

The Philosophical Society of Texas

PROCEEDINGS OF THE ANNUAL MEETING

VIRTUAL
2021

THE PHILOSOPHICAL SOCIETY OF TEXAS FOR THE COLLECTION AND DIFFUSION OF KNOWLEDGE *was founded December 5, 1837, in the Capitol of the Republic of Texas at Houston* by MIRABEAU B. LAMAR, ASHBEL SMITH, THOMAS J. RUSK, WILLIAM H. WHARTON, JOSEPH ROWE, ANGUS MCNEILL, AUGUSTUS C. ALLEN, GEORGE W. BONNELL, JOSEPH BAKER, PATRICK C. JACK, W. FAIRFAX GRAY, JOHN A. WHARTON, DAVID S. KAUFMAN, JAMES COLLINSWORTH, ANSON JONES, LITTLETON FOWLER, A. C. HORTON, I. W. BURTON, EDWARD T. BRANCH, HENRY SMITH, HUGH MCLEOD, THOMAS JEFFERSON CHAMBERS, SAM HOUSTON, R. A. IRION, DAVID G. BURNET, and JOHN BIRDSALL.

The Society was incorporated as a non-profit, educational institution on January 18, 1936, by George Waverly Briggs, James Quayle Dealey, Herbert Pickens Gambrell, Samuel Wood Geiser, Lucius Mirabeau Lamar III, Umphrey Lee, Charles Shirley Potts, William Alexander Rhea, Ira Kendrick Stephens, and William Embry Wrather. On December 5, 1936, formal reorganization was completed.

The office of the Society is located in Austin, P.O. Box 160144, Austin, TX 78716.

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THE PHILOSOPHICAL SOCIETY OF TEXAS

2023 ANNUAL MEETING

“**L**one Star Gazing: Texas at Mid-21st Century” was the theme of the 183rd Anniversary meeting of the Philosophical Society of Texas. President Daniel H. Branch organized the program. The speakers discussed important issues that will shape the future of the state and the collective efforts that will bring us closer to resolving them. A total of 259 members, spouses, and guests attended the event virtually over the Zoom platform.

The 2021 meeting began at 1:00 p.m. with a welcome from President Branch. He introduced 19 new members of the Society and invited each to say a few words since the membership would not be meeting them in person. They are Robert Atlee Ayres of Austin, Marc L. Boom of Houston, Kathryn Clark Childers of Rockport, Robert Duncan of Horseshoe Bay, Pete Peña Gallego of Alpine, Jodie Lee Jiles of Houston, John C. Kerr of San Antonio, Thomas W. Luce III of Dallas, Anna Lisa Holand Miller of McAllen, John T. Montford of San Antonio, David Oliveira of McAllen, Harriet Smith O’Neill of Austin, E. Ashley Smith of Houston, Gayle Weber Strange of Denton, Patrick Summers of Houston, Sylvester Turner of Houston, Thomas D. (Del) Williams of Dallas, Heather Wilson of El Paso, and Kathleen J. Wu of Dallas.

The meeting session followed on the topic of *Lone Star Gazing: Texas at Mid-21st Century*. President Branch moderated a panel discussion with U.S. Ambassador to NATO and former U.S. Senator Kay Bailey Hutchison, Founder and Chairman of Texas 2036 Tom Luce, and President and CEO of the Federal Reserve Bank of Dallas, Rob Kaplan.

After a short break, Book Prize Chair Bryan A. Garner presented the 2020 Book Prizes. The fiction prize went to *Dragonfly* by Leila Meacham. The best non-fiction book prize went to *Big Wonderful Thing: A History of Texas* by Stephen Harrigan. Edward Vidaurre was awarded the prize for poetry for his volume *Jazz House*. An honorable mention for fiction went to Thomas Zigal for his novel *Outcry Witness*. Honorable mention in the non-fiction category went to Ron Tyler, *The Art of Texas, 150 Years*.

The annual business meeting followed, which ended with the passing of the gavel to newly elected president, Thomas R. Phillips. President Phillips adjourned the meeting until February 3–6, 2022, in El Paso.

OPENING REMARKS

MR. BRANCH: Welcome to the 2021 Annual Meeting of the Philosophical Society of Texas. Our theme for the meeting is “Lone Star Gazing: Texas at Mid-21st Century”. On December 5, 1837, exactly 183 years and two months ago, Sam Houston, Mirabeau B. Lamar, Ashbel Smith and others, including a guy by the name of Branch, Edward T. Branch, got together and created the Philosophical Society of Texas based on the American Philosophical Society, founded by Benjamin Franklin for the collection and general diffusion of knowledge. And so here we are today, gathered together “virtually” notwithstanding a global pandemic, to continue this tradition.

This first virtual meeting with no registration fee will be the briefest in history, we believe, given that it’s only this afternoon and not over three days. We are still in the midst of a global COVID pandemic, and many of us are tired of video meeting and the new verb “Zooming” or the adjective, Zoom meetings. We wish we could be together “in person” but understand the safest process this year was a virtual meeting. We hope you’ll bear with us in case we have technology issues.

Thank you for attending. We have an incredible number of folks who have registered and signed up, nearing 300 people, and we are very grateful for the large attendance. And we’ll try to move things along as expeditiously as we can.

Sadly, at least two members of our Society have lost loved ones to COVID, and so on behalf of the Society, we extend our condolences.

We’re also happy to say that one of our own, Shrub Kempner, our long-standing treasurer, is celebrating his 50th anniversary in the Society. But having mentioned that, I’ve got to mention that Mr. Ronnie Dugger, inducted in 1969, has attained his 52nd year. And also mention none other than the Honorable William P. Hobby, Jr., inducted in 1965 and recently turned a youthful 89, in January. To Shrub, Ronnie and Governor Hobby we extend our congratulations and best wishes. We are pleased to have all these members who are just getting started and looking forward to Texas at mid-21st Century.

Let me thank our host committee. We had a number of members who supported this. And we’re actually not going to lose money on this conference because of the generous support of Michelle Brock, Kathryn Childers, Lee Cullum, Larry Faulkner, Joe Foran, R. James George, Woody Hunt, Clay Johnston, Carolyn King, Scott Kleberg, Melvyn Klein, Bill Meadows, Fred Pfeiffer, Caren Prothro, Wayne Reaud, Ken Shine, Ashley Smith, and Lois Stark, among others. We are so very grateful for your contributions. If any others want to contribute to this meeting, we would be glad to add you to the host committee, as appropriate.

I do want to thank the membership committee, chaired by Dr. Larry Faulkner, who oversaw the work of inducting our 19 new members. His membership

committee members were Dr. Kirk Calhoun, Dr. Francisco Cigarroa, Richard Leshin, Risher Randall, Dr. Ruth Simmons, and the Honorable Ken Starr. Many thanks for your efforts.

So, without further ado, Dawn, is there any housekeeping that you would like to mention? And then we will move to the induction of our new members.

MS. ORSAK: One is, yes, to please keep muted unless you are speaking. Later, during the panel session, you're going to be able to send questions that we will put in front of Dan as moderator. And the way you can do that is to use the Chat function in Zoom, if you know how to use that. It's the Chat icon at the bottom of your screen. If you click on it, it brings up a window that you can chat in.

And you would send those to Lori Morrow as co-host. She's in Dan's office, so the easiest way to get those questions to Dan is to send them to Lori as co-host. You can also email them to me, and I think everyone has my email at this point, but it's dawn.orsak@tshaonline.org. You can also email the questions to me, and I'll get them to Lori and Dan.

MR. BRANCH: Dawn, just so everyone knows how to send something by chat, can you walk them through that quickly, just to make sure.

MS. ORSAK: There's an icon at the bottom of your screen that looks like a little comic strip, like a bubble of somebody talking. If you click once on that chat icon, on the right-hand side, on my computer anyway, a very small window comes up that has a "To:" field, and it says, "Type message here".

So, if you put your cursor in there and click, you can type a message, and then if you click on the "To:" button, a drop-down menu shows up. You're going to scroll up to the co-host, Lori Morrow, and that's who you're going to send your question to.

MR. BRANCH: Thank you. Any other housekeeping items, Dawn?

MS. ORSAK: That's it.

MR. BRANCH: Thank you. We are now going to move to the induction of the new members.

INDUCTION OF NEW MEMBERS

MR. BRANCH: We have 19 new members this year, and we're going to have very brief comments so that the membership can hear from them since we're not going to have the traditional in-person meeting this year. We're going to give a very limited 30 seconds to each of the new members to say a few remarks.

So, I'd like to begin with Robert Atlee Ayres of El Paso, president and CEO, Shield Ranch and Shield Ranch Foundation, poet and writer. Welcome, Robert.

MR. AYRES: Thank you, President Branch. Officers and fellow members, it's a pleasure and an honor to join you in this historic and first-ever virtual meeting of the Philosophical Society of Texas.

I'm so grateful to Andy Sansom and Chris Hart for their nomination, and to Amon Burton, Ted Paup, Victor Emanuel, and Marilu Hastings who seconded my nomination. And I look forward to being with all of you in person next year in El Paso.

MR. BRANCH: Welcome, Robert. our next new member is Marc L. Boom of Houston, president and CEO of Houston Methodist Hospital System. And I'll mention, everyone has probably already read the full bio, so I'm not going to go into that here, but obviously a lot of accomplishments and achievements that you can read about in the new member booklet.

DR. BOOM: Thank you, Dan. Hello, everybody. Some of you may have seen me last year, because I actually spoke at the Galveston meeting as well, and it's just a pleasure and a privilege to join all of you.

I moved to Texas in 1980 when I was 14 years old, and I've spent most of my life since then in Texas, with a little stint up in the Northeast and am a proud Houstonian, three children. My wife's a pediatrician over at Texas Children's, and I've had the privilege of working at Houston Methodist now for 23 years. Great to see everybody.

MR. BRANCH: Thank you, Marc. And your comment reminds me of the Manny Fernandez quote that "you don't just move into Texas; it moves into you." We are glad to have you. A lot of us are in the "got here as soon as we could" category.

The next new member is Kathryn Clark Childers of Rockport, speaker, author of *Scared Fearless: An Unlikely Agent in the U.S. Secret Service* and former member of the Secret Service. Kathryn, thank you for your service and welcome.

You'll need to unmute, Kathryn.

MS. CHILDERS: You'd think a former agent could do that, wouldn't you? Let me just say that I offer my heartfelt gratitude to you, the members of the Philosophical Society of Texas and special thanks to Nancy Paup for her extraordinary support as she joined Francisco Cigarroa and Richard Leshin in my nomination. And thanks to those who seconded, and Bill Wright, a longtime family friend.

You know, for a girl who started in life very early adopting the state of Texas as her home, this is a most humbling experience for me, this recognition, special beyond belief. The word "honor" can be used in countless ways.

As many of you may know, when he was a young man, Sam Houston's mother gave him a ring with one word, "honor", inscribed inside the gold band. He wore it until his death. He did many things in life. I've done my research. One we celebrate today, his leadership in establishing this Society. It was said in the early founding, Texas has her captains; let us now have her wise men and women.

I am very honored. Thank you.

MR. BRANCH: Thank you, and welcome Kathryn and I appreciate that bit of history.

Our next new member is the Honorable Robert Duncan of Austin and, I would add, Lubbock, and the fourth chancellor of the Texas Tech University System, and former rep and state senator. He was an outstanding colleague of mine during my service in the Texas Legislature.

MR. DUNCAN: Well, thank you, Dan. And it is a great honor to be recognized in this organization. I've had the privilege and honor to work with many of you that are on the screen today, and so it's really a great time to get back together and be able to discuss the future of Texas.

I want to thank Tom Phillips who nominated me, and those who seconded me. This is a great honor and something that I look forward to participating in in the future. So, again, thanks, and I look forward to working with each of you on this great organization.

MR. BRANCH: Welcome, Bob.

Our next new member is Pete Gallego, the Honorable Pete Gallego of Alpine, president of Sul Ross State University, a former U.S. congressman and former state rep. Welcome, Pete.

MR. GALLEGO: Thank you, Dan. I, too, want to thank Judge Phillips and those who nominated me. It is such an honor and such a pleasure to be among you; just learning from some of the leading minds of Texas in this Society, many of whom I've had the privilege, as you have had, of working with and learning from in the past.

So, I'm looking forward to the conversations. I'm looking forward to learning even more about how we can make our state a better place for all of us. So, thank you again for the honor, and I'm really looking forward to this.

MR. BRANCH: Well, thank you, Pete. And thank you for being so gracious to me when I came into the Legislature in 2003 from a different party and we took over the majority from your party for the first time in over 130 years.

Our next new member to be inducted is the “infamous” Jodie Lee Jiles of Houston, member of The University of Texas Board of Regents, member of Transwestern, and all-around favorite of many, many Texans. Welcome, Jodie.

MR. JILES: Chairman, President Branch, thank you for your many years of friendship. I thank the members of the Philosophical Society for voting me in. I really appreciate it and look forward to working with everybody. I thank my nominator, Dr. Randa Safady.

And, Chairman Branch, if you don’t mind, I have to mention my seconds, because they were the seconds. And what an impressive group of seconds that I’ve worked with over the many years, and that is Dr. Nolan Perez, Dr. Francisco Cigarroa, Dr. Cesar Maldonado, the Chancellor J. B. Milliken, Ernie Cockrell, Dr. Kirk Calhoun, Dr. Callender, Dr. Faulkner, Attorney Eduardo Rodriguez, and Chancellor Feyten. Thank you, thank you, thank you.

I’m looking forward to meeting my new friends and working with my old friends. God bless you all.

MR. BRANCH: Thank you, Jodie, and welcome.

The next new member is John C. Kerr of San Antonio, chairman of Evestra, and also general partner with Texas Next Capital, and an old, old friend and great lawyer in his day, now turned author.

MR. KERR: Thank you, Dan. It really is a great honor to be inducted into this Society and join such an interesting and distinguished group of members. Born and raised in Houston where I practiced law for the first part of my career, then moved to San Antonio in 1981 and transitioned into business. And then in the late 1990s, began writing fiction and am the author of five novels and two works of nonfiction.

I want to thank especially my nominators, Ted Paup, Dan Branch, and Joe Straus, and also the many friends across the state who seconded my nomination. I consider this a great privilege and I’m deeply honored and looking forward to participating in the Society.

MR. BRANCH: Welcome, John. Thank you.

Our next new member is the Honorable Thomas W. Luce III, known to many of us as “the one and only” Tom Luce of Dallas, founder of Texas 2036. Tom’s going to be on the panel later, so we’ll hear more about him and from him and all the things he’s done. But he’s a former U.S. secretary of education, associate secretary of education and briefly a former Chief Justice of the Supreme Court *pro tempore*. Tom, welcome.

MR. LUCE: Thank you all so much. It’s quite an honor. I want to thank Presi-

dent Branch for nominating me, and Justice Phillips joining and seconding that, and also my longtime friend Ross Perot and the other members.

I'm really honored to be among this distinguished group and look forward to a fulsome conversation over the next couple of hours. So, thank you. I'm honored, and I appreciate your admitting me into this esteemed group.

MR. BRANCH: Welcome, Tom. Thank you.

Our next member is Anna Lisa Holand Miller of McAllen, chief of business and investments at Holand Investments. Anna, welcome.

MS. HOLAND MILLER: Thank you so much. I go by Annie. It makes it easier for everyone. And as challenging as these Zoom meetings have been, I will tell you that they don't hold a candle to the challenge of navigating both my third- and fifth-grader in school via Zoom.

I am incredibly honored to be part of this group and want to thank Eduardo Rodriguez, Dr. Faulkner for nominating me, and Juliet Garcia, Ambassador Hutchison, Vidal Martinez, and Nolan Perez for seconding that nomination. I have been incredibly lucky and blessed to call many of you friends, mentors, role models through my life and my career, and I look forward to continuing working with you through this organization and learning. Thank you so much.

MR. BRANCH: Thank you, Annie.

Next up, the Honorable John T. Montford of San Antonio, and the former first chancellor of Texas Tech University and known to many of us as a former Texas state senator. Welcome, John.

MR. MONTFORD: Well, thank you very much. I have retired five times and failed miserably at it. It's good to be on board, and thank you, Tom Phillips, for reining me in.

Looking forward to being a hopefully productive member. It's great to see all of your faces. You don't seem to be aging as fast as I am. Thank you.

MR. BRANCH: Thank you, John.

Next up, David Oliveira of McAllen, and he's a partner with Roerig, Oliveira & Fisher, and also a great friend of many on the UT Chancellor's Council. Welcome, David.

MR. OLIVEIRA: Thank you, President Branch. I have to confess when Dr. Perez and Dr. Cigarroa first told me about this organization, I thought they belonged to, that they were asking me to join a book club, and then I quickly realized they hadn't read a book in probably two or three years, so I didn't think they were in a book club.

But seriously, though, I appreciate everybody that, well, Dr. Perez for nominating me, and then also Dan and others for seconding my nomination. I look forward to seeing everybody in person. I'm so tired of Zoom meetings.

I like that personal touch, so I look forward to hopefully our next meeting.

We'll all get together and get to see each other and visit with each other then.

MR. BRANCH: Well, thank you, David, and welcome.

The Honorable Harriet Smith O'Neill of Austin, former member of the Texas Supreme Court and beloved Texan. Harriet, welcome.

MS. O'NEILL: Thank you. I'm so honored to be part of this group. I am a colleague of your incoming president, Chief Justice Phillips. I'm relieved for him that we're proceeding by Zoom today as he takes the gavel so that no one can tell if his socks match. This is an inquiry that the justices regularly placed eyes on conference and oral arguments day, so we could all be looking to answer that inquiry when we're in El Paso.

Many of you in the Society are dear friends and cherished colleagues. I thank you so much for nominating me, Brian McCall; for those dear friends who seconded my nomination. I feel like I've had a wonderful career.

I was honored to serve on every level of the judiciary, but I finally feel like I've arrived now that I've been accepted into this esteemed group. And like David Oliveira, I really look forward to meeting in person in El Paso and meeting each and every one of you face-to-face. Thank you very much.

MR. BRANCH: Thank you, Harriet and welcome.

The Honorable E. Ashley Smith of Houston, vice chancellor and general counsel at Houston Community College and former member of the Texas House of Representatives. Ashley, welcome.

MR. SMITH: Mr. President, thank you so much. It's a privilege to join you today. I want to express my appreciation for the privilege of being a member of this wonderful organization.

I think there's as many reasons for being here as there are members, but there's one reason that we're all here, and that is we love Texas. Texas is a state of mind as much as it is a place, and for me, this organization is the embodiment of Texas as a state of mind. What a privilege to join each of you, and I look forward to many days to come as a new member of the Philosophical Society. Thank you, Dan.

MR. BRANCH: Thank you, Ashley. Your comments remind me of the Rosemary Kent quote that "only Texas could turn defeat into a legend, a song, a tourist attraction, and a major motion picture." So, thank you for those comments.

And we'll now move to Gayle Weber Strange of Denton, and author of *Lively Stones* and *Portraits of Denton* and many other things, including serving as chair of the University of North Texas System Board of Regents. Welcome, Gayle.

MS. STRANGE: Thank you. It's with gratitude and a good bit of humility that I'm pleased to be inducted into the Philosophical Society. Thank you most especially to those who proposed me and who supported my nomination.

I look forward to seeing all of you next year when we once again gather in

person to celebrate the great State of Texas and some of the generation's most interesting and accomplished people. Thank you very much.

MR. BRANCH: Thank you and welcome.

Patrick Summers of Houston is our next inductee, and author of a number of books including *How Music Illuminates the Human Spirit*. Patrick, welcome.

MR. SUMMERS: Thank you very much, and I'm so pleased to see all of you. As the artistic director of Houston Grand Opera, I fill a lot of roles. In that, I'm a conductor and impresario, pianist, teacher, writer, but I'm an all-time student and proud to be an artistic member of this organization.

And I thank Larry Faulkner for inviting me. He's always an inspiration to me, and also Ambassador Hutchison for seconding and anyone else who did. But thank you all so much. I'm very pleased and honored to be here.

MR. BRANCH: Thank you, Patrick, and welcome.

One of your colleagues there in Houston is the next inductee, the Honorable Sylvester Turner, mayor of the City of Houston and former colleague of many of us who were fortunate to serve with him in the legislature. He is also known to friends as Sly, and I sat behind him on the floor of the Legislature for many years so I had his back, literally, in the legislature. In case he ever voted wrong, you may be able to blame it on me!

MR. TURNER: Thank you, Mr. President, and thank you for steering me in the right direction. I appreciate your friendship, and I am very much honored to be a part of the Philosophical Society of Texas.

I was listening to you. This is the 183rd meeting, started in 1837. The city of Houston came into existence the year before, in 1836, and I have the privilege of being the 62nd mayor of the city. I'm a native Houstonian.

And I certainly want to thank you for advancing the nomination and Kay Bailey Hutchison and Tom Phillips and Joe Straus for all seconding it. I think this is an excellent opportunity to learn from some outstanding Texans, and so thank you so very much. I look forward to the conversation, the dialogue, and meeting in person. I, too, am a little tired of the Zoom meetings, Microsoft Teams, and you name it, but it's good to be with you, though, today.

MR. BRANCH: Welcome, Mayor. And thank you for your service and the great work you're doing in Houston.

MR. TURNER: Thank you.

MR. BRANCH: And next up is one of my great friends, Thomas D. Delano Williams of Dallas, general counsel at Hillwood and Mr. Everything at The University of Texas at Austin. Del, welcome.

MR. WILLIAMS: Mr. Chairman, thank you. I'm humbled and honored to join

this group, and I'm grateful to you and to Jack Martin and to Ambassadors Olson and Hutchison for their guidance and support, and I look forward to being part of the Philosophical Society. Thank you, sir.

MR. BRANCH: Thank you, and welcome, Del. Heather Wilson of El Paso, the current president of The University of Texas at El Paso, and formerly, United States Air Force secretary and many other great accomplishments, is our next inductee. President Wilson, welcome from El Paso.

MS. WILSON: Thank you. It's a pleasure to be with you and a particular thanks to Dee and Adair Margo for their nomination, and Clay Johnston and Chancellor Milliken and others for helping. We look forward to having everyone out to El Paso next year for a wonderful weekend of fellowship and learning.

MR. BRANCH: That's right. We're coming out, and I know that Chief Justice Phillips will want to get a copy of your background screen so he too can have the Bhutanese architecture of UTEP behind him when he addresses the audience next year.

MS. WILSON: You bet.

MR. BRANCH: And our final new inductee is Kathleen J. Wu of Dallas, a lawyer and partner with Hunton Andrews & Kurth. Welcome, Kathleen.

MS. WU: Well, thank you. Thank you, particularly, President Dan, and thank you all for such a warm welcome. I guess I fall in the category of I wasn't born in Texas, but as they say, I got here as fast as I could.

One of the benefits of being at the end of the alphabet is I get to listen to what everybody has said before me, and it reminds me of what the historian David McCullough has said, which is, "history is who we are and why we are the way we are." And I think that's why I'm so excited to join the Philosophical Society, so I can be a part of history and of the great future of this state. Thank you.

