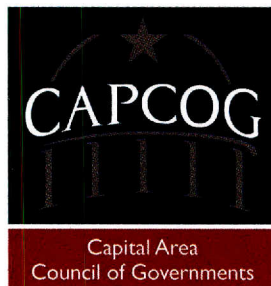


# The Power of Regionalism

2013 Annual Report

Oct. 1, 2012-Sept. 30, 2013



# About CAPCOG



# W

hether helping transform motivated cadets into peace officers ready for public service, providing crucial economic data to help communities plan a more sustainable future or helping the metropolitan area stay in step with federal ozone standards, the Capital Area Council of Governments makes the most of the region's resources.

Curbing illegal dumping. Keeping up with 9-1-1 communications technology. Getting crucial mapping data without breaking the bank. It's all so much more efficient, effective and possible when working across multiple jurisdictions and maximizing opportunities for collaboration. That's CAPCOG. For more than 40 years, CAPCOG has served as an advocate, planner and coordinator on important regional issues in the 10-county Austin metropolitan area.



*Cadets from CAPCOG's Regional Law Enforcement Academy Class 66 prepare to graduate on March 22, 2013, in Austin, Texas.*

Serving an area that spans Bastrop, Blanco, Burnet, Caldwell, Fayette, Hays, Lee, Llano, Travis and Williamson counties, CAPCOG counts a constituency of more than 90 member governments and organizations including cities, counties, school and appraisal districts, utilities, chambers of commerce and others.

Services and programs range from

economic development, emergency communications and elderly assistance to law enforcement training, criminal justice planning, solid waste reduction and homeland security planning. Take a look at some of CAPCOG's 2013 achievements — with an eye on innovations to come — fueled by the power of regionalism.

## 2013 Executive Committee

### Officers

Mayor Alan McGraw, City of Round Rock, Chair  
Judge Wayne Brascom, Llano County, First Vice Chair  
Mayor Marc Holm, City of Elgin, Second Vice Chair

Judge Tom Bonn, Caldwell County, Secretary  
Judge Donna Klaeger, Burnet County,  
Immediate Past Chair

### Members

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Judge Bert Cobb, Hays County  
Mayor Jeff Coleman, City of Pflugerville  
Commissioner Will Conley, Hays County  
State Rep. Tony Dale  
Commissioner Gerald Daugherty, Travis County  
Commissioner Sarah Eckhardt, Travis County  
Judge Dan A. Gattis, Williamson County  
Judge Bill Guthrie, Blanco County  
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Council Member Kathie Tovo, City of Austin  
Mayor Pro Tem Donald Tracy, City of Cedar Park  
Mayor Lew White, City of Lockhart  
State Rep. Paul Workman

# From the Board Chair and the Executive Director



**Mayor Alan McGraw**  
City of Round Rock  
2013 CAPCOG Chair

**D**uring my year as Chair of the Executive Committee, I have developed a deeper appreciation for the collaborative,

regional, focused work of CAPCOG. Our Executive Committee, other COG committees and staff are dedicated to working together for the benefit of our region.

As we discuss the exponential growth of our region, it's important to focus on proper planning. We can't ignore it. The numerous CAPCOG programs help reiterate and sustain this important goal.

Our Executive Committee represents all 10 counties in our region. Regionalism is not a "one size fits all" approach, and respecting each jurisdiction and

their individual personalities is vital as regional decisions are made.

I am enthusiastic about the progress made this year but, more importantly, for the groundwork that is being laid for the future of our region.

We have many issues that cannot be ignored. If we do not address them now, they will still be here for generations to come. CAPCOG is a vital part of these discussions, and the collaboration of our diverse elected officials is an encouraging commentary on our willingness to work together for the betterment of our region.



**Betty Voights, Executive Director**  
CAPCOG

**I**n the years with a legislative session, our work becomes dominated by pre-session planning, responding to bills being introduced by providing outreach and testimony and then following up to implement any new programs or requirements.

Fiscal 2012-2013 was no different.

Fortunately for CAPCOG, we cover a 10-county area served by a group of state legislators who are good to work

with; the onus is on us to make sure we get them good information before and during the session.

We are also extremely fortunate to have CAPCOG Executive Committee members who — because they have taken time to learn our programs and issues — are prepared to assist us with visits to legislative staff and to testify at hearings.

Two key areas we worked on with our legislators involved reinstating some of our air quality planning funds and passing a bill to designate CAPCOG as an emergency communications district, effectively moving our 9-1-1 program out of state agency oversight.

