352,836	\$ 382,148	\$ 382,148	\$ 382,148	\$ 382,148
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	126,615	126,328	126,615	1,434,384	1,307,768	126,616	0
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>406,909</u>	<u>629,708</u>	<u>544,440</u>	<u>658,283</u>	<u>658,283</u>	<u>658,283</u>	<u>658,283</u>
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 802,806	\$ 1,073,699	\$ 1,023,891	\$ 2,474,815	\$ 2,348,199	\$ 1,167,047	\$ 1,040,431
<b>C. Goal:</b> NON-FORMULA SUPPORT Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTITUTIONAL							
<b>C.1.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 982,346	\$ 548,136	\$ 652,886	\$ 520,576	\$ 520,576	\$ 520,576	\$ 520,576
<b>C.2. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.2.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	<u>0</u>	<u>0</u>	<u>0</u>	<u>32,648</u>	<u>32,648</u>	<u>0</u>	<u>0</u>
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 982,346	\$ 548,136	\$ 652,886	\$ 553,224	\$ 553,224	\$ 520,576	\$ 520,576
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - MARSHALL</b>	<u>\$ 4,687,453</u>	<u>\$ 5,752,040</u>	<u>\$ 5,373,934</u>	<u>\$ 8,042,979</u>	<u>\$ 7,928,231</u>	<u>\$ 6,664,422</u>	<u>\$ 6,546,835</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,025,830	\$ 2,086,309	\$ 2,408,506	\$ 2,360,591	\$ 3,026,764	\$ 2,426,374	\$ 3,026,764
Other Personnel Costs	107,901	117,814	79,500	136,410	94,645	119,750	72,625
Faculty Salaries (Higher Education Only)	1,985,293	2,329,535	2,514,569	2,781,503	3,177,945	2,713,338	3,177,945
Fuels and Lubricants	16,795	0	0	0	0	0	0
Consumable Supplies	12,105	0	0	0	0	0	0
Utilities	153,584	0	0	0	0	0	0
Rent - Building	64,026	0	0	0	0	0	0
Debt Service	126,615	126,328	126,615	1,434,384	1,307,768	126,616	0
Other Operating Expense	152,870	1,048,255	197,283	1,281,206	270,757	1,229,459	219,149
Client Services	42,434	43,799	47,461	48,885	50,352	0	0

TEXAS STATE TECHNICAL COLLEGE - MARSHALL

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Grants	0	0	0	0	0	48,885	50,352
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 4,687,453</b>	<b>\$ 5,752,040</b>	<b>\$ 5,373,934</b>	<b>\$ 8,042,979</b>	<b>\$ 7,928,231</b>	<b>\$ 6,664,422</b>	<b>\$ 6,546,835</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 273,944	\$ 310,459	\$ 317,357	\$	\$	\$ 329,290	\$ 341,392
Group Insurance	505,910	551,937	551,937			566,755	566,755
Social Security	344,929	422,582	431,119			351,978	362,538
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 1,124,783</b>	<b>\$ 1,284,978</b>	<b>\$ 1,300,413</b>	<b>\$</b>	<b>\$</b>	<b>\$ 1,248,023</b>	<b>\$ 1,270,685</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate							
	44%	45%	45%	46%	47%	46%	47%
Number of Associate Degrees and Certificates Awarded Annually	175	170	177	178	182	178	182
Number of Minority Students Graduated Annually	54	57	61	65	69	65	69
Number of Former TSTC Students Who Are Found Working in the Texas Economy after a Period of One Year of Not Attending TSTC	406	425	435	450	464	450	464
Percent of Former TSTC Students Who Are Found Working in the Texas Economy after One Year of Not Attending TSTC	70%	65%	68%	69%	69%	69%	69%
<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>							
<b>Output (Volume):</b>							
Annual Headcount Enrollment	763	824	890	899	908	899	908
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures	12.53%	11.59%	13.1%	13.1%	13.1%	13.1%	13.1%

**TEXAS STATE TECHNICAL COLLEGE - WACO**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 24,574,398	\$ 43,644,240	\$ 55,452,320	\$ 37,652,915	\$ 37,412,811	\$ 32,927,865	\$ 32,687,762
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ 4,299,950	\$ 1,274,004	\$ 2,779,398	\$ 2,787,921	\$ 2,886,138	\$ 2,428,213	\$ 2,501,061
<b>Total, Method of Financing</b>	<u>\$ 28,874,348</u>	<u>\$ 44,918,244</u>	<u>\$ 58,231,718</u>	<u>\$ 40,440,836</u>	<u>\$ 40,298,949</u>	<u>\$ 35,356,078</u>	<u>\$ 35,188,823</u>
 <b>This bill pattern represents an estimated 43.1% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	527.9	555.6	550.9	550.9	550.9	550.9	550.9
 <b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>	\$ 24,226,443	\$ 29,783,613	\$ 32,325,369	\$ 30,016,708	\$ 30,072,336	\$ 30,016,708	\$ 30,072,336
<b>A.1.2. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	637,907	592,978	638,674	662,383	687,752	302,675	302,675
<b>A.1.3. Strategy: WORKERS' COMPENSATION INSURANCE</b>	97,197	154,000	154,000	94,455	94,455	94,455	94,455
<b>A.1.4. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	360,172	334,160	357,228	367,945	378,984	367,945	378,984
<b>A.1.5. Strategy: DUAL CREDIT</b>	<u>0</u>	<u>208,995</u>	<u>478,491</u>	<u>237,500</u>	<u>237,500</u>	<u>237,500</u>	<u>237,500</u>
Dual Credit Enrollment.							
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 25,321,719	\$ 31,073,746	\$ 33,953,762	\$ 31,378,991	\$ 31,471,027	\$ 31,019,283	\$ 31,085,950
 <b>B. Goal: PROVIDE INFRASTRUCTURE SUPPORT</b>							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT</b>	\$ 931,936	\$ 1,957,406	\$ 2,516,996	\$ 2,517,727	\$ 2,517,727	\$ 2,517,727	\$ 2,517,727
Educational and General Space Support.							
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	503,697	510,325	511,472	5,178,639	4,944,717	505,547	271,625
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	<u>554,558</u>	<u>641,546</u>	<u>929,281</u>	<u>658,283</u>	<u>658,283</u>	<u>658,283</u>	<u>658,283</u>
<b>Total, Goal B: PROVIDE INFRASTRUCTURE SUPPORT</b>	\$ 1,990,191	\$ 3,109,277	\$ 3,957,749	\$ 8,354,649	\$ 8,120,727	\$ 3,681,557	\$ 3,447,635



TEXAS STATE TECHNICAL COLLEGE - WACO

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>C. Goal: PROVIDE NON-FORMULA SUPPORT</b>							
<b>C.1. Objective: INSTITUTIONAL</b>							
<b>C.1.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 1,562,438	\$ 691,924	\$ 718,864	\$ 655,238	\$ 655,237	\$ 655,238	\$ 655,238
<b>C.1.2. Strategy: FACILITY ABATEMENT AND DEMOLITION</b>	0	10,043,297	19,601,343	0	0	0	0
Facility Abatement and Demolition Waco Campus.							
<b>C.2. Objective: EXCEPTIONAL ITEM REQUEST</b>							
<b>C.2.1. Strategy: EXCEPTIONAL ITEM REQUEST</b>	\$ 0	\$ 0	\$ 0	\$ 51,958	\$ 51,958	\$ 0	\$ 0
<b>Total, Goal C: PROVIDE NON-FORMULA SUPPORT</b>	<u>\$ 1,562,438</u>	<u>\$ 10,735,221</u>	<u>\$ 20,320,207</u>	<u>\$ 707,196</u>	<u>\$ 707,195</u>	<u>\$ 655,238</u>	<u>\$ 655,238</u>
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - WACO</b>	<u>\$ 28,874,348</u>	<u>\$ 44,918,244</u>	<u>\$ 58,231,718</u>	<u>\$ 40,440,836</u>	<u>\$ 40,298,949</u>	<u>\$ 35,356,078</u>	<u>\$ 35,188,823</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 12,998,513	\$ 16,065,464	\$ 18,915,972	\$ 16,307,337	\$ 17,070,944	\$ 16,321,539	\$ 17,070,945
Other Personnel Costs	1,071,535	1,045,811	738,009	1,081,296	751,491	903,736	524,227
Faculty Salaries (Higher Education Only)	13,494,827	14,582,786	16,108,024	14,747,056	14,830,341	14,709,161	14,830,341
Utilities	86,460	0	0	0	0	0	0
Travel	0	10,000	11,000	0	0	0	0
Debt Service	503,697	510,325	511,472	5,178,639	4,944,717	505,547	271,625
Other Operating Expense	359,144	12,369,698	21,590,013	2,758,563	2,322,472	2,548,150	2,112,701
Client Services	360,172	334,160	357,228	367,945	378,984	0	0
Grants	0	0	0	0	0	367,945	378,984
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 28,874,348</u>	<u>\$ 44,918,244</u>	<u>\$ 58,231,718</u>	<u>\$ 40,440,836</u>	<u>\$ 40,298,949</u>	<u>\$ 35,356,078</u>	<u>\$ 35,188,823</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<b>Employee Benefits</b>							
Retirement	\$ 1,766,442	\$ 1,986,699	\$ 2,028,383	\$	\$	\$ 2,099,850	\$ 2,172,343
Group Insurance	3,180,828	3,392,035	3,392,035			3,717,839	3,717,839
Social Security	2,092,830	2,729,653	2,784,792			2,273,586	2,341,794
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 7,040,100</u>	<u>\$ 8,108,387</u>	<u>\$ 8,205,210</u>	<u>\$</u>	<u>\$</u>	<u>\$ 8,091,275</u>	<u>\$ 8,231,976</u>

**TEXAS STATE TECHNICAL COLLEGE - WACO**  
(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate							
	43%	44%	45%	45%	46%	45%	46%
Number of Associate Degrees and Certificates Awarded Annually							
	1,289	1,460	1,409	1,470	1,476	1,470	1,476
Number of Minority Students Graduated Annually							
	448	456	464	472	480	472	480
Number of Former TSTC Students Who Are Found Working in the Texas Economy after a Period of One Year of Not Attending TSTC							
	2,333	2,373	2,391	2,421	2,444	2,421	2,444
Percent of Former TSTC Students Who Are Found Working in the Texas Economy after a Period of One Year of Not Attending TSTC							
	71%	71%	72%	73%	73%	73%	73%
<b>A.1.1. Strategy: INSTRUCTION AND ADMINISTRATION</b>							
<b>Output (Volume):</b>							
Annual Headcount Enrollment							
	5,123	4,726	4,360	4,403	4,447	4,403	4,447
<b>Efficiencies:</b>							
Administrative Cost as a Percent of Total Expenditures							
	10.7%	12.36%	12.31%	12.31%	12.31%	12.31%	12.31%

**TEXAS STATE TECHNICAL COLLEGE - FT. BEND**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund							
	\$ 5,464,310	\$ 7,962,649	\$ 6,725,468	\$ 9,338,184	\$ 9,336,148	\$ 5,792,445	\$ 5,790,410
GR Dedicated - Estimated Other Educational and General Income Account No. 770							
	\$ (308,400)	\$ 768,701	\$ 244,698	\$ 312,235	\$ 321,809	\$ 260,633	\$ 268,453
<b>Total, Method of Financing</b>	<u>\$ 5,155,910</u>	<u>\$ 8,731,350</u>	<u>\$ 6,970,166</u>	<u>\$ 9,650,419</u>	<u>\$ 9,657,957</u>	<u>\$ 6,053,078</u>	<u>\$ 6,058,863</u>

**This bill pattern represents an estimated 51.6% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	70.1	77.7	75.1	75.1	75.1	75.1	75.1
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TEXAS STATE TECHNICAL COLLEGE - FT. BEND

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy:</b> STAFF GROUP INSURANCE PREMIUMS	\$ 60,717	\$ 60,283	\$ 65,864	\$ 67,504	\$ 69,258	\$ 15,902	\$ 15,902
<b>A.1.2. Strategy:</b> TEXAS PUBLIC EDUCATION GRANTS	42,130	45,753	39,494	40,679	41,899	40,679	41,899
<b>A.1.3. Strategy:</b> HOLD HARMLESS	<u>776,190</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	\$ 879,037	\$ 106,036	\$ 105,358	\$ 108,183	\$ 111,157	\$ 56,581	\$ 57,801
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy:</b> E&G SPACE SUPPORT Educational and General Space Support.	\$ 86,413	\$ 190,644	\$ 209,608	\$ 538,670	\$ 544,610	\$ 538,670	\$ 544,610
<b>B.1.2. Strategy:</b> TUITION REVENUE BOND RETIREMENT	774,796	974,444	970,144	4,316,783	4,315,408	972,469	971,094
<b>B.1.3. Strategy:</b> SMALL INSTITUTION SUPPLEMENT	<u>348,394</u>	<u>554,024</u>	<u>42,900</u>	<u>658,283</u>	<u>658,283</u>	<u>658,283</u>	<u>658,283</u>
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	\$ 1,209,603	\$ 1,719,112	\$ 1,222,652	\$ 5,513,736	\$ 5,518,301	\$ 2,169,422	\$ 2,173,987
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective:</b> INSTRUCTIONAL							
<b>C.1.1. Strategy:</b> STARTUP FUNDING	\$ 3,067,270	\$ 6,128,980	\$ 4,712,990	\$ 3,116,674	\$ 3,116,673	\$ 3,116,674	\$ 3,116,674
<b>C.2. Objective:</b> INSTITUTIONAL							
<b>C.2.1. Strategy:</b> INSTITUTIONAL ENHANCEMENT	\$ 0	\$ 777,222	\$ 929,166	\$ 710,401	\$ 710,401	\$ 710,401	\$ 710,401
<b>C.3. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 201,425	\$ 201,425	\$ 0	\$ 0
<b>Total, Goal C: NON-FORMULA SUPPORT</b>	\$ 3,067,270	\$ 6,906,202	\$ 5,642,156	\$ 4,028,500	\$ 4,028,499	\$ 3,827,075	\$ 3,827,075
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - FT. BEND</b>	<u>\$ 5,155,910</u>	<u>\$ 8,731,350</u>	<u>\$ 6,970,166</u>	<u>\$ 9,650,419</u>	<u>\$ 9,657,957</u>	<u>\$ 6,053,078</u>	<u>\$ 6,058,863</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 2,339,276	\$ 2,291,620	\$ 2,445,452	\$ 1,932,489	\$ 1,968,825	\$ 1,750,405	\$ 1,864,440
Other Personnel Costs	124,244	103,938	76,091	74,101	63,994	64,900	39,509
Faculty Salaries (Higher Education Only)	1,764,941	2,288,690	3,037,216	2,468,989	2,023,984	1,418,385	1,605,294
Fuels and Lubricants	60	0	0	0	0	0	0
Consumable Supplies	9,278	0	0	0	0	0	0

**TEXAS STATE TECHNICAL COLLEGE - FT. BEND**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Utilities	4,326	0	0	0	0	0	0
Debt Service	774,796	974,444	970,144	4,316,783	4,315,408	972,469	971,094
Other Operating Expense	96,859	3,026,905	401,769	817,378	1,243,847	1,806,240	1,536,627
Client Services	42,130	45,753	39,494	40,679	41,899	0	0
Grants	0	0	0	0	0	40,679	41,899
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 5,155,910</b>	<b>\$ 8,731,350</b>	<b>\$ 6,970,166</b>	<b>\$ 9,650,419</b>	<b>\$ 9,657,957</b>	<b>\$ 6,053,078</b>	<b>\$ 6,058,863</b>

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 253,032	\$ 284,963	\$ 291,004	\$	\$	\$ 301,378	\$ 311,900
Group Insurance	228,775	361,312	361,312			515,120	515,120
Social Security	197,656	256,976	262,167			214,041	220,462

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**

	<b>\$ 679,463</b>	<b>\$ 903,251</b>	<b>\$ 914,483</b>	<b>\$</b>	<b>\$</b>	<b>\$ 1,030,539</b>	<b>\$ 1,047,482</b>
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**Performance Measure Targets**

**A. Goal: INSTRUCTION/OPERATIONS**

**Outcome (Results/Impact):**

Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate	54%	55%	56%	56%	57%	56%	57%
Number of Associate Degrees and Certificates Awarded Annually	179	191	190	195	197	195	197
Number of Minority Students Graduated Annually	90	101	113	126	141	126	141
Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	288	341	404	479	568	479	568
Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	72%	71%	71%	73%	73%	73%	73%

**TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 3,306,014	\$ 3,717,575	\$ 3,877,899	\$ 4,892,615	\$ 4,892,737	\$ 3,602,871	\$ 3,602,993

TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$ (162,900)	\$ 113,698	\$ 102,169	\$ 157,720	\$ 163,046	\$ 148,993	\$ 153,463
<b>Total, Method of Financing</b>	<b>\$ 3,143,114</b>	<b>\$ 3,831,273</b>	<b>\$ 3,980,068</b>	<b>\$ 5,050,335</b>	<b>\$ 5,055,783</b>	<b>\$ 3,751,864</b>	<b>\$ 3,756,456</b>
<b>This bill pattern represents an estimated 61.5% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	45.2	44.6	44.2	44.2	44.2	44.2	44.2
<b>Items of Appropriation:</b>							
<b>A. Goal: INSTRUCTION/OPERATIONS</b>							
Provide Instructional and Operations Support.							
<b>A.1.1. Strategy: STAFF GROUP INSURANCE PREMIUMS</b>	\$ 34,060	\$ 33,128	\$ 35,594	\$ 36,395	\$ 37,251	\$ 27,668	\$ 27,668
<b>A.1.2. Strategy: TEXAS PUBLIC EDUCATION GRANTS</b>	21,169	19,148	22,230	22,897	23,584	22,897	23,584
<b>A.1.3. Strategy: HOLD HARMLESS</b>	106,357	0	0	0	0	0	0
<b>Total, Goal A: INSTRUCTION/OPERATIONS</b>	<b>\$ 161,586</b>	<b>\$ 52,276</b>	<b>\$ 57,824</b>	<b>\$ 59,292</b>	<b>\$ 60,835</b>	<b>\$ 50,565</b>	<b>\$ 51,252</b>
<b>B. Goal: INFRASTRUCTURE SUPPORT</b>							
Provide Infrastructure Support.							
<b>B.1.1. Strategy: E&amp;G SPACE SUPPORT Educational and General Space Support.</b>	\$ 113,550	\$ 57,589	\$ 24,680	\$ 183,109	\$ 186,514	\$ 183,109	\$ 186,514
<b>B.1.2. Strategy: TUITION REVENUE BOND RETIREMENT</b>	571,084	718,725	719,425	1,894,617	1,895,117	717,625	718,125
<b>B.1.3. Strategy: SMALL INSTITUTION SUPPLEMENT</b>	213,041	665,399	660,532	658,283	658,283	658,283	658,283
<b>Total, Goal B: INFRASTRUCTURE SUPPORT</b>	<b>\$ 897,675</b>	<b>\$ 1,441,713</b>	<b>\$ 1,404,637</b>	<b>\$ 2,736,009</b>	<b>\$ 2,739,914</b>	<b>\$ 1,559,017</b>	<b>\$ 1,562,922</b>
<b>C. Goal: NON-FORMULA SUPPORT</b>							
Provide Non-formula Support.							
<b>C.1. Objective: INSTRUCTIONAL</b>							
<b>C.1.1. Strategy: STARTUP FUNDING</b>	\$ 2,083,853	\$ 2,174,254	\$ 2,294,919	\$ 1,988,746	\$ 1,988,746	\$ 1,988,746	\$ 1,988,746
<b>C.2. Objective: INSTITUTIONAL</b>							
<b>C.2.1. Strategy: INSTITUTIONAL ENHANCEMENT</b>	\$ 0	\$ 163,030	\$ 222,688	\$ 153,536	\$ 153,536	\$ 153,536	\$ 153,536

**TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>C.3. Objective:</b> EXCEPTIONAL ITEM REQUEST							
<b>C.3.1. Strategy:</b> EXCEPTIONAL ITEM REQUEST	\$ 0	\$ 0	\$ 0	\$ 112,752	\$ 112,752	\$ 0	\$ 0
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 2,083,853	\$ 2,337,284	\$ 2,517,607	\$ 2,255,034	\$ 2,255,034	\$ 2,142,282	\$ 2,142,282
<b>Grand Total, TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS</b>	\$ 3,143,114	\$ 3,831,273	\$ 3,980,068	\$ 5,050,335	\$ 5,055,783	\$ 3,751,864	\$ 3,756,456
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 1,253,228	\$ 1,104,744	\$ 1,244,048	\$ 1,111,667	\$ 1,109,086	\$ 1,061,844	\$ 1,184,912
Other Personnel Costs	87,479	93,640	33,626	42,508	32,242	90,504	30,560
Faculty Salaries (Higher Education Only)	1,111,579	1,429,281	1,684,576	1,503,811	1,489,462	1,332,359	1,566,280
Fuels and Lubricants	90	0	0	0	0	0	0
Consumable Supplies	2,686	0	0	0	0	0	0
Travel	2,949	0	0	0	0	0	0
Rent - Machine and Other	6,067	0	0	0	0	0	0
Debt Service	571,084	718,725	719,425	1,894,617	1,895,117	717,625	718,125
Other Operating Expense	86,783	465,735	276,163	474,835	506,292	526,635	232,995
Client Services	21,169	19,148	22,230	22,897	23,584	0	0
Grants	0	0	0	0	0	22,897	23,584
<b>Total, Object-of-Expense Informational Listing</b>	\$ 3,143,114	\$ 3,831,273	\$ 3,980,068	\$ 5,050,335	\$ 5,055,783	\$ 3,751,864	\$ 3,756,456
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 147,132	\$ 168,938	\$ 173,047	\$	\$	\$ 180,247	\$ 187,547
Group Insurance	185,026	254,770	254,770			295,744	295,744
Social Security	135,646	194,159	198,081			161,719	166,571
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 467,804	\$ 617,867	\$ 625,898	\$	\$	\$ 637,710	\$ 649,862
<b>Performance Measure Targets</b>							
<b>A. Goal:</b> INSTRUCTION/OPERATIONS							
<b>Outcome (Results/Impact):</b>							
Percent of First-time, Full-time, Degree or Certificate-seeking Students Graduated within Three Years with Either an Associate of Applied Science Degree or a Certificate	47%	48%	49%	49%	50%	49%	50%

**TEXAS STATE TECHNICAL COLLEGE - NORTH TEXAS**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Number of Associate Degrees and Certificates Awarded Annually	90	105	100	105	105	105	105
Number of Minority Students Graduated Annually	43	42	41	40	39	40	39
Number of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	210	247	290	341	401	341	401
Percent of former TSTC students who are found working in the Texas economy after a period of one year of not attending TSTC	75%	73%	74%	76%	76%	76%	76%

**TEXAS A&M AGRILIFE RESEARCH**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 55,045,508	\$ 52,434,578	\$ 52,043,325	\$ 63,983,850	\$ 63,983,850	\$ 61,222,443	\$ 61,222,442
GR Dedicated - Clean Air Account No. 151	\$ 455,712	\$ 432,926	\$ 432,927	\$ 455,712	\$ 455,712	\$ 432,926	\$ 432,927
Federal Funds	\$ 9,758,247	\$ 9,758,247	\$ 9,758,247	\$ 9,721,175	\$ 9,721,175	\$ 9,721,175	\$ 9,721,175
<u>Other Funds</u>							
Feed Control Fund - Local No. 058, estimated	\$ 5,097,158	\$ 4,510,000	\$ 4,510,000	\$ 4,890,000	\$ 4,890,000	\$ 4,890,000	\$ 4,890,000
Sales Funds - Agricultural Experiment Station, estimated	611,859	752,503	752,503	752,503	752,503	752,503	752,503
Fertilizer Control Fund, estimated	1,242,890	1,225,000	1,225,000	1,225,000	1,225,000	1,225,000	1,225,000
Indirect Cost Recovery, Locally Held, estimated	288,750	288,750	288,750	288,750	288,750	288,750	288,750
Subtotal, Other Funds	\$ 7,240,657	\$ 6,776,253	\$ 6,776,253	\$ 7,156,253	\$ 7,156,253	\$ 7,156,253	\$ 7,156,253
<b>Total, Method of Financing</b>	<b>\$ 72,500,124</b>	<b>\$ 69,402,004</b>	<b>\$ 69,010,752</b>	<b>\$ 81,316,990</b>	<b>\$ 81,316,990</b>	<b>\$ 78,532,797</b>	<b>\$ 78,532,797</b>

**This bill pattern represents an estimated 35.2% of this agency's estimated total available funds for the biennium.**

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	713.1	680.8	707.0	790.0	790.0	762.0	762.0
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**TEXAS A&M AGRILIFE RESEARCH**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: AGRICULTURAL/LIFE SCIENCES RESEARCH</b>							
Agricultural and Life Sciences Research.							
<b>A.1.1. Strategy:</b> AGRICULTURAL/LIFE SCIENCES RESEARCH Conduct Agricultural and Life Sciences Research.	\$ 51,135,221	\$ 48,703,811	\$ 48,840,608	\$ 51,580,853	\$ 51,580,854	\$ 48,796,660	\$ 48,796,661
<b>A.1.2. Strategy:</b> ADVANCING HEALTH THROUGH AG Advancing Health through Agriculture.	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,000,000</u>	<u>9,000,000</u>	<u>9,000,000</u>	<u>9,000,000</u>
<b>Total, Goal A: AGRICULTURAL/LIFE SCIENCES RESEARCH</b>	\$ 51,135,221	\$ 48,703,811	\$ 48,840,608	\$ 60,580,853	\$ 60,580,854	\$ 57,796,660	\$ 57,796,661
<b>B. Goal: REGULATORY SERVICES</b>							
Provide Regulatory Services.							
<b>B.1.1. Strategy:</b> HONEY BEE REGULATION Control Diseases/Pest of EHB & Reduce Impact of AHB thru Regulation.	\$ 260,396	\$ 243,389	\$ 270,389	\$ 256,889	\$ 256,889	\$ 256,889	\$ 256,889
<b>B.2.1. Strategy:</b> FEED AND FERTILIZER PROGRAM Monitor and Evaluate Products Distributed in the State.	<u>6,023,852</u>	<u>5,416,846</u>	<u>5,414,906</u>	<u>5,794,906</u>	<u>5,794,906</u>	<u>5,794,906</u>	<u>5,794,906</u>
<b>Total, Goal B: REGULATORY SERVICES</b>	\$ 6,284,248	\$ 5,660,235	\$ 5,685,295	\$ 6,051,795	\$ 6,051,795	\$ 6,051,795	\$ 6,051,795
<b>C. Goal: INDIRECT ADMINISTRATION</b>							
<b>C.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 5,622,656	\$ 5,813,934	\$ 5,288,001	\$ 5,288,001	\$ 5,288,001	\$ 5,288,001	\$ 5,288,001
<b>C.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	6,281,145	6,235,996	6,235,995	5,987,671	5,987,671	5,987,671	5,987,671
<b>C.1.3. Strategy:</b> INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	<u>3,176,854</u>	<u>2,988,028</u>	<u>2,960,853</u>	<u>3,408,670</u>	<u>3,408,669</u>	<u>3,408,670</u>	<u>3,408,669</u>
<b>Total, Goal C: INDIRECT ADMINISTRATION</b>	\$ 15,080,655	\$ 15,037,958	\$ 14,484,849	\$ 14,684,342	\$ 14,684,341	\$ 14,684,342	\$ 14,684,341
<b>Grand Total, TEXAS A&amp;M AGRILIFE RESEARCH</b>	\$ 72,500,124	\$ 69,402,004	\$ 69,010,752	\$ 81,316,990	\$ 81,316,990	\$ 78,532,797	\$ 78,532,797
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 31,252,671	\$ 30,640,331	\$ 29,289,105	\$ 33,438,491	\$ 33,459,105	\$ 31,688,491	\$ 31,709,105
Other Personnel Costs	3,700,032	4,424,017	3,703,500	3,705,320	3,705,315	3,705,320	3,705,315
Professional Salaries - Faculty Equivalent (Higher Education Only)	16,802,777	16,510,048	16,663,857	18,463,857	18,463,857	18,463,857	18,463,857
Professional Fees and Services	47,427	37,205	40,900	40,900	40,900	40,900	40,900
Fuels and Lubricants	293,754	219,459	254,600	254,427	254,600	254,427	254,600



**TEXAS A&M AGRILIFE RESEARCH**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Consumable Supplies	695,085	571,133	627,500	1,626,926	1,627,500	1,626,926	1,627,500
Utilities	3,277,444	3,430,643	3,551,000	3,531,476	3,532,676	3,531,476	3,532,676
Travel	334,582	209,194	245,000	489,000	489,000	425,000	425,000
Rent - Building	5,219	2,410	2,800	2,800	2,800	2,800	2,800
Rent - Machine and Other	36,074	116,475	116,500	116,500	116,500	116,500	116,500
Other Operating Expense	11,625,605	9,693,119	11,410,816	15,337,294	15,324,737	14,367,101	14,354,544
Client Services	2,772	0	0	0	0	0	0
Grants	372,942	372,942	305,174	0	0	0	0
Capital Expenditures	4,053,740	3,175,028	2,800,000	4,309,999	4,300,000	4,309,999	4,300,000
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 72,500,124</b>	<b>\$ 69,402,004</b>	<b>\$ 69,010,752</b>	<b>\$ 81,316,990</b>	<b>\$ 81,316,990</b>	<b>\$ 78,532,797</b>	<b>\$ 78,532,797</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,659,463	\$ 2,934,823	\$ 2,987,223	\$	\$	\$ 3,074,541	\$ 3,163,150
Group Insurance	9,258,499	9,622,317	9,622,317			10,538,723	10,538,723
Social Security	2,546,414	2,677,364	2,757,685			2,840,415	2,925,628
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 14,464,376</b>	<b>\$ 15,234,504</b>	<b>\$ 15,367,225</b>	<b>\$</b>	<b>\$</b>	<b>\$ 16,453,679</b>	<b>\$ 16,627,501</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: AGRICULTURAL/LIFE SCIENCES RESEARCH</b>							
<b>Outcome (Results/Impact):</b>							
Percentage Change in Number of Patents, Disclosures, and Licenses	78.8%	2%	2%	2.5%	2.5%	2%	2%
<b>A.1.1. Strategy: AGRICULTURAL/LIFE SCIENCES RESEARCH</b>							
<b>Output (Volume):</b>							
Number of Scientific Publications	1,920	2,428	2,250	2,250	2,250	2,250	2,250
<b>Explanatory:</b>							
Amount of External Sponsor Support	141,361,087	117,301,176	110,000,000	110,000,000	110,000,000	110,000,000	110,000,000
<b>B. Goal: REGULATORY SERVICES</b>							
<b>B.1.1. Strategy: HONEY BEE REGULATION</b>							
<b>Output (Volume):</b>							
Number of Bee Colonies Inspected	389,289	514,241	300,000	300,000	300,000	300,000	300,000
Number of Apiaries Inspected	217	264	225	225	225	225	225

**TEXAS A&M AGRILIFE RESEARCH**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B.2.1. Strategy: FEED AND FERTILIZER PROGRAM Output (Volume):</b> Number of Feed and Fertilizer Samples Analyzed by the Agricultural Analytical Services Laboratory	8,014	5,392	7,000	7,000	7,000	7,000	7,000

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 44,054,523	\$ 46,730,703	\$ 45,312,330	\$ 50,520,741	\$ 50,520,741	\$ 46,095,848	\$ 46,095,848
Federal Funds	\$ 14,951,759	\$ 14,072,397	\$ 14,072,397	\$ 14,072,397	\$ 14,072,397	\$ 14,072,397	\$ 14,072,397
<u>Other Funds</u>							
County Funds - Extension Programs Fund, estimated	\$ 10,373,887	\$ 10,373,887	\$ 10,373,887	\$ 10,373,888	\$ 10,373,888	\$ 9,840,940	\$ 9,840,940
Interagency Contracts	2,994,118	2,664,942	2,664,942	1,949,400	1,949,400	1,949,400	1,949,400
License Plate Trust Fund Account No. 0802, estimated	<u>26,877</u>	<u>38,545</u>	<u>22,000</u>	<u>22,000</u>	<u>22,000</u>	<u>22,000</u>	<u>22,000</u>
Subtotal, Other Funds	\$ 13,394,882	\$ 13,077,374	\$ 13,060,829	\$ 12,345,288	\$ 12,345,288	\$ 11,812,340	\$ 11,812,340
<b>Total, Method of Financing</b>	<u>\$ 72,401,164</u>	<u>\$ 73,880,474</u>	<u>\$ 72,445,556</u>	<u>\$ 76,938,426</u>	<u>\$ 76,938,426</u>	<u>\$ 71,980,585</u>	<u>\$ 71,980,585</u>

This bill pattern represents an estimated 49.7% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	985.1	980.8	1,050.6	1,087.8	1,087.8	1,025.8	1,025.8
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**Items of Appropriation:**

**A. Goal: FAMILY & COMMUNITY HEALTH EDUCATION**  
Educate Texans for Improving Their Health, Safety, and Well-Being.

<b>A.1.1. Strategy: FAMILY COMMUNITY HEALTH EDUCATION</b> Conduct Nutrition, Health, and Wellness Educational Programs.	\$ 13,286,866	\$ 17,615,976	\$ 17,158,244	\$ 18,588,582	\$ 18,588,582	\$ 17,196,985	\$ 17,196,985
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**TEXAS A&M AGRILIFE EXTENSION SERVICE**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>B. Goal: AGRICULTURE AND NATURAL RESOURCES</b>							
Agriculture, Natural Resources, Economic and Environmental Education.							
<b>B.1.1. Strategy:</b> AGRICULTURE AND NATURAL RESOURCES Provide Education in Agriculture, Natural Resources & Economic Develop.	\$ 38,504,331	\$ 36,993,547	\$ 36,274,830	\$ 38,024,100	\$ 38,024,100	\$ 35,853,701	\$ 35,853,701
<b>C. Goal: LEADERSHIP DEVELOPMENT</b>							
Foster Development of Responsible, Productive & Motivated Youth/Adults.							
<b>C.1.1. Strategy:</b> LEADERSHIP DEVELOPMENT Teach Leadership, Life, and Career Skills to Both Youth and Adults.	\$ 13,197,003	\$ 11,979,375	\$ 11,746,636	\$ 12,752,893	\$ 12,752,894	\$ 11,610,267	\$ 11,610,268
<b>D. Goal: WILDLIFE MANAGEMENT</b>							
Protect Resources and Property from Wildlife-related Damages.							
<b>D.1.1. Strategy:</b> WILDLIFE MANAGEMENT Provide Direct Control and Technical Assistance.	\$ 3,213,984	\$ 3,086,360	\$ 3,020,210	\$ 3,213,984	\$ 3,213,984	\$ 3,053,285	\$ 3,053,285
<b>E. Goal: INDIRECT ADMINISTRATION</b>							
<b>E.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 2,843,330	\$ 2,857,678	\$ 2,892,950	\$ 2,936,997	\$ 2,936,997	\$ 2,844,477	\$ 2,844,477
<b>E.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	713,580	705,468	705,468	720,812	720,811	720,812	720,811
<b>E.1.3. Strategy:</b> INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	<u>642,070</u>	<u>642,070</u>	<u>647,218</u>	<u>701,058</u>	<u>701,058</u>	<u>701,058</u>	<u>701,058</u>
<b>Total, Goal E:</b> INDIRECT ADMINISTRATION	<u>\$ 4,198,980</u>	<u>\$ 4,205,216</u>	<u>\$ 4,245,636</u>	<u>\$ 4,358,867</u>	<u>\$ 4,358,866</u>	<u>\$ 4,266,347</u>	<u>\$ 4,266,346</u>
<b>Grand Total, TEXAS A&amp;M AGRILIFE EXTENSION SERVICE</b>	<u>\$ 72,401,164</u>	<u>\$ 73,880,474</u>	<u>\$ 72,445,556</u>	<u>\$ 76,938,426</u>	<u>\$ 76,938,426</u>	<u>\$ 71,980,585</u>	<u>\$ 71,980,585</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 20,580,083	\$ 21,152,122	\$ 21,152,122	\$ 21,797,122	\$ 21,797,122	\$ 20,176,697	\$ 20,176,697
Other Personnel Costs	5,012,050	4,817,869	4,817,869	4,576,975	4,576,975	4,576,975	4,576,975
Professional Salaries - Faculty Equivalent (Higher Education Only)	9,342,395	9,132,455	9,132,455	9,132,455	9,132,455	8,779,675	8,779,675
Professional Salaries - Extension (Texas AgriLife Extension Svc)	29,248,283	30,013,808	30,013,808	30,013,808	30,013,808	28,755,667	28,755,667
Professional Fees and Services	277,040	172,762	172,762	172,763	172,763	172,763	172,763
Fuels and Lubricants	35,401	160,460	160,460	161,448	161,448	161,448	161,448