MR. BRANCH: Thank you, Kathleen, and welcome to you. And welcome to all 19 new inductees. We're very grateful to have you.

I'm reminded of the quote by Elizabeth Abrahamson that said, people from all over the United States can pick Texas out on a map, and even if they're not American, people know about Texas all over the world. Traveling Texans tend to identify as Texan rather than American, because, well, we get treated like celebrities when we do.

So, you all are our new celebrities, and we're really grateful to have you. You enrich the Society. You make us all better, and we're grateful to the aggregate accomplishments and achievements that you all represent, and it's an honor for me as this year's president to welcome you to this Society, and I hope you will do your part to try and make it a better place.

Now, I'm going to transition our meeting to the panel, for our main pro-

gram. But before we do that, I wanted to give Dawn Orsak a chance to pick up any other housekeeping items. And I think she's going to be putting a lot of us on mute, so we can then move to our next segment of the program.

MS. ORSAK: I am Dawn Orsak. I'm the director, paid staff person of the Philosophical Society. And, yes, a few more housekeeping issues.

In a moment, Dan is going to be leading the panel, *Lone Star Gazing: Texas at Mid-21st Century*, and introduce the panel participants to you, and we will have them up in what's called Spotlight. We'll have all four of them up onscreen at one time.

Yes, please keep your self on mute except for the four of you who are participating. Again, you can enter questions to Lori Morrow as a co-host in chat, and she will get those questions to Dan, and he'll moderate those.

I'm going to share a slide with you really quick, so that you can have my contact information and Lori's. So, you can chat with Lori, or you can email the questions to me for the panel. And if you have other kinds of questions, you can also chat with me or send them to me by email. And, again, if you don't know how to use chat or haven't used it before, it's the icon at the bottom of your screen. It says, Chat, underneath it. It looks like a little talk bubble. If you click on that, you'll get a pop-up, a window on the right-hand side that has a field where you can type in your question and then choose a recipient and that would be to Lori Morrow for questions about the panel or to me for technical questions.

LONE STAR GAZING: TEXAS AT MID-21ST CENTURY

MR. BRANCH: Our panel discussion is *Lone Star Gazing: Texas at Mid-21st Century*. Since we're going to be gazing into this crystal ball, we obviously will do it with some humility and hopefully some levity and sense of the limitations we have for predicting the future.

On the other hand, Tom and Kay and Rob, but some of us may not be around in 2050 to hold our panelists to account, so feel free to predict away! And anytime you're looking out 30 years, obviously we should do that with some modesty.

We know where we are now as we come into the beginning of the second decade of the 21st century. I thought it was important to take this time with our annual meeting this year, and because we couldn't have a number of different sessions to really dig down into this, at least hit some highlights and try to think about where Texas will be in 2050.

I was influenced to some degree by an old friend, Frank Shakespeare, now 95, former ambassador to Portugal and the Vatican, who at the millennium in 2000 became famous for giving a speech entitled, *What is America at 2050?* And his outline was, simple—what is Russia? What is China? and What is Islam? And he would say if you can answer those questions for me, I can tell you what America will look like at 2050.

I don't know if those were the right questions to get us to what America will look like at 2050, but it is for me analogous of a framework when we're trying to think about, what will Texas be like at 2050.

In addition, I was influenced by the book that some of you may have read called *The Next 100 Years*, that came out in 2009, which a fellow by the name of George Friedman had written about this century, 20 years ago now, of course. And he was accurate on a number of things, but not so much on China falling apart in 2020!

He said that the 21st century will be like all other centuries. "There'll be wars, poverty, triumphs and defeats, tragedy and good luck. People will go to work, make money, have children, fall in love, and come to hate. That is the one thing that is not cyclical. It is a permanent human condition, but the 21st century will be extraordinary in two senses. It will be the beginning of a new age, and it will see a new global power astride the world."

He says, "We are now in an America-centric age. To understand this age, we must understand the U.S., not only because it's so powerful, but because its cul-

ture will permeate the world and define it, as did France and the British culture in the previous period.”

He concludes with, “If there were only one argument I could make about the 21st century, it would be that the European Age has ended and the North American Age has begun, and that North America will be dominated by the United States for the next 100 years.”

So, with those thoughts as preamble, I wanted to take our panel through a discussion of where will Texas be at 2050, based on the expertise and analysis and experience that they all have.

And, Dawn, I don’t know that we have Rob Kaplan on the screen.

MS. ORSAK: I see Rob on the list of people that are on, and I’m requesting that he unmute and show his video, but I am not getting a response. So, we’re going to call him and see what is happening.

MR. BRANCH: As we wait for Robert Kaplan to join us, I will venture to get us started, hoping that we can plug him in very shortly. And I do see that we’ve got Ambassador Hutchison and Tom, so if I might, let me begin with the introductions. And hopefully Rob will join us shortly.

Obviously, Kay and Tom and Rob don’t need any introduction, but Kay has recently just left service as the permanent representative of the United States at the North Atlantic Treaty Organization. She’s been there since August of 2017.

So welcome home, Kay. We are grateful for your continued service beyond your 20 years in the Senate representing our state as part of the Republican leadership in that august body. She learned a lot about the international scene and NATO when she served as a member of the Senate Armed Services Committee and also served as chair of the Board of Visitors at West Point.

She also served in the Texas House and as the state treasurer and a number of other positions, including as a former president of this Society. She loves the Society and has done a lot to make it a better place. And so, we welcome you, Kay, and again, thank you for your most recent service in Brussels.

AMBASSADOR HUTCHISON: Thank you.

MR. BRANCH: Let me go ahead and introduce Tom.

Tom is the founder of Texas 2036. One of the reasons I wanted him to be on the panel, is that he and Margaret Spellings, our former U.S. secretary of education, have been working really hard, to develop Texas 2036, a nonprofit organization formed to focus on what public policy decisions we should be making in order to ensure Texas’ 200th anniversary is a successful time for our state.

He was the founding and managing partner of Hughes & Luce law firm. He was everyone’s go-to lawyer, including Ross Perot. He has had a number of interesting positions. I mentioned a brief time as the chief justice of the Supreme Court and more recently on the CPRIT – Cancer Prevention Research Institute

of Texas board and the Texas Sunset Commission and the Commission on the Judiciary.

I mentioned that President Bush 43 had appointed him to the role, and he was confirmed by the U.S. Senate as assistant secretary of education. And he also served on board of the Library of Congress, appointed by the Speaker of the House, and has taught at Harvard's Kennedy School of Government, among other places. So, Tom, welcome and glad to have you on the panel.

Rob Kaplan is the thirteenth president and CEO of the Federal Reserve Bank of Dallas, and he's been there since 2015. He represents the 11th Federal Reserve District on the Federal Open Market Committee. He oversees 1,200 employees at the Dallas Fed. He's an author and previously the Martin Marshall Professor of management at Harvard Business School.

And prior to joining Harvard, he was a vice chairman at Goldman Sachs. He was a board member of the Harvard Medical School and a number of other boards. We're really grateful to have Rob with us today. And he has been a quite articulate spokesperson for the role of demography and how our economy is going to play out in the coming years. He has been an articulate voice where our Texas economy is heading in the near term.

And that's no small accomplishment, given that our population is approaching 30 million, and we have a 1.9 trillion gross state product. If a country, we would be the tenth largest economy in the world. Perhaps the tenth largest delegation entering the Olympics this summer in Tokyo, were we a country. Ahead of South Korea, Canada and Russia, and very close to Italy and Brazil, depending on whether you use IMF, World Bank or UN numbers.

So, with that, Rob, I see you have joined us, and I hope you can hear us. Welcome.

All right. With the three of you, we have great expertise. And I thought we would set a framework to say, what does the world look like in 2050, and then what does North America and the U.S. look like, and subsequently what does Texas look like in 2050. And then we can get into the geographic regions, and thereafter we'll move into the areas of the economy, the demographics, the workforce, our education, governance, infrastructure, and these sorts of issues.

But, Kay, since you've been spending time in Europe a lot and looking at things from that vantage point, would you give us your thoughts on what you think the world looks like in 2050, some of the big changes you might see, and Rob and Tom, feel free to jump in. And then we will move to the U.S. and Texas.

AMBASSADOR HUTCHISON: Well, I think, first of all, I loved hearing from all the new members. I was so pleased, because in 1837 when all of this started, I think this is exactly what our founders intended, to have the people with knowledge share that knowledge with each other to make Texas better. And I think that we're fulfilling that commitment that they made by starting the Society.

So having said that, I have spent the last three-and-a-half years in Brussels at NATO, and I do see a much bigger world picture. And I see it in the framework of security, and the security concerns that we have today are as big as any we have ever faced; as the U.S. has designated, the competition of world powers.

When you were talking earlier, Dan, about this, we discussed America's century. We have America's century, I think, now. But I think we are looking at America as clearly still the dominant country of the world, but not the only one that has these powers. We now see the rise of China especially. I don't see Russia in an economic sense, but most certainly in the military sense, because that's where they have put their focus.

So, what we're trying to do in NATO right now is to build more of a coalition of like-minded countries. I always have to catch myself from saying democracies. It's not necessarily all democracies, but it is the rules-based order countries. And we are going to need all of the strength of the like-minded, values-based, rules-based order countries together to try to assure that our way of life is protected.

And while we started trying to give China a place at the table by putting them in the World Trade Organization, actually even earlier than they probably qualified for, nevertheless, they are not interested in the rules-based order. They are more interested in reshaping the world to their order. And I think we're going to have to face that from now until 2050, and I think that is going to be a major focus in the global sense for all Texans as well as all Americans.

I'll stop there, and I know we have a lot of other subjects to go into, and I can talk about some of the assets I think Texas has. But I think also Rob and Tom are going to be very good in that category, so I'll kind of clean up at the end.

MR. BRANCH: Well, Rob, China's economy went from roughly 4 or 5 trillion to now 15 trillion in the last ten years. They leapfrogged Japan to come behind the U.S. I think our current GDP is somewhere in the 21 trillion range.

How do you see China at 2050, and what other concerns do you see in the world as Texas approaches 2050?

MR. KAPLAN: So, on the one hand, China eventually will have the largest economy in the world, and it is just a matter of time. The issue is, though, one of the ways they've spurred growth in China is through debt.

We worry in this country about debt to GDP, but they've aggressively used a growing debt to GDP to address issues and to grow faster. And they've got a dramatic challenge to take many of their rural areas and either migrate people from rural areas to cities or turn those rural areas into cities.

And for those of you, Kay and others, who've been to China, you'll see that they're building those. So, they have a lot of growing pains still, and they worry as they do it about volatility, instability. They worry about capital outflows, and they worry about domestic control, because it's like having five or six countries in one, and they worry a lot about that.

The challenge for the United States, though, is China is situated in a region where the demographics are better than in North America. So, China's demographics are actually very challenging. They've got a real aging problem, but they're using their investments in Asia, Africa and South America that have better demographics to find ways to grow.

And so, the challenges for the United States in competing with them, as was

just discussed, technology transfer, intellectual property rights, level playing field, but in addition, we're going to have to do more here to grow our workforce faster and improve our productivity.

And Tom, I'm sure, will talk a lot about this also, but improving educational attainment from early childhood literacy through college readiness (by that I mean ability to graduate in six years or less), and skills training. It's a big challenge for this country. Access to health care is going to be a big challenge for this country if we're going to be more productive. Obviously, continued investment in Wi-Fi and other types of infrastructure, so we can be competing globally, are needed.

But in the decades to come, I think our biggest challenge to the United States, honestly, is demographics and improving educational attainment and the adaptability of our workforce, particularly the fastest growing groups which are Blacks and Hispanics.

I'll stop there, and we can talk a lot and go deeper later.

MR. BRANCH: Thank you. Rob. Tom, obviously this international angle brings up notions of immigration and also trade, and so what is your take on Texas' place in the international world order in 2050?

MR. LUCE: We definitely have our place in that world order, and that's the reason why I was so pleased that Senator Hutchison would lead off, because really, it matters to Texas what the world order looks like. We are the leading export state in the country, surpassing California many years ago. We import a lot of people and talent. And you know, we often say in Texas, as Texas goes, so goes America, and as America goes, so goes the rest of the world.

But the challenge that we face is really one of human capital. Texas has basically grown the last ten years because we've been blessed—and I use that word strongly and advisedly—by enormous international and domestic migration, most of which, at least probably over 70, 80 percent, has been better educated than our native population, which is a staggering, disappointing figure, but it's true.

Texas 2036 is, by the way, led by Margaret Spellings and she and I have been colleagues. She's been my boss; I've been her boss. But if anybody knows Margaret, they know she's always the boss.

But she helped us produce a map a long time ago. If you look at the 254 counties in Texas, and you look at the secondary country from which the most population has come to those 254 counties, it looks like a map of the world.

It's not just Mexico. It's not Latin America. It's not South America. It's from Asia, Southeast Asia, Sri Lanka, Burma, Thailand. You name it, we have been a beacon for hardworking, educated people. And the danger sign for Texas is that because a lot of the rhetoric and a lot of the politics in our country, international migration is slowing, and that's a danger sign for our state and our country.

Domestic migration has been in record highs the last ten years for Texas, to Texas. But as I like to say, we may have gotten everybody out of California and New York that wanted to work. And sooner or later, we have to face the

fact that if we don't educate our native population, we're going to run out of workforce, period.

Pre-COVID—and Rob and I have discussed this many times—pre-COVID, we had 1,500,000 unfilled jobs in Texas. We had only 500,000 unemployed people, and those 500,000 did not qualify for the 1,500,000 jobs that were available. And as you look at our demographics, we're becoming older and younger, but our younger population is not well enough educated and is not healthy enough.

We did, thanks to Margaret's leadership, a critical look at how Texas compared to what we call our peer states across the country, and we're last in third grade reading, last. Now, that does not bode well for the future of Texas if we don't change that.

And that's just a pure projection that's really simple to make in that if you're not reading at grade level at the end of the third grade, you're not going to be able to complete 14 years of education, which is what's going to be required for the jobs in 2036, let alone 2050. It may require 16 years by 2050, I don't know. But we are running out of an educated workforce.

We're also running out of a healthy workforce. We have 5 million uninsured people in this state, which puts an enormous drag on our economy. Just stop and think about that.

Out of 28 million people, 5 million are uninsured, and a significant number of people who have insurance say they do not go to the doctor because of copays or high deductibles, so they skip health care. Well, that leads to not enough healthy, educated workers.

So, you tell me what the human capital will look like in Texas in 2050, and I'll tell you what Texas will look like. It's almost that simple. The competition in the world between now and 2050 is going to be from talent all over the world, and we have to attract more than our fair share of talent to make up for some of our deficiencies. And we've got a lot of work to do in health care, education, workforce development.

We need to move more towards a badge education system whereby you get a badge that says you can do X skill. It's kind of like being an Eagle scout, and then you get another badge, you can move up the pay level. You can move up within JPMorgan Chase or Bank of America or AT&T. We've got too many kids that go to college and go to community colleges, and even those that complete their education are not completing it in courses that will supply the jobs of the future.

So, in my mind, it's all about human capital and educated and healthy capital.

MR. BRANCH: Rob, if you broke that down, would you ask the sub-question, what is pre-K? Because pre-K determines education, which determines the workforce. Or are there some other questions that determine the workforce or the human capital at 2050?

MR. KAPLAN: So, to build on what Kay Bailey Hutchison said and what Tom

Luce just said, for starters, the migration to Texas that Tom talked about, that's going to continue. Now, I agree it's been masking some internal problems, but actually, I think if anything and we're seeing this, it was accelerating pre-COVID and COVID has caused it to accelerate more.

So, we're having a real influx right now, and I think that's going to go on for an extended period of time. So that'll be one impact. And as Tom Luce said, people are bringing their firms. They're bringing themselves, but they're bringing workers, and a lot of those workers are very high-quality workers. Okay. So that's one.

Then I would start at the beginning of the educational ecosystem. Literally zero to five and some of these are going to be beefed-up daycare, access to childcare, particularly for at-risk populations, so children can learn not just literacy, numeracy and interpersonal skills, full-day versus half-day pre-K. Okay. And I think if you ask me, if I had one dollar, I'd invest it in zero to five before anything else.

Yes. We're going to work on improving secondary education, teacher quality, teacher compensation, and in particular, making sure school revenues don't just depend on the ZIP code you're in. In other words, statewide, we recirculate the money, which I think we're doing. And then it gets to skills training in high school. It's got to be more widely offered to get the badge that Tom was talking about, middle class jobs (by that I mean a job that will allow you to pay your bills, live comfortably, and save some money). Junior colleges.

And, oh, by the way, just to give you an idea, junior college superintendents will tell you that in this pandemic, they disproportionately lost the fastest growing demographic, Blacks and Hispanics. They've dropped out, because they lost their job in a retail store or a restaurant, part-time job, or they don't have consistent access to Wi-Fi, so we need to beef that up.

And I think a big focus then on college readiness. But I think the whole ecosystem. It's not one piece. Wi-Fi throughout the state, more ubiquitous, is a part of this, but those are the drivers. And the beauty is, if I were sitting in Illinois, or I have a friend who's governor of New Jersey, they've got these same problems. They just don't know where they're going to get the money.

Texas is an unusual situation. We actually have the money. This is just a matter of are we willing to make the right choices. Our future is in our hands.

MR. BRANCH: I remember sitting in the legislature thinking, well, at some point we'll get into the governance issues. I want to finish education though and talk about higher ed and research. Kay has done so much, I would like Kay to talk about the importance of research and the capstone of education and our human capital.

But to your point, Rob, I can remember in the legislature thinking, well, at some point someone in Ohio or Michigan in the legislature must not have made the right decisions, and at some point, you know, their states were no longer the Ohio or Michigan miracle and now we were in the Texas miracle.

So, part of, I think, what Tom's trying to do and what we're trying to do here

today is make people focus on what do you need to do today to ensure Texas at mid-21st century. And, Kay, I tried some of this in the legislature. But you have been instrumental at the federal level in pushing important research dollars, basic research, and applied research, into our state.

AMBASSADOR HUTCHISON: Yes. I have loved hearing what Tom and Rob were saying, and I'm glad you're going to go to governance, because I do want to say that we have attracted the best and brightest, Tom just mentioned and Rob did as well, from foreign countries that are more educated by and large than our own workforce, and we've done that because of good governance. We've done that and we are hearing it more and more, that people are moving to Texas because of our good governance.

But I think that the area of research has been a focus of mine, and when we began to really recruit research, when we really focused, was when I was in the Senate. I saw all these dollars going to California, Massachusetts and New York, and I was saying, wait a minute. We've got more Nobel laureates in science and medicine at UT Southwestern than any medical school in the country. We've got all of this great MD Anderson cancer research. Why is this all going to either coast?

So, we made a concerted effort through the forming of TAMEST. It's the Texas Academy of Medicine, Engineering and Science of Texas, and it was led by Peter O'Donnell, the great philanthropist, but also two Nobel laureates, one from Rice and one from UT Southwestern. And we started really focusing on National Academy members that already were excelling and attracting them to Texas, and also sponsoring an annual meeting of Academy members from Texas. And that really has increased our Academy membership, Nobel laureates, and researcher dollars.

And now we have tripled our number of National Academy members, and that also has spurred more Nobel laureates; the most recent one being from MD Anderson, as well as UT-Austin, the wonderful doctor that invented or worked on the lead batteries. He was fabulous.

That focus, I think, is helping us, because then that seed corn is growing in our state. And I think what we've got to do now is determine what are the challenges in education. This is where Tom and Rob are closer to it than I am starting at that early level and making sure that immigrants are not more educated than our own people.

But it is going to take, I think, a new look at education and focusing as we have done with trying to get more of our best researchers and National Academy members. We need to go back to the days when we focused on taking our best and brightest from every walk of life, from every sector of our state, and make sure that we are giving them that extra special capability to grow. And make sure that our education dollars include going for the advanced placement or going for the higher level, especially starting young, to give all of our kids a chance at pre-K to prepare them for those higher levels within our public school systems.

MR. LUCE: I would just add there, Mr. Moderator, before you move on from that point, there are a shocking number of schools within Texas that do not allow the option for an eighth grader to take algebra. And if you stop and think about that, that automatically, at that point in time, precludes a person from the option of following a STEM degree and STEM education. We don't even offer the opportunity to eighth graders to take algebra in many, many schools, let alone advanced placement.

That's an example of the type of work that we have to do to make sure the educational opportunity is there for all. We have to really be focused on what does equal opportunity mean, and equal opportunity should mean that every eighth grader should have the opportunity to take algebra. They may choose not to, for crying out loud, but 40 percent of our schools and about 25 percent of our students do not even have the option of taking algebra in eighth grade.

And when you think about the sequential system that we have in education, we're making choices for those youngsters, whether they know it or not, about what their opportunities are in the future. So, we have a lot of work to do, and we have a lot of work to do in rethinking how we deal with trilingual education, bilingual education, and how we educate somebody who comes from Thailand and they're three years old, or somebody who comes from Sri Lanka and they're five and they can't speak English.

So, we have to rethink how we deliver the education in this century if we're going to be successful in the human capital front.

MR. BRANCH: Let's switch to governance. Kay mentioned governance. Obviously, governance affects education and health care. We spent a lot of time on health care last year in Galveston, so we aren't going to dwell as much on the health side but, obviously we stipulate how important that is. You have to have a healthy workforce in order to have an educated workforce.

But in governance, Texas has enjoyed a limited government, low taxation, light regulatory type model that seems to be attracting capital and talent, people to Texas, although there's a lot of signs—Rob's probably talked about this—that other states are now learning from us and they're actually making themselves more attractive to corporate relocations and the movement of population and capital.

But what does our governance look like in 2050?

MR. KAPLAN: So, I'll say a couple of comments, but mainly from an economic point of view. So, we have one enormous advantage that's not going away, and that is—and it's under some pressure right now—that is the oil and gas business.

Obviously, it has sales tax and property taxes, but one of the pieces of the puzzle as to why we've been able to do it is we've got a big, robust oil and gas business that has helped build our rainy-day fund and so on. So, I'll just set that aside.

So, I actually don't think for the next few decades at least, even though I think demand for oil and gas will continue, the percentage of oil and gas to total global energy consumption will reduce, and the state will diversify more broadly. But

in order to talk about governance, you kind of have to comment on oil and gas, because it's been a part of the puzzle. We've just got to acknowledge it.

MR. BRANCH: That's great. And it points up how interdependent are these issues. You know, I was going to move to infrastructure next, but even in infrastructure, broadband technology, waterpower, energy, it all comes back to governance, so governance touches all these issues. But whether it's human capital, whether it's governance, whether it's infrastructure, they're obviously interrelated.

MR. KAPLAN: Now, I'll make one last comment, then I'll stop. Now, there's a lot of hope, and I think Tom and Kay both hope the same, that business leaders, nonprofits, foundations in the state can do more to fill in the blanks on some of these improvements, early childhood literacy being an example. Wi-Fi is another. You know, we help at the Fed to create partnerships.

But I think these are areas where governance is critical. Texas is obviously a friendly place to do business, licenses, fees, et cetera. But the school oversight—and Tom can talk quite a bit about the local school boards—this is a governance challenge that probably needs to be looked at.