We were also fortunate to get full funding from the state Criminal Justice Division for our law enforcement academy and an increase for criminal justice planning.

As a result of bills passed, our academy will be adding school marshal training to its roster and will be working with our 9-1-1 staff to expand call-taker training to include licensing.

Unfortunately we have not been so lucky with federal funding; we're facing reductions in our aging program funding, which will affect meals, transportation and in-home services.

We have watched the region's homeland security allocation slowly decrease and continue to be judicious about stretching those funds into future years.

Being an agency dependent on grant funding is a challenge, but it reminds us that a primary focus must continue to be on the diversification of funding sources and generating fees for services, particularly related to economic development, mapping and direct services to local governments.

This past year, we provided mapping services to the Central Texas Council of Governments and law enforcement training to Brazos Valley COG.

We'll next launch the Prosperous Places Program, an economic development strategy for community placemaking that will be available throughout our region.

# Area Agency on Aging

## Jennifer Scott, Director

- Benefits Counseling
- Health and Wellness
- Information, Referral and Assistance
- Long-Term Care Ombudsman Program
- Nutritional Programs
- Elder Abuse Prevention

The Area Agency on Aging of the Capital Area (AAACAP), funded in part by the Texas Department of Aging and Disability Services, provides quality services to support and advocate for the health, safety and well-being of the region's older adults and their family caregivers.

Some accomplishments in fiscal 2013, during which AAACAP served nearly 20,000 consumers across the region:

- Hosted a successful Striking a Balance caregiver education conference in November 2012 with long-term partner AGE of Central Texas, drawing more than 160 family caregivers and teaming with the University of Texas at Austin LBJ School of Public Affairs to survey caregivers for the Mayor's Task Force on Aging.
- Undertook more than 1,200 facility visits and fully or partially resolved more than 93 percent of the 148 complaints handled through AAACAP's Long-Term Care Ombudsman Program, part of a statewide initiative to improve the quality of life and care for nursing home and assisted-living residents.
- Through the Benefits Counseling Program, helped more than 653 consumers with Medicare applications or selection of appropriate Medicare Part D prescription drug plans and provided Medicare information to another 7,667 people by conducting individual phone consultations and outreach at health fairs and other events.

- Continued efforts to prevent falls among seniors, including partnering with the City of Austin Parks

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“Sequestration or the ‘fiscal cliff’ has impacted and will increasingly affect the Area Agency on Aging, including reducing funding.”

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- and Recreation Department to host A Matter of Balance classes at seven of its senior centers and expand the six-year-old program into Caldwell County.
- Expanded the Stress Busting Program for Family Caregivers into Williamson County. The program, partially funded by a generous grant from the WellMed Foundation, hosted three nine-week classes in the region and added four new master trainers and a lay leader.
- Worked with selected area pharmacists and new grant partner St. David's Healthcare Foundation to conduct medication screenings for more than 138 consumers ages 60 and older, helping prevent the risk

of falls and adverse drug interactions, improve overall health and increase participant's health literacy regarding their medications.

- Developed new partnerships with the Bastrop Emergency Food Pantry and Senior Brown Bag Lunch Program, AGE of Central Texas and the City of Round Rock. Through these collaborations, AAACAP now offers monthly health screenings and health education sessions at the pantry, including providing transportation for participants; AGE is hosting family education sessions four times yearly; and Round Rock transports seniors to selected nutritional centers for daily meals.

Sequestration or the “fiscal cliff” has impacted and will increasingly affect the Area Agency on Aging, reducing funding and, therefore, reducing services such as congregate and home-delivered meals, caregiver respite and senior transportation.

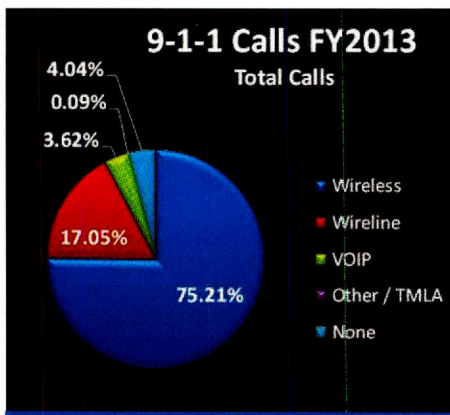
AAACAP is dedicated to continuing to serve as many consumers as possible within funding limitations. We will continue to seek additional funding partners and rely on community-organization partnerships to meet the needs of low-income, hard-to-reach, vulnerable seniors in the capital area.