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Consumable Supplies	239,374	142,621	146,900	146,899	146,899	146,899	146,899
Utilities	931,366	933,846	943,186	974,603	974,603	944,603	944,602
Travel	791,847	429,205	442,080	530,343	530,343	455,343	455,343
Rent - Building	244,904	209,751	209,751	209,751	209,751	209,751	209,751
Rent - Machine and Other	453,086	491,366	491,366	491,366	491,366	491,366	491,366
Other Operating Expense	3,720,116	3,845,617	3,126,551	5,710,055	6,110,055	5,255,001	5,255,002
Client Services	4,309	0	0	0	0	0	0
Grants	628,165	1,529,578	1,386,246	1,688,838	1,688,838	1,604,397	1,604,397
Capital Expenditures	892,745	849,014	250,000	1,332,000	932,000	250,000	250,000

**Total, Object-of-Expense Informational Listing**      \$ 72,401,164      \$ 73,880,474      \$ 72,445,556      \$ 76,938,426      \$ 76,938,426      \$ 71,980,585      \$ 71,980,585

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

Employee Benefits

Retirement	\$ 3,340,626	\$ 3,754,223	\$ 3,832,514	\$	\$	\$ 3,966,606	\$ 4,102,630
Group Insurance	13,839,131	14,226,158	14,226,158			14,524,456	14,524,456
Social Security	2,731,937	2,872,427	2,958,600			3,047,358	3,138,779

**Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act**      \$ 19,911,694      \$ 20,852,808      \$ 21,017,272      \$      \$      \$ 21,538,420      \$ 21,765,865

**Performance Measure Targets**

**A. Goal: FAMILY & COMMUNITY HEALTH EDUCATION**

**Outcome (Results/Impact):**

Educational Program Index Attainment      90.4      90      90      90      90      90      90

**A.1.1. Strategy: FAMILY COMMUNITY HEALTH EDUCATION**

**Output (Volume):**

Direct Teaching Exposures      3,450,914      3,672,953      3,672,953      3,672,954      3,672,954      3,489,306      3,489,306

**Efficiencies:**

Average Cost Per Educational Contact      2.81      3.7      3.7      3.7      3.7      3.7      3.7

Percentage of Direct Teaching Exposures Obtained through Distance Education      20%      30%      25%      25%      25%      25%      25%

Percentage of Direct Teaching Exposures Obtained by Volunteers      0%      0%      0%      10%      10%      10%      10%

**B. Goal: AGRICULTURE AND NATURAL RESOURCES**

**Outcome (Results/Impact):**

Educational Program Index Attainment      90      90      90      90      90      90      90

**TEXAS A&M AGRILIFE EXTENSION SERVICE**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>B.1.1. Strategy: AGRICULTURE AND NATURAL RESOURCES</b>							
<b>Output (Volume):</b>							
Direct Teaching Exposures	14,474,406	14,051,690	14,051,690	14,051,691	14,051,691	13,349,106	13,349,106
<b>Efficiencies:</b>							
Average Cost Per Educational Contact	2.78	2.7	2.7	2.7	2.7	2.7	2.7
Percentage of Direct Teaching Exposures Obtained through Distance Education	54%	58%	55%	55%	55%	55%	55%
Percentage of Direct Teaching Exposures Obtained by Volunteers	0%	0%	0%	10%	10%	10%	10%
<b>C. Goal: LEADERSHIP DEVELOPMENT</b>							
<b>Outcome (Results/Impact):</b>							
Educational Program Index Attainment	93.6	90	90	90	90	90	90
<b>C.1.1. Strategy: LEADERSHIP DEVELOPMENT</b>							
<b>Output (Volume):</b>							
Direct Teaching Exposures	5,699,118	5,319,833	5,319,833	5,319,833	5,319,833	5,053,841	5,053,841
<b>Efficiencies:</b>							
Average Cost Per Educational Contact	2.06	1.84	1.84	1.84	1.84	1.84	1.84
Percentage of Direct Teaching Exposures Obtained through Distance Education	18%	25%	25%	25%	25%	25%	25%
Percentage of Direct Teaching Exposures Obtained by Volunteers	0%	0%	0%	15%	15%	15%	15%
<b>D. Goal: WILDLIFE MANAGEMENT</b>							
<b>Outcome (Results/Impact):</b>							
Percentage of Counties Receiving Direct Control Assistance	81%	89%	89%	89%	89%	89%	89%
<b>D.1.1. Strategy: WILDLIFE MANAGEMENT</b>							
<b>Output (Volume):</b>							
Number of Properties Provided Wildlife Damage Management Assistance	3,704	3,821	4,200	4,000	4,000	4,000	4,000
Number of Technical Assistance Projects	24,577	13,737	16,000	15,200	15,200	15,200	15,200

**TEXAS A&M ENGINEERING EXPERIMENT STATION**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 21,595,283	\$ 69,710,032	\$ 22,211,030	\$ 27,356,259	\$ 24,859,944	\$ 22,356,259	\$ 22,359,944

**TEXAS A&M ENGINEERING EXPERIMENT STATION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	2023	Recommended 2022	2023
GR Dedicated - Texas Emissions Reduction Plan Account No. 5071	\$ 443,561	\$ 421,384	\$ 421,383	\$ 421,384	\$ 421,383	\$ 421,384	\$ 421,383
Federal Funds	\$ 65,582,648	\$ 53,708,052	\$ 53,708,052	\$ 70,153,018	\$ 70,153,018	\$ 70,153,018	\$ 70,153,018
<u>Other Funds</u>							
Interagency Contracts	\$ 2,681,818	\$ 2,493,167	\$ 2,493,168	\$ 2,243,850	\$ 2,243,851	\$ 2,243,850	\$ 2,243,851
Other Funds	37,886,527	42,521,383	42,521,383	38,269,245	38,269,245	38,269,245	38,269,245
Indirect Cost Recovery, Locally Held, estimated	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>	<u>3,008,182</u>
Subtotal, Other Funds	\$ 43,576,527	\$ 48,022,732	\$ 48,022,733	\$ 43,521,277	\$ 43,521,278	\$ 43,521,277	\$ 43,521,278
<b>Total, Method of Financing</b>	<u>\$ 131,198,019</u>	<u>\$ 171,862,200</u>	<u>\$ 124,363,198</u>	<u>\$ 141,451,938</u>	<u>\$ 138,955,623</u>	<u>\$ 136,451,938</u>	<u>\$ 136,455,623</u>
<b>This bill pattern represents an estimated 84.9% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	849.6	862.8	842.4	855.4	855.4	842.4	842.4
<b>Items of Appropriation:</b>							
<b>A. Goal: ENGINEERING RESEARCH</b>							
Conduct Engineering & Related Research to Enhance Higher Ed & Eco Dev.							
<b>A.1.1. Strategy: RESEARCH PROGRAMS</b>	\$ 107,880,422	\$ 149,481,542	\$ 101,981,542	\$ 118,258,361	\$ 115,758,361	\$ 115,758,361	\$ 115,758,361
<b>A.2.1. Strategy: TECHNOLOGY TRANSFER</b>	\$ 1,790,081	\$ 1,706,516	\$ 1,706,516	\$ 1,769,185	\$ 1,769,185	\$ 1,769,185	\$ 1,769,185
<b>A.3.1. Strategy: WORKFORCE DEVELOPMENT</b>	\$ 4,717,797	\$ 4,421,934	\$ 4,421,933	\$ 7,087,101	\$ 7,087,100	\$ 4,587,101	\$ 4,587,100
<b>Total, Goal A: ENGINEERING RESEARCH</b>	\$ 114,388,300	\$ 155,609,992	\$ 108,109,991	\$ 127,114,647	\$ 124,614,646	\$ 122,114,647	\$ 122,114,646
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy: INDIRECT ADMINISTRATION</b>	\$ 4,016,066	\$ 3,628,588	\$ 3,628,588	\$ 3,761,843	\$ 3,761,843	\$ 3,761,843	\$ 3,761,843
<b>B.1.2. Strategy: INFRASTRUCTURE SUPPORT</b>	7,995,458	7,822,213	7,822,213	5,776,965	5,776,965	5,776,965	5,776,965

**TEXAS A&M ENGINEERING EXPERIMENT STATION**

(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested 2022	Requested 2023	Recommended 2022	Recommended 2023
<b>B.1.3. Strategy: CENTER FOR INFRASTRUCTURE RENEWAL</b>	4,798,195	4,801,407	4,802,406	4,798,483	4,802,169	4,798,483	4,802,169
<b>Total, Goal B: INDIRECT ADMINISTRATION</b>	\$ 16,809,719	\$ 16,252,208	\$ 16,253,207	\$ 14,337,291	\$ 14,340,977	\$ 14,337,291	\$ 14,340,977
<b>Grand Total, TEXAS A&amp;M ENGINEERING EXPERIMENT STATION</b>	\$ 131,198,019	\$ 171,862,200	\$ 124,363,198	\$ 141,451,938	\$ 138,955,623	\$ 136,451,938	\$ 136,455,623
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 47,021,027	\$ 45,113,133	\$ 45,113,133	\$ 48,930,684	\$ 48,930,684	\$ 48,235,684	\$ 48,235,684
Other Personnel Costs	9,139,505	8,806,288	8,806,288	9,644,525	9,644,525	9,449,525	9,449,525
Professional Salaries - Faculty Equivalent (Higher Education Only)	14,317,611	13,785,939	13,785,939	14,893,354	14,893,354	14,783,354	14,783,354
Professional Fees and Services	2,860,514	2,707,951	2,707,951	3,384,970	3,384,970	2,884,970	2,884,970
Fuels and Lubricants	12,083	11,422	11,422	12,271	12,271	12,271	12,271
Consumable Supplies	2,399,175	2,267,917	2,267,917	2,435,872	2,435,872	2,435,872	2,435,872
Utilities	1,440,485	1,404,859	1,404,859	1,054,123	1,054,123	1,054,123	1,054,123
Travel	3,454,334	2,080,055	2,080,055	3,330,087	3,330,087	3,205,087	3,205,087
Rent - Building	4,018,860	3,905,340	3,905,340	3,269,414	3,269,414	3,269,414	3,269,414
Rent - Machine and Other	496,073	474,360	474,360	451,726	451,726	451,726	451,726
Debt Service	4,798,195	4,801,407	4,802,406	4,798,483	4,802,169	4,798,483	4,802,169
Other Operating Expense	23,951,108	22,667,531	22,667,530	23,699,248	23,699,247	23,499,248	23,499,247
Client Services	8,340,580	7,878,832	7,878,832	8,447,093	8,447,093	8,447,093	8,447,093
Grants	4,488,007	4,241,764	4,241,764	4,553,571	4,553,571	4,553,571	4,553,571
Capital Expenditures	4,460,462	51,715,402	4,215,402	12,546,517	10,046,517	9,371,517	9,371,517
<b>Total, Object-of-Expense Informational Listing</b>	\$ 131,198,019	\$ 171,862,200	\$ 124,363,198	\$ 141,451,938	\$ 138,955,623	\$ 136,451,938	\$ 136,455,623
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 1,041,069	\$ 1,154,350	\$ 1,175,873	\$	\$	\$ 1,212,033	\$ 1,248,724
Group Insurance	2,352,904	2,650,481	2,650,481			4,319,366	4,319,366

**TEXAS A&M ENGINEERING EXPERIMENT STATION**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Social Security	943,645	992,172	1,021,937			1,052,595	1,084,173
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 4,337,618	\$ 4,797,003	\$ 4,848,291	\$	\$	\$ 6,583,994	\$ 6,652,263

**Performance Measure Targets**

**A. Goal: ENGINEERING RESEARCH**

**Outcome (Results/Impact):**

Leverage Ratio of General Revenue Appropriations to Total Funds (Excluding Infrastructure Funds)

14.79                      15                      15                      15                      15                      15                      15

Dollar Volume of Sponsored Research Expenditures (Millions)

181                      192                      185                      185                      185                      185                      185

Number of Formal License Agreements

17                      10                      10                      10                      10                      10                      10

**A.1.1. Strategy: RESEARCH PROGRAMS**

**Output (Volume):**

Dollar Volume Sponsored of Research Awards (Millions)

162.45                      171.86                      170                      170                      170                      170                      170

Number of Sponsored Research Projects

1,255                      1,346                      1,255                      1,255                      1,255                      1,255                      1,255

**A.2.1. Strategy: TECHNOLOGY TRANSFER**

**Output (Volume):**

Number of Patent Applications

93                      89                      65                      65                      65                      65                      65

Number of Industry-sponsored Research Projects

0                      464                      210                      210                      210                      210                      210

**A.3.1. Strategy: WORKFORCE DEVELOPMENT**

**Output (Volume):**

Number of Students from Underrepresented Groups

31,266                      25,741                      21,272                      21,272                      21,272                      21,272                      21,272

Participating in Agency Activities

31,266                      25,741                      21,272                      21,272                      21,272                      21,272                      21,272

**TEXAS A&M TRANSPORTATION INSTITUTE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 7,567,470	\$ 7,232,619	\$ 7,232,618	\$ 11,186,750	\$ 11,186,749	\$ 7,186,750	\$ 7,186,749
Federal Funds	\$ 13,311,063	\$ 13,710,395	\$ 14,053,155	\$ 14,123,421	\$ 14,264,655	\$ 14,123,421	\$ 14,264,655
<u>Other Funds</u>							
Appropriated Receipts	\$ 7,019,823	\$ 7,230,418	\$ 7,411,178	\$ 7,448,234	\$ 7,522,716	\$ 7,448,234	\$ 7,522,716
Interagency Contracts	24,650,811	25,267,081	25,772,423	25,772,423	25,901,285	25,772,423	25,901,285



TEXAS A&M TRANSPORTATION INSTITUTE

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Indirect Cost Recovery, Locally Held, estimated	14,284,763	14,677,594	15,007,840	15,157,918	15,309,497	15,157,918	15,309,497
Subtotal, Other Funds	\$ 45,955,397	\$ 47,175,093	\$ 48,191,441	\$ 48,378,575	\$ 48,733,498	\$ 48,378,575	\$ 48,733,498
<b>Total, Method of Financing</b>	<b>\$ 66,833,930</b>	<b>\$ 68,118,107</b>	<b>\$ 69,477,214</b>	<b>\$ 73,688,746</b>	<b>\$ 74,184,902</b>	<b>\$ 69,688,746</b>	<b>\$ 70,184,902</b>
<b>This bill pattern represents an estimated 87.7% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	413.9	398.9	419.7	433.7	433.7	419.7	419.7
<b>Items of Appropriation:</b>							
<b>A. Goal: TRANSPORTATION RESEARCH</b>							
Transportation Research, Dissemination & Transportation Education.							
<b>A.1.1. Strategy: SPONSORED RESEARCH</b> Sponsored Transportation Research.	\$ 55,112,051	\$ 56,452,884	\$ 57,750,607	\$ 61,981,319	\$ 62,440,247	\$ 57,981,319	\$ 58,440,247
<b>A.1.2. Strategy: NATIONAL CENTERS</b> Research/Education within the National Centers.	3,854,261	4,130,960	4,173,224	4,184,507	4,206,177	4,184,507	4,206,177
<b>Total, Goal A: TRANSPORTATION RESEARCH</b>	\$ 58,966,312	\$ 60,583,844	\$ 61,923,831	\$ 66,165,826	\$ 66,646,424	\$ 62,165,826	\$ 62,646,424
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy: INDIRECT ADMINISTRATION</b>	\$ 5,598,488	\$ 5,218,934	\$ 5,238,055	\$ 5,253,460	\$ 5,269,019	\$ 5,253,460	\$ 5,269,019
<b>B.1.2. Strategy: INFRASTRUCTURE SUPPORT</b>	2,269,130	2,315,329	2,315,328	2,269,460	2,269,459	2,269,460	2,269,459
<b>Total, Goal B: INDIRECT ADMINISTRATION</b>	\$ 7,867,618	\$ 7,534,263	\$ 7,553,383	\$ 7,522,920	\$ 7,538,478	\$ 7,522,920	\$ 7,538,478
<b>Grand Total, TEXAS A&amp;M TRANSPORTATION INSTITUTE</b>	<b>\$ 66,833,930</b>	<b>\$ 68,118,107</b>	<b>\$ 69,477,214</b>	<b>\$ 73,688,746</b>	<b>\$ 74,184,902</b>	<b>\$ 69,688,746</b>	<b>\$ 70,184,902</b>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 36,823,437	\$ 37,291,987	\$ 37,838,797	\$ 39,871,379	\$ 40,199,964	\$ 37,951,379	\$ 38,224,964
Other Personnel Costs	7,429,728	7,794,343	7,926,299	8,110,596	8,175,427	7,956,596	8,017,427
Professional Fees and Services	216,616	210,917	213,963	214,664	215,870	214,664	215,870
Fuels and Lubricants	19,410	19,806	20,265	20,349	20,511	20,349	20,511