AMBASSADOR HUTCHISON: Dan, could I just build on what Rob is just saying. In the bigger picture, based on my time in the Senate and even overseas, I have seen that Texas has an advantage. It is a pro-business state. We love business.

Our regulators don't try to tamp down companies. They try to show a company how to make sure that they're doing things in the right way, so they don't get into trouble.

That is not the case in California. It is not the case in New York. There the feeling is that if you're doing well in business, you must not be fair with your employees or fair with your customers. You must be doing something wrong, and we need to fix it. And you know the old Jimmy Baker saying, "if it ain't broke, don't fix it," has resonated throughout our country, and Texas is doing it right.

We don't want to lose that big advantage that we actually think of business as employers, as people who do give people a chance to work and grow themselves. So, I do think that is a big-picture observation that I have seen because I've worked with these other states, and I know that we do have a special quality here that we cannot afford to lose.

MR. LUCE: Mr. Moderator, I would add to that. I certainly echo everything the Senator said, and I don't know whether to ever call her Senator or Ambassador or her lordship. I don't know. You know, she's had so many titles. But let me say this.

I would say we face some challenges in being organized for success in the future. In other words, no organization, no enterprise, no state can ever rest on their laurels to remain at the top of the heap, and we face some real challenges.

One of the historical truths of this state was that we were very much into local control. We were into state setting standards, assessment, letting local communities make decisions. That's the political parties have shifted their feelings about local control significantly.

We still have over 1,200 school districts. We have 6,500 campuses. We have so many water districts, MUD districts, PUD districts. I mean, you name them. The question is: Are we organized for success in the future to be streamlined so that we can remain a business-friendly state and can remain a state that knows how to regulate and not over-regulate?

And I think a lot of that is going to be dependent upon how we work out organizing for success in the future. Organizing for success, we're going to be at least 40 million people in 2036. You know, 28 now; 29 maybe. We're going to be at least 40 million people.

How are we going to organize for success when you have an area like North Texas that has multiple cities, multiple counties. I mean, we've seen vaccine rollout. There are some disadvantages of some of the systems and the way we've operated.

So, the question is: How do we rethink the character of organizing for success, without losing that fundamental business-friendly environment that has allowed us to grow? And in my mind, that's always true in any organization. You always have to be looking down the road to say, what are the danger signs out there that say, what changes do we have to make before the change happens to us, as opposed to us making the change.

And that's really what Texas 2036 is about, is about us deciding, what do we need to make happen as opposed to sitting back and letting it happen to us.

MR. BRANCH: Well, on that point, let's engage there. You've got the urban areas, which are the growing areas of Texas, and they tend to be governed by those with big government perspectives of course, our municipalities are officially nonpartisan, but if you have philosophies within governance of a larger role or more limited role or higher regulation or less regulation, how do you see the current tension between, let's say, the statehouse with a limited government view and many of our urban areas where there's some tension between local control.

Some people say, well, there's been a lot of immigration into Texas, and therefore, some of our more dense areas aren't keeping up with the culture of Texas, and therefore, we in Austin have to tamp down some of these urban areas with their "overregulated" mindset. Rob, Kay, Tom, how do you see that, and how do you see those trendlines playing out toward the middle of the century?

MR. LUCE: Well, I see the market taking care of a lot of that. For instance, you see Elon Musk, he didn't move into the city of Austin. He didn't move into Travis County. He purposely picked someplace that he thought would be business friendly. And, you know, we've been a state that has said, we honor the principles of free enterprise and capitalism.

But if you begin to over-regulate those cities and you start saying, well, they

can't do this and they can't do that, but by the way, they have to do this and they have to do that, that's not a very efficient and effective form of government. When you look at the state of Texas, which has 254 counties, I know we have one school district that has four students, one in each corner of a one-room building, and then we have a school district that has 250,000 students, 95 percent of which are in poverty.

And you're going to tell me that the State is going to figure out how to regulate that all from the top. I'm not so sure. We call that aligned accountability.

You know, I always thought Governor Bush, when he was governor, said it right about the tension between state government and local government. He said, the job of the state government is to tell local entities what standards they need to meet, how do you assess what they're doing, and how do you hold them accountable. But our state is so diverse, you can't tell somebody how to make that happen in Wink and in Austin and in Dallas from Austin.

MR. BRANCH: Rob, how do you see the trendlines in governance from the Fed?

MR. KAPLAN: So, you know, I spent ten years at Harvard in academia between Goldman Sachs and here, and there's a very famous book by Jay Lorsch and I learned two words. You want integration where it makes sense, and you want differentiation where it doesn't make sense. And the most successful companies in the world have a little bit of both.

And back to Texas. Tom was just talking about it; this is such a diverse state, and one of the attractions is the differentiation, local empowerment. But on issues like education for sure, potentially health care, and, you know, infrastructure is probably more a local issue, but those are the three areas that come to mind.

But on education for sure, more state standards. I think a little bit of what the legislature did in those most recent education reform was a good example. They did things statewide. I think on some of these critical, critical priorities, which nothing's more important than human capital, quality of our human capital. And, you know, I've learned a lot.

I've only been here five years, but I'll tell you. This migration does allow one other thing which has been very useful. You get a mirror held up to you every week when somebody who's thinking about Dallas or Austin or another state wanting to move, they'll give you their assessment of our workforce, education, infrastructure, why they picked Dallas over Austin.

And so I think we're getting a lot of good feedback from business and community leaders on why they left their state, why they came to Texas, and where they're going. Elon Musk is an example. Those are the things that come to mind.

MR. BRANCH: Kay, former legislator, state treasurer, you led off on governance. Any sort of final comments on governance before we move to infrastructure?

AMBASSADOR HUTCHISON: Well, I think I do want to talk about infrastructure, but I believe that we need to keep focusing on the role of state government, which is being eroded by the federal government with its nexus to our cities. And cities prefer to go to the federal government rather than the state government, and that's not the way our founders intended for governance to be.

And it also creates winners and losers in the big cities if they can go to the federal government, rather than the state that knows these cities. How to make all of them have equal opportunities and what they need? That's a bigger question for me.

I think what Tom and Rob have said is much closer to correct in the detail, but I think we need to rely more on states, less on the federal government. Stop the intrusion of the federal government in so many areas that should be handled at the local level.

MR. BRANCH: All right. Infrastructure. Rob mentioned the broadband. I know that's a big issue for Tom at 2036. There's also other areas of technology.

What does Texas look like; what does an average Texan's day look like in 2050 in terms of utilization of technology? What is our transportation, highway, rail, power, our ports? Let's talk a little bit about infrastructure and what we need, what we need to have, but what we anticipate we will have as the world evolves, as, for example, the ports of Houston, Beaumont, Corpus Christi, and the exportation of fossil fuel. Will that still be around? Will that be an important driver or change our geography, so to speak, given our proximity to the Panama Canal? But how do you see our water resources, our energy and power resources, and our technology and transportation? Who wants to jump in?

MR. LUCE: Well, I'm saying water, number one; it's going to be a limitation on our growth. I mean, right now, if we look at the data at Texas 2036 very extensively, I'm worried about sufficiency of water. I'm worried about the water quality. We have too many cities and counties without clean air and water. We have work to do when it comes to clean air and water.

And water supply. You talk to some of the major corporations and some of the major technology companies. They'll tell you that a major consideration in coming here is whether we'll have sufficient water supply and power supply. Our own grid helps us on the power supply question, but on water, we have some serious questions to face, and we're going to have to think about how we move water across the state, and that's not easy.

It's filled with all sorts of political issues. We have historically had one rule of law about water that's very different from many other states. But I'd say as we've looked into the crystal ball, water supply and quality are a huge issue, as is clean air.

And those are going to be factors that again our competitors are paying attention to. At Texas 2036, we measure everything against our competitors, including clean air, clean water. These things are going to be major competitive factors in relocations.

And very interesting, you know, I've worked on a lot of relocations in my career, and it used to be you argued about the price of land. Now you have to negotiate with the HR department, and they want to know, will you have an adequate workforce for me. And the technical people want to know what your water supply will be. It's a different relocation ballgame than it was 15 years ago, and it'll be a different one 20 years from now.

MR. BRANCH: Kay, Rob, do you guys want to weigh in on water, that part of our infrastructure?

AMBASSADOR HUTCHISON: Well, I think what Tom is saying is right down to the important ways that we can keep people coming in, that will employ our people, and I think we've talked about education. But I think water, I think in transportation; we've got a way to go.

We have a good, but not yet great, highway system that allows for our state to be connected. But also, mass transit is woefully short, and I think that is going to be important, especially for the urban areas. I know our mayor of Houston is here, and he deals with that every day.

We should have done more in Houston. I was a state representative from Houston, and we started mass transit, but we were not able to get the corridors in time to get ahead of it, and so I know that's an issue they're dealing with.

But let me focus on one thing that I think is a great asset that we have that many states don't. Some do, but we have so much going for us, and that's the geography of being in the center of the country and being a fairly mild climate, considering. I mean, we're not really north where it's really, really too cold, and we are a great aviation hub because you can get to either coast relatively easily.

And I think our ports are underrated infrastructure that we have now, that are going to get bigger and bigger. Remember, when you talk about exporting natural gas, oil, we couldn't even do it until about six or seven years ago, so we're relatively new at getting the infrastructure that creates the LNG facilities. This is something that we were really working on with our NATO allies, and that is more of the receiving facilities. Even Germany is buying or building receiving facilities for imported LNG.

That is going to be something that is building and growing, I think. We've only had it for such a short time, the ability to export, and we have such a plentiful supply that that will be huge. And our ports, we are now seeing so much down in the lower ports, Brownsville, all the way up to Corpus Christi. My gosh, Corpus Christi is exploding with export capabilities. And then you've got Beaumont, Orange, and then all the way up to Houston.

We have got, I think, a capability to increase the infrastructure in our ports for 2050 to be a major exporter and attraction for our state.

MR. BRANCH: So, in 2050, is Texas a much more important player in exportation of fossil fuel, and our ports, much bigger players on the international scene for trade.

Rob, anything else?

MR. KAPLAN: Yes. Let me just add to what Tom and Kay just said. So, the state, in my opinion, begs, calls out for a high-speed train that would connect the project being talked about between Dallas and Houston. You know, I'm close to the San Antonio Spurs and R.C. Buford. I've done a lot of work with him over the years, and I've just interviewed him the other night for a public program, and we were talking about this.

If we had a high-speed train through the state, it would knit the state together. It would allow smaller towns, people in those towns, to work in big cities. It would expand the size of market areas. I know there's a lot of issues with easements and, you know, controversy, but would really make a big difference in this state.

Second, back to Kay's point on the ports, one of the vulnerabilities that we hear a lot from the people who run the ports, as Kay knows, is climate change, hurricanes. They're one storm away from not being able to operate those ports is their fear, and there's a lot of discussion.

There's just a question who pays for it. There's going to have to be sizeable investment in deepening and reinforcing, because I agree with Kay. It's a big opportunity, but we need an investment there. So, the issue is who's going to pay for it.

And then the third area of infrastructure, which you've already hit on but I'd say it again, is Wi-Fi access. If you got a college education in this state, I'll make a bet you got consistent Wi-Fi access. But if you are Black or Hispanic, if you are a low-income person, there's a better than even chance you may not have Wi-Fi access, not as easy to learn for your kids. This gets to education. But it gets to your ability to participate in the workforce or even go for skills training because you don't have Wi-Fi access.

This would be a low-cost way and I'm not sure government needs to pay for it. Private business, in partnership with local governments, can do this. It's not that much money, but we ought to address this and fix this as soon as we can. That one's low-hanging fruit to me.

MR. LUCE: And I want to mention one thing . . .

MR. BRANCH: Go ahead, Tom.

MR. LUCE: I would mention one thing about the ports. We commissioned a state climatologist, I guess is the correct word, at A&M to do a study for us on 2036, and he said if current weather, extreme weather continued, just on the same trend line, by 2036, same trend line, our state would see nearly twice as many 100-degree days, 30 to 50 percent more urban flooding, and more intense drought.

I mean, those are facts about our ports and protecting them; we have a huge amount of land that is adjacent to the Gulf of Mexico, and those ports are dependent upon it. They're still talking about it and goodness knows, Mayor Turner's in the middle of Ike Dike or Dike Ike or all of the above. Those are expensive propositions, but they're necessary for our future.

If you look at where our growth is generated, you look at the Houston-Gulf Coast area. An enormous amount of our GDP is generated in the Gulf Coast area, so we have to be serious about that. And that's what I talk about.

You know, we can't be complacent about how well we're doing, and we have the resources to deal with this problem and remain business friendly. I mean, that's what's unique about Texas. In California, it's too late. In Illinois, it's too late. In New York, it's too late.

They're in the downward spiral, and how you get out of that downward spiral, I don't know. But there's time for us not to get in the downward spiral if we'll make the proper investments.

MR. BRANCH: So, we have talked about investments in the demographics, the workforce, education, governance, the importance of governance, infrastructure. What about Kay's comment that geography matters, and that our Central time zone, central location, access to the Gulf of Mexico matter? How do you see our geography, helping or hindering Texas in 2050, Rob?

MR. KAPLAN: I agree with everything she said, everything Kay said. It's a huge advantage. You know, I'm from Kansas, so I'm used to sort of being in the middle, but I lived on the East Coast. I lived in other parts of the country. I mean, it's an enormous advantage, and the climate is an advantage. The pro-business attitude, the tax regime, but the location is fantastic.

We're less than 5 percent of the world's population. Increasingly, Texas is the largest exporting state in the country, and increasingly, Texas is going to get more and more important as we get more and more global. And where we're situated is just an enormous advantage. There's no getting around it.

MR. LUCE: And on the other side of that, it also allows us to be a huge import state.

AMBASSADOR HUTCHISON: One other thing I would just add to what Rob was just saying, and that is one of the things that we have not really built on is the proximity to Latin America.

And everything we can do that helps them grow economically and educate their populace better so that they have capabilities would even be stronger for a Texas connection, because we are the most affordable port from anyplace in Latin America, well, especially the eastern part, and we could use that even at a greater advantage for every investment that we can make in helping South Americans, Latin Americans, build their own strength and infrastructure.

One of the things that I was doing when I left NATO was trying to have more interaction with Latin American countries and NATO, to build resiliency into their democracies, so that they do have more stable democracies that produce education and an economy that people will invest in. Foreign investment could help.

And every dollar that they can produce in Latin America and then bring up

to our ports and into our country, it will be a huge advantage if we can work toward that. And I think we've ignored Latin America for too long.

MR. BRANCH: The regions of Texas are the focus for questions here. If we were to break Texas down, we have a lot of members throughout the whole state that might have an interest in what West Texas looks like in 2050, and East Texas; the Gulf Coast, the Valley. It's a huge, growing area around McAllen.

And so, Rob, Tom, Kay... maybe start with you, Rob. You look at these numbers regionally. Where do you see regional trends headed toward 2050 in our state?

MR. KAPLAN: So, on this, I will explicitly defer to Tom, because he's studied this so carefully. But I would say this. On the one hand, Dallas, Houston, Austin are three of the fastest growing, probably three of the fastest six or seven or eight growing, cities in the United States. El Paso is holding its own, but is not growing as much, and San Antonio is one of the largest cities in the country.

I think the big question, and I don't know the answer, is that the trend pre-COVID had been migration to these bigger cities and to bigger cities in the country but certainly in Texas. COVID may have given a pause to that, but this gets back to this infrastructure, high-speed rail and others, that could connect better smaller areas or small population areas and bigger cities.

If you told me what's going to happen with that kind of infrastructure, I think you could see substantial improvement in the population trends outside the big cities. But you've got a lot of trends that are reversing right now, but I think infrastructure's pretty central to this question.

MR. LUCE: And I think you have to use a broad interpretation of infrastructure. Let's take Tyler. Tyler has a medical school, has The University of Texas unit. I mean, that's where I think there's a possibility post-COVID that we're going to see growth in what I'd call the mid-city level population-wise areas of the state that particularly have state universities and good health care facilities, whether that be Lubbock or McAllen or the Rio Grande Valley, which has a new medical school down there.

So, I think when you look at how the state has to invest in infrastructure, that helps everybody grow, and we need everybody to grow, because Texas still has 3 million people living in rural Texas. That's larger than the populations of many states. And so, we have a lot of vast land, but, you know, for so long, the growth was, quote, in the Golden Triangle.

Well, I think that's changing, and I think public policy is helping that. Research is helping that. Broadband will help that. The ability of people to have access to telemedicine, too. I had a remarkable conversation with Peter Pisters, head of MD Anderson about two or three months ago. He said, and keep in mind this is MD Anderson dealing with cancer patients, he said they went from zero telemedicine visits a day to 8,500 telemedicine visits a day in something like five weeks. And you would have said before, that's not possible.

Well, there's going to be a lot that's possible when it comes to broadband. You know, 4G. Look at the companies that were created by 4G and the changes in the economy, the transformational changes in the economy caused by it and we didn't make a big deal about it. But 4G changed a lot of industries. Well, 5G is going to do even more, but we have to invest in broadband. And it's not just access. It's affordability, and we have to face that as a state and say, what's the role of state government to make sure that we can find the right balance of keeping our private competition.

Let me say this. Governor Bush created an enormous wind energy potential for our state by the way he handled investment in the grid, but allowed the market to develop the wind energy potential that we now have in our state. Whereas California went to a series of mandates, we did it through the market.

I think we can do it through the market, but we've got to be smart about it. How do we entice, induce the market to make sure that the resident who may have access in South Dallas or the Fifth Ward of Houston, but do they have affordability to that broadband, and do they have the digital literacy skills? Because if they don't, they're not going to be able to plug into the 21st century, and they're going to fall further behind.

MR. BRANCH: We're going to now move to questions from the members. But before that, one lightning round. What's the population in 2050? Panelists?

MR. KAPLAN: Forty-five.

MR. BRANCH: 45 million?

MR. KAPLAN: Uh-huh.

MR. BRANCH: Put it down. Tom, you said at least 40?

MR. LUCE: I said 40 by 2036, so I'll say I'll take the over/under as above 45.

MR. BRANCH: Above 45 million?

MR. LUCE: Yes.

AMBASSADOR HUTCHISON: All of that is above my pay grade.

MR. LUCE: It's above our pay grade as well, but we're just winging it.

MR. BRANCH: And someone asked "so when does Texas surpass California's economy?" That seemed remarkable, because they're approximately 38 million people. We're 29 million. But someone said that we would be the largest—I think it was Rob—the largest economy in the United States at 2050. True or false?

MR. KAPLAN: Yes.

AMBASSADOR HUTCHISON: True.

MR. BRANCH: And when do we pass California? 2040?

MR. KAPLAN: Above my pay grade. No. Seriously, probably, I would guess 2040's not a bad bet, but I don't know.

MR. BRANCH: Tom, you said 2035. Does 2036 see Texas becoming the largest economy at our 200th anniversary?

MR. LUCE: We just want to make darn sure we're the viable, most competitive place to do business and raise a family. If we are, we'll be the largest economy. But it really depends on our human capital, and it's really up to us. Are we going to make the wise investments

MR. BRANCH: Which would mean we might be comparable to the scale of California today? The sixth largest economy in the world if we were a country?

MR. LUCE: Yes.

MR. KAPLAN: Amazing.

AMBASSADOR HUTCHISON: Well, just look at our land. We're the second largest in land, next to Alaska, but usable land, Texas is the biggest. So, we do have the capability to grow more than any of these other states.

And I think what we've been talking about depends on our governance staying the same, but we also have to factor in that California could wise up and see what they are doing wrong and actually the people might make the changes that would bring California along, which would be good for America.

But talking about whether we outrank them in the economy, I don't know that I care so much about that, as long as we are growing in a good way, as has been said, a place where we can raise families. And for me that means not only all the things that we've talked about that are basics, but I think incentives to go out to our mid-level cities is going to be something that the State could do to keep us from having urban areas that are like Los Angeles, that it's just a sprawl that doesn't have a center, a focus that I think is so important for the heart of a city. And the bigger we get, if we don't keep that in mind, it's going to be less livable and less attractive for people to come in.

Q&A FROM ONLINE ATTENDEES

MR. BRANCH: All right. One of the questions should go to you, Kay. How many electoral college votes do you expect Texas to have by 2050? I think we

all expect at least another three congressional seats, two to three congressional seats for this decennial.

Any thoughts on the continued growth? I guess that would follow this notion of Texas having a population of somewhere around 40, 45 million in 2050.

AMBASSADOR HUTCHISON: You know, I don't count it that way. I think we are getting three to five new congressmen every ten years after the census, and it does really help in the House to have more. And, of course, California's ahead of us right now.

I always said, being in the Senate, population is a disadvantage, but being in the House is where you make up for it. The little states gang up against the big states in the Senate, because they have the equal vote.

So, I think getting the congressmen is very helpful, and especially if we keep our focus on good governance and pro-business for creating good jobs, and then trying to get more people out into the mid-level cities instead of just coming into the urban areas.

MR. BRANCH: Here's a question for you, Rob, from Francisco Cigarroa. Some of these are anonymous; some of them have names.

Rob, I heard you several years ago talk about the future of work and the impact of artificial intelligence and automation. Example: transportation now automated, 18-wheelers, et cetera. How do you see business and governance working with K-12 and universities to prepare for this probable scenario?

MR. KAPLAN: I think artificial intelligence is going to be more and more accessible. So, it'll adapt. What do I hear from business? What's the number one skill that you're going to need in the years ahead to be able to use artificial intelligence? Literacy and numeracy.

Be able to read and write. You know, a high level of literacy. So, I think our whole education system from early childhood on is going to have to get re-structured. It's been the one industry in this country that really has been slow to develop.

But I think there'll be plenty of jobs, and there'll be plenty of ability for people to take these jobs. But literacy and adaptability are going to be critical.

MR. BRANCH: Tom Luce, here's one for you from Octavio Martinez: Where do you see Texas agriculture in 2050, for example, grains and wine production?

MR. LUCE: Well, I'm not sure I'm a student of wine production, but I think clearly, we will still be a major agricultural producer. And I would assume that would apply across the field, just given our enormous land mass and the efficiency of our agricultural industry. I think it'll be a major, major factor in our state and will continue to be so.

But again, let me say this. Broadband is critical to increased productivity of agriculture. You talk to farmers today. They need broadband to determine pre-

cisely how much water they can use or not use and grow what they want to. So, broadband has enormous potential in agricultural areas.

People tend to think “well, I can download Netflix movies faster.” But it has a whole lot to do with productivity of our state. And we better get with it on broadband because we have huge parts of our state without broadband access or affordability.

MR. BRANCH: A question on immigration from Steve Cook. Kay, you might want to take this, and anyone else may jump in, Rob or Tom. Thus far, the topic of comprehensive immigration reform has not yet been raised. How can Texas become thereafter proactive on the topic, rather than simply reactive to a federal agenda?

AMBASSADOR HUTCHISON: Well, it’s a great question. We have grappled with a good immigration reform bill for the whole time I was in the Senate, and it’s so difficult because it’s very hard to address the issue in the ways that we can have an absorption rate that includes education so that our immigrants will have the ability to contribute and add to both themselves and to our country.