Various CAPCOG employees showed their support for Alzheimer's Action Day with purple clothing on Sept. 20, 2013. CAPCOG's Area Agency on Aging facilitates respite services, educational presentations and other support for family caregivers of patients living with the disease.

# Emergency Communications

CAPCOG's Emergency Communications Division provides planning, technical, implementation, training and public education assistance to public safety agencies throughout the 10-county region, helping them deliver high quality 9-1-1 service to their communities. The division also works with local telephone companies, Voice over Internet Protocol providers, county 9-1-1 addressing coordinators and others to



ensure each 9-1-1 call reaches the correct public safety answering point (PSAP) with accurate location and telephone number information.

The number of 9-1-1 calls in the district increased this fiscal year. The percentage of calls originating from wireless devices and VoIP, however, remained steady at 75 percent and 4 percent of all calls respectively.

The year also saw a robust increase in the number of students attending telecommunicator training: 1,470 students received instruction at 85 classes covering 13 unique training topics.

Education included community outreach, too. Public safety agencies sponsored or participated in 64 events, providing information to more 53,606 individuals, including more than 22,537 children. CAPCOG's all-ages educational materials, available in various languages, helped enhance understanding of the 9-1-1 program.

## Gregg Obuch, Director

CAPCOG also helped move the region a couple steps closer to Next Generation 9-1-1 — an eventual nationwide system with capacity to take on text, video and other communications beyond voice-only calls — with updates such as a new mapping system planned for the region's PSAPs.

CAPCOG's efforts during the state's 83<sup>rd</sup> Legislative Session led to passage of a bill creating the nation's first COG-managed 9-1-1 district.

The new Capital Area Emergency Communications District, officially formed Sept. 1, 2013, will receive 9-1-1 service fees directly. It also will have more flexibility on deploying services and equipment along with the ability to integrate other related functions like Reverse 911 and radio interoperability.

CAPCOG's Homeland Security Division supports local jurisdictions and first responders in building regional strategies for response to natural and man-made disasters, including prioritizing federal homeland security funding, facilitating training and coordinating long-term communications planning.

Since the federal Homeland Security Grant Program's (HSGP) start in 2003, CAPCOG and its member jurisdictions have received more than \$33.3 million from this source. CAPCOG has taken a regional approach to allocating the funding, ensuring both local needs and regional priorities are met.

A significant portion of the telecommunications infrastructure that supports local governments — especially public safety personnel — has been funded by CAPCOG-administered HSGP funding. As the funding has decreased, regional priorities have shifted from developing new capabilities

to sustaining previously developed ones.

Some fiscal 2013 highlights:

- CAPCOG began upgrading the regional emergency notification system, which has been used effectively to warn of area threats posed by wildfires, floods, chemical releases and criminal activity. The upgraded system will allow participating local governments and organizations a wider variety of notification options while maintaining the lowest possible cost.
- Local governments, school districts and hospitals and various state-affiliated emergency management and response personnel continued to rely on the CAPCOG-implemented WebEOC crisis management information system to share time-sensitive, mission-critical information. WebEOC held a key role in managing events surrounding the Formula One U.S.

# Homeland Security

## Ed Schaefer, Director

- Emergency Notification System (ENS)
- WebEOC
- Regional Training and Exercises
- Regional Communications Interoperability
- Criminal Justice

Grand Prix's 2013 Central Texas debut at the new Circuit of the Americas track in Travis County.

- CAPCOG's ongoing training and exercise collaborations with local emergency management and public safety personnel yielded successes such as the regional Chemical, Biological, Radiological, Nuclear and Explosive Strike teams' continued readiness for major incidents

# Regional Law Enforcement Academy

## Mike Jennings, Director

- Basic Peace Officer Course
- Basic Corrections Officer Course
- State-Mandated Training and Continuing Education for Law Enforcement Officers
- Administrative Sponsorship

CAPCOG's academy completed its 18<sup>th</sup> year of serving the region with needed law enforcement training, providing classes for basic peace officer certification and basic jailer's certification as well as Texas Commission on Law Enforcement (TCOLE) mandated training and continuing education.

**Basic Peace Officer Course** The basic peace officer courses comprise 780 hours of classroom and field instruction in law enforcement.

In 2013, the academy held five BPOC classes, trained 123 students and again

maintained a 100 percent first-attempt pass rate among cadets taking the state-mandated TCOLE test for new peace officers.