**TEXAS A&M TRANSPORTATION INSTITUTE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Consumable Supplies	570,067	530,247	541,734	623,861	627,982	543,861	547,982
Utilities	752,994	760,046	774,992	777,680	782,942	777,680	782,942
Travel	1,535,261	1,540,978	1,584,249	1,665,556	1,677,841	1,590,556	1,602,841
Rent - Building	2,177,874	1,781,914	1,798,954	1,801,861	1,820,039	1,801,861	1,820,039
Rent - Machine and Other	671,125	677,770	697,995	700,789	706,242	700,789	706,242
Other Operating Expense	15,951,501	16,192,279	16,742,379	18,544,360	18,580,067	16,773,360	16,868,067
Capital Expenditures	685,917	1,317,820	1,337,587	1,357,651	1,378,017	1,357,651	1,378,017
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 66,833,930</b>	<b>\$ 68,118,107</b>	<b>\$ 69,477,214</b>	<b>\$ 73,688,746</b>	<b>\$ 74,184,902</b>	<b>\$ 69,688,746</b>	<b>\$ 70,184,902</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,646,378	\$ 2,869,800	\$ 2,912,627	\$	\$	\$ 2,981,278	\$ 3,050,985
Group Insurance	1,183,925	1,730,687	1,730,687			1,708,166	1,708,166
Social Security	303,379	318,980	328,549			338,406	348,558
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 4,133,682</b>	<b>\$ 4,919,467</b>	<b>\$ 4,971,863</b>	<b>\$</b>	<b>\$</b>	<b>\$ 5,027,850</b>	<b>\$ 5,107,709</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: TRANSPORTATION RESEARCH</b>							
<b>Outcome (Results/Impact):</b>							
Total Dollar Volume of Sponsored Research Expenditures (Millions)	65,612,151	66,235,619	66,867,422	67,201,759	67,349,362	67,201,759	67,349,362
Leverage Ratio of Direct State Funding to Total Funds (Excluding Infrastructure Funds)	17.64	19.1	19.2	19.2	19.2	19.2	19.2
<b>A.1.1. Strategy: SPONSORED RESEARCH</b>							
<b>Output (Volume):</b>							
Number of TTI Patented Safety Devices Installed	970,945	988,336	1,005,336	1,022,336	1,039,336	1,022,336	1,039,336
Average Number of Students Involved in TTI Education and Research Activities	140	135	150	160	170	160	170
Dollar Volume of Sponsored Research Expenditures (Millions)	61,258,324	61,870,907	62,489,616	62,802,064	62,927,669	62,802,064	62,927,669
<b>A.1.2. Strategy: NATIONAL CENTERS</b>							
<b>Output (Volume):</b>							
Average Number of Students Involved in National Centers Education and Research Activities	58	58	59	59	59	59	59
Dollar Volume of National Centers Research Expenditures (Millions)	4,353,827	4,364,712	4,377,806	4,399,695	4,421,693	4,399,695	4,421,693

**TEXAS A&M ENGINEERING EXTENSION SERVICE**

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,793,985	\$ 8,477,360	\$ 8,477,360	\$ 11,137,238	\$ 9,547,237	\$ 8,535,238	\$ 8,535,237
Federal Funds	\$ 25,482,436	\$ 20,045,596	\$ 24,912,309	\$ 24,415,587	\$ 24,415,587	\$ 24,415,587	\$ 24,415,587
<u>Other Funds</u>							
Appropriated Receipts	\$ 56,046,836	\$ 40,911,453	\$ 50,671,122	\$ 54,820,695	\$ 54,820,694	\$ 54,820,695	\$ 54,820,694
Interagency Contracts	811,797	7,246,602	7,201,765	2,201,765	2,201,765	2,201,765	2,201,765
Indirect Cost Recovery, Locally Held, estimated	<u>6,504,591</u>	<u>4,695,869</u>	<u>6,104,850</u>	<u>5,868,938</u>	<u>5,868,938</u>	<u>5,868,938</u>	<u>5,868,938</u>
Subtotal, Other Funds	<u>\$ 63,363,224</u>	<u>\$ 52,853,924</u>	<u>\$ 63,977,737</u>	<u>\$ 62,891,398</u>	<u>\$ 62,891,397</u>	<u>\$ 62,891,398</u>	<u>\$ 62,891,397</u>
<b>Total, Method of Financing</b>	<u>\$ 97,639,645</u>	<u>\$ 81,376,880</u>	<u>\$ 97,367,406</u>	<u>\$ 98,444,223</u>	<u>\$ 96,854,221</u>	<u>\$ 95,842,223</u>	<u>\$ 95,842,221</u>
<b>This bill pattern represents an estimated 96% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-</b>							
Appropriated Funds	574.3	506.7	567.8	572.8	572.8	567.8	567.8
<b>Items of Appropriation:</b>							
<b>A. Goal: PROVIDE TRAINING</b>							
Provide Training and Technical Assistance.							
<b>A.1.1. Strategy: PUBLIC SECTOR TRAINING</b>	\$ 51,251,221	\$ 34,572,510	\$ 50,161,440	\$ 51,827,005	\$ 51,827,004	\$ 51,827,005	\$ 51,827,004
Provide Public Sector Training.							
<b>A.1.2. Strategy: PRIVATE SECTOR TRAINING</b>	<u>13,208,708</u>	<u>12,882,144</u>	<u>12,839,061</u>	<u>13,335,333</u>	<u>13,335,333</u>	<u>13,335,333</u>	<u>13,335,333</u>
Provide Private Sector Training.							
<b>Total, Goal A: PROVIDE TRAINING</b>	\$ 64,459,929	\$ 47,454,654	\$ 63,000,501	\$ 65,162,338	\$ 65,162,337	\$ 65,162,338	\$ 65,162,337
<b>B. Goal: PROVIDE TECHNICAL ASSISTANCE</b>							
<b>B.1.1. Strategy: PROVIDE TECHNICAL ASSISTANCE</b>	\$ 5,056,694	\$ 7,394,845	\$ 7,551,512	\$ 5,111,477	\$ 5,111,477	\$ 5,111,477	\$ 5,111,477

**TEXAS A&M ENGINEERING EXTENSION SERVICE**  
(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>Requested</u> 2023	<u>Recommended</u> 2022	<u>Recommended</u> 2023
<b>C. Goal:</b> PROVIDE EMERGENCY RESPONSE							
<b>C.1.1. Strategy:</b> TEXAS TASK FORCE 1 AND 2 CAPABILITY Provide Texas A&M Task Force 1 and Texas Task Force 2 Capabilities.	\$ 10,135,190	\$ 8,482,569	\$ 8,293,143	\$ 11,078,951	\$ 9,488,951	\$ 8,476,951	\$ 8,476,951
<b>D. Goal:</b> INDIRECT ADMINISTRATION							
<b>D.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 14,980,134	\$ 14,746,916	\$ 15,163,800	\$ 15,138,135	\$ 15,138,135	\$ 15,138,135	\$ 15,138,135
<b>D.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT	<u>3,007,698</u>	<u>3,297,896</u>	<u>3,358,450</u>	<u>1,953,322</u>	<u>1,953,321</u>	<u>1,953,322</u>	<u>1,953,321</u>
<b>Total, Goal D:</b> INDIRECT ADMINISTRATION	<u>\$ 17,987,832</u>	<u>\$ 18,044,812</u>	<u>\$ 18,522,250</u>	<u>\$ 17,091,457</u>	<u>\$ 17,091,456</u>	<u>\$ 17,091,457</u>	<u>\$ 17,091,456</u>
<b>Grand Total, TEXAS A&amp;M ENGINEERING EXTENSION SERVICE</b>	<u>\$ 97,639,645</u>	<u>\$ 81,376,880</u>	<u>\$ 97,367,406</u>	<u>\$ 98,444,223</u>	<u>\$ 96,854,221</u>	<u>\$ 95,842,223</u>	<u>\$ 95,842,221</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 38,278,367	\$ 33,777,982	\$ 40,346,856	\$ 39,275,333	\$ 39,275,332	\$ 39,009,460	\$ 39,009,459
Other Personnel Costs	5,788,384	4,831,484	5,799,805	5,855,011	5,855,010	5,785,884	5,785,883
Professional Fees and Services	989,480	820,327	1,044,776	990,004	990,004	990,004	990,004
Fuels and Lubricants	21,803	12,305	19,535	21,811	21,811	21,811	21,811
Consumable Supplies	1,785,172	212,056	1,760,623	1,770,804	1,770,804	1,770,804	1,770,804
Utilities	1,735,115	1,506,690	1,686,068	1,337,094	1,337,094	1,337,094	1,337,094
Travel	7,516,820	4,983,985	6,736,776	7,517,103	7,517,103	7,517,103	7,517,103
Rent - Building	451,337	267,712	427,297	478,697	478,697	358,697	358,697
Rent - Machine and Other	758,568	721,892	639,955	757,915	757,915	757,915	757,915
Other Operating Expense	40,314,599	34,242,447	38,905,715	38,440,451	38,430,451	38,293,451	38,293,451
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000,000</u>	<u>420,000</u>	<u>0</u>	<u>0</u>
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 97,639,645</u>	<u>\$ 81,376,880</u>	<u>\$ 97,367,406</u>	<u>\$ 98,444,223</u>	<u>\$ 96,854,221</u>	<u>\$ 95,842,223</u>	<u>\$ 95,842,221</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 313,217	\$ 360,921	\$ 369,906	\$	\$	\$ 385,696	\$ 401,708
Group Insurance	3,969,443	633,204	633,204			675,892	675,892

**TEXAS A&M ENGINEERING EXTENSION SERVICE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Social Security	274,986	289,127	297,801			306,735	315,937
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 4,557,646	\$ 1,283,252	\$ 1,300,911	\$	\$	\$ 1,368,323	\$ 1,393,537
<b>Performance Measure Targets</b>							
<b>A. Goal: PROVIDE TRAINING</b>							
<b>Outcome (Results/Impact):</b>							
Leverage Ratio of General Revenue Appropriations to Total Funds (Excluding Infrastructure Funds)	0.08	0.1	0.08	0	0	0.08	0.08
<b>A.1.1. Strategy: PUBLIC SECTOR TRAINING</b>							
<b>Output (Volume):</b>							
Number of Student Contact Hours	1,743,927	1,218,743	1,448,001	1,448,001	1,448,011	1,448,001	1,448,011
<b>B. Goal: PROVIDE TECHNICAL ASSISTANCE</b>							
<b>B.1.1. Strategy: PROVIDE TECHNICAL ASSISTANCE</b>							
<b>Output (Volume):</b>							
Number of Service Contact Hours	211,996	183,238	183,328	211,996	211,996	211,996	211,996
<b>C. Goal: PROVIDE EMERGENCY RESPONSE</b>							
<b>C.1.1. Strategy: TEXAS TASK FORCE 1 AND 2 CAPABILITY</b>							
<b>Output (Volume):</b>							
Percent readiness reported on FEMA Operational Readiness Exercise in areas of Operations, Logistics, and Management	98.7%	80%	80%	80%	80%	80%	80%
Number of Hours Spent on Emergency Response	151,392	67,992	33,832	33,832	33,832	33,832	33,832

**TEXAS A&M FOREST SERVICE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
<u>General Revenue Fund</u>							
General Revenue Fund	\$ 10,645,108	\$ 10,769,595	\$ 10,769,594	\$ 10,476,786	\$ 10,476,784	\$ 10,376,786	\$ 10,376,784
General Revenue - Insurance Companies Maintenance Tax and Insurance Department Fees Account No. 8042	21,140,483	19,540,723	19,540,723	31,569,182	31,569,182	0	0
Subtotal, General Revenue Fund	\$ 31,785,591	\$ 30,310,318	\$ 30,310,317	\$ 42,045,968	\$ 42,045,966	\$ 10,376,786	\$ 10,376,784

**TEXAS A&M FOREST SERVICE**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u>		<u>Recommended</u>	
				2022	2023	2022	2023
<u>General Revenue Fund - Dedicated</u>							
Texas Department of Insurance Operating Fund Account No. 036	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 20,490,723	\$ 20,490,723
Volunteer Fire Department Assistance Account No. 5064	24,045,163	22,848,971	22,848,971	23,051,548	23,051,549	21,898,971	21,898,971
Rural Volunteer Fire Department Insurance Account No. 5066, estimated	<u>2,045,488</u>	<u>2,074,875</u>	<u>1,617,375</u>	<u>1,846,125</u>	<u>1,846,125</u>	<u>1,846,125</u>	<u>1,846,125</u>
Subtotal, General Revenue Fund - Dedicated	\$ 26,090,651	\$ 24,923,846	\$ 24,466,346	\$ 24,897,673	\$ 24,897,674	\$ 44,235,819	\$ 44,235,819
Federal Funds	\$ 5,171,189	\$ 3,243,584	\$ 3,523,368	\$ 3,523,368	\$ 3,523,368	\$ 3,523,368	\$ 3,523,368
<u>Other Funds</u>							
Economic Stabilization Fund	\$ 56,512,761	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Appropriated Receipts	859,131	1,036,313	469,568	469,568	469,568	469,568	469,568
License Plate Trust Fund Account No. 0802, estimated	<u>0</u>	<u>15,513</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
Subtotal, Other Funds	\$ <u>57,371,892</u>	\$ <u>1,051,826</u>	\$ <u>474,568</u>	\$ <u>474,568</u>	\$ <u>474,568</u>	\$ <u>474,568</u>	\$ <u>474,568</u>
<b>Total, Method of Financing</b>	\$ <u>120,419,323</u>	\$ <u>59,529,574</u>	\$ <u>58,774,599</u>	\$ <u>70,941,577</u>	\$ <u>70,941,576</u>	\$ <u>58,610,541</u>	\$ <u>58,610,539</u>

**This bill pattern represents an estimated 80.6% of this agency's estimated total available funds for the biennium.**

**Number of Full-Time-Equivalents (FTE)-  
Appropriated Funds**

471.4	463.0	501.1	526.1	551.1	501.1	501.1
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**Items of Appropriation:**

**A. Goal: DEVELOP FOREST RESOURCES**  
Develop Forest/Tree Resources to Sustain Life, Environment & Property.

<b>A.1.1. Strategy: FORESTRY LEADERSHIP</b> Provide Professional Forestry Leadership & Resource Marketing.	\$ 7,001,785	\$ 7,072,333	\$ 6,784,553	\$ 6,784,553	\$ 6,784,553	\$ 6,784,553	\$ 6,784,553
<b>A.1.2. Strategy: FOREST / TREE RESOURCES ENHANCEMENT</b> Provide Leadership in Enhancement of Tree and Forest Resources.	1,618,136	1,860,798	1,682,020	1,682,020	1,682,020	1,682,020	1,682,020

**TEXAS A&M FOREST SERVICE**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>A.1.3. Strategy:</b> FOREST INSECTS AND DISEASES Provide Detection/Notification/Control of Forest/Tree Insect & Disease.	<u>682,011</u>	<u>834,426</u>	<u>809,826</u>	<u>809,826</u>	<u>809,826</u>	<u>809,826</u>	<u>809,826</u>
<b>Total, Goal A:</b> DEVELOP FOREST RESOURCES	\$ 9,301,932	\$ 9,767,557	\$ 9,276,399	\$ 9,276,399	\$ 9,276,399	\$ 9,276,399	\$ 9,276,399
<b>B. Goal:</b> PROTECT FOREST RESOURCES Protect Forest / Tree Resources, Citizens, and Property.							
<b>B.1.1. Strategy:</b> TWPP - TFS OPERATIONS Texas Wildfire Protection Plan - Texas A&M Forest Service Operations.	\$ 30,390,207	\$ 27,000,444	\$ 26,945,719	\$ 38,430,573	\$ 38,430,573	\$ 27,302,114	\$ 27,302,114
<b>B.1.2. Strategy:</b> TWPP - VFD GRANTS Texas Wildfire Protection Plan - VFD Grants.	19,823,848	18,448,845	18,179,241	19,560,568	19,560,569	18,407,991	18,407,991
<b>B.1.3. Strategy:</b> TWPP - TIFMAS GRANTS Texas Wildfire Protection Plan - TIFMAS Grants.	993,614	950,000	950,000	1,000,000	1,000,000	950,000	950,000
<b>B.1.4. Strategy:</b> WILDFIRE EMERGENCY FUNDS Wildfire Emergency Funds.	<u>56,512,761</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total, Goal B:</b> PROTECT FOREST RESOURCES	\$ 107,720,430	\$ 46,399,289	\$ 46,074,960	\$ 58,991,141	\$ 58,991,142	\$ 46,660,105	\$ 46,660,105
<b>C. Goal:</b> INDIRECT ADMINISTRATION							
<b>C.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 2,017,492	\$ 2,000,490	\$ 2,052,658	\$ 2,052,658	\$ 2,052,658	\$ 2,052,658	\$ 2,052,658
<b>C.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	359,809	392,589	392,589	142,131	142,130	142,131	142,130
<b>C.1.3. Strategy:</b> INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	<u>1,019,660</u>	<u>969,649</u>	<u>977,993</u>	<u>479,248</u>	<u>479,247</u>	<u>479,248</u>	<u>479,247</u>
<b>Total, Goal C:</b> INDIRECT ADMINISTRATION	\$ 3,396,961	\$ 3,362,728	\$ 3,423,240	\$ 2,674,037	\$ 2,674,035	\$ 2,674,037	\$ 2,674,035
<b>Grand Total, TEXAS A&amp;M FOREST SERVICE</b>	<u>\$ 120,419,323</u>	<u>\$ 59,529,574</u>	<u>\$ 58,774,599</u>	<u>\$ 70,941,577</u>	<u>\$ 70,941,576</u>	<u>\$ 58,610,541</u>	<u>\$ 58,610,539</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 23,235,673	\$ 23,319,232	\$ 23,473,394	\$ 26,936,773	\$ 27,769,272	\$ 23,604,273	\$ 23,604,272
Other Personnel Costs	2,055,792	2,041,616	1,967,845	1,973,393	1,973,393	1,973,393	1,973,393
Professional Fees and Services	509,375	324,228	343,707	343,707	343,707	343,707	343,707
Fuels and Lubricants	1,165,506	1,545,002	1,583,812	1,728,333	1,728,333	1,581,812	1,581,812
Consumable Supplies	302,797	1,637,277	1,642,486	1,690,555	1,690,555	1,642,486	1,642,486
Utilities	1,021,757	897,717	847,873	833,027	833,027	795,485	795,485