As I think the others have mentioned already the importance of education. I was part of the group that tried with Ted Kennedy and John McCain to have immigration reform that would be able to acknowledge where we are with the illegal population, trying to bring them into being able to function in our country, like the kids who came here and have been educated here. This is their home and they still don’t have citizenship rights and capability to go to work rights.

We’ve got to fix that, and we have to do it by being proactive. But it also is going to take, I think, the ability to make sure we can absorb what we have and do the best for them to contribute to our country, and then see how we can go forward in a way that we do have sovereign control and we do have an open door at the same time.

And there are so many factors that make it hard to do. And I have come to the conclusion after trying to deal with this in one big, massive plan that you probably need to pick the sectors you have to deal with and do it piecemeal rather than all in a comprehensive plan, so that you at least solve the immediate problem and then the next issue and then the next one, building on that. And it’s tough.

MR. LUCE: Let me add. We think about it a lot at Texas 2036. We have to build civic demand for immigration reform. For too often, that’s just been left to the two political parties to try to work out the grand bargain or the grand compromise or do as Senator Hutchison decided and that is to pick out a piece of that and try to get it done. But for too long we haven’t focused on building civic demand for immigration reform, and we have to do that.

The future of Texas is dependent upon immigration reform, and I really don’t fear our ability to absorb our immigrant population. We’ve already absorbed an enormous amount of immigrant population, a lot of which didn’t have legal

permission to come here. But we've absorbed that. And if you look at many industries today, they couldn't operate without the immigration that we've had.

And so, I think we have to tackle immigration reform. It's a necessity for our state, and we've got to get beyond bromides on both sides. I think, you know, the effort by McCain and Ted Kennedy and you came close. You know, I know, George Bush, George W. Bush, pushed very hard on immigration reform. We came close. And I think the realization is again, that if you look at a map of Texas, you would be shocked at where our population has come from, from all over the world. And if that slows down at all, we're in trouble in many, many industries. And I'm not talking about, you know, do we have enough people to do low wage paying jobs.

You know, some of our medical schools could not operate without the foreign immigration that we've had that's very, very talented. So, we've got to tackle immigration reform. We've got to continue to recruit the best and the brightest from all over the country, and we have not sent a very welcoming message the last several years.

And we can't be pollyannaish about that. You know, we won't necessarily remain the beacon of where people want to come unless we have a more welcoming attitude.

MR. BRANCH: On that score, a follow-up, from Pete Gallego. What steps do we need to take to ensure our citizens understand the importance of Latin America? Is this similar to what you're saying, Tom, that we need to have civic engagement and demand for lawful immigration?

MR. KAPLAN: May I?

MR. BRANCH: Rob?

MR. KAPLAN: We'd be well served for starters to think of North America, this hemisphere, as Kay and Tom both do, as a competitive hemisphere, because that's the reality. Logistic supply chain arrangements allow U.S. companies to domicile here, stay here, and take share from Asia. I don't think that's well understood.

In the same way, I don't think it's well understood what we just talked about. Immigration is essential to GDP growth for the country. Over half the workforce growth over the last 20 years were immigrants and their children. In the next 20 years, it could get up to 100 percent.

And the way I know that, native-born workforce growth, we know now, is going to be negative. If you want to grow faster and de-leverage and pay off some of this government debt, we've got to find ways to grow the workforce, or we're going to grow very slowly.

MR. LUCE: And I would just emphasize what's happening in the world lately with arguments about trade. We've allowed Asia to form their own trade bloc. The Europeans have their own trade bloc. We're going to need, as a competitive

leverage point, that North American trade agreement to really be robust and include all of Latin America, South America, Canada, because those are our natural sources.

The other thing that's happened with COVID, you know, just-in-time logistics is being questioned by a lot of people, and leaving just the barest margin and assuming I can get a shipment tomorrow from Asia is all of a sudden, businesspeople are not so sure about that. But if they knew they had a source of supply within Latin America and South America, they'd feel better. And so, I think that's a tremendous opportunity for our society.

MR. BRANCH: All right. We've got two minutes and two questions. One is a combined question. Bryan Garner asks about literacy: should we resist the worldwide trend away from testing students? And Betty Sue Flowers asks: is the Texas 2036 group thinking about the transformation of education to include algebra instruction online, for example?

So quick one, about a minute on education. Tom, do you want to take the lead on that?

MR. LUCE: Yes. I'd say we cannot abandon assessment. Look, if we don't like the tests, change the tests. But it's just like any other enterprise.

We have to know how our students are doing. And, you know, the truth of the matter is, we need to know, can you read four sentences in third grade and understand what you read. And how are we going to know that, how are we going to know we're succeeding as a state, if we throw the baby out with the bathwater when it comes to assessment. I'm totally on board with assessment.

Stay involved. We have to expand. Again, it'll take broadband. We have to expand STEM education to every high schooler throughout the state, and you can do that through broadband. With broadband, you could have a virtual chemistry lab. You could have the finest algebra teachers teach somebody in Wink, Texas. We have to reform the way our school system works if we're going to compete in the 21st century.

MR. BRANCH: Patrick Summers asks about STEM to STEAM. How important is arts education, Tom?

MR. LUCE: It's all important, and the truth of the matter is we need a longer school year. The truth of the matter is that through COVID, we estimate—and Margaret's the guru on this, Margaret Spellings—that clearly students have lost at least a year's worth of learning.

Now stop and think about that in the sequential education system that assumes in seventh grade you learned X, and so you go to eighth grade where you start with Y, but you haven't learned X. Well, how do we catch up with that education loss? We're not even talking about that. We're talking about how to preserve what we passed in House Bill 3 last session. We're not talking about recovering from the COVID education loss.

Read the paper today, *The Dallas Morning News*. One in five Dallas Independent School District students cannot be found; meaning they have, in essence, dropped out of high schools due to virtual learning. They don't know where they are.

We know African Americans and Hispanics have dropped out of community colleges. We are suffering an enormous education loss through the last year, and we've got to deal with that.

You know, to some extent in Texas, we've allowed ourselves to be a little pollyannaish about our future. And listen, I wouldn't trade places with any other state, but we face our own challenges.

MR. BRANCH: For the final question, I've left a noncontroversial one. Jack Davis and others are saying we've skillfully skirted politics. Well, given the Society is a 501(c)(3), I'm glad to hear that. But there are a number of questions.

In short, will Texas be a red state or a blue state in 2050? And related to that, how important are the politics, the culture and the social issues? How do they drive the economy? I've saved the easy one and the simple one for the end lightning round!

So, Tom...

MR. LUCE: Oh, boy. Thank you, Dan.

MR. BRANCH: -- we'll let you start. We'll go to Rob, and we'll let Kay have the final word on politics in Texas in 2050. Red or blue?

MR. LUCE: Purple. And I don't think social issues drive the economy. I think what drives the economy is job creation, and if the Texas legislature would focus on job creation and allowing businesses to grow and prosper, a lot of social issues would be improved greatly, if we had more jobs and more higher paying jobs.

I assume by social issues, you meant things like bathroom bills, and I don't think bathroom bills drive whether corporations relocate to the state of Texas frankly.

MR. BRANCH: Rob, you're an economist. Culture versus economy, how important is the culture?

MR. KAPLAN: Culture's very important, and I can tell you, culture, social issues, and the related issues are very important to thinking about people coming here and staying here. And the particular key question: Is this an accepting and inclusive place where I can be authentic and be true to who I am and feel like I belong? And I think Texas has done a great job of that, but I don't think we should lose sight of that.

MR. BRANCH: All right. Kay?

AMBASSADOR HUTCHISON: Yes. I think that I totally agree that social issues should not be the force, but I do think it is a factor in attracting business. And I see this now in the investment world, where there is much more emphasis on what kind of corporation you are, what are you doing for your employees; what are you doing for the environment; what are you doing for social good being a factor in investment, and I think it is a factor in attracting business.

We saw that when, frankly, our corporate leaders saw that the bathroom bill was going to derail some major events and major corporate relocations, and they stood up and said, don't do something that is going to show that we are not inclusive, which is what Rob and Tom have both said. But I do think inclusiveness is important.

But I do think red versus blue, I think it is going to be most important that we have a good business climate, a feeling that we like business and we want business to be here, because they are the job creators. Then you take the next step and say, what does it mean; how do you bring the good business here. And then I think social issues are a factor.

But if we start getting into a higher regulatory environment or higher tax environment where government can spend your money better than you can, that's where I think we have avoided the pitfalls of California and New York and Massachusetts and Illinois.

And I also think we haven't talked about public safety very much, but I think that, too, is a factor, making sure that we have good public safety, good support for the police, support for our highway patrol, support for just a good environment for a family and for people to thrive.

MR. LUCE: Let me say this. I think, just one shout out to Speaker Straus, who I think is on this call. He organized the business community to kill the Bathroom Bill, and that was very, very important.

And I would say one last word. It was very important, I think, that this state get the Army Futures Command in Austin. That's going to be the group that's going to lead to how the Army of the future operates. It's going to be very heavily invested in the technology world, artificial intelligence world. It's going to help further build the ecosystem for artificial intelligence in our state. And it's a critical, quote, get for our state to get that Army Futures Command, so a shout-out to Austin for getting that.

MR. BRANCH: Well, thank each of you. Excellent discussion. I think you have moved the ball forward about what Texas will be in 2050. I think some of the questions that we've tried to answer were: What does the human capital look like? What does the governance look like? What does our infrastructure look like? How has our geography evolved? And when you answer those questions, then we can predict how our state will look at mid-21st century.

So, thank you. Really appreciate your input and the lively discussion. We will now take a break. I know if the audience could clap, there would be a standing ovation for the three of you. So grateful for your input.

And at this time, we're going to stand at ease and give members a chance to

visit the restroom or any other room they want to visit, and then we'll be back in 15 minutes for the book awards and then the business meeting.

AMBASSADOR HUTCHISON: Thank you, Dan. You did a great interview.

MR. KAPLAN: Thank you, Dan. Well done. Thanks, Tom. Thanks, Kay.

MR. LUCE: Thank you all.

2020 BOOK PRIZE PRESENTATION

MS. ORSAK: I hope everyone had an enjoyable break. We are going to get started with the 2020 Book Prizes in just a moment. And after that, we will have the Society's annual business meeting, so I'll address a few more housekeeping issues.

Again, if you have any technical questions, you can either email me or you can direct chat to me. If you have comments during the business meeting, same thing. Use the chat and direct them to me or send them by email.

We're going to have several votes during the business meeting. They're for active members. It's a little bit on the honor system the way Zoom works, so the polls will go up for everyone, but please only vote if you're an active member, not associate or emeritus.

And those are related to the minutes from the last year's business meeting and the membership committee and nominating committee. So, you'll see those when they go up.

And now we'll hand it off to Mr. Branch to introduce Bryan Garner for the Book Prizes.

MR. BRANCH: Thank you, Dawn. It's now time for our traditional Book Prizes, and we're going to turn the program over to Bryan Garner of Dallas, a member since 1993, and the chair of our fiction and nonfiction prize committee. Bryan is an author of more than 25 books, including his magnum opus, *Garner's Modern English Usage*. Any questions about English usage, we have the guru in not only Texas but across the world.

Bryan, I'm going to turn the program over to you to introduce our two fiction and nonfiction prize winners, as well as the poetry award. Bryan.

MR. GARNER: Very kind of you, Mr. President. And I may be preempting something you're planning, but the book award committees could not run as efficiently as we do without the amazing help of Dawn Orsak. And I invite the entire membership to give a virtual and probably nonaudible clap to Dawn for all that she's done to make this meeting run so well.

MR. BRANCH: Well said.

MR. GARNER: President Branch and members of the Society, your Book Prize Committees are delighted to announce that the literature emanating from Texas

and about Texas has been enriched over the past year, adding to an already illustrious literary tradition.

The Book Prize Committee members believe, along with Voltaire, that books are like people. A very small number play a very great part. Your committees have chosen some that play a great part.

I served on two committees with fellow bibliomaniacs for the fiction prize, along with Judge Marilyn Aboussie and Texas Womens University Chancellor and President Carine Feyten, and for the nonfiction prize, along with Chief Justice Nathan Hecht and Professor Mike Campbell.

The contestants in the fiction and nonfiction categories were particularly strong this year. Rarely does any Book Prize see such a strong field.

In the fiction category, honorable mention goes to Thomas Zigal for his novel *Outcry Witness*, a spiritual thriller about clergy abuse within the Roman Catholic church. It is a powerful book, to say the least.

The prize winner in the fiction category is Leila Meacham for her novel *Dragonfly*. It's a riveting epic story of World War II espionage in which friendships are formed behind enemy lines. For a small taste of the book, I'll read you the first two paragraphs. This is from *Dragonfly*.

"Chapter 1: September 1962, Cambridge, Maryland." And by the way, that's right. It is Cambridge, Maryland, not Massachusetts. "September 1962. The man in brown snapped shut the book he'd been reading and looked up with a stare of disbelief. There was no doubt about it. Absolutely none. The five-member team the author described in this obscure little book about clandestine operations in German-occupied France during World War II was the same group he'd sent into Paris in the fall of 1942. Four had made it home, one barely, the last left behind dead, buried in an unmarked grave on French soil, or so they'd believed.

"Alistair Renault sat very still. Eerily coincidental that he should have read that chapter in *The Greatest Ruses of World War II* today, almost 20 years after he'd watched the most amazing team of covert operatives he'd ever trained off in the predawn darkness from England into enemy territory. In three weeks, the team was to have met in Paris for a 20-year reunion. The date long cancelled had been suggested, insisted upon, by the team's missing member. Alistair wondered if September 23, 1962, was as stuck in the others' minds as it was in his."

So that's the opening of Leila Meacham's book, and congratulations to Leila Meacham.

In the nonfiction category, honorable mention goes to one of our members, the eminent Ron Tyler for a book he edited, beautifully produced. It's called *The Art of Texas*, a big coffee table book and a great read. It belongs on every member's coffee table, if not on your lap.

The nonfiction prize winner is from another Philosophical Society member, not that that matters. Often it just can't be helped. It's the celebrated Stephen Harrigan. The book is called *Big Wonderful Thing*, quoting for the title Georgia O'Keeffe, who once lived in my hometown of Canyon, Texas. Here's what O'Keeffe said: "I couldn't believe Texas was real . . . the same big wonderful thing that oceans and the highest mountains are."

This is a history of Texas like no other. Harrigan has a gift for storytelling. You can open this 800-page book anywhere and find coruscating prose, along with penetrating insight and probably some remarkable illustrations as well.

I'll read just a short passage. It's his description of Palo Duro Canyon during the poignant battle of Palo Duro. It was a place Georgia O'Keeffe 30 years later would come to know well. Colonel Bad Hand Mackenzie and his troops were pursuing Quanah Parker and his Comanches. This is from page 352.

"The Indians vanished, in the words of another of Mackenzie's officers, as completely as if the ground had swallowed them. In a sense, it had. They had retreated to the floor of Palo Duro Canyon, the most startling geographic feature of the High Plains. Palo Duro, the second largest canyon in the United States, is an abrupt rupture in the flat tableland of the Texas Panhandle.

"Though carved by the Prairie Dog Town Fork of the Red River over many millions of years, it attacks the eye with its suddenness, as if the unmarked surface of the llano had just been savagely ripped apart. It is a sprawling, spidery declivity, 120 miles long and 800 feet deep, in which strata of geologic time are almost shockingly exposed in bright, multi-colored bands of rock."

From this day forward, any Texana collection would be incomplete without Stephen Harrigan's *Big Wonderful Thing*. Congratulations to Stephen Harrigan.

Now I think I'm going to turn it over to the poetry prize committee and Dr. Betty Sue Flowers, herself an outstanding poet, unless Dan Branch tells me otherwise.

DR. FLOWERS: I don't think he'll tell you otherwise, Bryan.

MR. BRANCH: Not a chance.

DR. FLOWERS: Well, I've chosen Paul Woodruff to present the poetry prize this year, and I want to thank him for being on the committee, along with Bill Guest, and we had a good time together.

And I chose Paul to do this for two reasons. One, he reminds me of Mirabeau B. Lamar, one of our founders. He, too, like Mirabeau, was educated in Princeton. He, too, is a poet, and he, too, is a leader. So, I thought it was only fitting that he present the poetry prize.

But the second reason is that, especially this year, I want all of us to reread his two books on democracy. They're short, beautifully written, and although published some time ago, still relevant today. One is called *First Democracy: The Challenge of an Ancient Idea*, and the other, *Reverence: Renewing a Forgotten Virtue*. So, one reason I wanted him to introduce the prize was as an excuse to remind us all of these two wonderful books about democracy.

So, take it away, Paul.

DR. WOODRUFF: Well, thank you so much, Betty Sue, for that kind introduction and for mentioning my books. I hope that I'm audible.

I was glad to be asked to be on the poetry prize committee, somewhat sur-

prised. It was a joy and a hardship to serve in this capacity, a joy because I got to read so much poetry and I love reading poetry. And it was all a delight.

But it was hardship because so many of the poems were good. So many of the books were good that we did have a very hard time choosing, as Betty Sue can no doubt corroborate what I'm saying here. It was not an easy choice.

But in the end, we chose Edward Vidaurre's *JazzHouse*. Can you show the cover, Dawn?

DR. WOODRUFF: Thank you. This book satisfied my criteria. I was looking for a book of poetry without cliches that would surprise me and delight me with almost every line. And what surprised and delighted me about Edward Vidaurre's lines is how often they would transform some very ordinary sight or sound into a small miracle. I would like to read just a little bit from the book, a stanza from the very first poem.

Edward Vidaurre has been the poet laureate in McAllen, Texas, and I think he deserves broader honors than that. But I'm glad to know that McAllen has a poet laureate, especially one as good as this.

The very first poem in the book begins: "In My City." The title is, "In My City."

"Trees sway a slow dance
to the leg song of the chicharra
to the long stretched acordeón
to the hiccups of 2am taco truck party-goers"

That's how the book begins. And I'll jump now to the next to last poem, which is called, "Autumn Voices."

"In autumn, voices come from leaves
chatty breezes and the color red
and they all speak the truth."

So, I hope from hearing these, you get some idea of why I thought Edward Vidaurre had the capacity to surprise us with these small delights in ordinary things.

And I want to close by reading the last poem in the book. I'll read all of it. It's very short. The title is, "I Wish You."

"I wish you
Magic and love
Empanadas y aguas frescas
Sunset and spices
Cold fronts and hot soups
Abrazos y besos
Fireworks and new colors
Tears of joy and friendships"

Babies and pets and art and poems
 Health and strength
 Vacations and couch cuddles
 Long walks and long baths
 Long kisses and long days off
 Inspiration and musings
 Resolutions that last and water
 Dancing feet and shower singing
 Flowers in your garden and bees
 Poems again
 Poems again
 Barefoot walks in your yard
 Rain dances and the moon
 Coffee and jazz, especially jazz”

So I give you *JazzHouse*. Congratulations, Edward Vidaurre, and thank you very much for submitting this book of poems.

MR. BRANCH: Well done, Paul. Bryan, you get the final word on fiction, non-fiction, and poetry. But I bet you can't outdo Betty Sue Flowers' comments. I think you're muted.

MR. GARNER: Oh, thank you. No, I can't outdo Betty Sue in anything really. But it is great that Texas has this wonderful body of literature, and it continues to grow and to change year after year.

And those of us who serve on the book committees are just so happy to see it strong and it's much deeper than you're getting a sense of, the number of books and the competition. I mean it anyway, we're all proud to serve the Philosophical Society in helping select these outstanding works, so thank you.

MR. BRANCH: Thank you and many thanks to Paul and Betty Sue for those lovely presentations and the outstanding efforts to read through and come up with a winner and honorable mention. And I should mention that the Society includes a not immaterial financial stipend, that goes with these awards, along with the prestige of winning.

So, Bryan, thank you for chairing the committee and to all the members for their work. Appreciate you.

MS. ORSAK: Dan, I wanted to quickly apologize that I missed Tom Zigal's slide. He won fiction honorable mention, so I wanted to share that --

MR. BRANCH: Let's throw it up.

MS. ORSAK: -- and let everyone see the cover of the book.

MR. BRANCH: All right.

MS. ORSAK: There.

MR. BRANCH: There we go.

MS. ORSAK: And I think Tom is actually on the call, so I wanted to make sure that we showed that.

MR. BRANCH: Tom Zigal and *Outcry Witness*.

MS. ORSAK: Thank you.

MR. BRANCH: Run to Amazon and purchase multiple copies! All right. And I think we're now ready to move to the business meeting, and then move to adjournment.

Any other housekeeping items? I know we're going to have some votes, I think at least three votes.

Dawn, do you want to queue up the members on that process that's upcoming?

MS. ORSAK: Yes. We'll have three votes, one about the minutes, one about the new slate of officers, and then we have a member who is asking to return to active status. So, you'll see a poll pop up on your screen when it's time to vote for that, and we ask on the honor system that only active members vote in the poll.

We'll leave it up for maybe ten seconds or so. It's just a yea or nay, and then we'll show the results real quick before we move on. And if you have any comments about the minutes, for example, please put them in the chat.

SUMMARY OF THE SOCIETY BUSINESS MEETING

President Dan Branch called the meeting to order and welcomed everyone. Secretary Olson presented the minutes of the February 9, 2020 meeting which had been emailed to active members in advance and requested approval. With a motion from Dan Branch and a second by Gordon Appleman, the motion carried.

First Vice President, Thomas R. Phillips, reported the 2022 meeting was being planned as an in-person event in El Paso from February 4–6, 2022, where the Society has not been in a decade and a half. He expressed excitement about the Society returning and seeing the changes that have taken place. The topic of the meeting will be *The Future of Work*. Chancellor Milliken of The University of Texas System chairs the Program Committee, which is already working to address five issues: What is work and why does it matter? How will smart machines and AI change who has work? What has COVID-19 taught us about work? How will the new world of work change life on the Border? How must business and education change to keep our state and nation competitive?

The Host Committee, chaired by Adair Margo, includes most of the Society's Trans-Pecos members. They are planning two choices for a tour for those who arrive early on Friday of the meeting. Phillips expressed hope that the meeting will be a highlight for many members.

Francisco Cigarroa, Second Vice President, reported that the theme of the February 3–5, 2023 meeting at the AT&T Center in Austin will examine the intersection of medicine, humanities, and the arts. It will not only look at how arts and the humanities help in healing, but also the neuroscience and the evolutionary biology of music. Clay Johnston, the dean of Dell Medical School, has agreed to chair the Program Committee, and Randa Safady of The University of Texas System will chair the Host Committee.

Branch expressed gratitude to Cigarroa for being willing to have his program in Austin. The Society had planned to have the 2021 program in Austin, but in light of the pandemic, decided to hold the meeting virtually. Fortunately, the Society was able to push the deposits at the AT&T Conference Center from 2021 to 2023, and therefore the Society did not lose any of its funds and preserved its agreed price for the future.