The RLEA for the first time conducted a BPOC outside of its region, partnering with the Brazos Valley Council of Governments, a neighboring COG that

“RLEA again maintained a 100 percent first-attempt pass rate among cadets taking the state test for new peace officers.”

does not have its own academy.

### Basic County Corrections Officer

**Course** RLEA's Basic Jailers course in 2013 included 96 hours of corrections officer training with subjects ranging from Inmates with Mental Disabilities to Inmate Correspondence. Seven new correction officers passed the course, along with a 100 percent pass rate on the state exam. This course, conducted

in Bastrop County, reflected CAPCOG's ongoing effort to take training out to jurisdictions when they need it.

**In-Service Training** The RLEA held 40 separate in-service classes with more than 800 law enforcement officers attending. Classes spanned mandated subjects and other offerings such as Firearms Instructor, Basic Instructor, New Supervisor, Legislative Updates, Patrol Rifle, Use of Force, Human Trafficking and more.

**Administrative Sponsorship** The academy also supported other area agencies' in-house training efforts, whether approving lesson plans, reporting TCOLE credit or archiving training documents. Sponsored classes spanned agencies such as Round Rock Police Department, Austin Independent School District Police Department, Bastrop and Lee County Sheriff's departments and more, with 60 sponsored classes and more than 500 participants.

# Regional Services

## Mark Sweeney, Director

- Air Quality Planning
- Geographic Information System (GIS) Services
- Regional Planning, Transportation and Sustainability
- Solid Waste Management and Environmental Enforcement

The Regional Services Division focuses on initiatives and programs related to mapping, air quality planning and monitoring, solid waste planning and rural transportation.

The division also includes CAPCOG's Community & Economic Development Program, working closely with cities, counties, chambers of commerce and economic development corporations and managing the U.S. Economic Development Administration-funded

Capital Area Economic Development District, which establishes regional economic development priorities.

Some of the division's 2013 accomplishments:

- Through the Solid Waste Grants Program, provided more than \$100,000 in grants to seven local governments for activities such as recycling, litter and illegal dumping cleanup, local enforcement, household hazardous waste management and scrap tire management.
- In partnership with the Regional Environmental Task Force, conducted four environmental law training sessions; processed more than 100 calls to 1-877-NO-DUMPS, the illegal dumping hotline; and funded analysis of samples collected during illegal dumping investigations.

# Sustainable Places Project

What a year for CAPCOG's Sustainable Places Project, a regional collaboration to help cities connect housing and economic development with transportation planning.

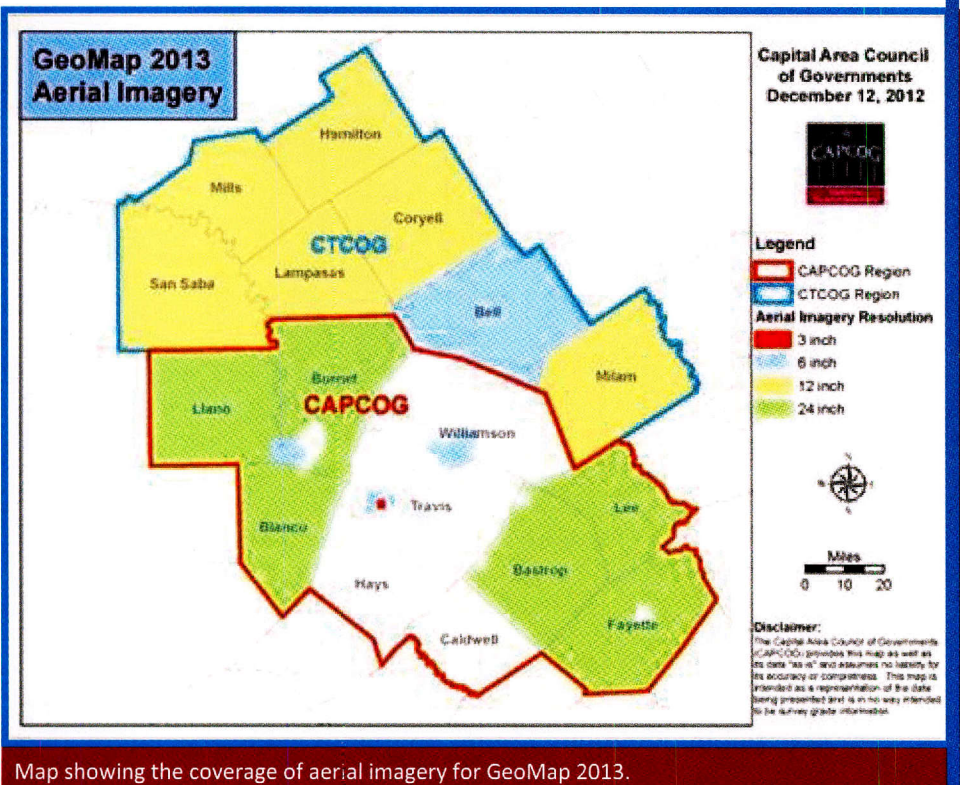
The project includes demonstration sites in Austin, Dripping Springs, Elgin, Hutto and Lockhart.