**TEXAS A&M FOREST SERVICE**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Travel	2,097,218	1,130,319	1,168,871	1,618,551	1,618,550	1,168,551	1,168,550
Rent - Building	481,524	503,714	502,335	770,468	770,468	570,468	570,468
Rent - Machine and Other	926,343	367,818	373,203	406,581	406,581	373,203	373,203
Other Operating Expense	64,384,668	5,062,109	5,019,455	7,996,285	7,996,285	4,576,795	4,576,795
Grants	21,053,377	19,664,358	19,414,241	20,845,568	20,845,569	19,542,991	19,542,991
Capital Expenditures	3,185,293	3,036,184	2,437,377	5,798,336	4,965,836	2,437,377	2,437,377
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 120,419,323</b>	<b>\$ 59,529,574</b>	<b>\$ 58,774,599</b>	<b>\$ 70,941,577</b>	<b>\$ 70,941,576</b>	<b>\$ 58,610,541</b>	<b>\$ 58,610,539</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 2,301,701	\$ 2,263,957	\$ 2,348,362	\$	\$	\$ 2,434,305	\$ 2,521,977
Group Insurance	4,062,601	4,153,278	4,153,278			4,584,642	4,584,642
Social Security	1,312,061	1,379,534	1,420,920			1,463,548	1,507,454
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 7,676,363</b>	<b>\$ 7,796,769</b>	<b>\$ 7,922,560</b>	<b>\$</b>	<b>\$</b>	<b>\$ 8,482,495</b>	<b>\$ 8,614,073</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: DEVELOP FOREST RESOURCES</b>							
<b>Outcome (Results/Impact):</b>							
Number of Acres Impacted through Windbreak and Wildlife Habitat							
Seedlings Sold	2,281	3,000	3,000	3,000	3,000	3,000	3,000
Property Value Saved by Oak Wilt Treatments	5,435,430	4,917,770	5,500,000	5,500,000	5,500,000	5,500,000	5,500,000
Commercial Timber Value of Forested Acres Assessed	5,963,658,820	5,055,715,288	4,500,000,000	4,500,000,000	4,500,000,000	4,500,000,000	4,500,000,000
<b>A.1.1. Strategy: FORESTRY LEADERSHIP</b>							
<b>Output (Volume):</b>							
Number of Trees Planted on Private Land in Texas	51,464,738	51,738,283	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
Number of Resource Development Assists	53,505	22,000	22,000	22,000	22,000	22,000	22,000
<b>A.1.2. Strategy: FOREST / TREE RESOURCES ENHANCEMENT</b>							
<b>Output (Volume):</b>							
Number of Community Assists	547	500	500	500	500	500	500
Number of Windbreak and Wildlife Habitat Seedlings Sold	46,046	60,000	60,000	55,000	55,000	55,000	55,000
<b>A.1.3. Strategy: FOREST INSECTS AND DISEASES</b>							
<b>Output (Volume):</b>							
Number of Property Owners Provided with Oak Wilt Information	59,441	68,000	68,000	68,000	68,000	68,000	68,000



**TEXAS A&M FOREST SERVICE**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>B. Goal: PROTECT FOREST RESOURCES</b>							
<b>Outcome (Results/Impact):</b>							
Property Values Saved from Wildfire	227,589,176	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000
<b>B.1.1. Strategy: TWPP - TFS OPERATIONS</b>							
<b>Output (Volume):</b>							
Number of Contact Hours of Firefighter and Emergency Responder Training	60,846	50,000	50,000	50,000	50,000	50,000	50,000
Number of Hours Spent For Emergency Response	103,778	67,000	67,000	67,000	67,000	67,000	67,000
Market Value of Assistance Provided to Fire Departments	34,177,872	28,500,000	28,500,000	28,500,000	28,500,000	28,500,000	28,500,000

**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 8,688,386	\$ 9,139,623	\$ 8,759,688	\$ 11,396,866	\$ 10,504,265	\$ 8,958,204	\$ 8,958,203
Federal Funds	\$ 296,922	\$ 272,727	\$ 272,727	\$ 272,727	\$ 272,727	\$ 272,727	\$ 272,727
<u>Other Funds</u>							
Drug Testing Laboratory Fee Revenue, estimated	\$ 984,378	\$ 770,332	\$ 738,760	\$ 738,760	\$ 738,760	\$ 738,760	\$ 738,760
Veterinary Medical Diagnostic Laboratory Fee Revenue, estimated	<u>11,080,884</u>	<u>11,578,992</u>	<u>12,128,055</u>	<u>11,178,843</u>	<u>11,183,843</u>	<u>11,178,843</u>	<u>11,183,843</u>
Subtotal, Other Funds	<u>\$ 12,065,262</u>	<u>\$ 12,349,324</u>	<u>\$ 12,866,815</u>	<u>\$ 11,917,603</u>	<u>\$ 11,922,603</u>	<u>\$ 11,917,603</u>	<u>\$ 11,922,603</u>
<b>Total, Method of Financing</b>	<u>\$ 21,050,570</u>	<u>\$ 21,761,674</u>	<u>\$ 21,899,230</u>	<u>\$ 23,587,196</u>	<u>\$ 22,699,595</u>	<u>\$ 21,148,534</u>	<u>\$ 21,153,533</u>

This bill pattern represents an estimated 96.7% of this agency's estimated total available funds for the biennium.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	158.7	160.4	161.0	174.0	174.0	161.0	161.0
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**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**  
(Continued)

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
<b>Items of Appropriation:</b>							
<b>A. Goal: DIAGNOSTIC AND DRUG TESTING</b>							
Provide Diagnostic Services Drug/Export Tests, & Disease Surveillance.							
<b>A.1.1. Strategy:</b> DIAGNOSTIC SERVICES Provide Diagnostic Service and Disease Surveillance.	\$ 13,986,494	\$ 15,435,927	\$ 15,535,267	\$ 17,973,929	\$ 17,081,329	\$ 15,535,267	\$ 15,535,267
<b>A.2.1. Strategy:</b> DRUG TESTING SERVICE Provide Drug Testing Service.	<u>\$ 957,631</u>	<u>\$ 765,294</u>	<u>\$ 738,760</u>	<u>\$ 738,760</u>	<u>\$ 738,760</u>	<u>\$ 738,760</u>	<u>\$ 738,760</u>
<b>Total, Goal A: DIAGNOSTIC AND DRUG TESTING</b>	\$ 14,944,125	\$ 16,201,221	\$ 16,274,027	\$ 18,712,689	\$ 17,820,089	\$ 16,274,027	\$ 16,274,027
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy:</b> INDIRECT ADMINISTRATION	\$ 1,865,465	\$ 1,308,729	\$ 1,310,479	\$ 1,310,479	\$ 1,310,479	\$ 1,310,479	\$ 1,310,479
<b>B.1.2. Strategy:</b> INFRASTRUCTURE SUPPORT IN BRAZOS CO Infrastructure Support - In Brazos County.	1,123,861	1,181,263	1,231,263	550,793	550,792	550,793	550,792
<b>B.1.3. Strategy:</b> INFRASTRUCTURE SUPP OUTSIDE BRAZOS CO Infrastructure Support - Outside Brazos County.	193,469	142,811	157,811	86,085	86,085	86,085	86,085
<b>B.2.1. Strategy:</b> DEBT SERVICE - COLLEGE STATION	<u>\$ 2,923,650</u>	<u>\$ 2,927,650</u>	<u>\$ 2,925,650</u>	<u>\$ 2,927,150</u>	<u>\$ 2,932,150</u>	<u>\$ 2,927,150</u>	<u>\$ 2,932,150</u>
<b>Total, Goal B: INDIRECT ADMINISTRATION</b>	\$ 6,106,445	\$ 5,560,453	\$ 5,625,203	\$ 4,874,507	\$ 4,879,506	\$ 4,874,507	\$ 4,879,506
<b>Grand Total, TEXAS A&amp;M VETERINARY MEDICAL     DIAGNOSTIC LABORATORY</b>	<u>\$ 21,050,570</u>	<u>\$ 21,761,674</u>	<u>\$ 21,899,230</u>	<u>\$ 23,587,196</u>	<u>\$ 22,699,595</u>	<u>\$ 21,148,534</u>	<u>\$ 21,153,533</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 9,128,983	\$ 9,546,904	\$ 9,556,904	\$ 10,512,298	\$ 10,512,298	\$ 9,439,903	\$ 9,439,903
Other Personnel Costs	2,292,233	2,381,018	2,471,796	2,451,720	2,451,720	2,451,720	2,451,720
Professional Fees and Services	45,428	46,480	61,480	61,480	61,480	61,480	61,480
Fuels and Lubricants	1,407	1,332	1,332	1,332	1,332	1,332	1,332
Consumable Supplies	2,772,311	2,921,487	3,057,199	3,057,199	3,057,199	3,057,199	3,057,199
Utilities	491,126	483,988	528,988	301,475	301,474	301,475	301,474
Travel	87,188	87,166	7,805	95,031	95,032	7,805	7,805
Rent - Building	18,870	16,300	16,300	16,300	16,300	16,300	16,300
Rent - Machine and Other	50,517	41,830	41,830	41,830	41,830	41,830	41,830
Debt Service	2,923,650	2,927,650	2,925,650	2,927,150	2,932,150	2,927,150	2,932,150
Other Operating Expense	2,676,395	3,009,031	2,940,550	3,042,985	2,939,384	2,552,944	2,552,944

**TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY**

(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Capital Expenditures	562,462	298,488	289,396	1,078,396	289,396	289,396	289,396
<b>Total, Object-of-Expense Informational Listing</b>	<b>\$ 21,050,570</b>	<b>\$ 21,761,674</b>	<b>\$ 21,899,230</b>	<b>\$ 23,587,196</b>	<b>\$ 22,699,595</b>	<b>\$ 21,148,534</b>	<b>\$ 21,153,533</b>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Retirement	\$ 207,647	\$ 232,145	\$ 236,789	\$	\$	\$ 244,687	\$ 252,700
Group Insurance	497,887	505,450	505,450			176,093	176,093
Social Security	214,626	225,663	232,433			239,406	246,588
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<b>\$ 920,160</b>	<b>\$ 963,258</b>	<b>\$ 974,672</b>	<b>\$</b>	<b>\$</b>	<b>\$ 660,186</b>	<b>\$ 675,381</b>
<b>Performance Measure Targets</b>							
<b>A. Goal: DIAGNOSTIC AND DRUG TESTING</b>							
<b>Outcome (Results/Impact):</b>							
Number of Diagnostic Services Rendered	937,188	984,335	994,178	1,004,120	1,014,161	1,004,120	1,014,161
Percent of Animals Testing Drug Free	96.9%	99%	99%	99%	99%	99%	99%
<b>A.1.1. Strategy: DIAGNOSTIC SERVICES</b>							
<b>Output (Volume):</b>							
Number of Cases Submitted and Examined	149,318	148,780	150,268	151,770	153,288	151,770	153,288
Number of Surveillance Tests Performed for Agents of Bio- or Eco-terrorism	333,354	429,708	434,005	438,345	442,729	438,345	442,729
<b>A.2.1. Strategy: DRUG TESTING SERVICE</b>							
<b>Output (Volume):</b>							
Number of Animals Tested	11,427	7,500	7,000	7,000	7,000	7,000	7,000

**TEXAS DIVISION OF EMERGENCY MANAGEMENT**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 0	\$ 9,692,909	\$ 21,110,067	\$ 39,062,879	\$ 21,545,965	\$ 19,881,414	\$ 9,881,413

**TEXAS DIVISION OF EMERGENCY MANAGEMENT**

(Continued)

	<u>Expended</u> 2019	<u>Estimated</u> 2020	<u>Budgeted</u> 2021	<u>Requested</u> 2022	<u>2023</u>	<u>Recommended</u> 2022	<u>2023</u>
<b>Federal Funds</b>							
Coronavirus Relief Fund	\$ 0	\$ 1,386,217,712	\$ 1,323,614,611	\$ 1,817,777	\$ 0	\$ 1,817,777	\$ 0
Federal Funds	<u>0</u>	<u>469,419,425</u>	<u>456,377,773</u>	<u>369,250,229</u>	<u>310,477,283</u>	<u>369,250,229</u>	<u>310,477,283</u>
Subtotal, Federal Funds	\$ 0	\$ 1,855,637,137	\$ 1,779,992,384	\$ 371,068,006	\$ 310,477,283	\$ 371,068,006	\$ 310,477,283
<b>Other Funds</b>							
Appropriated Receipts	\$ 0	\$ 331,635	\$ 326,642	\$ 327,000	\$ 327,000	\$ 327,000	\$ 327,000
Interagency Contracts	0	29,387,307	17,806,392	12,424,850	12,427,392	12,424,850	12,427,392
Governor's Disaster/Deficiency/Emergency Grant	<u>0</u>	<u>5,359,284</u>	<u>2,653,263</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Other Funds	\$ 0	\$ 35,078,226	\$ 20,786,297	\$ 12,751,850	\$ 12,754,392	\$ 12,751,850	\$ 12,754,392
<b>Total, Method of Financing</b>	<u>\$ 0</u>	<u>\$ 1,900,408,272</u>	<u>\$ 1,821,888,748</u>	<u>\$ 422,882,735</u>	<u>\$ 344,777,640</u>	<u>\$ 403,701,270</u>	<u>\$ 333,113,088</u>
<b>This bill pattern represents an estimated 100% of this agency's estimated total available funds for the biennium.</b>							
<b>Number of Full-Time-Equivalents (FTE)-</b>							
<b>Appropriated Funds</b>	0.0	222.6	332.2	374.5	374.5	332.2	332.2
<b>Items of Appropriation:</b>							
<b>A. Goal: EMERGENCY MANAGEMENT</b>							
<b>A.1.1. Strategy: EMERGENCY PREPAREDNESS</b>							
Emergency Management Training Preparedness.	\$ 0	\$ 10,509,199	\$ 11,885,281	\$ 12,067,497	\$ 12,070,039	\$ 12,067,497	\$ 12,070,039
<b>A.1.2. Strategy: RESPONSE COORDINATION</b>							
Emergency and Disaster Response Coordination.	0	3,789,416	2,467,697	10,108,675	7,881,989	5,573,786	5,573,876
<b>A.1.3. Strategy: RECOVERY AND MITIGATION</b>							
Disaster Recovery and Hazard Mitigation.	0	1,017,290,764	743,110,081	380,765,095	310,174,023	379,745,021	309,653,948
<b>A.1.4. Strategy: STATE OPERATIONS CENTER</b>	<u>0</u>	<u>868,818,893</u>	<u>1,064,425,689</u>	<u>9,845,671</u>	<u>7,568,497</u>	<u>5,814,966</u>	<u>5,815,225</u>
<b>Total, Goal A: EMERGENCY MANAGEMENT</b>	\$ 0	\$ 1,900,408,272	\$ 1,821,888,748	\$ 412,786,938	\$ 337,694,548	\$ 403,201,270	\$ 333,113,088

**TEXAS DIVISION OF EMERGENCY MANAGEMENT**

(Continued)

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>B. Goal: INDIRECT ADMINISTRATION</b>							
<b>B.1.1. Strategy: INDIRECT ADMINISTRATION</b>	\$ 0	\$ 0	\$ 0	\$ 10,095,797	\$ 7,083,092	\$ 0	\$ 0
<b>Grand Total, TEXAS DIVISION OF EMERGENCY     MANAGEMENT</b>	<u>\$ 0</u>	<u>\$ 1,900,408,272</u>	<u>\$ 1,821,888,748</u>	<u>\$ 422,882,735</u>	<u>\$ 344,777,640</u>	<u>\$ 403,201,270</u>	<u>\$ 333,113,088</u>
<b>Object-of-Expense Informational Listing:</b>							
Salaries and Wages	\$ 0	\$ 20,091,602	\$ 24,782,031	\$ 28,936,550	\$ 28,936,952	\$ 24,784,112	\$ 24,784,514
Other Personnel Costs	0	262,106	188,078	268,008	290,051	187,898	204,941
Professional Fees and Services	0	21,223,324	15,176,100	6,215,541	6,037,122	6,215,541	6,037,122
Fuels and Lubricants	0	562,791	281,849	706,761	705,839	270,959	270,037
Consumable Supplies	0	186,288,842	230,242	278,223	272,019	230,242	230,242
Utilities	0	491,807	623,291	784,505	776,128	623,291	623,291
Travel	0	279,351	617,681	901,181	902,681	617,181	618,681
Rent - Building	0	1,985,420	1,842,373	5,038,973	5,070,506	1,864,888	1,868,341
Rent - Machine and Other	0	654,869	117,163	158,765	158,765	117,163	117,163
Other Operating Expense	0	871,481,247	502,200,361	10,949,410	8,320,223	5,918,843	5,918,841
Grants	0	794,486,334	1,275,827,754	362,871,152	292,439,915	362,371,152	292,439,915
Capital Expenditures	0	2,600,579	1,825	5,773,666	867,439	0	0
<b>Total, Object-of-Expense Informational Listing</b>	<u>\$ 0</u>	<u>\$ 1,900,408,272</u>	<u>\$ 1,821,888,748</u>	<u>\$ 422,882,735</u>	<u>\$ 344,777,640</u>	<u>\$ 403,201,270</u>	<u>\$ 333,113,088</u>
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>							
<u>Employee Benefits</u>							
Group Insurance	\$ 0	\$ 1,196,545	\$ 1,196,545	\$	\$	\$ 323,609	\$ 323,609
Social Security	1,257,134	1,321,782	1,852,043			1,907,604	1,964,832
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	<u>\$ 1,257,134</u>	<u>\$ 2,518,327</u>	<u>\$ 3,048,588</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,231,213</u>	<u>\$ 2,288,441</u>
<b>Performance Measure Targets</b>							
<b>A. Goal: EMERGENCY MANAGEMENT</b>							
<b>Outcome (Results/Impact):</b>							
The Number of Public Entities with Open Disaster Recovery Projects Funded by Federal Grants	0	992	2,512	2,512	2,512	2,512	2,512
<b>A.1.2. Strategy: RESPONSE COORDINATION</b>							
<b>Output (Volume):</b>							
The Number of Emergency Incidents Coordinated	0	3,557	3,530	3,530	3,530	3,530	3,530

**TEXAS DIVISION OF EMERGENCY MANAGEMENT**  
(Continued)

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>A.1.3. Strategy:</b> RECOVERY AND MITIGATION <b>Efficiencies:</b> The Percentage of the State Population Living in a County or Jurisdiction with a FEMA Approved Hazard Mitigation Plan	0%	89%	85%	85%	85%	85%	85%

