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n February 18, 2011, the Texas Department of Criminal Justice announced a plan for reducing Fiscal Year (FY) 2011 expenditures by \$40 million, a 1.3 percent decrease in spending for the current fiscal year. This reduction is in addition to the \$55 million in biennial savings identified during Fiscal Year 2010.

This action was taken in response to a request all state agencies received from the Governor and the Legislative Budget Board to identify an additional 2.5 percent in possible budget savings during the current fiscal year. For the Texas Department of Criminal Justice, a 2.5 percent reduction in FY 2011 would have

equaled approximately \$62.4 million, excluding appropriations for Correctional Managed Health Care and the Board of Pardons and Paroles. Including reductions impacting those two entities, a 2.5 percent reduction in FY 2011 would equal approximately \$75 million.

Most of the FY 2011 savings come from strategies that minimize the impact on staff and operations, to include

Fiscal Year 2011 spending reductions

By Brad Livingston, Executive Director



utilizing unexpended balances and further reducing capital expenditures. However, \$3.1 million of cost savings will be achieved by a reduction in force impacting 400 agency positions, exclusive of unit-based staff and parole officer positions. Another \$1.5 million of cost savings will be achieved through the elimination of the Project RIO program and the associated positions.

You may have read media reports which speculated that a much larger number of positions would be eliminated. The FY 2011 budget reductions were identified in consultation with the Governor's Office and members of the Legislature, and during that process, it was necessary to show how additional reductions totaling \$62.4 million could be achieved. Ultimately, a consensus developed around the agency's initial plan, with some modifications, for achieving approximately \$40 million in savings during Fiscal Year 2011.

I regret it was necessary for any positions to be eliminated, but do not believe we could credibly argue that an

agency of 40,000 employees must be exempt from a reduction in force that is impacting virtually all state agencies. I must also caution all agency employees that the actions taken represent only an immediate response to the FY 2011 budget deficit. The Legislature continues to consider various means of balancing the state's budget not only during FY 2011, but also for the

Budget continued on back page

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LBB study: Windham School District's vocational training proves effective

By Oliver J. Bell, Chairman

n annual evaluation of the training services provided by Windham School District (WSD) has once again found vocational training for offenders to be an effective method for reducing recidivism.

In 2005, legislation was passed requiring WSD to evaluate offender training. WSD was also required to consult with the Legislative Budget Board (LBB) regarding the evaluation and the analysis of those services, with the LBB reporting the findings to the Legislature. This evaluation covers the types of services provided, whether employment is obtained upon release, whether that employment is related to the offender's training, the difference in wage earnings from initial employment date to the one-year anniversary and employment retention factors. To thoroughly conduct the evaluation, WSD collaborated with TDCJ and the Texas Workforce Commission to collect and report data.

The January 2011 evaluation reports the following:

Types of services provided: As a part of WSD's educational and vocational services, the district provides secondary vocational training in a variety of trades through its Career and Technical Education (CTE) program. As of January 2011, WSD provided vocational training in more than 30 trades, to include automo-

tive, electrical and welding. Post-secondary vocational training is also available through WSD by way of contracts with two-year colleges. Twenty-three trades, such as advanced welding, computer networking and data processing, are available through this post-secondary program. During the 2009-2010 school year, 10,835 offenders participated in the CTE program, while 2,939 offenders participated in post-secondary training.

Employment obtained upon release:

The evaluation found that offenders who completed CTE training were 1.2 times more likely to be employed within one year of release than non-completers. They were also 1.3 times more likely to be employed within one year than non-vocational offenders. Offenders who completed the post-secondary vocational program were 1.6 times more likely to be employed within one year than non-completers and 1.4 times more likely to be employed within one year than non-vocational offenders.

Employment related to training: Of the offenders who completed CTE training and were employed within one year of release, approximately 78 percent were employed in jobs related to their training. Of the offenders who completed the college vocational training and were employed within one year of release, approximately 77 percent were employed in a job related to their training.

Difference in wage earnings from initial employment to one-year anniversary: The evaluation found that the average annual income of offenders who completed the CTE program was 1.2 times greater than those who did not and 1.1 times more than offenders with no vocational training. The average annual earning of offenders from the post-secondary vocational program was 1.1 times higher than vocational non-completers, and 1.3 times higher than offenders lacking any vocational training.