A study of the City of Austin's demonstration site found that investing in urban rail infrastructure could significantly reduce daily vehicle commutes, save \$296 million in vehicle expenses and attract economically beneficial development along the transit corridor.

With the SPP's final suite of analytics tools expected to debut in 2014, CAPCOG will open a new round of community planning for other Central Texas communities.

## Regional Services — cont'd

- Mapped the locations within the CAPCOG region where illegal dumping has been reported, so RETF members can better target areas for education and outreach and for additional illegal dumping prevention enforcement.
- Continued rollout of MyPermitNow — a customizable Web-based application for land-use permitting, planning, addressing and code enforcement — throughout the capital area and to adjacent councils of government. Also initiated GPS tracking and monitoring services under the program.
- Achieved a near-perfect hit rate on nearly 1 million landlines in GIS address-mapping for 9-1-1 call takers and dispatchers.
- Garnered a National Association of Development Organizations Innovation Award for GeoMap, a cost-sharing initiative to produce and maintain current geospatial map data for local jurisdictions, developers and others.
- Coordinated the purchase of GeoMap products for local governments and other participants, including more than 11,000 miles of aerial images for the Central Texas Council of Governments.
- Led development of the Blanco County Transportation and Economic Development Plan, which represented the first combined major thoroughfare plan and economic development strategy for a rural county.
- Coordinated a call for rural county roadway projects with the Capital Area Regional Transportation Planning Organization (CARTPO), which in turn provided prioritized recommendations to the Texas Department of Transportation for potential future funding.
- Secured continuous funding from TxDOT to benefit Rural Transportation Planning Support for the Austin District. The funds will help address rural and regional transportation planning issues and activities and support CAPCOG's leadership role in coordinating the Lee County Transportation and Economic Development Plan.
- Helped the region remain in step with federal ozone regulations, avoiding the costly consequences that can accompany a "nonattainment" designation.
- In partnership with the Central Texas Clean Air Coalition, led regionwide outreach to develop a new air quality plan, Ozone Advance, for continued compliance with federal pollution standards.
- Added two temporary air quality monitoring stations in Lockhart and southwest Austin while continuing to operate six permanent ozone monitors in the region.
- Issued the Central Texas Benchmarking Analysis, for which the Capital Area Economic Development District selected nine additional metro regions — Orlando, Denver, Nashville, Portland, Charlotte, Raleigh, San Jose, Columbus and Salt Lake City — for comparison.
- Updated the 2010-2015 Comprehensive Economic Development Strategy, including adding a goal to provide analytical and technical support for developing economically sustainable communities — a first step in transitioning the Sustainable Places Project to the Economic Development Division.
- Presented the annual State of the Region report, with information on the area's economic performance and emerging trends.
- Provided analysis and recommendations for the Blanco County Transportation and Economic Development Plan.
- Launched a redesigned Data Points newsletter, a monthly look at area economic trends.
- Forged a Partnership with the National Association of Development Organizations for an Innovation Clusters Life Cycle Study.



Map showing the coverage of aerial imagery for GeoMap 2013.

# 2012 Membership

## City and County Members

### Bastrop County

City of Bastrop  
City of Elgin  
City of Smithville

### Blanco County

City of Blanco  
City of Johnson City  
City of Round Mountain

### Burnet County

City of Bertram  
City of Burnet  
City of Cottonwood Shores  
City of Granite Shoals  
City of Highland Haven  
City of Marble Falls  
City of Meadowlakes

### Caldwell County

City of Lockhart  
City of Luling  
City of Martindale

### Fayette County

City of Carmine  
City of Fayetteville  
City of Flatonia  
City of La Grange  
City of Round Top  
City of Schulenburg