Lyndon Olson gave the Membership Report. He announced the nineteen new members elected in 2020 who were inducted earlier in today's virtual meeting. The new members are: Robert Atlee Ayres, Austin; Marc L. Boom, Houston; Kathryn Clark Childers, Rockport; Robert Duncan, Horseshoe Bay; Pete Peña

Gallego, Alpine; Jodie Lee Jiles, Houston; John C. Kerr, San Antonio; Thomas W. Luce III, Dallas; Annie Holand Miller, McAllen; John T. Montford, San Antonio; David Oliveira, McAllen; Harriet Smith O'Neill, Austin; E. Ashley Smith, Houston; Gayle Weber Strange, Denton; Patrick Summers, Houston; Sylvester Turner, Houston; Thomas D. (Del) Williams, Dallas; Heather Wilson, El Paso; and Kathleen J. Wu, Dallas.

Sadly, the following members passed away since our last meeting: Ann Brinkerhoff of Houston; Ron Calgaard of San Antonio; William Gruben of Dallas; Gerald Hines of Houston; Roger Horchow of Dallas; Edward Randall III of Houston; and Tom Reavley of Houston and also noted the deaths of the following members in previous years: George S. Heyer, Jr. of Austin (2015) and Robert H. Rutford of Richardson (2019).

Olson concluded that the Society's membership now stands at 199 active members, 34 associate members, and 125 emeritus members for a total Society membership of 358.

Treasurer Harris L. (Shrub) Kempner Jr. delivered the Financial Report, stating that the Board is committed to building a healthier organization and he was pleased to announce that the Society came through 2020 quite well financially. He reported that the Society's total assets were only down about \$20,000 for the 2020 fiscal year (from July 1, 2019 to June 30, 2020). Kempner praised his colleague, Assistant Treasurer Michael Granof, for his support and advice.

Kempner reviewed what happens on an annual basis financially in the Philosophical Society. The organization has one major event, the Annual Meeting, which has aimed to break even through a combination of registration fees and donations from members and sponsors in the host city. 2021's virtual meeting was different with much lower expenses and revenues and no host city committee.

In addition, Kempner noted that the Society's year-round overhead is pretty well covered by annual membership dues and due to market growth, the Society's assets as of January 1, 2021 were about \$100,000 more than they were at the end of June 2019.

Dan Branch, Nominating Committee Chair, reported that the committee nominated the following slate of officers: Thomas R. Phillips of Austin for President 2021-2022, to hold the 2022 meeting in El Paso; Francisco G. Cigarroa of San Antonio for Second Vice-President, 2022-23, to hold the 2023 meeting in Austin; Walker C. Friedman of Fort Worth for Second Vice-President, 2023-2024, to hold the 2024 meeting in the city to be named by the Board of Directors; James B. Milliken of Austin for 2022 Program Committee Chair; Lyndon L. Olson, Jr. of Waco for Secretary; Harris L. Kempner, Jr. of Galveston for Treasurer; and Michael H. Granof of Austin for Assistant Treasurer.

Branch also reported that there were two openings for non-Board members on the Membership Committee. The Nominating Committee nominated Mr. Risher Randall, Jr. to serve another three-year term and Ms. Gloria Moncrief Holmsten for a three-year term also.

Branch stated that the Nominating Committee moved for election of the Of-

ficers slate and the Membership Committee members. Gordon Appleman seconded the motion and the motion carried without discussion.

Branch then called on Larry L. Faulkner, Chair of the Membership Committee, to deliver the Membership Committee Report. Faulkner reported that, since the last meeting, the Society was notified of nine member deaths. Eight were emeritus members, one an associate member.

The board approved these membership status requests: three active members moved to associate status by request; eleven active members moved to emeritus status by request; four associate members moved to emeritus status by request; one active, two associate, and one emeritus member resigned; one active membership ended for nonpayment of dues.

The results of those status changes and deaths created the 20 openings that were advertised when the fall nomination cycle opened. The Society received 38 nominations and nineteen new members were elected. All accepted the letter of invitation to join the Society, so the number of active members now stands at 199.

Faulkner also reported that Ms. Marilu Hastings sent a letter dated August 28, 2020, requesting return to active status from associate. The committee voted to recommend her return, and Francisco Cigarroa seconded the motion. There was no discussion and the motion carried.

Faulkner then reported that after the vote, the membership stood at 358, with 200 active members, 33 associate members, and 125 emeritus members.

Dan Branch reported that last fall, the Membership Committee was charged by the Board with exploring the feasibility of increasing the number of active members in the Society, which is currently capped by the bylaws at 200. Larry Faulkner added that the idea was studied and recommended by a subcommittee led by Kirk Calhoun. The committee did recommend to the Board that the number of members be increased to 250 over a period of five years, and the board accepted that recommendation. In the spring of 2021 a motion will be put before the active members in the Society for a vote to amend the Society's bylaws to reflect this change in membership numbers.

Dan Branch thanked Faulkner for the report and the explanation and invited any thoughts or questions about the expansion to be directed to Orsak or Faulkner.

Dan Branch reported for the record that the 2020 Book Prize winners were: for Fiction, the Prize was awarded to Leila Meacham's *Dragonfly*. Honorable Mention for Fiction went to *Outcry Witness* by Thomas Zikal. The Nonfiction Prize was awarded to *Big Wonderful Thing: A History of Texas* by Stephen Harrigan. Honorable mention went to *The Art of Texas: 250 Years* by Dr. Ron Tyler. The Poetry Prize went to the collection *JazzHouse*, by Eduard Vidaurre.

Dan Branch reported that at the Board meeting yesterday, the Board reviewed the current letter agreement in place with the Texas State Historical Association, and it was deemed sufficient for the organization's current needs. The agreement is reviewed annually. Branch asked for any other old business and there were no other items.

As an item of new business, Branch reported that the Board voted at its meeting yesterday to hold the Annual Meeting for 2024 in Fort Worth. He also relayed that the Board recommends that the search for a host city for 2025 be focused on South Texas, including Brownsville, McAllen, and Corpus Christi as potential options. Branch asked whether there was any other new business and there were no other items.

The next meeting of the Society is to occur in person February 4–6, 2022, in El Paso.

PASSING OF THE GAVEL

MR. BRANCH: It is now my honor and privilege to pass on the gavel to our incoming president, the Honorable Tom Phillips, former Chief Justice of the Supreme Court of Texas. I might add, the youngest since statehood, appointed by then Governor Clements. Tom, of Bastrop, Texas, was also a former president of the Conference of Chief Justices from 1997 to 1998.

So as my last act as president this year, I will virtually pass the gavel to Tom in a moment. I did want to say a few things before I went the way of the ages. And first was to thank the members for their participation this year and being so patient with our program in midst of this pandemic that we're all trying to manage through.

Second, I wanted to thank Dawn Orsak and a couple of my team members, Lori Morrow and Robert Thetford for their help with this program. And Dawn, in particular, has been working very hard, and those who remember Teri and what a great job she did, I can tell you that Dawn has really stepped up and filled those shoes and done a tremendous job this year, notwithstanding the difficulties of the COVID-19 pandemic. So, Dawn, again, hats off to you for a great effort!

And also, I'd like to say that I'm grateful to you, the membership, for this opportunity. It's been a wonderful opportunity to serve this year. Getting to know so many of you is what makes this such a great experience.

I came to really love Texas history even more deeply through my service in the legislature, and I came to be aware of a distant relative that I had been unaware of who served briefly as a Speaker of the Texas House in the very first legislature, and it turns out that Edward T. Branch, originally from Virginia, was a founder, along with Sam Houston and President Lamar, of this Society. It turns out he had also served in the Battle of San Jacinto and went on to have a role in the judiciary.

As a distant relative of E.T. Branch, the circle of life poetry of getting to become a member of the Society and then to serve as President is a profound honor. I'm reminded of the quote from John Steinbeck about Texas, and I think I'll end with that before I pass the gavel to Chief Justice Phillips.

Steinbeck wrote in his *Travels with Charley in Search of America*, "I've said that Texas is a state of mind, but I think it is more than that. It is a mystique, closely approximating a religion." He goes on and then finishes with, "For all its enormous range of space, climate and physical appearance, and for all the internal squabbles, contentions, and strivings, Texas has a tight cohesiveness,

perhaps stronger than any other section of America. Rich, poor, Panhandle, Gulf, city, country. Texas is the obsession, the proper study, and the passionate possession of all Texans.”

Well, for me, it’s been a great passion to serve you and this Society, and I’m truly honored to pass the baton, also known as the Zaffirini gavel, to my good friend Tom Phillips, who I think will keep the Society in great shape, and I entrust this gavel to your hands, Mr. Chief Justice, and now Mr. President. Tom.

MR. PHILLIPS: Thank you so much, Dan. We all owe a great debt to you for your service during this difficult year. I think we all realize what we missed by not meeting live from the brief program you had today. We could have certainly studied the question of what Texas is going to look like at mid-century for many hours and many days, but we’re grateful for the taste that you gave us of that, and sorry that the pandemic cut your program short.

But you’ve done a marvelous job in transitioning a group that for nearly 200 years met only in person to a group that held its board meetings and committee meetings and now its entire annual meeting in this virtual fashion.

And I think we’ve all learned a lot from this, and the Society in the next year will be studying whether maybe some of our members who aren’t able to travel in person to a meeting can nevertheless participate remotely like this, whether more of our committee meetings can be held, whether we can do something more often than once a year. So, if you have ideas about that, about how the pandemic has changed the way that we ought to operate, please let Dawn or some of the leadership know.

This is an unusual group in so many ways, but one is the structure. I mean, usually you’d serve on a board for years and years, and you work your way up to president. But here, president’s kind of your entry-level job, and then you remain on the board for years after you serve as president, telling people how much better it was in the old days. At least that’s what I plan to do.

But it’s a great group to work with, and it’s an honor, I think, for all of us to have been chosen to be a member of this Society, and to be president of it is one of the great honors of my life, and I will always treasure this opportunity that you’ve given me.

I’m sorry, Dawn, that we didn’t have a tight grip over who would vote, but I hope that there are no electoral challenges to the integrity of this process today.

I will say that one plus of a virtual meeting is we still have 143 people here, which no question is the highest number of people who’ve ever attended a business meeting of the Philosophical Society of Texas. And so maybe this will start a trend for future years. People stay till the bitter end.

But I think we all very much look forward to getting to meet again live. You’ll be hearing from the Society during the year, if for no other reason than Dawn is doing a marvelous job of getting through the backlog of our past proceedings.

I think everybody got two volumes within the last few weeks, and you’ll be getting more during this year as we get our own house in order and work to fulfill the original visions of our founders in 1837 and our reconstituters in 1936 of not only collecting and disseminating knowledge among ourselves but mak-

ing it available to the world what we learn and discover in our annual meetings.

So, for all of you, thanks for staying to the end. Thanks for giving me this opportunity, and I hope to see everyone in El Paso for what we hope will be a stimulating and challenging meeting, and a welcome chance for us to get back together in person and renew old acquaintances and meet our new members. Thank you so much.

Phillips adjourned the 2021 business meeting at 5:00 PM to virtual Zoom breakout rooms for informal conversation among member.

MEMORIALS

ANN BRINKERHOFF

1926–2020

Frances Ann Barber Brinkerhoff was born in Jacksonville, Texas on February 23, 1926. She passed away on December 24, 2020 at age 94 in Houston, where she had lived for almost 70 years. She was elected to the Philosophical Society in 1984 and served on numerous committees during her long tenure.

Her parents were George Lincoln Barber & Frances Lowry Barber; she had two brothers (George Jr. and Robert) and two sisters (Sarah and Linda). After graduating from high school in Jacksonville she entered The University of Texas (at Austin) and graduated with a B.A. degree in Plan II Honors in 1948. In 1947 she married Robert B. (Brink) Brinkerhoff, a veteran of World War II, who was awarded a Bronze Star (with clusters) and a Purple Heart (among other service medals) after being wounded during the ‘Battle of the Bulge.’ After the war, Bob continued to serve as a reserve officer in the Texas 36th Division (now the Texas National Guard). He attended Rice University and graduated with a B.S. degree in Geology and Petroleum Engineering from The University of Texas (at Austin).

Having started his career in petroleum exploration in Silsbee, TX, Brink and Ann then settled in Houston, where Brinkerhoff Oil was founded along with his other oil and gas enterprises (Piney Point Petroleum and Century Gas Corporation). They raised four children (Van Barber Brinkerhoff, Kris M. Brinkerhoff Rogers, Becki F. Brinkerhoff, and Beth L. Brinkerhoff). All of the children followed in their parents’ footsteps and travelled extensively. The Brinkerhoffs collected art and artifacts from around the world. Ann spent summers abroad studying at Cambridge University (UK) with interests in art and architecture; she herself became an avid artist in Creative Stitching (and ‘needle-pointing’). Ann and Brink were well known for lavish entertaining in their striking atrium-house design and creative kitchen. Robert Brinkerhoff died in 1991.

In addition to her work within the Philosophical Society, Ann Brinkerhoff was widely recognized for her service on civic and charitable committees and boards, both in Houston and at The University of Texas.

At UT she served on the Chancellor’s Council, Chair of the Liberal Arts Foundation, later serving on the Advisory Board of the College of Liberal Arts, on the Hogg Foundation national advisory board, the Psychology Department Building Committee, and numerous other functions over the years. Her many contributions were recognized in 2001 with the College of Liberal Arts *Pro Bene Meritis* award.

In greater Houston, she served on the Board of the UT Medical Branch in Galveston and served as the Chair of the UTMB Centennial Commission

(1990). She was Vice-Chair of the Houston Community College Foundation, Chairperson of the Women's Fund of Houston (1992-93), Chair of the Women's Institute of Austin and Houston, and she was given the Houston Savvy Award in 2000. She also served for many years on the Board of the Houston Museum of Natural Science, where she was a principal in building the malacology collection, which was one of her specialties. Among her many world-travels she also assisted with identifying acquisitions for the museum's excellent collection. Most recently she was honored by having a portion of the malacology wing of the HMNS named after her.

L. Michael White & Becki Brinkerhoff White

RON K. CALGAARD

1937-2020

Dr. Ron K. Calgaard, who served as President of Trinity University in San Antonio from 1979-1999, died on April 10, 2020 after a brief illness. Many viewed Calgaard, the longest serving president in Trinity's history, as a dynamic and visionary leader. As president, he reframed Trinity's academic mission to focus on the undergraduate experience. After Calgaard's first decade of Trinity's helm, the small liberal arts university achieved national recognition for excellence in the liberal arts and science education.

Dr. Calgaard was born in Joice, Iowa on July 29, 1937. He earned a B.A. degree (Summa Cum Laude) in economics at Luther College in Decorah, Iowa in 1959. While working on his Master's degree in economics he was selected as a Woodrow Wilson Fellow (1959-60). He earned a Ph.D. from the University of Iowa (1965) in economics with a dissertation on economic planning in underdeveloped countries.

In 1956 Calgaard met his great love, Genie Flom, while they were students at Luther College. They married on June 14, 1959. Mrs. Calgaard taught school and shared her husband's love for education. They also shared a love for family and community work. Throughout their 20 years at Trinity they opened their home on a weekly basis to Trinity students, faculty, San Antonio alumni, and donors.

Dr. Calgaard began his teaching career at the University of Iowa as an instructor in Economics while working on his Master's and Ph.D. Upon completing his Ph.D. in 1965, Calgaard accepted a full-time tenure track position in the Economics Department at the University of Kansas. In 1965 he was selected for a Post-Doctoral Fellowship in Latin American Studies by the Social Science Research Council and American Council of Learned Societies. Dr. Calgaard spent two years in Santiago, Chile (1965-1967). At the University of Kansas Calgaard rose through the faculty ranks and became a Full Professor of Economics in 1972.

Dr. Calgaard's early administrative work at the University of Kansas included director of Oliver College (1970-1973), Associate Dean of the College of Liberal Arts and Sciences, and Associate Vice Chancellor for Outreach. While Asso-

ciate Vice Chancellor, Calgaard organized the University of Kansas's extension program in Kansas City. At the University of Kansas Calgaard also held leadership positions including President of the University of Kansas Chapter of the AAUP, Board of Trustee Member of the Kansas School of Religion, and Chairman of the Program Committee of the Midwest Association of Latin American Studies, 1972. In 1975, at the age of 36, Calgaard was chosen to serve as Vice Chancellor for Academic Affairs at the University of Kansas, a post that he held until his selection as President at Trinity University in 1979.

When Calgaard assumed the presidency of Trinity University, he was lauded for excellent relationships with faculty and staff and his expertise in budget matters. From the start of his presidency to 1999 when he retired, he earned the reputation as an engaged and compassionate leader. On almost a daily basis Calgaard took walks around the campus. He stopped by the campus's many offices, chatted with students outside their dormitories, and engaged staff manning their desks. He liked to say that he led and managed by walking around. When he noticed something not working, he took notes and notified the facilities team.

I met Ron Calgaard when I opened the Tomas Rivera Center, a Latino public policy research institute, at the Trinity campus in 1985. Calgaard, a member of the Tomas Rivera National Board of Directors, along with Mayor Henry Cisneros, brought the Texas office of the Rivera Center to Trinity to promote research on Latino issues. As Vice President and Director of the Texas Tomas Rivera office for seven years, (1985–1992), I interacted with Calgaard on a regular basis. I learned much from him and when I became President of The University of Texas at San Antonio, he reached out again and provided invaluable insights into San Antonio's culture and political life.

Calgaard strongly believed in service to his community and served on many boards in San Antonio. His prominent board membership included: the Southwest Research Institute, United Way of San Antonio, and United Way of Texas; American Red Cross, San Antonio; the Association of American Colleges; and The Tomas Rivera Center (Claremont Colleges and Trinity University). He also served as an Elder of the First Presbyterian Church, San Antonio. He consulted with the Council of Central American Universities, Southwestern Bell Telephone Company, and Hallmark Card Company.

Marc Raney, who worked for Dr. Calgaard as Vice President for University Advancement for 19 of the 20 years that Calgaard was President of Trinity University, wrote that Calgaard's visionary leadership brought Trinity to new levels of excellence and created the foundation for what Trinity has become today—one of the top liberal arts and sciences universities in the United States.

Raney marveled at how Calgaard inspired staff to work harder and longer hours. Raney wrote that Calgaard "inspired prospective donors to capture a vision of Trinity's future and to generously support the University financially to make the vision become reality." Raney added that Dr. Calgaard's "most important role over the years was as visionary and 'inspirer in chief,' a role that is linked to Trinity's success even today."

Trinity University Chaplain Emeritus Raymund Judd spoke at Calgaard's me-

morial noting “institutions like Trinity are the length and shadows of many faithful persons. Some individuals, however, do cast longer shadows. Ron’s long shadow will remain with those who love Trinity University and San Antonio.”

Ricardo Romo

JOHN HOUSE DUNCAN

1928–2020

John House Duncan, Sr., died on Sunday, the 12th of January, 2020, just ten days shy of his 92nd birthday. He was a native Houstonian, business leader, philanthropist, and proud Texan. He made use of his abundant optimism, hard work, kindness, and generosity to make the world a better place.

After attending Houston public schools, and high school at Sewanee Military Academy, John attended the University of Texas in Austin. He loved UT, and forged many life-long friendships there, while earning a degree in Business Administration. Upon graduation, John joined the family business, Duncan Coffee Company. He then joined the Air Force, spent a year in Japan during the Korean War, and attained the rank of 1st Lieutenant. At the end of his service, he returned to the family business.

In 1958, John and Charles Bluhdorn founded American Parts System, which grew rapidly. As the company continued to diversify and acquire other companies over the years, it became Gulf & Western Industries with 100,000 employees by the early 1980s. John served as Gulf & Western’s first President and Co-founder, and subsequently as Chairman of the Executive Committee. The company later became Paramount Communications. John also co-founded Gulf Consolidated Services and served as its chairman for ten years.

John was an active philanthropist throughout his life. He founded the Rise School of Houston, which today serves as the model for providing the highest quality of early education for children with disabilities. He was the recipient of the YMCA’s “Legacy Award”, honoring his fifty years of service. He also served many years on the M. D. Anderson Cancer Center Board of Visitors; the University of Texas Chancellor’s Council Executive Committee; and the Southwestern University, Georgetown, Board of Trustees. He received the University of Texas Distinguished Alumnus Award, among many others.

John had a sense of adventure and an enthusiasm for life, which endeared him to his many friends, and made life exciting for his children and grandchildren. He earned his pilot’s license in 1947 at age 19 and earned his last rating for piloting an amphibious aircraft in 2006 at age 78.

Elizabeth Timmer

WILLIAM CHARLES GRUBEN III

1943–2020

William Charles Gruben III—Bill—was the funniest economist in Texas. While working at the Federal Reserve Bank of Dallas, he co-hosted a

comedy show for public radio, created wild comic riffs (“The Parade of Chemicals”), wrote satirical pieces for *The Atlantic*, and sometimes sold his jokes to professional comedians (Phyllis Diller, Joan Rivers). The final chapter in Don Graham’s anthology of *Lone Star Literature* is by Gruben: “The Last History Ever of Fatigue in Texas.”

Born in California, Gruben spent most of his childhood in San Antonio, Houston, and Dallas and at his grandparents’ cotton farm in West Texas. After graduating from Richardson High School, he attended SMU and then earned a Ph.D. in economics from UT-Austin, playing in a Dixieland band along the way.

While at UT, Gruben fell in love with the artist Marilu Flores, learning Spanish to participate more fully in the life of Marilu’s remarkable family on the Texas border. That relationship began an enduring appreciation not only of art, but also of Latin America, which he explored in many of his publications on economics. He and Marilu had two daughters, Adrienne and Anna, of whom he was very proud, often calling friends simply to report on what one of them had said or done. His response to his wife’s art, his daughters’ triumphs, and his own “luck” in being able to pursue the economic research he loved was always something like “Isn’t it amazing!” Life itself seemed to elicit curiosity and wonder. And when, after the sorrow of Marilu’s death, he married Nieves Mogas, he called his friends to marvel again at his amazing luck in finding her.

Gruben’s research focused not just on economic theory but on its practical applications and the effects of markets on people. He often asked questions of significance even to non-experts: “Does the type of trade matter?” “How much does international trade affect business cycle synchronization?” “Did NAFTA really cause Mexico’s high maquiladora growth?” “Is NAFTA economic integration?”

At the Fed, Gruben’s interest in Latin America led him to create The Center for Latin American Economics. Then, after “retiring,” he directed the Ph.D. Program in International Business at Texas A&M International University and served as the Radcliffe Dillam Distinguished Professor of Economics, as well as directing The Center for Western Hemispheric Trade.

Gruben had an enormous capacity for curiosity and wonder and enjoyed sharing a new discovery or an ironic observation or a zany joke. He loved his family and music and art and film and Latin American culture. His colleagues and students often remarked on his kindness, and anyone who spent time with him noticed his humor and infectious enjoyment of life.

Betty Sue Flowers

GERALD D. HINES

1925–2020

Gerald D. Hines, a Houston-based real estate developer who became a pre-eminent patron of major architects, hiring such renowned designers as I.M. Pei, Frank Gehry, Philip Johnson and César Pelli to build office towers, shopping centers and concert halls around the world, died at his home in Greenwich, Connecticut at the age of 95.