**RETIREMENT AND GROUP INSURANCE**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
<b>Method of Financing:</b>							
General Revenue Fund	\$ 35,944,502	\$ 36,510,679	\$ 34,928,503	\$ 41,733,269	\$ 41,992,797	\$ 35,642,806	\$ 36,383,428
Federal Funds	\$ 9,454,776	\$ 9,616,760	\$ 11,984,156	\$ 14,619,090	\$ 14,542,758	\$ 12,083,634	\$ 12,186,454
Other Special State Funds	\$ 2,224,215	\$ 2,268,637	\$ 2,289,265	\$ 3,033,832	\$ 3,029,328	\$ 2,310,519	\$ 2,332,422
<b>Total, Method of Financing</b>	<u>\$ 47,623,493</u>	<u>\$ 48,396,076</u>	<u>\$ 49,201,924</u>	<u>\$ 59,386,191</u>	<u>\$ 59,564,883</u>	<u>\$ 50,036,959</u>	<u>\$ 50,902,304</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> EMPLOYEES RETIREMENT SYSTEM							
<b>A.1.1. Strategy:</b> RETIREMENT - PUBLIC EDUCATION Retirement - Public Education. Estimated.	\$ 11,195,294	\$ 11,539,161	\$ 11,596,857	\$ 19,435,175	\$ 19,434,468	\$ 11,654,842	\$ 11,713,116
<b>A.1.2. Strategy:</b> RETIREMENT- HIGHER EDUCATION Retirement - Higher Education. Estimated.	1,601,611	1,650,805	1,659,059	2,780,416	2,780,316	1,667,354	1,675,691
<b>A.1.3. Strategy:</b> GROUP INSURANCE - PUBLIC EDUCATION Group Insurance - Public Education Contributions. Estimated.	24,897,808	25,169,131	25,603,344	26,377,974	26,407,704	26,054,491	26,523,232
<b>A.1.4. Strategy:</b> GROUP INSURANCE - HIGHER EDUCATION Group Insurance - Higher Education Contributions. Estimated.	<u>9,928,780</u>	<u>10,036,979</u>	<u>10,342,664</u>	<u>10,792,626</u>	<u>10,942,395</u>	<u>10,660,272</u>	<u>10,990,265</u>
<b>Total, Goal A:</b> EMPLOYEES RETIREMENT SYSTEM	<u>\$ 47,623,493</u>	<u>\$ 48,396,076</u>	<u>\$ 49,201,924</u>	<u>\$ 59,386,191</u>	<u>\$ 59,564,883</u>	<u>\$ 50,036,959</u>	<u>\$ 50,902,304</u>
<b>Grand Total, RETIREMENT AND GROUP INSURANCE</b>	<u>\$ 47,623,493</u>	<u>\$ 48,396,076</u>	<u>\$ 49,201,924</u>	<u>\$ 59,386,191</u>	<u>\$ 59,564,883</u>	<u>\$ 50,036,959</u>	<u>\$ 50,902,304</u>

**SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>Requested 2023</u>	<u>Recommended 2022</u>	<u>Recommended 2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 247,972,964	\$ 260,562,240	\$ 267,812,576	\$ 290,680,943	\$ 299,935,319	\$ 275,669,487	\$ 283,764,222
General Revenue Dedicated Accounts	\$ 52,586,522	\$ 55,290,796	\$ 56,949,520	\$ 61,843,397	\$ 63,841,478	\$ 58,658,006	\$ 60,417,746
Federal Funds	\$ 3,348,868	\$ 3,474,124	\$ 4,363,709	\$ 4,654,232	\$ 4,721,827	\$ 4,403,550	\$ 4,444,937
Other Special State Funds	\$ 5,885,180	\$ 6,055,678	\$ 6,078,519	\$ 6,469,266	\$ 6,549,279	\$ 6,102,754	\$ 6,128,170
<b>Total, Method of Financing</b>	<u>\$ 309,793,534</u>	<u>\$ 325,382,838</u>	<u>\$ 335,204,324</u>	<u>\$ 363,647,838</u>	<u>\$ 375,047,903</u>	<u>\$ 344,833,797</u>	<u>\$ 354,755,075</u>
<b>Items of Appropriation:</b>							
<b>A. Goal: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>							
Comptroller - Social Security.							
<b>A.1.1. Strategy: STATE MATCH - EMPLOYER - PUBLIC ED</b>	\$ 14,092,411	\$ 14,530,955	\$ 14,603,609	\$ 15,566,013	\$ 15,772,515	\$ 14,676,628	\$ 14,750,011
State Match -- Employer -- Public Education. Estimated.							
<b>A.1.2. Strategy: STATE MATCH-EMPLOYER-HIGHER ED</b>	295,485,767	310,681,191	320,459,382	347,971,148	359,186,846	330,040,146	339,908,169
State Match -- Employer -- Higher Education. Estimated.							
<b>A.1.3. Strategy: BRP -- PUBLIC EDUCATION</b>	182,940	144,999	120,059	94,017	75,214	99,408	82,310
Benefit Replacement Pay -- Public Education. Estimated.							
<b>A.1.4. Strategy: BRP - HIGHER EDUCATION</b>	32,416	25,693	21,274	16,660	13,328	17,615	14,585
Benefit Replacement Pay -- Higher Education. Estimated.							
<b>Total, Goal A: SOCIAL SECURITY/BENEFIT REPLACEMENT</b>	<u>\$ 309,793,534</u>	<u>\$ 325,382,838</u>	<u>\$ 335,204,324</u>	<u>\$ 363,647,838</u>	<u>\$ 375,047,903</u>	<u>\$ 344,833,797</u>	<u>\$ 354,755,075</u>
<b>Grand Total, SOCIAL SECURITY AND BENEFIT REPLACEMENT PAY</b>	<u>\$ 309,793,534</u>	<u>\$ 325,382,838</u>	<u>\$ 335,204,324</u>	<u>\$ 363,647,838</u>	<u>\$ 375,047,903</u>	<u>\$ 344,833,797</u>	<u>\$ 354,755,075</u>

**BOND DEBT SERVICE PAYMENTS**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
General Revenue Fund	\$ 10,110,583	\$ 7,225,464	\$ 7,933,400	\$ 6,704,537	\$ 6,378,680	\$ 6,704,537	\$ 6,378,680
Federal American Recovery and Reinvestment Fund Account No. 369	\$ 82,637	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Fund Balance	\$ 5,482	\$ 2,788	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total, Method of Financing</b>	<u>\$ 10,198,702</u>	<u>\$ 7,228,252</u>	<u>\$ 7,933,400</u>	<u>\$ 6,704,537</u>	<u>\$ 6,378,680</u>	<u>\$ 6,704,537</u>	<u>\$ 6,378,680</u>
<b>Items of Appropriation:</b>							
<b>A. Goal:</b> FINANCE CAPITAL PROJECTS							
<b>A.1.1. Strategy:</b> BOND DEBT SERVICE							
To Texas Public Finance Authority for Pmt of Bond Debt Svc.	<u>\$ 10,198,702</u>	<u>\$ 7,228,252</u>	<u>\$ 7,933,400</u>	<u>\$ 6,704,537</u>	<u>\$ 6,378,680</u>	<u>\$ 6,704,537</u>	<u>\$ 6,378,680</u>
<b>Grand Total, BOND DEBT SERVICE PAYMENTS</b>	<u>\$ 10,198,702</u>	<u>\$ 7,228,252</u>	<u>\$ 7,933,400</u>	<u>\$ 6,704,537</u>	<u>\$ 6,378,680</u>	<u>\$ 6,704,537</u>	<u>\$ 6,378,680</u>

**LEASE PAYMENTS**

	<u>Expended 2019</u>	<u>Estimated 2020</u>	<u>Budgeted 2021</u>	<u>Requested 2022</u>	<u>2023</u>	<u>Recommended 2022</u>	<u>2023</u>
<b>Method of Financing:</b>							
<b>Total, Method of Financing</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Items of Appropriation:</b>							
<b>Grand Total, LEASE PAYMENTS</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>



**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas Education Agency	\$ 17,153,600,609	\$20,683,627,193	\$19,086,313,198	\$22,464,230,798	\$22,390,064,526	\$21,988,636,623	\$21,065,719,607
School for the Blind and Visually Impaired	15,638,151	16,996,967	15,690,888	21,612,440	18,352,439	16,726,674	16,717,923
School for the Deaf	18,904,627	18,749,914	18,630,692	20,023,970	19,528,349	19,707,160	19,707,160
Teacher Retirement System	2,332,708,666	2,614,863,530	2,461,454,827	2,876,342,422	3,038,040,411	2,858,504,342	3,000,200,663
Optional Retirement Program	124,203,403	127,923,657	128,687,732	129,470,599	130,272,197	129,470,599	130,272,197
Higher Education Employees Group Insurance Contributions	723,091,110	708,935,833	708,935,830	710,328,283	710,328,284	710,328,283	710,328,284
Higher Education Coordinating Board	707,790,854	809,143,294	758,599,751	887,720,738	877,421,766	800,243,279	790,744,454
Higher Education Fund	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000
The University of Texas System Administration	8,870,153	8,820,703	7,775,118	7,512,583	6,531,493	7,316,821	6,335,731
Support for Military and Veterans Exemptions	15,000,000	15,000,000	13,500,000	14,250,000	14,250,000	14,250,000	14,250,000
The University of Texas at Arlington	107,170,125	123,893,925	114,974,508	133,370,589	133,467,006	126,870,589	126,967,006
The University of Texas at Austin	294,762,936	315,444,013	277,897,933	330,850,761	315,063,686	313,374,333	302,060,467
The University of Texas at Dallas	88,858,231	99,578,853	90,251,938	120,711,295	120,988,859	111,176,515	111,454,080
The University of Texas at El Paso	83,054,217	87,763,535	80,206,223	98,123,383	93,169,417	89,028,540	89,077,532
The University of Texas Rio Grande Valley	92,366,414	97,104,134	89,187,894	99,395,746	99,414,181	98,795,740	98,814,175
The University of Texas Permian Basin	31,556,765	31,821,072	29,933,907	36,645,512	31,934,278	31,428,794	31,435,084
The University of Texas at San Antonio	101,026,453	113,716,214	105,858,633	125,278,922	125,318,691	118,350,506	118,390,279
The University of Texas at Tyler	35,671,221	36,070,813	33,436,864	35,372,309	35,392,027	35,173,721	35,193,438
Texas A&M University System Administrative and General Offices	770,027	770,028	693,024	770,027	770,028	731,526	731,526
Texas A&M University	295,831,599	325,395,610	325,120,476	364,592,635	364,965,153	332,808,966	333,181,488
Texas A&M University at Galveston	22,176,521	21,463,581	21,448,926	70,905,026	25,155,990	21,887,664	21,138,628
Prairie View A&M University	48,363,329	46,585,991	45,682,316	55,328,035	53,433,417	45,966,288	44,071,674
Tarleton State University	46,030,599	44,718,129	43,244,742	57,663,901	57,663,230	44,144,990	44,154,639
Texas A&M University - Central Texas	16,439,818	17,140,233	16,177,281	21,858,509	21,863,893	15,598,260	15,603,644
Texas A&M University - Corpus Christi	48,141,436	49,805,468	49,773,233	63,446,527	61,165,124	51,226,591	48,945,191
Texas A&M University - Kingsville	38,816,373	38,167,515	36,231,951	48,622,029	47,469,377	37,066,183	35,913,561
Texas A&M University - San Antonio	27,960,188	31,113,156	29,630,600	41,193,994	40,698,946	28,498,595	28,503,547
Texas A&M International University	31,361,385	30,967,565	30,841,873	43,468,692	41,845,891	31,690,323	30,067,527
West Texas A&M University	33,133,125	35,174,681	32,251,766	48,687,576	42,287,144	33,715,580	32,030,551
Texas A&M University - Commerce	41,552,556	40,290,765	40,215,259	55,297,272	55,313,930	37,523,694	37,540,352
Texas A&M University - Texarkana	19,930,568	21,780,280	21,777,202	29,058,026	29,316,995	21,588,158	21,592,128
University of Houston System Administration	44,315,320	41,441,703	41,481,178	61,227,679	54,614,707	41,948,570	35,335,598

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
University of Houston	160,308,475	172,360,741	207,868,614	220,739,373	220,887,929	168,694,932	168,843,489
University of Houston - Clear Lake	26,067,729	27,674,769	27,693,093	40,671,893	40,697,877	29,726,184	29,752,169
University of Houston - Downtown	24,775,208	24,272,028	24,252,366	30,924,000	30,961,966	24,000,105	24,038,073
University of Houston - Victoria	13,852,361	13,897,305	13,935,768	25,270,061	25,278,532	13,870,371	13,878,843
Midwestern State University	20,608,999	20,738,709	19,101,474	21,084,112	23,193,537	19,299,296	19,306,661
University of North Texas System Administration	6,158,252	6,149,199	5,974,646	6,146,918	6,153,093	6,057,318	6,063,493
University of North Texas	105,488,338	111,222,122	104,315,290	139,444,640	137,879,018	114,467,319	112,903,800
University of North Texas at Dallas	22,166,741	24,304,031	23,043,541	41,109,046	41,110,152	23,991,982	23,991,288
Stephen F. Austin State University	40,211,531	37,473,135	36,406,556	46,200,385	46,216,847	36,454,804	36,471,266
Texas Southern University	54,836,015	49,628,698	49,597,747	210,805,656	207,263,602	55,055,655	51,513,606
Texas Tech University System Administration	1,368,000	1,368,000	1,231,200	2,000,000	2,000,000	1,299,600	1,299,600
Texas Tech University	156,712,855	167,441,568	154,175,260	174,172,930	175,588,562	165,531,300	164,946,936
Angelo State University	25,798,016	29,506,087	26,806,614	33,229,996	32,274,391	27,954,692	26,999,091
Texas Woman's University	55,268,910	59,111,457	61,516,280	74,863,883	73,492,111	63,513,736	62,136,865
Texas State University System	1,368,000	1,368,000	1,231,200	1,299,600	2,424,600	1,299,600	1,299,600
Lamar University	48,176,966	49,642,353	45,262,731	80,197,148	73,142,611	50,372,148	49,017,611
Lamar Institute of Technology	9,686,743	14,297,451	14,282,770	19,411,191	19,082,659	14,861,191	14,532,659
Lamar State College - Orange	8,055,818	10,449,161	10,443,155	15,788,182	14,189,510	10,566,182	10,439,511
Lamar State College - Port Arthur	9,096,512	12,934,838	12,914,280	16,881,317	16,401,232	12,006,317	11,526,233
Sam Houston State University	56,608,700	57,947,177	53,672,401	85,425,296	84,334,330	54,675,294	53,584,331
Texas State University	109,079,130	120,815,161	110,620,511	150,153,867	147,964,430	116,621,867	114,432,430
Sul Ross State University	11,964,321	11,970,291	11,544,197	15,247,629	14,298,899	10,103,878	9,155,149
Sul Ross State University Rio Grande College	3,419,569	3,635,769	3,434,129	10,040,181	10,040,385	4,555,830	4,556,035
The University of Texas Southwestern Medical Center	159,313,028	169,568,982	169,569,682	168,718,110	168,716,609	168,718,110	168,716,610
The University of Texas Medical Branch at Galveston	262,966,249	267,775,848	267,775,350	270,906,632	270,908,484	266,490,859	266,492,711
The University of Texas Health Science Center at Houston	174,393,222	188,280,861	188,280,561	186,888,625	186,888,074	186,888,625	186,888,074
The University of Texas Health Science Center at San Antonio	135,805,873	147,460,472	147,460,709	144,068,781	144,068,381	144,068,781	144,068,381
The University of Texas Rio Grande Valley School of Medicine	26,754,712	32,285,815	32,285,815	37,101,755	37,101,755	34,483,943	34,483,942
The University of Texas M.D. Anderson Cancer Center	192,893,720	202,092,811	202,093,162	201,161,516	201,161,816	201,161,516	201,161,816
The University of Texas Health Science Center at Tyler	43,092,440	48,604,141	48,603,941	49,335,837	49,335,887	49,335,837	49,335,887
Texas A&M University System Health Science Center	144,025,170	145,469,479	145,473,871	164,298,038	164,304,680	141,767,199	141,773,841
University of North Texas Health Science Center at Fort Worth	88,302,840	90,360,085	99,875,693	113,805,442	111,758,110	94,587,298	92,544,265