Further examination of these earnings inequalities reveals that offenders who completed vocational programs (CTE or post-secondary) were more likely to exhibit an increase in earnings over their first year of employment. Of the employed offenders who completed CTE training, approximately 37 percent exhibited an increase over the first year, while employed offenders who completed college vocational training exhibited a 43 percent increase in earnings.

Employment retention: For this evaluation, WSD tracked released offenders

WSD continued on back page



National Crime Victims' Rights Week Reshaping the future, honoring the past

By Mike Jones, TDCJ Victim Services Division

very April in communities across Texas, crime victims, victim advocates, criminal justice professionals and the general public commemorate National Crime Victims' Rights Week. For 30 years Texas has been a leader in the victims' rights movement, and there is no better time than now for Texans to focus on the hard-won rights that victims of crime in our state have earned.

Crime victims, determined to overcome the effects of crime and regain control of their lives, were the driving force behind the creation of the Texas Crime Victim Bill of Rights, which became law in 1985. Prior to that, crime victims in Texas had little or no opportunity to participate in the criminal justice process. Even among criminal justice professionals, few were aware of victims' needs: to feel secure, to be informed, and to be heard and heeded by the criminal justice system.

In May 1993, a Victim Services section was established in the Parole Division of the Texas Department of Criminal Justice. The section notified crime victims, whose offenders were incarcerated within TDCJ, about their offender's status, particularly in regards to the parole review process.

The Texas Department of Criminal Justice demonstrated its commitment to crime victims when "to assist victims of crime" was added to the agency mission statement and elevated the Victim Services section to division status in 1997.

National Crime Victims Rights' Week

The first crime victims' rights week was organized in 1975 by the district attorney's office in Philadelphia. Six years later, President Reagan established National Crime Victims' Rights Week (NCVRW) as an annual event. Since its inception, NCVRW has challenged the nation to reshape the future by seeking rights, resources, and protections needed to rebuild crime victims' lives.

The 2011 NCVRW theme - Reshaping the Future, Honoring the Past - recognizes the ability of the victims and their advocates to alter history and transform lives. Each year, we celebrate decades of hard-earned progress and renew our commitment to overcome the harm caused by crime. By asserting rights and mobilizing resources that did not exist 30 years ago, victims hope to reshape their destinies by overcoming the negative effects of crime.

The U.S. Department of Justice will officially begin National Crime Victims'

Rights Week with the Annual National Candlelight Observance on Thursday, April 7, in Washington, D.C. The Attorney General's National Crime Victims' Service Awards Ceremony, which honors individuals and programs for innovations and outstanding achievements, will be held on Friday, April 8, also in Washington, D.C. For times, locations, and other event details, visit http://ovc.ncjrs.gov/ncvrw/events.html.

TDCJ Victim Services will join with other agencies and advocacy groups to host a statewide event honoring crime victims and their advocates on April 14 and 15 in Austin.

The Victim Services Division invites all TDCJ employees to support NCVRW by participating in scheduled activities in communities all across Texas. These events, which include community walks and runs, education and art expos, and a variety of recognition ceremonies, are designed to increase awareness of victims' rights issues and the accomplishments achieved during the victims' rights movement.

For more information about National Crime Victims' Rights Week, contact the Texas Crime Victim Clearinghouse at 800-848-4284 or 512-406-5931, or by e-mail at tdcj.clearinghouse@tdcj.state.tx.us.

Chairman's Football League: Second quarter

The second quarter of the Chairman's Football League was another success. For this quarter, employees were challenged to continue regular exercise and a healthy lifestyle, with points being earned for practicing healthful activities. Congratulations to the following divisional winners and other top competitors.

	Champion	Second	Third
Division 1: 39 or fewer employees	Parole Division Region III Office	Specialized Programs Parole Division	Support Operations Correctional Institutions Division
Division 2: 40 to 99 employees	Houston III District Parole Office	Administrative Review	Agribusiness, Land and Minerals
Division 3: 100 to 199 employees	Fort Stockton Unit	Tulia Unit	Information Technology Division
Division 4: 200 to 299 employees	Lynaugh Unit	Cole State Jail	Stevenson Unit
Division 5: 300 or more employees	Jester IV Unit	Manufacturing and Logistics	Hightower Unit

The Lynaugh Unit and the Fort Stockton Unit won repeat championships in their respective divisions, with Lynaugh earning the most points of all participating groups for the second time in a row. Congratulations also go out to employees of the Windham School District, who topped Division 7 with 15,939 points.



Connections to end print edition

The printed publication of Connections is being halted due to budget reductions. An electronic version of *Connections* will continue to appear on the agency's website.