Hines was born Aug. 15, 1925, in Gary, Indiana. His father was an electrician at a steel mill, his mother a homemaker and teacher. Hines served in the Army Corps of Engineers during World War II, then received a bachelor's degree in mechanical engineering in 1948 from Purdue University in West Lafayette, Indiana. He worked for a manufacturer of air conditioning systems and accepted a transfer to a job in Houston. He was drawn to Houston because its hot, muggy climate, was a natural place to install air conditioning systems. He soon became interested in real estate and in 1957 established the company that would become one of the world's largest developers.

He began to make a mark on Houston's landscape in 1970, when the first phase of the Galleria Shopping Mall was completed on what had been prairie land. Designed by Gyo Obata, the mall was based on the Galleria Vittorio Emanuele in Milan. Mr. Hines insisted on installing an ice-skating rink, which was considered an extravagance at first but soon became a major attraction. "Many developers just want to tell the architect what they want," Obata told the *Houston Chronicle* in 2007. "I think he's one of the few developers that really listens to the architect."

Within the next few years, Mr. Hines developed several buildings that would transform Houston's skyline, first with One Shell Plaza a 50-story skyscraper designed by Skidmore, Owings & Merrill that opened in 1971. Four years later, two other buildings, both designed by Johnson and John Burgee, had an even more striking impact. One Post Oak Central, near the Galleria mall, was a curvilinear skyscraper reminiscent of New York's Flatiron Building; and Pennzoil Place, which consisted of two adjacent trapezoidal towers on the same city block, shooting up from the ground like dark glass stalagmites.

Pulitzer Prize winning *New York Times* architecture critic, Ada Louise Huxtable, hailed Pennzoil Place as "the building of the decade" and wrote in 1976 that it was a "rarity among large commercial structures: a dramatic and beautiful and important building." In 1983, the same team of architects designed Transco Tower, a 64-story steel art-deco-inspired skyscraper where Hines had his office.

"Gerry Hines has changed the whole development outlook with his approach to quality architecture," Burgee told the *Chronicle* in 1990. "He is the first one to do it." Johnson and Burgee were instrumental in designing the first property developed by Mr. Hines in New York, the "Lipstick Building," on Third Avenue between East 53rd and 54th streets. The curving exterior of the building is progressively set back on the upper levels, like the tapered end of a tube of lipstick.

Hines often contacted architects on his own, asking whether they'd be interested in working on projects with his company. He had the architects trim budgets by eliminating frills and usually hired them only for the initial design, not for the actual construction. "Excellence in architecture does not mean that you throw away the budget," he said in 2002, when he received the J.C. Nichols Prize for Visionary Urban Development from the Urban Land Institute. "It means that you design the best quality within that budget. . . Not all our buildings will win an award, but they will all be very good citizens in their community."

For Hines, good architecture was good business. He believed that major corporations and tenants of high-end office towers and shopping malls would pay extra for good design and a landmark building. Over the years, he collaborated with Gehry on a project in Berlin and on the Walt Disney Concert Hall in Los Angeles; with Pei on a 75-story tower in Houston; with Pelli on buildings in Houston, San Francisco and Mexico City; and with Robert A.M. Stern on projects in California and Spain.

In Washington, the Hines's company developed Columbia Square, an office building was designed by Henry Cobb. The Hines company also built the expansive City Center retail and housing complex, which opened in 2014. The project, whose principal design architect was Norman Foster, has won many design awards and has transformed its neighborhood.

Mr. Hines lived in London from 1996 to 2012, expanding the firm's operations in Europe. The Hines company has built hundreds of projects around the world and now manages properties worth almost \$150 billion. Mr. Hines had homes in Houston, Aspen, Colo., New York and Greenwich. In his 50s, told that he needed heart bypass surgery, he opted instead to adopt a vegetarian diet and a vigorous exercise regimen. He often rode his bicycle for 25 miles before breakfast. He helped fund medical studies by Dean Ornish, a doctor and prominent author of books on diet and health.

Mr. Hines donated \$7 million to the University of Houston, which named its architecture school in his honor. He stepped away from day-to-day management of his company at 65 but often said he never intended to retire. He was one of the primary contributors in the construction of the Chabad Jewish Community Center in Aspen, Colorado^[15] and also served as chairman of the Federal Reserve Bank of Dallas from 1981 to 1983.

Gerald D. Hines was widely regarded and regularly honored as a leading visionary in the commercial real estate industry. He transformed an entrepreneurial startup in Houston into an international powerhouse, renowned for developing, owning and managing some of the world's most recognizable architectural landmarks across five continents. With more than 4,800 employees, Hines was active in 225 cities in 25 countries. Equally influential was the integrity and excellence woven into each project, a corporate attribute imbued by its founder.

Frances Brannen Vick

ROGER HORCHOW
1928–2020

A successful businessman, philanthropist, and Broadway producer, Roger Horchow served as the 2006 president of the Philosophical Society of Texas. His program that year was "Texas Tomorrow: The Impact of Immigration" a prescient choice which reflected his enduring love for the state of Texas and Dallas, his home from 1960 until his death last year.

Born in Cincinnati in 1928, Roger attended the Hill School followed by Yale University. After serving in the Korean War as a 1st Lieutenant in the Army

Security Agency, he began his retail career “ironing curtains in the basement of Foley’s Department Store in Houston,” a fact that he often recounted with amusement. This somewhat humble beginning in retail led Roger to working for his mentor, Stanley Marcus, as a Group Merchandise Director at Neiman Marcus from 1960–1971 and culminated in his founding of the Horchow Collection, one of the first luxury mail-order catalog companies. He sold the company to the Neiman Marcus Group in 1988 and went on to begin his second career, that of a Broadway producer.

Roger’s mother was a concert pianist and when Roger was a young child, she met George Gershwin at a concert and invited him home to play on her piano. This experience ignited Roger’s passion for Gershwin and all things Broadway. His second career was as successful as his first. He went on to earn a Tony for Best Musical in 1992 for *Crazy for You*, as well as a Tony for Best Revival of a Musical for *Kiss Me, Kate* in 1999. He also produced four other successful Broadway musicals.

Roger was a loyal friend. Indeed, friendships were very important to him, he even co-authored *The Art of Friendship* with his daughter, Sally. He published two other books, *Elephants in Your Mailbox* and *Living in Style*. Roger appreciated the creative mind and enjoyed the company of people of accomplishment, particularly those committed to the arts, or medicine, or those who were politically enlightened. He did not suffer fools and was dismissive of the boring, incurious person. He was a committed philanthropist and, along with Carolyn, his wife of 49 years (no small feat this day in age) he was supportive of many organizations including: UT Southwestern, The Dallas Museum of Art, KERA-Channel 13/90.1 FM, and Boy Scouts of America Dallas Chapter. Over many years Roger supported Yale University Art Gallery, Museum of Modern Art in New York, Whitney Museum of American Art, World Wildlife Fund, National Trust for Historic Preservation, Jefferson Awards for Public Service, American Jewish Committee, Committee for the Preservation of the White House, and Eagle Scout Association.

Laura Wilson

PAULA MEREDITH MOSLE

1930–2020

Paula Meredith Mosle was born May 18, 1930 in Tulsa, Oklahoma, daughter of Hope Sutton and Byron Meredith. Her grandparents were from Claremore, the setting of Rogers & Hammerstein’s *Oklahoma*, a musical she loved. After what was described as an itinerant childhood in the oilfields of Oklahoma and Texas she finished high school in Houston as valedictorian at Lamar High School, and then attended Rice University, where she received a BA in 1952 and an MA in 1959 focusing on the plays of Shakespeare, whose soliloquies she could recite from memory until life’s end.

She taught at St. John’s School in Houston before returning to Rice, where she served as Advisor to Women, basically becoming the first Dean of Women from

1955 to 1959, and overseeing the creation of Jones College Rice's first residential dormitory for women. She married Jon L. Mosle, Jr. in 1957, and in 1959 they moved to Dallas, where he opened the Dallas office of Rotan Mosle, Inc.

Throughout her life, Paula volunteered her time and talents in leadership roles in numerous charitable organizations, with a focus on educational institutions. She served two terms on the Board of Governors of Rice University and received Rice's Alumni Meritorious Service Award. She also served as Chairman of the Board of the Hockaday School and was elected a Life Trustee. She served as President of the Junior League of Dallas, of the Dallas Shakespeare Club and of Educational Opportunities, Inc. She was a member and past vestry member of St. Michael and All Angels Episcopal Church, a Board member of St. Philip's School in Dallas, the St. Michael School, the Dallas Arboretum, Friends of the Dallas Public Library, Hope Cottage, Child Care Dallas, the Dallas County Heritage Society, the Dallas Woman's Club, and Charter 100.

An avid gardener, she was also a member of the Founders' Garden Club, brightening her neighborhood with a cornucopia of flowers in every season. She loved spending time with her friends at Elder Friendly, and also enjoyed traveling with her sister and a wide circle of friends, especially in the mountains of Colorado.

She and her husband founded the Paula and Jon Mosle Faculty Research Fund in the Humanities at Rice University, the Meredith Mosle Chair in Liver Disease at UT Southwestern, and the Paula and John Mosle Scholarship Fund at the Hockaday School.

Frances Brannen Vick

EDWARD RANDALL III

1927-2020

Edward Randall, III, was born on Galveston Island (BOI) on January 11, 1927 to Dr. Edward Randall, Jr., and Katharine Risher Randall. He attended public schools in Galveston and graduated from The Hill School in Pottstown, Pennsylvania, where he was president of his class and a prominent member of the school's athletic teams. Thereafter he attended the Officer Candidate School at Princeton University prior to graduating from the University of Texas where he was president of the Phi Delta Theta fraternity and earned a degree in business. Thereafter he joined the investment banking firm of Rotan, Mosle and Moreland (subsequently PaineWebber & Co.) in 1948 and spent the rest of his business career in Houston with it and its successors. He became the chief executive officer before his retirement to manage personal investments. He served on the boards of numerous public companies and as a director of the New York Stock Exchange for five years. Edward died on November 15, 2020 after a short illness at the family ranch in West Texas.

Edward took an active role in the Houston non-profit community which included service as president of The University of Texas Houston Texas Exes and chairman of The University of Texas Chancellor's Council and the Houston

Health Science Center Development Board, the Hermann Estate, and others. He was a member of The Philosophical Society of Texas from 1971, following his father and grandfather who also were members.

He served as director of numerous companies, including the American National Insurance Company, Superior Oil Company, Kinder Morgan, Inc., American Oil and Gas Company, Duncan Foods Company, EOG Resources, Houston Sports Association, and others. He was a member of a number of social clubs such as the Houston Country Club, the Bayou Club, the Galveston Country Club, and other like organizations.

Edward enjoyed all sports, especially golf and tennis in which he excelled. He was an avid bird hunter and fisherman. He enjoyed the outdoor life of South Texas as well as his second home on Galveston Bay. Ed was an excellent athlete and a good listener and had a great sense of humor and always had a funny story to tell.

He was married for thirty years to his first wife Eliza Lovett Randall and they had four children: Martha Lovett Randall Galbraith (Alex T.); Laura Ballinger Randall Bacon (Thomas G.); Helen Wicks Randall; Edward Randall, IV (Joy M.). He and his current wife of thirty-two years, Ellen Marshall Body Randall, have two children: Mollie Ann Middleton Rohan (Michael); and David Macon Middleton (Fredericka). Ed and Ellen have thirteen grandchildren and five great grandchildren. Edward and Ellen have greatly enriched each other's lives in Houston, Aspen, and on their West Texas ranch, serving as an inspiration to the other.

Risher Randall Sr.

THOMAS M. REAVLEY

1921-2020

Upon Judge Reavley's retirement from the Supreme Court of Texas in 1977—after nine years of distinguished service—Chief Justice Joe Greenhill called him “one of the ablest judges ever to serve on this bench.” After his death in 2020, Chief Judge Priscilla Owen of the U.S. Court of Appeals for the Fifth Circuit called him “legendary, with an intellect, kindness, sense of justice, and sense of humor that were unsurpassed.”

Thomas M. Reavley was an unforgettable man whose legal career spanned 71 years. During that time, he served as Texas Secretary of State (1955-1957), Texas Supreme Court Justice (1968-1977), and Fifth Circuit judge (1979-2019). Whatever task Judge Reavley undertook he approached with common sense and uncommon intelligence.

Born June 21, 1921, in Quitman, Texas, to Thomas Mark and Mattie (Morrow) Reavley, he grew up in Nacogdoches, where his parents had a general store and a café. He earned his bachelor's degree from the University of Texas and then had one year of law school there. Although he cherished what he learned from the superb faculty there, he encountered one noted professor who, upon

learning that his parents ran a café, suggested to him that his prospects were dim.

In 1942 he enlisted in the United States Navy, where he served as an officer aboard a destroyer and an aircraft carrier in both the Atlantic and the Pacific theaters. After his discharge in 1946, he enrolled in Harvard Law School, where he earned his law degree in 1948. He served as an assistant district attorney in Dallas and later as Nacogdoches County Attorney. In 1952 he was elected president of the State Junior Bar.

Always an active Sunday-school teacher and lay preacher in the United Methodist Church, Reavley spoke out early—beginning in the 1940s—against racial segregation. It was a stance unpopular in his native East Texas. At the time, he was engaged in private law practice in Nacogdoches, Lufkin, and Jasper. His outspoken opposition to Jim Crow caught the attention of Governor Allan Shivers, who in 1955 invited Judge Reavley into his administration and appointed him secretary of state.

When that appointment expired, Reavley returned to private practice in Jasper and Austin. In 1962 he ran for Attorney General of Texas. Though his campaign was unsuccessful, it brought him to the attention of the newly elected governor, John Connally, who in 1964 appointed him to a district judgeship in Austin.

Four years later, Judge Reavley was elected to the Texas Supreme Court, where he served for nine years. In 1979 he served as a Special Judge on the Texas Court of Criminal Appeals—becoming one of the few judges in Texas history to sit on both state high courts. Later that year, President Jimmy Carter appointed Judge Reavley to the United States Court of Appeals for the Fifth Circuit. He served as an active judge on that court until 1990, when he took senior status but continued hearing cases for another 29 years. During his early years on the Fifth Circuit, Reavley earned an LL.M. from the University of Virginia. He received four honorary doctorates from universities in Texas and California.

At the time of his death at the age of 99, Judge Reavley was the oldest sitting federal judge in the United States. During his long tenure, he had the distinction of sitting as a visiting judge on all but one of the United States Courts of Appeals.

Judge Reavley also served as an adjunct professor at the University of Texas School of Law, lectured at the law schools of Baylor, Pepperdine, and Texas Tech, and served on many judicial committees and civic organizations. He was a coauthor of the 800-page treatise *The Law of Judicial Precedent* (2016). In the winter of 2016, *Baylor Law Review* dedicated volume 68 to Judge Reavley in recognition of his unique contributions to Texas and to American law.

He was married for 60 years to Florence Wilson Reavley, who preceded him in death in 2003. They had four children—two boys and two girls. In 2004 he married his second wife, Judge Carolyn Dineen King, who at the time served as Chief Judge of the Fifth Circuit. They were the only married couple among Article III appellate judges. Judge King survives him, as do Reavley's four children.

Judge Reavley was a person of great integrity, compassion, and magnetism.

Wherever he went, with whomever he spoke, he made an impression—whether with his colleagues on the bench, his law clerks, the staff at any hotel or restaurant, or panhandlers on the street (to whom he always showed kindness). He had a well-developed view of the law and its central place in a thriving society. No judge worked harder to master the facts of the cases under decision, and few judges could equal his clarity, candor, and brevity in delivering an opinion.

He would often say to his law clerks, on the last day of a clerkship: “Now just because you’ve clerked for me doesn’t mean that you have the Reavley stamp on you. You’re no longer my lawyer. You’re your own lawyer now.”

But among his former clerks are scores of lawyers and judges who profess to bear the Reavley stamp with a quiet pride.

In his chambers, on a wall he passed daily, he kept a framed 1930s menu that he’d sometimes pause and review. It listed all the offerings from his parents’ Nacogdoches café.

Bryan A. Garner

JENNY LIND PORTER SCOTT

1927–2020

An author, and educator, Dr. Jenny Lind Porter Scott earned both her B.A. and M.A. degrees from Texas Christian University, a Ph.D. in Philosophy from The University of Texas at Austin, an honorary doctorate from the University of Free Asia in 1970, and a Distinguished Diploma of Honor from Pepperdine University in 1979.

Born in Fort Worth, Texas, September 3, 1927 to Drue J. and Josephine Trammell Porter, Dr. Porter was a fifth generation Texan and the Professor of English at West Texas State University from 1959–1961.

Dr. Porter published numerous poems and books, earning her prestigious awards from the Poetry Society of America in 1940, and the Texas Institute of Letters in 2000. She also earned the title of Poet Laureate of Texas in 1964, and induction into the Texas Women’s Hall of Fame in 1985. Her works include: *El Sol Colorado: Together with his friends, six men as individual and brilliant as he* (The saga of John O. Meusebach in early Texas), *Three Dramatic Monologues: Da Vinci, Michelangelo, Rembrandt*, 1978.

Dr. Porter and her husband, Lawrence E. Scott founded the Texas Poets’ Corner The Jenny Lind Porter Collections in the Cornette Library at West Texas A&M; established a Creative Writing program at Huston-Tillotson University; named a Piper Professor (top ten outstanding college professions of Texas) by the Piper Foundation in 1976. She and her husband were also patrons of the O. Henry Museum, helping it to acquire and publish an unknown O. Henry children’s story. Dr. Porter was the niece of O. Henry, a popular author of South and Central Texas short stories.

Dr. Porter was known for her gentle yet fiercely independent resolve. She took great pride in her academic studies and literature achievements. She poured

her heart and soul into her role as professor to over 10,000 students over her lifetime. One of her favorite passions was telling stories about Texas, the siege of the Alamo, its many historical heroes. She is remembered for being an exceptional person, open-minded and full of vivacious optimism. She is buried in the Texas State Cemetery, an honor not accorded to many Texans.

Frances Brannen Vick

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PAST PRESIDENTS

* Mirabeau Buonaparte Lamar	1837-59
* Ira Kendrick Stephens	1936
* Charles Shirley Potts	1937
* Edgar Odell Lovett	1938
* George Bannerman Dealey	1939
* George Waverley Briggs	1940
* William James	1941
* George Alfred Hill Jr.	1942
* Edward Henry Cary	1943
* Edward Randall	1944
* Umphrey Lee	1944
* Eugene Perry Locke	1945
* Louis Herman Hubbard	1946
* Pat Ireland Nixon	1947
* Ima Hogg	1948
* Albert Perley Brogan	1949
* William Lockhart Clayton	1950
* A. Frank Smith	1951
* Ernest Lynn Kurth	1952
* Dudley Kezer Woodward Jr.	1953
* Burke Baker	1954
* Jesse Andrews	1955
* James Pinckney Hart	1956
* Robert Gerald Storey	1957
* Lewis Randolph Bryan Jr.	1958
* W. St. John Garwood	1959
* George Crews McGhee	1960
* Harry Hunt Ransom	1961
* Eugene Benjamin Germany	1962
* Rupert Norval Richardson	1963
* Mrs. George Alfred Hill Jr.	1964
* Edward Randall Jr.	1965
* McGruder Ellis Sadler	1966
* William Alexander Kirkland	1967
* Richard Tudor Fleming	1968
* Herbert Pickens Gambrell	1969
* Harris Leon Kempner	1970
* Carey Croneis	1971

* Willis McDonald Tate	1972
* Dillon Anderson	1973
* Logan Wilson	1974
* Edward Clark	1975
* Thomas Hart Law	1976
* Truman G. Blocker Jr.	1977
* Frank E. Vandiver	1978
* Price Daniel	1979
* Durwood Fleming	1980
* Charles A. LeMaistre	1981
* Abner V. McCall	1982
* Leon Jaworski	1983
* Wayne H. Holtzman	1983
* Jenkins Garrett	1984
* Joe R. Greenhill	1985
William Pettus Hobby Jr.	1986
* Elspeth Rostow	1987
* John Clifton Caldwell	1988
* J. Chrys Dougherty	1989
* Frank McReynolds Wozencraft	1990
* William C. Levin	1991
* William D. Seybold	1992
Robert Krueger	1993
Steven Weinberg	1994
* William H. Crook	1995
* Charles C. Sprague	1996
* Jack S. Blanton	1997
William P. Wright Jr.	1998
Patricia Hayes	1999
* A. Baker Duncan	2000
Ellen C. Temple	2001
George C. Wright	2002
* J. Sam Moore Jr.	2003
* Alfred H. Hurley	2004
Harris L. Kempner Jr.	2005
Roger Horchow	2006
* Isabel B. Wilson	2007
Boone Powell	2008
Michael L Gillette	2009
J. Mark McLaughlin	2010
Frances Brannen Vick	2011-12
Jon H. Fleming	2013
Ron Tyler	2014
Kirk A. Calhoun	2015
Larry R. Faulkner	2016
Kenneth W. Starr	2017

Edward G. Steves	2018
Kay Bailey Hutchison	2019
David L. Callender	2020
Daniel H. Branch	2021

* Deceased

MEETINGS

of the Philosophical Society of Texas

- 1837 - Founded at Houston, December 5
- 1840 - Austin, January 29
- 1936 - Chartered, January 18
- 1936 - Reorganizational meeting - Dallas, December 5
- 1937 - Meeting and inaugural banquet - Dallas, January 29
- 1937 - Liendo and Houston, December 4
- 1938 - Dallas
- 1939 - Dallas
- 1940 - San Antonio
- 1941 - Austin
- 1942 - Dallas
- 1943 - Dallas
- 1944 - Dallas
- 1945 - Dallas
- 1946 - Dallas
- 1947 - San Antonio
- 1948 - Houston
- 1949 - Austin
- 1950 - Houston
- 1951 - Lufkin
- 1952 - College Station
- 1953 - Dallas
- 1954 - Austin
- 1955 - Nacogdoches
- 1956 - Austin
- 1957 - Dallas
- 1958 - Austin
- 1959 - San Antonio
- 1960 - Fort Clark
- 1961 - Salado
- 1962 - Salado
- 1963 - Nacogdoches
- 1964 - Austin
- 1965 - Salado
- 1966 - Salado
- 1967 - Arlington
- 1968 - San Antonio
- 1969 - Salado
- 1970 - Salado
- 1971 - Nacogdoches
- 1972 - Dallas
- 1973 - Austin (Lakeway Inn)
- 1974 - Austin
- 1975 - Fort Worth
- 1976 - San Antonio
- 1977 - Galveston
- 1978 - Houston
- 1979 - Austin
- 1980 - San Antonio
- 1981 - Dallas
- 1982 - Galveston
- 1983 - Fort Worth
- 1984 - Houston
- 1985 - College Station
- 1986 - Austin
- 1987 - Kerrville
- 1988 - Dallas
- 1989 - San Antonio
- 1990 - Houston
- 1991 - Galveston
- 1992 - Dallas
- 1993 - Laredo
- 1994 - Austin
- 1995 - Corpus Christi
- 1996 - Dallas
- 1997 - Houston
- 1998 - Abilene
- 1999 - Austin
- 2000 - San Antonio
- 2001 - Austin
- 2002 - Fort Worth
- 2003 - El Paso
- 2004 - Denton/Fort Worth
- 2005 - Galveston

2006 - Dallas
2007 - Houston
2008 - San Antonio
2009 - Austin
2010 - San Angelo
2012 - Dallas
2013 - College Station
2014 - Fort Worth

2015 - Tyler
2016 - Houston
2017 - Waco
2018 - San Antonio
2019 - Dallas
2020 - Galveston
2021 - Virtual

PREAMBLE

We the undersigned form ourselves into a society for the collection and diffusion of knowledge—subscribing fully to the opinion of Lord Chancellor Bacon, that “knowledge is power”; we need not here dilate on its importance. The field of our researches is as boundless in its extent and as various in its character as the subjects of knowledge are numberless and diversified. But our object more especially at the present time is to concentrate the efforts of the enlightened and patriotic citizens of Texas, of our distinguished military commanders and travelers,—of our scholars and men of science, of our learned members of the different professions, in the collection and diffusion of correct information regarding the moral and social condition of our country; its finances, statistics and political and military history; its climate, soil and productions; the animals which roam over our broad prairies or swim in our noble streams; the customs, language and history of the aboriginal tribes who hunt or plunder on our borders; the natural curiosities of the country; our mines of untold wealth, and the thousand other topics of interest which our new and rising republic unfolds to the philosopher, the scholar and the man of the world. Texas having fought the battles of liberty, and triumphantly achieved a separate political existence, now thrown upon her internal resources for the permanence of her institutions, moral and political, calls upon all persons to use all their efforts for the increase and diffusion of useful knowledge and sound information; to take measures that she be rightly appreciated abroad, and acquire promptly and fully sustain the high standing to which she is destined among the civilized nations of the world. She calls on her intelligent and patriotic citizens to furnish to the rising generation the means of instruction within our own borders, where our children—to whose charge after all the vestal flame of Texian liberty must be committed—may be indoctrinated in sound principles and imbibe with their education respect for their country’s laws, love of her soil and veneration for her institutions. We have endeavored to respond to this call by the formation of this society, with the hope that if not to us, to our sons and successors it may be given to make the star, the single star of the West, as resplendent for all the acts that adorn civilized life as it is now glorious in military renown. Texas has her captains, let her have her wise men.