### Hays County

City of Buda  
City of Dripping Springs  
City of Kyle  
City of Mountain City  
City of Niederwald  
City of San Marcos  
City of Uhland  
City of Wimberley  
City of Woodcreek

### Lee County

City of Giddings  
City of Lexington

### Llano County

City of Horseshoe Bay  
City of Llano  
City of Sunrise Beach Village

### Travis County

City of Austin  
City of Bee Cave  
City of Creedmoor  
City of Jonestown  
City of Lago Vista  
City of Lakeway  
City of Manor  
City of Mustang Ridge  
City of Pflugerville  
City of Rollingwood  
City of Sunset Valley  
City of West Lake Hills  
Village of Point Venture  
Village of San Leanna  
Village of The Hills  
Village of Volente  
Village of Webberville

### Williamson County

City of Bartlett  
City of Cedar Park  
City of Florence  
City of Georgetown  
City of Granger  
City of Hutto  
City of Jarrell  
City of Leander  
City of Liberty Hill  
City of Round Rock  
City of Taylor  
City of Thrall  
City of Weir

## Associate Members

Austin Independent School District  
Barton Springs/Edwards Aquifer  
Conservation District  
Bastrop County Emergency Services District 2  
Bluebonnet Electric Cooperative Inc.  
Buda Economic Development Corp.  
Capital Area Metropolitan Planning Organization  
Central Health  
Del Valle Independent School District  
Dripping Springs Independent School District  
Eanes Independent School District  
Fayette County Central Appraisal District  
Georgetown Chamber of Commerce  
Georgetown Economic Development Department  
Giddings Independent School District  
Guadalupe-Blanco River Authority  
Hays Central Appraisal District  
Hutto Independent School District  
La Grange Independent School District  
Lower Colorado River Authority  
Pedernales Electric Co-op  
Round Rock Chamber of Commerce  
Round Rock Independent School District  
Travis County Emergency Services District 2  
Travis County Emergency Services District 4





# Regional Committees

## Capital Area Economic Development District (CAEDD)

Council Member John Castillo  
Commissioner Will Conley  
Commissioner Joe Don Dockery  
Sean Garretson  
Bill Hamilton  
Mayor Debbie Holland  
Mayor Marc Holm  
Chris King  
Council Member Kirsten Lynch  
Mary Martinez  
Mayor Alan McGraw  
Mike Midgley  
Alan Miller  
Margie Moore  
Mayor Caroline Murphy  
Susan Narvaiz  
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Dave Porter  
Rosa Rios Valdez  
Ray Sanders  
James Satterwhite  
Council Member Becky Selbera  
Fred Terry  
Mayor Pro Tem Donald Tracy  
Vic Villarreal  
Susan Wendel

## Capital Area Regional Transportation Planning Organization (CARTPO)

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Council Member Willie "Bill" Peterson  
Commissioner James Sultemeir  
Commissioner John Wood  
Judge Donna Klaeger  
Commissioner Joe Don Dockery  
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Judge Tom Bonn  
Mayor Lew White  
Mayor Mike Hendricks  
Commissioner Tom Muras  
Commissioner Gary Weishuhn  
Council Member Ernest Kutac  
Commissioner Debbie Ingalsbe  
Commissioner Will Conley  
Mayor Lucy Johnson  
Commissioner Maurice Pitts  
Commissioner Douglas Hartfield  
Judge Wayne Brascom  
Commissioner Linda Raschke  
Mayor Caroline Murphy  
Commissioner Margaret Gomez  
Commissioner Cynthia Long  
Commissioner Ron Morrison

## Clean Air Coalition (CAC)

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Council Member Chris Riley  
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Commissioner Willie Pina  
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Commissioner Ray Whisenant  
Commissioner Ron Morrison  
Judge Samuel Biscoe  
Mayor Alan McGraw  
Mayor Mike Hendricks  
Council Member Rachael Jonrowe  
Council Member Shane Scott  
Council Member Stephen Thomas  
Council Member Keith Joesel

## Regional Review Committee (RRC)

James Arndt	Russell Molenaar
Commissioner Clara Beckett	Mayor Caroline Murphy
Robert Bizzell	James Oakley
Judge Wayne Brascom	David Salazar
William Estes	Commissioner James Sultemeir
Frank Estrada	John Trube