Agency leave policies reorganized

n December 1, 2010, Human Resources published a major reorganization of the personnel directives regarding leave benefits. The reorganization eliminated redundancy and consolidated the types of leave to help make the directives easier to use.

Most of the changes are to comply with the Family and Medical Leave Act, which was amended in January 2009 and has since been clarified by the U.S. Department of Labor. Additional changes were mandated by Texas statutes and executive management decisions.

PD-06 and PD-51 were eliminated, with their subject matter moved to other directives. Several procedural changes were made that benefit all TDCJ employees, such as greater flexibility regarding the types of leave you may use while taking Family Medical Leave (FML). Changes to directives include:

- PD-46 has been renamed Medical and Parental Leave and now includes FML procedures, state parental leave, sick leave, extended sick leave and leave without pay – medical.
- PD-49 has been renamed Leaves Other than Medical and Parental. Look here for procedures regarding vacation, overtime, holiday
- time, compensatory leave, most types of administrative leave and leave without pay.
- PD-50 Sick Leave Pool. All procedures regarding the sick leave pool can be found here.
- PD-53 was renamed Employee Awards and Recognition and now includes procedures regard-

- ing administrative leave for outstanding performance (ALOP).
- PD-76 Employment and Reemployment of Members of the Uniformed Services now contains all information regarding the various types of military leave, including administrative leave and leave without pay.

All Human Resources personnel directives can be found on INFOPAC and on the Human Resources page of the TDCJ website.

Call toll-free to report waste, fraud and abuse of TDCJ resources

Waste, fraud and abuse of state resources cost all taxpayers millions of dollars each year.

The Office of the Inspector General is dedicated to detecting, investigating and prosecuting reports of waste, fraud and abuse of state resources within all divisions of the Texas Department of Criminal Justice.

If you have any information regarding waste, fraud or abuse of state benefits, equipment, personnel or funds, please contact the Office of the Inspector General, Crime Stoppers or the State Auditor's Office toll-free.

Office of the Inspector General

1-866-372-8329

Crime Stoppers 1-800-832-8477

State Auditor's Office
1-800-TX-AUDIT (892-8348)



Information resource security threat: the Social Engineer

By Marilyn Cummings, TDCJ Information Security Officer

DCJ relies on a quality information resource security program to reduce risk of data loss and theft. Learning to identify information security hazards will help you avoid becoming an unwitting victim.

"Social engineering" describes a nontechnical breach that involves tricking people into ignoring security procedures by deliberately deceiving and manipulating them into revealing confidential information. Social engineers rely on people's natural inclination to be helpful and cooperative. They may even go so far as to pose as a chatty person who talks you right out of your password.

Unfortunately, not all social engineers are strangers, and not all social engineers are only after company information. Consider this example: Karen works closely with Melissa. They share office space and interact every day. They even know each other's computer login ID and password. They are a team.

Then, Karen receives a promotion and Melissa does not.

Melissa continues working without complaint, but as soon as Karen leaves the office for a training assignment, Melissa secretly logs into Karen's machine, deletes critical files, and sends a scorching email to the department director using Karen's email account.

Of course, the saboteur is in trouble, and will no doubt lose her job, but what about Karen? Is she in trouble, too?

Yes, she is. According to agency policy, Karen is responsible for actions performed using her login information, which should have been kept secret and not shared with anyone, even a close co-worker.

TDCJ employees have to be especially aware of the risks social engineers pose to information security. Like Billy, who writes his password on a sticky note and puts it on his monitor so it's easy to see when logging in. Every day, everyone who passes by his desk sees his prominently displayed password. Now, someone other than Billy can log into any computer in the building and access supposedly secure data without anyone's knowledge. When the damaging activity is traced back to Billy's login ID, he would be held responsible for the perpetrator's actions.

It's easy to prevent these kinds of problems; simply never give your login credentials to anyone. The Information Technology Department's Computer Help Desk has an administrative login which allows them to do their work. If they ask if you know your password, say you do, but do not give them your password. They are only ensuring that you will be able to access the system on your own after the help call has ended. If they need your password, they will specifically ask for it. In any event, you should always change your password immediately after a computer problem has been resolved.

If you believe you might have been stung by a social engineer and accidentally revealed sensitive information, immediately report it to the appropriate supervisor, including network administrators, so they will be on the alert for any suspicious or unusual activity. Also, change any passwords you might have revealed. If you use the same password for multiple resources, make sure to change it for each account, and do not use that password in the future.