MEMBERS OF THE SOCIETY

FOR THE YEARS 2020-21

(NAME OF SPOUSE APPEARS IN PARENTHESIS)

ABOUSSIE, MARILYN (JOHN A. HAY JR.), chief justice retired, Texas third court of Appeals, *Austin* and *San Angelo*

ADAMS, PHIL, chairman, board of regents, Texas A&M University; director, American Momentum Bank; Texas Public Policy Foundation Board, *Bryan*

ADAMS, RAMONA, former executive director, Greater Houston Preservation Alliance, *Houston*

AINSLIE, RICARDO C. (DAPHNY), author; professor of educational psychology, The University of Texas at Austin, *Austin*

ALLISON, SHARON WILSON (SAM), former board president, International Planned Parenthood Federation/Western Hemisphere Region, member of Governing Council of International Planned Parenthood Federation. Serves on boards of Guttmacher Institute, Americans for UNFPA, board of visitors for Johns Hopkins School of Public Health and Pathfinder International; member, College of Liberal Arts Advisory Council at The University of Texas at Austin, *Waco*

ALLISON, JAMES P. (PADMANEE SHARMA), Regental Chair and professor, Department of Immunology, director, Parker Institute for Cancer Research, executive director, Immunotherapy Platform, The University of Texas MD Anderson Cancer Center; Nobel laureate in Physiology or Medicine, *Houston*

ALLUMS, LARRY J., executive director, Dallas Institute of Humanities and Culture, *Dallas*

ALMOND, STEPHEN (VIVIAN SUZANNE), chief of surgery and chief of staff, Driscoll Children's Hospital, *Corpus Christi*

APPLEMAN, R. GORDON (LOUISE), attorney, Thompson & Knight L.L.P., *Fort Worth*

- ASHBY, LYNNE COX (DOROTHY), former editor, editorial page, *Houston Post*; member, Houston Philosophical Society; author; columnist, *Houston Post*
- BABCOCK, CHARLES L. (NANCY HAMILTON), partner, Jackson, Walker, L.L.P.; general counsel, Texas Association of Broadcasters; chairman, Texas Supreme Court Advisory Board Committee, *Houston*
- BARNES, SUSAN J., The Reverend, rector, St. John's Episcopal Church, *Minneapolis, MN*
- BARNETT, LYNN (RANDY), director, Abilene Cultural Affairs Council, *Abilene*
- BARNHILL, JOHN W. (JANE), former executive vice president and general sales manager and current board member, Blue Bell Creameries; chairman, Bank of Brenham; former member, The University of Texas System Board of Regents; past president, Texas Exes; past chair, The University of Texas System Chancellor's Council Executive Committee, *Brenham*
- BARR, ALWYN (NANCY), author; historian; former board member, Humanities Texas; former president, Texas State Historical Association; member, Texas Institute of Letters; professor emeritus, Texas Tech University, *Lubbock*
- BASH, FRANK (SUSAN), retired director, McDonald Observatory, The University of Texas at Austin, *Austin*
- BASS, JAMES (HONG), manager, Trinity Summits, LLC; board member, Communities Foundation of Texas, The Trinity Trust Foundation, SMU Maguire Center for Ethics and Public Responsibility, *Dallas*
- BEAUMONT, PENNY (ROGER), retired associate director, formerly Texas Transportation Institute, Texas A&M System; president, Foundation for Women's Resources, *Bryan*
- BECKHAM, JOHN L. (CAROLYN), rancher; attorney, Beckham, Rector, & Eargle, *Abilene*
- BERRY, NANCY (LEN), mayor of College Station, *College Station*
- BLANTON, JACK S., JR. (LESLIE), chairman, Nicklos Drilling Company; former chairman and CEO, Adcor-Nicklos Drilling Company; chairman & CEO, JEM group, *Houston*
- BOBBITT, PHILIP C., professor of law, The University of Texas at Austin; author, *Austin*

- BOLES, JOHN B. (NANCY), William Pettus Hobby Professor of History at Rice University, managing editor of the *Journal of Southern History*, *Houston*
- BRANCH, DANIEL H. (STACEY), member, Texas House of Representatives (2003–2015); president, Philosophical Society of Texas (2020–21), *Dallas*
- BRINKERHOFF, ANN, founding trustee, Children’s Museum of Houston, St. Francis Episcopal Day School, and Texas Division National Museum of Women in the Arts; chair, Malacology Committee, Houston Museum of Natural Science; emeritus board, Institute of Texan Cultures and The Health Museum, *Houston*
- BRINKLEY, DOUGLAS G., professor of history and Katherine Tsanoff Brown Chair in Humanities, Rice University; fellow, Baker Institute for Public Policy, *Austin*
- BROCK, MICHELLE K., oil and gas exploration, G.W. Brock, Inc., *Midland*
- BROWN, MICHAEL S. (ALICE), professor of molecular genetics and director, Jonsson Center for Molecular Genetics, The University of Texas Southwestern Medical Center; 1985 Nobel laureate in physiology or medicine, *Dallas*
- BROWNELL, BLAINE A. (MARDI), former provost, University of North Texas; former president, Ball State University; higher education consultant and author, *Charlottesville, VA*
- BRUMLEY, REBECCA (JON), executive director, Red Oak Foundation; educator; former vice-chairman, Texas State Board of Education, *Granbury*
- BRYAN, J. P. (MARY JON), CEO, Torch Energy Advisors Inc.; former president, Texas State Historical Association; founder, The Bryan Museum, *Houston*
- BUENGER, WALTER L. (VICTORIA), chief historian, Texas State Historical Association; inaugural Summerlee Foundation Lone Star Chair in Texas History, The University of Texas at Austin, *Austin and Bryan*
- BURGER, EDWARD B., president, St. David’s Foundation; president emeritus and professor emeritus, Southwestern University, *Georgetown*
- BURKA, PAUL J. (SARAH), senior executive editor, co-creator of biennial Best and Worst Legislators feature, *Texas Monthly*; former attorney with the Texas Legislature, *Austin*

BURNS, FRED C. (PAT), retired chairman, John L. Wortham & Son; president, Wortham Foundation, Inc.; board of directors, JP Morgan Chase Bank of Texas, *Houston*

BURNS, SCOTT (CAROLYN), author; syndicated columnist; founder and chief investment strategist for Plano-based Asset Builder, Inc., *Dripping Springs*

BURTON, W. AMON JR. (CAROL), attorney; adjunct professor, The University of Texas School of Law; National Conference of Bar Examiners' Multistate Professional Responsibility Examination, *Austin*

BUSH, GEORGE W. (LAURA), former President of the United States of America, *Dallas*

BUSH, LAURA WELCH (GEORGE), former First Lady of the United States of America; founder of the Texas Book Festival, *Dallas*

BUTT, CHARLES, chairman, H-E-B, *San Antonio*

CALDER, J. KENT (TARA CARLISLE), acquisitions editor, University of Oklahoma Press, *Norman, OK*

CALGAARD, RONALD KEITH (GENIE), chairman and trustee, Ray Ellison Grandchildren Trust; president emeritus, Trinity University, *San Antonio*

CALHOUN, FRANK W., attorney; chairman, board of directors, Harry Ransom Humanities Research Center, *Austin*

CALHOUN, KIRK A. (JEANETTE), president, The University of Texas Health Science Center at Tyler, *Tyler*

CALLENDER, DAVID L. (TONYA), president and CEO, Memorial Hermann Health System; former president, The University of Texas Medical Branch at Galveston, *Houston*

CAMPBELL, BONNIE A., director, Bayou Bend Collection and Gardens, Houston Museum of Fine Arts; former executive officer, Bob Bullock Texas State History Museum; former curator, Texas State Capitol; founding board member, Center for the Advancement and Study of Early Texas Art, *Houston*

CAMPBELL, RANDOLPH "MIKE" B. (DIANA SNOW), Regents Professor of History, University of North Texas, *Denton*

CANTRELL, GREGG, professor of history, Texas Christian University; author, *Fort Worth*

- CAPPER, JOYCE PATE (ROBERT), founder, Abraham Lincoln Appreciation Society; honorary consular, Grand Duchy of Luxembourg; organized first Edna Gladney Auxiliary in 1965; opened Pate Museum of Transportation in Cresson, Texas, *Fort Worth*
- CAPPER, ROBERT S. (JOYCE), president, Fort Worth Chapter of the American Heart Association; vice chairman, Harris Methodist Health Foundation, *Fort Worth*
- CARD, ANDREW H., JR. (KATHLEENE), former acting dean, Bush School of Government and Public Service, Texas A&M University; former chief of staff for President George W. Bush; former secretary of transportation under President George H. W. Bush, *Jeffrey, NH*
- CARLETON, DON E. (SUZANNE), executive director, Dolph Briscoe Center for American History, The University of Texas at Austin, *Austin*
- CARLSON, PAUL H. (ELLEN), retired history professor, Texas Tech University; former director, Texas Tech Center for the Southwest; author *The Plains Indians*, *Pecos Bill: A Military Biography of William R. Shaffer*, and *Empire Builder in the Texas Panhandle: William Henry Bush, Ransom Canyon*
- CARSON, RONALD (UTE), independent scholar and adjunct professor, Plan II Honors Program, The University of Texas at Austin, *Austin*
- CAVAZOS, LAURO F. (PEGGY ANN), former U.S. secretary of education; former president, Texas Tech University and Texas Tech University Health Sciences Center, *Port Aransas*
- CHEW, DAVID WELLINGTON (MANDY), chief justice, Eighth Court of Appeals, 2006 to present; 8th court of Appeals Justice, 1996–2007; past representative, City Council of El Paso; practicing attorney specializing in immigration and nationality law; U.S. Naval officer, 1971–1978, *El Paso*
- CIGARROA, FRANCISCO (GRACIELA), former chancellor, The University of Texas System; pediatric and transplant surgeon, *San Antonio*
- COCKRELL, ERNEST H. (JANET), chairman, Cockrell Interests Inc.; president, Cockrell Foundation, *Houston*
- COERS, DONALD, provost, vice president, Academic Affairs, Angelo State University; award-winning author and international expert on the works of John Steinbeck; state president, Texas Council of Faculty Senates, *San Angelo*
- CONNOR, GEOFFREY S., attorney; founding board member, Warm Heart International, *Bastrop*

- COOK, STEPHEN C. (ALLYSON), president and CEO, Fieldstone Partners, *Houston*
- COOK, MATT (LAUREN), screenwriter, director, and producer for film and television, *Austin*
- CORMIER, RUFUS (YVONNE), attorney and partner in the Houston office of Baker Botts L.L.P., *Houston*
- CORNYN, JOHN (SANDY), U.S. senator, Texas, *San Antonio and Washington, D.C.*
- COSTA, FERNANDO, assistant city manager, City of Fort Worth; professor of the Practice of Regional and City Planning, University of Oklahoma, *Fort Worth*
- COX, PATRICK (BRENDA), associate director, Dolph Briscoe Center for American History, The University of Texas at Austin; first vice president, Texas State Historical Association; historian; writer, *Austin*
- CRAIN, JOHN WALKER (MIMI), president, Summerlee Foundation; honorary director, Texas State Historical Association; president, Friends of the Governors Mansion Commission, Texas Historical Commission, *Dallas*
- CRAVEN, JUDITH LYNN BERWICK (MORITZ), past president, United Way of the Texas Gulf Coast; regent, The University of Texas System, *Houston*
- CRISP, JAMES E. (LYNN), associate professor of history, North Carolina State University; author, *Sleuthing the Alamo: Davy Crockett's Last Stand and Other Mysteries of the Texas Revolution*, *Raleigh, NC*
- CROOK, ELIZABETH (MARC LEWIS), author; member, Texas Institute of Letters, *Austin*
- CROW, HARLAN R., (KATHY), chairman and CEO, Crow Holdings, *Dallas*
- CRUTCHER, RONALD A. (BETTY), president, Richmond University; president emeritus, Wheaton College; cellist, *Richmond, VA*
- CULLUM, LEE, contributing journalist, *Dallas Morning News*, National Public Radio's *All Things Considered*, and *News Hour with Jim Lehrer*; author, *Genius Came Early: Creativity in the Twentieth Century*, *Dallas*
- CUMMINS, LIGHT T. (VICTORIA), Texas State Historian; Guy M. Bryan Professor of History, Austin College; fellow, Texas State Historical Association, *Sherman*

CUNNINGHAM, WILLIAM H. (ISABELLA), former president, The University of Texas at Austin; former chancellor, The University of Texas System, *Austin*

CURTIS, GREGORY (TRACY), editor, *Texas Monthly*, 1981–2000; author, *Austin*

DANIEL, DAVID E. (SUSAN), deputy chancellor, The University of Texas System; former president, The University of Dallas; member, National Academy of Engineering; board member and past president, The Academy of Medicine, Engineering, and Science of Texas, *Austin*

DAVIS, D. JACK (GAIL), professor and dean emeritus, College of Visual Arts and Design, University of North Texas, *Fort Worth*

DE LA TEJA, JESÚS F. (MAGDALENA), former CEO and president, Texas State Historical Association; first Texas State Historian, 2007, *Austin*

DEALEY, AMANDA MAYHEW (MICHAEL KENTOR), board chair, KMFA Radio Austin; secretary/treasurer, Creedmore and Adele Fath Charitable Foundation; president, Town and Gown Austin, *Austin*

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DELCO, WILHELMINA (EXALTON), former member, Texas house of representatives; civic leader; adjunct professor, Community College Leadership Program, The University of Texas at Austin, *Austin*

DENTON, P. LYNN (MARK), director, Public History Program, Texas State University; founding director, Bob Bullock Texas State History Museum; past-president, Texas Association of Museums, *Dripping Springs*

DEWHURST, DAVID (PATRICIA), former lieutenant governor of Texas; veteran; businessman; rancher, *Houston*

DICK, JAMES, founder-director, International Festival-Institute at Round Top; concert pianist and teacher, *Round Top*

DIEHL, RANDY L. (MARY), dean, College of Liberal Arts, The University of Texas at Austin, *Austin*

DOBIE, DUDLEY R., JR. (SAZA), trustee, Clayton Foundation for Research; shareholder, Brorby, Crozier, & Dobie, P. C., *Austin*

DOUGHERTY, J. CHRYS, IV (MARY ANN), education research scientist,
Austin

DUGGER, RONNIE, reporter; writer; editor; activist; and poet, *Austin*

DUNCAN, CHARLES WILLIAM, JR. (ANNE), chairman, Duncan Capital Management; former secretary, U.S. Energy Department; deputy secretary, U.S. Defense Department; president, The Coca-Cola Company; chairman, Rotan Mosle Financial Corporation, *Houston*

DUNCAN, JOHN HOUSE (BRENDA), businessman, *Houston*

EARVIN, LARRY L., president, Huston-Tillotson University; political scientist,
Austin

EMANUEL, VICTOR LLOYD, naturalist, founder of Victor Emanuel Nature Tours, *Austin*

ENNISS, STEPHEN (LUCY), director, Harry Ransom Center, The University of Texas at Austin, *Austin*

EVANS, DONALD L. (SUSAN M.), chairman, George W. Bush Foundation Board of Directors, *Midland*

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FAULKNER, LARRY R. (MARY ANN), president emeritus, The University of Texas at Austin, *Austin*

FENVES, GREGORY L. (CARMEL), president, The University of Texas at Austin; member, National Academy of Engineering; Cockrell Family Chair in Engineering #15, The University of Texas at Austin, *Austin*

FEYTEN, CARINE M. (CHAD WICK), chancellor and president, Texas Woman's University, *Denton*

FISHER, RICHARD W. (NANCY), recipient, Service to Democracy Award and Dwight D. Eisenhower Medal for Public Service from the American Assembly; president and CEO, Federal Reserve Bank of Dallas; member, Federal Open Market Committee; former vice chairman, Kissinger McLarty Associates; former deputy, U.S. trade representative; laureate, Dallas Junior Achievement Business Hall of Fame, *Dallas*

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FLEMING, CHERYL (JON), operatic soprano; director and producer; former

dean of Margaret Petree School of Performing Arts, Oklahoma City; former managing director, Tulsa Opera; advisor-consultant, Metropolitan Opera, National Endowment for the Arts, and the National Endowment for the Humanities; award-winning poet, writer on arts education, children's books author, *North Zulch*

FLEMING, JON HUGH (CHERYL), former president, Texas Wesleyan University (1978–1984); member, Governor's Select Committee on Public Education (1983–1984); member, executive committee, Governor's Criminal Justice Task Force (1985–1987); chairman emeritus, Texas Education Reform Foundation; rancher, lover of nature and the arts... grateful participant in the life of the state and nation; president, Philosophical Society of Texas (2012–13), *North Zulch*

FLORES, DIONICIO, board of regents, Texas State University; executive vice president and editor, *El Paso Times*, *El Paso*

FLORES, EDUARDO D. (CRISTELA HERNANDEZ), cardiologist, *Edinburg*

FLOWERS, BETTY SUE, former director, Lyndon Baines Johnson Presidential Library, *New York City*

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FRAZIER, DONALD (SUSAN), professor of history, McMurry University; president and CEO, Grady McWhiney Research Foundation, *Abilene*

FRAZIER, O. H. (RACHEL), co-director, Center for Preclinical Surgical and Interventional Research, Texas Heart Institute; clinical associate professor of surgery, The University of Texas M.D. Anderson Cancer Center; tenured professor, Baylor College of Medicine, *Houston*

FRIEDMAN, WALKER C. (JOAN), attorney, Friedman, Suder, & Cooke; trustee, Mary Potishman Land Trust; trustee, Amon Carter Museum, *Fort Worth*

- FROST, PAT (KELLEY), president, Frost National Bank; serves on over ten non-profit boards in San Antonio, *San Antonio*
- FURGESON, W. ROYAL, JR. (MARCELLENE), U.S. district judge, Northern District of Texas, Dallas Division, *Dallas*
- GALBRAITH, JAMES K. (YING TANG), professor, Lyndon Baines Johnson School of Public Affairs, The University of Texas at Austin, *Austin*
- GALVAN, ISRAEL J. (MARSHA ANN PERLMAN), founder and president, GHG Corp., *League City*
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- GARNER, BRYAN ANDREW (KAROLYNE), author; lecturer; lawyer; president, Lawprose Inc., *Dallas*
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- GILLETTE, MICHAEL L. (LEANN), director, Humanities Texas; retired director, Center for Legislative Archives at the National Archives, *Austin*
- GLICKMAN, JULIUS (SUZAN), distinguished alumnus, The University of Texas at Austin; past chair, Chancellor's Council, The University of Texas System; past chair, Development Board, The University of Texas; member, board of directors, Jack S. Blanton Museum of Art; past chair, Texas Humanities Council; chair, advisory board of directors, UT Health Science Center; recipient, Pro Bene Meritus, College of Liberal Arts, The University of Texas; Liberal Arts Council, The University of Texas; recipient, Leon Jaworski Award for Public Service from the Houston Bar Auxiliary; past chairman of the board and president, Houston Public Television; past director, executive committee, Houston Symphony; past director, Greater Houston YMCA, *Houston*
- GOLDSTEIN, JOSEPH L., professor of medicine and molecular genetics, The University of Texas Southwest Medical Center; Nobel laureate in medicine or physiology, *Dallas*

GRANOF, MICHAEL H. (DENA HIRSCH), professor of accounting, McCombs School of Business and LBJ School of Public Affairs, The University of Texas at Austin; specialist in government accounting; member of several committees involved in setting accounting and auditing standards for both state and local governments and federal government, *Austin*

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GUERRA, FERNANDO A. (BEVERLY), pediatrician; former director, San Antonio Metropolitan Health District; clinical professor of pediatrics, Baylor College of Medicine in San Antonio and Houston, and Children's Hospital of San Antonio; member, Institute of Medicine of the National Academy of Sciences; member, the Academy of Medicine, Engineering and Science of Texas; member, advisory council, College of Sciences, The University of Texas at San Antonio; member, board of trustees, Urban Institute; board chairman, Children's Environmental Health Institute; recipient of Ashbel Smith Distinguished Alumnus Award from The University of Texas Medical Branch; recipient, award of merit, Harvard School of Public Health; recipient, Bronze Star Medal, U.S. Army Commendation Medal for service in Vietnam, *San Antonio*

GUEST, WILLIAM F., attorney; chairman, American Capitol Insurance Company (retired), *Houston*

GULLETT, JOHN H. (MARILYN), physician; associate clinical professor of medicine (infectious disease), Western Michigan University School of Medicine, *South Yarmouth, MA*

GUNTER, PETE A.Y. (ELIZABETH), regents professor of philosophy, University of North Texas; member, Texas Institute of Letters; board of directors, Southwest Philosophy Review; Texas Committee on Natural Resources; president, Society for Process Philosophy of Education; permanent board member and past president, Big Thicket Association, *Denton*