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas Tech University Health Sciences Center	129,010,222	148,184,642	148,167,963	155,650,726	153,919,575	135,070,805	133,339,654
Texas Tech University Health Sciences Center at El Paso	65,351,585	70,254,352	70,238,744	85,223,939	82,941,734	68,160,636	65,878,432
University of Houston College of Medicine	0	0	0	13,081,242	13,081,242	13,081,242	13,081,242
Public Community/Junior Colleges	908,092,627	936,193,916	931,497,068	934,161,200	929,829,145	934,161,200	929,829,145
Texas State Technical College System Administration	3,373,779	4,347,915	3,967,269	5,946,247	5,946,248	2,890,851	2,890,852
Texas State Technical College - Harlingen	17,272,510	23,159,390	23,308,323	30,244,257	29,995,981	26,882,338	26,634,061
Texas State Technical College - West Texas	10,875,213	14,538,197	14,157,401	14,840,256	14,674,366	13,617,412	13,451,523
Texas State Technical College - Marshall	4,627,722	5,556,685	5,163,445	7,675,814	7,548,358	6,335,398	6,207,942
Texas State Technical College - Waco	24,574,398	43,644,240	55,452,320	37,652,915	37,412,811	32,927,865	32,687,762
Texas State Technical College - Ft. Bend	5,464,310	7,962,649	6,725,468	9,338,184	9,336,148	5,792,445	5,790,410
Texas State Technical College - North Texas	3,306,014	3,717,575	3,877,899	4,892,615	4,892,737	3,602,871	3,602,993
Texas A&M AgriLife Research	55,045,508	52,434,578	52,043,325	63,983,850	63,983,850	61,222,443	61,222,442
Texas A&M AgriLife Extension Service	44,054,523	46,730,703	45,312,330	50,520,741	50,520,741	46,095,848	46,095,848
Texas A&M Engineering Experiment Station	21,595,283	69,710,032	22,211,030	27,356,259	24,859,944	22,356,259	22,359,944
Texas A&M Transportation Institute	7,567,470	7,232,619	7,232,618	11,186,750	11,186,749	7,186,750	7,186,749
Texas A&M Engineering Extension Service	8,793,985	8,477,360	8,477,360	11,137,238	9,547,237	8,535,238	8,535,237
Texas A&M Forest Service	31,785,591	30,310,318	30,310,317	42,045,968	42,045,966	10,376,786	10,376,784
Texas A&M Veterinary Medical Diagnostic Laboratory	8,688,386	9,139,623	8,759,688	11,396,866	10,504,265	8,958,204	8,958,203
Texas Division of Emergency Management	0	9,692,909	21,110,067	39,062,879	21,545,965	19,881,414	9,881,413
<b>Subtotal, Agencies of Education</b>	<b>\$ 26,590,950,348</b>	<b>\$30,859,412,602</b>	<b>\$28,928,411,005</b>	<b>\$33,819,900,264</b>	<b>\$33,752,744,566</b>	<b>\$32,347,145,681</b>	<b>\$31,494,393,036</b>
Retirement and Group Insurance	35,944,502	36,510,679	34,928,503	41,733,269	41,992,797	35,642,806	36,383,428
Social Security and Benefit Replacement Pay	247,972,964	260,562,240	267,812,576	290,680,943	299,935,319	275,669,487	283,764,222
<b>Subtotal, Employee Benefits</b>	<b>\$ 283,917,466</b>	<b>\$ 297,072,919</b>	<b>\$ 302,741,079</b>	<b>\$ 332,414,212</b>	<b>\$ 341,928,116</b>	<b>\$ 311,312,293</b>	<b>\$ 320,147,650</b>
Bond Debt Service Payments	10,110,583	7,225,464	7,933,400	6,704,537	6,378,680	6,704,537	6,378,680
<b>Subtotal, Debt Service</b>	<b>\$ 10,110,583</b>	<b>\$ 7,225,464</b>	<b>\$ 7,933,400</b>	<b>\$ 6,704,537</b>	<b>\$ 6,378,680</b>	<b>\$ 6,704,537</b>	<b>\$ 6,378,680</b>
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<b>\$ 26,884,978,397</b>	<b>\$31,163,710,985</b>	<b>\$29,239,085,484</b>	<b>\$34,159,019,013</b>	<b>\$34,101,051,362</b>	<b>\$32,665,162,511</b>	<b>\$31,820,919,366</b>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue-Dedicated)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Teacher Retirement System	\$ 29,188,363	\$ 23,714,800	\$ 25,042,829	\$ 25,794,114	\$ 26,567,937	\$ 25,794,114	\$ 26,567,937
Optional Retirement Program	48,875,117	51,377,215	53,057,304	54,792,334	56,584,101	54,792,334	56,584,101
Higher Education Employees Group Insurance Contributions	0	0	0	2,753,307	2,753,307	2,753,307	2,753,307
Higher Education Coordinating Board	14,954,370	16,471,078	13,538,715	15,667,492	15,667,492	15,667,492	15,667,492
The University of Texas at Arlington	70,635,363	70,175,232	67,361,581	69,700,676	69,683,751	67,853,382	67,729,854
The University of Texas at Austin	123,056,379	119,356,018	109,017,403	115,522,114	115,107,885	117,118,671	116,636,243
The University of Texas at Dallas	69,610,889	69,657,753	57,989,556	67,999,538	68,351,333	65,840,208	65,531,183
The University of Texas at El Paso	34,187,913	32,383,985	31,550,334	31,573,539	31,910,745	31,902,745	31,832,124
The University of Texas Rio Grande Valley	39,604,076	42,223,544	34,145,200	42,115,430	42,097,043	43,543,106	43,512,694
The University of Texas Permian Basin	6,984,333	6,524,811	6,649,118	7,557,607	7,570,617	6,838,613	6,830,555
The University of Texas at San Antonio	44,509,310	47,061,488	44,588,470	44,203,976	44,272,603	45,341,040	45,285,887
The University of Texas at Tyler	11,403,950	11,287,629	11,628,276	11,729,757	11,836,653	11,470,669	11,445,991
Texas A&M University	152,088,736	148,617,557	135,245,665	142,208,148	143,058,099	136,071,473	135,645,664
Texas A&M University at Galveston	4,207,821	3,317,139	3,122,144	3,254,774	3,281,616	2,997,676	2,990,581
Prairie View A&M University	21,477,932	23,289,624	19,651,020	20,450,082	20,466,716	18,957,137	18,894,173
Tarleton State University	17,699,235	17,531,557	18,069,988	18,020,593	18,023,688	17,695,590	17,678,840
Texas A&M University - Central Texas	3,113,329	3,313,631	1,953,740	2,356,028	2,355,746	2,372,909	2,369,973
Texas A&M University - Corpus Christi	17,646,538	17,817,655	17,266,812	16,280,599	16,282,246	15,468,199	15,445,170
Texas A&M University - Kingsville	16,901,999	12,552,919	13,757,130	11,637,569	11,604,952	11,922,466	11,869,849
Texas A&M University - San Antonio	7,804,117	7,825,196	7,254,250	6,959,884	6,972,659	7,020,265	7,016,431
Texas A&M International University	10,311,435	10,635,376	10,292,497	10,053,793	10,050,152	10,265,833	10,258,355
West Texas A&M University	12,810,293	13,745,326	12,589,235	13,318,445	13,272,220	13,568,509	13,532,575
Texas A&M University - Commerce	15,236,144	16,293,061	15,630,793	15,391,467	15,419,302	15,611,539	15,583,804
Texas A&M University - Texarkana	1,592,581	2,345,939	2,796,691	1,988,898	2,002,256	1,979,103	1,973,350
University of Houston	75,963,404	82,354,738	81,029,349	87,978,495	87,829,938	81,503,564	81,323,719
University of Houston - Clear Lake	13,201,154	13,705,737	12,936,973	13,140,681	13,253,098	12,972,079	12,941,728
University of Houston - Downtown	18,771,516	20,734,724	17,797,485	20,951,371	20,958,254	21,104,693	21,061,272
University of Houston - Victoria	5,618,219	5,978,193	5,396,219	7,320,113	7,311,643	6,754,939	6,744,912
Midwestern State University	7,129,187	5,780,182	6,452,795	6,741,739	6,917,913	5,819,418	5,809,047
University of North Texas	65,708,034	68,075,557	68,262,924	67,005,907	66,963,708	67,281,594	67,057,760
University of North Texas at Dallas	6,557,216	7,215,779	7,425,038	7,484,371	7,571,842	7,466,769	7,464,490
Stephen F. Austin State University	16,392,454	17,269,063	17,032,766	16,232,154	16,291,070	15,570,129	15,546,965
Texas Southern University	28,486,312	37,498,223	32,903,716	19,197,419	19,159,844	17,550,451	17,506,993

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue-Dedicated)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas Tech University	60,192,084	60,853,176	60,266,182	59,527,880	59,400,573	61,370,580	61,207,350
Angelo State University	12,330,856	11,677,519	11,212,487	10,564,181	10,626,613	11,050,803	11,045,018
Texas Woman's University	21,152,597	21,794,851	21,596,785	23,333,640	23,348,726	21,503,113	21,477,092
Lamar University	17,444,802	18,074,242	17,255,606	18,765,127	18,759,683	18,298,089	18,276,406
Lamar Institute of Technology	2,462,312	3,420,630	3,813,753	4,295,744	4,323,694	4,091,611	4,085,989
Lamar State College - Orange	2,505,959	1,519,222	1,763,884	2,571,576	2,592,798	2,230,547	2,227,504
Lamar State College - Port Arthur	2,670,464	1,367,590	1,693,041	2,187,924	2,189,269	2,275,736	2,276,464
Sam Houston State University	32,262,734	34,953,795	31,376,019	33,588,868	31,320,883	32,878,813	32,830,697
Texas State University	52,985,050	50,787,112	45,334,547	44,047,302	44,037,737	46,387,228	46,368,162
Sul Ross State University	2,180,106	1,901,350	1,726,631	1,730,131	1,729,609	1,747,468	1,746,852
Sul Ross State University Rio Grande College	817,500	781,500	679,655	888,930	888,726	896,546	896,312
The University of Texas Southwestern Medical Center	7,181,875	6,993,547	6,873,347	10,392,315	10,493,786	6,993,547	6,993,547
The University of Texas Medical Branch at Galveston	12,580,391	12,099,169	12,075,791	11,974,089	11,974,089	12,099,168	12,099,168
The University of Texas Health Science Center at Houston	24,757,086	26,491,181	26,530,938	25,251,497	25,253,415	26,491,182	26,491,182
The University of Texas Health Science Center at San Antonio	12,335,513	12,968,625	12,518,242	13,345,776	13,392,677	12,968,624	12,968,624
The University of Texas Rio Grande Valley School of Medicine	932,064	1,211,648	1,056,133	1,540,471	1,540,471	1,211,648	1,211,648
The University of Texas M.D. Anderson Cancer Center	834,817	923,734	929,807	922,236	925,416	923,734	923,734
The University of Texas Health Science Center at Tyler	536,940	491,813	291,996	548,752	554,107	491,813	491,813
Texas A&M University System Health Science Center	19,757,262	19,263,243	19,601,598	17,648,726	17,686,641	16,332,189	16,332,189
University of North Texas Health Science Center at Fort Worth	10,549,572	10,162,242	10,725,626	10,113,728	10,113,728	10,138,871	10,138,871
Texas Tech University Health Sciences Center	16,727,686	16,490,002	15,290,347	16,292,758	16,353,140	16,482,104	16,482,104
Texas Tech University Health Sciences Center at El Paso	3,152,291	3,102,537	3,326,121	3,192,486	3,307,738	3,102,537	3,102,537
University of Houston College of Medicine	0	0	0	621,757	627,652	263,670	263,670
Texas State Technical College System Administration	342,369	254,553	226,526	52,739	53,821	13,194	13,194
Texas State Technical College - Harlingen	3,245,291	923,471	860,704	2,401,494	2,485,624	2,147,076	2,211,487
Texas State Technical College - West Texas	1,062,360	526,415	521,042	836,772	866,407	727,275	749,094
Texas State Technical College - Marshall	59,731	195,355	210,489	367,165	379,873	329,024	338,893
Texas State Technical College - Waco	4,299,950	1,274,004	2,779,398	2,787,921	2,886,138	2,428,213	2,501,061
Texas State Technical College - Ft. Bend	(308,400)	768,701	244,698	312,235	321,809	260,633	268,453
Texas State Technical College - North Texas	(162,900)	113,698	102,169	157,720	163,046	148,993	153,463
Texas A&M AgriLife Research	455,712	432,926	432,927	455,712	455,712	432,926	432,927
Texas A&M Engineering Experiment Station	443,561	421,384	421,383	421,384	421,383	421,384	421,383

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(General Revenue-Dedicated)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas A&M Forest Service	<u>26,090,651</u>	<u>24,923,846</u>	<u>24,466,346</u>	<u>24,897,673</u>	<u>24,897,674</u>	<u>44,235,819</u>	<u>44,235,819</u>
Subtotal, Agencies of Education	\$ 1,363,606,005	\$ 1,373,293,810	\$ 1,297,640,234	\$ 1,343,419,123	\$ 1,345,823,087	\$ 1,340,244,174	\$ 1,340,355,726
Social Security and Benefit Replacement Pay	<u>52,586,522</u>	<u>55,290,796</u>	<u>56,949,520</u>	<u>61,843,397</u>	<u>63,841,478</u>	<u>58,658,006</u>	<u>60,417,746</u>
Subtotal, Employee Benefits	\$ 52,586,522	\$ 55,290,796	\$ 56,949,520	\$ 61,843,397	\$ 63,841,478	\$ 58,658,006	\$ 60,417,746
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<u>\$ 1,416,192,527</u>	<u>\$ 1,428,584,606</u>	<u>\$ 1,354,589,754</u>	<u>\$ 1,405,262,520</u>	<u>\$ 1,409,664,565</u>	<u>\$ 1,398,902,180</u>	<u>\$ 1,400,773,472</u>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(Federal Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas Education Agency	\$ 5,647,904,425	\$ 6,383,821,662	\$ 5,838,997,510	\$ 5,145,882,767	\$ 5,143,688,367	\$ 5,145,882,767	\$ 5,143,688,367
School for the Blind and Visually Impaired	1,995,076	2,016,520	2,016,520	2,186,500	2,186,500	2,186,500	2,186,500
School for the Deaf	1,702,730	1,126,254	1,126,254	1,286,506	1,286,506	1,286,506	1,286,506
Higher Education Coordinating Board	33,153,264	27,592,579	209,085,854	34,118,284	34,595,940	34,118,284	34,595,940
Texas A&M AgriLife Research	9,758,247	9,758,247	9,758,247	9,721,175	9,721,175	9,721,175	9,721,175
Texas A&M AgriLife Extension Service	14,951,759	14,072,397	14,072,397	14,072,397	14,072,397	14,072,397	14,072,397
Texas A&M Engineering Experiment Station	65,582,648	53,708,052	53,708,052	70,153,018	70,153,018	70,153,018	70,153,018
Texas A&M Transportation Institute	13,311,063	13,710,395	14,053,155	14,123,421	14,264,655	14,123,421	14,264,655
Texas A&M Engineering Extension Service	25,482,436	20,045,596	24,912,309	24,415,587	24,415,587	24,415,587	24,415,587
Texas A&M Forest Service	5,171,189	3,243,584	3,523,368	3,523,368	3,523,368	3,523,368	3,523,368
Texas A&M Veterinary Medical Diagnostic Laboratory	296,922	272,727	272,727	272,727	272,727	272,727	272,727
Texas Division of Emergency Management	0	1,855,637,137	1,779,992,384	371,068,006	310,477,283	371,068,006	310,477,283
Subtotal, Agencies of Education	\$ 5,819,309,759	\$ 8,385,005,150	\$ 7,951,518,777	\$ 5,690,823,756	\$ 5,628,657,523	\$ 5,690,823,756	\$ 5,628,657,523
Retirement and Group Insurance	9,454,776	9,616,760	11,984,156	14,619,090	14,542,758	12,083,634	12,186,454
Social Security and Benefit Replacement Pay	3,348,868	3,474,124	4,363,709	4,654,232	4,721,827	4,403,550	4,444,937
Subtotal, Employee Benefits	\$ 12,803,644	\$ 13,090,884	\$ 16,347,865	\$ 19,273,322	\$ 19,264,585	\$ 16,487,184	\$ 16,631,391
Bond Debt Service Payments	82,637	0	0	0	0	0	0
Subtotal, Debt Service	\$ 82,637	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<b>\$ 5,832,196,040</b>	<b>\$ 8,398,096,034</b>	<b>\$ 7,967,866,642</b>	<b>\$ 5,710,097,078</b>	<b>\$ 5,647,922,108</b>	<b>\$ 5,707,310,940</b>	<b>\$ 5,645,288,914</b>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(Other Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas Education Agency	\$ 5,338,479,688	\$ 5,878,556,477	\$ 5,812,028,696	\$ 4,506,137,222	\$ 4,884,188,927	\$ 5,756,749,079	\$ 6,170,637,158
School for the Blind and Visually Impaired	6,479,460	6,547,774	7,115,758	5,830,245	5,830,246	5,830,245	5,830,246
School for the Deaf	10,515,120	10,901,980	11,359,346	11,379,346	11,379,346	11,379,346	11,379,346
Teacher Retirement System	718,639,889	401,572,607	403,862,148	148,435,032	154,802,103	146,792,032	150,699,103
Higher Education Coordinating Board	27,727,907	40,563,297	32,536,319	32,126,541	31,001,598	32,126,541	31,001,598
The University of Texas System Administration	1,326,614	1,327,094	1,335,200	1,310,000	1,310,000	1,310,000	1,310,000
Available University Fund	1,144,089,326	1,396,546,333	1,171,867,267	1,218,838,120	1,277,717,232	1,218,838,120	1,277,717,232
Available National Research University Fund	23,500,682	24,454,556	24,956,632	25,045,556	25,466,425	25,045,556	25,466,425
Support for Military and Veterans Exemptions	8,737,849	8,815,572	8,871,281	9,106,887	9,322,520	9,106,887	9,322,520
The University of Texas at Arlington	3,285	4,073	4,073	4,073	4,073	4,073	4,073
The University of Texas at Austin	388,925	11,388,711	1,230,956	1,224,787	1,224,787	1,224,787	1,224,787
The University of Texas at El Paso	1,638,554	1,646,057	1,678,632	1,637,632	1,637,632	1,637,632	1,637,632
The University of Texas Rio Grande Valley	152,247	152,247	152,247	152,247	152,247	144,635	144,635
The University of Texas at San Antonio	44	44	44	44	44	44	44
Texas A&M University	143,209	152,224	165,000	165,000	165,000	165,000	165,000
Texas A&M University at Galveston	0	0	0	20,000	20,000	20,000	20,000
Texas A&M International University	91,787	91,787	91,787	91,787	91,787	87,198	87,198
University of Houston System Administration	0	0	11,884	11,238	11,238	11,238	11,238
University of Houston	18,086	11,052,821	15,364,881	3,349	3,349	3,349	3,349
University of Houston - Clear Lake	3,775	85,518	2,765	2,517	2,517	2,517	2,517
University of Houston - Downtown	6,566	4,008,186	8,186	8,186	8,186	8,186	8,186
University of Houston - Victoria	2,000	496,544	1,209,113	899	899	899	899
University of North Texas	12,706	11,977	9,700	10,500	10,500	10,500	10,500
Stephen F. Austin State University	3,875	12,257	7,946	7,946	7,946	7,946	7,946
Texas Southern University	3,877	4,330,000	11,670,000	0	0	0	0
Texas Tech University	36,160	31,751	63,153	40,000	40,000	40,000	40,000
Angelo State University	1,892	1,833	1,833	1,833	1,833	1,833	1,833
Lamar University	0	1,418,585	0	0	0	0	0
Lamar Institute of Technology	1,312,657	0	0	0	0	0	0
Lamar State College - Orange	385,215	20,897	0	0	0	0	0
Lamar State College - Port Arthur	0	488,676	5,830,782	0	0	0	0
Sam Houston State University	5,396	1,072,833	1,072,833	1,072,833	1,072,833	1,072,833	1,072,833
Texas State University	12,379	14,007	7,946	7,946	7,946	7,946	7,946