The complete Texas Department of Criminal Justice Information Resource Security Program is available on the TDCJ Intranet under *Manuals and Publications*.

Community Supervision Line Officer Award winners announced



The 2010 Community Supervision Line Officer Award winners were recently recognized by the Judicial Advisory Council. From left, Amy Lowerie of Comal County, Terri Williams of Travis County, David Floyd of Bell County, Winfred Fulce of Bowie County and Lucia Garza Ramirez of Brazos County.



On the Move

	From	То
Linda Gonzales	Senior Warden <i>Lynaugh Unit/Fort Stockton Transfer Facility</i>	Senior Warden Hobby/Marlin complex
Steven Swift	Senior Warden Daniel Unit	Senior Warden Lynaugh Unit/Fort Stockton Transfer Facility
William Gray	Senior Warden Rudd Transfer Facility	Senior Warden Daniel Unit
Frank Helm	Major Goodman Transfer Facility	Assistant Warden Lewis Unit
Philip Sifuentes	Major Darrington Unit	Assistant Warden Scott Unit
Fred Early	Assistant Warden Smith Unit	Senior Warden Rudd Transfer Facility

8



Service Awards 💉





You will find a complete listing of the 10-year service awards under Saluting Employees at www.tdcj.state.tx.us/mediasvc/connections/toc.htm

JANUARY 2011

15 YEARS

CID

Vernon L Allen Marilyn J Atkins John A Atkinson Charlotte A Batiste Susan I Biscoe Wayne A Bowman Clifton R Buchanan David C Carreon Gloria J Carrington Cedric E Cooley Sherry E Courtney Eliseo Cruz Lonnie W Dailey **Lonzo Davis** Roshima C Davis Malinda L Deas Kenneth D Dixon Dana H Edwards Pedro P Fonseca Linda J Forbes Martin M Fraley Lehua L Frazier Sonia Gallegos Shaunte D Guillory Wanda C Hale Bobby D Hall Jeffrey D Hartsfield Iva M Hedges Charles B Heiman Stephen P Henson Jose G Hernandez Pallie A Hernandez Benjamin K Hulen Sylvia Jackson Willie J Jackson Marilyn James Taryn M Johns Charles R Johnson Jr Shirley G Keller

Erma I Lee John D Leeper **Gabriel Lucio** Robert L Malone Victor Marquez Joey L McKee Aundra McKey Jesus N Medina Erin K Metheny Mary R Newton Zulema S Ontiveroz Daniel J Perez Stephenie A Phipps Cathy A Prazak Gladys D Prescott Ricardo V Quintero **Eusebio Ramirez** Ramon Ramirez Jr **Leroy Rivers** Rachel R Roberson Jose Saldana Mary A Salinas Stephanie D Sanchez Jolynn Sargent Todd A Semlinger Jewel R Shirley Jr **Shane Simpkins** Judy D Sloan Dawn M Smith Michayel A Smith Tammy C Sonsel Kimberly L Taylor-Harbin Winston H Thompson Mary I Velasguez Ronnie J Walker Gerald W Warren Betty C White Jesse D Wilcox Earma L Wilson

Parole

Jomilito P Necesito

Marilyn D Young

Rehabilitation Programs

John M Timmins

Board of Pardons and Paroles

Debbie G Serbantez Gilbert G Torres Jr

Facilities

Paul E Flournoy Tammy J Warren

Human ResourcesCathrine V Blanchard

Carolyn Johnson

Manufacturing and Logistics

Earline Coleman
Joyce A Hadnot
Jo A Rawlinson
Jeanne Y Reinhart
Christopher F Smith
Glenn E Thompson
Tommy M Thorn

Administrative Review and Risk Management

Alisa M Standley

20 YEARS

CID

Marcus D Anderson Carol R Armstrong Terry Austin Porter L Bills Debra A Brockington Cornelius L Campbell Clarence E Cooper John S Crawford Luis Davila Keith G Gentry Darryl E Glenn Lori D Holiday Wendell D Jackson Rosalyn M Kinsler Nicholas F Larsen Earnest L Maberry Sheria J McKnight

Rudy Montalvo Rosie A Norman Willie D Patton Lois M Peterson Sharon A Riegel Judith M Roddam

Fric I Miller

Jesse G Rodriguez Servanie K Sessions David M Shearer Bobby L Stone Elkana A Tebebi Randy D Tollett