GUTHRIE, JUDITH K. (MATTHEW WATSON), retired United States magistrate judge, U.S. District Court, Eastern District of Texas, *Tyler*

HAMILTON, ANN THOMAS, retired senior grant officer, Houston Endowment Inc.; member, board of directors, International Crane Foundation;

recipient, 2016 Terry Hershey Award for Women in Conservation from Audubon Texas, *Houston*

HANCE, KENT R. (SUSIE), partner in Hance Scarborough, LLP; former chancellor, Texas Tech University System (2006–2014); former commissioner and chairman, Texas Railroad Commission (1987–1991) former US congressman (1979–1985) former Texas senator (1975–1979), *Austin*

HARRIGAN, STEPHEN MICHAEL (SUE ELLEN), author; contributing editor, *Texas Monthly*, *Austin*

HARTE, CHRISTOPHER M. (KATHERINE STODDARD POPE), investments, *Austin and Spicewood*

HASTINGS, MARILU, vice president of sustainability programs, Cynthia and George Mitchell Foundation, *Austin*

HATFIELD, THOMAS M. (CAROL) director, Military History Institute, Dolph Briscoe Center for American History, The University of Texas at Austin, *Austin*

HAYES, PATRICIA A., retired CEO, Seton Healthcare Network, *Austin*

HEALEY, EDMUND G. (MARY), CEO and president, RF Code, *Austin*

HECHT, NATHAN LINCOLN, chief justice, Supreme Court of Texas, *Austin*

HIGGINBOTHAM, PATRICK E. (ELIZABETH), judge, U.S. Court of Appeals, Fifth Circuit, *Dallas*

HILGERS, WILLIAM B., attorney; former chairman, Supreme Court of Texas Grievance Oversight Committee, *Del Valle*

HILL, LYDA, president, LH holdings and Lyda Hill Foundation, *Dallas*

HINES, GERALD DOUGLAS (BARBARA), chairman, Hines Interests, *Houston*

HIXON, SARITA A. (ROBERT), Kenedy County Commissioner, Precinct 3, since 2008; member, board of directors, Texas State History Museum Foundation; former member, board of directors, Texas State Historical Association; former member, Texas Historical Commission 2005; past chair, San Jacinto Museum of History, *Houston*

HO, JAMES C. (ALLYSON), circuit judge, U.S. Court of Appeals for the Fifth Circuit; partner, Gibson Dunn & Crutcher LLP; solicitor general, Texas;

law clerk, U.S. Supreme Court Justice Clarence Thomas; chief counsel, U.S. Senator John Cornyn, *Dallas*

HOBBY, PAUL W. (JANET), chairman and founding partner, Genesis Park, L.P., *Houston*

HOBBY, WILLIAM PETTUS (DIANA), lieutenant governor, Texas, 1973–1991; Radoslav A. Tsanoff Professor, Rice University; Sid Richardson Professor, Lyndon B. Johnson School of Public Affairs, The University of Texas at Austin, 1991–1997; chancellor, University of Houston System, 1995–1997, *Houston*

HOGGARD, JAMES M. (LYNN), author, playwright, Perkins-Prothro Distinguished Professor of English, Midwestern State University; member, board of directors, American Literary Translators Association, *Wichita Falls*

HOLMES, NED S. (KAY), chairman and CEO, Holmes Investments Inc.; chairman emeritus, Port of Houston Authority; chairman, Lieutenant Governor's Transportation Advisory Board, *Houston*

HOLMSTEN, GLORIA MONCRIEF (ERICH), partner, Moncrief Oil; treasurer, Montex Drilling Company; founder, The Saving Hope Foundation, *Fort Worth*

HORCHOW, S. ROGER (CAROLYN), founder and former CEO of the Horchow collection, author, theatrical producer, *Dallas*

HOWE, JOHN P., III, physician; president and CEO, Project Hope, *Washington, D.C.*

HUDSON, EDWARD R. JR. (ANN FRASHER), independent oil producer; board member, Kimbell Art Foundation, Burnett Foundation, Modern Art Museum of Fort Worth, National Council of the Aspen Art Museum, and Aspen Center for Physics, Friends of Art and Preservation in Embassies, *Washington, DC*

HUFFINES, JAMES R. (PATTY), vice chairman, The University of Texas System Board of Regents; chairman, central and south Texas for Plains Capital Bank; former chairman, The University of Texas System Board of Regents, *Austin*

HUNT, WOODY L. (GAYLE), chairman and CEO, Hunt Building Corporation; former member, The University of Texas System Board of Regents; member of numerous local and state business and charitable boards, *El Paso*

HUTCHISON, KAY BAILEY (RAY), ambassador to North Atlantic Treaty Organization, former U.S. senator; former state treasurer, Texas, *Dallas and Washington, D.C.*

INMAN, BOBBY R. (NANCY), admiral, U.S. Navy (retired); investor, *Austin*

IVERSON, BRENT (SHEILA), dean, School of Undergraduate Studies, and Raymer Professor of Chemistry, The University of Texas at Austin, *Austin*

IVEY, ROBERT CHARLES (SUSAN ELAINE MCKNIGHT), chemical physicist; businessman; investor; former professor and chair of physics, Abilene Christian University; founding limited partner, SoftSearch Holdings; distinguished lecturer, Society of Petroleum Engineers of A.I.M.E.; past member, board of directors, United States Sailing Association; member, other various boards, and the West Texas Science Center, *Abilene*

JACK, JANIS GRAHAM (WILLIAM DAVID), U.S. district judge, *Corpus Christi*

JACKSON, LEE, chancellor emeritus, University of North Texas System; former member, Texas House of Representatives; four-time Dallas County judge, *Dallas*

JACOBS, GARY, (JESSIE), chairman, Cabo Capital, Advisors, Ltd., *Laredo*

JEFFERSON, WALLACE B., partner, Alexander Dubose Jefferson & Townsend, LLP; former chief justice, Supreme Court of Texas, *Austin*

JOHNSON, CLAY III (ANNE), former deputy director, Management, Office of Management and Budget, *Washington D.C.*

JOHNSON, LUCI BAINES (IAN TURPIN), chair, LBJ Asset Management Partners, *Austin*

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KHATOR, RENU (SURESH), chancellor and president, University of Houston System; inductee, Texas Women's Hall of Fame; recipient, Pravasi Bharatiya Samman Award from the president of India, *Houston*

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- LOFTIN, R. BOWEN (KARIN), chancellor, University of Missouri; member
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- MACKINTOSH, PRUDENCE M. (JOHN), author; member, Texas Institute of
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Dallas Committee on Foreign Relations, and Dallas Institute of Human-
ities and Culture; appointed to Commission on 21st Century Colleges and
Universities; former board member, Humanities Texas; received presidential
appointment as a United States public delegate to the United Nations Gen-
eral Assembly in 2001, *Dallas*
- MARGO, ADAIR WAKEFIELD (DONALD "DEE" R.), president, Tom Lea
Institute; past chairman, President's Council on the Arts and Humanities
(2001–2009), *El Paso*
- MARGO, DONALD "DEE" R. III (ADAIR), mayor, El Paso; former represen-
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- MARTIN, JAMES C., former associate director, Center for American History,
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MARTINEZ, VIDAL G. (DEBORAH), managing partner, Martinez Partners LLP; former chairman, State Bar of Texas; former regent, University of Houston; former commissioner, Port of Houston Authority; former chairman, Texas Education Reform Foundation/Caucus, *Houston*

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MCCOMBS, B. J. "RED" (CHARLINE), owner, McCombs Enterprises, *San Antonio*

MCCOWN, F. SCOTT (MAURA POWERS), clinical professor and director, Children's Rights Clinic, The University of Texas School of Law; former executive director, Center for Public Policy Priorities; retired judge, 345th District Court, Travis County, Texas, *Austin*

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MCLAUGHLIN, JOHN MARK, manager, Double M Ranch, Ltd.; lawyer; chairman, Texas State Bank, *San Angelo*

MCNEILL, LARRY PARKER, past president, Texas State Historical Associa-

tion; former president, Texas State Supreme Court; past president, Clark, Thomas & Winters, P.C.; originator, *Texas State Historian*; favorite honor: “Larry McNeill Fellowship in Texas Legal History”, *Tenaha*

MCRAVEN, WILLIAM H. (GEORGEANN), former chancellor, The University of Texas System, *Austin*

MCREYNOLDS, JIM (JUDY), member, Texas House of Representatives; former faculty member, Stephen F. Austin State University; owner, Chaparral Energy, Inc., *Lufkin*

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MIERS, HARRIET E., partner, Locke Lord L.L.P., *Dallas*

MILLIKEN, JAMES B. (NANA G.H. SMITH), chancellor, The University of Texas System; former chancellor, The City University of New York (2014–2018); former president, University of Nebraska (2004–2014); senior vice president, The University of North Carolina (1998–2004), *Austin*

MITHOFF, VIRGINIA (RICHARD), civic leader; board member, Humanities Texas; member, School of Education Foundation Advisory Council, The University of Texas Development Board, The University of Texas School of Public Health Advisory Council of The University of Texas Health Science Center at Houston Development Board; development chair, Collaborative for Children, *Houston*

MONDAY, JANE CLEMENTS (CHARLES), author; former regent, Texas State University System; former mayor, City of Huntsville, *Huntsville*

MONROE, MONTE L. (LAURA), Texas State Historian appointed 2018; tenured archivist, the Southwest Collection/Special Collections Library; fellow, West Texas Historical Association, president, Rotary Club of Lubbock Foundation, *Lubbock*

MOSLE, PAULA MEREDITH, life trustee, former chairman, Hockaday School; former dean of women, Rice University; former governor, current trustee advisor, Rice University; trustee, the St. Michael Foundation, *Dallas*

MULLINS, CHARLES B. (STELLA), executive vice chancellor emeritus for health affairs, Ashbel Smith Professor Emeritus, and consultant, Southwestern Medical Center, *Dallas*

- MURDOCK, STEVE H. (MARY ZEY), professor, department of sociology, Rice University; presidential appointee to head United States Census Bureau; Allyn and Gladys Cline Chair, sociology, Rice University; state demographer, Texas, *San Antonio*
- NATALICIO, DIANA S., president emerita, The University of Texas at El Paso; member, Texas Women's Hall of fame; author, *El Paso*
- NAU, JOHN L. (BARBARA), president and CEO, Silver Eagle Distributors, L.P., *Houston*
- NESS, ROBERTA B. (DAVID), author; dean and M. David Low Chair in public health, The University of Texas School of Public Health; Vice President for Innovation, The University of Texas-Houston, *Houston*
- NEWTON, W. FRANK (NANCY JO), Executive Director for Foundation Relations and Strategic Partnerships, Lamar University; former president, Beaumont Foundation of America; past president, State Bar of Texas; former dean and professor of law, Texas Tech Law School, *Beaumont*
- OLSON, LYNDON L., JR. (KAY), former U.S. Ambassador to Sweden, *Waco*
- OSHINSKY, DAVID M. (JANE), Jack S. Blanton Chair in history, The University of Texas at Austin; director, Division of Medical Humanities at NYU School of Medicine; winner, Pulitzer Prize for History (2006) for *Polio: An American Story*; specialist in 20th century U.S. political and cultural history; frequent contributor to *The New York Times* and other national publications, *Austin*
- O'TOOLE, THOMAS F. (JANE), managing partner, Glenhest, Ltd.; director, National Alliance for Mental Illness, *Dallas*
- OXFORD, PATRICK CUNNINGHAM (KATE), chairman, Bracewell & Giuliani L.L.P.; member, The University of Texas System Board of Regents; board member, M.D. Anderson Outreach, Inc. and Texas Medical Center, *Houston*
- PALAIMA, THOMAS G., professor of classics, The University of Texas at Austin; commentary writer and book reviewer, *Austin*
- PATTERSON, PATRICIA M., president, Patterson Investments, Inc; member, Council on Foreign Relations, New York; former chair, World Affairs Council of Dallas/Fort Worth; member, Dallas Committee on Foreign Relations; deputy chair, Federal Reserve Bank of Texas (1999–2005), *Dallas*
- PAUP, NANCY PAINTER (THADDEUS "TED" E.), philanthropist; vice chair, board of regents, Texas Woman's University, *Fort Worth*

PAUP, THADDEUS "TED" E. (NANCY), president, Chimney Creek Land Company, LLC, (Shackelford County), Pecan Springs Ranch (Ellis County), Texas A&M University Press, Texas Presbyterian Foundation, Panhandle-Plains Historical Museum, CASETA, *Fort Worth*

PEREZ, NOLAN E. (SANDY), CEO, Gastroenterology Consultants of South Texas and Valley Pathology Associates; clinical associate professor, The University of Texas Rio Grande Valley School of Medicine; regent, Texas Woman's University; trustee, Harlingen Consolidated Independent School District, *Harlingen*

PERKINS, JUDITH, W. (RICHARD), president, J.W.P. Properties, Inc., *Houston*

PEROT, ROSS JR. (SARAH), chairman, Hillwood and The Perot Group, *Dallas*

PETERSON, GILBERT E. (CAROL), investments officer, West Texas National Bank; board member, Davis Mountains Trans-Pecos Heritage Association; board president, Leadership Big Bend, *Alpine*

PFEIFFER, FRED N. (ANN MARIA), professional engineer; attorney; former general manager, San Antonio River Authority, *San Antonio*

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PODOLSKY, DANIEL K. (CAROL), president, The University of Texas Southwestern Medical School, *Dallas*

PORTER-SCOTT, JENNY LIND (LAWRENCE E.), poet and educator, former poet laureate of Texas, *Austin*

POWELL, BOONE (DIANNE), president, Ford, Powell, & Carson, Architects; fellow, College of Fellows, American Institute of Architects; former president, Texas Society of Architects; peer professional, U.S. General Services Administration, *San Antonio*

PRADO, EDWARD C. (MARIA), United States Ambassador to Argentina, former circuit judge, United States Court of Appeals, Fifth Circuit; former U.S. district court judge, Western District of Texas; former U.S. attorney, Western District of Texas, *San Antonio*

- PRESSLER, H. PAUL, III (NANCY), justice (retired), Court of Appeals of Texas, Fourteenth Supreme Judicial District, *Houston*
- PROTHRO, CAREN H. (C. VINCENT), member, Southern Methodist University Board of Trustees; board member, AT&T Performing Arts Center and Southwestern Medical Foundation, *Dallas*
- RAMIREZ, MARIO E., (SARAH), physician; past member, The University of Texas System Board of Regents; vice-president, South Texas/Border Initiatives, The University of Texas Health Science Center at San Antonio, *McAllen*
- RANDALL, EDWARD, III (ELLEN), private investor, *Houston*
- RANDALL, RISHER (FAIRFAX), former senior vice president and director, American General Investment Corporation; manager, family trusts, investments, and real estate, *Houston*
- RANDALL, RISHER, JR. (ALICE), senior vice president, Morgan Stanley, *Houston*
- REASONER, HARRY MAX (MACEY), lawyer; senior partner, Vinson & Elkins, *Houston*
- REAUD, WAYNE A., attorney and philanthropist; member of The University of Texas System Chancellor's Council, *Beaumont*
- REAVLEY, THOMAS M. (CAROLYN DINEEN KING), judge, U.S. Court of Appeals, Fifth Circuit, *Austin*
- REES-JONES, TREVOR (JAN), attorney; businessman; philanthropist, *Dallas*
- ROACH, JOYCE G., retired professor, Texas Christian University; author; folklorist; grassroots historian; rancher; naturalist; lifetime member and fellow, Texas State Historical Association and Texas Folklore Society; member, Texas Institute of Letters; lifetime member, West Texas Historical Association; member and past president, Horned Lizard Conservation Society; honoree, National Cowgirl Hall of Fame and Museum, *Keller*
- RODRIGUEZ, EDUARDO R. (PAULA), attorney, partner, Atlas, Hall, & Rodriguez, *Brownsville*
- ROGERS, ELIZABETH, attorney; assistant federal public defender, Western District of Texas, 1984–2013, retired; former development director, Marfa Public Radio, *Alpine*

ROGERS, JESSE W. (KAREN), president, Midwestern State University; member, Executive Council member and chair, State Delegation, Southern Association of Colleges and Schools Commission on Colleges, *Wichita Falls*

ROGERS, REGINA J., board member, The University of Texas M.D. Anderson Cancer Center, Harris County Hospital District Foundation, Anti-Defamation League Southwest Region, Pauline Sterne Wolff Memorial Foundation, Holocaust Museum Houston, and Babe Didrikson Zaharias Foundation; advisory board member, Children's Defense Fund Texas; president, Joe Louis International Sports Foundation, *Beaumont*

ROMO, RICARDO (HARRIETT), former president, The University of Texas at San Antonio (1999–2017), *San Antonio*

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SCHWITTERS, ROY F. (KAREN), S. W. Richardson Regents Chair in Physics, The University of Texas at Austin; former director, Super Conducting Super Collider, *Austin*

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- SHOCKLEY, THOMAS VALCOUR (DOROTHY), chief executive officer, El Paso Electric Company; member, advisory committee, College of Natural Science, The University of Texas; trustee, Southwestern University, *El Paso*
- SIMMONS, RUTH J., president, Prairie View A&M University; fellow, American Academy of Arts and Sciences; member, American Philosophical Society, *Prairie View*
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- SPECK, LAWRENCE W. L., Moody Centennial Professor in the School of Architecture at The University of Texas at Austin; dean, School of Architecture (1992–2001); principal in Page Southerland Page; fellow, American Institute of Architects, *Austin*
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- SPELLINGS, MARGARET LAMONTAGNE, president and CEO, Texas 2036; former president, University of North Carolina System; former president, George Bush Presidential Center; U.S. secretary of education (2005–2009), *Dallas*
- SPIVEY, BROADUS A. (RUTH ANN), past president, State Bar of Texas; shareholder, Spivey & Ainsworth P.C., *Austin*
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STARR, KENNETH W. (ALICE), former president, Baylor University (2010–2016); former dean, School of Law, Pepperdine University; former U.S. solicitor general; former judge, U.S. Court of Appeals, District of Columbia, *Waco*

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STEPHENS, F. L. "STEVE" (POLLYANNA), former chairman, CEO, and co-founder, Town & Country Food Stores, Inc., *San Angelo*

STEVES, EDWARD GALT (NANCY), CEO, Steves & Sons, Inc., *San Antonio*

STEVES, MARSHALL T. (JANE), president and CEO, Crest Doors, Inc.; member, McDonald Observatory Board of Visitors; past managing partner, Mathews and Branscomb; past clerk for federal judge John H. Woods, *San Antonio*

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STRAUS, JOSEPH R. (JULIE), former speaker (2009–2019), former member,

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STREAM, KATHRYN SHEAFFER (RICHARD), former senior vice-president and director of the National Center for Human Performance, Texas Medical Center Houston; advisor to the National Center for Human Performance and the Women's Health Network; namesake, Kathryn S. Stream, Ph.D., Award for Excellence in Women's Health; board member, Schull Institute Foundation, *Denton*

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TRAUTH, DENISE (JOHN HUFFMAN), president, Texas State University; writer, *San Marcos*

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UNTERMEYER, CHASE (DIANA), U.S. vice chairman, Strategic Real Estate Advisors; former United States Ambassador to Qatar; former Assistant Secretary of the Navy; served as director of presidential personnel under George H. W. Bush; former vice president for government affairs and professor of public policy at The University of Texas Health Science Center, *Houston*

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VICK, FRANCES BRANNEN, former president, E-Heart Press; former director and founder, University of North Texas Press; past president, Texas Institute of Letters; past president, Texas State Historical Association; fellow, Texas State Historical Association and Texas Folklore Society; president, Philosophical Society of Texas (2011–12), *Dallas*

VOLCANSEK, MARY, professor of political science, Texas Christian University; executive director, Center for Texas Studies, Texas Christian University; board chair, Humanities Texas; board member, Texas Map Society; board member, TCU Press, *Fort Worth*

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- WEINBERG, LOUISE (STEVEN), William B. Bates Chair for the Administration of Justice, professor of law, The University of Texas at Austin, *Austin*
- WEINBERG, STEVEN (LOUISE), Josey-Welch Foundation Chair in Science and Regental Professor, The University of Texas at Austin; Nobel laureate in physics; research and publications in physics and astronomy, *Austin*
- WHITE, L. MICHAEL, Ronald Nelson Smith Endowed Chair in Classics, founder, Religious Studies Program, director, Institute for the Study of Antiquity and Christian Origins, The University of Texas at Austin, *Austin*
- WHITMORE, JON S. (JENNIFER), former chief executive officer, ACT: former president, San Jose State University; former provost, University of Iowa, *Coralville, IA*
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- WILHELM, MARILYN, founder-director, Wilhelm Schole International; author, *Houston*
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- WOOD, JANE ROBERTS (JUDSON W.), novelist; English professor, Dallas County Community College District; fiction writing professor, Southern Methodist University; fellow, National Endowment for the Arts, National Endowment for the Humanities; recipient, Texas Institute of Letters Short Story Award, *Argyle*

- WOODRUFF, PAUL B. (LUCIA), professor of philosophy and dean of Undergraduate Studies, The University of Texas at Austin; author, *Austin*
- WRIGHT, GEORGE CARLTON (VALERIE), former president, Prairie View A&M University (2003–2017), *Prairie View*
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- YOUNG, BARNEY T. (SALLY), founding partner, Rain Harrell Emery Young & Doke; of counsel, Locke Lord Bissell & Liddell LLP, *Dallas*
- YOUNG, JAY T. (LAURIE), director, business development, Perot Systems Corp; lieutenant commander, U.S. Naval Reserve; member, board of directors, Admiral Nimitz Foundation; book reviewer, *Dallas Morning News*, *Plano*
- ZAFFIRINI, JUDITH (CARLOS), senator for the twenty-first district of Texas; owner, Zaffirini Communications, *Laredo*

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 JAMES BUCHANAN WINN JR. (1980)
 JOHN SAMUEL WINTERS (2020)
 STUART WOLF (2005)
 JAMES RALPH WOOD (1973)
 DUDLEY KEZER WOODWARD JR.
 (1967)
 WILLIS RAYMOND WOOLRICH (1977)
 BENJAMIN HARRISON WOOTEN (1971)
 SAM PAUL WORDEN (1988)
 JOS. IRION WORSHAM (2008)
 GUS SESSIONS WORTHAM (1976)
 LYNDALL FINLEY WORTHAM
 FRANK MCREYNOLDS WOZENCRAFT
 (1993)
 FRANK WILSON WOZENCRAFT (1967)
 WILLIAM EMBRY WRATHER (1963)
 ANDREW JACKSON WRAY (1981)
 CHARLES ALLEN WRIGHT (2000)
 RALPH WEBSTER YARBOROUGH
 RAMSEY YELVINGTON (1972)
 HUGH HAMPTON YOUNG (1945)
 SAMUEL DOAK YOUNG
 STARK YOUNG
 HENRY B. ZACHRY (1984)
 PAULINE BUTTE ZACHRY (1998)

