



MIDWESTERN STATE UNIVERSITY

Vice President for Administration and Finance
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Midwestern State University Strategic Plan Historically Underutilized Business Planning Elements

In accordance with compliance standards, Midwestern State University submits our HUB Strategic Plan in an effort to comply with statewide goals and to increase our participation in doing business with HUB companies.

The elements that we have included for your consideration are goals set up to coincide with state goals, which include:

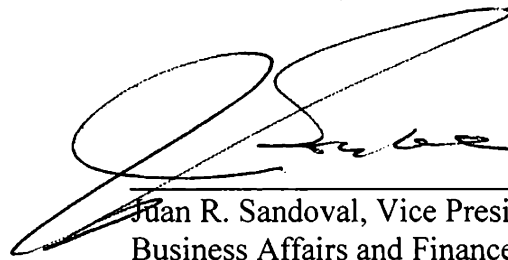
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|-------------------------------|-------|
| ✓ Heavy Construction | 11.9% |
| ✓ Building Construction | 26.1% |
| ✓ Special Trades Construction | 57.2% |
| ✓ Professional Services | 20.0% |
| ✓ Other Services | 33.0% |
| ✓ Commodities | 12.6% |

Our objective in using HUB businesses is to strive to increase the total value of contracts and subcontracts awarded annually by Midwestern State University. The outcome measure would be, of the total dollar value of contracts awarded, the percentage that are HUB contracts.

We will continue to put into action a plan for increasing the use of HUB's by tracking the following:

- ✓ Number of HUB contractors and subcontractors contacted with bid proposals.
- ✓ Number of HUB contracts and subcontracts awarded.
- ✓ Total dollar value of HUB contracts and subcontracts awarded

Midwestern State University will make good faith efforts to comply with the goals outlined above. Training is ongoing within the university community to educate and make available HUB information and involvement in university purchases. Be assured that Midwestern State University will make every effort to purchase its goods and services with Historically Underutilized Businesses when competitive.



Juan R. Sandoval, Vice President
Business Affairs and Finance

July 6, 2012
Date

Cc: Mr. Shelley, Director of Purchasing/HUB Coordinator