Marcy K White

Ted 0 Williams

Parole

Debra F Darity Audrey A Entringer Samuel L King Edna P Mitchell Philip M Thomas Alfie W Umanah Donald B Wesley

Rehabilitation Programs

Karon J Featherston

Facilities

Greg Brown Gary L McCoy

Manufacturing and Logistics

Guy T Campbell Michael A Dowden Donald E Johnson Carolyn J Kimich

25 YEARS

CID

Carl N Anderson Ruby E Anderson Kenneth D Arnold Dorothy S Bennett John D Coker Carl D Conrad Martha J Davenport Lester W Green Pamela S Guajardo Shirley A Hamp Angela Jeter James A Land Margaret K McCleary Gwendolyn Miller Bobby G Muller

Gwendolyn Miller Bobby G Muller Bianca D Murra Debbie A Parker Terry L Pickett Robin T Routson

Nathan W Shroyer Jr Eddie L Wheeler Harold K Wilburn

Parole

Rosella K Prager Kathryn E Slowik

abilitation Programs

Patricia J Grahovec

Business and Finance

Randy K Johnson Garry D Kent James C Weber

Board of Pardons and Paroles Michael T Adams

Human Resources Claudette Mack Manufacturing

and Logistics
Mark D Hubbard
Carolyn A McKnight

Private Facilities Orjy D Igwe

30 YEARS

CID

Karen R Bolton James M Crowson Harold W Fitzgerald Edward D Rougely

Parole

Anita | Thomas

Rehabilitation Programs

Jo A Greene

Board of Pardons and Paroles

Charles D Harris

35 YEARS

CID

Carolyn L Robinson

FEBRUARY 2011

15 YEARS

CID

Denyarthia S Bailey Lila C Barrera Donna M Bell Ursula Y Bell Gale L Blassingame Carolyn J Brooks Bennie B'Brown Helen A Brown Melisa Caro Oscar Casares Helen E Chenevert Glenda Y Churchill Cindy M Cisneros Barbara L Clouser Sandra A Coleman Sherman Cooper

Emma S Cunningham John A Damian Stacey W Davis William R Dean Jr Ray A Dollar David A Dwight J S Easterling Ruth C Fagan Debra D Froelich Maria R Garcia Roberto G Garza Kevin L Gilliam Tony Gonzales Jr Larry E Goucher Shelley R Grayson John G Hamilton II David T Harwell Kathryn S Hood Alan D Howell Micheal K Hughes Kenneth E Hutto Alan Hutton Thomas M Ivey Olliestine E Johnson Felicia D Kinney Ouida M Lebeouf Lazaro Ledezma Jr Lidya A Lewis Jason W Lightsey Joeseal Mack Jr George M Magee **Pamlet Mathis** Linda E McAllister Ronny J McMullen Deloris K Neal Jeffrey E Newman Janniffer E Norwood Victor K Osayande Darren L Palmer Tommy J Paske Eva Perez Roger Perez Edwin F Rodriguez Sonia C Romero Kenneth B Rushing

Service Awards continued on page 11

Dawn E Schoeck

Robert C Shelley

Celia J Sellers

Marjorie S Kettler

Robbie D King

CONGRATULATIONS

RETIREES

November 2010 _____

Venessa Adderly	COV	25 years
Raymond Allen	COV	12 years
Barbara A. Arias	COV	13 years
Michael J. Barlow	Industrial Spec III	26 years
Ricky D. Bates	Program Spec III	29 years
Jo A. Bechtel	Laundry Mgr IV	10 years
James L. Biggers	COV	11 years
Ricky E. Blackwell	Program Spec II	28 years
Susette B. Bohn	Sgt., COs	18 years
C. V. Buchanan, Jr.	Industrial Spec III	11 years
Robert M. Buchanek	Agri Spec IV	34 years
Donald H. Bunnell, II	Industrial Spec IV	23 years
Irene Cardenas	Admin Asst II	13 years
Hollis E. Chandler	Laundry Mgr II	6 years
Donald W. Coburn	Motor Vehicle Tech IV	20 years
Donald R. Conaway	COV	10 years
Samuel D. Cornelius	COV	13 years
Maurice W. Cross	COIV	7 years
Christine Cyphers	Budget Analyst II	28 years
Philip Z. Davila	COV	19 years
Sandra A. Decosta	Clerk II	16 years
James C. Ethridge	COV	10 years
Paula J. Ethridge	COV	10 years
William R. Evans	Mgr IV	23 years
James S. Fincher	COV	30 years
Elizabeth J. Fisher	Food Service Mgr III	18 years
Adolfo Flores	COV	14 years
Oralia Flores	Program Spec I	24 years
Stanley J. Frerich	Corr Trans Officer	10 years
Larry L. Fuchs	Admin Asst IV	20 years
Phillip P. Garcia	Maint Supv V	20 years
Amparo Garcia	Admin Asst IV	19 years
George S. Gonzales	COV	12 years
Patricia Hall	COV	9 years
Hersel G. Higgins, Jr.	COV	20 years
Ambrus Hightower, Jr.	Maint Supv III	20 years
Bonnie R. Hill	Clerk II	16 years
Thomas H. Hoilman	COIV	5 years
Karen P. Jackson	Clerk IV	19 years
Mittie R. Johnson	Parole Officer V	19 years
Paula M. Jones	COV	25 years