# Advisory Committees

## Aging Advisory Council (AAC)

Tresha Silva  
Diane Dorner-Burke  
Chris Behrmann  
Evelyn Hanson  
Margie McKee  
Ann Berghammer-Miller  
Dixie Myers  
Carolyn Jackson  
Phill Parmer  
Joyce Lauck  
Joe Morganti  
Fred Lugo  
Kaye Sheffield-Daniels  
Walter Timberlake  
Cecelia Crossley  
Marge Tripp  
Paula Johnson  
Mayor George Russell\*

## Criminal Justice Advisory Committee (CIAC)

Jerome Reese  
Judge Bill Guthrie  
Commissioner Russell Graeter  
Mike Lane  
Erwin Sladek Jr.  
Judge Andrew Cable  
John Roppolo  
Allen Law  
Linda Poe  
Abraham Minjarez  
Phyllis Clair  
Adrian Moore  
Darlene Lanham  
Dr. Jerome Schmidt  
Dean Higgenbotham  
Kathy Pierce  
Commander James "Willie" Richards  
Debbie Carter  
Gloria Terry  
Commissioner Cynthia Long\*

## Geographic Information Systems Planning Committee (GISPC)

Julie Sommerfeld  
Kathy Strickland  
Jenny Barr  
Jaclyn Archer  
Dawn Moore  
Kenny Skrobanek  
Steve Floyd  
Delynn Peschke  
Clarence McDaniel  
David Shore  
Charles Knuth  
Ross Clark  
Stephanie Jensen  
Chris Collier  
Richard Semple  
Sasha Lockamy  
Mayor Pro Tem  
Samantha LeMense\*

\*Executive Committee liaison

# Advisory Committees

## Homeland Security Task Force (HSTF)

Mike Fisher  
Commissioner Chris Liesman  
Jim Barho  
Jim Parker  
Janet Carrigan  
Kharley Smith  
Delynn Peschke  
Melissa Cavness  
Pete Baldwin  
Otis Latin  
Jarred Thomas  
Nick Wright  
Mark Whitacre  
Doug Fowler  
Ken Bell  
Mike Elliott  
Johnny Campbell  
Susana Duarte Thorne  
Jack Doebbler  
Dr. Philip Huang  
Dave Reimer  
Scott Kerwood  
Russell Summers  
Brad Bradford  
Judge Tom Bonn  
Ryan Moeller  
Judge Bill Guthrie\*

## Law Enforcement Education Committee (LEEC)

Ruday Supak  
Frank Estrada  
Judge Terry Carter  
Glenn French  
Mark Whitacre  
Chris Knudsen  
Steve Pohorelsky  
Buster Dussetschleger  
Warren Zerr  
Constable Vern Surman  
Russell "Rusty" Pancoast  
Bill May  
Charles Hooker  
Chris Bratton  
Scott Woodward  
Willie Richards  
David Bertling  
Judge Bert Cobb\*

## 9-1-1 Task Force

Julie Sommerfeld  
Kathy Strickland  
Vickie Seiley  
Jaclyn Archer  
Dawn Moore  
Rosanna Wisener  
Erica Carpenter  
David Smith  
Cindy Heuermann  
Melissa Cavness  
Chris Wallace  
Stacy Pyle  
Brad Bearden  
Jasper Brown  
Marcia Brooks  
William Brooks  
Teresa Baker  
Scott Parker  
Leigh Carrico  
Kelli Merriweather  
Mayor Caroline Murphy\*

## Solid Waste Advisory Committee (SWAC)

Phillip Merino  
Paul Granberg  
Commissioner Joe Don Dockery  
Joe Roland  
Tom Muras  
Jeff Hauff  
David Case  
Ron Wilson  
Jon White  
Melinda Mallia  
Gerard Acuna  
Richard McHale  
Dr. Orlynn Evans  
Pete Correa  
Jack Ranney  
Adam Mathews  
Kyle Hahn  
Steve Jacobs  
Lee Kuhn  
Cheryl Untermeyer  
Yessenia Pena  
Joey Crumley  
Dr. Tina Marie Cade  
Commissioner Maurice Pitts\*



\*Executive Committee liaison



Capital Area Council of Governments staff, ready to help. Some staff members not pictured.

## Questions? Feedback?

Share your comments about CAPCOG's 2013 annual report or anything else on your mind.