**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(Other Funds)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Sul Ross State University	7,946	7,946	7,946	7,946	7,946	7,946	7,946
The University of Texas Southwestern Medical Center	4,983,243	5,290,181	7,457,964	6,113,424	6,113,424	6,113,424	6,113,424
The University of Texas Medical Branch at Galveston	2,367,891	5,591,388	4,791,874	3,896,104	3,896,102	3,896,104	3,896,102
The University of Texas Health Science Center at Houston	3,780,911	3,593,327	3,671,808	3,519,158	3,519,158	3,519,158	3,519,158
The University of Texas Health Science Center at San Antonio	15,357,889	16,347,067	33,514,836	14,600,401	14,600,401	14,600,401	14,600,401
The University of Texas Rio Grande Valley School of Medicine	1,707,913	1,665,591	1,127,979	1,107,979	1,107,979	1,107,979	1,107,979
The University of Texas M.D. Anderson Cancer Center	10,630,778	14,271,560	12,097,768	8,967,768	8,967,768	8,967,768	8,967,768
The University of Texas Health Science Center at Tyler	2,996,390	2,801,196	2,862,484	2,852,961	2,852,961	2,852,961	2,852,961
Texas A&M University System Health Science Center	2,748,302	2,701,261	2,639,709	2,639,709	2,639,709	2,639,709	2,639,709
University of North Texas Health Science Center at Fort Worth	4,574,041	3,982,788	9,972,314	2,994,613	2,994,613	2,994,613	2,994,613
Texas Tech University Health Sciences Center	3,519,718	8,361,506	7,850,884	2,848,696	2,848,696	2,848,696	2,848,696
Texas Tech University Health Sciences Center at El Paso	1,219,636	8,886,494	8,309,645	2,633,000	2,633,000	2,633,000	2,633,000
University of Houston College of Medicine	0	0	0	1,100,000	1,100,000	1,100,000	1,100,000
Texas A&M AgriLife Research	7,240,657	6,776,253	6,776,253	7,156,253	7,156,253	7,156,253	7,156,253
Texas A&M AgriLife Extension Service	13,394,882	13,077,374	13,060,829	12,345,288	12,345,288	11,812,340	11,812,340
Texas A&M Engineering Experiment Station	43,576,527	48,022,732	48,022,733	43,521,277	43,521,278	43,521,277	43,521,278
Texas A&M Transportation Institute	45,955,397	47,175,093	48,191,441	48,378,575	48,733,498	48,378,575	48,733,498
Texas A&M Engineering Extension Service	63,363,224	52,853,924	63,977,737	62,891,398	62,891,397	62,891,398	62,891,397
Texas A&M Forest Service	57,371,892	1,051,826	474,568	474,568	474,568	474,568	474,568
Texas A&M Veterinary Medical Diagnostic Laboratory	12,065,262	12,349,324	12,866,815	11,917,603	11,922,603	11,917,603	11,922,603
Texas Division of Emergency Management	0	35,078,226	20,786,297	12,751,850	12,754,392	12,751,850	12,754,392
<b>Subtotal, Agencies of Education</b>	<b>\$ 7,580,581,669</b>	<b>\$ 8,095,651,775</b>	<b>\$ 7,820,978,292</b>	<b>\$ 6,215,390,337</b>	<b>\$ 6,658,562,248</b>	<b>\$ 7,463,814,045</b>	<b>\$ 7,940,362,330</b>
Retirement and Group Insurance	2,224,215	2,268,637	2,289,265	3,033,832	3,029,328	2,310,519	2,332,422
Social Security and Benefit Replacement Pay	5,885,180	6,055,678	6,078,519	6,469,266	6,549,279	6,102,754	6,128,170
<b>Subtotal, Employee Benefits</b>	<b>\$ 8,109,395</b>	<b>\$ 8,324,315</b>	<b>\$ 8,367,784</b>	<b>\$ 9,503,098</b>	<b>\$ 9,578,607</b>	<b>\$ 8,413,273</b>	<b>\$ 8,460,592</b>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(Other Funds)  
(Continued)**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
				2022	2023	2022	2023
Bond Debt Service Payments	<u>5.482</u>	<u>2.788</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal, Debt Service	\$ 5,482	\$ 2,788	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Less Interagency Contracts	<u>\$ 54,721.054</u>	<u>\$ 93,312.288</u>	<u>\$ 83,849.554</u>	<u>\$ 64,541,221</u>	<u>\$ 64,672,625</u>	<u>\$ 64,529,020</u>	<u>\$ 64,660,424</u>
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<u>\$ 7,533,975,492</u>	<u>\$ 8,010,666,590</u>	<u>\$ 7,745,496,522</u>	<u>\$ 6,160,352,214</u>	<u>\$ 6,603,468,230</u>	<u>\$ 7,407,698,298</u>	<u>\$ 7,884,162,498</u>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(All Funds)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas Education Agency	\$ 28,139,984,722	\$32,946,005,332	\$30,737,339,404	\$32,116,250,787	\$32,417,941,820	\$32,891,268,469	\$32,380,045,132
School for the Blind and Visually Impaired	24,112,687	25,561,261	24,823,166	29,629,185	26,369,185	24,743,419	24,734,669
School for the Deaf	31,122,477	30,778,148	31,116,292	32,689,822	32,194,201	32,373,012	32,373,012
Teacher Retirement System	3,080,536,918	3,040,150,937	2,890,359,804	3,050,571,568	3,219,410,451	3,031,090,488	3,177,467,703
Optional Retirement Program	173,078,520	179,300,872	181,745,036	184,262,933	186,856,298	184,262,933	186,856,298
Higher Education Employees Group Insurance Contributions	723,091,110	708,935,833	708,935,830	713,081,590	713,081,591	713,081,590	713,081,591
Higher Education Coordinating Board	783,626,395	893,770,248	1,013,760,639	969,633,055	958,686,796	882,155,596	872,009,484
Higher Education Fund	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000	393,750,000
The University of Texas System Administration	10,196,767	10,147,797	9,110,318	8,822,583	7,841,493	8,626,821	7,645,731
Available University Fund	1,144,089,326	1,396,546,333	1,171,867,267	1,218,838,120	1,277,717,232	1,218,838,120	1,277,717,232
Available National Research University Fund	23,500,682	24,454,556	24,956,632	25,045,556	25,466,425	25,045,556	25,466,425
Support for Military and Veterans Exemptions	23,737,849	23,815,572	22,371,281	23,356,887	23,572,520	23,356,887	23,572,520
The University of Texas at Arlington	177,808,773	194,073,230	182,340,162	203,075,338	203,154,830	194,728,044	194,700,933
The University of Texas at Austin	418,208,240	446,188,742	388,146,292	447,597,662	431,396,358	431,717,791	419,921,497
The University of Texas at Dallas	158,469,120	169,236,606	148,241,494	188,710,833	189,340,192	177,016,723	176,985,263
The University of Texas at El Paso	118,880,684	121,793,577	113,435,189	131,334,554	126,717,794	122,568,917	122,547,288
The University of Texas Rio Grande Valley	132,122,737	139,479,925	123,485,341	141,663,423	141,663,471	142,483,481	142,471,504
The University of Texas Permian Basin	38,541,098	38,345,883	36,583,025	44,203,119	39,504,895	38,267,407	38,265,639
The University of Texas at San Antonio	145,535,807	160,777,746	150,447,147	169,482,942	169,591,338	163,691,590	163,676,210
The University of Texas at Tyler	47,075,171	47,358,442	45,065,140	47,102,066	47,228,680	46,644,390	46,639,429
Texas A&M University System Administrative and General Offices	770,027	770,028	693,024	770,027	770,028	731,526	731,526
Texas A&M University	448,063,544	474,165,391	460,531,141	506,965,783	508,188,252	469,045,439	468,992,152
Texas A&M University at Galveston	26,384,342	24,780,720	24,571,070	74,179,800	28,457,606	24,905,340	24,149,209
Prairie View A&M University	69,841,261	69,875,615	65,333,336	75,778,117	73,900,133	64,923,425	62,965,847
Tarleton State University	63,729,834	62,249,686	61,314,730	75,684,494	75,686,918	61,840,580	61,833,479
Texas A&M University - Central Texas	19,553,147	20,453,864	18,131,021	24,214,537	24,219,639	17,971,169	17,973,617
Texas A&M University - Corpus Christi	65,787,974	67,623,123	67,040,045	79,727,126	77,447,370	66,694,790	64,390,361
Texas A&M University - Kingsville	55,718,372	50,720,434	49,989,081	60,259,598	59,074,329	48,988,649	47,783,410
Texas A&M University - San Antonio	35,764,305	38,938,352	36,884,850	48,153,878	47,671,605	35,518,860	35,519,978
Texas A&M International University	41,764,607	41,694,728	41,226,157	53,614,272	51,987,830	42,043,354	40,413,080
West Texas A&M University	45,943,418	48,920,007	44,841,001	62,006,021	55,559,364	47,284,089	45,563,126
Texas A&M University - Commerce	56,788,700	56,583,826	55,846,052	70,688,739	70,733,232	53,135,233	53,124,156

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(All Funds)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
Texas A&M University - Texarkana	21,523,149	24,126,219	24,573,893	31,046,924	31,319,251	23,567,261	23,565,478
University of Houston System Administration	44,315,320	41,441,703	41,493,062	61,238,917	54,625,945	41,959,808	35,346,836
University of Houston	236,289,965	265,768,300	304,262,844	308,721,217	308,721,216	250,201,845	250,170,557
University of Houston - Clear Lake	39,272,658	41,466,024	40,632,831	53,815,091	53,953,492	42,700,780	42,696,414
University of Houston - Downtown	43,553,290	49,014,938	42,058,037	51,883,557	51,928,406	45,112,984	45,107,531
University of Houston - Victoria	19,472,580	20,372,042	20,541,100	32,591,073	32,591,074	20,626,209	20,624,654
Midwestern State University	27,738,186	26,518,891	25,554,269	27,825,851	30,111,450	25,118,714	25,115,708
University of North Texas System Administration	6,158,252	6,149,199	5,974,646	6,146,918	6,153,093	6,057,318	6,063,493
University of North Texas	171,209,078	179,309,656	172,587,914	206,461,047	204,853,226	181,759,413	179,972,060
University of North Texas at Dallas	28,723,957	31,519,810	30,468,579	48,593,417	48,681,994	31,458,751	31,455,778
Stephen F. Austin State University	56,607,860	54,754,455	53,447,268	62,440,485	62,515,863	52,032,879	52,026,177
Texas Southern University	83,326,204	91,456,921	94,171,463	230,003,075	226,423,446	72,606,106	69,020,599
Texas Tech University System Administration	1,368,000	1,368,000	1,231,200	2,000,000	2,000,000	1,299,600	1,299,600
Texas Tech University	216,941,099	228,326,495	214,504,595	233,740,810	235,029,135	226,941,880	226,194,286
Angelo State University	38,130,764	41,185,439	38,020,934	43,796,010	42,902,837	39,007,328	38,045,942
Texas Woman's University	76,421,507	80,906,308	83,113,065	98,197,523	96,840,837	85,016,849	83,613,957
Texas State University System	1,368,000	1,368,000	1,231,200	1,299,600	2,424,600	1,299,600	1,299,600
Lamar University	65,621,768	69,135,180	62,518,337	98,962,275	91,902,294	68,670,237	67,294,017
Lamar Institute of Technology	13,461,712	17,718,081	18,096,523	23,706,935	23,406,353	18,952,802	18,618,648
Lamar State College - Orange	10,946,992	11,989,280	12,207,039	18,359,758	16,782,308	12,796,729	12,667,015
Lamar State College - Port Arthur	11,766,976	14,791,104	20,438,103	19,069,241	18,590,501	14,282,053	13,802,697
Sam Houston State University	88,876,830	93,973,805	86,121,253	120,086,997	116,728,046	88,626,940	87,487,861
Texas State University	162,076,559	171,616,280	155,963,004	194,209,115	192,010,113	163,017,041	160,808,538
Sul Ross State University	14,152,373	13,879,587	13,278,774	16,985,706	16,036,454	11,859,292	10,909,947
Sul Ross State University Rio Grande College	4,237,069	4,417,269	4,113,784	10,929,111	10,929,111	5,452,376	5,452,347
The University of Texas Southwestern Medical Center	171,478,146	181,852,710	183,900,993	185,223,849	185,323,819	181,825,081	181,823,581
The University of Texas Medical Branch at Galveston	277,914,531	285,466,405	284,643,015	286,776,825	286,778,675	282,486,131	282,487,981
The University of Texas Health Science Center at Houston	202,931,219	218,365,369	218,483,307	215,659,280	215,660,647	216,898,965	216,898,414
The University of Texas Health Science Center at San Antonio	163,499,275	176,776,164	193,493,787	172,014,958	172,061,459	171,637,806	171,637,406
The University of Texas Rio Grande Valley School of Medicine	29,394,689	35,163,054	34,469,927	39,750,205	39,750,205	36,803,570	36,803,569
The University of Texas M.D. Anderson Cancer Center	204,359,315	217,288,105	215,120,737	211,051,520	211,055,000	211,053,018	211,053,318
The University of Texas Health Science Center at Tyler	46,625,770	51,897,150	51,758,421	52,737,550	52,742,955	52,680,611	52,680,661
Texas A&M University System Health Science Center	166,530,734	167,433,983	167,715,178	184,586,473	184,631,030	160,739,097	160,745,739

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(All Funds)  
(Continued)**

	Expended	Estimated	Budgeted	Requested		Recommended	
	2019	2020	2021	2022	2023	2022	2023
University of North Texas Health Science Center at Fort Worth	103,426,453	104,505,115	120,573,633	126,913,783	124,866,451	107,720,782	105,677,749
Texas Tech University Health Sciences Center	149,257,626	173,036,150	171,309,194	174,792,180	173,121,411	154,401,605	152,670,454
Texas Tech University Health Sciences Center at El Paso	69,723,512	82,243,383	81,874,510	91,049,425	88,882,472	73,896,173	71,613,969
University of Houston College of Medicine	0	0	0	14,802,999	14,808,894	14,444,912	14,444,912
Public Community/Junior Colleges	908,092,627	936,193,916	931,497,068	934,161,200	929,829,145	934,161,200	929,829,145
Texas State Technical College System Administration	3,716,148	4,602,468	4,193,795	5,998,986	6,000,069	2,904,045	2,904,046
Texas State Technical College - Harlingen	20,517,801	24,082,861	24,169,027	32,645,751	32,481,605	29,029,414	28,845,548
Texas State Technical College - West Texas	11,937,573	15,064,612	14,678,443	15,677,028	15,540,773	14,344,687	14,200,617
Texas State Technical College - Marshall	4,687,453	5,752,040	5,373,934	8,042,979	7,928,231	6,664,422	6,546,835
Texas State Technical College - Waco	28,874,348	44,918,244	58,231,718	40,440,836	40,298,949	35,356,078	35,188,823
Texas State Technical College - Ft. Bend	5,155,910	8,731,350	6,970,166	9,650,419	9,657,957	6,053,078	6,058,863
Texas State Technical College - North Texas	3,143,114	3,831,273	3,980,068	5,050,335	5,055,783	3,751,864	3,756,456
Texas A&M AgriLife Research	72,500,124	69,402,004	69,010,752	81,316,990	81,316,990	78,532,797	78,532,797
Texas A&M AgriLife Extension Service	72,401,164	73,880,474	72,445,556	76,938,426	76,938,426	71,980,585	71,980,585
Texas A&M Engineering Experiment Station	131,198,019	171,862,200	124,363,198	141,451,938	138,955,623	136,451,938	136,455,623
Texas A&M Transportation Institute	66,833,930	68,118,107	69,477,214	73,688,746	74,184,902	69,688,746	70,184,902
Texas A&M Engineering Extension Service	97,639,645	81,376,880	97,367,406	98,444,223	96,854,221	95,842,223	95,842,221
Texas A&M Forest Service	120,419,323	59,529,574	58,774,599	70,941,577	70,941,576	58,610,541	58,610,539
Texas A&M Veterinary Medical Diagnostic Laboratory	21,050,570	21,761,674	21,899,230	23,587,196	22,699,595	21,148,534	21,153,533
Texas Division of Emergency Management	0	1,900,408,272	1,821,888,748	422,882,735	344,777,640	403,701,270	333,113,088
<b>Subtotal, Agencies of Education</b>	<b>\$ 41,354,447,781</b>	<b>\$48,713,363,337</b>	<b>\$45,998,548,308</b>	<b>\$47,069,533,480</b>	<b>\$47,385,787,424</b>	<b>\$46,842,027,656</b>	<b>\$46,403,768,615</b>
Retirement and Group Insurance	47,623,493	48,396,076	49,201,924	59,386,191	59,564,883	50,036,959	50,902,304
Social Security and Benefit Replacement Pay	309,793,534	325,382,838	335,204,324	363,647,838	375,047,903	344,833,797	354,755,075
<b>Subtotal, Employee Benefits</b>	<b>\$ 357,417,027</b>	<b>\$ 373,778,914</b>	<b>\$ 384,406,248</b>	<b>\$ 423,034,029</b>	<b>\$ 434,612,786</b>	<b>\$ 394,870,756</b>	<b>\$ 405,657,379</b>
Bond Debt Service Payments	10,198,702	7,228,252	7,933,400	6,704,537	6,378,680	6,704,537	6,378,680
<b>Subtotal, Debt Service</b>	<b>\$ 10,198,702</b>	<b>\$ 7,228,252</b>	<b>\$ 7,933,400</b>	<b>\$ 6,704,537</b>	<b>\$ 6,378,680</b>	<b>\$ 6,704,537</b>	<b>\$ 6,378,680</b>

**SUMMARY - ARTICLE III  
AGENCIES OF EDUCATION  
(All Funds)  
(Continued)**

	Expended 2019	Estimated 2020	Budgeted 2021	Requested		Recommended	
	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2022</u>	<u>2023</u>
Less Interagency Contracts	\$ 54,721,054	\$ 93,312,288	\$ 83,849,554	\$ 64,541,221	\$ 64,672,625	\$ 64,529,020	\$ 64,660,424
<b>TOTAL, ARTICLE III - AGENCIES OF EDUCATION</b>	<b><u>\$ 41,667,342,456</u></b>	<b><u>\$49,001,058,215</u></b>	<b><u>\$46,307,038,402</u></b>	<b><u>\$47,434,730,825</u></b>	<b><u>\$47,762,106,265</u></b>	<b><u>\$47,179,073,929</u></b>	<b><u>\$46,751,144,250</u></b>
Number of Full-Time-Equivalents (FTE) - Appropriated Funds	60,507.4	61,492.6	64,399.1	65,662.9	65,896.2	62,497.6	62,471.6