Billy D. Kellerman	COV	25 years
Judy A. Kocian	Executive Asst I	29 years
Dorine N. Leister	Clerk II	15 years
Walter Leister	Clerk II	14 years
Sandra A. Lewis	COV	13 years
Emmett W. Lunday, Jr.	COV	10 years
Charles H. Luquette	CO-V	20 years
Tom G. McGehee	COV	18 years
Beverly G. Mills	COV	12 years
Nancy E. Morgan	Systems Suppt Spec II	33 years
Sandra L. Nichols	Parole Officer II	20 years
Roberta A. Norwood	COV	9 years
Margaret A. Penelton	Clerk II	19 years
Levi Prim	COV	15 years
Walter W. Proctor	COV	19 years
Judy J. Reed	Parole Officer II	16 years
Leonard B. Richardson	· Motor Vehicle Tech V	25 years
Luis Rivera	COV	26 years
Kathleen A. Rogers	COV	10 years
Roger P. Rogers	Sgt., COs	10 years
John J. Ropella	CO IV	6 years
Billy H. Self	COV	8 years
Vicki J. Shelton	CO V	16 years
David C. Sifford	COV	18 years
Michael W. Sizemore	Warden II	23 years
Nancy K. Stone	Parole Officer II	26 years
Benjamin L. Strange	CO IV	7 years
Leroy W. Swyhart	Clerk II	15 years
Leo M. Terrell	CO V	9 years
Beverly R. Thompson	Food Service Mgr III	12 years
Judith H. Touchstone	CO III	7 years
Carolyn R. Travis	CO V	14 years
Debora Vasquez	Admin Asst IV	31 years
Ceasar W. Vereen	Sgt., COs	13 years
Mary A. Webb	Inv and Store Spec III	15 years
Glenn S. Weber	Food Service Mgr II	12 years
James G. West	Counselor Sub I	20 years
Clifton N. Westbrook	COV	15 years
Joel D. Whitehead	Maintenance Supv V ·	18 years
Marilyn J. Whitlock	Planner I	20 years
Joan M. Whitten	CO V	15 years
Patricia A. Williams	CO V	16 years
	A () W I	20

Lee Williams, III

Asst Warden

28 years

Annie M. Woodard	Librarian III	19 years
Marion C. Yates	CO IV	11 years

December 2010

Rodney F. Adams Parole Officer V 26 Perry L. Anderson CO V 23	1 years 6 years 3 years 2 years 8 years
Perry L. Anderson CO V 23	3 years 2 years 8 years
, , , , , , , , , , , , , , , , , , , ,	2 years 8 years
Shirley J. Beazley CO V 12	8 years
Kathryn Bigham CO V 18	
Thomas L. Birkes Admin Asst IV 14	4 years
Joseph D. Blaise CO V 13	3 years
Jeorld Braggs, Jr. Assistant Warden 28	8 years
Richard H. Brent, III Parole Officer II 17	7 years
Michael C. Bryan Food Service Mgr III 15	5 years
Guy R. Cabeen CO V 2	1 years
James A. Carrico Food Service Mgr III 13	3 years
Joel A. Clark CO V 12	2 years
W. D. Cook CO V 16	6 years
Jimmy D. Corley CO V 10	0 years
Sean R. Crawford CO V 22	2 years
Irvin L. Cruse Food Service Mgr. III 19	9 years
Carol C. Curry CO IV 20	0 years
J. M. Cypert Parole Officer II 20	0 years
Judy B. Davis Clerk II	9 years
Tammy L. Early Human Res Spec III 17	7 years
Donald L. Edwards Lt., COs 18	8 years
Richard L. Emsoff Sgt., COs 23	3 years
Olumide E. Eyikogbe CO V 20	0 years
Lola F. Falgout Laundry Mgr III 16	6 years
Charles E. Ferrell Lt., COs 22	2 years
Pamela G. Gault CO V 22	2 years
James R. Green CO IV 13	3 years
Larry W. Grissom Sgt., COs 25	5 years
Joel Gutierrez Sgt., COs 19	9 years
David A. Haas Sgt., COs 26	6 years
Linda J. Hammond Parole Officer IV 19	9 years
Shirley K. Harbour CO V 1	1 years
George E. Hardin CO V 15	5 years
James B. Harmon CO V 15	5 years
Maurice A. Harris CO V 23	3 years
Harry E. Heckert CO V 19	9 years
Harry E. Heckert CO V 19	9 yea