→ 512-916-6163

→ [newsletter@capcog.org](mailto:newsletter@capcog.org)

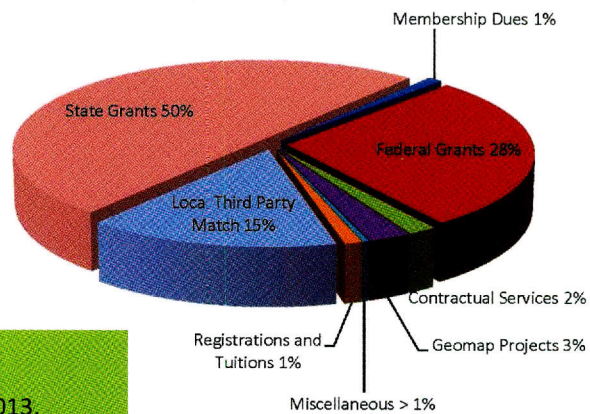
Sign up today for the monthly newsletter at [www.capcog.org](http://www.capcog.org).

# Fiscal 2013 Financial Summary

(unaudited)

Did you know?

## 2013 Revenues

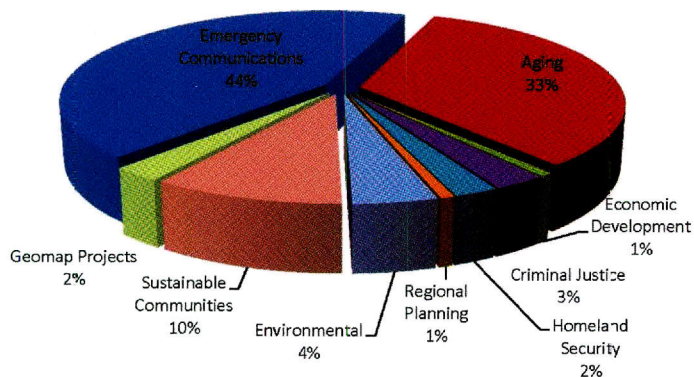


### Making the Most of Your Dollars

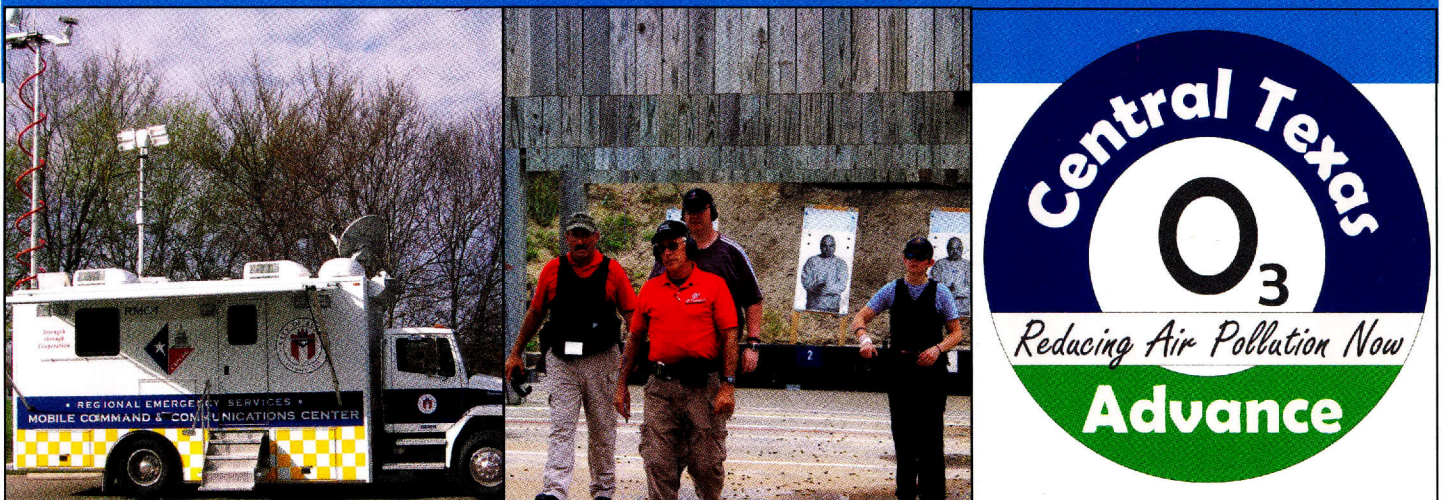
Of the \$235,392 in membership dues received in fiscal 2013, CAPCOG used nearly \$170,000 as match to draw down federal and state dollars for the region.

These local dollars helped provide a 1-to-4 match for Aging Services for the elderly, a 1-to-2 match for Economic Development programs in our communities and funding for limited regional services not otherwise supported by a grant or contract.

## 2013 Expenditures



# CAPCOG 2013 Annual Report



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