DECEMBER 2010	Continued		Ethel A. McVea	Program Supv I	30 years	Roger B. Smith	Agri Spec III	20 years
Hubert L. Herring, Jr.	Maint Supv III	30 years	Beverly J. Mitchell	COV	20 years	Cowan J. Stahl	Maint Supv V	27 years
Ronnie L. Hodges	Sgt., COs	20 years	Kathleen Morales	Sgt., COs	21 years	Tina E. Staples	Sgt., COs	25 years
Ronald R. Holmes	COV	14 years	Douglas C. Ogle	Maint Supv III	8 years	Sharon M. Streetman	Training Spec III	13 years
Jessica T. Hu	Programmer IV	24 years	Robert C. Ortiz	Maint Supv III	18 years	Joe D. Talley	Parole Officer II	9 years
Rozel Huntsman	COV	19 years	Huey P. Payne, Jr.	Sgt., COs	16 years	Alyssa E. Tedrick	COV	20 years
Jeffrey C. Jeter	Program Supv III	28 years	Ward T. Perkins	COV	15 years	Martha L. Turner	Admin Asst II	6 years
Carolynn Johnson	COV	30 years	Nathan R. Perryman	COV	9 years	Ernest H. Urrea	COV	15 years
James A. Johnson	CO IV	5 years	Dale A. Popp	Program Supv III	23 years	Winnora Vasquez	COV	14 years
Reginald C. Koggu	Parole Officer II	20 years	Phyllis D. Powell	Clerk II	13 years	William A. Vaught	Maint Supv III	15 years
Shirley M. Kuharski	COV	13 years	Eleno R. Quinonez	Lt., COs	26 years	Mary Walker	Admin Asst II	18 years
Gloria J. Lackey	COV	10 years	Mike V. Richardson	Food Service Mgr IV	16 years	Richard J. Whetstone	Sgt., COs	6 years
Oscar K. Levias	Industrial Spec III	28 years	Marvin R. Ritenour, Jr.	COV	17 years	Roger D. Williams	COV	25 years
Alva L. Mann	COV	11 years	Mary F. Roberson	Clerk II	10 years	Howard E. Winkler	Maj., COs	30 years
Bertha W. Mata	Parole Officer III	23 years	Roderick M. Rodriguez	COV	20 years	James K. Wolfe	COV	17 years
Ronald S. Maxwell	COV	9 years	Linda F. Shackelford	COV	20 years	Sadie R. Woodrome	Food Service Mgr II	4 years
Stuart C. McCuskey	COV	26 years	Jerry W. Shearer	Laundry Mgr II	15 years	Donna G. Wright	Laundry Mgr III	20 years
Jon L. McLean	Maint Supv III	26 years	Williestene M. Smith	Clerk II	16 years	Eileen F. Young	Safety Officer I	14 years

21 years

Henry E. Smith, Jr. CO V

Margaret R. McLean

COV

18 years

FEBRUARY 2011	Office of the	Syed S Ahmed	Gia L Ward	Manufacturing	Rehabilitation	Facilities
ID - 15 years	Inspector General	Ethel L O'Neal	Joseph A Wilson	and Logistics	Programs	Greg A Woodson
esus Solis Jr	Matthew W Koenig			Brenda K Machala	Leslie A Woolley	
roy T Stevenson			Parole			
hristine J Stewart	Health Services	20 YEARS	Jennifer K Coyle		Business	35 YEARS
elicia A Sublett	Marcia M Strickland		Darriel A Donnell	25 YEARS	and Finance	
ackie L Sweetwood		CID	Timothy C Hurst	din din	Marcus J Lemons	CID
lenda F Taylor	Business and Finance	Gary L Currie	Carlestine Jenkins	CID	Joseph H Minnick	Johnny M Armstrong
imothy D Tillis	Carrie L Sanford	Allene G Hancock	Denise A Pickard	Reginald L Bridges Harold E Brown	Board of Pardons	Luciano Molina Jr
ebra M Vera	Carrie L Janiora	Joyce L Hayes-Veal	Denise Y Rainer	James W Dimes	and Paroles	
Darrell W Vessel	Office of the	Brenda K Hicks	Ofelia M Soto	Debbie K Erwin	Carolyn M Holley	40 YEARS
acqueline A Ward	General Counsel	Leroy L Holl Jr	Office of the	John K Featherston	, , , , , , , , , , , , , , , , , , , ,	40 ILANS
awn M Warner	Charlotte A Towe	Nancy J Hughes Deborah F Jackson	Inspector General	Hazie A Freeman	Manufacturing	Manufacturing
colette A Washington		Ricki D James	Teresa P Vargas	Michael Guill	and Logistics	and Logistics
Dena B Welch	Board of Pardons	Robert J Jenkins Jr	reresur vargas	Frank K Hudgins	Leonard R McClendon	Ruble W Walker
ennifer E Wilder	and Paroles	Catherine E Johnson	Business	Evelyn J Jenkins		
Mildred L Williams	Deborah S Kennedy Irma M Ruiz	Kevin W Lafler	and Finance	Lee S Kennedy	30 YEARS	
Gerald L Willis	ITITId IVI KUIZ	Jerry W Macek	David L Montgomery	Rod M Kukua	30 IEAN3	
Sarbara B Woolley Francis A Wright	Facilities	Guadalupe Maldonado		Gerry B Moore	CID	
Talicis A Wright	James R Derr	Walter W Miller	Public Information	Celeste D Parker	John C Allen	
arole	William L Edgett	Michael W Neal	Sharon K Jones	Harold L Razor	Bryan D Buck	
harlyne J McGilvery	John R Noey	Glenn E Newhouse		Wendell H Stanley	Everardo Casas Jr	
		Karen L Pegoda	State Counsel	Pressie L Stubblefield	Margrett D Crawford	
JAD	Information	Beverly R Petty	for Offenders	Ira Wyatt Jr	Juan A Espinoza	
da R Jimenez	Technology	Roy C Price	Kim B Vernon		Winnie V Isenburg	
	Rachelle L Nettuno	David H Salinas		Parole	Anthony E Munsinger	
ehabilitation	Manufacturing	Todd Sharp	Facilities	Karen J Owens	Manuel Romero	
Programs	and Logistics	Wesley E Smith	Billy J Reynolds	Rina S Vasquez	Filiberto M Siller	
eralyn A Engman hristy K Mayo	Ricardo C Abril	Barbara J Stone Jerry L Valdez			Jimmie D Smith	

WSD continued from page 3

through one year of employment, from start to their first anniversary date. Of the offenders who completed CTE training, 50 percent of those who were employed within one year of release were working on their first anniversary date of employment. In the post-secondary group, approximately 54 percent of those who completed the program and employed within one year of release were still working on their first anniversary of employment. Of the offenders who completed CTE training and were employed in an occupation related to their training, approximately 56 percent retained employment for three consecutive quarters, while offenders who completed the post-secondary vocational training exhibited 62 percent retention.

By providing career and technical education and post-secondary vocational

training, in addition to other educational services to the TDCJ offender population, WSD continues to fulfill its mission to reduce recidivism by helping offenders become responsible, productive members of their communities.

Budget continued from front page

FY 2012-13 biennium. We cannot assume that no further spending reductions will be required.

I appreciate the difficult situation employees find themselves in today. Your job is hard enough without the uncertainty associated with budget deliberations currently taking place. But that uncertainty is an inherent part of the process and cannot be avoided.

What I can assure you is that public safety, staff safety and the safety of the offender population will remain our highest priorities throughout the appropriations process, and those priorities are shared by the Governor and the Texas Legislature. This agency will continue to provide accurate information regarding the impact of various proposals so that our state's elected officials can make informed decisions on matters of great importance.

The agency will also continue to keep you informed through the *Connections* newsletter, the TDCJ website and other means of communication. In the meantime, please consider with some skepticism various rumors that might circulate prior to decisions being reached. To the extent they are based on any factual information, it may be preliminary information not reflecting the final outcome.

Once again, thank you for everything you do for the citizens of Texas.



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